CITY OF SANTA CRUZ

California

FY 2026

ANNUAL BUDGET

Fiscal Year

July 1, 2025-June 30, 2026

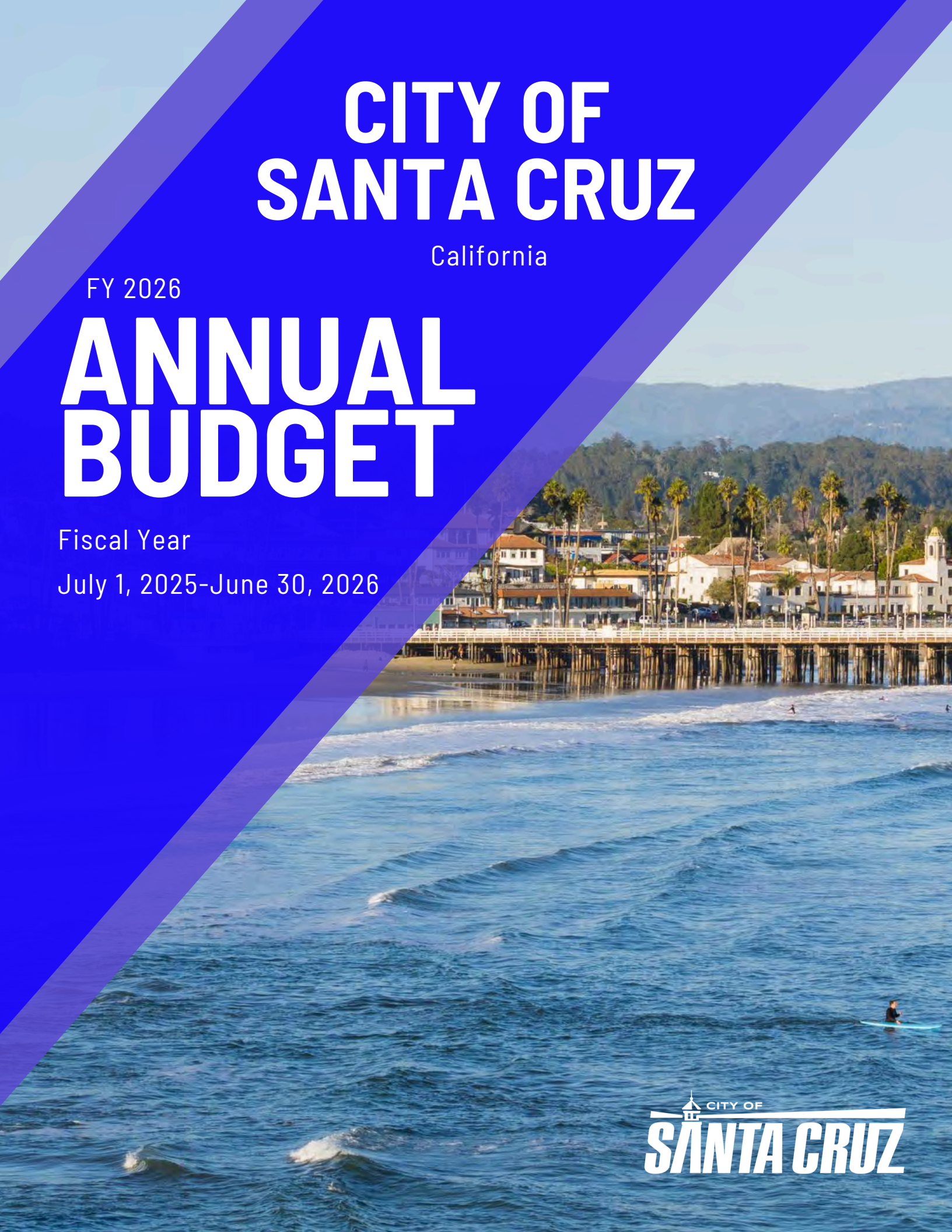


Table of Contents

Introduction

City Council 7
GFOA Distinguished Budget Award 8
City of Santa Cruz Organization Chart 9
Administrative Staff and Board, Commission and Committee Chairpersons 10
Guide to the Document 11

City Overview

City Overview 17
Demographics 19
Form of Government/Services 22
Major Revenue Sources 23
Budget Preparation and Review Process 25
Budget Basis 27
Fund Structure 28

Budget Discussion

City Manager's Budget Message 35
General Fund Financial Outlook 45
Primary General Fund Budget and General Revenues 49
Citywide Strategic Plan 55
Climate Action Plan 58
2025-2030 Local Hazard Mitigation Plan - Climate Adaptation Plan 59
Health in All Policies 60
Budget in Brief 63

Financial Summaries

Recap of Funds-Fund Balance Projections 73
Explanation of Change in Fund Balance 74
Audited Net Position of the Enterprise Funds 76
Differences Between the ACFR and Budget 76
Summary of Projected Revenues and Other Financing Sources 83
Summary of Projected Expenditures and Other Financing Uses 89
Revenues and Other Financing Sources – Primary General Fund 95
Operating Expenditures by Department – Primary General Fund 97
Summary of Transfers 99

Personnel

Personnel Profile – Overview of Changes 111
Personnel Authorization 118

Department Summaries

Guide to the Department Summaries 127
City Attorney 129
City Council 131

Department Summaries (continued)

City Manager 133
Homelessness Response Team 143
Economic Development and Housing 152
Finance 166
Fire 176
Human Resources 185
Information Technology 193
Library 201
Parks and Recreation 206
Planning and Community Development 224
Police 234
Public Works- City/General Funds 242
Public Works- Enterprise Funds 254
Water 265

Capital Outlay

Capital Outlay 281

Financial Policies

Financial and Budgetary Policies 289

Capital Investment Program (CIP)

Guide to the CIP 299
Projects that Support the Climate Action Plan 305
Projects that Support the Local Hazard Mitigation Plan-Climate Adaption Plan 307
General Fund CIP Priority Criteria 310
Unfunded and Underfunded CIP Projects 312
Project Maps: Citywide, within Opportunity Zone, and by District 315
Department/Fund Summaries and Fact Sheets for Current Projects 332
Economic Development and Housing 333
Fire 341
Information Technology 346
Parks and Recreation 349
Public Works 368
Water 420

Appendices

Budget Adoption Resolution 441
Proposition 4 Appropriations Limit (Gann) Resolution 453
Debt Service and Pension Obligations 454
Legal Debt Limit 460
Acronyms 461
Glossary 465

CITY OF SANTA CRUZ







INTRODUCTION



Fiscal Year
July 1, 2025-
June 30, 2026

Return to Table of Contents

This page intentionally left blank







Mayor Fred Keeley

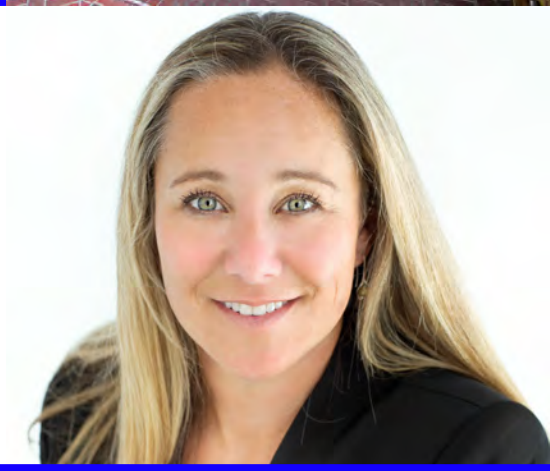




Vice Mayor Shebreh Kalantari-Johnson
District 3



Sonja Brunner
District 2



Renee Golder
District 6



Scott Newsome
District 4



Susie O'Hara
District 5



Gabriela Trigueiro
District 1

CITY OF SANTA CRUZ

Mayor and City Council

cityofsantacruz.com/government/city-council/councilmembers

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Santa Cruz
California

For the Fiscal Year Beginning

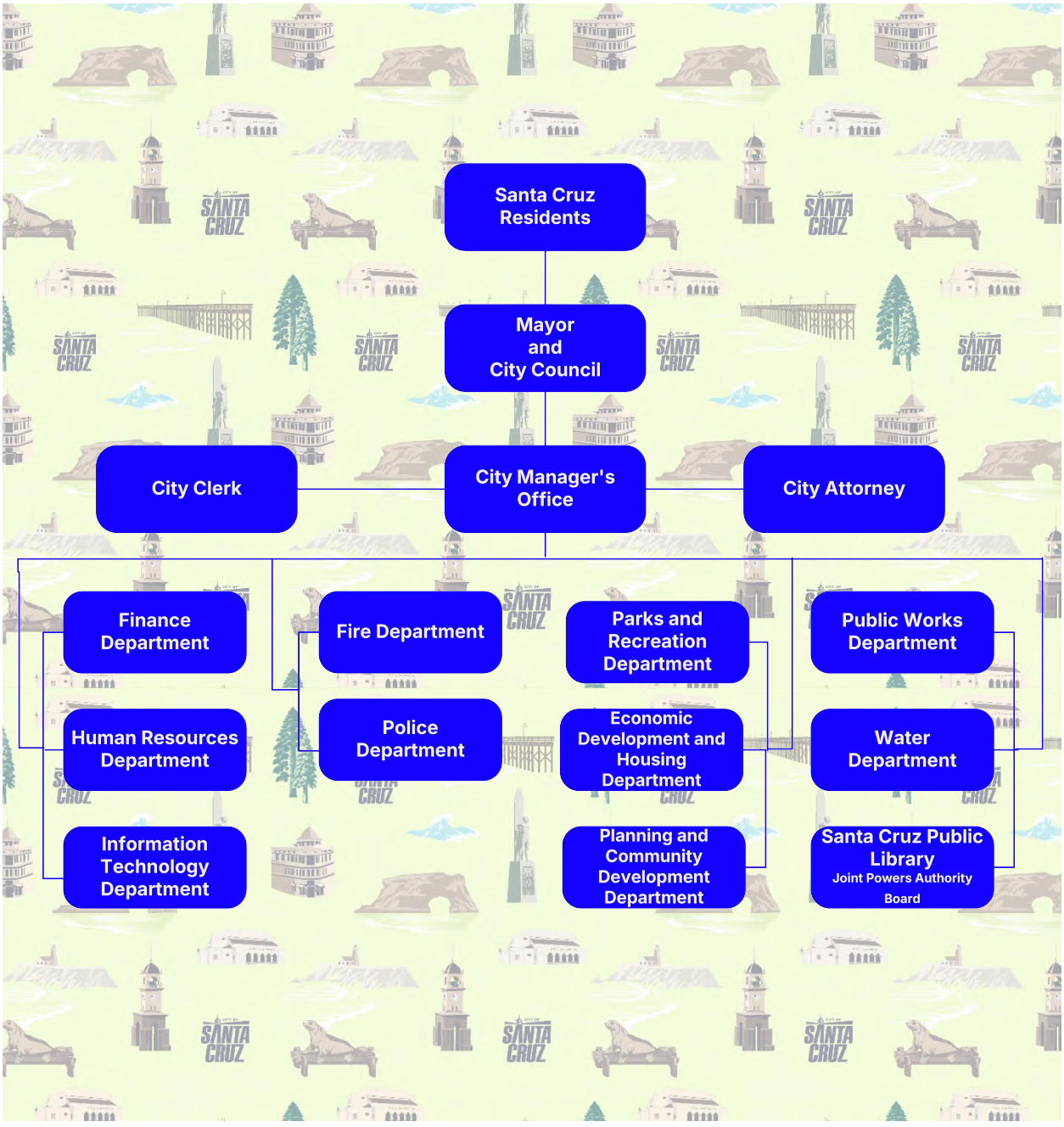
July 01, 2024



Executive Director

Organization Chart

The organization chart below illustrates the role of residents, the Mayor and Councilmembers, and City staff.



Administrative Staff

City Manager ..... Matt Huffaker
Assistant City Manager ..... Michelle Templeton
Chief of Fire ..... Robert Oatey
Chief of Police ..... Bernie Escalante
City Attorney ..... Anthony Condotti
Director of Economic Development and Housing ..... Bonnie Lipscomb
Director of Finance ..... Elizabeth Cabell
Director of Homelessness Response and Community Services ..... Larry Imwalle
Director of Human Resources ..... Sara De Leon
Director of Information Technology ..... Ken Morgan
Director of Libraries ..... Christopher Platt
Director of Parks and Recreation ..... Tony Elliot
Director of Planning and Community Development ..... Lee Butler
Director of Public Works ..... Nathan Nguyen
Director of Water ..... Heidi Luckenbach

Board, Commission, and Committee Chairpersons

Arts Commission ..... Valeria Miranda
Board of Building and Fire Appeals ..... Rory Howland
Children's Fund Committee ..... Shebreh Kalantari-Johnson
Commission for Prevention of Violence Against Women ..... Danielle Long
Downtown Commission ..... Jennalee Dahlen
Equal Employment Opportunity Committee ..... Tremain Hedden-Jones
Health in All Policies Committee ..... Sonja Brunner
Historic Preservation Commission ..... David Subocz
Library Advisory Commission ..... Mike Termini
Parks and Recreation Commission ..... Bradley Angell
Planning Commission ..... Michael Polhamus
Public Safety Committee ..... Renee Golder
Sister Cities Committee ..... Carola Barton
Sustainability and Resiliency Committee ..... *To be determined*
Transportation and Public Works Commission ..... Ryan Meckel
Water Commission ..... Justin Burks

Guide to the Document

This Guide to the Document gives a brief description of the document organization and the different sections within the document. This budget and its related resources are available on the City's website following this link.

Introduction

The introduction of the budget document introduces the reader to the **City Council**: Mayor, Vice-Mayor and Councilmembers that represent the citizens of the City of Santa Cruz. The Finance Department received the **GFOA Distinguished Budget Award** for the FY2024 budget document and our achievement is represented. The **City Organizational Chart** and a list of **Administrative Staff and Board, Commissions and Committee Chairpersons** is also provided.

City Overview

The City Overview section of the budget document includes a timeline and a brief history of the City, climate, geography, and demographics. There is a description of the City's government structure and services, the budget process, the basis of accounting, and the City's fund structure.

Budget Discussion

This section of the Annual Budget contains important information with regards to the City of Santa Cruz and the budget. The **City Manager's Message** gives an overview of the state of the City and the **General Fund Financial Outlook** is written by the Finance Director and focuses on the operating General Fund and projections for its revenues and expenditures in the upcoming years. The **Citywide Strategic Plan** outlines the City's priorities for the next five years. The **Budget in Brief** is a quick look at the General Fund budget by revenue and expenditures, property and sales tax allocation, City-wide expenditures, staffing levels, Capital Investment Program, and City "At a Glance" numbers. Next is the **Primary General Fund Budget and General Revenues**. This section of the budget document provides information about total expenditures, how much of those total expenditures are financed with program revenues and other allocated sources, and the resulting net expenditures which need to be supported by taxes and other general revenues. **Primary General Fund Budget and General Revenues Tax Trends and Charts** provide historical and comparative information about the City's Tax Revenues. Lastly, an overview of our **Climate Action Plan**, **Local Hazard Mitigation Plan-Climate Adaptation Plan,** and **Health in All Policies** programs are provided to share how the City of Santa Cruz continually plans to remain a leader in equity, sustainability, and public health.

Financial Summaries

This section of the budget document gives the reader an overall representation of the City and the budget. The **Recap of Funds-Fund Balance** schedule highlights the beginning fund balance, adopted revenues and expenditures, and projected ending fund balance for funds by type. The **Summary of Projected Revenues and Other Financing Sources by Fund Type** provides information about each revenue source, both from a historical perspective and the next year adopted amounts. The **Summary of Projected Expenditures and Other Financing Uses by Fund Type** provides information about the operating budget for each fund including total Operating Budget, Debt Service, and Capital Outlay. The **Summary of Transfers** summarizes transfers between funds. The **Revenues and Other Financing Sources-Primary General Fund** provides information about each General Fund revenue source, both from a historical perspective and the next year adopted amounts. The **Operating Expenditures by Department-Primary General Fund** provides information about each General Fund account both from a historical perspective and the next year's adopted amounts.

Personnel

This section provides an overview of personnel changes from year to year. The **Overview of Changes** is the narrative of personnel additions and deletions for FY 2026. The **Position Authorization** table lists the total City staff by department and job title as well as the changes over the past 4 years.

Department Summaries

This section provides a cover page with a description of each department and the **Core Services** they provide. A chart of **Accomplishments and Goals** details the success of the department as well as indicating which Citywide Strategic Plan focus area it relates to. Icons for our Health in All Policies program is also added to highlight the areas that promote equity, sustainability, and public health. **Workload Indicators** and **Performance Measures** are provided to demonstrate the effectiveness of the functions of the department. The **Budget Summary** gives a financial breakdown of the department. The *Expenditures by Character* section gives an overview for the FY 2024 actual expenditures, the FY 2025 adopted budget, the FY 2025 amended budget, the FY 2025 estimated actuals, and the budget for FY 2026. The *Expenditures by Activity* section displays the same information by activity and fund, and *Resources by Fund* displays the total funding sources by fund followed by the *Net General Fund* cost. The *Total Authorized Personnel by Department* line shows the total number of positions authorized by the department. Next, a **Staffing history** list is provided for each department. This list shows the amended budget staffing number for the past 3 years and the FY 2026 staffing. Lastly, a departmental **Organization Chart** is provided.

Capital Outlay

The capital outlay section lists the capital equipment items that are funded in the capital outlay accounts in the expenditure detail section of each activity and department. Capital Assets are defined by the City as assets having an estimated useful life in excess of one year, and an initial, individual cost more than the capitalization thresholds of the City, described in that section.

Overview of Financial and Budgetary Policies

The Overview of Financial and Budgetary Policies Section provides a summary of the policies in the City of Santa Cruz that affect the budget: **Budgetary Policy, Debt Management Policy, General Fund Reserve Policy, Budget Appropriation and Control Policy, budget sections of the City Charter, Council Policy-Finance & Accounting, Grants Policy,** and the **Donations & Contributions Policy**. In addition to the summaries provided, links accompany each policy to allow our readers to access the policies in their full text.

Capital Investment Program

The Capital Investment Program identifies major capital projects and funding sources. A project is considered a Capital Investment project if it is undertaken to acquire a capital asset (construction of public building, street improvements, fire trucks), will have a long service life and is nonrecurring, or is an expensive project or considered major. A more detailed guide is included in the introductory section of the Capital Investment Program Budget document.

Appendices

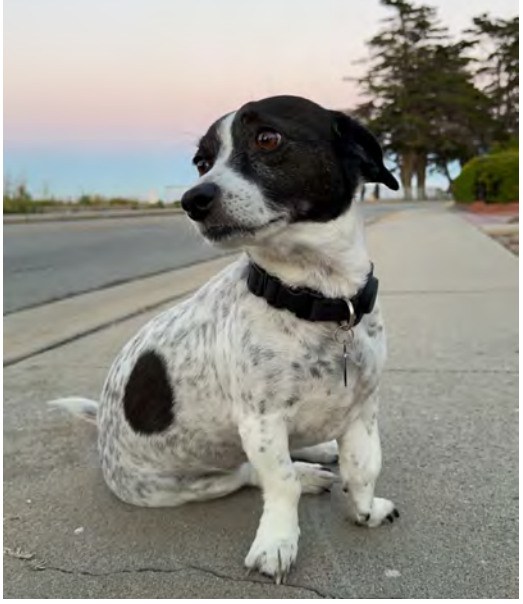
The Appendix Section provides additional, supporting information and documents to assist in understanding our budget document. First, readers will find an explanation of the **Differences Between the Comprehensive Annual Report and the Annual Budget** to assist in understanding the ways in which the City of Santa Cruz's Annual Comprehensive Financial Report differs from the annual budget. Included in this explanation is an example of a reconciliation between the Annual Report and the Annual Budget for fiscal year 2024 for the City's enterprise funds. Also included is the **resolution from the City Council** of the City of Santa Cruz to set the California Proposition 4 Appropriations Limit calculation factors for FY 2025. The City's **Debt Service and Pension Obligations** document shows current debt, future planned obligations, and unfunded liabilities (Pensions and Other Post Employment Benefit Obligations). A **Legal Debt Limit** schedule is presented with the most current assessed City of Santa Cruz real and personal property value. The **Acronyms and Glossary** sections provide definitions for many of the words and acronyms used throughout the document.

Online Budget Resources

New this year, and presented at the May 2025 Budget Webinar, is an interactive online version of the FY 2026 Annual Budget, which can be accessed here.

This page intentionally left blank

CITY OF SANTA CRUZ







CITY OVERVIEW



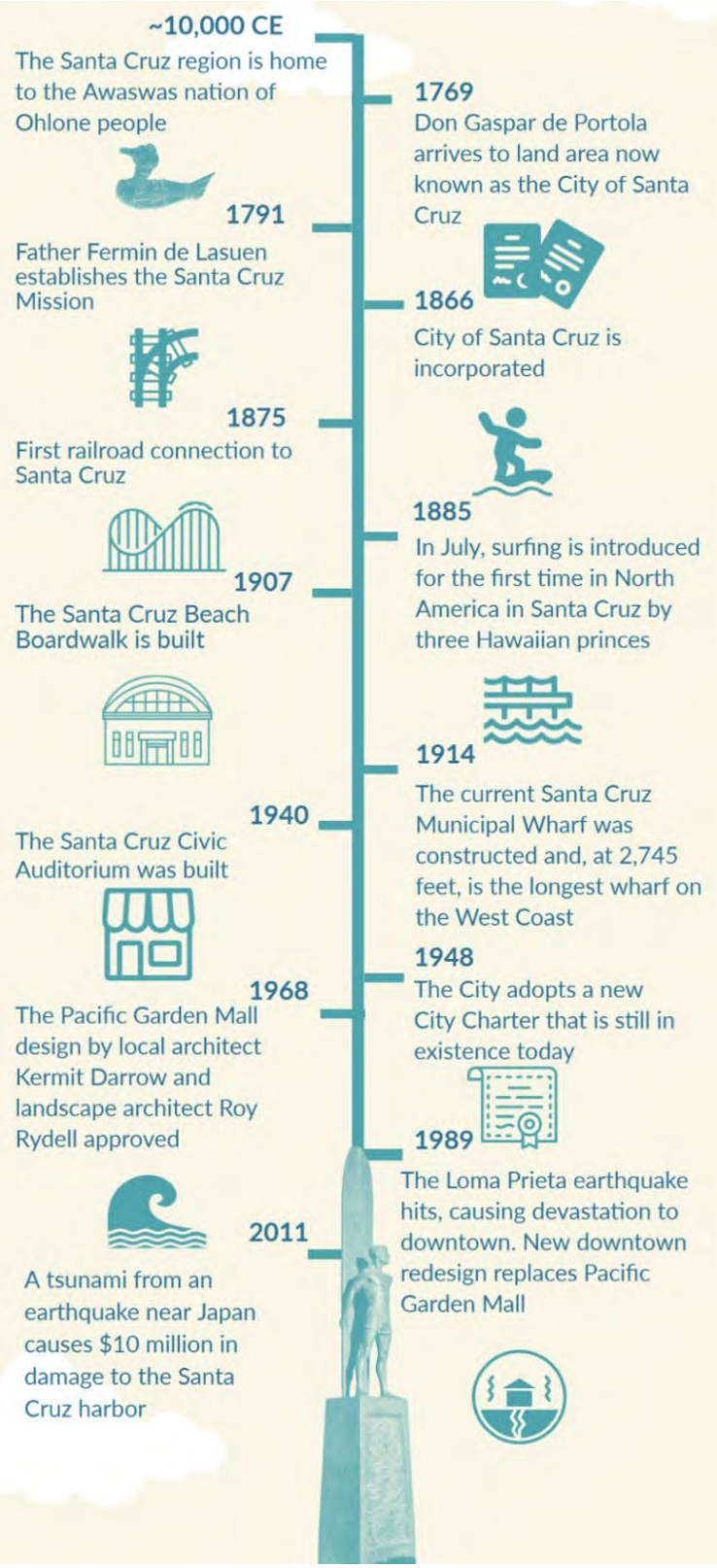
Fiscal Year
July 1, 2025-
June 30, 2026

Return to Table of Contents

This page intentionally left blank

City Overview

Important Dates in Santa Cruz History



The timeline to the left highlights the key events in the history of the City of Santa Cruz.

History

The city of Santa Cruz, CA has a rich and varied history that spans thousands of years. Indigenous people have been living in the Santa Cruz region for at least 12,000 years. Prior to the arrival of Spanish soldiers, missionaries and colonists in the late 18th century, the area was home to the Awaswas nation of Ohlone people, who lived in a territory stretching slightly north of Davenport to Rio Del Mar.

The Awaswas tribe was made up of approximately one thousand people, and their language is now extinct. The only remnants of their spoken language are three local place names: Aptos, Soquel, and Zayante, and the name of a native shellfish – abalone.

At the time of colonization, the Indigenous people belonged to the Uypi tribe of the Awaswas-speaking dialectical group. They called the area Aulinta.

Santa Cruz was officially incorporated in 1866 as a town under the laws of the State of


The People of Santa Cruz *by Ann Elizabeth Thiermann*

California, and it received its first charter as a city in 1876. At that time, the city was governed by a Mayor and Common Council consisting of four members. In 1907, the citizens voted for a new charter that designated a mayor as the chief executive and a City Council consisting of seven members. Over the years, subsequent charters gave a mayor and four commissioners both executive and administrative powers. The city was divided into five departments: Public Affairs, Revenue and Finance, Public Health and Safety, Public Works, and Streets and Parks.

In 1948, the City of Santa Cruz adopted a new city charter that established a council-manager form of government. Under this new system, a mayor and six councilmembers set policy for the city, while a city manager served as the chief administrator of those policies. This charter, with amendments, is still in existence today.

Throughout its history, Santa Cruz has experienced both triumphs and tragedies, from devastating earthquakes and fires to periods of economic growth and development. Despite these challenges, the city has remained resilient and continues to be a vibrant and thriving community. Today, Santa Cruz is known for its beautiful beaches, vibrant downtown area, and rich cultural heritage.

Climate

The City of Santa Cruz enjoys a mild Mediterranean-like climate throughout the year with average high temperatures in the mid-70's and average lows in the low-50's. From the beautiful beaches along the Pacific Ocean to the tall redwoods in the mountains, Santa Cruz offers a variety of outdoor-oriented activities. Year-round, residents and tourists can enjoy beach walking, surfing, hiking, biking, camping, golfing and more in Santa Cruz's mild weather.

Geography

The City of Santa Cruz is located along the Central Coast of California, on the northern edge of the Monterey Bay, approximately 74 miles south of San Francisco and 30 miles west of San Jose. Comprising of only 12 square miles, it is nestled between the Santa Cruz Mountains and the Pacific Ocean. Santa Cruz lies at the

north end of Santa Cruz County, is the county seat for the county, and the most populated city in the county.



Education

Students in public school from pre-kindergarten through 12th grade attend school in Santa Cruz City Schools districts. There are 4 elementary schools in the elementary district serving nearly 2,000 students. The secondary district includes 2 middle schools, 3 high schools, a continuation school, an independent studies program, and a home school program serving approximately 4,660 students. There are also numerous private education options at all grade levels.

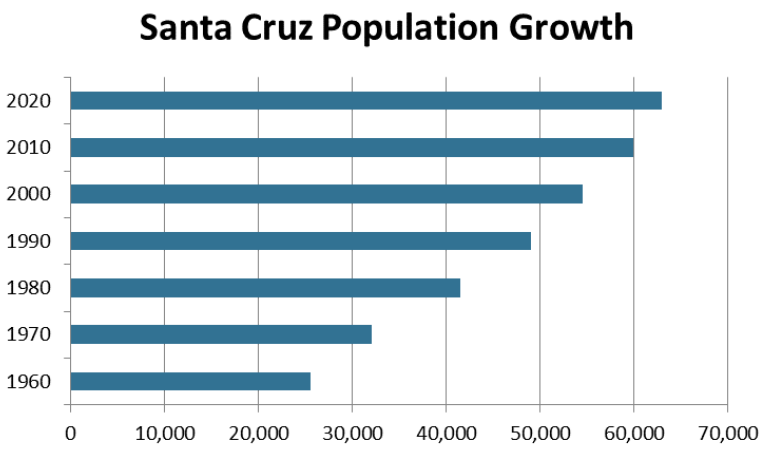
University of California at Santa Cruz (UCSC) is a world class institution of higher education located in the foothills of Santa Cruz. With 64 academic programs, cutting-edge research, and a reputation for excellence, UCSC attracts students from all over the world. Total student enrollment for fall 2023 was 19,764.

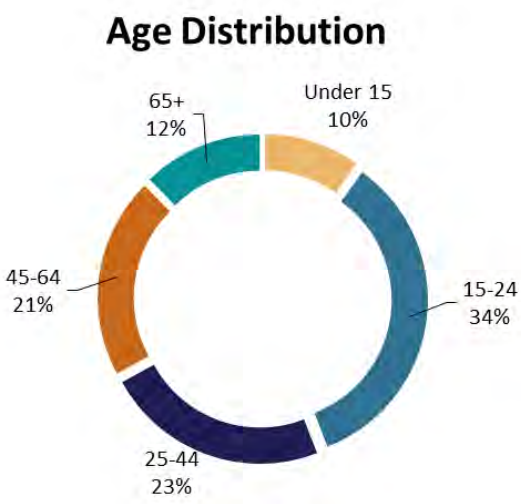


Demographics

Population

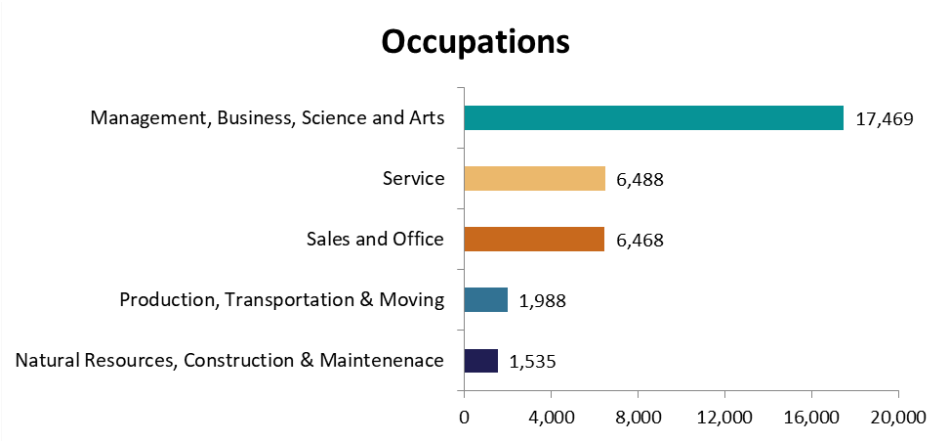
As of January 1, 2024, the City's population was 62,776, according to the State Department of Finance (DOF).

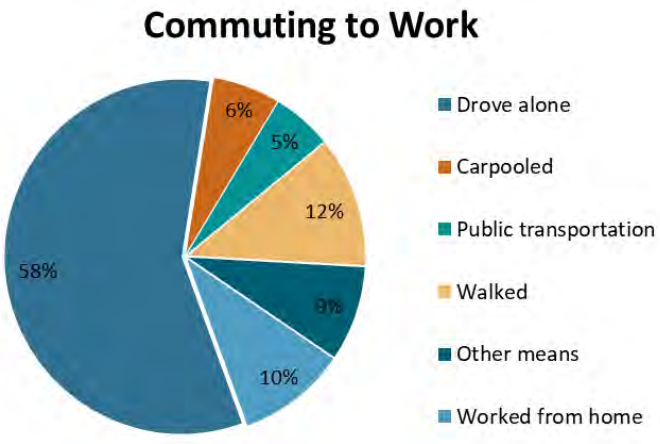




Employment

According to the California Employment Development Department, in 2024, the total employment figure was 30,200 and the unemployment rate was 5.4%.



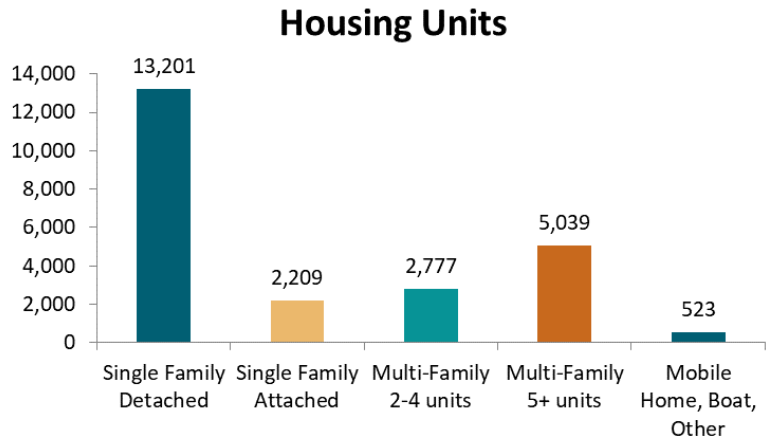


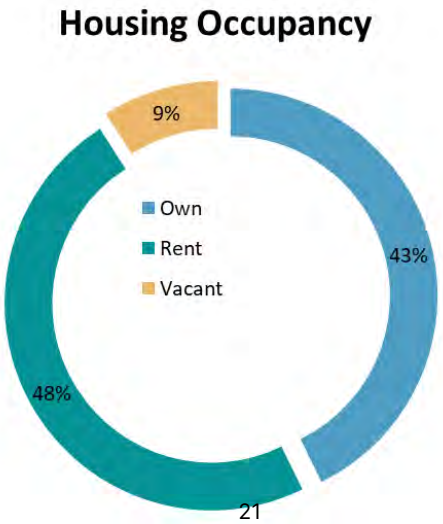
Return to Table of Contents

Economy, Housing and Education

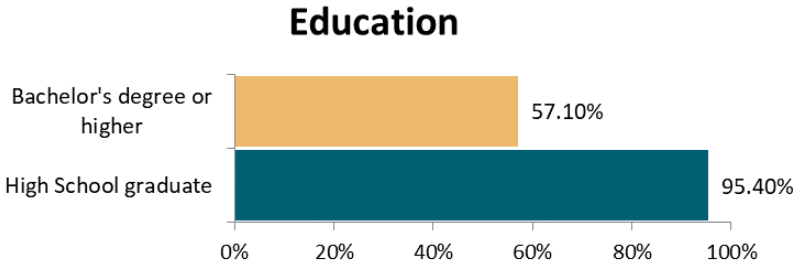
Santa Cruz Top 10 Employers (FY2024)	# of employees
University of California at Santa Cruz	9,394
County of Santa Cruz	2,851
City of Santa Cruz	934
Joby Aero Corp	364
Santa Cruz Beach-Boardwalk	347
Costco Wholesale Corp	314
New Leaf Community Market	261
Safeway	246
Threshold Enterprises, Ltd	213
New Teacher Center	211

Median Home Sales Price (January 2025): $1,425,000





Return to Table of Contents



Source: *2020 American Community Survey (US Census Bureau), California EDD, Redfin*

Form of Government/Services

The City of Santa Cruz operates under the council-manager form of government. Policy-making and legislative authority are vested in a seven-member governing council, consisting of the mayor and six councilmembers who are elected on a non-partisan basis. On June 7, 2022, voters in the city amended the city charter to require a directly elected at-large mayor and six council district elections. The mayor is elected by all voters of the city and serves a four-year term. Councilmembers are elected by the electors of each of the six districts and serve four-year staggered terms. Mayor and councilmembers may serve no more than two terms consecutively. The City Council is responsible, among other things, for passing ordinances, adopting the budget, approving nominees to commissions, and hiring the City Manager, City Clerk, and City Attorney. In 2011, the City Manager was designated as the City Clerk.

The City Manager is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the city, and for appointing department heads.

The City of Santa Cruz is a full-service City, providing a broad range of services including police and fire protection; construction and maintenance of streets, parks, flood control, and other infrastructure; a wharf facility; and recreational and cultural activities including a performing arts center and human services programs. It operates four municipal utilities, including water, wastewater, storm water, and refuse collection/landfill operations, as well as enterprise operations for parking facilities. The water utility provides water service beyond the municipal boundaries and has a total service population of approximately 98,000.

Before the February 1, 2012, elimination of the city's legally separate Redevelopment Agency, the city elected to serve as the successor agency for the Redevelopment Agency's operations, including housing operations. As the

successor agency, the city is responsible for winding down operations, paying off debt service, and completing certain remaining infrastructure construction and community development activities as included in the Recognized Obligation Payment Schedule (ROPS).

Many major public services delivered within the city's boundaries, such as education and public transportation, are provided by other public agencies. Library services are provided through a Joint Powers Authority agreement that includes the cities of Santa Cruz, Capitola, and Scotts Valley and the County of Santa Cruz.

Appropriations provide for expenditures that will be incurred and encumbrances that will be established during the fiscal year. Council policy establishes appropriation control at the department and fund level. Changes in appropriations within the same department and fund may be approved by the City Manager, transfers greater than $100,000 between Capital Investment Program projects must be approved by council. The City Manager is also authorized to accept and appropriate donations and grants of up to $100,000 for projects and programs previously approved by the City Council. All transfers between funds or departments must be approved by City Council.

Major Revenue Sources

The City's major revenues sources are projected using a combination of an analysis of historic trends, current and future indicators, and external sources like the County of Santa Cruz, the State Budget, State Legislative Analyst Office, League of California Cities, and sales tax consultants.

Taxes

The City's major tax revenues include property tax, sales and use taxes, utility users tax, and transient occupancy (hotel) tax. The Budget Discussion section of this document includes charts showing revenue history.

As with other charter cities in California, the City of Santa Cruz has limited ability to set tax rates. The State constitution, under the provisions of Proposition 13 passed by the voters in 1978, establishes a maximum rate for property tax and limits the growth of assessed value. The constitution sets the limit for increases of the property tax rate to 2% per year, but upon sale, market value becomes the assessed value. The property tax collected is allocated among the jurisdictions in the City's tax rate areas based on criteria established by the State legislature. The rates and tax base of two of the City's other general revenues, sales and use tax and motor vehicle in lieu fees (VLF), are also controlled by the Legislature.

Changes to existing local taxes and any new taxes require voter approval. Taxes used for general purposes are subject to approval by a simple majority of voters while taxes levied for specific purposes require a two-thirds majority of voters.

Assessments must be approved by a majority vote with voting rights apportioned based on the amount of the assessment. Property-related fees require public majority protest procedures and property-related fees for services other than water, wastewater, and refuse must also be approved by a majority of property owners or two-thirds of the electorate.

Ballot measures approved by City voters include the following:

- November 2024 - Measure Z. Imposed a tax of two cents per fluid once on the distribution of sugar sweetened beverage products.
- March 2024 - Measure L. Increased the local Sales Tax from 9.25% to 9.75%.
- November 2022 - Measure P. Increased the Transient Occupancy Tax from 11% to 12% for hotels/motels/inns, and from 11% to 14% for short-term residential vacation rentals, effective January 2023.
- June 2021 - Measure A. Increased the allocation of cannabis sales tax revenue to the Children's Fund from 12.5% to 20%.
- June 2018 - Measure S. Increased the local Sales Tax from 9% to 9.25%.
- November 2016 - Measure D. County Transportation Tax. Impose a half-cent sales tax for 30 years for safety, pothole repair, traffic relief, and transit improvement.
- November 2016 - Measure L. Cannabis Business Tax. Impose a tax of no more than 10% on gross receipts of cannabis (marijuana) businesses in the city.
- June 2016 - Measure S. Community Facilities District Library Bond. Authorize parcel tax on real property and authorize bonds to be issued by the Santa Cruz Libraries Facilities Financing Authority.
- November 2012 - Measure Q. Increased the Transient Occupancy Tax from 10% to 11%, effective in July 2013.
- November 2010 - Measure H. Increased the Utility Users Tax from 7% to 8.5%, effective in spring 2011.
- November 2008 - Measure E. Clean River, Beaches, and Ocean special parcel tax.
- Imposed a parcel tax to be used to protect public health and wildlife habitat in the river, bay, and ocean.
- November 2006 - Measure H. Increased the local transactions and use tax from the 0.25% authorized by Measure F in March 2004, to 0.5%, and removed the sunset clause.
- August 2005 - Measure X. Water, Sewer, and Refuse franchise taxes imposed to replace comparable franchise fees that had been discontinued because they were determined to be taxes rather than fees.
- March 2004 - Measure F. Increased local transactions and use tax by 0.25%, with a sunset clause to end the additional tax after five years.

Fees & Charges for Services

Fees for services, the City's next largest major revenue source, are subject to requirements that they be set at levels that do not exceed the reasonable costs of providing services. Fund balances generated by differences between fee revenue and related expenses are retained and designated for services and facilities that benefit fee payers.

Budget Preparation and Review Process

Under the City Charter, the fiscal year of the City begins on the first day of July of each year. The City Manager is responsible for preparing the annual budget and submitting it to the Council for adoption.

As part of the budget process, all City departments submit budget requests for the next fiscal year. These requests are consolidated by the Finance Department and reviewed by the City Manager to ensure that requests and departmental objectives are consistent with the City's overall goals. The City Manager then presents to the City Council a structurally balanced budget—one that supports financial sustainability multiple years into the future. As required by the Charter, this budget is transmitted to the City Council and made available to the public for review no later than the first Council meeting in June. Budget hearings are conducted in May, before final adoption of the budget by the City Council no later than the first regular Council meeting in June to allow the new budget to be integrated into the city's financial system by July 1.

Budget amendments are presented to City Council as needed. The City Council also reviews budget results at mid-year and budget adoption. The ongoing review and long-range planning focus for financial management provides numerous opportunities to identify and respond to changes in revenues and expenditures and in community priorities.

Budget Preparation and Review Process Calendar



Roles and Responsibilities During the Budget Process

Month	Residents	Mayor & City Council	City Administration
July-Oct.	Input on budget priorities and direction through direct contact with Mayor and City Council, community surveys and meetings.	Annual progress report of the Citywide Strategic Plan.	Budget schedule and guidelines provided to Departments. Capital Investment Program (CIP) preparation begins.
Nov.			CIP strategic planning and review.
Dec.		Review and approval of ACFR providing an understanding of the fiscal status and condition of the City.	
Jan.		Audit results presented to the City Council. Ongoing discussions of budget priorities based on input from community and staff.	Presentation of prior year financial results to City Council and community. Budget guidance provided to Departments at annual Budget Kick-off.
Feb.			Current year-end estimates and next year department requests due to Finance Department.
Mar.			Presentation of current year financial projections to City Council and community. Midyear budget adjustment is presented to City Council.

Month	Residents	Mayor & City Council	City Administration
			Department meetings with City Manager, Assistant City Manager, Human Resources, and Finance to review next year's requests. CIP study session.
April	City commissions review budget plans for the upcoming fiscal year, as prepared by supporting City staff.		
May	Attend and participate in the budget webinar prepared for City residents (on May 21, 2025 at 6:00 pm). Budget Hearings open to the public.	Budget Hearings and discussions, review.	Proposed budget compiled and made available online. Presentation of operating and CIP budgets to City Council and community.
June	Budget Adoption during a City Council meeting that is open to the public.	Changes made per direction from Council and Council adoption of Annual Budget and approval of Capital Investment Program (CIP).	Changes made per direction from hearings and Final Budget Adoption.

Budget Basis – Basis of Accounting

The City Council adopts a structurally balanced budget as required by Council Budgetary Policy 12.3. The City uses a modified accrual basis of accounting in preparing the budget for both Governmental and Proprietary funds. The modified accrual basis is consistent with how the Governmental Funds are reported in the City's Annual Comprehensive Financial Report (ACFR) fund statements; however, the Proprietary Funds (Enterprise and Internal Service Funds) are reported on a full accrual basis in the annual report. For an example of how the ACFR reconciles to the Budget, see the explanation and example listed in the Appendices section of this document called Differences Between the ACFR and the Budget Document. Fiduciary Funds (Trust and Agency Funds) are not reported in the annual budget.

Under "modified accrual basis," amounts are recognized as revenue when earned, so long as they are collectible within two months after the end of the fiscal period to be used to pay liabilities of the current period. Encumbrances that are outstanding at year-end are re-appropriated in the next year.

Fund Structure

The following is a listing of the funds included in the City's Budget, with each major fund identified. Descriptions of each of the City's active funds, with a detailed presentation of FY 2022 actual expenditures and revenues; FY 2023 beginning fund balance, adopted, and amended budgets, year-end estimates, and ending fund balance projections; and FY 2024 beginning fund balance, adopted expenditures and revenues, and ending fund balance projections can be found in the "Recap of Funds-Fund Balance Projection" section of this document. Funds are listed in order of their fund number in the Financial Summaries of this document.

Governmental Funds

Most of the City's programs and functions are provided and financed through the following governmental funds, which are focused on the acquisition, use and balances of the City's expendable financial resources and the related current liabilities. Governmental Funds use the modified accrual method of accounting and are focused on financial position, rather than on determining net income.

General Funds	
Primary General Fund	Street Tree Fund
Municipal Wharf Fund	City Public Trust Fund
General Plan Update Reserve Fund	City Stabilization Reserve
Green Building Educational Resource Fund	Carbon Reduction Fund
Civic Equipment Maintenance / Replacement	Economic Development Trust Fund
Co-op Retail Management	Housing In-Lieu Program
Kiosk Maintenance	DeAnza Hardship Fund
Code Enforcement/Civil Penalties	Contributions and Donations
Cannabis Children's Fund	Interest Holding
CASp Certification and Training Fund	
Special Revenue Funds	
Supplemental Law Enforcement Services	Parks & Rec Tax Combined Fund
Traffic Offender	HOME Funds (3)
Police Asset Seizure	Community Development Block Grant
Asset Seizure/Youth Crime Prevention	Red Cross Housing Reconstruction Loan Repayment
State Highway Funds	First Time Home Buyers (2)

Gasoline Tax	Affordable Housing Trust Fund
Traffic Congestion Relief	City Housing Successor Agency Funds (2)
2016 Transportation Measure D	Transportation Development Act
Traffic Impact Fee Fund	American Rescue Plan Act
Clean River, Beaches & Ocean Tax Fund	State Homelessness Response Program
Public Safety Impact Fees	Technology Surcharge
Childcare Impact Fee	
Parks Quimby Act Funds (4)	
Capital Investment Funds	
General Capital Investment Projects	Street Maintenance, Rehabilitation and Improvements
Capital Investment Public Art Fund	Wharf Tenant Capital Improvement Contrib.
Sidewalk Construction In-Lieu Fund	Information Technology
Santa Cruz Library	
Debt Service Funds	
GO (General Obligation) Bonds	Lease Revenue Bonds

Proprietary Funds

The City's Proprietary Funds include both Enterprise and Internal Service Funds. Enterprise Funds are similar to private sector enterprises in that the costs of providing services are recovered through financing and/or user fees and charges rather than through taxes or similar revenues. Internal Service Funds are used to report on activities that provide goods or services to other funds or departments in the City on a cost-reimbursement basis.

Enterprise Funds	
Refuse Fund	Water
Refuse Landfill Closure	Water Rate Stabilization
Refuse Landfill Post Closure Maintenance	Water Public Art
Refuse Public Art	Water System Development Fees
Parking	Water Emergency Reserve
Parking Public Art	Water June Beetle Endowment
Storm Water	Water Equipment Replacement Fund
Storm Water Overlay	Wastewater
Storm Water Public Art	Wastewater Public Art
Internal Service Funds	

Equipment Operations Workers' Compensation Insurance Liability Insurance	Group Health Insurance Unemployment Insurance

Department and Fund Relationship

The City's Annual Budget is organized by the Department Summary—showing expenditures by character, expenditures by activity (program), and resources by fund. Following the Department Summary is the Activity Summary—showing expenditures by activity and activity resources by revenue category for each of the department's programs. A portion of the City's General Fund supports all departments except for the Water Department and the enterprises in the Public Works department. That specific percentage of General Fund support is identified in the "Primary General Fund Budget Net of Program Revenues" chart shown on the in the "Primary General Fund Budget and General Revenues" document in the Budget Discussion.

The following list shows the City Department and their supporting fund(s):

Department	Funds
City Attorney	General Fund
City Council	General Fund City Public Trust Fund
City Manager	General Fund American Rescue Plan Act State Homelessness Response Program
City Non-Department	General Fund
Economic Development and Housing	General Fund Co-Op Retail Management Kiosk Maintenance Fund Home Rehabilitation Fund Home Acquisition Projects Fund Home Investment Partnership Comm. Development Block Grant Affordable Housing Trust Fund Red Cross Housing Reconstruction Loan Repayment Successor Agency (H) LMIH-Merged 2-1-12 Wharf Tenant Capital Improvement Contributions

Department	Funds
	Public Art Capital Improvement
Finance	General Fund Liability Internal Service Fund City Stabilization Reserve
Fire	General Fund Fire Impact Fee
Human Resources	General Fund Workers Comp Internal Service Group Health Insurance Unemployment Insurance
Information Technology	General Fund Information Technology Internal Service Fund
Parks and Recreation	General Fund Municipal Wharf Fund Parks Quimby Tax Funds Parks Tax Fund
Planning & Community Development	General Fund Code Enforcement General Plan Update Fund Green Building Education Fund Technology Surcharge
Police	General Fund Supplemental Law Enforcement Services Traffic Offender Police Asset Seizure Asset Seizure/Youth Crime Prevention Police Impact Fee
Public Works	General Fund Municipal Wharf Fund Gasoline Tax Fund Traffic Impact Fund Clean River, Beaches, Oceans Equipment Internal Service Fund Wastewater Enterprise Funds

Department	Funds
	Refuse Enterprise Funds Parking Enterprise Funds Storm Water Enterprise Funds Transportation Development Act Fund Road Maintenance Rehab Account
Water	Water Enterprise Funds



CITY OF SANTA CRUZ







BUDGET DISCUSSION



Fiscal Year
July 1, 2025-
June 30, 2026

Return to Table of Contents

This page intentionally left blank

City Manager's Message

Dear Mayor, Councilmembers, and Santa Cruz Community,

In accordance with the City Charter, I am presenting the City of Santa Cruz's Fiscal Year 2026 Operating Budget and Fiscal Year 2026 Capital Budget for your consideration.

The budget reflects our values as an organization and serves to operationalize the City Council's priorities set forth in your 2023-2028 Citywide Strategic Plan. The last several fiscal years have required increased creativity and resilience, as we navigated the volatility of the pandemic, the impacts of post-pandemic inflation, and the ripple effects of rising interest rates and cost of living. Throughout these challenges, we have continued to develop thoughtful, innovative, and balanced budgets and the Fiscal Year 2026 adopted budget is no exception.

As our economy began to stabilize following the volatility of the pandemic, we now face new challenges with shifting federal economic policies that are creating growing uncertainty in the national and local economy. This uncertainty is further compounded by the Trump administration's unprecedented shrinking of the federal government and elimination of critical federal funding programs. Despite those challenges, we are fortunate to have a number of exciting new projects underway that will serve to strengthen our local economy and the quality of life of our community, including the La Bahia Resort and Spa, the Downtown Library and Affordable Housing Project, Pacific Station North redevelopment, and the River/Front housing project.

In the midst of these uncertain times, I am proud to present a budget that continues our organization's longstanding tradition of excellence, creativity, and strategic planning.

Except for modest budget increases of about 2.5% of discretionary budgets, the Fiscal Year 2026 Budget is otherwise largely status quo, resulting in a total budget of $533.8M including a Capital Investment Program Budget of $110.2M. The City's General Fund of $158.9M further invests in high-quality services for the community and advances the City Council's priorities.

The General Fund budget for Fiscal Year 2026 is a balanced budget. City policy requires the adopted budget to be balanced. However, maintaining the ongoing operations is not sustainable over the long term. We will need to continue exploring opportunities for additional cost recovery, operational efficiencies, and new revenue sources, as outlined in our long-range financial plan.

Reflecting on Key Milestones

Progress on Housing

The City's commitment to build strong partnerships and work with local developers, community groups, and stakeholders, to realize shared development goals saw great progress since Fiscal Year 2024. The Planning and Community Development Department continued to build on its successes, with FY 2025 projecting to be another year of progress. In addition to the department's strong contributions to advancing housing initiatives, the Building and Safety team demonstrated a continued commitment to supporting development and facilitating economic growth as it processed over 2,000 building permits. The Current Planning team successfully managed the review and approval of five major development projects totaling 747 residential units, including 214 affordable units. The Code Compliance and Rental Inspection Team completed 2,600 inspections, with 600 for code and 2,000 for rent. The Advance Planning team drafted and adopted policy updates to support the City's Housing Element objectives and conform to State law, and they progressed in updating the Local Coastal Program and completing Downtown Plan Expansion project.

Resiliency and Long-Range Strategic Planning

Major accomplishments in Fiscal Year 2025 included advancing key climate goals through delivery of the updated West Cliff Roadmap and development of the Climate Action Plan 2030 Implementation Workplan.

In December of 2024, we lost a section of our Santa Cruz Wharf during a high wave event. Thanks to City staff and first responders' swift actions and coordination, all individuals involved were safely rescued, and no injuries were reported. Staff across the City stepped in to support recovery efforts to address the damage and ensure the safety of our community. Beyond the immediate efforts of our Fire Department, OES Manager, Communications Team, and Parks and Recreation Departments, additional City staff helped the City weather that storm and emerge stronger for it. As part of this work, our City departments led the charge in developing a first-of-its-kind Coastal Infrastructure Monitoring Group comprised of



regional and state partners, including NOAA, State Parks, the Coast Guard, and the Harbor District to help support informed decision making when major events threaten our coastline in the future.

Economic Development's Infrastructure and Property Management Team helped the financial stability and recovery of City tenants and Finance's Risk Team and Purchasing Division facilitated the financing and procurement needed to remove debris from across Monterey Bay and helped to ensure a safe and expedited reopening of the wharf. Moving forward, Parks and Recreation staff and the City Council are working to remedy additional damage sustained by the Wharf and develop a comprehensive response to help safeguard this iconic landmark.

Upstream Solutions to our Homelessness Crisis

As we implement our 2024 Homelessness Response Strategic Plan, our Homelessness Response Team and City departments are making progress connecting those living unhoused in our community with services and a pathway to stable housing. Significant funding was secured in Fiscal Year 2025 to support the City's homelessness response, including a $4.3M Encampment Resolution Funding (ERF) grant, a $2M state budget earmark to support the City's ongoing shelter programs, and a $500,000 Pro-Housing Initiative Program (PIP) grant, which will provide rental assistance and prevent evictions in partnership with the Community Action Board of Santa Cruz County, Inc.

Affordable Housing and Economic Recovery

The Housing Division in the Economic Development and Housing Department (EDH) assisted with the leasing of 205 recently completed affordable units, assisted with financing for the new 121 permanently supported housing unit project at 119 Coral Street, and supported programs serving +29,000 residents and six community infrastructure projects in Fiscal Year 2025. The Infrastructure and Property Management Team further helped the Public Works team purchase the Awe Sum Organics building on Locust Avenue, closed the sale and transfer of the City-owned Skypark property to the City of Scotts Valley and is finalizing the acquisition of 877 Cedar. EDH initiated the process to consider and establish an Enhanced Infrastructure and Financing District to help fund needed infrastructure in the downtown and downtown expansion areas. Also, during FY 2025, EDH received approximately $33.5M in Affordable Housing and Sustainable Communities Grant funding for the Downtown Library Affordable Housing Project; construction is expected to begin by June 2025. EDH is also currently administering over $45M in grant funding for Housing and infrastructure projects.

The Business Services Team expanded efforts for strategic programming to support the recovery and activation of City businesses and retail sectors, including revitalizing alleys to attract more families and activities, addressing empty storefronts, expanding the Downtown Pops! Program, and exploring business

improvement districts. The Arts & Culture Division activated new Rail Trail Segment 7 with new mural and sculpture installations. Staff coordinated installation and sponsorship support for ten traffic signal box murals to commemorate the SC Pride Parade 50th Anniversary.

Investments in Infrastructure

In FY 2025, the Public Works Department continued to prioritize modernization planning and implementation with a focus on cost recovery. This included two significant fee studies, including the General Fund development and permit fee increases that were recently approved by the City Council and implemented in the latter half of FY 2025.

Transportation Engineering staff engaged with the community to gather feedback on proposed traffic improvements for the Bay Corridor and worked with Engineering on the completion of Segment 7 Phase II of the Coastal Rail Trail. Parking, Street Maintenance and Transportation Engineering supported the relocation of the downtown Farmer's Market, in collaboration with the Economic Development team. West Cliff storm damage repairs are nearing completion and mitigation efforts are underway. Engineering also awarded the Murray Street Bridge seismic retrograde and roadway improvement project, with construction now underway. Public Works worked closely with the Human Resources Department to effectively reduce the number of vacant positions from 3% to 2% over the last year.

The Water Department continues to implement a robust capital investment program valued, in FY 2025, at $88.6M. There are 41 active projects, 9 of which are in construction, and the department has secured over $333M in low-interest loans and grant financing. Several highlights include:

Total Active Projects	Projects in Construction	Projects in Design	Active Funding Agreements	Prior Year Completed Projects
41	**9**	**4**	**13**	**22**
FY 2025 Adjusted Budget	Estimate Spend for FY 2025	Total Amount of Grant Awards	Total Amount of Loan Agreements	Cost of Completed Projects
$88.6M	**$44.2M**	**$15.3M**	**$318.4M**	**$55.4M**

Supporting an Active and Thriving Community

Our Parks and Recreation Department remains a vital economic driver for the City, attracting visitors and enhancing the quality of life for residents. In FY 2024, the department engaged over 110,000 participants in recreational activities, demonstrating its ability to provide valued, sought-after services. This included popular new community classes like "Open Skate" at the Civic and the PRIDE Picnic at Laurel Park, fostering inclusivity and community engagement. Significant Cowell Beach accessibility updates were also completed. Critically, the department's stewardship of popular destinations like the Wharf and beaches, which saw over

2.7 million visits, directly fuels the local tourism industry. Lastly, the Department recently received the California Coastal Commission's approval of an updated 2025 Beach Management Plan that, for the first time, included new policies that ensure equitable access to the City's beaches, including the elimination of permit requirements for nonprofits and tribal groups. Over the coming year, the Department will also continue to advance important long-term planning efforts, including the completion of the Harvey West Park Design and Programs Assessment.

Ensuring the Public Health, Safety, and Well-Being of our Community

The Fire Department made significant enhancements to public safety through its emergency response, preparedness, and fire prevention efforts. The Department and OES prioritized community outreach and engagement through firesafe council events, townhalls, and wildfire awareness initiatives and developed a City Wildfire Resiliency Plan in collaboration with the Parks, Public Works, and Water Departments. The Fire Department responded to the Wharf collapse and managed recovery efforts, including supporting debris removal efforts and filing for FEMA cost reimbursement. The Department provided support for out-of-county strike teams for wildland fires, including the Eaton, Hughes, and Park fires. Health and wellness initiatives continued to be prioritized for our fire fighters through MRI cancer screenings, replacement of turnouts to options that are carcinogen-free, and work with a local physical therapist to reduce injury and increase fitness. The Department participated in a multi-departmental team to purchase a Fire Engine, develop an apparatus replacement fund, and conduct studies to bolster revenue sources. Lastly, the CMO and Fire Department collaborated on a Standard of Cover and Community Risk Assessment Study to take a fresh look at the Department's operations and future needs.

The Santa Cruz Police Department (SCPD) made significant strides in enhancing public safety, strengthening community partnerships, and modernizing operations. SCPD expanded its community engagement programs in traffic safety and mental health crisis response. The Department also leveraged technology-driven policing, implementing new automated license plate readers, body-worn camera and Taser upgrades, unmanned aircraft systems, and a digital forensic analyst position to enhance officer response, investigative capabilities, and accountability.

Significant efforts are being made to address ongoing recruitment and retention deficiencies to strengthen the department's workforce and improve the level of service to the community. Additional part-time staff have been hired, focusing solely on officer recruitment and implementing data-driven strategies. An improved career ladder framework within the civilian sectors (Property & Evidence, Records and Administration) provides a clear pathway for advancement and enhances operational efficiency.

High Performing Organization

In addition to the many outward facing accomplishments, our internal service departments, including Human Resources (HR), Information Technology (IT), and Finance and Risk Management had several milestones worth celebrating. Over the past fiscal year, HR completed a comprehensive collection of staff feedback on workplace culture as part of the Culture as a Competitive Advantage project. Through surveys, focus groups, and direct input, employees shared valuable insights on key areas such as recognition, compensation, new hire orientation, workplace flexibility, and internal collaboration. This feedback provides a strong foundation for the City's approach to enhancing employee experience and organizational effectiveness.

IT successfully completed enhancements to physical access security for four major City worksites, upgraded key infrastructure within the City Hall Data Center, and deployed multiple internal tools that will benefit services Citywide. The Department has maintained high network availability and efficiently restored the entire City's online operations within four hours following the global CrowdStrike outage. Critically, IT spearheaded the process in which final vendors have been selected, and the implementation process has commenced, for a new citywide Utility Billing, Cashiering, and Enterprise Resource Planning software.

The Finance Department was proud to earn the Award for Outstanding Popular Annual Financial Reporting following its first-ever publication of the Popular Annual Financial Report (PAFR) for FY 2023. This means the Finance Department won the coveted "Triple Crown" award from the Governmental Finance Officers Association, having earned an award for its Annual Budget, Annual Comprehensive Financial Report, and Popular Annual Report. This year, the Department took a large step towards owning the development of the Annual Comprehensive Financial Report. In the past, the City's auditors produced this document, but it is anticipated that the Accounting Division will draft this in FY 2026. This will be a large undertaking and will result in savings for the department and City.

In Fiscal Year 2025, the City Manager's Office finalized a citywide rebranding initiative and onboarded new Councilmembers and commissioners to ensure strong, informed leadership across the organization. The CMO also supported efforts to establish a Sugar Sweetened Beverage revenue measure, led efforts to develop the award winning 5-Year West Cliff Roadmap, and advanced several key climate and sustainability initiatives including completion of the 2025-2030 Local Hazard Mitigation and Climate Adaptation Plan 5 Year Update, and the formation of the City's first Climate and Sustainability Committee.

Fiscal Year 2025 Capital Investment Program (CIP) Highlights

The following CIP projects across the City were completed in FY 2025:

- Main Beach Restrooms

- Sergeant Derby Park Playground
- Civic Water Main Replacement
- Surf Museum Cupola Restoration
- London Nelson Roof Repairs
- Civic Auditorium Handrails
- Driving Range Outdoor Safety Improvements
- New Septic System at DeLaveaga Park
- Monterey Bay Sanctuary Scenic Rail Trail – Segment 7, Phase 2



Progress made in FY 2025 on CIP projects included:

- Awarded the contract for Active Transportation Plan Update
- Began construction of Murray Street Bridge
- West Cliff Drive Stabilization construction nears completion, which will be followed up with roadway and pathway paving
- Approved striping plans for the Downtown Intersection Improvements on Front Street
- Concrete Tanks Replacement project at the Graham Hill Water Treatment Plant is nearly 70% complete
- Furthered implementation of water supply augmentation by contracting for construction of an Aquifer Storage and Recovery well at Beltz Well 12
- Initiated design for an Aquifer Storage and Recovery well at Beltz Well 8
- Completed pilot test and prepared Summary of Operations Report for the piloting of Aquifer Storage and Recovery at Beltz Well 9
- Initiated the construction of the University Tank 4 Replacement Tank Project, Newell Creek Pipeline Replacement Project between Felton and Graham Hill

Water Treatment Plant, Santa Cruz-Scotts Valley Intertie Project, and Beltz 12 Ammonia Removal Improvements Project
- Substantially completed design of the Climate Resilient Santa Cruz: Graham Hill Water Treatment Plant Improvement Project and began Guaranteed Maximum Price negotiations with the Design Builder

Changes in Service Levels to Expect in FY 2026

Citywide services will increase in the following ways in FY 2026:

City Manager's Office
- Expanded CORE contracts to enhance community support programs
- Leadership and professional development for Citywide staff
- Strengthened communication and feedback channels
- Strengthened workplace culture initiatives to boost morale, retention, and productivity

Economic Development and Housing
- More affordable housing creation
- Diversification of Arts funding
- Restoration of Arts programming
- Downtown Pops! Program Expansion
- New paseos and alleyway rehabilitation

Internal Service Departments
- The Finance Department staff will review all City Council agenda items to ensure an accurate portrayal of the fiscal impact of recommendations
- Commencement of Sugar-Sweetened Beverage tax collection
- Increases in Cybersecurity and systems monitoring
- Increase in IT resources available to Public Safety departments
- Negotiation of Memoranda of Understanding for the City's bargaining groups
- Establishment of an enhanced employee recognition program
- Improved data management with implementation of new Citywide Enterprise Resource Program (ERP)

Parks and Recreation
- The Harvey West pool will be operational
- Improved service levels in Urban Forestry
- Anticipated expansion of Open Space management with new Measure Q funds

Planning Department
- 24-hour online portal access to submit applications, schedule inspections, and make secure online payments through the implementation of a Land Management Software
- Improved efficiency and enhancing transparency in the development review process with the implementation of a digital permitting system in Building and Safety

Public Works Department

- Expanded customer and permit service levels with continuing full office hours and increased staff availability from the Public Works Department
- Enhanced overnight enforcement of safety parking violations
- Enhanced enforcement of Oversized Vehicle ordinance
- Enhanced enforcement of overnight residential parking districts
- Additional community engagement and responsiveness to transportation and housing policy challenges from the Transportation Engineering division

Public Safety Departments

- Enhanced Marine Safety Division response and services
- Transitioning the Emergency Reporting System to meet reporting requirements
- Community wildfire protection and out-of-county strike team response will improve with deployment of a Type 6 Wildland Engine
- Wildfire protection will be enhanced through the City Wildfire Resiliency Program

Water Department

- AMI water meters, now fully implemented across the City, allows customers and the Water Department to monitor water usage in real time, helping identify leaks early
- Implementing the Utility Customer Assistance Program will help income-qualifying customers by applying a $25 monthly bill credit

The following limitations will be placed on services in FY 2026:

Internal Service Departments

- Reprioritization of physical access security projects in favor of cybersecurity
- Pause on the onboarding and implementation of new applications in favor of ongoing high-lift implementations

Parks and Recreation

- Increased litter and encampments will create challenges in open spaces and parks
- Reduced external administrative functions from the Parks and Recreation Department due to project workloads caused by new system implementations
- Possibility of unplanned, catastrophic failures in the park system due to extensive deferred maintenance

Public Works Department

- Increased development downtown requires wastewater and stormwater collection system evaluation and upgrade
- Access to maintain smaller collection system pump stations on the wharf, in alleyways, the golf course, and other smaller access points are limited, as they require upgraded equipment

Water Department

- Limited ability to fulfill customer and developer requests due to lengthy and difficult recruitments

In Closing

While continued uncertainties and unknowns are ahead, the FY 2026 Budget offers the Council, City Staff, and the community a sense of optimism as we look ahead . This budget is a testament to our shared priorities and the robust City services that our community expects, achieved through mindful fiscal strategies and careful planning. It is a significant step forward in advancing the City Council's 2023-2028 Strategic Priorities, enhancing organizational resilience, and supporting innovative services, all while maintaining fiscal stability. We are committed to working with our dedicated City Staff to implement this ambitious financial plan in the year ahead for the betterment of our community.

Acknowledgments

I would like to thank the City Council for your leadership, support, and strategic policy direction. I'd also like to thank our Executive Leadership Team of Department Heads, our Department Budget Leads, and the many City Staff who collaborated and contributed to the FY 2026 Budget.

A citywide budget of this magnitude necessitates countless hours of teamwork, collaboration, and patience. I want to extend a special thank you to the members of our Finance Team – Elizabeth Cabell and Emily Burton. Your unwavering dedication, expertise, innovative thinking, and adaptability were instrumental in navigating the complex and ever-evolving process of building a citywide $534M budget. I also extend my gratitude to Assistant City Manager, Michelle Templeton, whose leadership, support, and strategic direction were indispensable throughout the process.

Finally, a big thank you to our City Staff, who serve our community with passion, dedication, and a heart for service every day.

Respectfully Submitted,

Matt Huffaker



City Manager

General Fund Outlook

Economic Landscape Relating to the City's Finances

There is uncertainty in almost every part of the economy. We are just beginning to see the impact of tariffs, the stock market is in a steady decline, interest rates are on the rise and consumers are concerned about inflation and the possibility of a recession.

In 2021 and 2022, spending flourished as the nation rebounded from the restrictions of the COVID-19 pandemic. In 2023 and 2024, economic growth slowed and for the City of Santa Cruz, this is reflected in the modest increases to sales tax revenue that we have seen in FY 2024 and FY 2025. In March of 2024, voters in the city approved Measure L, a half cent city sales tax, which is expected to generate up to $8 million in sales tax revenue in FY 2025.

Property taxes in the City of Santa Cruz have had steady growth, with a five-year average of 4.6%. Concerns about the impact of rising construction prices due to tariffs and moderate levels of inflation are causing a reduction in the number of properties for sale in the City.

For the past two fiscal years, the City has had to defer its General Fund contribution to the Capital Investment Program (CIP) to present a balanced budget. However, given the urgency of infrastructure needs and the expectation that addressing them now will be more cost-effective than further delaying them, the City is investing $3M into CIP projects in FY 2026. The City's ongoing revenues are sufficient to cover day-to-day operational expenses, but they are not enough to support additional funding for one-time CIP projects. For this reason, this $3M transfer will be offset by one-time uses of prior year surpluses to maintain a balanced budget.

Californians continue to seek experiences in Santa Cruz, choosing our City's natural beauty and wide range of local businesses as a vacationing and shopping destination. The City's Lodging Occupancy Tax (TOT) is expected to increase in FY 2026 and beyond due to the construction and opening of new hotels. We have yet to see how strained relations with other countries may impact international tourism.

City's Financial Backdrop

In FY 2023, the City Council adopted a five-year strategic plan to create and maintain a vibrant, healthy, and resilient community for all. One of the focus areas is Fiscal Sustainability and Transparency with strategies identified that will ensure that the city is on a strong financial trajectory. The Measure L sales tax increase has been critical in maintaining fiscal sustainability. In FY 2021 – FY 2024, the City was able to initiate several new programs using one-time federal and state funding related to the COVID-19 pandemic. The on-going sales tax revenue generated by Measure L has allowed us to keep those programs going. In addition, we continue

pursuing additional revenue streams, cost recovery, and changes to service delivery to stay fiscally strong and stable.

The City was in the process of repairing damage to the Santa Cruz Wharf from the December 2022 and March 2023 severe winter storms when, in December 2024, a large ocean swell event occurred and caused the partial collapse of the end of the Wharf. The City is pursuing reimbursements from FEMA, CalOES and FHWA for repairs to the Wharf and to West Cliff Drive sustained during storms in 2022, 2023 and 2024.

FY 2026 Outlook

The General Fund budget for FY 2026 is operationally balanced, but one-time transfers will be covered by past surpluses built up in the unrestricted reserves.

Revenue Assumptions

The Finance Department and the Economic Development and Housing Department utilize the services of HdL Companies to receive reliable, expert analysis on property and sales tax trends and projections. These projections along with the Santa Cruz County Auditor-Controller's Office Property Tax Estimates and historical trends are the foundation for the General Fund tax revenue budgets.

The following approaches were taken to budget revenues, compared with the FY 2025 budget (except where indicated):

- 4% increase in property tax revenues
- 1.6% increase in sales tax above a 4.2% decline in FY 2025
- 3% increase in franchise taxes and 2% increase in utility taxes
- 7% increase in Lodging Occupancy Taxes (TOT) due to the hotel, La Bahia, coming online in Fall 2025
- 13% increase in charges for services
- $1M decrease in Cannabis business tax
- 5% increase in fines and forfeits and on parking meter collections
- 2% increase in rent revenues
- $1M in additional funds from the Measure Z, a $0.02 cent tax for every one fluid ounce of sugar sweetened beverages on distributors

Expenditure Assumptions

In FY 2026, the following were incorporated into the General Fund expenditure budget:

- 4% increase in personnel costs, which includes an increase in CalPERS unfunded liability costs and an anticipated 9% increase in City-covered medical insurance costs for employees

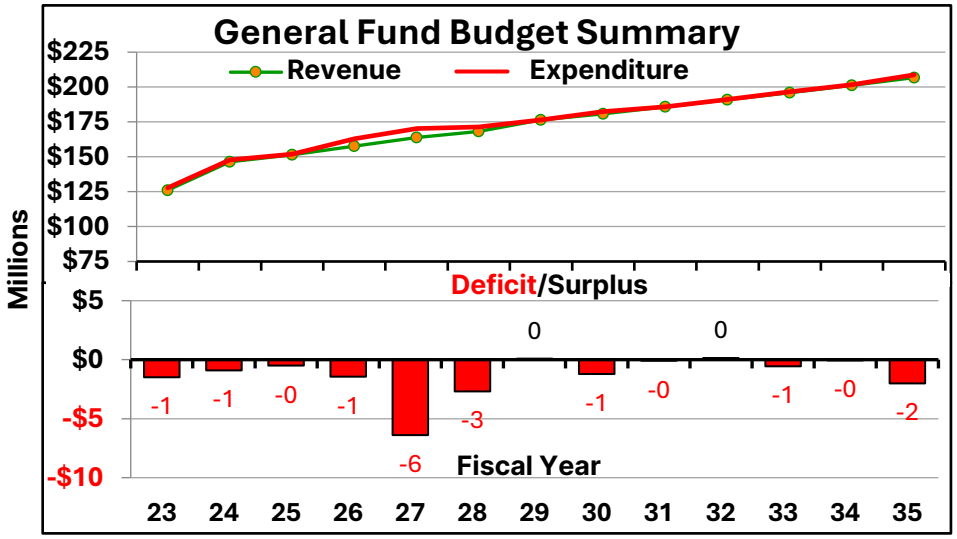
- A 56% decrease in debt service costs due to the conclusion of payments on City-owned debt
- A set aside of $250,000 for Police Department vehicles and $200,000 for Fire Department large apparatus/vehicle to stabilize the costs of those departments' large, one-time investments
- A $1,000,000 transfer to the CIP- Streets Fund, $1,000,000 to the Economic Development Trust Fund, and $3,000,000 to the General Capital Investment Program Fund
- A 2% increase in departments' budgets for temporary personnel costs
- 2.5% in discretionary budgets for departments' services, supplies, and materials

Long-Range Financial Planning

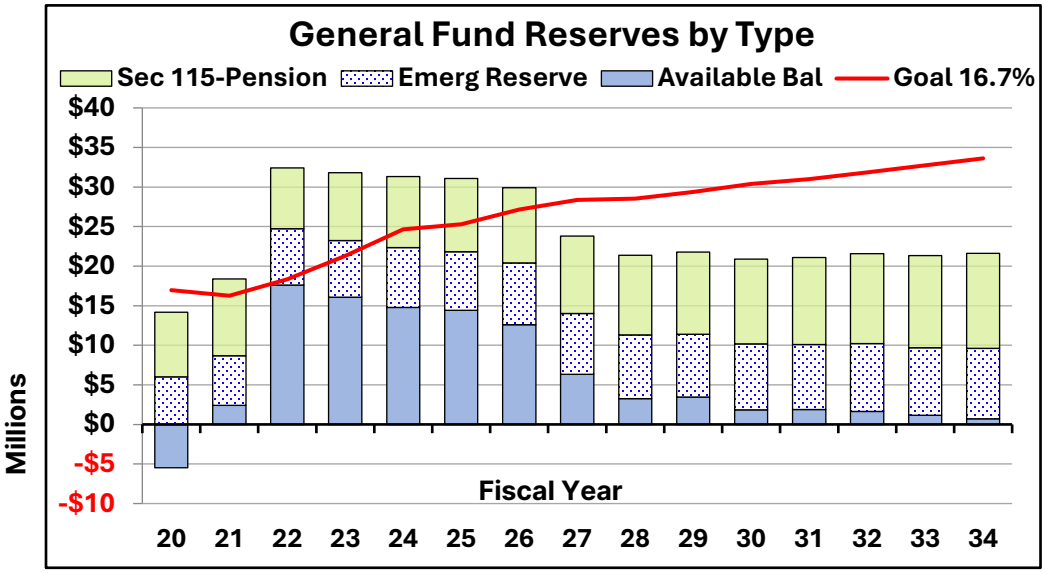
The City of Santa Cruz continues to take proactive steps to address its long-term financial challenges and achieve fiscal sustainability through careful planning, structural reforms, and new revenue strategies.

In November 2023, the City presented its Citywide Long Range Financial Plan (CWLRFP) developed in partnership with Baker Tilly. The CWLRFP offers short- and long-term strategies to improve the City's financial resilience, including: full cost recovery for services, implementation of new technologies, and diversification of the investment portfolio. A number of these strategies have been implemented or are currently underway, as evidenced by the City Council's recent adoption of an updated City Investment Policy, the passage of Measure L and Measure Z discussed above, updates to the Citywide Fee Schedule, and the current Citywide effort to implement a new Enterprise Resource Program (ERP) solution. These revenue tools are aimed at closing future budget gaps, restoring capital investment capacity, and aligning ongoing revenues with service demands.

The City projects that its spending in FY 2027 and FY 2028 may outpace revenues, but projects that beginning in FY 2029 revenues will outpace expenditures as new revenue strategies are implemented and with the infusion of TOT revenues from an expanded hotel base.



The difficult years in our short-term future will draw down on available General Fund reserves. Continued methods to increase revenues and to find efficiencies that will reduce expenditures are being sought to improve this outlook and bring the General Fund closer to its goal of having two months, or 16.7%, of operating expenditures in available reserve balances,



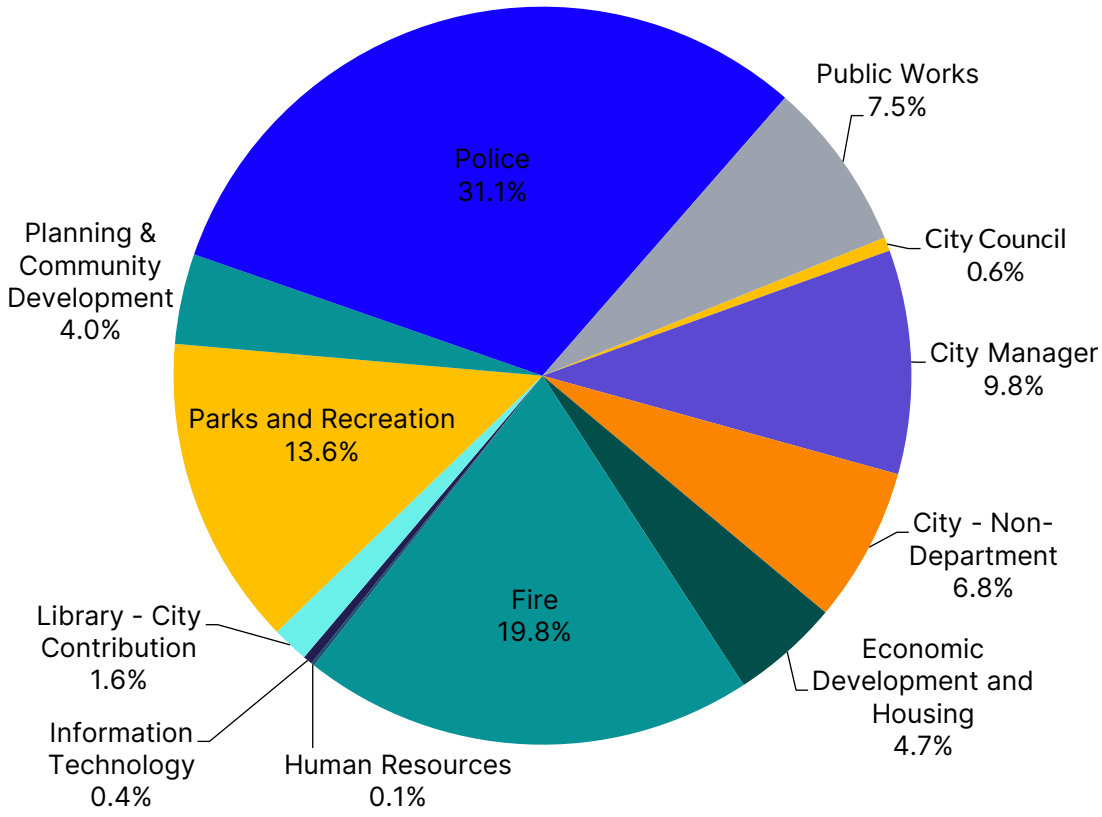
The City of Santa Cruz is confronting its long-term financial challenges with strategic foresight, voter-supported revenue measures, and structural reforms. While rising costs and limited taxing authority pose ongoing risks, the City's commitment to multi-year planning, fiscal discipline, and community investment positions us to navigate future financial uncertainty with resilience.

Primary General Fund Budget and General Reserves

The pages that follow present different perspectives for the Primary General Fund. First are charts that present the distribution of expenditure sources by department, then the sources of revenues the City receives.
After this presentation of General Fund revenue and expenditures is a section that focuses on the impact of the departments' expenditures and current year revenues, and how their combined result impacts the General Fund's fund balance. The "Net of Program Revenues" provides a table that analyzes the degree to which departments of the City recover the costs they incur through program revenues or through cost allocation. A table presenting all tax and other revenues in the budget are presented, and the General Fund's estimated ending fund balance is calculated. Lastly, in this section, four graphs are provided that focus on the historical trend of major revenue sources: property taxes, sales taxes, utility taxes, and Lodging Occupancy Taxes (TOT).

Net General Fund Operating Budget

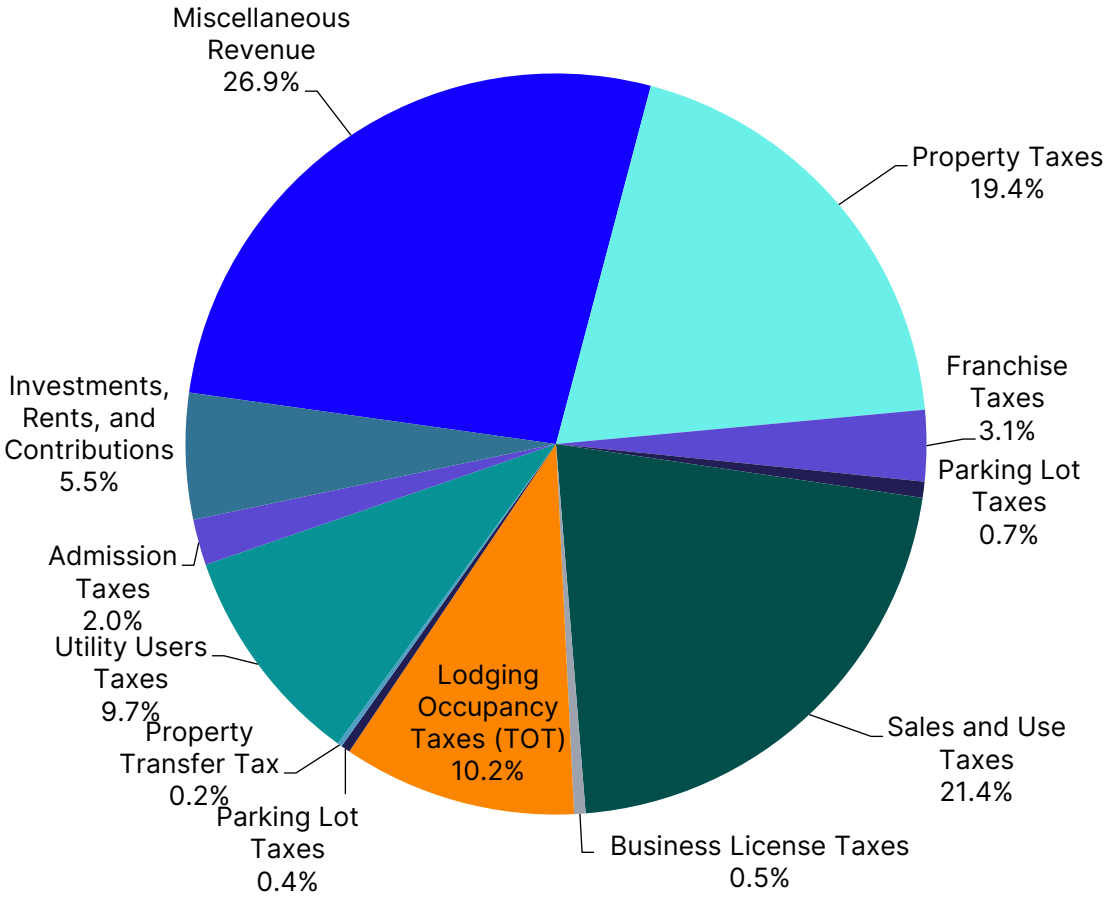
The top chart represents the spending side and shows the net operating cost (budgeted appropriations less budgeted revenues) of the departments in the fund. Public safety (Police and Fire) accounts for more than half of the spending in the fund at 51.6%.



Return to Table of Contents

Discretionary General Fund Revenues

The bottom chart represents the funding side and shows the discretionary revenues received by the fund. These are general revenues that are not specifically tied to departments and are the main revenues that fund the City's core services such as Police, Fire, Administration, and Parks and Recreation. Most of the discretionary funding comes from taxes, with Sales Tax and Property Tax comprising the largest portion, at approximately 57.4% combined.



Primary General Fund Budget Net of Program Revenues

General Fund Departments/Programs

The table below shows the expenditure for every department in the General Fund budget for FY 2026. This first column provides the entire operating budget for the year. The next two columns present the program revenues and interfund or interagency revenue sources that are generated by the department or received to offset the cost of the department. Finally, a column that shows the net cost (if the amount is in parenthesis) or revenue balance of the department is provided. Of note, the "internal service departments," which include part of the City Manager's Office, the Human Resources, Finance, and Information Technology Department, and the Facilities Operation of the Public Works Department receive revenues from

the other departments and funds of the City to cover the cost of the services provided. The Central Service Allocation Plan is calculated each year, based on actuals from the prior year and utilizing a methodology that relates usage to costs, to determine how much every department and fund are charged for the upcoming budget year.

Department	Expenditures and Other Uses	Program Revenues	Interfund, Interagency Revenue sources	Net (Expenditure) Revenue and Changes in Fund Balance	% of Net General Fund Cost
City Attorney	1,614,110	-	2,443,995	829,885	-1%
City Council	698,751	-	-	(698,751)	1%
City Manager	16,135,937	17,495	4,824,925	(11,293,517)	10%
City: Non-Department	7,816,625	-	-	(7,816,625)	7%
Economic Development and Housing	5,635,167	184,783	250	(5,450,134)	5%
Finance	5,395,421	-	5,664,577	269,156	0%
Fire	28,771,220	-	5,961,937	(22,809,283)	20%
Human Resources	2,161,571	-	1,995,095	(166,476)	0%
Information Technology	7,585,908	-	7,108,726	(477,182)	0%
Library: City Contribution	2,452,089	605,170	-	(1,846,919)	2%
Parks and Recreation	20,097,233	4,444,850	-	(15,652,383)	14%
Planning and Community Development	9,269,008	4,710,396	-	(4,558,612)	4%
Police	36,585,569	785,637	-	(35,799,932)	31%
Public Works	14,711,232	1,857,139	4,252,779	(8,601,314)	8%
Total	**$158,929,841**	**$12,605,470**	**$32,252,284**	**($114,072,088)**	**100%**

Notable developments in the net cost of departments on the General Fund is the cost of the Planning and Community Development Department, compared to FY 2025. A Citywide Fee Schedule was developed last year, which updated permit and other fees that the Planning Department charges, so its program revenues increased by about $900,000 in FY 2026.

The City Attorney Department's costs above represent static support the City Attorney provides and some retirement contribution costs the City has. The legal fees that are incurred throughout the year by departments are charged directly to departments and the prior year actuals are used to set the anticipated budget for the revenues to cover those charges. The charges are allocated in each departments' budget, under the first "expenditure" column in the table above.

General Revenues and Other Unallocated Sources

Taxes	Revenue Amount
Property Taxes	30,194,856
Sales and Use Taxes	33,413,092
Business License Taxes	755,910
Franchise Taxes	4,865,325
Utility Users Taxes	15,060,178
Lodging Occupancy Taxes (TOT)	15,897,678
Parking Lot Taxes	694,105
Admission Taxes	3,102,190
Cannabis Business Tax and Retail Licenses	1,135,350
Property Transfer Tax	287,099
Sugar-Sweetened Beverage Tax	1,000,000
Total Taxes	**$106,405,783**

Other Revenue Sources

Source	Revenue Amount
Intergovernmental	461,515
Investments, Rents, and Contributions	8,506,651
Fines and Forfeitures	1,202,947
Charges for Services and Other Financing	40,304,462
Total Other Sources	**$50,475,576**

Fund Balance Determination

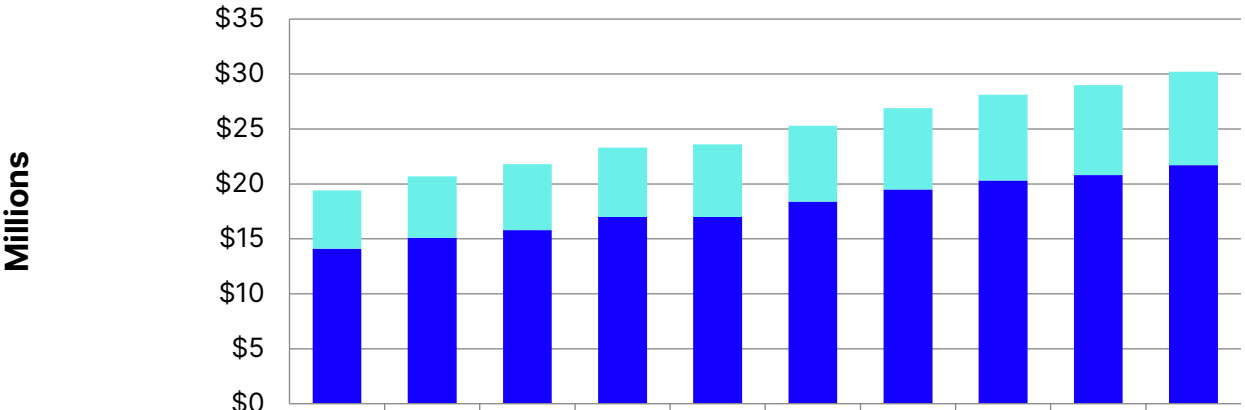
Estimated Fund Balance- Beginning of Year	**14,076,286**
Total General Fund Expenditures	158,929,842
Total General Fund Revenues	156,881,359
(Negative) Change in Fund Balance	(2,048,484)
Estimated Fund Balance- End of Year	**$12,027,802**

Historical Trends for Major General Fund Revenue Sources

Property and Sales Tax

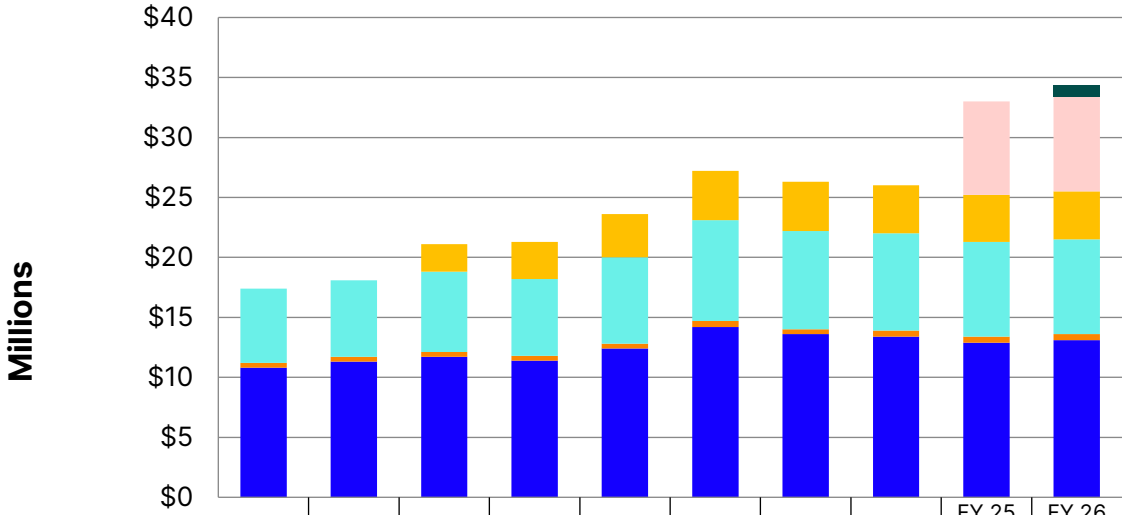
Property and sales tax are the two largest sources of tax revenue for the city's primary General Fund. Property taxes and sales taxes account for approximately 19.1% and 22.0%, respectively, of the fund's total adopted tax revenues for FY 2026.

Property Tax Trend



	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25 Est	FY 26 Budget
Prop Tax in Lieu of VLF	$5.3	$5.6	$6.0	$6.3	$6.6	$6.9	$7.4	$7.8	$8.2	$8.5
Property Tax	$14.1	$15.1	$15.8	$17.0	$17.0	$18.4	$19.5	$20.3	$20.8	$21.7

Sales Tax Trend

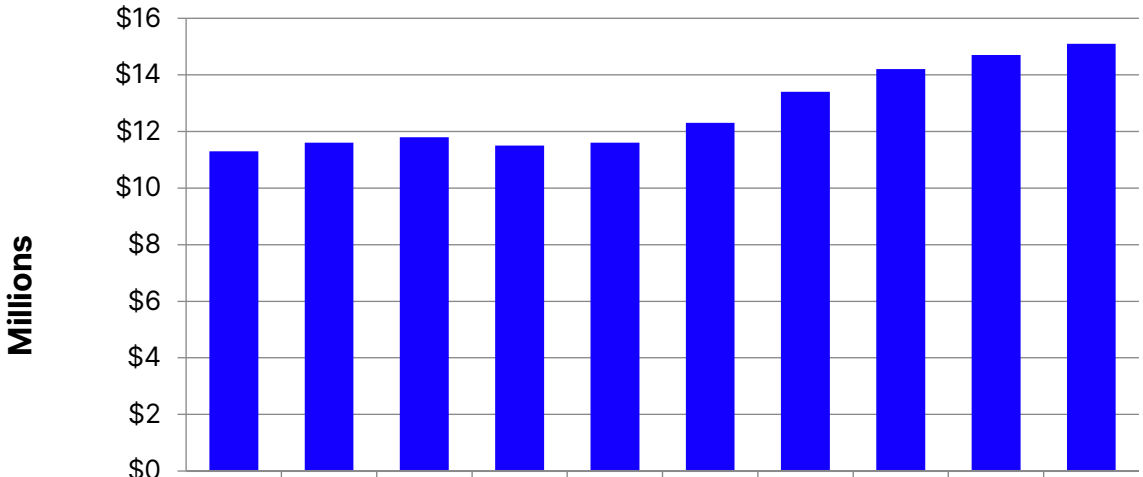


	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25 Est	FY 26 Budget
Sugar Sweetened Beverage										$1.0
1/4% Local Trans. and Use	$-	$-	$-	$-	$-	$-	$-	$-	$7.8	$7.9
1/4% Local Trans. and Use	$-	$-	$2.3	$3.1	$3.6	$4.1	$4.1	$4.0	$3.9	$4.0
Local Trans. & Use	$6.2	$6.4	$6.7	$6.4	$7.2	$8.4	$8.2	$8.1	$7.9	$7.9
Prop 172	$0.4	$0.4	$0.4	$0.4	$0.4	$0.5	$0.4	$0.5	$0.5	$0.5
Sales Tax	$10.8	$11.3	$11.7	$11.4	$12.4	$14.2	$13.6	$13.4	$12.9	$13.1

Sales taxes saw a spike in FY 2025 with the introduction of Measure L revenues, a 0.50% use and transaction tax approved by voters in March, 2024.

Utility Users Tax Trend

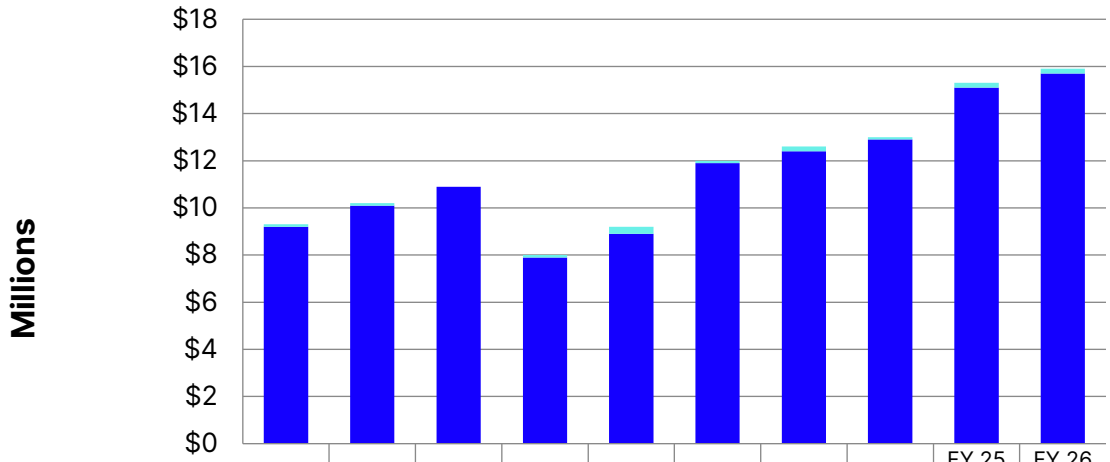
Utility users' taxes are imposed on all utility services within the city limits at a rate of 8.5% of taxable services.



	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25 Est	FY 26 Budget
Utility Users Tax Trend	$11.3	$11.6	$11.8	$11.5	$11.6	$12.3	$13.4	$14.2	$14.7	$15.1

Lodging Occupancy Tax (TOT) Trend

As of January 1, 2023, the Lodging Occupancy Tax (TOT) rates are 12% for commercial accommodations (such as hotels, motels, inns, and bed and breakfasts) and 14% for permitted residential short-term rentals, including single-family homes and apartments.



	FY 17	FY 18	FY 19	FY20	FY 21	FY 22	FY 23	FY 24	FY 25 Est	FY 26 Budget
One-Time TOT Audit	$0.1	$0.1	$-	$0.1	$0.3	$0.1	$0.2	$0.1	$0.2	$0.2
Lodging Occupancy Tax (TOT)	$9.2	$10.1	$10.9	$7.9	$8.9	$11.9	$12.4	$12.9	$15.1	$15.7

In FY 2026, it is expected that Lodging Occupancy Taxes will increase due to the opening of the large hotel, La Bahia, in the latter part of calendar year 2025.

Citywide Strategic Plan 2023-2028

The five-year Citywide Strategic Plan provides vision and overall direction for the City of Santa Cruz. The Strategic Plan is a living document, featuring a framework that balances the needs of the community and the City's resource capacity. The plan reflects the policy priorities of the City Council and was adopted by City Council on August 8, 2023. The plan contains seven (7) high level focus areas that identify intended outcomes to be achieved through an associated set of strategies. The Citywide work plan will use the Strategic Plan as a guide and report back regularly to the City Council.

A VIBRANT, HEALTHY, AND RESILIENT COMMUNITY FOR ALL.

Overview of the Development Process

The planning process started in late summer 2022 and involved several activities over the next year including collecting 275 community survey responses, receiving 13 Department Director Survey responses, conducting 6 Council interviews, historical research, reviewing past media stories, and hosting 2 workshops. On April 18, 2023, the City conducted a Council study session and workshop dedicated to the Strategic Plan. As a result of this session, the draft vision, focus areas, and associated strategies were formulated and consolidated into the City of Santa Cruz Strategic Plan draft document.



Strategic Plan Framework

The strategic plan is a living document, featuring a framework that balances the needs of the community and the City's resource capacity. It is a policy document that reflects the policy priorities of the City Council. It informs budgeting and annual staff work plans. After adoption, the staff integrates the policy focus areas into its operations and workplans.



The vision sets the focus for the future. It is an aspirational statement of where the City wants to be. Focus areas will guide the direction and focus of the City for the next several years. They are closely aligned with the vision and state the desired outcomes to be achieved. They help City leaders decide on which of the many worthy projects should be done and when, within available resources. Goal statements elaborate on what is to be achieved in each focus area. Strategies express how the City plans to accomplish its goals. They articulate the means to achieve desired outcomes for each strategic focus area. Strategies generally include broad areas to pursue, rather than individual projects.

A workplan is the blueprint for carrying out the strategic plan. It contains the detailed steps that must be taken to assure that the goals and strategies are achieved. Workplans are developed and used by staff to provide a framework for determining specific timelines, assignments, and resource allocations. They are a management tool to help the organization assure that goals are attained and are well-suited to periodic check-in about progress, changes, or challenges.

Focus Areas and Strategies

The selected strategic areas of focus were informed by the strengths, challenges, opportunities, and threats identified through engagement activities. Seven multi-year focus areas were established. These identify intended outcomes to be achieved through an associated set of strategies.

Further details on the strategies set forth to achieve the goals of the Citywide Strategic Plan can be found here.

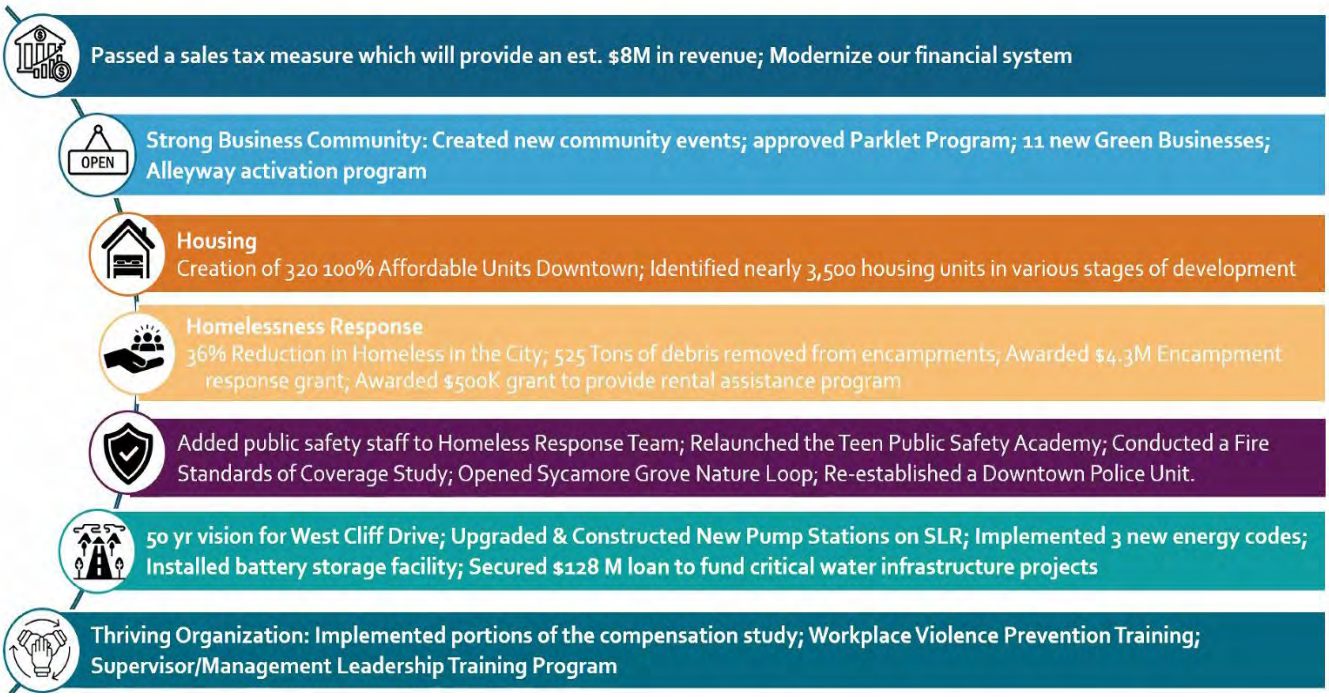
Fiscal Sustainability and Transparency	Ensure that the City is on a strong financial trajectory, through planful investments and revenue development
Strong Business Communities and a Vibrant Downtown	Cultivate a thriving downtown and local businesses citywide to support economic health and vitality
Housing	Create and preserve housing for all with a focus on affordable and workforce housing.
Homelessness Response	Working with the County and community partners, move toward positive outcomes in homelessness response, safety and health, balancing the interests of persons who are unhoused and housed, and the business community.
Public Safety and Community Well-Being	Provide public safety services that support well-being and healthy communities.
Natural and Built Infrastructure	Invest in sustainable, climate-adapted infrastructure and community assets in both the natural and built environment.
Thriving Organization	Advance a high-performing organization where employees are empowered to deliver outstanding services to the community.

How the Strategic Plan is Incorporated into the Annual Budget

The department summaries in the Annual Budget provide specific links that exist between the current year's accomplishments, the upcoming year's goals, current workload indicators, and performance measures and the focus areas in the Citywide Strategic Plan. The titles in the boxes in the chart above are used to reference the focus area.

Progress on the Strategic Plan

A collaborative Citywide team gathered in 2024 to review the progress of the City in moving these strategies forward. The following chart is a table detailing the progress completed in the year.



Climate Action Plan

Background

The City of Santa Cruz' Climate Action Program was established in 2008. In 2012, the City Council adopted by resolution the City's first Community-wide Climate Action Plan (CAP) with a 2020 time horizon (CAP 2020). Since the CAP 2020 was adopted in 2012, the threat of climate change and the need to drastically decarbonize has become even more urgent.

With the CAP 2020 sunset, in 2021 the City allocated funding to begin work on its second community-wide Climate Action Plan with a 2030 time horizon (CAP 2030). The mayor's appointed community Climate Action Task Force and a dozen local equity advisors were requested to serve as an advisory body to the CAP 2030 development, and adopted the final version of the plan, entitled "Resilient Together," in September, 2022.

Vision and Values

Adopted on September 13, 2022, the City of Santa Cruz CAP 2030 builds on the strong foundation of climate action in the City and provides a framework for updated policies, programs, and incentives for the community to work toward climate mitigation, climate restoration, and building a climate economy. In order to

rapidly enact local climate solutions that support and enhance a thriving and equitable community with robust active and public transportation; plentiful housing that is affordable, sustainable, and resilient; and healthy regenerative landscapes, the plan seeks to reduce greenhouse Gas (GHG) emissions through a series of measurable actions in the realms of sustainable government, climate mitigation, climate economy, and climate restoration.

The community values that have guided the development of the CAP and will continue to guide its implementation are:

- Ensure equity in all policies
- Build people-centric transportation infrastructure
- Promote efficient and low carbon/ no carbon energy and water
- Protect and enhance natural resources and urban parks
- Eliminate food waste and support local food sources

The City also adopted a 3-year implementation workplan and each department developed 1-year workplans to ensure implementation occurs on schedule. The workplans include mechanisms to institutionalize climate action into City processes, policies, and procedures.

2025-2030 Local Hazard Mitigation Plan - Climate Adaptation Plan

Background

Climate adaptation is how we respond to the impacts of climate change caused by global warming induced by the combustion of fossil fuels. While simultaneously drastic decarbonizing our City, climate adaptation also requires ongoing actions by individuals, businesses, and government. The City's 2018-2023 Climate Adaptation Plan was incorporated into its 2018-2023 Local Hazard Mitigation Plan (LHMP), resulting in the creation of a new document called the 2025-2030 City of Santa Cruz Local Hazard Mitigation Plan – Climate Adaptation Plan (2025-2030 LHMP-CAP) in 2025.

Like previous versions of the LHMP and CAP, natural and climate-related hazards are addressed and include coastal erosion, dam failure, drought, earthquake, extreme heat, flood (riverine flood, flash flood, and coastal flood), landslide, tsunami, sea level rise, and wildfire. In addition to a risk assessment, the 2025-2030 LHMP-CAP includes mitigation and climate adaptation strategies and sets goals.



Mitigation and Climate Adaptation Goals

The 2025-2030 LHMP-CAP goals and objectives include the following:

1. Avoid or reduce the potential for loss of life, injury, and economic damage to Santa Cruz residents from hazard events.
2. Education and engage the community on preparedness for, and mitigation of, potential impacts from hazard events.
3. Increase the ability of the City government to communicate local emergency information and serve the community during and after hazard events.
4. Protect Santa Cruz's unique character and values; scenic beauty; quality of life; and historic, natural, and cultural resources from being compromised by hazard events.
5. Encourage mitigation activities and climate adaptation strategies to increase the disaster resilience of systems essential to a functioning Santa Cruz, critical facilities, infrastructure, other major assets, institutions, and private companies.

Connections to the Capital Investment Program (CIP)

Capital Investment Program (CIP) projects that implement the Climate Action Plan and the 2025-2030 LHMP-CAP are identified in the CIP section of this document.

Health in All Policies

Background

On November 26, 2019, the Santa Cruz City Council demonstrated their commitment to community well-being by voting unanimously to adopt the Health in All Policies (HiAP) policy and implementation recommendations. City leaders recognized that community well-being is not simply influenced by individual choices but by the interactions of many factors including the decisions by, and policies of, local government.

Guided by a HiAP City Council Committee, the City adopts a HiAP workplan each year and staff report annually on the progress. Every agenda item submitted to City Council presents the way(s) in which the staff recommendation included supports HiAPs.

Community Well-Being Outcome Metrics

The HiAP program identified eight interconnected conditions that are necessary for health and wellbeing throughout the community which are tracked through a set of community wellbeing outcome metrics.



HiAP is a collaborative approach to improving the wellbeing of all people by prioritizing equity, sustainability, and public health in decision-making across sectors and policy areas. The goal of HiAP is to ensure that all decision-makers are informed and consider these pillars during the policy development process and, starting in FY 2025 and since, in budgeting for capital investments.

How HiAP is Incorporated into the Annual Budget

The HiAP program has been incorporated into the Accomplishments and Goals section of each Department Summary in the Budget document. Accomplishments and Goals that support the objective of HiAP are labeled with icons to identify easily and clearly which pillar they support.

The Capital Investment Program (CIP) section of the Annual Budget also presents a map of the "opportunity zones" of Santa Cruz- where equity needs are the greatest- and the locations of CIP mapped projects to demonstrate the degree to which capital investments are concentrated in those areas. For FY 2025, 36% of these projects are in the City's opportunity zones.

Legend: Item has the following icon(s) if it promotes HiAP goal of-
- Equity
- Sustainability
- Public Health

The CIP section also contains a write-up of the prioritization scores that are given to projects requesting General Fund funding. Part of the scoring system is a consideration of the degree to which the project at hand supports the HiAP goals. The projects with the greatest impact receive the highest scores and become more likely to be chosen as a CIP project to receive the scarce General Fund funds available.

This page intentionally left blank

CITY OF SANTA CRUZ





BUDGET IN BRIEF





Fiscal Year
July 1, 2025-
June 30, 2026

Return to Table of Contents

Citywide Operating Expenditures

What spending is done by the City?

Total = $394.3M



General Fund
$158.9M
General tax dollars that pay for recreation, public safety, community development, and administration.

Special Revenue
$11.6M
These funds, such as Gas Tax and Affordable Housing fund, can only be used for specific purposes.

Water
$56.6M
100% of the Water utility bill is reinvested into operations and maintenance of the City's water system.

Storm Water
$1.5M
The City storm drain system collects storm water runoff from City streets.

Wastewater
$29.8M
The City of Santa Cruz wastewater treatment facility treats more than 7 million gallons of wastewater each day.

Refuse Recovery
$29.3M
The Refuse Recovery Division collects all refuse, recycling and green waste in the City.

Parking
$29.8M
Provides all parking enforcement in the City.

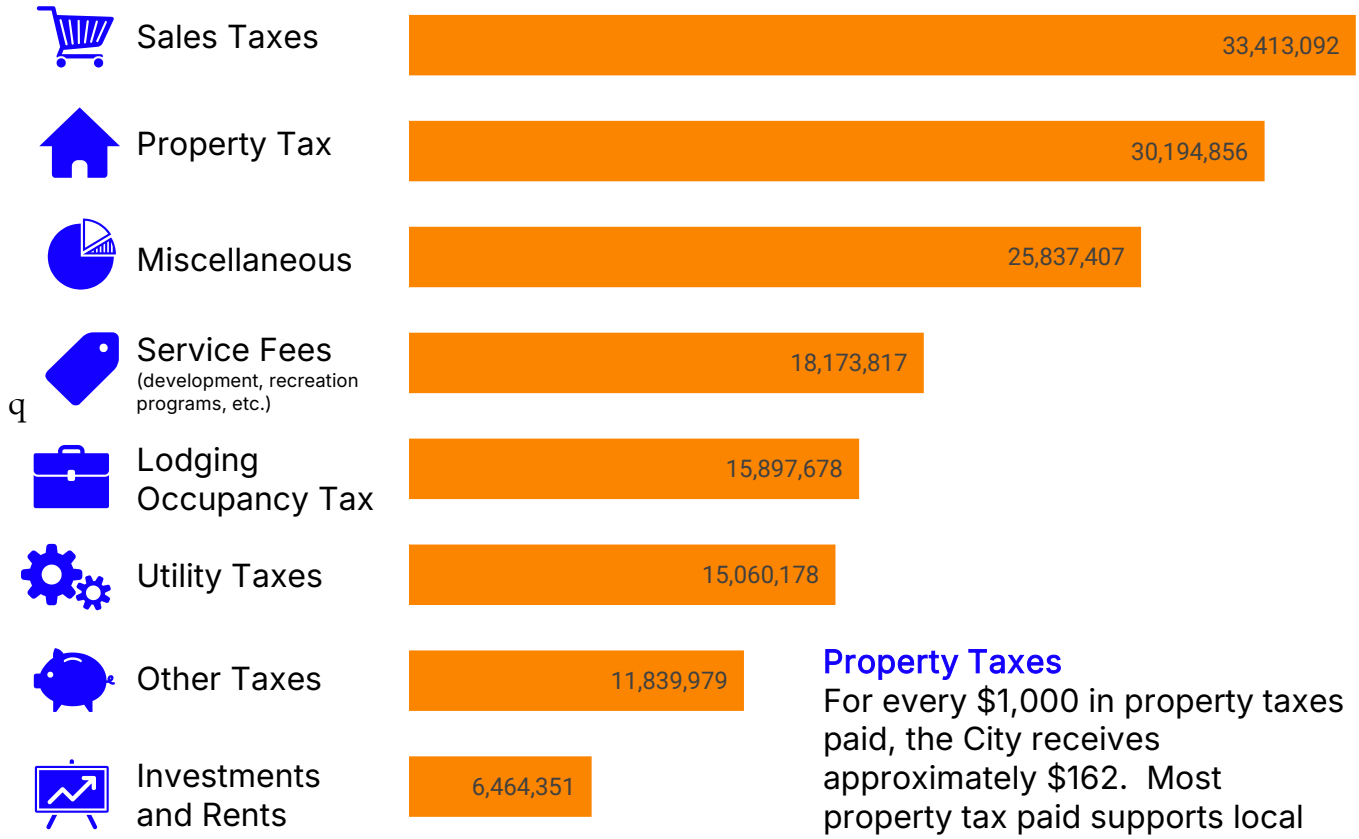
Other Funds
$76.7M
Includes all non-primary General funds.

General Fund Revenues

Where does the money come from?

A look at the City's major revenue sources

The graph below highlights the City's major revenue sources for the General Fund



Property Taxes

For every $1,000 in property taxes paid, the City receives approximately $162. Most property tax paid supports local schools.

Sales Taxes

For every $100 in taxable purchases, $9.75 is collected in sales tax. Of this amount, the City receives $2.25. Most of the sales tax collected goes to the state of California.

Utility Taxes

Taxes are imposed on utility companies for using the City's streets and right-of-way.

Investments and Rents

Funds collected include rents for City owned property and investment earnings.

Service Fees

Fees, mostly from Recreation and Planning fees, are collected for general government operations.

Lodging Occupancy Tax (TOT)

Tourists pay an additional tax (rate in parentheses) when staying at local hotels (12%) or short-term rentals (14%).

Miscellaneous

Includes grants, fines, forfeitures, and inter-fund transfers.

Other Taxes

Includes the business license, franchise, and other taxes.

Property and Sales Tax

Where does the tax get allocated?

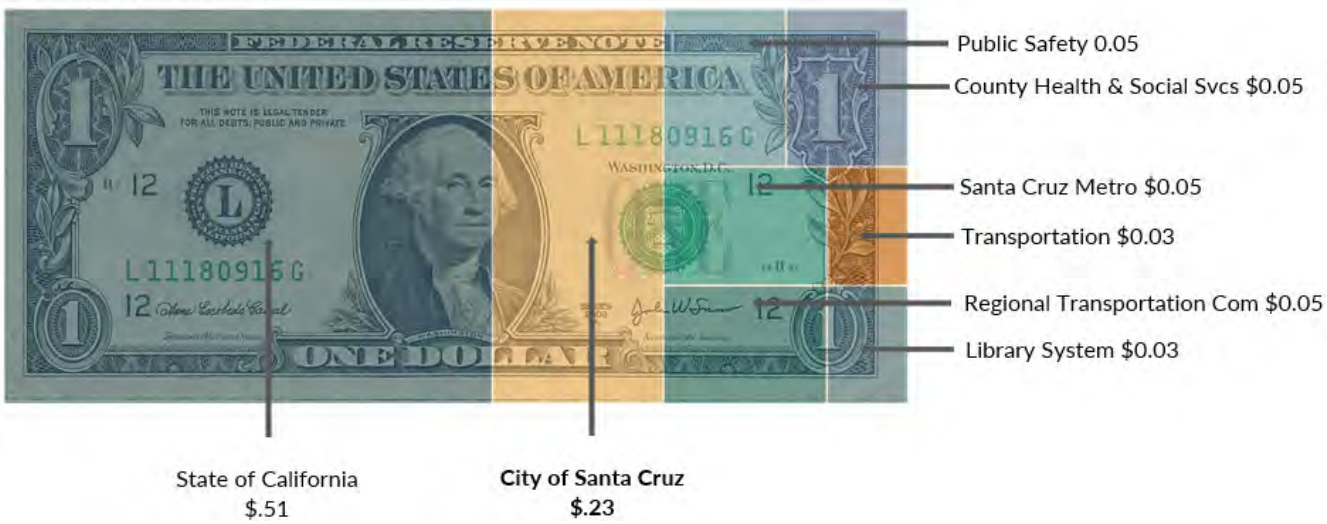
Property Tax

For every $100 paid in property tax...



Sales Tax

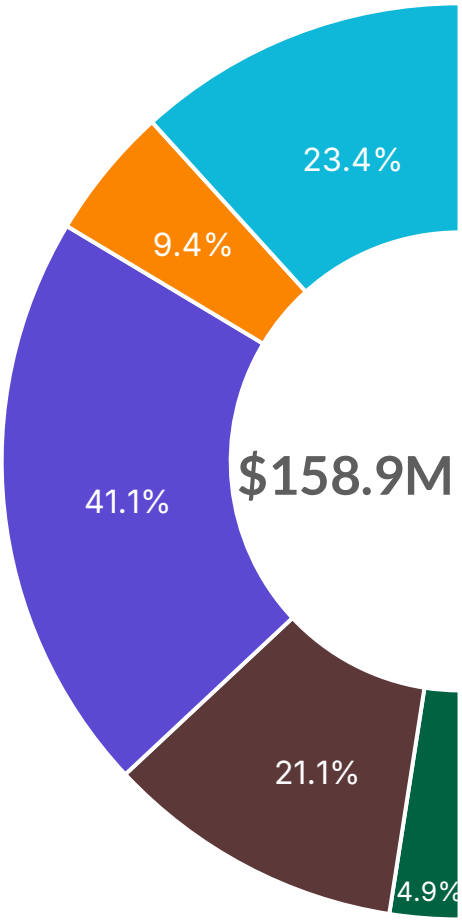
For every $1 paid in sales tax...



General Fund Expenditures

Where does the City's money for general operations go?

Community Services & Sustainable Infrastructure	**23.4%**
Parks & Recreation	$20.10M
Library	$2.45M
Public Works	$14.71M
Community Development	**9.4%**
Planning & Community Development	$9.27M
Economic Development & Housing	$5.64M
Public Safety	**41.1%**
Fire	$28.77M
Police	$36.59M
Leadership & Support Services	**21.1%**
City Council	$0.70M
City Manager	$16.14M
Administrative Services	$15.14M
Debt Service and Transfers	**4.9%**
Debt payments	$1.21M
Transfers	$6.61M

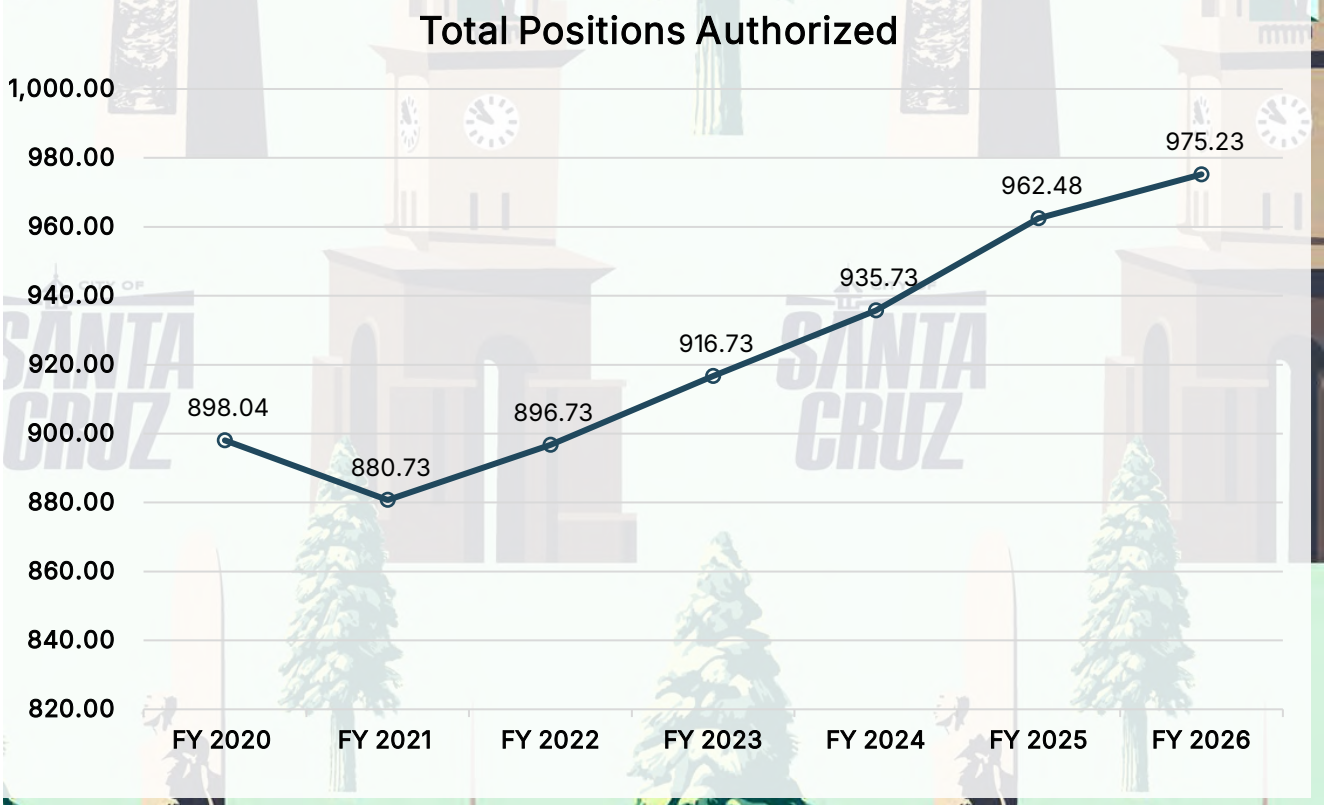








Citywide Staffing

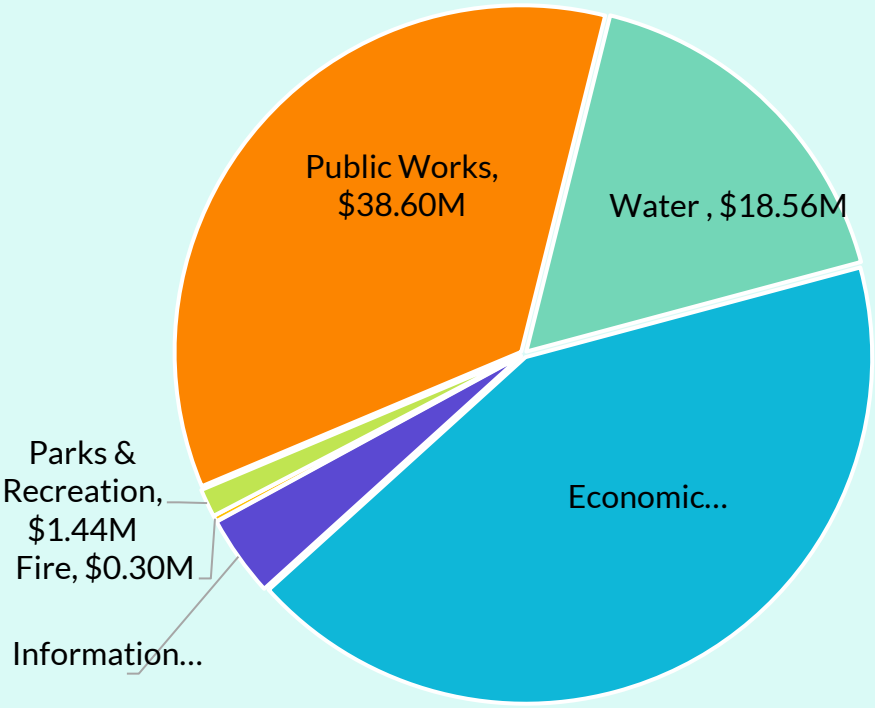


Positions Authorized by Department

City Manager	24.50
Economic Devel. & Housing	19.00
Finance	34.00
Fire	72.00
Human Resources	14.00
Information Technology	27.00
Library	115.08
Parks and Recreation	90.00
Planning and Community Dev.	35.00
Police	138.00
Public Works	279.40
Water	127.25
Total Positions Authorized	975.23

Capital Investment Program

Total = $109.56M





City of Santa Cruz- Numbers at-a-Glance

Data as of 2024

General Info

- Total square miles- 15.83
- Population (2024)- 62,776
- Median family income- $111,427
- Average persons per household- 2.33
- Median home value- $1.4M
- Households- 21,669

Parks & Rec

- Acres of land- 1,700
- Number of parks- 35
- Number of facilities- 12
- Number of recreation programs, classes, and events- 110,495
- Number of facility, field, court and picnic reservations- 13,913
- Special events produced- 8

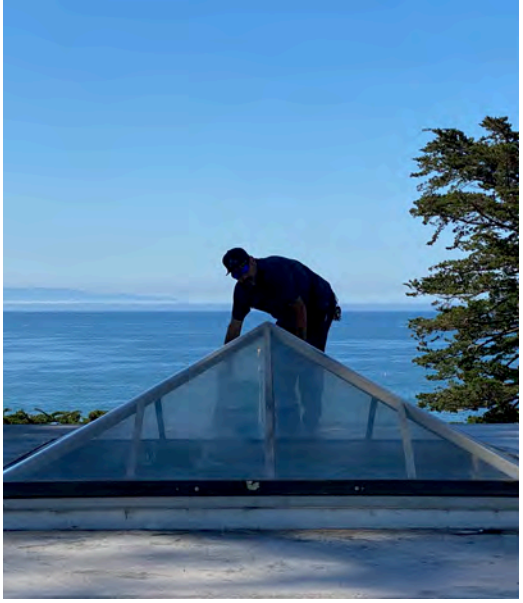
Utilities

- Active Water accounts- >21,000
- Miles of Water mains- 294
- Gallons of drinking water produced - 2.33B
- Wastewater treated daily- 8.0M
- Miles of sewer pipes- >200

Public Safety

- Number of Police stations- 1
- Police calls for service- 62,103
- Number of citations- 3,440
- Number of Fire stations- 4
- Fire emergency calls- 9,438
- Fire project inspections- 816

CITY OF SANTA CRUZ







FINANCIAL SUMMARIES



Fiscal Year
July 1, 2025-
June 30, 2026

Return to Table of Contents

This page intentionally left blank

Recap of Funds- Fund Balance Projection

Fund/Fund Group	Estimated Starting Fund Balance July 1, 2025	Revenue & Other Requirements	Expenditures & Other Requirements	Surplus (Deficit)	Estimated Ending Fund Balance June 30, 2026	Change in Fund Balance**
Primary General Fund	14,076,286	156,881,360	(158,929,858)	(2,048,498)	12,027,788*	15%
Other General Funds	34,404,342	7,584,428	(8,915,320)	(1,330,892)	33,073,450	4%
Public Safety Special Revenue Funds	1,978,834	573,336	(535,888)	37,448	2,016,282	2%
Gasoline Tax Fund	(17,177,996)	6,428,124	(13,727,740)	(7,299,616)	(24,477,612)***	42%
Transportation Measure D Fund	2,368,433	1,851,644	(80,204)	1,771,441	4,139,873	75%
Traffic Impact Fee-Citywide Fund	1,828,916	823,678	(1,383,967)	(560,289)	1,268,627	31%
Road Maintenance Rehab Account	1,656,619	1,633,500	(1,656,619)	(23,119)	1,633,500	1%
Clean River, Beaches Fund	1,366,497	671,117	(1,090,988)	(419,871)	946,626	31%
Parks and Recreation Funds	4,788,033	573,753	(1,055,000)	(481,247)	4,306,786	10%
Housing and Community Development Funds	18,376,551	3,866,317	(1,831,261)	2,035,056	20,411,607	11%
Other Special Revenue Funds	983,736	1,428,400	(1,361,600)	66,800	1,050,536	7%
Capital Projects Funds	3,434,950	86,290,693	(84,973,029)	1,317,664	4,752,614	38%
Debt Service Funds	402,959	941,790	(929,863)	11,927	414,886	3%
Internal Service Funds	10,717,391	48,607,502	(47,257,381)	1,350,121	12,067,512	13%
Total	**79,205,550**	**318,155,642**	**(323,728,718)**	**(5,573,076)**	**73,632,474**	**7%**

* The use of the Primary General Fund estimated ending fund balance is described on the following page.

** Absolute values provided. An explanation of the reasons for a change in fund balance that is over 10% (highlighted in yellow) is provided on the following page.

*** A negative fund balance is currently anticipated and the following section will explain the reason for this and the action that will be taken shortly after budget adoption to address this.

Assignment of the Fund Balance of the Primary General Fund

Following the City of Santa Cruz's financial and budgetary policies and in alignment with best fiscal practices, the estimated ending fund balance for the Primary General Fund is set aside for specific purposes, as is the case with the pension reserve and the emergency reserve, and the remaining is unrestricted fund balance.

Pension Reserve

This reserve is restricted. Appropriations require resolution from the City Council and can only be used to cover costs associated with employee pension benefits.

Emergency Reserve

This reserve is used for sustaining General Fund operations in the case of a public emergency such as a natural disaster, economic recession, or other unforeseen catastrophic event. The use of this reserve requires resolution from City Council.

Unrestricted Fund Balance

These funds are set aside to cover unexpected operational and one-time needs. This is made up of committed and assigned fund balance.

After FY 2025 closes, the new audited balance of these portions of the fund balance for the Primary General Fund will be known.

Explanation of Fund Balance Change Over 10%

It is considered best practice to provide an explanation of the change in fund balance if this change is greater than 10%. As can be seen on the previous page, the following funds are anticipating a greater than 10% change, so an explanation for this is as follows:

The Primary General Fund will see a reduction in its fund balance of 125%. This is due to the reintroduction of a General Fund transfer to invest in Capital Investment Program (CIP) projects. After deferring this additional infusion of funds for the past two fiscal years, the City's assets need development and this one-time use of past revenue sources in the fund balance will reap long-term benefits.

The Gasoline Tax Fund has a planned 42% decrease in fund balance in FY 2026. This is in large part due to the large, anticipated costs for Murray Street Bridge Seismic Retrofit CIP project (c409321) in FY 2026, which currently is underfunded because it is awaiting reimbursements from the Federal Highway Administration. This fund currently has a negative fund balance due to this project. The plan for FY 2026 is that this project will move to the General CIP Fund, Fund 311, as the project has multiple funding sources, not just Gasoline Tax.

The City is undertaking a grant anticipation note to cover the timing gap between the submission of invoices for reimbursement and the actual receipt of the reimbursement. With this project in Fund 311, and after deploying the funds from the grant anticipation note to the outstanding revenues for the project, the Gasoline Tax Fund will reflect a positive fund balance.

Transportation Measure D Fund will have a 75% increase in fund balance as projects ordinarily receiving Measure D funds are diverted to other funds or deferred. Measure D funds will be set aside to fund construction of the remaining Monterey Bay Sanctuary Scenic Trail (Rail Trail) segments (c401804) within the City limits.

The Traffic Impact Fee- Citywide Fund will have a 31% decrease in its fund balance in large part due to a $1M transfer to the Gas Tax project, Downtown Intersection Improvements, c401903. This project will be $5.7M in total and is a response to deficiencies identified at three intersections in the downtown area, to where the Santa Cruz Metro operations are being relocated, and affordable housing developments have been developed recently.

The Clean River, Beaches Fund will similarly have a decrease in its fund balance, which will be reduced by 31% in FY 2026. The Public Works Department made personnel changes in the FY 2026 budget cycle to align the cost of positions more accurately with the work performed, and this resulted in less costs to this fund from an Associate Planner II (a reduction of 25%) and 10% of the costs of a new Senior Professional Engineer position. While this will result in improved accuracy, and the new position will be able to support flood control systems and address health and safety issues related to environmental review, this position will result in a net, higher cost to the fund.

The fund balance for the Housing and Community Development Funds will increase by 11% due to an infusion of $2.4M in revenues from the sale of the City's property at 302 and 326 Front Street.

The Capital Projects Funds will have an increase in fund balance of 38% in large part because Fund 317, the Street Maintenance and Rehabilitation Fund, has an anticipated $962k surplus in FY 2026. The transfer planned to this fund from the General Fund was not fully budgeted since this fund has expenditures from past unfunded projects. The transfer will help bring Fund 317 into a positive fund balance.

Internal Service Funds will see a 13% increase in fund balance at the end of FY 2026 due to a surplus in the Group Health Fund 843 of $1.47M and a surplus in the Unemployment Insurance Fund 844 of $0.8M. These fund balances are being allowed to build up in the 2026 fiscal year to be able to cover large, unanticipated claims in the future.

Audited Net Position of the Enterprise Funds

For the Year Ended June 30, 2024

	Beginning of Year Net Position for the Year Ended June 30, 2024	Total Operating Revenues	Total Operating Expenses	Total Nonoperating Revenues (Expenses)	Total Transfers	End of Year Net Position for the Year Ended June 30, 2024
Water	112,857,406	49,632,965	39,068,975	(694,174)	(312,121)	122,415,101
Wastewater	82,704,546	27,497,489	32,135,818	2,844,761	(653,88)	80,257,090
Refuse	21,087,486	25,054,649	29,081,558	1,641,737	(53,479)	18,648,835
Parking	4,814,807	7,093,432	7,687,073	275,901	(49,971)	4,447,096
Storm Water	8,244,020	893,049	2,102,756	592,679	208,436	7,835,428
Total Enterprise Funds	**229,708,265**	**110,171,584**	**110,076,180**	**4,660,904**	**(861,023)**	**233,603,550**

Further details on the information in the table above can be found in the City of Santa Cruz's 2024 Annual Comprehensive Financial Report, beginning on page 46.



Differences Between ACFR and Budget Actuals

Openness is the spirit of our attitude and the approach to all that we do in the City of Santa Cruz. Our financial plans for the fiscal year, as exemplified in this budget document, are one way that we provide transparency. An additional method we use is our annual financial report. Our openness and accountability through our external financial statements is the way in which we ensure our community has taxation with representation.

We welcome our budget document readers to read our Annual Comprehensive Financial Report ("ACFR" or "Annual Report"), which is a complete set of the City of Santa Cruz's financial statements, presented in conformance with generally

accepted accounting principles (GAAP) and audited by a firm of licensed certified public accountants, The Pun Group, LLP. Various financing covenants and regulations associated with restricted funding sources require that we issue and publish the ACFR each fiscal year.

The Annual Comprehensive Financial Report for the past six years may be found here.

Please note that there are differences between the annual budget and the ACFR because there are two perspectives of the data, and these two documents serve different purposes. The budget is a plan for a future fiscal year, showing how general revenues will be allocated. The Annual Report provides the actual results of the prior year's financial activities. Both documents use the modified accrual basis of accounting for Governmental funds (General Fund, CIP, Special Revenue) but Business Type funds (Enterprise and Internal Service) use a modified accrual basis in the budget document and a full accrual basis in the ACFR. This difference in accounting basis results in some significant differences between the two documents, particularly in the way long term assets and liabilities such as capital assets, debt, and pension costs are recorded. For example, in the budget document, Enterprise funds recognize payment of long-term obligations in the period in which the disbursements are made. In the Annual Report, payment of these long-term obligations by Enterprise funds is not recorded as an expense but rather as a reduction in the long-term liability. In the case of fixed assets, the budget will expense these assets in the year they are purchased. The ACFR spreads the cost out over several years using depreciation to represent use of the asset over its lifetime.

These differences in our annual budget and Annual Report can prove to be frustrating when one expects our documents to represent our finances in an identical way. There is, though, consistency and logic in our reporting in both documents and they accurately present our finances in their differing ways. Our most recent Annual Report earned a Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association and our annual budget for the past fiscal year earned the Distinguished Budget Presentation Award. We strive towards excellence in providing high-quality financial reports to our constituents and the public.



The next section provides a reconciliation between the ACFR and the Budget for all our Enterprise Funds for fiscal year 2024.

Water

Reconciliation of FY 2024 ACFR to FY 2024 Expenditures Reported in FY 2026 Budget

FY 2024 ACFR		Differences		FY 2024 Actuals Reported in FY 2026 Budget	
Personnel Services	**17,548,716**	GASB 68/75 & Compensated Absences	(1,243,254)	**16,305,462**	Personnel Services
Services	10,821,526	GASB 87 & 96	181,944	11,003,470	Services
Supplies	3,254,323	GASB 96 Subscription	48,066	3,302,389	Supplies
Other supplies & Services	1,635,088	Capitalized expenditures	(219,087)	1,416,001	Other materials & services
Capital Outlay	-	Capital assets	263,344	263,344	Capital Outlay
Total Services, Supplies, & Other Charges	**33,259,653**		(968,987)	**32,290,665**	**Total Services, Supplies, & Other Charges**
Depreciation and Amortization	**5,809,322**	Non-budgetary items	(5,809,322)	-	**Depreciation and Amortization**
Total Operating Expenses	**39,068,975**	**Total Operating Expenses**	**(6,778,309)**	**32,290,666**	**Total Operating Expenses**
Interest/fiscal charges on debt	**4,154,761**	Principal offset & deferred issuance costs	1,587,659	**5,742,420**	**Interest/fiscal charges on debt**
Transfers	**312,121**		(312,121)	-	**Transfers**
TOTAL	**43,535,857**		**(5,502,771)**	**38,033,086**	

Wastewater

Reconciliation of FY 2024 ACFR to FY 2024 Expenditures Reported in FY 2026 Budget

FY 2024 ACFR		Differences		FY 2024 Actuals Reported in FY 2026 Budget	
Personnel Services	11,446,837	GASB 68 Pension & Compensated Absences	(1,213,724)	10,233,113	Personnel Services
Services	7,433,026	GASB 75 OPEB, GASB 87 Leases	30,871	7,463,897	Services
Supplies	3,845,196			3,845,196	Supplies
Other materials & Services	4,382,041	Capitalized expenditures	(3,859,213)	522,828	Other materials & services
Capital Outlay	-		6,493,988	6,493,988	Capital Outlay
Total Services, Supplies, & Other Charges	27,107,100		**1,451,922**	28,559,022	**Total Services, Supplies, & Other Charges**
Depreciation and Amortization	5,028,718	Non-budgetary items	(5,028,718)	-	Depreciation and Amortization
Total Operating Expenses	32,135,818	**Total Operating Expenses**	**(3,576,796)**	28,559,022	**Total Operating Expenses**
Interest/fiscal charges on debt	95,333	Principal offset & deferred issuance costs	79,985	175,318	
Transfers	653,888		28,030	681,918	
TOTAL	32,885,039		**(3,468,781)**	29,416,258	

Refuse

Reconciliation of FY 2024 ACFR to FY 2024 Expenditures Reported in FY 2026 Budget

FY 2024 ACFR		Differences		FY 2024 Actuals Reported in FY 2026 Budget	
Personnel Services	14,593,667	GASB 68/75 & Compensated Absences	(1,683,230)	12,910,437	Personnel Services
Services	8,955,349	GASB 87 & 96	(178,988)	8,776,361	Services
Supplies	658,453		-	658,453	Supplies
Other supplies & Services	2,428,314	Capitalized expenditures	(807,819)	1,620,495	Other materials & services
Capital Outlay	-	Capital assets	2,414,438	2,414,438	Capital Outlay
Total Services, Supplies, & Other Charges	26,635,783		(255,599)	26,380,184	**Total Services, Supplies, & Other Charges**
Depreciation and Amortization	2,445,775	Non-budgetary items	(2,445,775)	-	**Depreciation and Amortization**
Total Operating Expenses	29,081,558	**Total Operating Expenses**	(2,701,374)	26,380,184	**Total Operating Expenses**
Interest/fiscal charges on debt	6,347	Principal offset & deferred issuance costs	(4,589)	1,758	**Interest/fiscal charges on debt**
Transfers	53,479		-	53,479	**Transfers**
TOTAL	29,141,384		(2,705,963)	26,435,421	



Parking

Reconciliation of FY 2024 ACFR to FY 2024 Expenditures Reported in FY 2026 Budget

FY 2024 ACFR		Differences		FY 2024 Actuals Reported in FY 2026 Budget	
Personnel Services	**3,870,152**	Compensated Absences, OPEB	(216,916)	**3,653,236**	Personnel Services
Services	2,409,581	GASB 87	87,951	2,497,532	Services
Supplies	199,895			199,895	Supplies
Other supplies & Services	474,439	Capitalized expenditures	36,365	510,804	Other materials & services
Capital Outlay	-		2,933,165	2,933,165	Capital Outlay
Total Services, Supplies, & Other Charges	**6,954,067**	**Total Services, Supplies, & Other Charges**	**2,840,565**	**9,794,632**	**Total Services, Supplies, & Other Charges**
Depreciation and Amortization	**733,006**	Non-budgetary items	(733,006)	**-**	Depreciation and Amortization
Total Operating Expenses	**7,687,073**	**Total Operating Expenses**	**2,107,559**	**9,794,632**	**Total Operating Expenses**
Interest/fiscal charges on debt	**64,922**	Principal offset & deferred issuance costs	5,971	**70,893**	Interest/fiscal charges on debt
Transfers	**54,971**	Intra Entity Transfers	3,149	**58,120**	Transfers
TOTAL	**7,806,966**	**Total**	**2,116,679**	**9,923,645**	**Total**

Stormwater

Reconciliation of FY 2024 ACFR to FY 2024 Expenditures Reported in FY 2026 Budget

FY 2024 ACFR		Differences		FY 2024 Actuals Reported in FY 2026 Budget	
Personnel Services	162,737	GASB 68/75 & Compensated Absences	25,849	188,586	Personnel Services
Services	94,585		-	94,585	Services
Supplies	13,667		-	13,667	Supplies
Other supplies & Services	1,029,759	Capitalized expenditures	(672,370)	357,389	Other materials & services
Capital Outlay	-	Capital assets	752,247	752,247	Capital Outlay
Total Services, Supplies, & Other Charges	**1,300,748**		105,726	**1,406,474**	**Total Services, Supplies, & Other Charges**
Depreciation and Amortization	**802,008**	Non-budgetary items	(802,008)	-	**Depreciation and Amortization**
Total operating expenses	**2,102,756**	**Total Operating Expenses**	**(696,282)**	**1,406,474**	
Interest/fiscal charges on debt	**77,627**	Principal offset & deferred issuance costs	318,079	**395,706**	**Interest/fiscal charges on debt**
Transfers	**208,436**		-	**208,436**	**Transfers**
TOTAL	**2,388,819**		**(378,203)**	**2,010,616**	

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted Budget
General Funds					
Primary General Fund					
Taxes	91,903,139	104,562,442	104,562,442	103,425,397	106,405,785
Licenses and Permits	1,478,987	1,668,500	1,997,075	1,832,467	2,042,300
Grants	1,582,252	1,179,053	13,138,864	1,240,436	461,515
Charges for Services	34,695,355	34,678,690	34,815,019	35,608,663	40,210,462
Fines and Forfeitures	1,587,396	1,492,147	1,568,147	1,312,937	1,202,947
Rents, & Misc Revenues	6,075,191	6,314,231	6,942,578	6,407,519	6,464,351
Transfers In & Other Financing Sources	9,197,096	1,525,415	3,900,216	2,815,074	94,000
Total Primary General Fund	146,519,416	151,420,478	166,924,341	152,642,492	156,881,360
General Fund - Assigned & Committed for Special Programs					
Taxes	407,732	410,000	410,000	410,000	454,310
Grants	12,000	-	17,989,211	1,608,807	-
Charges for Services	1,498,862	1,489,800	1,706,300	1,605,366	1,652,289
Fines and Forfeitures	16,216	12,000	16,000	17,150	18,000
Rents, & Misc Revenues	4,688,850	1,942,440	3,968,170	3,084,875	2,063,616
Transfers In & Other Financing Sources	2,564,812	1,769,969	2,067,395	399,781	2,979,465
Total General Fund - Assigned & Committed for Special Programs	9,188,473	5,624,209	26,157,076	7,125,978	7,167,680
City Public Trust					
Rents, & Misc Revenues	120,596	64,954	108,954	167,008	116,748
Transfers In & Other Financing Sources	273,610	300,000	300,000	-	300,000
Total City Public Trust	394,206	364,954	408,954	167,008	416,748
Total General Funds	156,102,095	157,409,641	193,490,371	159,935,478	164,465,788
Special Revenue Funds					
Police Special Revenue Funds					
Grants	308,153	200,000	200,000	200,000	200,000
Charges for Services	37,944	-	-	32,422	35,000
Fines and Forfeitures	12,312	-	-	271,964	10,000
Rents, & Misc Revenues	48,820	23,028	23,028	49,797	25,729
Total Police Special Revenue Funds	407,229	223,028	223,028	554,183	270,729
Impact Fee Funds					
Rents, & Misc Revenues	68,315	137,328	237,328	414,905	302,607
Total Impact Fee Funds	68,315	137,328	237,328	414,905	302,607

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025			Fiscal Year 2026 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
State Highway Funds					
Grants	4,288,449	25,481,524	26,002,088	1,758,905	5,047,509
Rents, & Misc Revenues	126,846	27,335	27,335	119,198	30,615
Transfers In & Other Financing Sources	153,983	450,000	5,740,362	-	1,350,000
Total State Highway Funds	4,569,278	25,958,859	31,769,785	1,878,103	6,428,124
Measure D Transportation Fund					
Grants	1,741,954	1,760,000	1,760,000	-	1,760,000
Rents, & Misc Revenues	83,785	81,825	81,825	85,461	91,644
Total Measure D Transportation Fund	1,825,739	1,841,825	1,841,825	85,461	1,851,644
Traffic Impact Funds					
Rents, & Misc Revenues	197,706	271,141	271,141	836,342	823,678
Total Traffic Impact Funds	197,706	271,141	271,141	836,342	823,678
Clean River, Beaches & Ocean Tax Fund					
Taxes	630,479	635,000	635,000	630,000	635,000
Grants	-	85,000	1,741,619	1,656,619	1,633,500
Rents, & Misc Revenues	63,527	32,247	32,247	64,798	36,117
Total Clean River, Beaches & Ocean Tax Fund	694,006	752,247	2,408,866	2,351,417	2,304,617
Parks and Recreation Funds					
Taxes	574,836	515,000	515,000	515,000	515,000
Charges for Services	-	-	-	577,062	-
Rents, & Misc Revenues	120,558	59,848	59,848	116,382	58,753
Total Parks and Recreation Funds	695,394	574,848	574,848	1,208,444	573,753
Housing & Community Development Funds					
Grants	7,348,295	2,870,942	20,683,568	9,766,217	1,145,250
Charges for Services	18,900	12,000	12,000	12,000	12,000
Rents, & Misc Revenues	667,547	139,703	139,703	891,950	158,468
Transfers In & Other Financing Sources	1,589,351	-	-	224,500	2,400,000
Total Housing & Community Development Funds	9,624,094	3,022,645	20,835,271	10,894,667	3,715,718

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted Budget
City Low & Mod Income Housing Funds					
Grants	989	-	-	975	1,000
Charges for Services	25,000	25,000	25,000	27,500	27,500
Rents, & Misc Revenues	189,368	103,682	133,682	106,752	122,099
Transfers In & Other Financing Sources	460,000	-	-	-	-
Total City Low & Mod Income Housing Funds	675,357	128,682	158,682	135,227	150,599
Transportation Development Funds					
Grants	1,313,240	1,200,000	1,200,000	-	1,200,000
Total Transportation Development Funds	1,313,240	1,200,000	1,200,000	-	1,200,000
American Rescue Plan Funds					
Grants	1,267,873	-	-	-	-
Total American Rescue Plan Funds	1,267,873	-	-	-	-
State Homeless Response Program Funds					
Total State Homeless Response Program Funds	-	-	-	-	-
General and Other Capital Improvement Funds					
Total General and Other Capital Improvement Funds	-	-	-	-	-
Total Special Revenue Funds	21,338,231	34,110,603	59,520,774	18,358,749	17,621,469
Capital Improvement Funds					
General and Other Capital Improvement Funds					
Taxes	1,961,009	1,955,611	1,955,611	1,672,136	20,000,000
Grants	14,500,104	11,582,200	75,040,519	4,418,082	6,963,000
Rents, & Misc Revenues	5,275,471	3,850,146	5,874,093	799,863	3,474,568
Transfers In & Other Financing Sources	25,097,904	7,572,698	35,918,273	25,162,859	55,853,125
Total General and Other Capital Improvement Funds	46,834,488	24,960,655	118,788,496	32,052,940	86,290,693
Debt Service Funds					
Government Obligation and Lease Revenue Bond Funds					
Taxes	547,523	550,000	550,000	-	550,000
Rents, & Misc Revenues	93,804	457,169	388,737	411,339	391,790
Total Government Obligation and Lease Revenue Bond Funds	641,327	1,007,169	938,737	411,339	941,790

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025			Fiscal Year 2026 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Enterprise Funds					
Water Enterprise Funds					
Licenses and Permits	5,549	2,000	2,000	5,000	5,000
Grants	1,351,473	5,637,290	15,772,434	-	10,890,000
Charges for Services	49,045,125	58,353,312	58,353,312	59,134,357	62,945,037
Fines and Forfeitures	(13)	-	-	-	-
Rents, & Misc Revenues	2,000,676	1,113,216	1,121,349	2,575,495	2,351,455
Transfers In & Other Financing Sources	129,686	459,037	459,037	174,708	853,494
Total Water Enterprise Funds	52,532,496	65,564,855	75,708,132	61,889,560	77,044,986
Wastewater Enterprise Funds					
Grants	1,927,470	4,247,059	9,502,377	9,267	4,261,175
Charges for Services	27,488,415	24,473,500	24,473,500	24,911,500	29,542,389
Rents, & Misc Revenues	662,586	347,061	347,061	645,367	392,538
Transfers In & Other Financing Sources	37,570	21,694	21,694	21,694	8,698
Total Wastewater Enterprise Funds	30,116,041	29,089,314	34,344,632	25,587,828	34,204,800
Refuse Enterprise Funds					
Grants	377,710	164,000	1,281,011	18,201	-
Charges for Services	24,931,608	22,700,000	22,700,000	23,120,400	23,500,000
Fines and Forfeitures	700	-	-	-	-
Rents, & Misc Revenues	846,930	576,471	576,471	787,150	614,047
Transfers In & Other Financing Sources	436,365	78,034	86,076	78,034	41,699
Total Refuse Enterprise Funds	26,593,313	23,518,505	24,643,558	24,003,785	24,155,746
Parking Enterprise Funds					
Taxes	326,414	81,763	81,763	-	81,763
Grants	307	-	41,215	-	-
Charges for Services	6,859,423	4,656,875	4,656,875	4,974,411	7,278,370
Rents, & Misc Revenues	223,232	149,873	149,873	215,907	161,026
Transfers In & Other Financing Sources	13,650	1,717	51,717	1,717	-
Total Parking Enterprise Funds	7,423,027	4,890,228	4,981,443	5,192,035	7,521,159

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted Budget
Storm Water Enterprise Funds					
Grants	614,060	15,000,000	27,750,000	-	2,500,000
Charges for Services	893,624	900,000	900,000	896,000	901,000
Fines and Forfeitures	145	-	-	-	-
Rents, & Misc Revenues	11,522	29,339	29,339	37,868	47,830
Transfers In & Other Financing Sources	279,321	252,164	2,857,164	2,164	-
Total Storm Water Enterprise Funds	1,798,672	16,181,503	31,536,503	936,032	3,448,830
Total Enterprise Funds	118,463,549	139,244,405	171,214,268	117,609,240	146,375,521
Internal Service Funds					
Equipment Operations Internal Service Fund					
Charges for Services	4,643,843	4,865,715	4,861,026	4,872,727	4,984,645
Rents, & Misc Revenues	(54,356)	32,000	32,000	36,349	37,000
Transfers In & Other Financing Sources	290	15,000	15,000	5,000	10,000
Total Equipment Operations Internal Service Fund	4,589,776	4,912,715	4,908,026	4,914,076	5,031,645
Group Health Insurance Internal Service Fund					
Charges for Services	20,307,362	24,404,198	24,404,198	24,809,588	24,404,198
Rents, & Misc Revenues	(10,225)	4,333	4,333	-	4,853
Total Group Health Insurance Internal Service Fund	20,297,137	24,408,531	24,408,531	24,809,588	24,409,051
Liability Insurance Internal Service Fund					
Charges for Services	8,088,253	9,970,884	9,970,884	9,970,884	8,667,003
Rents, & Misc Revenues	418,852	161,035	161,035	619,230	166,057
Total Liability Insurance Internal Service Fund	8,507,105	10,131,919	10,131,919	10,590,114	8,833,060
Unemployment Internal Service Fund					
Charges for Services	941,757	989,480	989,480	989,480	989,480
Rents, & Misc Revenues	189,224	83,365	83,365	193,008	93,369
Total Unemployment Internal Service Fund	1,130,980	1,072,845	1,072,845	1,182,488	1,082,849
Workers' Compensation Insurance					
Charges for Services	4,383,447	6,922,998	6,922,998	6,922,998	8,667,003
Rents, & Misc Revenues	193,094	304,782	304,782	611,070	313,771
Transfers In & Other Financing Sources	-	270,123	270,123	270,123	270,123
Total Workers' Compensation Insurance	4,576,541	7,497,903	7,497,903	7,804,191	9,250,897

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted Budget
Total Internal Service Funds	39,101,540	48,023,913	48,019,224	49,300,457	48,607,502
Total Expenditures:	**382,481,231**	**404,756,386**	**591,971,870**	**377,668,204**	**464,302,763**

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted Budget
General Funds					
Primary General Fund					
Personnel Services	81,034,849	93,395,297	93,472,068	94,177,120	97,240,508
Salary Savings	36	(5,107,016)	(4,843,967)	(5,107,016)	(5,643,985)
Services, Supplies, & Other Charges	53,399,003	54,795,998	62,865,520	52,850,050	59,185,054
Capital Outlay	775,106	309,800	5,246,094	705,070	316,343
Debt Service	1,914,312	2,778,549	2,778,549	2,773,549	1,224,652
Other Financing Uses	10,390,772	5,247,850	10,219,444	9,428,475	6,607,286
Total Primary General Fund	147,514,078	151,420,478	169,737,708	154,827,247	158,929,858
General Fund - Assigned & Committed for Special Programs					
Personnel Services	3,813,347	4,417,393	4,417,393	4,366,545	4,690,582
Salary Savings	-	(240,773)	(240,773)	(240,773)	(179,536)
Services, Supplies, & Other Charges	2,611,462	2,258,231	18,797,129	4,201,381	2,951,274
Capital Outlay	139,573	60,000	98,064	38,065	-
Other Financing Uses	2,517,820	902,693	12,299,464	-	240,000
Total General Fund - Assigned & Committed for Special Programs	9,082,202	7,397,544	35,371,277	8,365,218	7,702,320
City Public Trust					
Services, Supplies, & Other Charges	11,042	85,000	124,925	28,000	113,000
Other Financing Uses	1,715,633	-	3,781,267	-	1,100,000
Total City Public Trust	1,726,675	85,000	3,906,192	28,000	1,213,000
Total General Funds	158,322,955	158,903,022	209,015,177	163,220,465	167,845,178
Special Revenue Funds					
Police Special Revenue Funds					
Services, Supplies, & Other Charges	152,923	204,738	204,738	204,738	535,888
Other Financing Uses	87,136	-	83,806	-	-
Total Police Special Revenue Funds	240,059	204,738	288,544	204,738	535,888
Impact Fee Funds					
Other Financing Uses	106,000	-	183,429	-	-
Total Impact Fee Funds	106,000	-	183,429	-	-

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025			Fiscal Year 2026 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
State Highway Funds					
Personnel Services	45,945	50,720	50,720	58,530	60,417
Salary Savings	-	(10,495)	(10,495)	(10,495)	(9,206)
Services, Supplies, & Other Charges	1,233,559	745,650	827,376	710,000	835,529
Capital Outlay	821,775	24,450,000	33,023,527	18,670,317	10,935,000
Other Financing Uses	4,583,996	1,776,780	2,442,532	194,501	1,906,000
Total State Highway Funds	6,685,274	27,012,655	36,333,660	19,622,853	13,727,740
Measure D Transportation Fund					
Personnel Services	82,945	103,271	103,271	106,333	107,953
Salary Savings	-	(39,392)	(39,392)	(39,392)	(27,749)
Services, Supplies, & Other Charges	282	-	-	-	-
Other Financing Uses	1,890,868	150,000	3,455,310	-	-
Total Measure D Transportation Fund	1,974,095	213,879	3,519,189	66,941	80,204
Traffic Impact Funds					
Personnel Services	149,730	186,545	186,545	194,059	198,948
Salary Savings	-	(16,730)	(16,730)	(16,730)	(14,981)
Services, Supplies, & Other Charges	522	-	-	-	-
Other Financing Uses	11,214	650,000	1,103,387	-	1,200,000
Total Traffic Impact Funds	161,466	819,815	1,273,202	177,329	1,383,967
Clean River, Beaches & Ocean Tax Fund					
Personnel Services	231,920	323,971	323,971	336,899	367,595
Salary Savings	-	(11,161)	(11,161)	(11,161)	(17,549)
Services, Supplies, & Other Charges	419,301	683,430	683,430	683,430	740,942
Capital Outlay	-	280,000	449,302	280,000	-
Other Financing Uses	344	344	344	-	1,656,619
Total Clean River, Beaches & Ocean Tax Fund	651,565	1,276,584	1,445,886	1,289,168	2,747,607
Parks and Recreation Funds					
Other Financing Uses	686,176	305,000	1,807,789	-	1,055,000
Total Parks and Recreation Funds	686,176	305,000	1,807,789	-	1,055,000

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted Budget
Housing & Community Development Funds					
Services, Supplies, & Other Charges	6,508,116	2,908,038	22,388,237	9,230,535	1,428,847
Other Financing Uses	216,501	481,823	4,213,215	200,000	256,414
Total Housing & Community Development Funds	6,724,618	3,389,861	26,601,452	9,430,535	1,685,261
City Low & Mod Income Housing Funds					
Services, Supplies, & Other Charges	105,333	88,000	221,405	134,000	146,000
Capital Outlay	-	-	43,064	-	-
Total City Low & Mod Income Housing Funds	105,333	88,000	264,469	134,000	146,000
Transportation Development Funds					
Services, Supplies, & Other Charges	1,243,811	1,200,000	1,200,000	-	1,200,000
Other Financing Uses	-	-	979,693	-	-
Total Transportation Development Funds	1,243,811	1,200,000	2,179,693	-	1,200,000
American Rescue Plan Funds					
Other Financing Uses	1,267,876	-	-	-	-
Total American Rescue Plan Funds	1,267,876	-	-	-	-
State Homeless Response Program Funds					
Other Financing Uses	6,021,647	-	-	-	-
Total State Homeless Response Program Funds	6,021,647	-	-	-	-
General and Other Capital Improvement Funds					
Total General and Other Capital Improvement Funds	-	-	-	-	-
Total Special Revenue Funds	25,867,920	34,510,532	73,897,313	30,925,563	22,561,667
Capital Improvement Funds					

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted Budget
General and Other Capital Improvement Funds					
Personnel Services	29,538	135,501	135,501	15,600	49,595
Salary Savings	-	(5,484)	(5,484)	(5,484)	-
Services, Supplies, & Other Charges	6,548,012	52,151	515,493	55,416	31,850
Capital Outlay	28,607,095	20,678,483	132,955,970	36,140,054	64,665,367
Debt Service	296,222	218,438	218,438	305,580	226,217
Other Financing Uses	5,558,564	1,286,728	7,135,129	450,823	20,000,000
Total General and Other Capital Improvement Funds	41,039,431	22,365,817	140,955,047	36,961,989	84,973,029
Debt Service Funds					
Government Obligation and Lease Revenue Bond Funds					
Debt Service	1,046,069	924,275	924,275	928,134	929,863
Total Government Obligation and Lease Revenue Bond Funds	1,046,069	924,275	924,275	928,134	929,863
Enterprise Funds					
Water Enterprise Funds					
Personnel Services	17,471,616	20,972,431	22,255,588	19,380,876	22,918,971
Salary Savings	-	(2,000,000)	(1,192,507)	(2,000,000)	(2,489,213)
Services, Supplies, & Other Charges	15,656,707	20,263,622	21,156,627	17,637,982	21,719,999
Capital Outlay	35,617,094	35,211,289	89,282,172	35,099,552	19,615,371
Debt Service	5,748,747	7,271,880	7,286,880	6,680,616	12,340,263
Other Financing Uses	312,121	327,540	1,587,609	219,690	2,088,981
Total Water Enterprise Funds	74,806,286	82,046,762	140,376,369	77,018,716	76,194,372
Wastewater Enterprise Funds					
Personnel Services	11,352,213	11,942,255	12,297,273	11,890,582	12,681,573
Salary Savings	-	(1,010,763)	(1,010,763)	(1,010,763)	(928,926)
Services, Supplies, & Other Charges	15,717,540	14,434,014	15,406,413	14,786,402	16,829,876
Capital Outlay	2,593,868	26,288,000	47,672,653	26,435,766	9,455,969
Debt Service	178,169	175,914	175,914	175,914	175,629
Other Financing Uses	653,888	116,817	277,730	28,847	1,035,800
Total Wastewater Enterprise Funds	30,495,678	51,946,237	74,819,220	52,306,747	39,249,921

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025			Fiscal Year 2026 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Refuse Enterprise Funds					
Personnel Services	14,377,517	14,028,155	14,033,927	14,725,072	15,692,880
Salary Savings	-	(582,486)	(582,486)	(582,486)	(540,934)
Services, Supplies, & Other Charges	12,037,317	12,328,909	13,383,537	12,025,333	13,288,200
Capital Outlay	1,228,860	3,431,000	9,150,969	5,264,219	5,373,000
Debt Service	152,465	-	-	-	-
Other Financing Uses	53,479	85,719	865,785	37,379	864,215
Total Refuse Enterprise Funds	27,849,638	29,291,297	36,851,732	31,469,516	34,677,361
Parking Enterprise Funds					
Personnel Services	3,802,188	4,160,692	4,171,276	3,972,683	4,206,866
Salary Savings	-	(73,873)	(73,873)	(73,873)	(94,668)
Services, Supplies, & Other Charges	2,982,603	3,152,312	3,538,100	3,456,124	3,439,139
Capital Outlay	2,646,595	56,100	2,211,394	47,603	1,216,220
Debt Service	252,323	347,888	347,888	350,607	349,011
Other Financing Uses	54,971	52,781	526,404	2,289	21,905,204
Total Parking Enterprise Funds	9,738,680	7,695,900	10,721,189	7,755,433	31,021,772
Storm Water Enterprise Funds					
Personnel Services	156,797	243,415	243,415	254,769	307,403
Salary Savings	-	(11,561)	(11,561)	(11,561)	(13,342)
Services, Supplies, & Other Charges	1,138,009	865,953	879,686	569,710	619,332
Capital Outlay	79,879	290,000	18,557,147	290,000	2,600,000
Debt Service	395,706	397,240	397,240	403,652	395,552
Other Financing Uses	69,358	14,971	249,312	2,885	186,665
Total Storm Water Enterprise Funds	1,839,750	1,800,018	20,315,239	1,509,455	4,095,610
Total Enterprise Funds	144,730,032	172,780,214	283,083,749	170,059,868	185,239,036
Internal Service Funds					
Equipment Operations Internal Service Fund					
Personnel Services	1,584,611	1,435,335	1,435,335	1,488,885	1,625,274
Salary Savings	-	(122,312)	(122,312)	(122,312)	(105,822)
Services, Supplies, & Other Charges	3,166,893	2,822,197	3,126,476	3,334,524	3,878,579
Capital Outlay	-	120,000	175,000	158,000	360,000
Other Financing Uses	1,628	1,628	97,011	-	3,365
Total Equipment Operations Internal Service Fund	4,753,132	4,256,848	4,711,510	4,859,097	5,761,396

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted Budget
Group Health Insurance Internal Service Fund					
Personnel Services	652,490	333,629	333,629	932,879	352,249
Services, Supplies, & Other Charges	19,501,889	22,588,783	22,588,783	22,644,305	22,588,783
Total Group Health Insurance Internal Service Fund	20,154,379	22,922,412	22,922,412	23,577,184	22,941,032
Liability Insurance Internal Service Fund					
Personnel Services	761,643	741,818	741,818	646,691	645,942
Salary Savings	-	(89,756)	(89,756)	(89,756)	(81,569)
Services, Supplies, & Other Charges	5,252,973	9,451,384	9,505,127	8,064,496	10,436,231
Other Financing Uses	4,341	650,000	1,017,426	-	-
Total Liability Insurance Internal Service Fund	6,018,957	10,753,446	11,174,615	8,621,430	11,000,604
Unemployment Internal Service Fund					
Services, Supplies, & Other Charges	183,352	282,400	282,400	124,063	282,400
Total Unemployment Internal Service Fund	183,352	282,400	282,400	124,063	282,400
Workers' Compensation Insurance					
Personnel Services	498,346	479,990	479,990	375,638	441,667
Salary Savings	-	(32,594)	(32,594)	(32,594)	(20,718)
Services, Supplies, & Other Charges	6,693,503	6,368,195	6,376,144	6,263,131	6,851,000
Debt Service	1,540	-	-	-	-
Total Workers' Compensation Insurance	7,193,390	6,815,591	6,823,540	6,606,175	7,271,949
Total Internal Service Funds	38,303,209	45,030,697	45,914,477	43,787,950	47,257,381
Total Expenditures:	**409,309,616**	**434,514,557**	**753,790,038**	**445,883,968**	**508,806,154**

Return to Table of Contents

Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE

		Fiscal Year 2025			
	Fiscal Year 2024 Actuals	Adopted Budget	Amended Budget	Year End Estimate	Fiscal Year 2026 Adopted Budget
Taxes					
Property Tax	28,098,421	28,561,984	28,561,984	29,011,924	30,194,856
Sales and Use Tax	26,086,726	35,257,150	35,257,150	33,964,557	33,413,092
Utility Users Tax	14,150,178	14,701,461	14,701,461	14,728,666	15,060,180
Transient Occupancy Tax	12,967,908	14,199,520	14,199,520	15,327,220	15,897,678
Franchise Tax	4,231,075	4,730,540	4,730,540	4,483,015	4,865,325
Admission Tax	3,009,300	3,055,004	3,055,004	3,055,004	3,102,190
Business License Tax	748,426	957,682	957,682	755,910	755,910
Parking Lot Tax	966,298	680,495	680,495	680,495	694,105
Other Taxes	1,644,807	2,418,606	2,418,606	1,418,606	2,422,449
Total Taxes	91,903,139	104,562,442	104,562,442	103,425,397	106,405,785
Licenses and Permits					
Construction Permits	1,017,261	1,190,000	1,520,000	1,492,000	1,576,000
Other Permits	457,846	478,500	477,075	338,500	466,300
Licenses	3,880	-	-	1,967	-
Total Licenses and Permits	1,478,987	1,668,500	1,997,075	1,832,467	2,042,300
Grants and Intergovernmental					
Federal	299,676	233,508	1,623,204	449,526	27,020
State	1,107,000	812,545	11,040,297	777,910	344,000
Local	175,577	133,000	475,364	13,000	90,495
Total Grants and Intergovernmental	1,582,252	1,179,053	13,138,866	1,240,436	461,515
Charges for Services					
General Government	2,712,442	1,648,960	2,117,485	2,585,836	2,184,837
Public Safety	6,744,620	6,991,500	6,630,920	6,704,988	7,299,160
Culture and Recreation	3,761,015	3,540,732	3,570,732	3,890,165	3,608,500
Public Works	2,253,633	2,073,266	2,073,266	2,004,222	2,433,850
Library	551,233	576,352	576,352	576,352	605,170
Interfund and Interagency charges	18,672,261	19,847,080	19,845,464	19,847,083	24,078,470
Miscellaneous Charges for Services	152	800	800	17	475
Total Charges for Services	34,695,355	34,678,690	34,815,019	35,608,663	40,210,462
Fines and Forfeitures					
Fines and Forfeits	1,587,396	1,492,147	1,568,147	1,312,937	1,202,947
Total Fines and Forfeitures	1,587,396	1,492,147	1,568,147	1,312,937	1,202,947

Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE

		Fiscal Year 2025			
	Fiscal Year 2024 Actuals	Adopted Budget	Amended Budget	Year End Estimate	Fiscal Year 2026 Adopted Budget
Rents & Misc Revenues					
Investment Earnings	479,664	294,574	294,574	464,647	297,791
Rents and Royalties	5,114,519	5,368,971	5,993,084	5,246,280	5,487,858
Contr & Donations-Private Sources	11,385	53,500	53,500	12,500	22,500
Miscellaneous Operating Revenues	494,906	597,186	601,420	684,091	656,202
Total Rents & Misc Revenues	6,100,473	6,314,231	6,942,578	6,407,519	6,464,351
Other Financing Sources					
Interfund Transfers In	9,171,825	1,523,915	3,898,716	2,812,074	92,500
Other Miscellaneous Revenues	25,271	1,500	1,500	3,000	1,500
Total Other Financing Sources	9,197,096	1,525,415	3,900,216	2,815,074	94,000
Total Revenues	**146,544,698**	**151,420,478**	**166,924,342**	**152,642,492**	**156,881,360**

Operating Expenditures by Department - Primary General Fund

BY DEPARTMENT	Fiscal Year 2024 Actuals	Fiscal Year 2025			Fiscal Year 2026 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
City Attorney					
Personnel Services	25,890	22,123	22,123	17,465	22,123
Services, Supplies, & Other Charges	2,429,789	1,591,987	1,594,439	1,541,987	1,591,987
Total City Attorney	2,455,679	1,614,110	1,616,562	1,559,452	1,614,110
City Council					
Personnel Services	349,486	409,949	409,949	435,450	494,830
Services, Supplies, & Other Charges	510,499	197,982	230,830	206,722	203,922
Total City Council	859,985	607,931	640,779	642,172	698,752
City Manager					
Personnel Services	4,088,385	4,540,610	4,429,603	4,656,174	4,610,787
Services, Supplies, & Other Charges	10,457,382	11,013,352	14,989,201	11,133,507	11,525,157
Capital Outlay	-	-	4,032,184	-	-
Total City Manager	14,545,767	15,553,962	23,450,989	15,789,681	16,135,944
City - Non-Departmental					
Debt Service	1,875,820	2,752,046	2,752,046	2,745,652	1,209,339
Other Financing Uses	10,695,912	5,247,850	10,219,444	9,428,475	6,607,286
Total City - Non-Departmental	12,571,732	7,999,896	12,971,490	12,174,127	7,816,625
Economic Development					
Personnel Services	2,763,209	2,611,801	2,611,801	3,215,394	2,650,645
Services, Supplies, & Other Charges	2,177,840	2,618,992	3,399,503	2,918,658	2,984,523
Capital Outlay	-	-	28,627	27,230	-
Total Economic Development	4,941,049	5,230,793	6,039,932	6,161,282	5,635,168
Finance					
Personnel Services	3,774,214	4,530,518	4,158,317	3,617,274	4,262,434
Services, Supplies, & Other Charges	1,052,233	1,065,346	1,157,300	215,881	1,132,987
Capital Outlay	-	-	39,771	-	-
Total Finance	4,826,447	5,595,864	5,355,389	3,833,155	5,395,421
Fire					
Personnel Services	20,971,337	22,491,420	22,491,420	23,636,102	23,858,013
Services, Supplies, & Other Charges	3,828,523	4,399,569	4,430,164	4,430,458	4,913,208
Capital Outlay	259,806	-	117,307	124,280	-
Total Fire	25,059,665	26,890,989	27,038,891	28,190,840	28,771,221

Operating Expenditures by Department - Primary General Fund

BY DEPARTMENT

	Fiscal Year 2024 Actuals	Fiscal Year 2025			Fiscal Year 2026 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Human Resources					
Personnel Services	1,140,390	1,490,074	1,360,074	1,484,788	1,505,413
Services, Supplies, & Other Charges	585,557	686,633	775,242	124,903	656,158
Total Human Resources	1,725,948	2,176,707	2,135,316	1,609,691	2,161,571
Information Technology					
Personnel Services	3,684,834	4,004,665	4,146,385	4,099,085	4,731,903
Services, Supplies, & Other Charges	2,705,706	2,763,753	2,820,629	2,812,528	2,734,004
Capital Outlay	73,748	120,000	120,000	109,000	120,000
Total Information Technology	6,464,288	6,888,418	7,087,014	7,020,613	7,585,907
Library (City)					
Services, Supplies, & Other Charges	2,214,546	2,452,089	2,452,089	-	2,452,089
Total Library (City)	2,214,546	2,452,089	2,452,089	0	2,452,089
Parks and Recreation					
Personnel Services	9,366,821	10,538,399	10,798,161	10,202,913	10,685,047
Services, Supplies, & Other Charges	8,780,248	8,433,481	10,253,381	9,362,222	9,301,871
Capital Outlay	169,250	95,000	146,559	147,230	95,000
Debt Service	25,065	15,313	15,313	16,707	15,313
Total Parks and Recreation	18,341,384	19,082,193	21,213,414	19,729,072	20,097,231
Planning and Community Development					
Personnel Services	4,992,977	5,538,573	5,688,657	4,823,651	5,795,403
Services, Supplies, & Other Charges	3,482,509	3,156,763	3,491,266	3,245,185	3,473,610
Total Planning and Community Development	8,475,485	8,695,336	9,179,923	8,068,835	9,269,013
Police					
Personnel Services	23,722,602	24,863,051	25,507,797	25,811,422	25,280,209
Services, Supplies, & Other Charges	10,009,562	10,172,655	10,686,536	10,508,995	11,305,362
Capital Outlay	64,966	-	530,284	-	-
Debt Service	13,428	11,190	11,190	11,190	-
Total Police	33,810,557	35,046,896	36,735,807	36,331,607	36,585,571
Public Works					
Personnel Services	6,154,740	7,247,098	7,003,814	7,070,386	7,699,716
Services, Supplies, & Other Charges	5,164,610	6,243,396	6,584,943	6,349,004	6,910,176
Capital Outlay	207,337	94,800	231,362	297,330	101,343
Total Public Works	11,526,687	13,585,294	13,820,119	13,716,720	14,711,235
Total Expenditures	**147,819,219**	**151,420,478**	**169,737,713**	**154,827,247**	**158,929,858**

Summary of Transfers

	Fund #	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted
Expenditures						
1 - General Funds						
Primary General Fund	**101**	**10,390,772**	**5,119,545**	**10,091,139**	**9,174,752**	**6,234,581**
To General Fund		-	-	-	-	-
To General Capital Improvement Fund		3,968,109	10,000	2,607,383	1,000,000	2,152,532
To Refuse Fund		-	-	-	-	-
To CIP-Street Maint & Rehab Fund		-	500,000	517,305	500,000	1,000,000
To Municipal Wharf fund		954,333	1,500,000	1,500,000	2,500,000	1,500,000
To Liability Fund		-	-	-	-	-
To CIP-Sidewalk Construction In-Lieu		-	-	-	-	-
To Carbon Reduction fund		12,345	12,345	12,345	12,345	25,520
To Stormwater Overlay Fund		277,795	-	355,000	63,301	-
To Economic Development Trust Fund		1,250,736	-	-	-	1,000,000
To CIP Public Art Fund		-	118,306	118,306	118,306	106,529
To Information Technology Fund		2,645,373	2,978,894	4,580,800	4,580,800	-
To General Fund CIP Reserve Fund		1,282,080	-	400,000	400,000	450,000
Municipal Wharf	**104**	**-**	**-**	**-**	**-**	**-**
To General Capital Improvement Fund		-	-	-	-	-
City Public Trust Fund	**130**	**1,715,633**	**-**	**3,781,267**	**-**	**1,100,000**
To General Fund		-	-	-	-	-
To General Capital Improvement Fund		1,715,633	-	3,781,267	-	1,100,000
City Stabilization Reserve	**132**	**310,202**	**575,000**	**931,319**	**-**	**-**
To General Capital Improvement Fund		310,202	575,000	931,319	-	-
Carbon Reduction Fund	**133**	**37,973**	**-**	**78,981**	**-**	**-**
To General Fund		32,973	-	70,939	-	-
To General Capital Improvement Fund		-	-	-	-	-
To Refuse Fund		-	-	8,042	-	-
To Parking fund		5,000	-	-	-	-
Economic Development Trust	**136**	**2,026,877**	**77,693**	**4,274,933**	**-**	**200,000**
To General Fund		-	77,693	77,693	-	-
To General Capital Improvement Fund		2,026,877	-	4,197,240	-	200,000
IIG-AHSC	**137**	**142,769**	**250,000**	**7,007,231**	**-**	**40,000**
To General Capital Improvement Fund		-	-	400,000	-	40,000
To Gas Tax Fund		142,769	-	4,107,231	-	-
To Stormwater Overlay Fund		-	250,000	2,500,000	-	-

Summary of Transfers

	Fund #	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted
1 - General Funds		**14,624,225**	**6,022,238**	**26,164,870**	**9,174,752**	**7,574,581**
2 - Special Revenue Funds						
Police Asset Seizure	**214**	**87,136**	**-**	**83,806**	**-**	**-**
To General Fund		87,136	-	83,806	-	-
Public Safety Impact Fee - Police Fund	**215**	**-**	**-**	**183,429**	**-**	**-**
To General Fund		-	-	183,429	-	-
Public Safety Impact Fee - Fire Fund	**217**	**106,000**	**-**	**-**	**-**	**-**
To General Fund		106,000	-	-	-	-
Gasoline Tax	**221**	**4,583,996**	**1,776,780**	**2,442,532**	**194,501**	**1,906,000**
To General Capital Improvement Fund		1,818,021	120,000	785,752	194,501	106,000
To CIP-Street Maint & Rehab Fund		-	1,656,619	1,656,619	-	1,800,000
To CIP-Arterial Streets and Roads fund		2,765,814	-	-	-	-
To Carbon Reduction fund		161	161	161	-	-
2016 Transportation Measure D	**224**	**1,890,868**	**150,000**	**3,455,310**	**-**	**-**
To General Fund		10,000	-	-	-	-
To General Capital Improvement Fund		1,609,148	-	3,163,170	-	-
To Gas Tax Fund		-	150,000	150,000	-	-
To CIP-Arterial Streets and Roads fund		271,720	-	92,140	-	-
To Parking fund		-	-	50,000	-	-
Traffic Impact Fee-Citywide Fund	**226**	**11,214**	**650,000**	**1,103,387**	**-**	**1,200,000**
To General Capital Improvement Fund		-	350,000	350,000	-	-
To Gas Tax Fund		11,214	300,000	753,387	-	1,200,000
Road Maintenance Rehab Account	**228**	**-**	**-**	**-**	**-**	**1,656,619**
To CIP-Arterial Streets and Roads fund		-	-	-	-	1,656,619
Clean River, Beaches & Ocean Tax Fund	**235**	**344**	**344**	**344**	**-**	**-**
To Carbon Reduction fund		344	344	344	-	-
Northwest-Parks & Rec Fee	**241**	**-**	**-**	**-**	**-**	**-**
To General Capital Improvement Fund		-	-	-	-	-
Southwest-Parks & Rec Fee	**242**	**-**	**-**	**-**	**-**	**125,000**
To General Capital Improvement Fund		-	-	-	-	125,000
Northeast-Parks & Rec Fee	**243**	**20,131**	**-**	**-**	**-**	**-**
To General Capital Improvement Fund		20,131	-	-	-	-

Summary of Transfers

	Fund #	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted
Southeast-Parks & Rec Fee	**244**	**11,880**	**-**	**106,836**	**-**	**-**
To General Capital Improvement Fund		11,880	-	106,836	-	-
Parks & Recreation Tax Combined Fund	**249**	**654,165**	**305,000**	**1,700,953**	**-**	**930,000**
To General Capital Improvement Fund		654,165	305,000	1,700,953	-	930,000
HOME Investment Partnership	**253**	**-**	**-**	**-**	**-**	**-**
To General Capital Improvement Fund		-	-	-	-	-
Community Development Block Grant	**261**	**216,501**	**45,000**	**757,191**	**-**	**256,414**
To General Fund		45,000	45,000	43,666	-	45,000
To General Capital Improvement Fund		171,501	-	713,525	-	211,414
Affordable Housing Trust Fund	**279**	**-**	**436,823**	**436,823**	**200,000**	**-**
To General Fund		-	436,823	436,823	200,000	-
To General Capital Improvement Fund		-	-	-	-	-
Transportation Development Act	**291**	**-**	**-**	**979,693**	**-**	**-**
To General Capital Improvement Fund		-	-	75,000	-	-
To Gas Tax Fund		-	-	629,744	-	-
To CIP-Street Maint & Rehab Fund		-	-	274,949	-	-
American Rescue Plan Act	**292**	**1,267,876**	**-**	**-**	**-**	**-**
To General Fund		1,267,876	-	-	-	-
To General Capital Improvement Fund		-	-	-	-	-
State Homelessness Response Program	**293**	**6,021,647**	**-**	**-**	**-**	**-**
To General Fund		5,515,467	-	-	-	-
To General Capital Improvement Fund		506,180	-	-	-	-
2 - Special Revenue Funds		**14,871,758**	**3,363,947**	**11,250,304**	**394,501**	**6,074,033**
3 - Capital Investment Funds						
General Capital Investment Projects Fund	**311**	**2,000,000**	**-**	**-**	**-**	**-**
To General Fund		2,000,000	-	-	-	-
CIP- Public Art	**313**	**-**	**200,558**	**200,558**	**-**	**-**
To General Fund		-	200,558	200,558	-	-
CIP-Sidewalk Const In-Lieu	**315**	**-**	**90,000**	**-**	**-**	**-**
To General Capital Improvement Fund		-	90,000	-	-	-
CIP-Street Maintenance & Rehab	**317**	**-**	**-**	**-**	**-**	**-**
To General Capital Improvement Fund		-	-	-	-	-

Summary of Transfers

	Fund #	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted
Information Technology	**341**	**-**	**996,170**	**2,996,170**	**-**	**-**
To General Fund		-	711,841	2,711,841	-	-
To Water Fund		-	284,329	284,329	-	-
General Fund CIP Reserve	**350**	**3,558,564**	**-**	**1,938,401**	**450,823**	**-**
To General Capital Improvement Fund		3,558,564	-	1,938,401	450,823	-
3 - Capital Investment Funds		**5,558,564**	**1,286,728**	**5,135,129**	**450,823**	**-**
7 - Enterprise Funds						
Water	**711**	**311,478**	**162,753**	**1,422,822**	**54,903**	**1,435,487**
To General Capital Improvement Fund		129,337	-	1,175,392	-	18,085
To Carbon Reduction fund		4,019	4,019	4,019	-	8,308
To CIP Public Art Fund		36,802	54,903	54,903	54,903	17,831
To Information Technology Fund		141,320	103,831	188,508	-	1,391,263
Water- Public Art	**714**	**-**	**-**	**-**	**-**	**-**
To CIP Public Art Fund		-	-	-	-	-
Water System Development Fees	**715**	**643**	**20**	**20**	**20**	**-**
To CIP Public Art Fund		643	20	20	20	-
Wastewater	**721**	**653,888**	**95,182**	**256,095**	**7,212**	**1,027,102**
To General Fund		29,500	29,500	29,500	-	-
To General Capital Improvement Fund		550,000	-	142,917	-	309,975
To Carbon Reduction fund		1,224	1,224	1,224	-	2,530
To CIP Public Art Fund		9,344	7,212	7,212	7,212	2,899
To Information Technology Fund		63,820	57,246	75,242	-	711,698
Refuse	**731**	**53,479**	**57,685**	**837,751**	**9,345**	**857,516**
To General Fund		2,500	2,500	2,500	-	-
To General Capital Improvement Fund		-	-	727,596	-	5,763
To Carbon Reduction fund		12,767	12,767	12,767	-	26,392
To CIP Public Art Fund		1,341	9,345	9,345	9,345	2,233
To Information Technology Fund		36,871	33,073	85,543	-	823,128
Parking	**741**	**54,971**	**51,064**	**524,687**	**572**	**21,905,204**
To General Fund		20,000	20,000	20,000	-	2,500
To General Capital Improvement Fund		-	-	466,022	-	21,605,205
To Carbon Reduction fund		622	622	622	-	1,286
To CIP Public Art Fund		1,049	572	572	572	-
To Information Technology Fund		33,300	29,870	37,471	-	296,213

Summary of Transfers

	Fund #	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted
Storm Water	**751**	**68,849**	**12,807**	**244,057**	**721**	**159,445**
To General Fund		55,373	-	4,627	-	-
To General Capital Improvement Fund		-	-	235,178	-	127,106
To CIP Public Art Fund		-	721	721	721	-
To Information Technology Fund		13,477	12,086	3,531	-	32,339
Storm Water Overlay	**752**	**509**	**-**	**3,091**	**-**	**27,220**
To General Capital Improvement Fund		-	-	-	-	-
To CIP Public Art Fund		509	-	-	-	-
To Information Technology Fund		-	-	3,091	-	27,220
7 - Enterprise Funds		**1,143,817**	**379,511**	**3,288,522**	**72,773**	**25,411,974**
8 - Internal Service Funds						
Equipment Operations	**811**	**1,628**	**1,628**	**97,011**	**-**	**3,365**
To General Capital Improvement Fund		-	-	95,383	-	-
To Carbon Reduction fund		1,628	1,628	1,628	-	3,365
Liability Insurance	**842**	**4,341**	**650,000**	**1,017,426**	**-**	**-**
To General Fund		-	-	-	-	-
To General Capital Improvement Fund		4,341	650,000	720,000	-	-
To Disaster Recovery Fund		-	-	297,426	-	-
Group Health Insurance	**843**	**-**	**-**	**-**	**-**	**-**
To General Fund		-	-	-	-	-
To Wastewater Fund		-	-	-	-	-
To Refuse Fund		-	-	-	-	-
To Water Fund		-	-	-	-	-
To Storm Water fund		-	-	-	-	-
To Parking fund		-	-	-	-	-
8 - Internal Service Funds		**5,969**	**651,628**	**1,114,437**	**-**	**3,365**
Expenditures Totals:		**36,204,333**	**11,704,052**	**46,953,262**	**10,092,848**	**39,063,953**
Revenues						
1 - General Funds						
Primary General Fund	**101**	**9,171,825**	**1,523,915**	**3,898,716**	**2,812,074**	**92,500**
From Capital Improvement Projects Fund		2,000,000	-	2,000,000	2,000,000	-
From Liability Insurance Fund		-	-	-	-	-
From Group Health Insurance Fund		-	-	-	-	-
From City Public Trust Fund		-	-	-	-	-

Summary of Transfers

	Fund #	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted
From Wastewater Fund		29,500	29,500	59,000	29,500	-
From Refuse Fund		2,500	2,500	5,000	2,500	-
From Parking Fund		20,000	20,000	20,000	20,000	2,500
From Storm Water Fund		55,373	-	4,627	-	-
From Public Art Fund		-	200,558	200,558	200,558	-
From Affordable Housing Trust Fund		-	436,823	436,823	436,823	-
From CDBG Fund		45,000	45,000	45,000	45,000	90,000
From Sidewalk In-lieu fund		-	-	-	-	-
From Economic Development Trust Fund		-	77,693	77,693	77,693	-
From Carbon Reduction Fund		32,973	-	70,939	-	-
From 2016 Trnsp Measure D		10,000	-	-	-	-
From American Rescue Plan Act		1,267,876	-	-	-	-
From CA14 Homelessness Action Plan		5,515,467	-	-	-	-
From PS Impact Fee - Police Fund		-	-	183,429	-	-
From Police Asset Seizure Fund		87,136	-	83,806	-	-
From Public Safety Impact Fee -Fire Fund		106,000	-	-	-	-
From CIP - Information Technology Fund		-	711,841	711,841	-	-
Municipal Wharf	**104**	**954,333**	**1,500,000**	**1,500,000**	**-**	**1,500,000**
From General Fund		954,333	1,500,000	1,500,000	-	1,500,000
Carbon Reduction Fund	**133**	**33,110**	**33,110**	**33,110**	**-**	**67,401**
From General Fund		12,345	12,345	12,345	-	25,520
From Equipment Fund		1,628	1,628	1,628	-	3,365
From Water Fund		4,019	4,019	4,019	-	8,308
From Wastewater Fund		1,224	1,224	1,224	-	2,530
From Refuse Fund		12,767	12,767	12,767	-	26,392
From Parking Fund		622	622	622	-	1,286
From Gas Tax Fund		161	161	161	-	-
From Clean River, Beaches & Ocean Fund		344	344	344	-	-
Economic Development Trust	**136**	**1,250,736**	**-**	**-**	**-**	**1,000,000**
From General Fund		1,250,736	-	-	-	1,000,000
Disaster Recovery	**170**	**-**	**-**	**297,426**	**-**	**-**
From Liability Insurance Fund		-	-	297,426	-	-
1 - General Funds		**11,410,004**	**3,057,025**	**5,729,252**	**2,812,074**	**2,659,901**
2 - Special Revenue Funds						
Gasoline Tax	**221**	**153,983**	**450,000**	**5,540,362**	**-**	**1,200,000**

Summary of Transfers

	Fund #	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted
From Traffic Impact Fee - City wide fund		11,214	300,000	753,387	-	1,200,000
From 2016 Trnsp Measure D		-	150,000	50,000	-	-
From IIG - AHSC Fund		142,769	-	4,107,231	-	-
From Transportation Development Account		-	-	629,744	-	-
2 - Special Revenue Funds		**153,983**	**450,000**	**5,540,362**	**-**	**1,200,000**
3 - Capital Investment Funds						
General Capital Investment Projects Fund	**311**	**17,054,090**	**2,010,000**	**24,689,333**	**4,596,980**	**26,931,080**
From General Fund		3,968,109	10,000	2,607,383	1,083,066	2,152,532
From Equipment Fund		-	-	95,383	-	-
From Liability Insurance Fund		4,341	650,000	720,000	129,239	-
From City Public Trust Fund		1,715,633	-	3,781,267	73,558	1,100,000
From Parks and Rec. Facilities Tax Fund		654,165	305,000	1,700,953	498,959	930,000
From Water Fund		129,337	-	1,175,392	134,491	18,085
From Wastewater Fund		550,000	-	142,917	70,282	309,975
From Refuse Fund		-	-	727,596	40,604	5,763
From Parking Fund		-	-	466,022	36,672	21,605,205
From Storm Water Fund		-	-	235,178	168,577	127,106
From Traffic Impact Fee - City wide fund		-	350,000	350,000	-	-
From Affordable Housing Trust Fund		-	-	-	-	-
From CDBG Fund		171,501	-	713,525	-	211,414
From Gas Tax Fund		1,818,021	120,000	785,752	194,501	106,000
From Sidewalk In-lieu fund		-	-	-	-	-
From HOME Investment Partnership Fund		-	-	-	-	-
From Northwest Quadrant - P & R Fee Fund		-	-	-	-	-
From Southwest Quadrant - P & R Fee Fund		-	-	-	-	125,000
From Northeast Quadrant - P & R Fee Fund		20,131	-	-	-	-
From Southeast Quadrant - P & R Fee Fund		11,880	-	106,836	-	-
From Economic Development Trust Fund		2,026,877	-	4,573,240	19,772	200,000
From Municipal Wharf Fund		-	-	-	-	-
From Carbon Reduction Fund		-	-	-	-	-
From 2016 Trnsp Measure D		1,609,148	-	3,163,170	1,513,170	-
From CIP-Street Maint and Rehab Fund		-	-	-	-	-
From Storm Water Overlay Fund		-	-	-	-	-
From City Stabilization Reserve Fund		310,202	575,000	931,319	183,265	-
From American Rescue Plan Act		-	-	-	-	-
From CA14 Homelessness Action Plan		506,180	-	-	-	-
From IIG - AHSC Fund		-	-	400,000	-	40,000

Summary of Transfers

	Fund #	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted
From General Fund CIP Reserve Fund		3,558,564	-	1,938,401	450,823	-
From Transportation Development Account		-	-	75,000	-	-
CIP- Public Art	**313**	**49,688**	**191,079**	**191,079**	**161,502**	**129,492**
From General Fund		-	118,306	118,306	88,729	106,529
From Water Fund		36,802	54,903	54,903	54,903	17,831
From Wastewater Fund		9,344	7,212	7,212	7,212	2,899
From Refuse Fund		1,341	9,345	9,345	9,345	2,233
From Parking Fund		1,049	572	572	572	-
From Storm Water Fund		-	721	721	721	-
From Water Public Art Fund		-	-	-	-	-
From Storm Water Overlay Fund		509	-	-	-	-
From Water System Develop Fund		643	20	20	20	-
CIP-Street Maintenance & Rehab	**317**	**3,037,534**	**2,156,619**	**2,541,013**	**581,219**	**4,456,619**
From General Fund		-	500,000	517,305	500,000	1,000,000
From Gas Tax Fund		2,765,814	1,656,619	1,656,619	-	1,800,000
From 2016 Trnsp Measure D		271,720	-	92,140	81,219	-
From Road Maintenance Rehab Account		-	-	-	-	1,656,619
From Transportation Development Account		-	-	274,949	-	-
Information Technology	**341**	**2,934,159**	**3,215,000**	**4,393,386**	**4,000,000**	**3,281,861**
From General Fund		2,645,373	2,978,894	4,000,000	4,000,000	-
From Water Fund		141,320	103,831	188,508	-	1,391,263
From Wastewater Fund		63,820	57,246	75,242	-	711,698
From Refuse Fund		36,871	33,073	85,543	-	823,128
From Parking Fund		33,300	29,870	37,471	-	296,213
From Storm Water Fund		13,477	12,086	3,531	-	32,339
From Storm Water Overlay Fund		-	-	3,091	-	27,220
General Fund CIP Reserve	**350**	**1,282,080**	**-**	**400,000**	**-**	**450,000**
From General Fund		1,282,080	-	400,000	-	450,000
3 - Capital Investment Funds		**24,357,551**	**7,572,698**	**32,214,811**	**9,339,701**	**35,249,052**
7 - Enterprise Funds						
Water	**711**	**-**	**284,329**	**284,329**	**-**	**-**
From Group Health Insurance Fund		-	-	-	-	-
From CIP - Information Technology Fund		-	284,329	284,329	-	-
Wastewater	**721**	**-**	**-**	**-**	**-**	**-**
From Group Health Insurance Fund		-	-	-	-	-

Summary of Transfers

	Fund #	Fiscal Year 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended Budget	Fiscal Year 2025 Year End Estimate	Fiscal Year 2026 Adopted
Refuse	**731**	**-**	**-**	**8,042**	**-**	**-**
From General Fund		-	-	-	-	-
From Group Health Insurance Fund		-	-	-	-	-
From Carbon Reduction Fund		-	-	8,042	-	-
Parking	**741**	**5,000**	**-**	**50,000**	**-**	**-**
From Group Health Insurance Fund		-	-	-	-	-
From Carbon Reduction Fund		5,000	-	-	-	-
From 2016 Trnsp Measure D		-	-	50,000	-	-
Storm Water	**751**	**-**	**-**	**-**	**-**	**-**
From Group Health Insurance Fund		-	-	-	-	-
Storm Water Overlay	**752**	**277,795**	**250,000**	**2,855,000**	**-**	**-**
From General Fund		277,795	-	355,000	-	-
From IIG - AHSC Fund		-	250,000	2,500,000	-	-
7 - Enterprise Funds		**282,795**	**534,329**	**3,197,371**	**-**	**-**
8 - Internal Service Funds						
Liability Insurance	**842**	**-**	**-**	**-**	**-**	**-**
From General Fund		-	-	-	-	-
8 - Internal Service Funds		**-**	**-**	**-**	**-**	**-**
Revenues Totals:		**36,204,333**	**11,614,052**	**46,681,796**	**12,151,775**	**39,108,953**
Grand Total (Exp)/Rev:		**-**	**(90,000)**	**(271,466)**	**2,058,927**	**45,000**

This page intentionally left blank

CITY OF SANTA CRUZ







PERSONNEL



Fiscal Year
July 1, 2025-
June 30, 2026

Return to Table of Contents

This page intentionally left blank

Personnel Profile – Overview of Changes

Each year, City Council establishes an authorized position list by department through the budget adoption process. For FY 2026, there will be no net increase in full-time equivalent (FTE) positions citywide. Position changes in the FY 2026 budget are described below and consist of adding new FTE, deleting FTE, changing the appointment duration of positions, and/or changing the funding allocation of positions.

Note: Limited-Term Special Appointment positions referenced below have a budgeted duration of two (2) years.

The following is a summary of all classification and position changes, organized by the department that includes the position in its reporting structure:

City Manager

The City Manager Office (CMO) proposes the following position changes:

1) Change the Limited-Term Special Appointment of Project Manager II 1.0 FTE to Permanent, Regular-Term 1.0 FTE

This action will make the position in the Sustainability and Resiliency division of the City Manager's Office a regular, rather than limited-term, employee. The position will be partially funded by grants through FY 2029, after which this position will be fully funded by the General Fund to support this division's work on an ongoing basis.

Finance

The Finance Department proposes the following position changes:

2) Delete Accountant II 1.0 FTE Position

This is an administrative action to remove the Accountant II classification due to recent recruitment outcomes.

3) Delete Administrative Assistant III 1.0 FTE Position

This is an administrative action to remove the Administrative Assistant III classification due to recent recruitment outcomes.

Fire

The Fire Department proposes the following position changes:

4) Add Marine Safety Officer 2.0 FTE Positions

Two additional Marine Safety Officers will enhance the quality, efficiency, and depth of the Marine Safety Division of the Fire Department since this will allow for consistent, ongoing staff stationed at the Santa Cruz Wharf in a division that largely depends on temporary, on-call staff support. It is expected that this increase in personnel will enhance ocean safety and emergency response for the entire community.

Human Resources (HR)

The Human Resources Department proposes the following position changes:

5) Delete Administrative Assistant II 1.0 FTE Position

This is an administrative action to remove the Administrative Assistant II classification due to recent recruitment outcomes.

Information Technology (IT)

The Information Technology Department proposes the following position changes:

6) Add GIS Analyst 1.0 FTE Position

The Geographic Information Systems (GIS) Analyst is a new classification established for the Information Technology Department. GIS is a tool that is relied on heavily by the Water Department and in other City Departments in support of several infrastructure projects. A GIS analyst is needed to continue to use specialized mapping software (ArcGIS) to design and create maps to support not only Capital Improvement Projects but also day-to-day field activities in the Operations group. This position is funded by, and will exclusively support, the Water Department in its work to meet current and future legal mandates and address ageing infrastructure to ensure the Water Department has a robust, safe and reliable water system that ensures the health and safety of its customers thus leading to a better quality of life for the community.

Library

The Library Department proposes the following position changes:

7) Add Facilities Maintenance Manager 1.0 FTE Position

Adding this position would ensure the Library could hire a qualified professional in the building maintenance field of work. This position would manage all ten library facilities throughout the library system.

8) Add Librarian I/II 1.0 FTE Position

Adding this position would assist the Library with achieving a Teen Librarian at the Downtown Branch Library location.

9) Delete Librarian III 1.0 FTE Position

The savings from deleting this vacant full-time position would be better utilized by adding the funding to other positions in the Library.

10) Delete Service Field Crew Leader 1.0 FTE Position

The savings from deleting this vacant full-time position would be better utilized by adding the funding to other positions in the Library.

11) Delete Library Assistant II 0.5 FTE Position

Savings from the deletion of this position would be better utilized by adding the funding to other positions in the Library.

12) Change Library Assistant II from 0.5 FTE to 1.0 FTE

Increasing this position will help provide staffing at the Downtown Branch Library location in a more effective manner.

Parks and Recreation

The Parks and Recreation Department proposes the following classification changes:

13) Add Recreation Specialist Classification

This is a classification plan amendment and preparatory action awaiting the results of a classification study for the department. The study is not yet complete and the outcomes of reclassifications versus internal recruitment are not yet determined. The new classification strengthens career development and supports various functions across recreations programs, facilities, and services including London Nelson and the Civic Auditorium.

The Recreation Specialist classification is proposed as the advanced level in the Recreation series and is intended to support career growth and continuity within the City's recreation workforce. It is anticipated that this role would build upon the foundational experience gained at the Recreation I, II, and III levels and introduce increased scope, complexity, and autonomy in both program planning and delivery. If the outcome of the study requires an internal recruitment, vacated positions will be deleted, ensuring no net position gain.

Police

The Police Department proposes the following position changes:

14) Delete Administrative Assistant III 1.0 FTE Position

This is an administrative action to remove the Administrative Assistant III classification due to recent recruitment outcomes.

Public Works

The Public Works (PW) Department proposes the following position changes:

15) Change funding allocation of Administrative Assistant II 3.0 FTE Positions

This is an administrative action amending the cost allocation of three positions to ensure consistency and standardize funding by evenly distributing fixed costs across relevant funding sources including Enterprise, General Fund, and special program fees. The three positions provide support to six divisions within the department, including Resource Recovery, Parking, Wastewater, Operations, General / wastewater Engineering, and Transportation Engineering. There is no net change in the number of positions allocated.

16) Change funding allocation of Associate Planner II 1.0 FTE Position

The Associate Planner is currently funded entirely by Measure E, Clean Rivers, Beaches and Ocean Tax. This is an administrative action realigning the position’s fixed cost given work performed.

17) Add Senior Professional Engineer 1.0 FTE Position

The additional Senior Professional Engineer helps rebalance workload, improve supervision, and align responsibilities across enterprise fund

management. Currently, two senior engineers oversee two areas: 1) civil infrastructure or General Engineering (i.e. bridges, roads, retaining walls, and facilities) and 2) wastewater, stormwater, flood control, ad natural waterway management or Stormwater/Wastewater. General Engineering includes five FTEs, while Stormwater/Wastewater include 11 FTEs. This new position would be housed in General Engineering and help ensure more balanced and efficient infrastructure management across Public Works by overseeing Refuse enterprise functions and stormwater/flood control systems, and provide engineering, capital planning, and project delivery support.

18) Add Equipment Service Worker 1.0 FTE Position

This additional Equipment Service Worker will allow Equipment Mechanic I/IIs address legal mandates established by the state and support efforts to invest internally in the Fleet Fund, instead of relying on outside repair centers to perform the work at a higher rate. Overall, service delivery on service work orders will improve, reducing potential liability with City assets, and asset downtime will be kept to a minimum, especially for Resource Recovery Collections and the Police and Fire teams.

19) Add Solid Waste Worker 1.0 FTE Position

Storm-related structural impacts to the Santa Cruz Wharf have required changes to facility operations. One key area affected is refuse collection, which now requires additional staffing to maintain regular service for trash, recycling, cardboard, and food waste. The addition of a Solid Waste Worker will enhance operational capacity, ensures consistent service delivery, and supports any future adjustments recommended by the Wharf Recovery Council Ad-Hoc Subcommittee or the Whard Master Plan. The position further strengthens the City's compliance with state mandates on recycling and organics collection, supports Wharf business and visitors, and helps protect the Monterey Bay National Marine Sanctuary by preventing debris from entering the marine environment – contributing to community health, safety, and quality of life.

Water Department

The Water Department proposes the following position changes:

20) Change funding allocation of Data Analyst I/II 1.0 FTE Position

This is an administrative action amending the cost allocation of a Data Analyst position to reflect the position's duties in the Meter Shop Activity, as opposed

to in Water Administration, the latter being the activity where the fixed cost of the position currently exists.

21) Add Engineering Associate 1.0 FTE Position

The Water Department is implementing a large and complex capital program to enhance water system resiliency and water supply reliability. The Capital Investment Program (CIP) includes projects that improve water system reliability, and provide resilience against floods, droughts, and climate change. The engineering workload associated with implementing such a large CIP program has grown more complex requiring higher level knowledge and capabilities than those of an Assistant Engineer or an Engineering Technician. The higher-level Engineering Associate classification is needed to perform this more complex engineering work. This position's duties will include project management, planning, design, and construction management of the capital projects and programs being implemented through the Water Department's CIP.

22) Delete Water Facilities Field Supervisor 1.0 FTE Position

This is an administrative change deleting a position that was added as an overhire to ensure continuity of services.

23) Delete Water Meter Technician 1.0 FTE Position

This item reflects an administrative clean-up action to remove an obsolete job classification and its corresponding position allocation. In 2024, a classification study resulted in the creation of the Water Meter Specialist I/II series, which replaced the Water Meter Technician role. At that time, the existing Technician position was retained temporarily to allow the incumbent to remain in the role until vacated. The position is now vacant, and the classification is no longer in use, making it appropriate to formally remove it from the City's classification and position control system.

24) Delete Chief Financial Officer 1.0 FTE Position

This is an administrative change deleting the Chief Financial Officer from the Classification and Compensation Plan and amending the Personnel compliment. The position has been replaced by an Assistant Finance Director providing for an improved career path.

25) Add an Assistant Finance Director 1.0 FTE Position

This is an administrative change given the deletion of the Chief Financial Officer from the Classification and Compensation Plan and amending the Personnel Complement. The Assistant Finance Director replaces the Chief Financial Officer, providing for an improved career path.

Personnel Authorization

DEPARTMENT / Positions	FY 2023 Amended Budget	FY 2024 Amended Budget	FY 2025 Adopted Budget	FY 2025 Amended Budget	FY 2026 Adopted Budget	FY 2026 Adopted Change
City Manager						
Administrative Assistant I/II	1.00	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	2.00	2.00	2.00	-
Assistant City Manager	1.00	1.00	1.00	1.00	1.00	-
City Clerk Administrator	1.00	1.00	1.00	1.00	1.00	-
City Manager	1.00	1.00	1.00	1.00	1.00	-
Communications Manager	1.00	1.00	1.00	1.00	1.00	-
Community Relations Specialist (1)	0.50	3.50	3.50	3.50	3.50	-
Deputy City Clerk Administrator	1.00	1.00	1.00	1.00	1.00	-
Deputy City Manager	1.00	1.00	1.00	1.00	1.00	-
Director of Homelessness Resp & Comm Serv	-	-	-	1.00	1.00	-
Executive Assistant to the City Manager	1.00	1.00	1.00	1.00	1.00	-
Homelessness Response Manager	1.00	1.00	1.00	1.00	-	(1.00)
Homelessness Response Specialist I/II	2.50	2.50	2.75	3.00	3.00	-
Homelessness Services Coordinator	1.00	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Principal Management Analyst	1.00	2.00	2.00	2.00	2.00	-
Project Manager II	-	-	-	1.00	1.00	-
Records Coordinator	1.00	1.00	1.00	1.00	1.00	-
Sustainability and Resiliency Officer	1.00	1.00	1.00	1.00	1.00	-
	18.00	22.00	23.25	25.50	24.50	(1.00)
Economic Development						
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	-
Business Liaison	1.00	1.00	1.00	1.00	1.00	-
Development Manager	5.00	5.00	6.00	6.00	6.00	-
Director of Economic Development	1.00	1.00	1.00	1.00	1.00	-
Economic Development Coordinator I/II	0.50	1.50	1.00	1.00	1.00	-
Economic Development Manager	1.00	1.00	1.00	1.00	1.00	-
Housing and Community Dev Manager	1.00	1.00	1.00	1.00	1.00	-
Housing Programs Specialist	1.00	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Principal Management Analyst	2.00	2.00	4.00	4.00	4.00	-
	15.50	16.50	19.00	19.00	19.00	-
Finance						
Accountant I/II	4.00	4.00	4.00	4.00	3.00	(1.00)
Accounting Assistant II	4.00	4.00	4.00	4.00	4.00	-
Accounting Services Supervisor	1.00	1.00	1.00	1.00	1.00	-
Accounting Technician	2.00	4.00	4.00	4.00	4.00	-
Accounting Technician-Limited Term	-	-	3.00	3.00	3.00	-
Administrative Assistant III	2.00	2.00	2.00	2.00	1.00	(1.00)
Assistant Director of Finance	1.00	1.00	1.00	1.00	1.00	-
Buyer I/II	1.00	2.00	2.00	2.00	2.00	-
Director of Finance	1.00	1.00	1.00	1.00	1.00	-
Finance Manager	3.00	2.00	2.00	3.00	3.00	-
Management Analyst	-	1.00	1.00	1.00	1.00	-
Payroll Technician	2.00	2.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Purchasing Manager	1.00	1.00	1.00	1.00	1.00	-
Revenue Collections Specialist	1.00	1.00	1.00	1.00	1.00	-
Risk and Safety Manager	1.00	1.00	1.00	1.00	1.00	-
Risk Management Technician	-	-	1.00	1.00	1.00	-
Safety Officer	1.00	1.00	1.00	1.00	1.00	-
Senior Accountant	2.00	2.00	2.00	2.00	2.00	-

Personnel Authorization

DEPARTMENT / Positions	FY 2023 Amended Budget	FY 2024 Amended Budget	FY 2025 Adopted Budget	FY 2025 Amended Budget	FY 2026 Adopted Budget	FY 2026 Adopted Change
Finance (continued)						
Senior Payments Technician	1.00	-	-	-	-	-
	29.00	31.00	35.00	36.00	34.00	(2.00)
Fire						
Administrative Assistant I/II	1.00	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	-
Chief of Fire Department	1.00	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	1.00	1.00	-
Fire Battalion Chief	4.00	4.00	4.00	4.00	4.00	-
Fire Captain	16.00	16.00	16.00	16.00	16.00	-
Fire Division Chief	2.00	2.00	2.00	2.00	2.00	-
Fire Engineer	15.00	15.00	15.00	15.00	15.00	-
Fire Prevention Inspector II	1.00	1.00	1.00	1.00	1.00	-
Fire Prevention Technician	1.00	1.00	1.00	1.00	1.00	-
Firefighter (2)	24.00	24.00	24.00	24.00	24.00	-
Marine Safety Officer	1.00	1.00	1.00	1.00	3.00	2.00
Principal Mangement Analyst	1.00	2.00	2.00	2.00	2.00	-
	69.00	70.00	70.00	70.00	72.00	2.00
Human Resources						
Administrative Assistant I/II	-	-	1.00	1.00	-	(1.00)
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	-
Chief People Officer	1.00	1.00	1.00	1.00	1.00	-
Human Resources Analyst I/II	4.00	5.00	5.00	5.00	5.00	-
Human Resources Manager	-	-	-	2.00	2.00	-
Human Resources Technician	2.00	2.00	2.00	2.00	2.00	-
Human Resources Technician-Limited Term	-	-	1.00	1.00	1.00	-
Principal Human Resources Analyst	3.00	3.00	3.00	1.00	1.00	-
Program Analyst I/II	-	-	-	1.00	1.00	-
	11.00	12.00	14.00	15.00	14.00	(1.00)
Information Technology						
Administrative Assistant III	1.00	1.00	1.00	1.00	-	(1.00)
Assistant Director of Information Technology	1.00	1.00	1.00	1.00	1.00	-
Business Systems Analyst II	1.00	1.00	1.00	1.00	1.00	-
Business Systems Analyst III (3)	2.00	2.00	4.00	4.00	4.00	-
Director of Information Technology	1.00	1.00	1.00	1.00	1.00	-
GIS Manager	-	-	1.00	1.00	1.00	-
Information Technology Specialist I/II	2.00	2.00	2.00	2.00	2.00	-
Information Technology Specialist III	2.00	2.00	2.00	2.00	2.00	-
Information Technology Manager	2.00	3.00	3.00	3.00	3.00	-
Network and Systems Administrator (4)	4.00	4.00	4.00	5.00	5.00	-
Program Analyst I/II	-	-	-	1.00	1.00	-
Programmer Analyst I/II (5)	3.00	3.00	3.00	3.00	3.00	-
Project Manager/Training Coordinator	2.00	2.00	2.00	2.00	2.00	-
SCADA Systems & Network Administrator	1.00	1.00	1.00	1.00	1.00	-
Systems Coordinator	1.00	1.00	-	-	-	-
	23.00	24.00	26.00	28.00	27.00	(1.00)
Library						
Accounting Assistant I	1.50	1.50	1.00	1.00	1.00	-
Accounting Assistant II	-	-	1.00	1.00	1.00	-
Administrative Assistant I/II	2.90	2.90	2.90	2.90	2.90	-
Assistant Director of Libraries	1.00	1.00	1.00	1.00	1.00	-
Bookmobile Library Assistant I/II	2.80	2.80	3.30	3.30	3.30	-
Building Maintenance Worker I/II	2.00	2.00	2.00	2.00	2.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	1.00	-

Personnel Authorization

DEPARTMENT / Positions	FY 2023 Amended Budget	FY 2024 Amended Budget	FY 2025 Adopted Budget	FY 2025 Amended Budget	FY 2026 Adopted Budget	FY 2026 Adopted Change
Library (continued)						
Director of Libraries	1.00	1.00	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	-	-	-	-	1.00	1.00
Information Technology Manager	1.00	1.00	1.00	1.00	1.00	-
Information Technology Specialist I/II	1.00	1.00	1.00	1.00	1.00	-
Information Technology Specialist III	2.00	2.00	2.00	2.00	2.00	-
Librarian I/II	21.00	22.00	23.00	23.00	25.00	2.00
Librarian III	4.00	4.00	5.00	5.00	4.00	(1.00)
Library Assistant II	43.88	43.88	43.88	43.88	43.88	-
Library Assistant III	11.00	11.00	12.00	12.00	12.00	-
Library Assistant IV	2.00	2.00	2.00	2.00	2.00	-
Library Information Specialist	4.00	4.00	4.00	4.00	3.00	(1.00)
Library Specialist	1.00	2.00	2.00	2.00	2.00	-
Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Network & Systems Administrator	2.00	2.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Programmer Analyst I/II	1.00	1.00	1.00	1.00	1.00	-
Field Services Crew Leader	1.00	1.00	1.00	1.00	-	(1.00)
Systems Coordinator	1.00	1.00	-	-	-	-
Volunteer Coordinator Assistant	0.50	-	-	-	-	-
	110.58	112.08	115.08	115.08	115.08	-
Parks and Recreation						
Accounting Assistant I	-	-	-	-	-	-
Administrative Assistant I/II	4.00	4.00	4.00	4.00	4.00	-
Administrative Assistant III	0.50	0.50	0.50	0.50	0.50	-
Administrative Services Supervisor	1.00	1.00	1.00	1.00	1.00	-
Assistant Golf Course Superintendent	-	1.00	1.00	1.00	1.00	-
Assistant Urban Forester-Limited Term	-	-	-	1.00	1.00	-
Associate Planner I/II	1.00	1.00	-	-	-	-
Auditorium Assistant	-	-	-	-	-	-
Auditorium Supervisor	-	-	-	-	-	-
Box Office Representative	0.50	0.50	0.50	0.50	0.50	-
Building Maintenance Worker I/II	2.00	2.50	2.50	3.00	3.00	-
Custodian	3.00	3.00	3.00	3.00	3.00	-
Director of Parks and Recreation	1.00	1.00	1.00	1.00	1.00	-
Facility Attendant	2.00	2.00	2.00	2.50	2.50	-
Field Supervisor	3.00	3.00	3.00	4.00	4.00	-
Golf Course Superintendent	1.00	1.00	1.00	1.00	1.00	-
Light Equipment Mechanic	2.00	2.00	2.00	2.00	2.00	-
Parks Field Crew Leader	4.00	4.00	4.00	4.00	3.00	(1.00)
Parks Maintenance Worker	28.00	28.00	28.00	28.00	28.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Recreation Coordinator	6.00	7.00	7.00	7.00	7.00	-
Recreation Specialist	-	-	-	-	-	-
Recreation Superintendent	1.00	1.00	1.00	1.00	1.00	-
Recreation Supervisor	5.00	5.00	5.00	5.50	5.50	-
Senior Parks Maintenance Worker	7.00	7.00	7.00	7.00	7.00	-
Senior Planner	-	-	1.00	1.00	1.00	-
Service Field Crew Leader	2.00	2.00	2.00	3.00	3.00	-
Special Events Coordinator	1.00	1.00	1.00	1.00	1.00	-
Superintendent of Parks	1.00	1.00	1.00	1.00	1.00	-
Urban Forester	1.00	1.00	1.00	1.00	1.00	-
Wharf Construction Crew Leader	1.00	1.00	1.00	1.00	1.00	-
Wharf Construction Worker	4.00	4.00	4.00	4.00	4.00	-

Personnel Authorization

DEPARTMENT / Positions	FY 2023 Amended Budget	FY 2024 Amended Budget	FY 2025 Adopted Budget	FY 2025 Amended Budget	FY 2026 Adopted Budget	FY 2026 Adopted Change
Parks and Recreation (continued)						
Wharf Supervisor	1.00	1.00	1.00	1.00	1.00	-
	84.00	86.50	86.50	91.00	90.00	(1.00)
Planning and Community Development						
Administrative Assistant I/II	1.00	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	-
Associate Planner I/II	3.00	3.00	3.00	3.00	3.00	-
Asst Director of Planning and Comm Dev	1.00	1.00	1.00	1.00	1.00	-
Chief Building Official	1.00	1.00	1.00	1.00	1.00	-
Code Compliance Manager	1.00	1.00	1.00	1.00	1.00	-
Code Compliance Specialist	4.00	4.00	4.00	4.00	4.00	-
Code Compliance Supervisor	1.00	1.00	1.00	1.00	1.00	-
Deputy Building Official	1.00	1.00	1.00	1.00	1.00	-
Director of Planning and Comm Dev	1.00	1.00	1.00	1.00	1.00	-
Green Building Environmental Specialist	1.00	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Planning and Community Dev Tech	2.00	2.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Principal Planner	2.00	2.00	2.00	2.00	2.00	-
Records Coordinator	1.00	1.00	1.00	1.00	1.00	-
Senior Building Inspector	3.00	3.00	3.00	3.00	3.00	-
Senior Planner	5.00	5.00	5.00	5.00	5.00	-
Senior Plans Examiner	2.00	2.00	2.00	2.00	2.00	-
Supervising Building Inspector	1.00	1.00	1.00	1.00	1.00	-
Supervising Plans Examiner	1.00	1.00	1.00	1.00	1.00	-
	35.00	35.00	35.00	35.00	35.00	-
Police						
Administrative Assistant I/II	1.00	1.00	1.00	1.00	1.00	-
Administrative Assistant III	3.00	3.00	3.00	3.00	2.00	(1.00)
Administrative Services Supervisor	-	-	-	1.00	1.00	-
Chief of Police	1.00	1.00	1.00	1.00	1.00	-
Community Relations Specialist (1)	1.00	-	-	-	-	-
Community Service Officer I	15.00	15.00	15.00	15.00	15.00	-
Deputy Police Chief	2.00	2.00	2.00	2.00	2.00	-
Police Digital Forensic Analyst	-	-	-	1.00	1.00	-
Police Investigative Analyst	-	-	1.00	-	-	-
Police Lieutenant	5.00	5.00	5.00	5.00	5.00	-
Police Officer (6)	79.00	79.00	79.00	79.00	79.00	-
Police Property and Evidence Specialist	2.00	2.00	2.00	2.00	2.00	-
Police Property and Evidence Supervisor	-	-	1.00	1.00	1.00	-
Police Records Manager	1.00	1.00	1.00	1.00	1.00	-
Police Records Supervisor	-	-	1.00	1.00	1.00	-
Police Records Technician	7.00	7.00	7.00	7.00	7.00	-
Police Sergeant	15.00	15.00	15.00	15.00	15.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Senior Police Property and Evidence Specialist	1.00	1.00	1.00	1.00	1.00	-
Senior Police Records Technician	1.00	1.00	1.00	1.00	1.00	-
Victim Advocate	1.00	1.00	1.00	1.00	1.00	-
	136.00	135.00	138.00	139.00	138.00	(1.00)
Public Works						
Accounting Assistant II	1.00	-	-	-	-	-
Administrative Services Supervisor	1.00	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	4.50	6.00	6.00	6.00	6.00	-
Assistant Engineer I/II	6.00	7.00	7.00	7.00	7.00	-

Personnel Authorization

DEPARTMENT / Positions	FY 2023 Amended Budget	FY 2024 Amended Budget	FY 2025 Adopted Budget	FY 2025 Amended Budget	FY 2026 Adopted Budget	FY 2026 Adopted Change
Public Works (continued)						
Associate Planner I/II	1.00	1.00	1.00	1.00	2.00	1.00
Associate Professional Engineer	5.00	5.00	5.00	5.00	5.00	-
Asst Director of Public Works/City Engineer	1.00	1.00	1.00	1.00	1.00	-
Building Maintenance Worker II	2.50	2.00	2.00	2.00	2.00	-
Chemist I/II	1.80	1.80	1.80	1.80	1.80	-
Community Relations Specialist (1)	1.00	-	-	-	-	-
Construction Specialist	2.00	2.00	2.00	2.00	2.00	-
Custodian	1.00	1.00	1.00	1.00	1.00	-
Director of Public Works	1.00	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	2.00	2.00	2.00	2.00	-
Engineering Associate-Limited Term	-	-	1.00	1.00	1.00	-
Engineering Technician	4.00	4.00	4.00	4.00	4.00	-
Environmental Compliance Inspector	2.00	2.00	2.00	2.00	2.00	-
Environmental Microbiologist III	2.00	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	2.00	2.00	2.00	2.00	2.00	-
Equipment Mechanic I/II	7.00	7.00	8.00	8.00	8.00	-
Equipment Service Worker	3.00	3.00	3.00	3.00	4.00	1.00
Facilities Maint and Energy Projects Coord	1.00	1.00	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	-
Field Supervisor	1.00	1.00	1.00	1.00	1.00	-
Garage Service Supervisor	1.00	1.00	1.00	1.00	1.00	-
Homelessness Response Field Supervisor	1.00	1.00	1.00	1.00	1.00	-
Homelessness Response Field Worker	2.00	3.00	3.00	3.00	3.00	-
Landfill Gate Attendant	2.00	2.00	2.00	2.00	2.00	-
Lead Equipment Mechanic	1.00	2.00	2.00	2.00	2.00	-
Management Analyst	2.00	2.00	2.00	2.00	2.00	-
Parking Attendant	9.40	9.40	9.40	9.40	9.40	-
Parking Control Maintenance Worker	7.00	7.00	7.00	7.00	7.00	-
Parking Enforcement Officer	7.00	7.00	7.00	7.00	7.00	-
Parking Facility Maintenance Assistant	9.70	9.70	9.70	9.70	9.70	-
Parking Office Representative	4.00	4.00	4.00	4.00	4.00	-
Parking Office Supervisor	1.00	1.00	1.00	1.00	1.00	-
Parking Program Manager	1.00	1.00	1.00	1.00	1.00	-
Parking Services Supervisor	3.00	3.00	3.00	3.00	3.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Principal Planner	-	-	-	1.00	1.00	-
Public Works Operations Manager	2.00	2.00	2.00	2.00	2.00	-
QA/QC Laboratory Chemist	1.00	1.00	1.00	1.00	1.00	-
Recycling Center Maintenance Mechanic	1.00	1.00	1.00	1.00	1.00	-
Resource Recovery Equipment Operator	4.00	4.00	4.00	4.00	4.00	-
Resource Recovery Supervisor	8.00	8.00	8.00	8.00	8.00	-
Resource Recovery Worker I/II	17.00	17.00	21.00	21.00	21.00	-
Senior Envir Compliance Inspector	1.00	1.00	1.00	1.00	1.00	-
Senior Homelessness Response Field Wkr	1.00	1.00	1.00	1.00	1.00	-
Senior Professional Engineer	3.00	3.00	3.00	3.00	4.00	1.00
Senior Parking Services Worker	2.00	2.00	2.00	2.00	2.00	-
Senior Resource Recovery Worker	5.00	5.00	5.00	5.00	5.00	-
Senior Service Maintenance Worker	4.00	4.00	4.00	4.00	4.00	-
Senior Wastewater Collection Maint Tech	4.00	4.00	4.00	4.00	4.00	-
Senior Wastewater Plant Operator III/IV	4.00	4.00	4.00	4.00	4.00	-
Service Field Crew Leader	7.00	7.00	7.00	7.00	7.00	-
Service Maintenance Worker	6.00	6.00	6.00	6.00	6.00	-
Solid Waste Worker	41.50	42.00	42.00	42.00	43.00	1.00
Superintendent of Parking Services	1.00	1.00	1.00	1.00	1.00	-

Personnel Authorization

DEPARTMENT / Positions	FY 2023 Amended Budget	FY 2024 Amended Budget	FY 2025 Adopted Budget	FY 2025 Amended Budget	FY 2026 Adopted Budget	FY 2026 Adopted Change
Public Works (continued)						
Superintendent of RR Disposal	1.00	1.00	1.00	1.00	1.00	-
Superintendent of RR Collect Sweeping	1.00	1.00	1.00	1.00	1.00	-
Transportation Manager	1.00	1.00	1.00	1.00	1.00	-
Transportation Coordinator	1.00	1.00	1.00	1.00	1.00	-
Transportation Planner I/II	1.00	1.00	1.00	1.00	1.00	-
Waste Reduction Assistant	3.00	3.50	3.50	3.50	3.50	-
WasteWater Collection Field Crew Leader	2.00	2.00	2.00	2.00	2.00	-
WasteWater Collection Maint Tech I/II	5.00	5.00	5.00	5.00	5.00	-
WasteWater Collection Maint Tech Trainee I/II	1.00	1.00	1.00	1.00	1.00	-
WasteWater Collection Manager	1.00	1.00	1.00	1.00	1.00	-
WasteWater Collection Mech Technician I/II	1.00	1.00	1.00	1.00	1.00	-
WasteWater Facilities Elec/InstrTech I/II	2.00	2.00	2.00	2.00	2.00	-
WasteWater Facilities Elec/Instr Sup	1.00	1.00	1.00	1.00	1.00	-
WasteWater Facilities Lead Elec/InstrTech	1.00	1.00	1.00	1.00	1.00	-
WasteWater Facilities Lead Mech Tech	1.00	2.00	2.00	2.00	2.00	-
WasteWater Facilities Mechanical Tech I/II	10.00	9.00	9.00	9.00	9.00	-
WasteWater Facilities Mech Supervisor	1.00	1.00	1.00	1.00	1.00	-
WasteWater Lab/Envl Compliance Mgr	1.00	1.00	1.00	1.00	1.00	-
WasteWater Plant Operator II/III	9.00	9.00	9.00	9.00	9.00	-
Wastewater System Manager	1.00	1.00	1.00	1.00	1.00	-
WasteWater Treatment Facility Opr Mgr	1.00	1.00	1.00	1.00	1.00	-
Wastewater Treatment Operations Supervisor	1.00	1.00	1.00	1.00	1.00	-
	264.40	268.40	274.40	275.40	279.40	4.00
Water						
Administrative Assistant I/II	2.00	2.00	2.00	2.00	2.00	-
Administrative Assistant III	2.00	2.00	2.00	2.00	2.00	-
Administrative Assistant III Limited Term	-	-	1.00	1.00	1.00	-
Assistant Engineer I/II	4.00	4.00	4.00	5.00	5.00	-
Associate Planner I/II	3.00	4.00	4.00	4.00	4.00	-
Associate Professional Engineer	4.75	4.75	4.75	4.75	4.75	-
Chief Ranger	1.00	1.00	1.00	1.00	1.00	-
Community Relations Specialist (1)	1.00	-	-	-	-	-
Customer Service Manager	1.00	1.00	1.00	1.00	1.00	-
Deputy Water Director/Engineering Mgr	1.00	1.00	1.00	1.00	1.00	-
Deputy Water Director/Operations Mgr	1.00	1.00	1.00	1.00	1.00	-
Director of Water Department	1.00	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	1.00	2.00	1.00
Engineering Technician	3.00	3.00	3.00	3.00	3.00	-
Environmental Microbiologist I/II/III	2.00	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	1.00	3.00	3.00	1.00	-	(1.00)
GIS Analyst	-	-	-	-	1.00	1.00
Laboratory Technician	2.00	2.00	2.00	2.00	2.00	-
Management Analyst	3.00	3.00	3.00	3.00	3.00	-
Principal Management Analyst	2.00	2.00	2.00	2.00	2.00	-
Principal Planner	1.00	1.00	1.00	1.00	1.00	-
Program Analyst	-	-	-	2.00	2.00	-
Ranger I/II	3.00	3.00	3.00	3.00	3.00	-
Ranger Assistant	3.50	3.50	3.50	3.50	3.50	-
Senior Electrician	1.00	1.00	1.00	1.00	1.00	-
Senior Professional Engineer	1.00	2.00	2.00	2.00	2.00	-
Senior Ranger	2.00	2.00	2.00	2.00	2.00	-
Senior Water Distribution Operator	6.00	6.00	6.00	6.00	6.00	-
Superintendent of Water Treatment and Prod	1.00	1.00	1.00	1.00	1.00	-

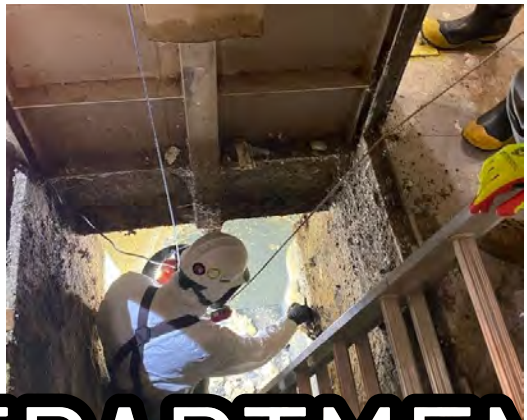
Personnel Authorization

DEPARTMENT / Positions	FY 2023 Amended Budget	FY 2024 Amended Budget	FY 2025 Adopted Budget	FY 2025 Amended Budget	FY 2026 Adopted Budget	FY 2026 Adopted Change
Water (continued)						
Superintendent of Water Distribution	1.00	1.00	1.00	1.00	1.00	-
Utility Account Specialist	4.00	4.00	4.00	4.00	4.00	-
Utility Maintenance Technician	4.00	4.00	4.00	4.00	4.00	-
Utility Service Field Technician I/II	2.00	2.00	2.00	2.00	2.00	-
Utility Service Representative I/II	6.00	6.00	6.00	6.00	6.00	-
Utility Service Representative I/II Limited Term	-	-	2.00	2.00	2.00	-
Utility Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water Chief Financial Officer	1.00	1.00	1.00	1.00	1.00	-
Water Conservation Representative	2.00	-	-	-	-	-
Water Distribution Crew Leader III/IV	6.00	6.00	6.00	6.00	6.00	-
Water Distribution Operator II/ III	9.00	9.00	9.00	9.00	9.00	-
Water Distribution Sup V Chief Distr Opr	1.00	1.00	1.00	1.00	1.00	-
Water Facilities Electrical/Instr Tech II/III	1.00	1.00	1.00	2.00	2.00	-
Water Facilities Field Supervisor	2.00	2.00	2.00	2.00	1.00	(1.00)
Water Facilities Mechanical Tech II/III	2.00	2.00	2.00	2.00	2.00	-
Water Facilities Mechanical Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water Meter Specialist I/II	3.00	3.00	3.00	3.00	3.00	-
Water Meter Specialist Lead	-	1.00	1.00	1.00	1.00	-
Water Meter Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water Meter Technician	1.00	1.00	1.00	1.00	-	(1.00)
Water Quality Chemist I/II/III	2.00	2.00	2.00	2.00	2.00	-
Water Quality Manager	1.00	1.00	1.00	1.00	1.00	-
Water Resources Analyst	3.00	3.00	3.00	3.00	3.00	-
Water Resources Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water SCADA Analyst	1.00	1.00	1.00	1.00	1.00	-
Water Treatment Operator II/III/IV	8.00	8.00	8.00	8.00	8.00	-
Water Treatment OIT II/III/IV	1.00	1.00	1.00	1.00	1.00	-
Water Trtmt Sup IV/V-Chief Plant Opr	1.00	1.00	1.00	1.00	1.00	-
Watershed Compliance Manager	1.00	1.00	1.00	1.00	1.00	-
	121.25	123.25	126.25	128.25	127.25	(1.00)
Total Positions Authorized	**916.73**	**935.73**	**962.48**	**977.23**	**975.23**	**(2.00)**

(1) 3.00 FTE Community Relations Specialists will now begin reporting to City Manager's Office in FY2024
(2) 3.00 FTE Firefighters unfunded
(3) 1.00 FTE Business Systems Analyst III is funded by the Water Department;
0.9 FTE Business Systems Analyst III is funded by the Refuse, Wastewater and Parking Departments
(4) 1.00 FTE IT Network and Systems Adminisrator is funded by the Water Department
(5) 1.00 FTE IT Programmer Analyst I/II is funded by the Water Department
(6) 8.00 FTE Police Officers unfunded

CITY OF SANTA CRUZ







DEPARTMENT SUMMARIES



Fiscal Year
July 1, 2025-
June 30, 2026

Return to Table of Contents

This page intentionally left blank

Guide to the Department Summaries

Overview

The work of the City staff to provide services and meet the strategic plan and Health in All Policies goals is strikingly evident in the department summary section of the Annual Budget. Each department summary is structured in the following way:

- Cover page with an overview statement and contact information
- Explanation of the department's core services
- Listing of Fiscal Year 2024 accomplishments
- Fiscal Year 2025 goals
- Workload indicators and performance measures
- Budget summary
- Staffing list of approved, full-time staff
- Organization chart

Alignment with the City's Strategic Plan and Health in All Policies

To demonstrate the ways in which the department is, or strives to, meet the strategic plan and Health in All Policies goals of the City, the sections on accomplishments, goals, workload indicators, and performance measures makes note of this alignment.

The core parts of the strategic plan are listed in a grid in the accomplishment and goals pages and departments note with an "X" where these items meet those strategic plan goals. For workload indicators and performance measures, there is a space where departments indicate what part(s) of the strategic plan the indicator or measurement connects to.

Legend: Item has the following icon(s) if it promotes HiAP goal of-
- Equity
- Sustainability
- Public Health

Throughout those same sections, there are icons that indicate which of the Health in All Policies pillars, if not all, are being advanced with the work of the department. The three main pillars are equity, public health, and sustainability. The legend to the right shows the icon used to draw this connection.

Budget and Staffing

The important work of the City and its departments is achieved through the diligence of its staff. For this reason, a large percent of the City's budget is dedicated to salary and benefits for staff. There is a staffing list of all the Council-approved positions for each department and the department's cost for salary and staff can be found in its budget summary in the "Personnel Services" row.

The City departments are not always fully staffed at their approved levels from their staffing list, however. To recognize in the budget that there are vacancies amongst the departments and to avoid overbudgeting, a calculation is performed to reduce the personnel services budget by a historical average. The calculation takes an average of the actual unspent budget for each department over the past 10 years and that average "salary savings" is subtracted from the full cost of all positions for

the upcoming fiscal year. In this way, a department's past level of turnover as well as other issues that are likely to influence the turnover rate for the fiscal year can be considered and the City can plan to use these resources elsewhere to meet its strategic goals.

The calculation of salary savings does not include departments' budgeted nor actual expenditures for overtime, vacation, temporary, hazard, termination, and special vacation pay. In some cases, a department that is experiencing a vacancy will need to cover the work not being completed with other members of the department working overtime or by hiring a temporary worker to fill in.

Organization Chart

Each department has an organization chart that displays the function of the department. Each division within the department shows its FTE, or full-time equivalent, staff count to generally demonstrate the number of staff dedicated to performing those functions. Since these are functional organization charts, they do not always represent the department's supervisory or reporting structures.

New This Fiscal Year

Homelessness Response Team

New in the FY 2026 Annual Budget is a Department Summary devoted to the Homelessness Response Team. This group is technically housed in the City Manager's Office. However, in order to increase transparency on the specific resources received and used by this endeavor, the budgets for this Citywide activity is removed from the City Manager's Office, Police Department, and Public Works Department and provided in one budget summary. The staffing counts are duplicated in those departments' lists and FTE counts, though.



Public Works Department- Separation Between Enterprise Funds and City Funds

The City of Santa Cruz Public Works Department encompasses the General Fund and internal service activities of the City in addition to managing the operations of four enterprises: Wastewater, Storm Water, Refuse, and Parking. To provide a closer look at the finances of the enterprises in comparison to the general operating activities of the Department, there are two summaries devoted to this department.

CITY ATTORNEY'S OFFICE



Atchinson, Barisone, and Condotti is one of the oldest continuously operating law firms in Santa Cruz County, and this factor contributes to their credibility among other local, legal professional and public agency sectors, as well as the law enforcement community. The firm's current attorneys provide general legal services at a base annual cost.

In addition to the services listed below, the City Attorney also advises the City Council pursuant to general legal services. Specialty services may be provided at present contractual rates depending upon the level of service requested.

Services Provided to the City:

- Contract Drafting and Review
- Personnel and Labor Law
- Public Utilities Work and Construction Law
- Election Law and Ballot Measures
- Real Estate Transactions
- Review of Draft Legislation, Ordinances, and Resolutions
- Land Use and Environmental Law

Contact Us:

831-420-6200

admin@abc-law.com

333 Church St, Suite A, Santa Cruz

Attorney Profiles May be Viewed at:

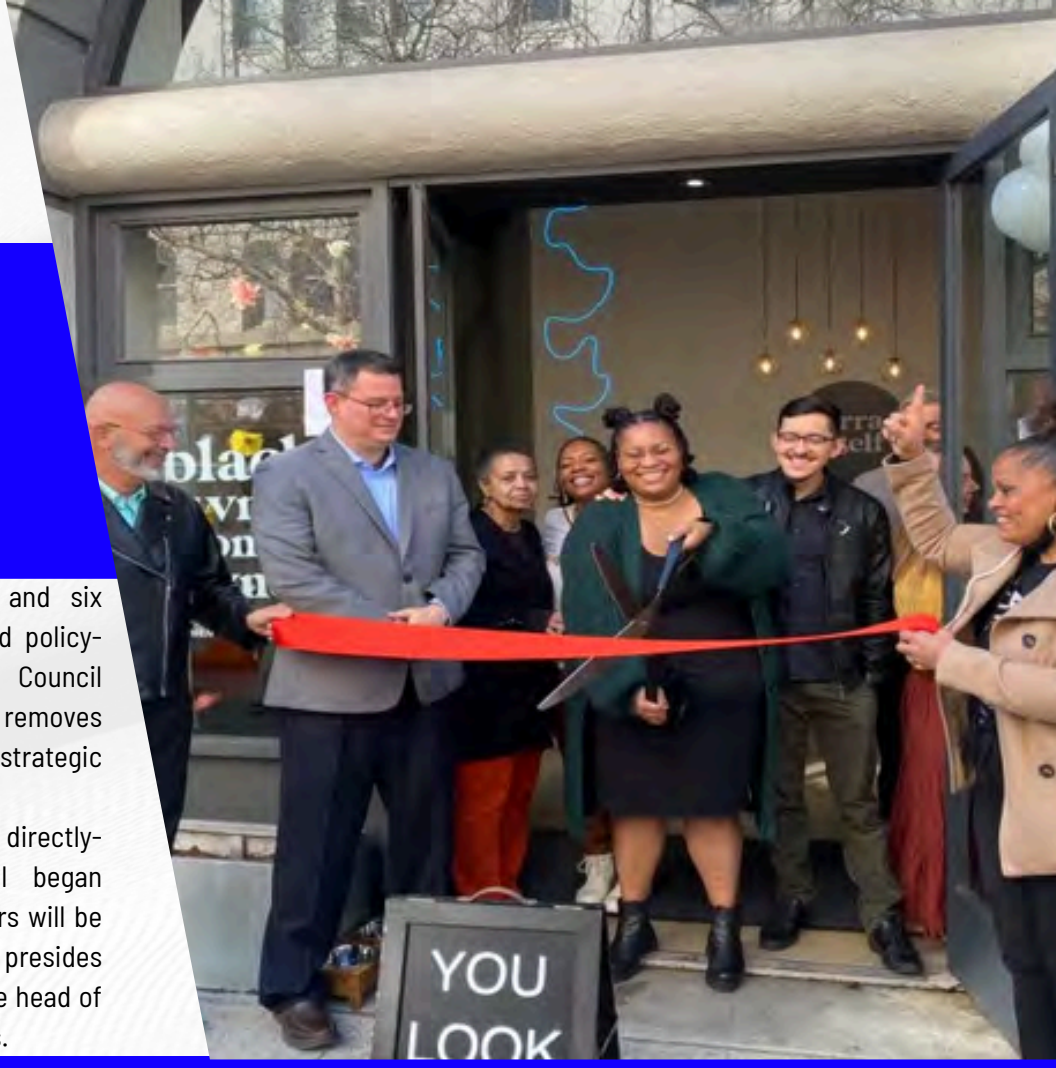
www.abc-law.com/attorneys

Budget Summary - City Attorney

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		25,890	22,123	22,123	17,465	22,123
Services, Supplies, and Other Charges		2,429,789	1,591,987	1,594,439	1,541,987	1,591,987
Total Expenditures		2,455,679	1,614,110	1,616,562	1,559,452	1,614,110
EXPENDITURES BY ACTIVITY:						
City Attorney	1220	2,455,679	1,614,110	1,616,562	1,559,452	1,614,110
Subtotal General Fund		2,455,679	1,614,110	1,616,562	1,559,452	1,614,110
Total Expenditures		2,455,679	1,614,110	1,616,562	1,559,452	1,614,110
RESOURCES BY FUND:						
General Fund	101	2,039,108	1,586,586	1,586,586	1,586,585	2,443,995
Total Resources		2,039,108	1,586,586	1,586,586	1,586,585	2,443,995
NET GENERAL FUND COST:		***(416,571)***	***(27,524)***	***(29,976)***	***27,133***	***829,885***

**Sums may have discrepancies due to rounding*

CITY COUNCIL



The City Council, comprising of a mayor and six councilmembers, serves as the legislative and policy-making body of the City government. The Council determines the City budget, appoints and removes certain officials, and generally establishes the strategic plan and policies for the City.

In the November 2022 election, the City's first directly-elected mayor was selected and Council began transitioning to districts. All six councilmembers will be district-based as of December 2024. The Mayor presides at all Council meetings and is recognized as the head of the City government for all ceremonial purposes.

Standing and Ad Hoc Committees of the Council:

- Public Safety (Standing)
- Health in All Policies (Standing)
- Budget and Revenue Ad Hoc
- Outdoor Dining Ad Hoc
- Sugar-Sweetened Beverage Ad Hoc
- Community Workforce/Project Labor Agreements Ad Hoc
- Cannabis Ad Hoc

Contact Us:

831-420-5020

citycouncil@santacruzca.gov

809 Center St., Room 10, Santa Cruz

Council Meeting Agendas and Archives May be Found at:

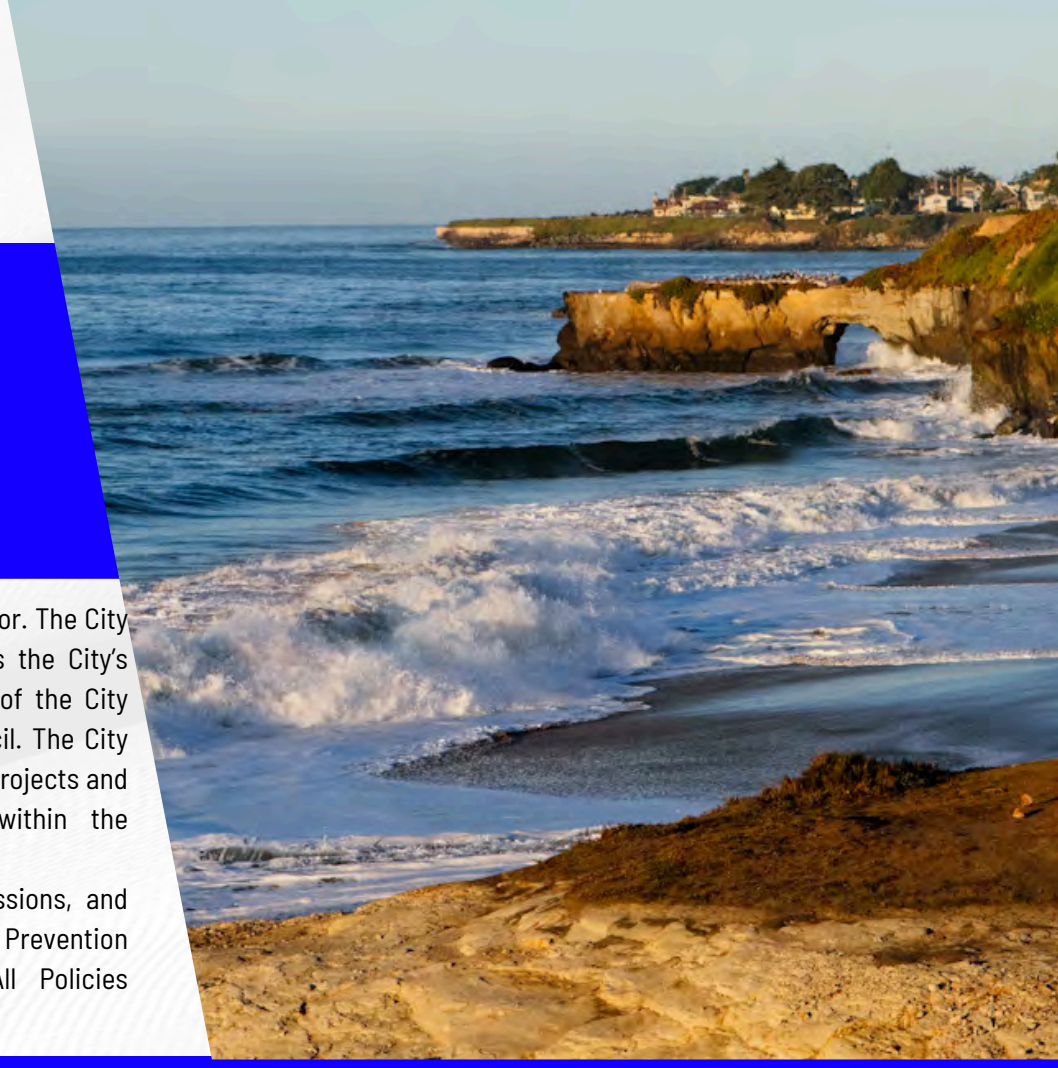
www.cityofsantacruz.com/government/city-council/council-meetings

Budget Summary - City Council

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		349,486	409,949	409,949	435,450	494,830
Services, Supplies, and Other Charges		510,499	197,982	230,830	206,722	203,922
Total Expenditures		859,985	607,931	640,779	642,172	698,752
EXPENDITURES BY ACTIVITY:						
City Council	1110	859,985	607,931	640,779	642,172	698,752
Subtotal General Fund		859,985	607,931	640,779	642,172	698,752
Total Expenditures		859,985	607,931	640,779	642,172	698,752
RESOURCES BY FUND:						
Total Resources		-	-	-	-	-
NET GENERAL FUND COST:		***(859,985)***	***(607,931)***	***(640,779)***	***(642,172)***	***(698,752)***

**Sums may have discrepancies due to rounding*

CITY MANAGER'S OFFICE



The City Manager is the City's chief administrator. The City Manager develops the City's budget, appoints the City's department heads, and conducts the affairs of the City pursuant to the policies set by the City Council. The City Manager and his/her staff also handle special projects and Council assignments which do not fall within the jurisdiction of any other City department.

The CMO also staffs various boards, commissions, and committees, including the Commission for the Prevention of Violence Against Women, Health in All Policies Committee, and Public Safety Committee.

Work of the City Manager's Office:

- City Council Support
- City Clerk's Division
- Climate Action Program
- Health in All Policies
- Independent Police Auditor
- Homelessness Response
- Communications
- Program and Project Management

Contact Us:

831-420-5010

www.cityofsantacruz.com

809 Center St., Room 10, Santa Cruz

View the City Manager's Weekly Updates here:

www.cityofsantacruz.com/community/city-newsroom/city-manager-s-weekly-reports

Core Services

- Oversee all City departments and coordinate interdepartmental efforts
- Coordinate the City's legislative program to analyze and plan annual legislative priorities to support the well-being of the City and its residents, and to oppose proposed actions that are in opposition to the City's priorities
- Coordinate and facilitate various Committees and Commissions including the Commission for the Prevention of Violence Against Women, Health in All Policies Committee, Public Safety Committee, and Children's Fund Committee
- Represent the City and/or participate in various external boards, commissions, and JPAs including , but not limited to Library Facilities Financing Authority (LFFA), Santa Cruz County Housing for Health Partnership (H4HP) Policy Board, Monterey Bay Air Resources District, Central Coast Community Energy (3CE) Policy/Operations Board, Local Agency Formation Commission (LAFCO), Santa Cruz County Animal Services Authority JPA, Santa Cruz Public Libraries JPA, and Santa Cruz Regional 9-1-1
- Administer all CMO contracts, memorandums of understanding, and joint powers authority agreements (JPAs)
- Coordinate various Council ad hoc committees
- Coordinate Council strategic planning efforts
- Lead and implement special Council priorities and associated citywide research, project and program development, and community outreach
- Provide administrative support for the Mayor and Councilmembers
- Improve communications to cultivate a more engaged, informed and involved community and employee base supported by a centralized citywide Communications Team
- Host citywide employee meetings, media briefings, and community forums
- Prepare City Manager messages to the community, weekly updates, and other citywide communications
- Fulfill City Clerk role in County and local elections
- Develop and post all Council agenda packets, including report development, proclamations, resolutions, and ordinances
- Process public records requests, including coordinating, gathering, and consolidating all departmental information for the requestor
- Coordinate the records management system and provide training to City departments on records management and

retention

- Secure grants to support citywide programs such as homelessness response, climate action, resiliency, and sustainability
- Further the City's community well-being through equity, public health, sustainability, and youth-based policies and programs
- Develop new strategies, plans and projects to enhance sustainability and resiliency while keeping Santa Cruz vibrant and livable
- Administer various community programs, including Downtown Streets Team, Collective of Results and Evidence-based funding program (CORE), and Children's Fund Oversight
- Oversee the Independent Police Auditor program

FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Finalized a Council-approved West Cliff 5-Year Roadmap and continued to execute projects that work towards the West Cliff 50-Year Community Vision 🎄⚖️💗					X	X	
Adopted the 2025-2030 Local Hazard Mitigation and Climate Adaptation Plan and developed the Climate Action Plan 2030 Implementation Workplan for 2025-2028 🎄⚖️💗					X	X	X
Expanded communications efforts through the 52 redesigned City Manager Weekly Updates and launched and organized the first round of Council district engagement meetings, with the support from staff across multiple departments 🎄⚖️					X		X

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Secured $23.509M in grant funds to support climate, sustainability and resiliency efforts citywide 🌲⚖️	X				X		
Initiated a fire service consolidation feasibility study, including Scotts Valley, Central Fire, and the Santa Cruz Fire Department, to improve resource sharing and operational alignment 🌲⚖️💓	X				X	X	

FY 2026 Goals

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Develop an Equitable Engagement Policy to ensure the City implements innovative outreach strategies across all departments with a focus on engaging diverse perspectives ⚖️	X	X	X		X		
Explore funding options for initiation of the 5-year Roadmap priority projects including the West Cliff Infrastructure Financing Feasibility Study	X				X	X	
Oversee implementation of Sugar Sweetened Beverage Tax ⚖️💓	X	X			X		

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Support execution of Council goals by developing multiyear workplans for the Health in All Policies Committee and Public Safety Committee and by establishing the newly directed Sustainability and Resiliency Committee and Wildfire Ad-Hoc Committee 🌲⚖️💓	X				X	X	X
Explore future CORE program structure options for Council consideration 🌲💓	X	X		X	X		
Lead a revenue measure feasibility study to explore additional revenue streams that can support the fiscal sustainability of the City's General Fund, including investing in our aging infrastructure, supporting essential city services, and increasing investment in our parks and open spaces 🌲⚖️💓	X				X	X	X
Oversee Youth Liaisons Program/Initiatives including liaison recruitment, coordination of the State of the Youth event, and facilitation of the Children's Fund Oversight Committee					X		



Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Number of regular and special Council meetings ⚖️ 🌲 ❤️‍🔥	All	34	28	23	25	25
Number of public records requests ⚖️	All	314	379	420	370	430
Percent of Statement of Economic Interests processed by stated deadlines ⚖️ 🌲 ❤️‍🔥	All	98%	98%	98%	98%	99%
Number of citywide employee communications meetings ⚖️ 🌲 ❤️‍🔥	Thriving Organization	4	3	3	4	4
On-going stewardship of key program areas in the form of recurring progress reports**	All	N/A*	N/A*	4	7	7

* New measure, data not yet available

** Examples include progress reports on the Climate Action Plan, Health in All Policies, State of Child and Youth Well-being, Independent Police Auditor, Citywide Strategic Plan, Homelessness Impact Report, Homelessness Response Strategic Plan



Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Residents that are satisfied or very satisfied with the quality of life in Santa Cruz* ⚖️🌲❤️‍🩹	All	19% (excellent) 45% (good) 26% (fair)	N/A	20% (excellent) 55% (good) 25% (fair)	25% (excellent) 55% (good) 20% (fair)	
Residents that are satisfied or very satisfied with the quality of City services* ⚖️🌲❤️‍🩹	All	49%	N/A	55%	60%	
Residents likely to recommend living in Santa Cruz to someone who asks* ⚖️🌲❤️‍🩹	All	60%	N/A	65%	70%	
Residents likely to remain in Santa Cruz for the next five years* ⚖️🌲❤️‍🩹	All	67%	N/A	70%	75%	



Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Administrative Assistant I/II	1.00	1.00	1.00	1.00	
Administrative Assistant III	1.00	1.00	2.00	2.00	
Assistant City Manager	1.00	1.00	1.00	1.00	
City Clerk Administrator	1.00	1.00	1.00	1.00	
City Manager	1.00	1.00	1.00	1.00	
Communications Manager	1.00	1.00	1.00	1.00	
Community Relations Specialist**	0.50	3.50	3.50	3.50	
Deputy City Clerk Administrator	1.00	1.00	1.00	1.00	
Deputy City Manager	1.00	1.00	1.00	1.00	
Director of Homelessness Response and Community Services	-	-	1.00	1.00	-
Executive Asst. to the City Manager	1.00	1.00	1.00	1.00	
Homelessness Response Manager	1.00	1.00	1.00	-	(1.00)
Homelessness Response Specialist I/II	2.50	2.50	3.00	3.00	
Homelessness Response Coordinator	1.00	1.00	1.00	1.00	
Management Analyst	1.00	1.00	1.00	1.00	
Principal Management Analyst	1.00	2.00	2.00	2.00	
Project Manager II	-	-	1.00	1.00	
Records Coordinator	1.00	1.00	1.00	1.00	
Sustainability and Resiliency Officer	1.00	1.00	1.00	1.00	
Total	**18.00**	**22.00**	**25.50**	**24.50**	**(1.00)**

* "Amended" refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year

** 3.00 FTE Community Relations Specialists who formerly reported to Police, Public Works, and Water were reassigned to report to the City Manager's Office

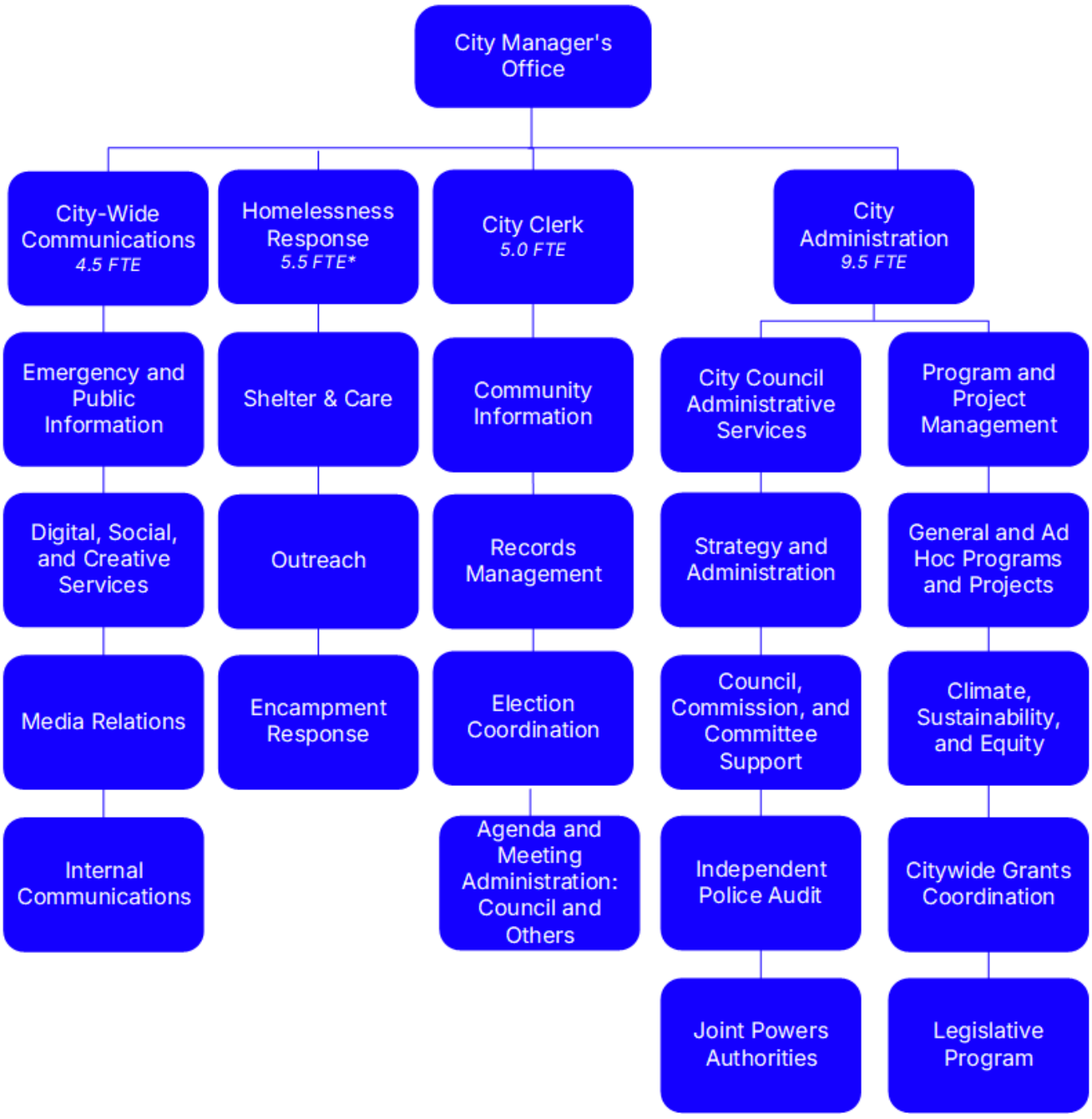
Budget Summary - City Manager

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		3,344,626	3,721,604	3,610,597	3,687,140	3,746,821
Services, Supplies, and Other Charges		4,467,380	4,220,759	8,060,203	4,727,098	4,930,459
Total Expenditures		7,812,006	7,942,363	11,670,801	8,414,238	8,677,280
EXPENDITURES BY ACTIVITY:						
City Manager	1210	2,797,209	2,838,933	2,838,261	2,848,494	3,301,286
CPVAW	1211	33,179	101,682	102,155	75,331	112,154
Police Auditor	1212	83,731	70,000	70,000	70,000	70,000
City Clerk	1214	1,424,905	959,137	1,186,466	1,014,768	985,261
Climate Action Plan	1217	375,108	374,165	3,378,881	428,168	262,827
Communications Team	1218	730,363	898,673	898,673	866,343	770,373
City Membership, Dues and Fees	1910	155,239	170,275	170,275	157,315	170,275
Animal Control	2401	695,889	881,044	881,044	881,044	918,048
Animal Services - Other	2402	3,600	3,600	3,600	3,600	3,600
Community Programs	6102	1,080,000	1,080,000	1,080,000	1,080,000	1,143,192
Community Programs & Services	6103	432,782	564,854	668,741	596,469	567,559
Subtotal General Fund		7,812,006	7,942,363	11,278,096	8,021,533	8,304,575
City Manager	1210	-	-	392,705	392,705	372,705
Subtotal Other General Funds		-	-	392,705	392,705	372,705
Total Expenditures		7,812,006	7,942,363	11,670,801	8,414,238	8,677,280
RESOURCES BY FUND:						
General Fund	101	3,977,961	4,359,285	7,339,039	4,259,210	4,824,925
Carbon Reduction Fund	133	10,000	-	-	-	-
Total Resources		3,987,961	4,359,285	7,339,039	4,259,210	4,824,925
NET GENERAL FUND COST:		***(3,824,044)***	***(3,583,078)***	***(4,331,761)***	***(4,155,028)***	***(3,852,355)***

	FY 2024	FY 2025	FY 2026
TOTAL AUTHORIZED PERSONNEL:	22.00	25.50	24.50

**Sums may have discrepancies due to rounding*

Organization Chart



* Additional staff supporting Homelessness Response are in the Police Department (2.0 FTE) and Public Works (5.0 FTE).

CITY OF SANTA CRUZ

HOMELESSNESS RESPONSE TEAM

Administered by the City Manager's Office



The City of Santa Cruz is investing in transformative solutions to homelessness, meeting individual, family, and community needs along the full spectrum from prevention to long-term stable housing.

The activities of the homelessness response team focus on an organizational response to homelessness and housing instability. Santa Cruz is a leader in proactive and innovative approaches to expanding permanent affordable and supportive housing. The actions of the Homelessness Response Team (HRT) will advance the City's longstanding commitment to expand housing opportunities in our community.

Goals of the Homelessness Response Action Plan:

- Care & Support
- Community Safety
- Environmental Stewardship
- Building Capacity & Partnerships
- Permanent Affordable & Supportive Housing

Contact Us:

831-420-5365

https://www.cityofsantacruz.com/community/homelessness-response-action-plan

Departments Collaborating on Homelessness Response:

- City Manager's Office
- Police Department
- Public Works

Core Services

- Collaborate and coordinate with state and county policy makers as well as community partners to enhance our regional approach to homelessness response
- Oversee the operation of two, 24/7 emergency shelters which provide access to basic services such as showers and cooking facilities, with staff providing daily oversight and support
- Oversee the operation of two safe parking programs providing long-term and overnight parking for oversized vehicles including hygiene services and refuse disposal
- Coordinate and align encampment response efforts and services across City departments
- Provide outreach to unhoused individuals to break the cycle of homelessness by providing connection to available regional services including mental health and substance use treatment.
- Maintain clean streets and open spaces, mitigating the impacts of encampments, with the goal of restoring and protecting our local natural resources
- Keep Santa Cruz a safe environment for all by creating new response models and developing and growing key partnerships with the County and local agencies



Return to Table of Contents

FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Secured $4.03 M in Encampment Resolution Funding in partnership with Housing Matters to provide outreach, case management, and interim housing for people experiencing unsheltered homelessness 🎄 ⚖️ ❤️‍🩹			X	X	X		
Secured a $2 million grant from the state of CA to support shelter, safe sleeping, and safe parking programs 🎄 ⚖️ ❤️‍🩹				X	X		
Secured $500,000 through the Pro-Housing Initiative Program in partnership with the Community Action Board of Santa Cruz County to provide critical eviction prevention assistance and rapid rehousing to support the City's most vulnerable populations 🎄 ⚖️ ❤️‍🩹			X	X	X		
Completed a homelessness response annual progress report for the community 🎄 ⚖️ ❤️‍🩹				X	X		
Worked with countywide partners to expand capacity to connect people to services provided by the County and community-based organizations 🎄 ⚖️ ❤️‍🩹			X	X	X		
Implemented a seasonal Severe Weather Shelter Program in partnership with Santa Cruz County 🎄 ⚖️ ❤️‍🩹				X	X		

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Completed a comprehensive Hazardous Waste Operations and Emergency Response (HAZWOPER) training to reduce the risk of exposure for workers who clean up, treat, store, and dispose of hazardous materials 🎄⚖️❤️‍🩹				X	X	X	

FY 2026 Goals

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Identify and secure sustainable funding to support the City's emergency sheltering programs and homelessness response services 🎄⚖️❤️‍🩹	X			X	X		
Continue to oversee the operation of shelter, safe sleeping, and safe parking programs 🎄⚖️❤️‍🩹				X	X		
Implement the Mobile Crisis Response program in coordination with the County of Santa Cruz 🎄⚖️❤️‍🩹				X	X		
Complete a homelessness response annual progress report for the community 🎄⚖️❤️‍🩹			X	X	X		

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Continue working with countywide partners to expand the region's homelessness response including expanded capacity to connect people to services provided by the County and community-based organizations 🎄⚖️💓				X	X		
Continue to develop plans for the construction of a Navigation Center at 125 Coral St. including identification of funding opportunities, potential developers, and operating partners 🎄⚖️💓	X		X	X	X		
Continue to identify sustainable funding to provide eviction prevention and rapid rehousing services to City residents 🎄⚖️💓	X		X	X	X		
Continue working with countywide partners to expand the region's homelessness response including expanded capacity to connect people to services provided by the County and community-based organizations 🎄⚖️💓				X	X		



Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Tons of encampment debris removed by Operations division 🌲⚖️❤️‍🩹	Homelessness Response	850	475	500	525	500
Number of emergency shelter spots 🌲⚖️❤️‍🩹	Homelessness Response	165	165	165	165	165
Days of severe weather shelter 🌲⚖️❤️‍🩹	Homelessness Response	N/A	16	15	20	20
Number of long-term safe parking spots 🌲⚖️❤️‍🩹	Homelessness Response	N/A	N/A	15	15	15
Number of overnight-only safe parking spots 🌲⚖️❤️‍🩹	Homelessness Response	N/A	12	32	32	32
Number of public engagement webinars offered by year 🌲⚖️❤️‍🩹	Homelessness Response	N/A	N/A	2	2	2

Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
# of individuals served in safe sleeping program ⚖️🌲❤️‍🩹	Homelessness Response	41	422	379	380	380
# of people served in safe sleeping who move into long-term housing ⚖️🌲❤️‍🩹	Homelessness Response	N/A	N/A	65	70	70
# of individuals served in the City's safe parking programs ⚖️🌲❤️‍🩹	Homelessness Response	N/A	52	120	120	120
Annual Point in Time (PIT) Count results for the City of Santa Cruz* ⚖️🌲❤️‍🩹	Homelessness Response	1,439	1,028	659	N/A	N/A

Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Community Service Officers (SCPD)	2.00	2.00	2.00	2.00	-
Director of Homelessness Response and Community Services (CMO)	-	-	1.00	1.00	-
Homelessness Response Coordinator (CMO)	1.00	1.00	1.00	1.00	-
Homelessness Response Field Crew Workers (PW)	2.00	3.00	3.00	3.00	-
Homelessness Response Manager (CMO)	1.00	1.00	-	-	-
Homelessness Response Specialist I/II (CMO)	2.50	2.50	3.00	3.00	-
Homelessness Response Field Crew Supervisor (PW)	1.00	1.00	1.00	1.00	-
Police Officer (SCPD)	1.00	1.00	1.00	1.00	-
Police Sergeant (SCPD)	1.00	1.00	1.00	1.00	-
Principal Management Analyst (CMO)	-	0.50	0.50	0.50	-
Total	**11.50**	**13.00**	**13.50**	**13.50**	**-**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year
Please note: The FTEs shown in the table above, as well as in the organization chart and budget summary, are also included in the departments where those positions report.



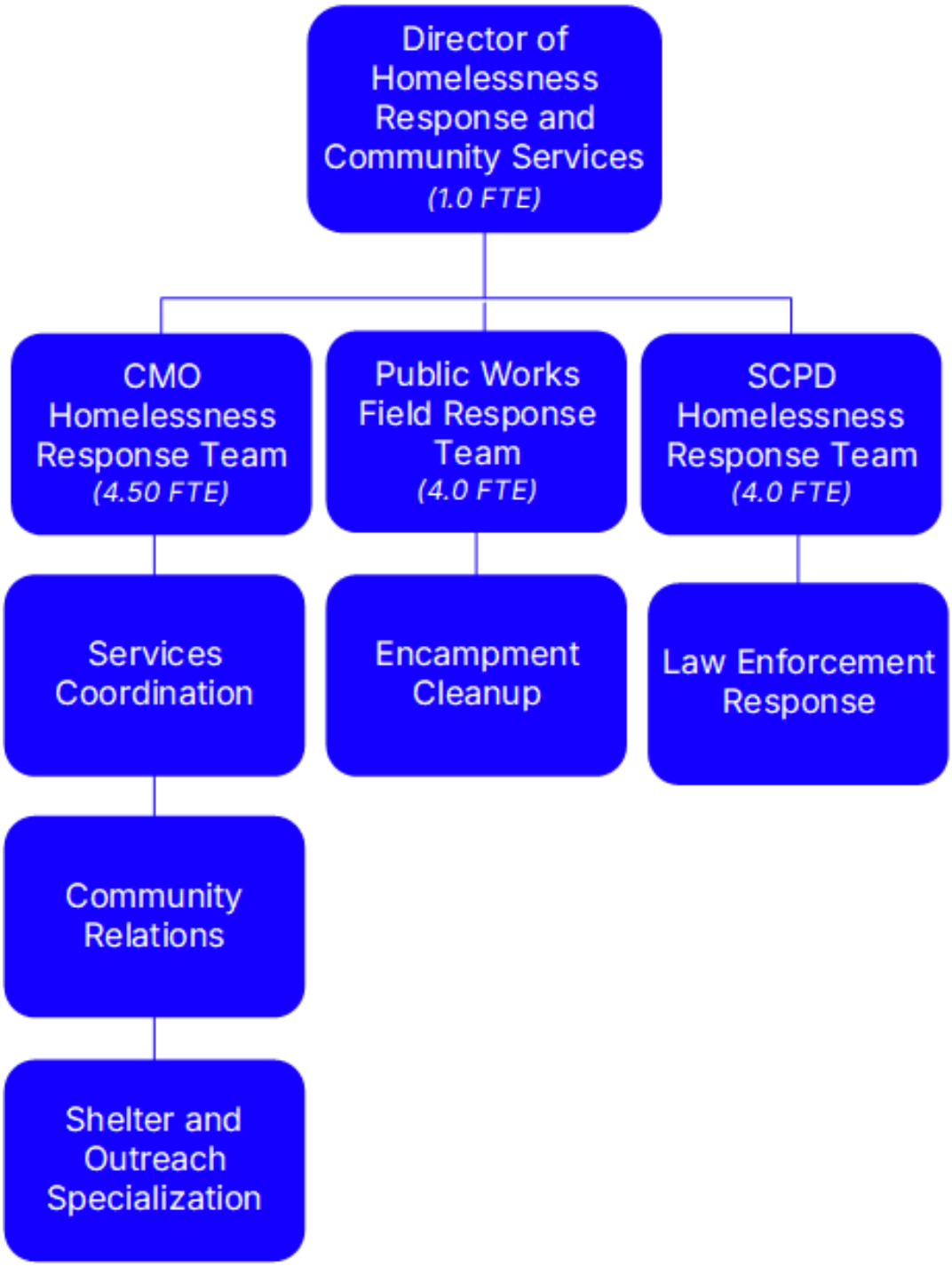
Budget Summary - Homelessness Response Team

		Fiscal Year* 2024 Actuals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Amended* Budget	Fiscal Year 2025 Year-End Estimate	Fiscal Year 2026 Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		1,319,900	1,531,755	1,531,755	1,592,695	2,130,418
Services, Supplies, and Other Charges		6,379,906	8,087,119	8,616,229	8,094,940	8,299,256
Capital Outlay		163,788	-	4,032,184	-	-
Total Expenditures		7,863,595	9,618,874	14,180,168	9,687,635	10,429,674
EXPENDITURES BY DEPARTMENT:						
City Manager		6,733,761	12,172,893	7,611,599	7,768,148	7,831,369
Police		286,985	1,009,951	1,009,951	926,175	1,625,301
Parks and Recreation		-	-	-	-	-
Public Works		842,848	997,324	997,324	993,312	973,004
Economic Development		-	-	-	-	-
Total Expenditures		7,863,595	9,618,874	14,180,168	9,687,635	10,429,674
RESOURCES BY FUND :						
General Fund	101	-	-	6,532,184	-	17,495
Total Resources		-	-	6,532,184	-	17,495
Net General Fund Cost		**(7,863,595)**	**(9,618,874)**	**(7,647,984)**	**(9,687,635)**	**(10,412,179)**

*Sums may have discrepancies due to rounding

Return to Table of Contents

Organization Chart



ECONOMIC DEVELOPMENT AND HOUSING DEPARTMENT



The Economic Development and Housing Department mission is to increase and support viable, sustainable, and innovative economic and housing activities throughout the City. Programming is developed that expands tax revenue and leads economic recovery following natural disasters and economic downturns.

In collaboration with other City departments, Economic Development and Housing heralds Santa Cruz as an economically healthy and arts enriched place to live, work, play, and run a business.

The Economic Development and Housing Dept. Strives to:

- Provide high-quality service
- Find and implement solutions
- Positively influence project outcomes
- Maintain a friendly, open-door office
- Create equity and inclusivity in the community

Contact Us:

economicdevelopment@santacruzca.gov

831-420-5150

choosesantacruz.com

337 Locust St., Santa Cruz

Office Hours:

Monday - Thursday: 9:00 AM - 5:00 PM,
closed 12:00 PM - 1:00 PM

Core Services

The Business Services Division is responsible for business retention and expansion (BRE) efforts. This division grows the local economy by offering tailored permitting assistance, financial assistance programs, business planning, and promotions.

- Provide support to commercial districts through outreach and programming and promote a vibrant local economy through storytelling and social media to highlight local businesses and major projects
- Administer business support programs including Downtown Pops!, storefront beautification grants, and the Grow Santa Cruz loan program

The Infrastructure & Property Development Division manages a diverse array of City-owned properties and community assets.

- Provide real estate services across City departments, including acquisition, disposition, negotiation and contracting as well as development of real property
- Support and grow tenant businesses while also ensuring a strong return on investment for City-owned properties

The Housing Division works with non-profit and for-profit housing developers to create and preserve affordable housing in the Santa Cruz community and to assist community programs that benefit City residents.

- Provide financial and technical assistance to project and construction management as well as affordable housing programs to address the City's housing crisis
- Administer the City's Inclusionary Program, and manage various federal, state and local funding sources to leverage investment in the community, including federal HOME Investment Partnerships (HOME) and Community Development Block Grant (CDBG) Programs; State Local Housing Trust Fund (LHTF), Affordable Housing and Sustainable Communities (AHSC) and Infill Infrastructure Grant (IIG); and local Affordable Housing Trust Fund (AHTF)
- Monitor approximately 1,000 restricted units
- Track housing issues, pursue new funding and regulatory resources, and work in collaboration with other departments to develop effective programs, such as the City's nationally recognized Accessory Dwelling Unit (ADU) Program

The Arts & Culture Division operates ongoing programs including the Mural Matching Grant program, Percent for Art Program, sculpTOUR, Graphic Traffic Signal Boxes, and the City Arts Recovery Design (CARD) Pilot Grant Program in consultation with the City Arts Commission.

- Solicit and contract with artists for public art projects in City projects and properties
- Sponsor community groups and initiatives to activate public places with initiatives that promote equity, inclusivity, and environmental justice
- Nurture partnerships with local organizations that support a vibrant arts culture and expansion of the creative economy in Santa Cruz

FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Began the process to determine feasibility of a Midtown Business Improvement district ⚖️	X	X			X		X
Continued to operate the Santa Cruzer Beach and Downtown Electric Shuttle Program 🎄 💓		X				X	
Completed transition of 17 parklet permits from temporary to permanent 🎄 💓		X				X	
Completed streamlining the private property outdoor dining process 🎄 💓		X				X	
Executed 8 new property lease/license agreements 🎄	X	X					X
Finalized acquisition of 877 Cedar St							X
Assisted Public Works in the acquisition of 119-123 Locust St (Awe Sum Organics building)							X
Closed the sale and financing agreement of the City-owned Skypark property to the City of Scotts Valley, which will provide over $8M of funding for the new Downtown Library 🎄	X					X	X

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Supported Shakespeare Santa Cruz to break ground on their multi-use building		X			X	X	X
Awarded ~$8.6M in grant funding to improve the resiliency of the Wharf 🎄		X			X	X	X
Implemented City emergency programs to support the financial stability and recovery of City tenants in response to the COVID-19 pandemic and partial Wharf collapse	X	X			X	X	X
Initiated the process to establish an Enhanced Infrastructure and Financing District to help fund needed infrastructure 🎄 💓	X	X	X				
Led the development and submission of a $30M grant application to fund a residential substance use disorder clinic to serve as the anchor program for the future Navigation Center at 125 Coral St ⚖️ 💓	X			X	X	X	
Awarded ~$11M in Affordable Housing Sustainable Communities (AHSC) grant funding for the Downtown Library and Affordable Housing Project and obtained final Affordable Housing Tax Credit financing to start construction 🎄 ⚖️ 💓			X			X	
Continued administration of state grants totaling ~$45M, which includes staff project management and budgeting for multiple affordable housing and infrastructure projects ⚖️ 💓			X			X	
Prepared inclusionary reviews of 314 affordable units and affordable agreements for 364 affordable units 💓			X				
Assisted with National Environmental Policy Act (NEPA) and affordability			X				

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
compliance certification for the lease up of 205 affordable housing units							
Allocated additional funding as available to the Emergency Rental Assistance, Landlord Incentive, and Security Deposit Programs ⚖️ 💓			X				
Led Housing and Urban Development (HUD) Consolidation Plan, Annual Action Plan, and Neighborhood Revitalization Strategy Area efforts for the 2025-2030 plan period ⚖️ 💓			X		X		
Supported and facilitated the development of Santa Cruz City Schools' workforce housing efforts, including the approved 100-unit workforce housing project at 313 Swift St ⚖️ 💓			X				
Consolidated financing to provide a City loan for the new, permanently supported 121 housing unit project at 119 Coral St ⚖️ 💓	X		X			X	
Reassessed fee schedule for Inclusionary Administration housing fees to achieve full cost recovery of staff time to Inclusionary Housing-related requests ⚖️ 💓	X		X				
Funded the Housing Authority 100% affordable housing project mural on Swift St through the Mural Matching Grant Program ⚖️ 💓			X		x	X	
Initiated a tech apprenticeship workforce development program for underserved communities through a		X			X		X

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
collaborative relationship with Digital NEST and Santa Cruz Works ⚖️							
Funded a climate action mural for the Rail Trail Segment 7, Phase 2, through the CARD Pilot Grant Program ⚖️ ❤️‍🩹					X	X	
Recruited a community theater non-profit teaching organization to operate the Colligan Theater at the Tannery 🌲 ⚖️ ❤️‍🩹	X				X	X	X
Funded the Santa Cruz Equity Collab's renovation and celebration of the Black Lives Matter Mural, Senderos' annual Convite and Guelaguetza Festival, the Downtown Association's renovation of the "Welcome to Santa Cruz Mural," and the SC Pride Parade's 50th Anniversary Milestone Traffic Signal Boxes to promote Santa Cruz as a welcoming and safe community for visitors and residents ⚖️ ❤️‍🩹		X			X	X	X



FY 2026 Goals

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Complete outreach, feasibility analysis, and petition process for Midtown Business District and begin Westside feasibility		X			X		X
Grow ridership, rental, and sponsorships of the Santa Cruzer Shuttle program 🎄	X	X				X	
Activate at least four Downtown Pops! spaces and implement vacant storefront window coverings program 🎄	X	X			X		X
Begin implementation of an alleyway activation program		X			X	X	
Begin development of infrastructure needed for permanent activation in Lot 32 and creation of "Midtown Plaza"		X			X	X	
Begin construction on Downtown play and paseo project and Maple Alley Riverwalk connection 🎄 ⚖️ 💓		X			X	X	
Begin installation of gateway signage, landscape, safety improvements, and public art in the Ocean St area plan 💓					X	X	
Complete installation of public Wi-Fi at the Wharf		X			X		
Complete eastside Wharf Reinforcement Project 🎄 ⚖️ 💓	X	X			X	X	
Complete plans and secure permits for construction of Miramar Restaurant at 45 Municipal Wharf	X	X				X	
Continue administering state grants totaling ~$45M for multiple affordable housing and infrastructure projects 💓			X			X	

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Obtain final financing for the 136 River St 100% affordable housing project ⚖️ ❤️			X				
Continue applying for available affordable housing grants ⚖️			X				
Allocate additional funding, as available, to the Emergency Rental Assistance, Landlord Incentive, and Security Deposit Programs ⚖️ ❤️			X				
Complete 2026 Program Year Annual Action Plan awarding Federal Fiscal Year 2026 CDBG and HOME funds ⚖️ ❤️			X				
Review plans and inclusionary reviews and/or execute Affordable Housing Development Agreements for all residential projects in the pipeline ⚖️			X				
Continue monitoring affordable housing units to ensure compliance, preserve at-risk units where possible, and publish online monitoring dashboard ⚖️ ❤️			X				
Further refine draft amendments to the Inclusionary ordinance for City Council Review, as outlined in the Housing Element and new State Laws ⚖️			X				
Complete three projects and execute two additional agreements in the CARD Pilot Grant Program ⚖️ ❤️		X			X	X	X
Bring a proposed amendment to the Public Art municipal code to Council that adds an assessment on private development ⚖️ ❤️	X	X			X	X	X
Replace five installations on Pacific Avenue and in the new paseos through the SculpTOUR Program ⚖️ ❤️		X			X	X	

Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Businesses contacted for assistance and retention ⚖️ 🌲	Fiscal Sustainability and Transparency; Strong Businesses and Vibrant Downtown	405	517	436	500	525
# of businesses receiving assistance to start or grow ⚖️ 🌲	Fiscal Sustainability and Transparency; Strong Businesses and Vibrant Downtown	127	179	189	241	250
Rental revenues, including café extensions* 🌲	Fiscal Sustainability and Transparency; Strong Businesses and Vibrant Downtown	$2.5M	$2.3M	$2.9M	$2.6M	$2.6M
# of affordable housing units monitored ⚖️ ❤️‍🩹	Housing	1,367	962	988	1,000	1,072
# of affordable housing units developed ⚖️ ❤️‍🩹	Housing	136	88	126	324	495

*FY 2022 and FY 2023 actuals updated to include rental revenue not previously reported



Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
% change in downtown retail commercial vacancies 🌲	Fiscal Sustainability and Transparency; Strong Businesses and Vibrant Downtown	+0.3%	-0.6%	+2.2%	+4%	-4%
% change in new business licenses 🌲	Fiscal Sustainability and Transparency; Strong Businesses and Vibrant Downtown	9%	3%	-13%	5%	3%
% of federally-funded community grant (CDBG) contracts in the Annual Action Plan executed and ready to fund ⚖️ ❤️‍🩹	Public Safety and Community Well-Being	95%	89%	100%	100%	100%



Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Administrative Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Business Liaison	1.00	1.00	1.00	1.00	-
Development Manager	5.00	5.00	6.00	6.00	-
Director of Economic Development and Housing	1.00	1.00	1.00	1.00	-
Economic Development Coordinator I/II	0.50	1.50	1.00	1.00	-
Economic Development Manager	1.00	1.00	1.00	1.00	-
Housing and Community Dev Mgr.	1.00	1.00	1.00	1.00	-
Housing Programs Specialist	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Principal Management Analyst	2.00	2.00	4.00	4.00	-
Total	**15.50**	**16.50**	**19.00**	**19.00**	**-**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year



Budget Summary - Economic Development and Housing

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		2,781,569	2,611,801	2,611,801	3,215,394	2,650,645
Services, Supplies, and Other Charges		9,345,926	6,105,030	33,899,833	14,461,483	5,421,180
Capital Outlay		1,373	60,000	131,691	27,230	-
Total Expenditures		12,128,867	8,776,831	36,643,324	17,704,106	8,071,825
EXPENDITURES BY ACTIVITY:						
Community Promotion-Arts Council-SC County	1503	70,875	70,875	70,875	70,875	94,000
Economic Development-Project Admin	5401	4,184,158	4,242,913	4,363,358	4,826,103	4,647,288
Business Services	5590	565,346	596,000	837,061	845,799	596,000
Property Management	5591	45,379	251,005	474,545	227,230	251,005
City Arts	5592	75,292	70,000	294,092	191,275	46,875
Subtotal General Fund		4,941,049	5,230,793	6,039,932	6,161,282	5,635,168
Cafe Extensions	1504	10,000	10,000	26,500	10,000	26,500
Kiosks	1505	11,403	16,000	16,000	1,500	16,000
Cooperative Retail Management	1506	399,395	410,000	410,000	410,000	454,310
AHSC City Projects and Admin	5211	-	-	9,000,940	1,175,307	-
State HCD Loans and Grants	5212	938	-	814,063	39,500	-
Business Services	5590	135,295	54,000	1,837,458	551,983	365,000
Property Management	5591	-	60,000	60,000	-	-
Subtotal Other General Funds		557,030	550,000	12,164,961	2,188,290	861,810
Housing & Community Development	5201	6,207,612	2,528,853	12,000,257	3,376,201	1,095,792
CDBG Programs	5204	73,516	118,745	110,556	120,332	110,578
CDBG Programs	5205	3,840	24,400	24,400	18,066	10,900
HOME Program Administration	5207	25,044	59,944	59,944	26,000	35,598
AHSC City Projects and Admin	5211	-	-	5,800,000	5,500,000	-
Public Improvements-Other	5579	15,343	40,000	173,405	60,000	75,000
Rental Assistance Programs	5604	11,000	-	-	-	-
Low & Moderate Housing Production	5650	89,990	48,000	91,064	74,000	71,000
CDBG Programs	6203	160,000	175,000	173,666	178,840	175,000
Red Cross Social Services Programs	6204	26,225	1,096	5,140	1,096	979
Subtotal Other Funds		6,612,570	2,996,038	18,438,432	9,354,535	1,574,847
Total Expenditures		12,110,650	8,776,831	36,643,324	17,704,106	8,071,825

**Sums may have discrepancies due to rounding*

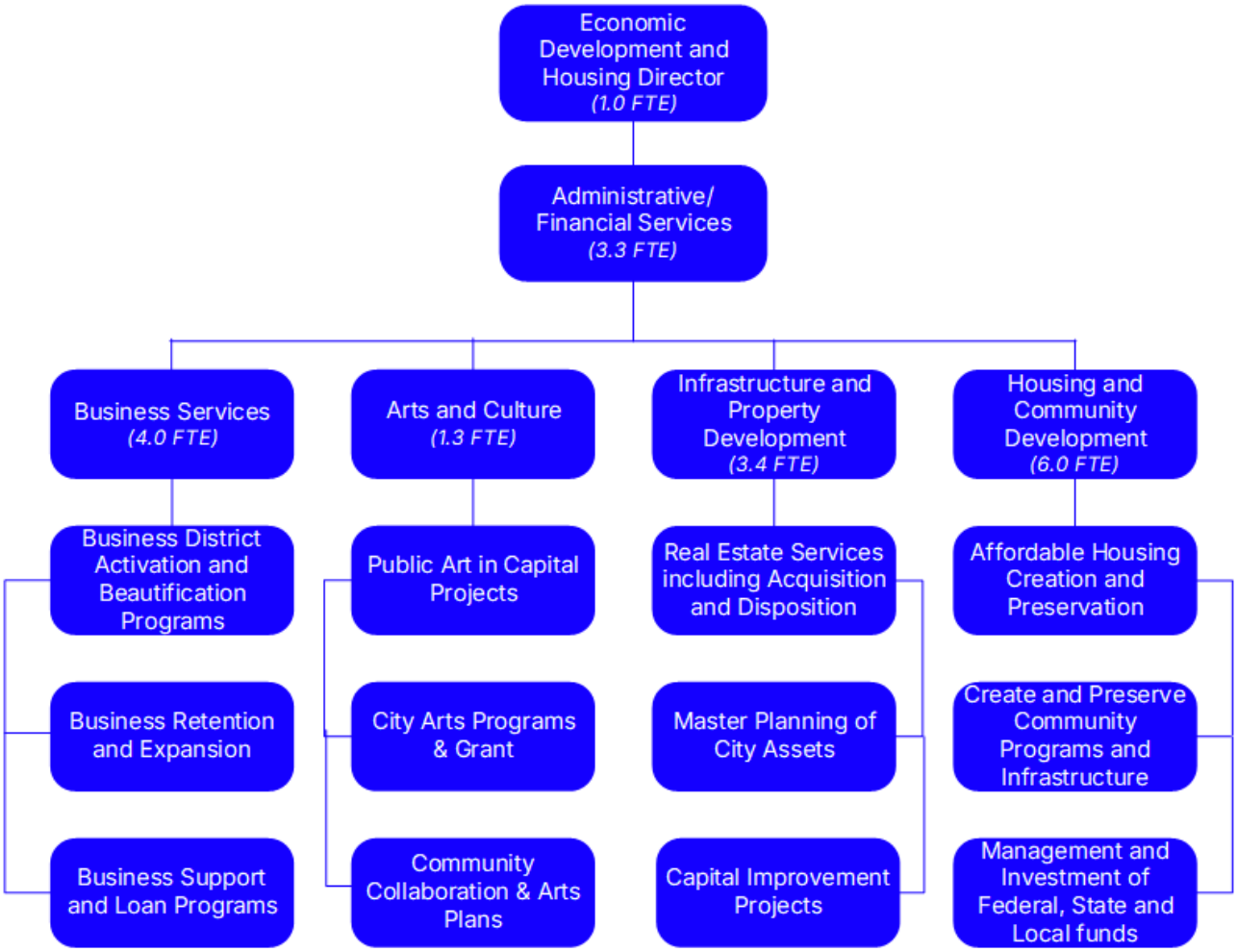
Budget Summary - Economic Development and Housing

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
RESOURCES BY FUND:						
General Fund	101	302,232	228,045	295,404	177,562	185,033
Co-op Retail Management	122	413,061	410,000	410,000	409,650	454,310
Kiosk Maintenance	123	31,435	43,100	59,600	35,964	45,769
Economic Development Trust	136	12,877	5,000	26,730	17,000	77,000
IIG-AHSC	137	-	-	16,715,940	1,608,807	-
HOME Investment Partnership	253	3,013,264	2,061,603	4,795,612	2,930,002	592,358
Community Development Block Grant	261	505,730	593,725	1,489,060	1,170,770	552,892
Grant Loan Program	277	-	-	5,800,000	5,500,000	-
Affordable Housing Trust Fund	279	6,023,424	344,614	4,727,896	1,041,445	2,526,000
SA (H) LMIH-Merged 2-1-12	281	574,563	66,872	96,872	31,438	81,872
Total Resources		10,876,587	3,752,959	34,417,114	12,922,637	4,515,234
NET GENERAL FUND COST:		***(1,234,063)***	***(5,023,872)***	***(2,226,211)***	***(4,781,469)***	***(3,556,591)***

	FY 2024	FY 2025	FY 2026
TOTAL AUTHORIZED PERSONNEL:	16.50	19.00	19.00

**Sums may have discrepancies due to rounding*

Organization Chart



Return to Table of Contents

FINANCE DEPARTMENT



Finance provides key services to the City Council, the City Manager, all departments, and the public. The department manages the City's financial operations in accordance with industry standards and established fiscal policies. Prudent fiscal stewardship, customer service, compliance, strategic planning, transparency, and effective financial reporting are key elements of its mission.

Functional Areas:

- Accounting and Financial Reporting
- Budgeting and Contractual Bargaining Support
- Emergency Medical Services
- Accounts Payable and Payroll
- Revenue, Treasury, and Tax Compliance Auditing
- Risk and Safety Management
- Purchasing

Contact Us:

831-420-5030

finance@santacruzca.gov

https://www.cityofsantacruz.com/government/city-departments/finance

809 Center St., Santa Cruz

Transparency Portal:

https://bit.ly/cosctransparencyportal

Core Services

- Act as an advisor to the City Council, City Manager, and departments in the areas of financial planning and fiscal analysis. Provides leadership in the development and implementation of sound financial policies for the City.
- Develop and maintain the City's long-range financial forecast
- Prepare the Annual Financial Report in accordance with Generally Accepted Accounting Principles and pronouncements of the Governmental Accounting Standards Board (GASB)
- Prepare and maintain accurate financial records for grants, capital projects, enterprise funds, governmental funds, and capital assets
- Invest the City's idle cash in accordance with the Council-approved Investment Policy to ensure that there is sufficient cash available to meet operating needs while maintaining safety, liquidity, and competitive returns on the investment portfolio
- Assist City departments with the procurement of goods and services at competitive prices and in compliance with federal and state laws and City ordinances.
- Process all payments for goods and services timely and accurately
- Issue payroll checks and benefits payments bi-weekly and file federal and state payroll tax withholding reports
- Manage the administration of the City's self-insurance program, property insurance program, and develop and administer insurance specifications for City contracts
- Prepare salary and benefit estimates for negotiations with the City's bargaining units
- Oversee the City's safety program
- Collect and record all City revenues including property tax, sales tax, various service fees, utility users' tax, business licenses, franchise fees transient occupancy taxes, and cannabis business taxes
- Oversee updates to the Citywide Master Fee Schedule
- Develop the annual Operating and Capital Improvement Budget and Capital Investment Program on behalf of the City Manager by projecting revenues and expenditures, coordinating the preparation and publication of the budget document, and making the annual budget available through its transparency tool, OpenGov
- Develop and manage the Cost Allocation Plan and Internal Service Funds allocations
- Manage the City's and Successor Agency's

outstanding bonds by ensuring timely payments, performing arbitrage calculations, and filing required disclosure reports
- Manage all claims against the City and represent the City in small claims court
- Audit business owners and operators for compliance with City tax ordinances (i.e., transient occupancy tax, cannabis business tax, admission tax)

FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Began implementation of new software Enterprise Resource Program (ERP) solution for City financial management	X						X
Implemented internal procurement training series to educate on procurement best practices	X						X
Earned the Achievement of Excellence in Procurement Award	X						X
Received Triple Crown Award from the Government Finance Officers Association (GFOA) for earning top recognition for the Annual Comprehensive Financial Report (ACFR), Annual Budget, and Popular Annual Financial Report (PAFR) for FY 2023	X						X
Implemented Debt Management platform	X						
Implemented ACFR builder software and tightened year-end schedule	X						X
Created a citywide employee safety policy	X				X		

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Implemented, reviewed, and updated employee safety programs					X		
Fully implemented GASB 96, on subscription-based information technology arrangements, in the City's general ledger and the FY 2024 ACFR	X						
Collaborated with the City Clerk and City Manager's Office, in addition to all City department leads, to add standardized fiscal impact statements on all City Council agenda items	X						X
Collaborated with the City Clerk to add Finance Department review and approval into the workflow of all City Council agenda items at the time of submission	X						X
Completed full implementation of Health in All Policies scores into the prioritization rubric for the Capital Investment Program projects needing General Fund contributions 🎄⚖️💓	x						
Hosted a community webinar to inform the public on the components of the FY 2026 Annual Budget in advance of the formal public hearings	X						X
Created an online, interactive version of the FY 2026 Annual Budget and educated staff, City Council, and the public on its existence and possible ways to utilize the tool	X						X

FY 2026 Goals

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Continue implementing new software ERP solution for City financial management, meeting all project milestones within the planned timeframe	X						X
Earn the Achievement of Excellence in Procurement Award	X						X
Receive Triple Crown Award from GFOA for earning top recognition on the ACFR, Annual Budget, and PAFR for FY 2024	X						X
Implement compliance audit for all tax revenue streams	X						X
Reduce citywide safety accidents and incidents ❤️‍🩹					X		X
Increase proportion of vendor payments made via automated clearing house (ACH)	X						X
Update recognition and measurement of compensated absences to implement GASB pronouncement 101 in the FY 2025 ACFR	X						X
Begin process to present the FY 2026 ACFR in accordance with GASB pronouncement 103, on financial reporting model improvements	X						X
Commence collection of Sugar Sweetened Beverage tax ❤️‍🩹	X						X
Upgrade tax payment platform for receiving City tax revenues	X						X
Recommend merchant fee structure for all credit card payments	X						X

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Aid City Council decision-making by providing a comprehensive list of fees across the City that includes information on the degree to which they fully recover costs	X						X



Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
# of vendor invoices processed	Thriving Organization	34,051	34,207	37,228	35,500	35,000
# of purchase orders issued	Thriving Organization	1,419	1,623	1,796	1,800	1,800
# of journal entries completed	Thriving Organization	37,890	48,377	50,734	50,069	54,979
# of liability claims processed	Thriving Organization	43	78	60	70	75
# of Transient Occupancy Tax audits completed	Fiscal Sustainability and Transparency	26	32	18	21	25

Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Payroll federal and state withholding reports filed on time	Thriving Organization	Yes	Yes	Yes	Yes	Yes
Awarded Certificate of Achievement for Excellence in Financial Reporting for Annual Financial Report	Fiscal Sustainability and Transparency; Thriving Organization	Yes	Yes	Yes	Yes	Yes
Earned Distinguished Budget Presentation Award	Fiscal Sustainability and Transparency; Thriving Organization	Yes	Yes	Yes	Yes	Yes
Award for Outstanding Achievement in Popular Annual Financial Reporting received	Fiscal Sustainability and Transparency; Thriving Organization	N/A	N/A	Yes	Yes	Yes
Percent of tort claims resolved in 180 days	Fiscal Sustainability and Transparency	97%	99%	100%	100%	100%



Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Accountant I/II	4.00	4.00	4.00	3.00	(1.00)
Accounting Assistant II	4.00	4.00	4.00	4.00	-
Accounting Services Supervisor	1.00	1.00	1.00	1.00	-
Accounting Technician	2.00	4.00	4.00	4.00	-
Accounting Technician-Limited Term	-	-	3.00	3.00	-
Administrative Assistant III	2.00	2.00	2.00	1.00	(1.00)
Assistant Director of Finance	1.00	1.00	1.00	1.00	-
Buyer I/II	1.00	2.00	2.00	2.00	-
Director of Finance	1.00	1.00	1.00	1.00	-
Finance Manager	3.00	2.00	3.00	3.00	-
Management Analyst	-	1.00	1.00	1.00	-
Payroll Technician	2.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Purchasing Assistant	-	-	-	-	-
Purchasing Manager	1.00	1.00	1.00	1.00	-
Revenue Collections Specialist	1.00	1.00	1.00	1.00	-
Risk and Safety Manager	1.00	1.00	1.00	1.00	-
Risk Management Technician	-	-	1.00	1.00	-
Safety Officer	1.00	1.00	1.00	1.00	-
Senior Accountant	2.00	2.00	2.00	2.00	-
Senior Payments Technician	1.00	-	-	-	-
Total	**29.00**	**31.00**	**36.00**	**34.00**	**(2.00)**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year



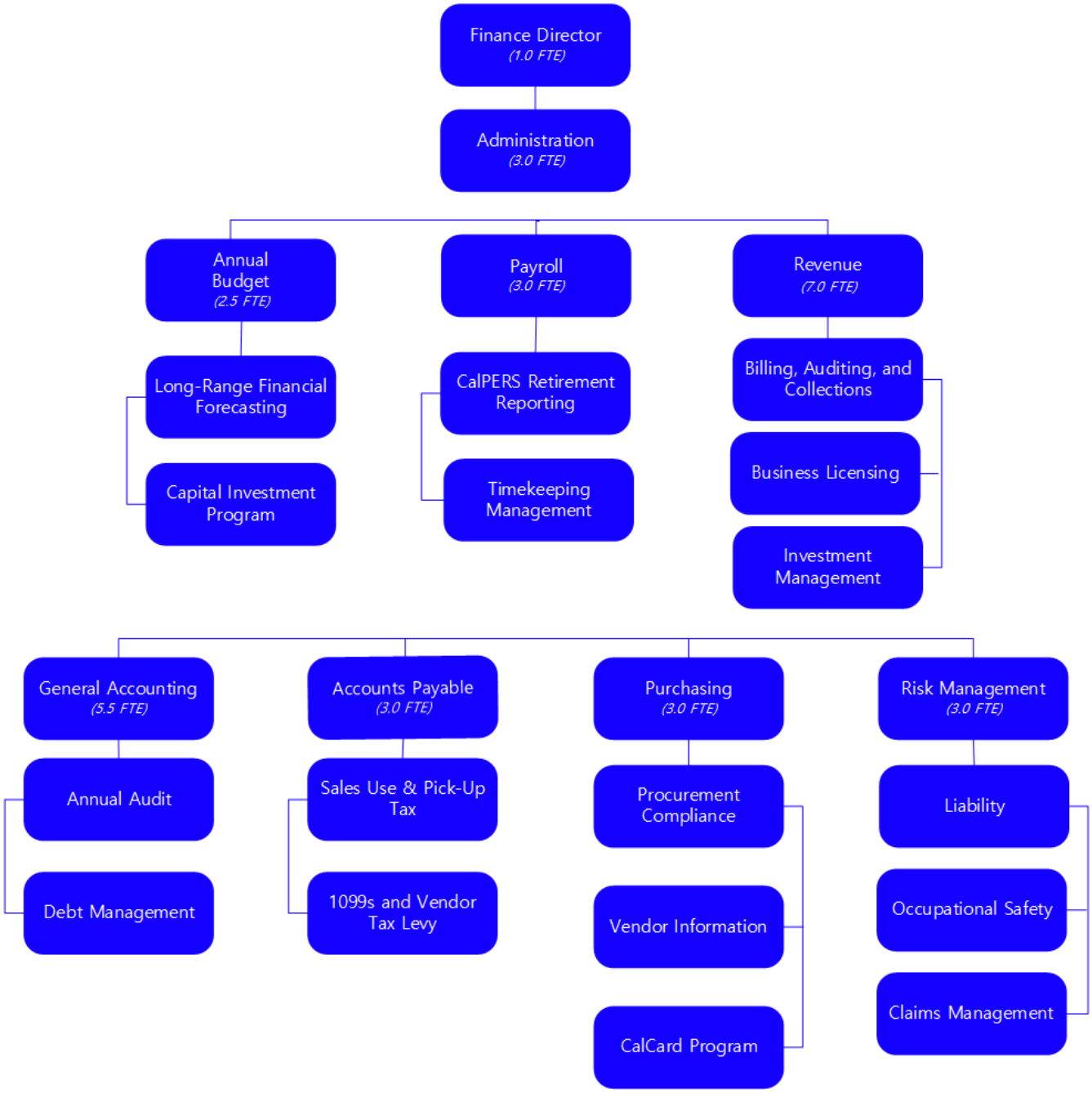
Budget Summary - Finance

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		4,333,655	5,182,580	4,810,379	4,174,209	4,826,807
Services, Supplies, and Other Charges		6,353,827	10,571,730	11,923,990	8,335,377	11,624,218
Capital Outlay		9,872	-	39,771	-	-
Total Expenditures		10,697,354	15,754,310	16,774,141	12,509,586	16,451,025
EXPENDITURES BY ACTIVITY:						
Finance	1241	4,826,447	5,595,864	5,355,389	3,833,155	5,395,421
Subtotal General Fund		4,826,447	5,595,864	5,355,389	3,833,155	5,395,421
Finance	1241	58,493	55,000	61,563	55,000	55,000
Subtotal Other General Funds		58,493	55,000	61,563	55,000	55,000
Transportation Development Act	6301	-	-	1,200,000	-	-
Liability Insurance	7821	5,812,415	10,103,446	10,157,189	8,621,430	11,000,604
Subtotal Other Funds		5,812,415	10,103,446	11,357,189	8,621,430	11,000,604
Total Expenditures		10,697,354	15,754,310	16,774,141	12,509,586	16,451,025
RESOURCES BY FUND:						
General Fund	101	3,981,632	4,392,468	4,392,468	4,392,467	5,664,577
Transportation Development Act	291	-	-	1,200,000	-	-
Technology Surcharge	295	23,995	25,000	41,704	35,000	36,000
Liability Insurance	842	8,088,253	9,970,884	9,970,884	9,970,884	8,667,003
Total Resources		12,093,881	14,388,352	15,605,056	14,398,351	14,367,580
NET GENERAL FUND COST:		***1,396,526***	***(1,365,958)***	***(1,169,085)***	***1,888,765***	***(2,083,445)***

	FY 2024	FY 2025	FY 2026
TOTAL AUTHORIZED PERSONNEL:	31.00	36.00	34.00

**Sums may have discrepancies due to rounding*

Organization Chart



* The above chart shows permanent employees only; 3.0 FTE for the Accounting Technician limited-term positions are not included in the FTE count.

FIRE DEPARTMENT



The Santa Cruz Fire Department includes four fire stations, one lifeguard headquarters, one administrative building, and an emergency operations center. Frontline apparatus includes four Type 1 engines, one Type 3 engine, and one ladder truck. Staffing includes 72 full-time equivalent personnel, including firefighter / paramedics, fire engineers, fire captains, battalion chiefs, division chiefs, fire prevention, training, and administrative staff. Additionally, the department employs about 70 seasonal lifeguards as well as six temporary workers.

Emergency Services Provided:

- Structure Fire Suppression
- Wildland Fire Suppression
- Emergency Medical Services
- Hazardous Materials Response
- Marine Rescue Services
- Technical Rescue

Contact Us:

831-420-5280

www.cityofsantacruz.com/fire

230 Walnut Ave., Santa Cruz

Stations:

1. 711 Center St.
2. 1103 Soquel Ave.
3. 335 Younglove Ave.
4. 701 Chinquapin Rd.

Lifeguard Headquarters:

#21 Municipal Wharf

Core Services

- The Operations Division provides 24/7 response to all 911 requests within the City, UCSC Campus, and Paradise Park. In addition, it responds to mutual aid requests on the North Coast and other areas within the county and state
- The Prevention Division provides plan review, permits, safety inspections, construction inspections, vegetation management, fire investigations, and public education
- The Office of Emergency Services provides 24/7 support to the City Emergency Operations Center in the event of an emergency and coordinates City disaster preparedness, response, recovery, and mitigation efforts, ensuring community resilience through planning, training, and interagency collaboration
- The Marine Division provides year-round service with on-call lifeguards during the off-season and daily lifeguard services from Memorial Day weekend to the weekend of Labor Day
- The Administration staff provides support for the services provided by the Fire Department

FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Conducted a Community Risk Assessment Standards of Cover and Deployment Analysis ⚖️ 💓	X	X		X	X		X
Enhanced the health and wellness program with a focus on cancer screening services, carcinogenic-free turnouts, and preventative measures 💓					X		X
Entered into a 3-year lease agreement to purchase a Type 1 Fire Engine with the support of the City Council, City Manager, and Finance Department 💓	X	X		X	X		X

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Completed City Wildfire Resiliency Plan 🌲 💓					X	X	
Completed Public Safety Impact Fee Nexus Study 💓	X	X	X	X	X		X
Collaborated with the Finance Department to establish an apparatus replacement fund 💓	X				X		X
Received Type 6 Wildland Engine 🌲 💓				X	X	X	X
Trained and added three new engine-based rescue swimmers 💓					X		X
Established a working Extreme Weather Protocol 🌲 ⚖️ 💓	X			X	X	X	
Managed and completed grants 🌲 ⚖️ 💓	X			X	X	X	
Purchased one new Personal Watercraft (PWC) and retired two vessels, per life cycle and operational needs 🌲 💓					X		X



FY 2026 Goals

2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Identify contractor and implement new annual medical/physical program ⚖️ ❤️‍🩹	X				X		X
Enhance interagency coordination through expanded participation in monthly working-group meetings focused on evacuation, emergency transportation, care and shelter, and coastal infrastructure protection 🌲 ⚖️ ❤️‍🩹	X	X		X	X	X	X
Increase community emergency preparedness through ad-hoc committee that will conduct at least two community-wide preparedness workshops, increase emergency alert system registrations by 20%, and distribute updated evacuation route maps to all residents through City webpage 🌲 ⚖️ ❤️‍🩹	X	X		X	X	X	x
Sustain and expand commitment to dynamic training program with a focus on high rise building fire suppression, rescue, and other new hazards to meet the evolving threat landscape ❤️‍🩹		X			X	X	x
Improve Emergency Operations Center (EOC) readiness by ensuring all designated EOC staff complete annual training, update the City's Emergency Operations Plan, and establish a backup Emergency Operation Center with appropriate technology, supplies, and services 🌲 ⚖️ ❤️‍🩹	X	X			X	X	x

2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Initiate annual skin cancer screenings for all operational staff ⚖️ ❤️‍🩹					X		X
Reestablish fire boat program and prioritize and enhance regional coastal safety 🌲 ⚖️ ❤️‍🩹	X				X	X	X
Promote, train, and recruit new Marine Safety personnel, including an additional 2.0 FTE Marine Safety Officers ❤️‍🩹					X		X
Develop enhanced Marine Safety programs and training, including a Rescue Diver and Swift Water Response Teams ❤️‍🩹					X		X
Negotiate and implement new service contract and Fire Station #4 facility lease with UCSC ⚖️ ❤️‍🩹	X				X		X
Complete Consolidation Feasibility Study 🌲 ⚖️ ❤️‍🩹	X				X	X	X
Continue to develop a plan for lines of succession for anticipated staffing attrition, including leadership development training for battalion chiefs, captains, and other line staff ⚖️ ❤️‍🩹						X	X
Complete First Responder Fee study and explore implementation options ❤️‍🩹	X					X	X
Develop and establish a clear vision and mission statement ❤️‍🩹					X		X



Return to Table of Contents

Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
# of fire investigations conducted ❤️	Public Safety and Community Well-Being	49	29	27	30	30
# of construction project plan check reviews conducted ❤️	Public Safety and Community Well-Being	904	1,039	816	900	900
# of construction project inspections ❤️	Public Safety and Community Well-Being	256	324	387	400	400
# of life safety consultations provided ❤️	Public Safety and Community Well-Being	335	489	555	555	555
# of lifeguard contacts with the public ❤️	Public Safety and Community Well-Being	200,000	158,092	221,347	232,400	244,000
# of 911 calls for service ❤️	Public Safety and Community Well-Being	9,611	9,784	9,438	9,500	9,500

Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
% of state-mandated fire inspections conducted within the required timeframe ❤️	Public Safety and Community Well-Being	65%	74%	80%	100%	100%
% of fire investigations conducted within the required timeframe ❤️	Public Safety and Community Well Being	100%	100%	100%	100%	100%
911 calls for service responded to within 8 minutes ❤️	Public Safety and Community Well-Being	89%	89%	89%	100%	100%
CruzAware Registrations ❤️	Public Safety and Community Well-Being	-	-	-	3,870	4,600

Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Administrative Assistant I/II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Chief of Fire Department	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	1.00	-
Fire Battalion Chief	4.00	4.00	4.00	4.00	-
Fire Captain	16.00	16.00	16.00	16.00	-
Fire Division Chief	2.00	2.00	2.00	2.00	-
Fire Engineer	15.00	15.00	15.00	15.00	-
Fire Prevention Inspector II	1.00	1.00	1.00	1.00	-
Fire Prevention Technician	1.00	1.00	1.00	1.00	-
Firefighter**	24.00	24.00	24.00	24.00	-
Marine Safety Officer	1.00	1.00	1.00	3.00	2.00
Principal Management Analyst	1.00	2.00	2.00	2.00	-
Total	**69.00**	**70.00**	**70.00**	**72.00**	**2.00**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year

** 3.0 FTE firefighters are unfunded



Budget Summary - Fire

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		21,960,152	23,360,541	23,360,541	24,800,165	25,073,000
Services, Supplies, and Other Charges		3,977,813	4,546,377	4,560,747	4,571,436	5,075,278
Capital Outlay		314,143	-	133,532	140,505	-
Total Expenditures		26,252,108	27,906,918	28,054,820	29,512,105	30,148,278
EXPENDITURES BY ACTIVITY:						
Fire Administration	2201	2,928,808	3,560,057	3,605,644	3,799,393	4,129,695
Fire/EMS Operations	2202	20,449,301	20,901,611	20,837,325	22,281,771	22,113,446
Fire Prevention	2203	1,528,738	1,546,939	1,711,642	1,676,974	1,645,698
Office of Emergency Services (OES)	2205	91,892	132,382	134,280	40,934	132,382
Fire Strike Team	2206	60,925	750,000	750,000	391,767	750,000
Subtotal General Fund		25,059,665	26,890,989	27,038,891	28,190,840	28,771,221
Marine Rescue Program	2204	1,192,442	1,015,929	1,015,929	1,321,265	1,377,057
Subtotal Other General Funds		1,192,442	1,015,929	1,015,929	1,321,265	1,377,057
Total Expenditures		26,252,108	27,906,918	28,054,820	29,512,105	30,148,278
RESOURCES BY FUND:						
General Fund	101	5,434,604	5,880,694	5,882,375	5,587,113	5,961,937
Municipal Wharf	104	16,677	12,500	12,500	10,000	12,500
Public Safety Impact Fee - Fire Fund	217	17,701	15,000	15,000	124,000	125,000
Technology Surcharge	295	2,996	2,000	4,287	5,000	5,200
Total Resources		5,471,979	5,910,194	5,914,162	5,726,113	6,104,637
NET GENERAL FUND COST:		***(20,780,129)***	***(21,996,724)***	***(22,140,658)***	***(23,785,992)***	***(24,043,641)***

	FY 2024	FY 2025	FY 2026
TOTAL AUTHORIZED PERSONNEL:	70.00	70.00	72.00

**Sums may have discrepancies due to rounding*

Organization Chart



* 3.0 FTE firefighters are unfunded

CITY OF SANTA CRUZ

HUMAN RESOURCES DEPARTMENT



The mission of the Human Resources Department is to be a resource, trusted advisor, and cultivator of an inspiring and fulfilling work environment that attracts and engages a talented workforce. The department's core values include communication, continuous improvement, integrity, collaboration, humor, and fun.

The purpose of the Human Resources Department is to provide a variety of support and assistance to employees and departments to achieve their goals and objectives.

Range of Services Provided:

- Recruitment
- Professional Development Training
- Compensation and Classification Administration
- Labor relations
- Employee Relations
- Benefits and Workers' Compensation Administration

Contact Us:

831-420-5040

hr@santacruzca.gov

https://www.cityofsantacruz.com/government/city-departments/human-resources

809 Center St., Room 6 and 7, Santa Cruz

Core Services

- Compensation and Classification administers the salary and job descriptions for the City
- The Recruitment division recruits, selects, and on-boards employees who have a passion for public service
- The Employee and Labor Relations division provides guidance to managers and employees to enhance performance, create a positive work environment, and effectively problem-solve complaints and grievances. In addition, the division facilitates labor contract negotiations.
- Administration and support of the Equal Employment Opportunity Commission
- Training and Organizational Development identifies and implements training and development opportunities to support employees' skill enhancement, innovation, leadership, and management of the Employee Engagement program



FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Completed Department Strategic Plan							X
Developed mission and vision statement for Citywide diversity, equity, inclusion, and accessibility program							X
Received feedback to develop an employee recognition program							X
Collaborated on, developed, and implemented 2024 Compensation Study ⚖️							X
Collaborated on, developed, and implemented 2024 Compensation Study ⚖️							X
Completed 38 site visit meetings to outreach on Culture as a Competitive Advantage initiative ⚖️							X
Attended a Trades Day event to support internal City workforce development for classifications that are historically challenging to recruit and retain ⚖️							X
Completed review of major pay-related HR processes							X



FY 2026 Accomplishments

2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Continue to review and assess personnel-related Administrative Procedure Orders							X
Develop framework for Citywide diversity, equity, inclusion, and accessibility program ⚖️							X
Finalize development of, and implement, employee recognition program ⚖️							X
Develop a policy and implement a recruitment advertisement strategy ⚖️							X
Continue focused efforts for internal City workforce development for classifications that are historically challenging to recruit and retain ⚖️							X
Complete review of major HR processes, including recruitment, performance appraisals, and on-boarding							X



Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Number of PAF's successfully processed without errors	Thriving Organization	1,550	1,734	1,913	2,000	2,100
Number of employees who attended required training	Thriving Organization	564	280	1,606	1,600	1,600
Total number of active workers compensation claim	Thriving Organization	148	117	135	158	140



Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Percent of employee training classes rated “very good” or better by attendees	Thriving Organization	95%	75%	84%	90%	92%
Percent of the workforce that attended all City-required training	Thriving Organization	N/A	75%	77%	80%	82%
Percent change in number of days off due to a workers’ compensation claim	Thriving Organization	-10%	-2.8%	-9.5%	-16.3%	-14%

Budget Summary - Human Resources

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		2,225,932	2,271,099	2,141,099	2,760,711	2,278,611
Services, Supplies, and Other Charges		26,963,549	29,926,011	30,022,569	29,156,403	30,378,341
Total Expenditures		29,189,482	32,197,110	32,163,668	31,917,114	32,656,952
EXPENDITURES BY ACTIVITY:						
Human Resources	1230	1,675,555	2,127,782	2,086,391	1,609,691	2,112,646
Volunteer Program	1231	50,393	48,925	48,925	-	48,925
Subtotal General Fund		1,725,948	2,176,707	2,135,316	1,609,691	2,161,571
Unemployment Insurance Trust	1232	600	-	-	-	-
Workers Compensation Insurance	7820	7,093,998	6,815,591	6,823,540	6,606,175	7,271,950
Medical/Dental/Vision Insurance	7823	20,186,184	22,922,412	22,922,412	23,577,184	22,941,030
Unemployment Ins Trust	7824	182,752	282,400	282,400	124,063	282,400
Subtotal Other Funds		27,463,534	30,020,403	30,028,352	30,307,423	30,495,381
Total Expenditures		29,189,482	32,197,110	32,163,668	31,917,114	32,656,952
RESOURCES BY FUND:						
General Fund	101	1,503,684	1,673,761	1,673,761	1,673,763	1,995,095
Workers' Compensation Insurance	841	4,383,447	6,922,998	6,922,998	7,275,218	8,667,003
Group Health Insurance	843	20,307,362	24,404,198	24,404,198	24,809,588	24,404,198
Unemployment Insurance	844	941,757	989,480	989,480	989,480	989,480
Total Resources		27,136,249	33,990,437	33,990,437	34,748,049	36,055,776
NET GENERAL FUND COST:		***(2,053,233)***	***1,793,327***	***1,826,769***	***2,830,935***	***3,398,824***

	FY 2024	FY 2025	FY 2026
TOTAL AUTHORIZED PERSONNEL:	12.00	15.00	14.00

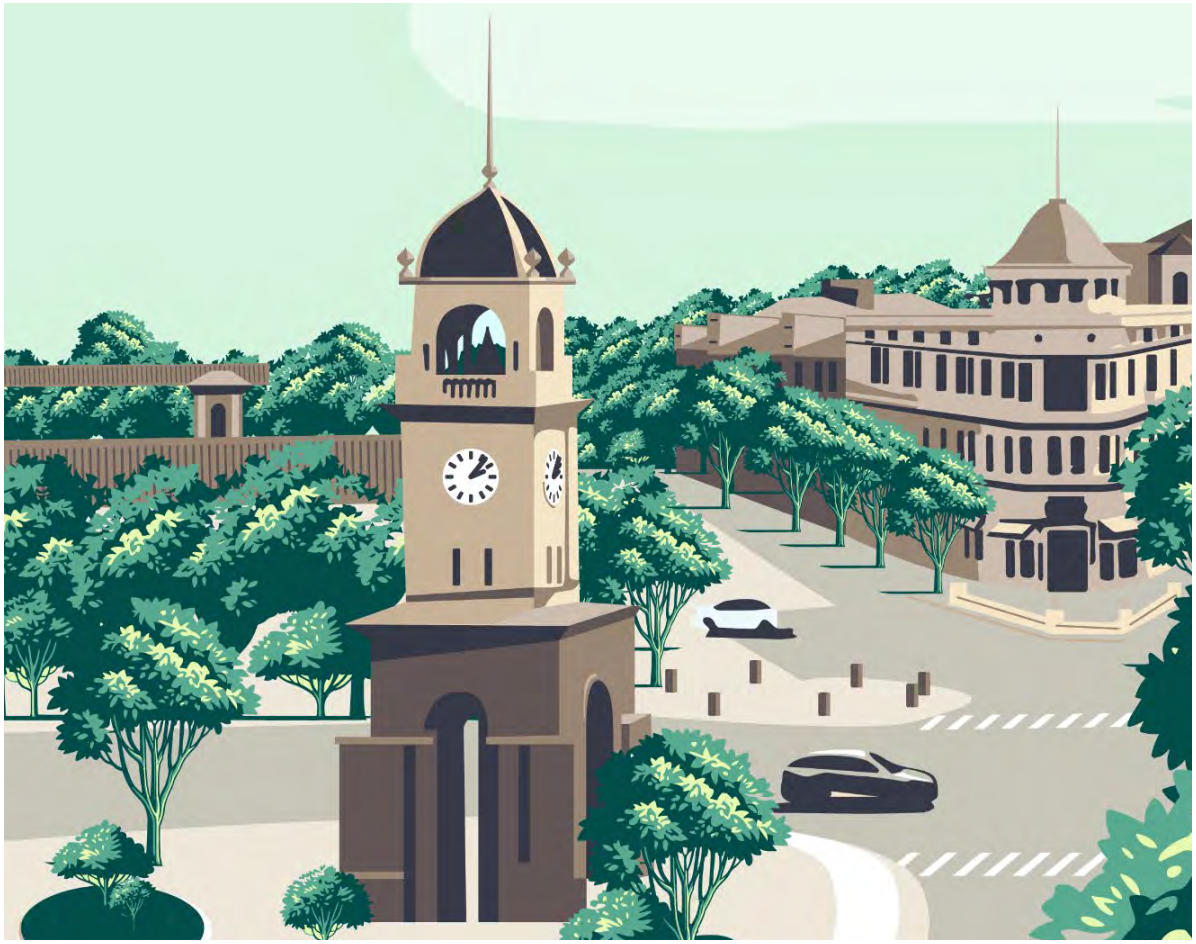
*Sums may have discrepancies due to rounding

Return to Table of Contents

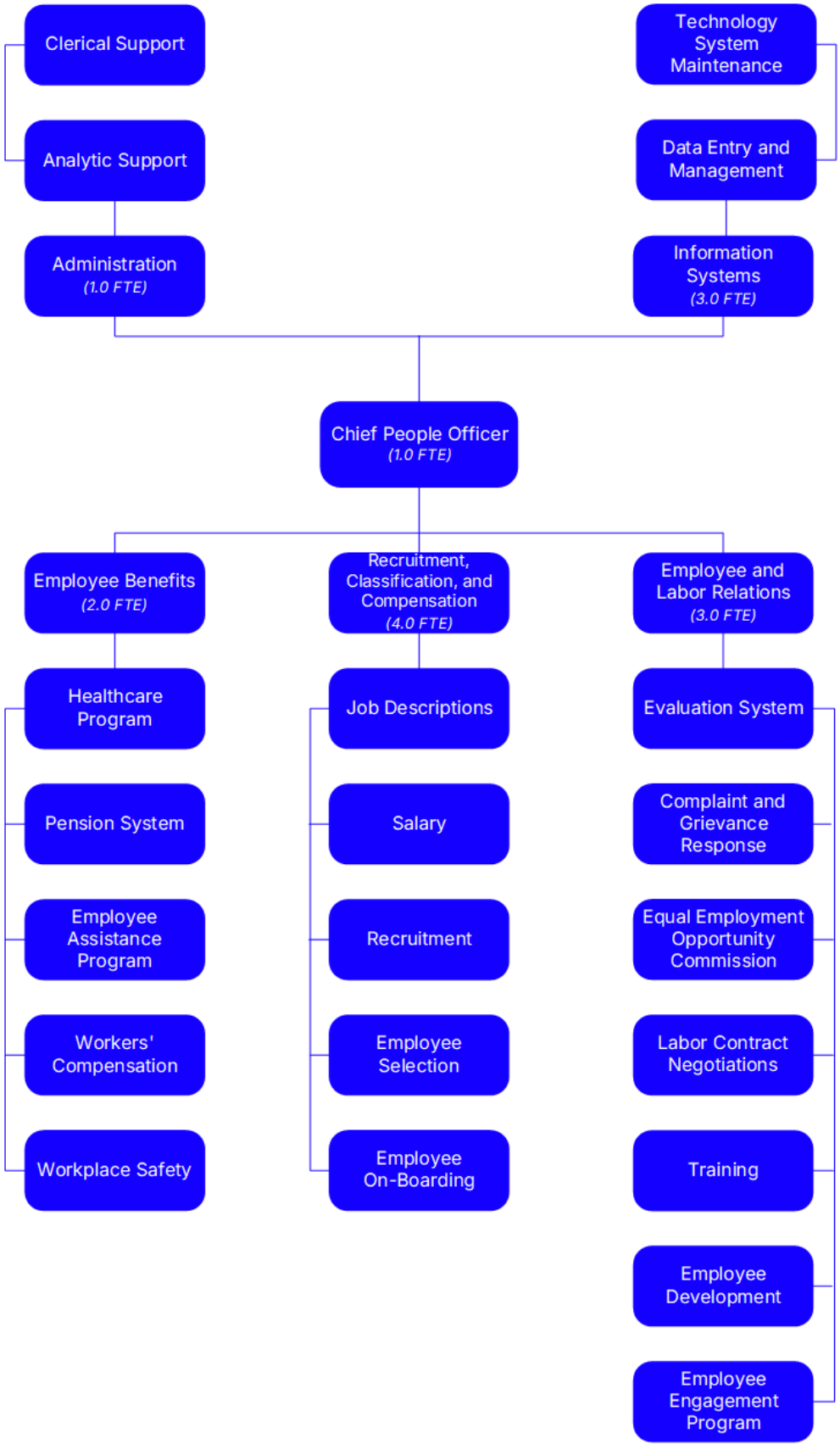
Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Administrative Assistant I/II	-	-	1.00	-	(1.00)
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Director of Human Resources	1.00	1.00	1.00	1.00	-
Human Resources Analyst I/II	4.00	5.00	5.00	5.00	-
Human Resources Manager	-	-	2.00	2.00	-
Human Resources Technician	2.00	2.00	2.00	2.00	-
Human Resources Technician- Limited Term	-	-	1.00	1.00	-
Principal Human Resources Analyst	3.00	3.00	3.00	1.00	(2.00)
Program Analyst	-	-	1.00	1.00	-
Total	**11.00**	**12.00**	**17.00**	**14.00**	**(3.00)**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year



Organization Chart



INFORMATION TECHNOLOGY DEPARTMENT



The Information Technology (IT) Department provides technology services to support City departments and the community through online platforms. The department's primary objective is to deliver business-driven, efficient, quality technology solutions and services for the City of Santa Cruz staff and the public.

Focus Areas:

- Infrastructure
- Communications
- Workplace Services
- Business Services, including Geographic Information Services (GIS)
- Relationship Management
- Administration Services

Contact Us:

831-420-5090

www.santacruzca.gov/IT

809 Center St., Room 8, Santa Cruz

Santa Cruz GIS:

For Applications, Data, and Maps, visit:

https://data1-cruzgis.opendata.arcgis.com

Core Services

- Develop and sustain strategic partnerships with departments and employees to improve process through efficient and easy to use IT business systems
- Develop and support the technical architecture and infrastructure for IT operations citywide
- Install and maintain City personal computers, laptops, mobile devices, and VoIP phones
- Administer the City's data network
- Provide Help Desk support and administer internal City systems
- Perform project management for large, multi-year and small technology projects
- Develop and support the City's Geographic Information System
- Implement and operate the City's security access and control systems
- Support various public information channels and portals including the City's website, agenda management portal, and payment platforms

FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Began project to replace the City's Enterprise Resource Planning (ERP) application 🎄 ⚖️	X						X
Completed technology upgrade to Emergency Operations Center (EOC) 💓					X		X
Enhanced and improved cybersecurity posture	X						X
Completed physical access security upgrades for three key sites					X		

FY 2025 Accomplishments (continued)	Fiscal Sustainability & Transparency	Strong Businesses & Vibrant Downtown	Housing	Homelessness Response	Public Safety & Community Well-Being	Natural & Built Infrastructure	Thriving Organization
Updated and modernized City website to facilitate more community engagement and streamline communication ⚖️	X				X		
Began a project to add Fleet Maintenance to the City's asset management system 🌲⚖️💓	X				X		X





FY 2026 Goals

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Complete the implementation of the City's new land management, permitting, and licensing application ⚖️	X	X	X			X	
Continue the ongoing project to replace the City's Enterprise resource planning (ERP) software	X				X		
Complete a successful replacement of key infrastructure components in City Hall data centers						X	X
Complete projects to improve cybersecurity posture	X						X
Upgrade City Hall conference rooms to the new technology standard	X					X	X

Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Network Availability* 🌲	Thriving Organization	99.96%	99.92%	99.97%	99.72%**	99.95%
Critical Server Availability* 🌲	Thriving Organization	99.97%	99.91%	99.99%	99.72%**	99.95%
Website Availability* ⚖️	Public Safety and Community Well Being	99.97%	99.98%	99.99%	99.99%	99.99%
Physical Servers Converted to Virtual Servers 🌲	Natural and Built Infrastructure	85%	88%	90%	93%	95%
Personal Computers Replaced 🌲	Thriving Organization	127	125	110	142	140

* Scheduled downtime for maintenance is excluded

* * Includes downtime due to global Crowdstrike outage

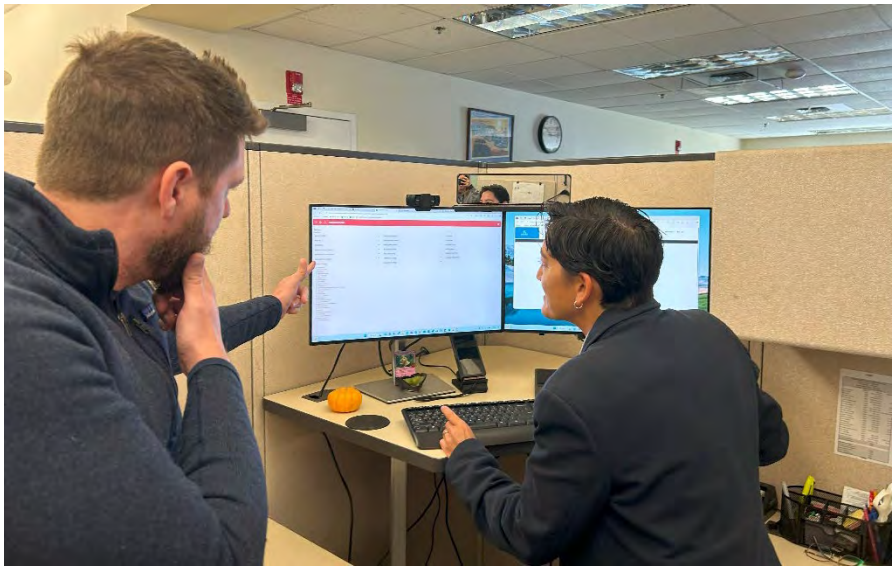
Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Help Desk Tickets Completed 🌲	Thriving Organization	5,691	6,030	6,000	5,600	6,000
GIS Website Visitors (external) ⚖️	Public Safety and Community Well Being	N/A*	70,844	107,175	95,000	100,000
Overall Website Visitors ⚖️	Public Safety and Community Well Being	2.20M	2.38M	2.95M	3.00M	3.50M
Community Request for Service Portal (CRSP) Work Orders Submitted and Completed ⚖️	Public Safety and Community Well Being	2,977	3,433	2,750	3,000	3,200

Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Administrative Assistant III	1.00	1.00	1.00	-	(1.00)
Assistant Director of Information Technology	1.00	1.00	1.00	1.00	-
Business Systems Analyst II	1.00	1.00	1.00	1.00	-
Business Systems Analyst III**	2.00	2.00	4.00	4.00	-
Director of Information Technology	1.00	1.00	1.00	1.00	-
GIS Manager	-	-	1.00	1.00	-
Information Technology Specialist I/II	2.00	2.00	2.00	2.00	-
Information Technology Specialist III	2.00	2.00	2.00	2.00	-
Information Technology Manager	2.00	3.00	3.00	3.00	-
Network and Systems Administrator	4.00	4.00	5.00	5.00	-
Program Analyst	-	-	1.00	1.00	-
Programmer Analyst I/II ***	3.00	3.00	3.00	3.00	-
Project Manager/Training Coordinator	2.00	2.00	2.00	2.00	-
SCADA Systems and Network Admin	1.00	1.00	1.00	1.00	-
Systems Coordinator	1.00	1.00	-	-	-
Total	**23.00**	**24.00**	**28.00**	**27.00**	**(1.00)**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year
**One Business Systems Analyst III is funded by the Water Department and 0.9 Business Systems Analyst III is funded by the Refuse, Wastewater and Parking Departments
***One Programmer Analyst I is funded by the Water Department



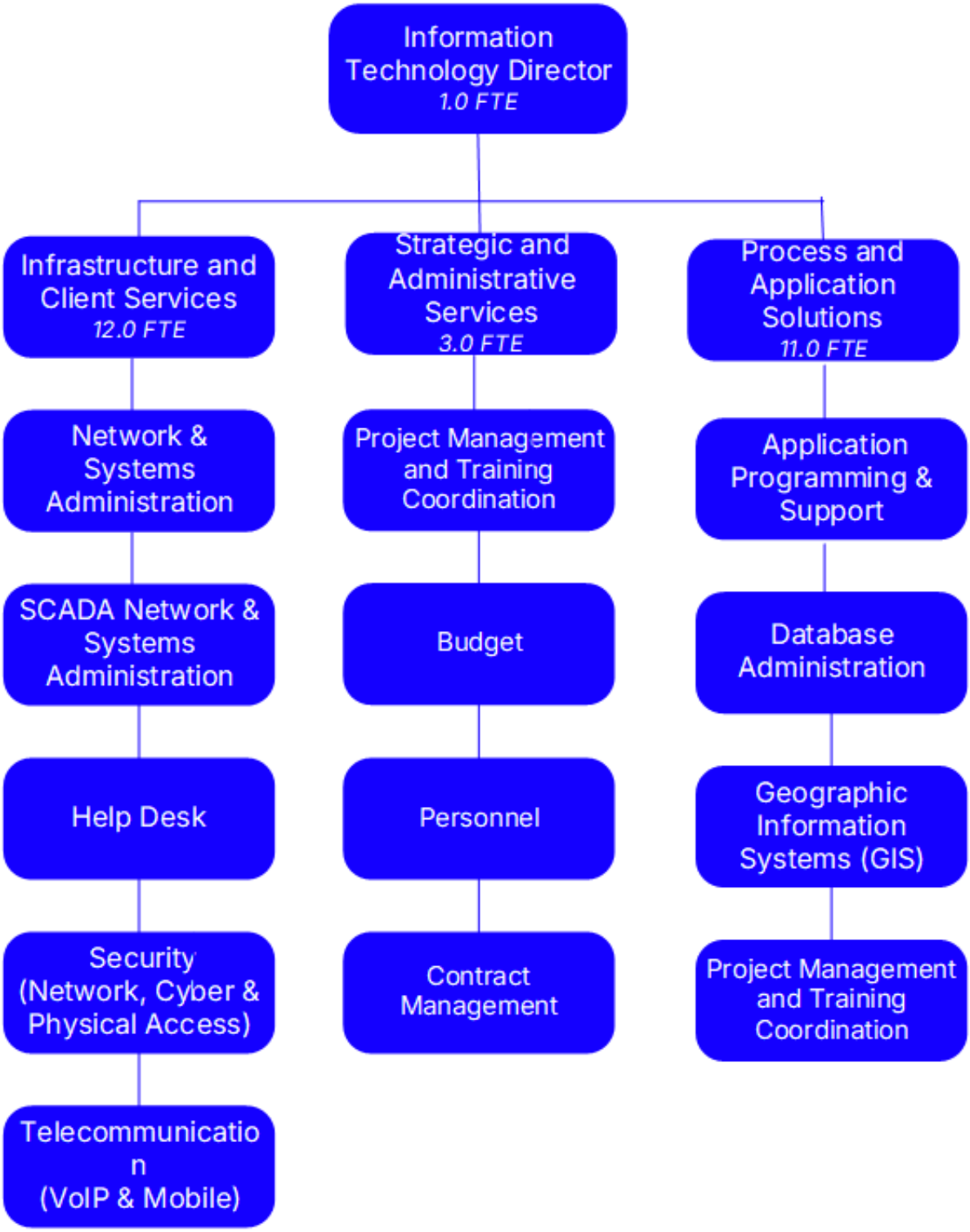
Budget Summary - Information Technology

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		3,684,834	4,004,665	4,146,385	4,099,085	4,731,903
Services, Supplies, and Other Charges		2,579,148	2,763,753	2,820,629	2,812,528	2,734,004
Capital Outlay		200,305	120,000	120,000	109,000	120,000
Total Expenditures		6,464,288	6,888,418	7,087,014	7,020,613	7,585,907
EXPENDITURES BY ACTIVITY:						
IT Operations	1251	6,464,288	6,888,418	7,087,014	7,020,613	7,585,907
Subtotal General Fund		6,464,288	6,888,418	7,087,014	7,020,613	7,585,907
Total Expenditures		6,464,288	6,888,418	7,087,014	7,020,613	7,585,907
RESOURCES BY FUND:						
General Fund	101	5,717,659	6,374,578	6,372,962	6,374,579	7,108,726
Total Resources		5,717,659	6,374,578	6,372,962	6,374,579	7,108,726
NET GENERAL FUND COST:		***(746,629)***	***(513,840)***	***(714,052)***	***(646,034)***	***(477,181)***

	FY 2024	FY 2025	FY 2026
TOTAL AUTHORIZED PERSONNEL:	24.00	28.00	27.00

**Sums may have discrepancies due to rounding*

Organization Chart



SANTA CRUZ PUBLIC LIBRARY SYSTEM/JPA



The Santa Cruz Public Library System (SCPL) / Joint Powers Authority (JPA) transforms lives and strengthens communities. The JPA is a governing board made up of representatives from the City and County of Santa Cruz and oversees a network of ten neighborhood branches, the Live Oak Annex, a bookmobile, and an online digital library. The City of Santa Cruz acts as a fiduciary for the JPA.

The SCPL transforms the lives of individuals and the community through programs, services, and materials that support learning, digital inclusion, and community-building.

Branch Locations of the SCPL:

- Aptos
- Boulder Creek
- Branciforte
- Capitola
- Downtown
- Felton
- Garfield Park
- La Selva Beach
- Live Oak
- Scotts Valley

Contact Us:

831-427-7700

santacruzpl.org

117 Union St., Santa Cruz

Santa Cruz Downtown Branch Features:

- Genealogical collections
- Local history collections

Core Services

- Lifelong Learning: provide inclusive programs, services, and collections that nurture literacy and the love of learning
- Digital Inclusion: ensure that all residents have access to the training, devices, and internet they need to participate fully in community life
- Transformative Spaces: provide inclusive and inspirational spaces to support multipurpose learning zones, resiliency, and emergency response
- Community Connections: connect residents to educational, economic, and health opportunities to strengthen relationships, promote civic engagement, and foster community well-being



For information on the FY 2026 budget for the SCPL JPA, visit:

https://www.santacruzpl.org/aboutscpl/governance_and_funding/

Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Accounting Assistant I	1.50	1.50	1.00	1.00	-
Accounting Assistant II	-	-	1.00	1.00	-
Administrative Assistant I/II	2.90	2.90	2.90	2.90	-
Assistant Director of Libraries	1.00	1.00	1.00	1.00	-
Bookmobile Library Assistant I/II	2.80	2.80	3.30	3.30	-
Building Maintenance Worker I/II	2.00	2.00	2.00	2.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Director of Libraries	1.00	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	-	-	-	1.00	1.00
Information Technology Manager	1.00	1.00	1.00	1.00	-
Information Technology Specialist I/II	1.00	1.00	1.00	1.00	-
Information Technology Specialist III	2.00	2.00	2.00	2.00	-
Librarian I/II	21.00	22.00	23.00	24.00	1.00
Librarian III	4.00	4.00	5.00	1.00	(1.00)
Library Assistant II	43.88	43.88	43.88	43.88	-
Library Assistant III	11.00	11.00	12.00	12.00	-
Library Assistant IV	2.00	2.00	2.00	2.22	-
Library Information Specialist	4.00	4.00	4.00	4.00	-
Library Specialist	1.00	2.00	2.00	2.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Network & Systems Admin	2.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Programmer Analyst I/II	1.00	1.00	1.00	1.00	-
Service Field Crew Leader	1.00	1.00	1.00	-	(1.00)
Systems Coordinator	1.00	1.00	-	-	-
Volunteer Coordinator Assistant	0.50	-	-	-	-
Total	**110.58**	**112.08**	**115.08**	**115.08**	**-**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year

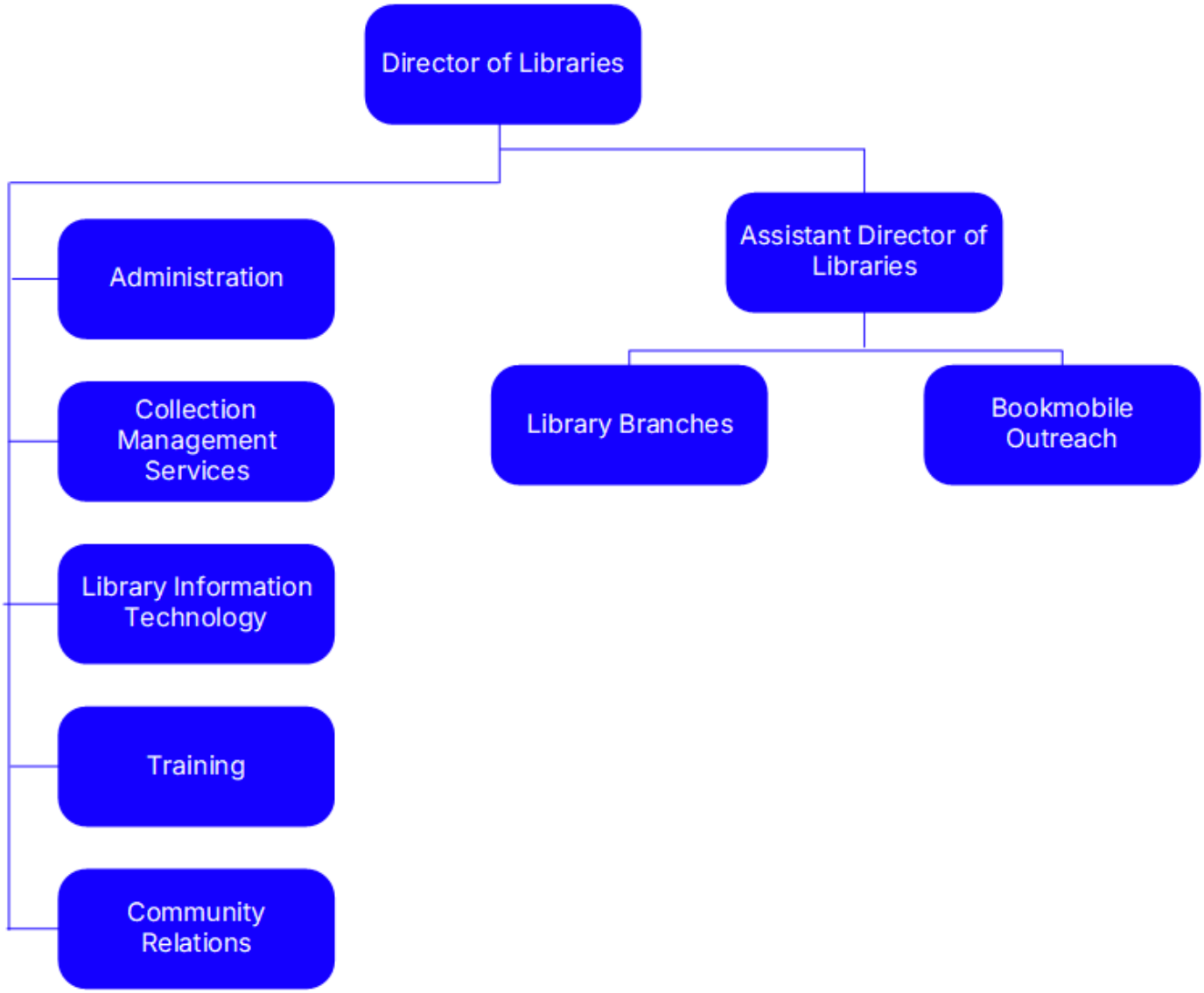
Budget Summary - Library (City)

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Services, Supplies, and Other Charges		2,214,546	2,452,089	2,452,089	-	2,452,089
Total Expenditures		2,214,546	2,452,089	2,452,089	-	2,452,089
EXPENDITURES BY ACTIVITY:						
Library System Services - City	3410	2,214,546	2,452,089	2,452,089	-	2,452,089
Subtotal General Fund		2,214,546	2,452,089	2,452,089	-	2,452,089
Total Expenditures		2,214,546	2,452,089	2,452,089	-	2,452,089
RESOURCES BY FUND:						
General Fund	101	551,233	576,352	576,352	576,352	605,170
Total Resources		551,233	576,352	576,352	576,352	605,170
NET GENERAL FUND COST:		***(1,663,313)***	***(1,875,737)***	***(1,875,737)***	***576,352***	***(1,846,919)***

	FY 2024	FY 2025	FY 2026
TOTAL AUTHORIZED PERSONNEL:	112.08	115.08	115.08

**Sums may have discrepancies due to rounding*

Organization Chart



CITY OF SANTA CRUZ

PARKS AND RECREATION DEPARTMENT



Parks and recreation are vitally important to establishing and maintaining the quality of life in a community, ensuring the health of families and youth, and contributing to the economic and environmental well-being of a community and region.

The City's diverse portfolio of recreation programs along with a robust, world-class system of parks, beaches, open spaces, and urban forest allow the department to contribute to the vitality and health of the community, provide the numerous popular tourist destinations, attract new businesses, and serve as environmental stewards of a vast and stunning array of natural resources.

Pillars of Our Work:

- Design Excellence
- Play, Community Health, and Interaction
- Safety First
- Good Governance
- Stewardship and Sustainability
- Connection & Accessibility
- Partnerships

Contact Us:

parksandrec@santacruzca.gov

831-420-5270

santacruzparksandrec.com

323 Church St., Santa Cruz

Civic Auditorium
307 Church St.

DeLaveaga Golf Course
401 Upper Park Rd.

Harvey West Park Shop
300 Evergreen St.

London Nelson Community Center
301 Center St.

Municipal Wharf Headquarters
21 Municipal Wharf

Core Services

- Ensure the proper maintenance and operation of over 1,700 acres of City parks, beaches, open space, and urban forest through: refuse/green waste removal; tree permitting and inspections; plant, turf, and small tree care; and maintenance of park amenities (bathrooms, ballfields, pool, disc golf, golf course, wharf, skate parks, playgrounds, courts, and pathways and trails, for example)
- Ensure the proper maintenance and operation of department facilities, which total 169,000 square feet
- Create unique places that foster relationships with people and nature, and offer a civic presence through minor and major capital improvement projects
- Provide opportunities for City residents and visitors to play, learn, and socialize via in-person and online
- Offer a variety of programs specifically aimed at the needs and interests of the City's youth, teens, adults, and seniors
- Administratively support the department's facilities, programs, and activities by responding to public information requests, handling event/activity permitting, supporting advisory bodies, providing service assistance and education to the public, managing the budget and financial services as well as performing personnel services and development
- Ensure the long-range success of the department by managing community partnerships, planning and documenting systems and procedures, ensuring compliance with environmental regulations, managing large projects, complying with City, state, and federal policies and processes, budget planning, and developing new revenue strategies, and executing marketing and public information campaigns



FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Advanced planning for the revitalization of San Lorenzo Park and Harvey West Park, and initiated grant-funded work to design, permit, and construct the San Lorenzo Park Riverlands project 🌲⚖️💓					X	X	
Completed 40% of the department's active Capital Investment Program projects, a portfolio that includes nearly 40 projects that is valued at close to $8M 💓	X	X			X	X	
Enhanced the downtown core by completing the Downtown Beautification Project, which included the installation of new benches and trash cans as well as fresh paint for various amenities 💓		X			X	X	
Modernized the century-old septic system at Lower DeLaveaga Park with a new, updated system 💓					X	X	
Incorporated findings from the Age-Friendly survey into new and existing community programs and initiatives ⚖️💓					X		
Increased teen engagement by expanding trip offerings and reestablishing noontime programs at City middle schools 💓					X		
Commenced the replacement of the Grant Park playground and completed the Sergeant Derby Park playground replacement in December 2024 💓					X	X	

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Supported community engagement through ongoing events and celebrations, such as the Veteran's Day Recognition, Flag Day, Winter on the Wharf, and Surf Museum holiday lights 💓		X			X		
Expanded community programming with the launch of new classes, including Skate Night and lunchtime Pilates 💓					X		X
Fostered diversity, equity, and inclusion through the development of community activities like Retro Rainbow and the PRIDE prom ⚖️ 💓					X		
Completed the Senior Pavilion, a dedicated outdoor space for senior gatherings and celebrations ⚖️ 💓					X	X	
Achieved full registration for all four seasons of adult basketball leagues, indicating strong community interest 💓					X		
Secured additional operations and maintenance funds, hired new staff, and completed essential facility repairs and upgrades to facilitate the early summer reopening of Harvey West Pool 💓					X	X	
Successfully increased turnout at the 2025 Clam Chowder Cook-Off, achieving record attendance and generating $142,000 in revenue 💓	X	X			X		
Expanded community engagement by onboarding six new members to the Friends of Parks and Recreation Board 🌲 ⚖️ 💓	X	X			X	X	X

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Increased program access for vulnerable youth by increasing the number of youth scholarship awards by 62% and awards to Medi-Cal recipients by 135%, compared to FY 2024, through improved outreach and process management ⚖️ 💓					X		
Addressed 95% of 2023 safety inspection corrective items, which included installing a new fire panel in the Parks Administration building, replacing the Golf Maintenance Facility roll-up door, repairs to the Civic parking lot pavement, installing handrails in the Civic Auditorium, and repairing the London Nelson Center roof 💓					X	X	X
Improved workplace safety by completing supervisor training on accident investigation and updating three key department safety plans: injury illness and prevention, fall protection, and ladder safety 💓					X		X
Collaborated with the city's Emergency Operation Command (EOC) to manage the impact of a high-surf event caused a partial collapse of the SC Municipal Wharf, including its safe closure and reopening after completion of a structural assessment 💓		X			X	X	
Established a new Memorandum of Understanding (MOU) with the Museum of Natural History to support their expansion plans 🎄 ⚖️ 💓	X				X	X	

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
In partnership with the Museum of Art and History, the London Nelson Community Center launched its first annual celebration of the life and contributions of London Nelson from May 5th (his birthdate) to May 17th (the date of his passing) ⚖️ 💓					X		
Established a partnership with the American Red Cross to provide free swim lessons to Santa Cruz youth at the reopened Harvey West Pool ⚖️ 💓	X				X		
Enhanced local biodiversity by planting 1,000 highly endangered tarplant starts in Arana Gulch (Area A) 🎄						X	
Planted and established over 75 new trees, hired a new Assistant Urban Forester, completed structural pruning on Pacific Avenue trees, and secured Parks and Recreation Commission approval of an updated Street Tree List that promotes a diverse and resilient tree canopy and incorporates nine new native tree options, all made possible in part through the previously awarded USDA Urban Forestry grant 🎄 💓	X	X			X	X	X
Partnered with the Fire Department to develop a Wildfire Resiliency Plan, outlining shovel-ready projects for enhanced open space wildfire preparedness 🎄 💓					X	X	

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Removed invasive species in the Pogonip and Moore Creek open spaces, successfully completing the final year of grant funding for this initiative 🌲						X	
Continued implementing energy-efficient lighting at the Civic Auditorium and initiated the partial conversion of hand tools to battery power at DeLaveaga Golf Course, leveraging City Carbon Fund Grants 🌲 💓					X	X	
Led ongoing efforts to reduce encampments and litter in city open spaces, promoting a cleaner environment 🌲 💓				X	X	X	
Installed nets to shield Harvey West Park solar panels from ballfield activities 🌲	X					X	
Improved user experience by streamlining online web registration, automating field lighting controls, and enhancing the user-friendliness of the web registration portal 💓	X				X		X
Partnered with system vendors and IT staff to transition special event and tree permitting to a new software system, conducted audits of all department web pages for the new website platform transition, and assisted supervisors with change management related to the City's new Enterprise Resource Planning (ERP) system implementation 💓	X						X

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Evaluated department career ladders and unmapped / unbenchmarked positions, and delivered comprehensive feedback on the 2024 Employee Compensation Study ⚖️ 💗							X
Fostered employee growth through internal promotions and enhanced career ladders for Open Space Management, Urban Forestry, and the Golf Course with position additions and adjustments 🌲 💗					X	X	X
Increased revenue and reach by collaborating with direct service partners on activity guide promotions and ad sales 💗	X						
Completed the department's strategic communications plan to effectively market and highlight goals, initiatives, and messaging 💗					X		X
Completed a department-wide Facility Condition Assessment to inform the evaluation of the current 5-Year Capital Investment Program and extend the department's planning horizon to 10 years 🌲 ⚖️ 💗	X				X	X	X
Secured approval from the Parks and Recreation Commission for financial sustainability recommendations 🌲 ⚖️ 💗	X				X	X	X
Expanded use of mobi-mats and beach wheelchairs at Cowell Beach, funded by a $20,000 grant for accessibility pilots ⚖️ 💗	X				X		

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Established the City Council Ad Hoc Subcommittee for the Wharf to evaluate the next steps and ensure the Wharf's long-term sustainability, which worked to receive full Council approval of repair recommendations 🎄⚖️💓	X	X			X	X	
Enhanced the harbor entrance to Arana Gulch through rehabilitation with new deconstructed granite and improved drainage ⚖️💓					X	X	
Restored access to a popular trail in Moore Creek damaged by winter storms and replaced the Overlook fence 💓					X	X	
Installed new landscaping along Rail Trail Segment 7, Phase 2, improving the trail's aesthetic appeal and user experience 🎄 💓					X	X	



FY 2026 Goals

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Complete priority renovations at select parks and recreation facilities, including a new playground at Poet's Park and ADA improvements to Market Street Senior Center, as outlined in the department capital investment program ⚖️ 💓	X				X	X	
Utilize the findings of the Facilities Condition Assessment and Fee Study to develop a 10-year plan that strategically allocates resources in alignment with infrastructure and community priorities 🌲 ⚖️ 💓	X				X	X	X
Enhance program management efficiency by integrating RecTrac forms for class proposals and implementing Event Management best practices 💓	X				X		X
Increase community engagement in events and programs through strategic fundraising events and the introduction of a new indoor fall sport 💓	X				X		
Optimize aquatics offerings by maintaining pool operations, providing accessible swim lessons, and hosting special events that engage diverse community segments ⚖️ 💓					X		
Systematically assess and respond to community needs by establishing a community needs assessment methodology ⚖️ 💓					X		X

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Leverage new funding sources to continue invasive species management and habitat restoration strategies 🌲	X					X	
Expand Urban Forestry program capacity and complete Open Space management transition 🌲 💓					X	X	
Enhance two to three partner relationships with clear agreements that update responsibilities and benefits 🌲 ⚖️ 💓	X				X	X	X
Strengthen the Friends of Parks and Recreation Group to independently support department fundraising goals 🌲 ⚖️ 💓	X				X	X	X
Secure sponsorships to support departmental programs and events ⚖️ 💓					X		
Proactively address safety concerns by clearing illegal encampments and completing critical infrastructure repairs, including Civic Auditorium generator replacement and electrical panel upgrades 💓					X	X	X
Reduce safety incidents and enhance staff safety awareness by updating staff training matrices and improving remote training facilities 💓					X	X	X
Implement sound fiscal practices by developing procedures to evaluate course proposals for alignment with financial goals 💓	X						

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Enhance program viability through the development of clear operational and business plans focused on cost recovery ⚖️ 💓	X				X	X	
Improve departmental efficiency through Enterprise Resource Program solution implementations and collaborate with City departments to address enforcement capacity challenges 💓	X				X	X	X
Improve online registration and reservation services through implementation of 2-3 recreation software improvements 💓					X		X
Secure Council approval for a comprehensive financial plan to fund ongoing maintenance, repairs, and improvements for the Wharf, ensuring its long-term viability as a key economic driver 💓	X				X	X	X
Implement key financial sustainability recommendations to realize improved cost recovery in FY 2027 ⚖️ 💓	X				X	X	X
Launch the FY 2026-2028 Parks and Recreation Department Strategic Plan, aligning department priorities with citywide goals and community needs 🌲 ⚖️ 💓	X	X		X	X	X	X
Develop West Cliff design and signage standards through consultant work and community input to create a unified identity and improved visitor experience ⚖️ 💓					X		

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Upgrade high-need playgrounds based on the 15-year plan, prioritizing safety and accessibility ⚖️ ❤️‍🩹					X	X	

Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
# of participants in programs, classes & events ⚖️ 🌲 ❤️‍🩹	Strong Businesses and a Vibrant Downtown; Public Safety and Community Well-Being	99,797	100,338	110,495	115,552	117,450
# of facility, field, court & picnic areas reservations ⚖️ 🌲 ❤️‍🩹	Public Safety and Community Well-Being	10,851	8,704	13,913	13,670	14,000
Tons of general refuse/green waste removed 🌲 ❤️‍🩹	Natural and Built Infrastructure	331/88	546/98	445/149	435/130	475/126
# of annual labor hours (maintenance of recreation facilities)/ 1,000 sq ft ❤️‍🩹	Natural and Built Infrastructure; Thriving Organization	99.54	99.54	99.54	119.45	119.45
# of annual labor hours (maintenance of parks and open space)/per acre ❤️‍🩹	Natural and Built Infrastructure; Thriving Organization	68.57	67.37	61.35	72.18	73.38

Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
% canopy cover as defined in Street Tree Management Plan ⚖️ 🌲 ❤️‍🩹	Natural & Built Infrastructure;	38.9	38.9	38.9	38.9	38.9
% of residents within a 10-minute walk to a park ⚖️ 🌲 ❤️‍🩹	Public Safety and Community Well-Being	96%	96%	96%	96%	96%
Operating expenditures per acre of parkland*	Fiscal Sustainability; Thriving Organization	$9,168	$9,805	$10,931	$10,794	$12,200
% of operating expenditures recovered from non-tax revenues*	Fiscal Sustainability; Thriving Organization	40%	36%	34%	36%	29%

* Excluding the department's Central Service Allocation Plan expenditures



Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Administrative Assistant I/II	4.00	4.00	4.00	4.00	-
Administrative Assistant III	0.50	0.50	0.50	0.50	-
Administrative Services Supervisor	1.00	1.00	1.00	1.00	-
Assistant Golf Course Superintendent	-	1.00	1.00	1.00	-
Assistant Urban Forester-Limited Term	-	-	1.00	1.00	-
Associate Planner I/II	1.00	1.00	-	-	-
Box Office Representative	0.50	0.50	0.50	0.50	-
Building Maintenance Worker I/II	2.00	2.50	3.00	3.00	-
Custodian	3.00	3.00	3.00	3.00	-
Director of Parks and Recreation	1.00	1.00	1.00	1.00	-
Facility Attendant	2.00	2.00	2.50	2.50	-
Field Supervisor	3.00	3.00	4.00	4.00	-
Golf Course Superintendent	1.00	1.00	1.00	1.00	-
Light Equipment Mechanic	2.00	2.00	2.00	2.00	-
Parks Field Crew Leader	4.00	4.00	4.00	3.00	(1.00)
Parks Maintenance Worker	28.00	28.00	28.00	28.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Recreation Coordinator	6.00	7.00	7.00	7.00	-
Recreation Superintendent	1.00	1.00	1.00	1.00	-
Recreation Supervisor	5.00	5.00	5.50	5.50	-
Senior Parks Maintenance Worker	7.00	7.00	7.00	7.00	-
Senior Planner	-	-	1.00	1.00	-
Service Field Crew Leader	2.00	2.00	3.00	3.00	-
Special Events Coordinator	1.00	1.00	1.00	1.00	-
Superintendent of Parks	1.00	1.00	1.00	1.00	-
Urban Forester	1.00	1.00	1.00	1.00	-
Wharf Construction Crew Leader	1.00	1.00	1.00	1.00	-
Wharf Construction Worker	4.00	4.00	4.00	4.00	-
Wharf Supervisor	1.00	1.00	1.00	1.00	-
Total	**84.00**	**86.50**	**91.00**	**90.00**	**(1.00)**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year

Budget Summary - Parks and Recreation

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		11,064,074	12,450,008	12,709,770	11,981,547	12,667,457
Services, Supplies, and Other Charges		10,175,653	9,742,083	11,695,276	10,518,396	10,533,845
Capital Outlay		254,486	95,000	168,398	169,070	95,000
Debt Service		25,065	15,313	15,313	16,707	15,313
Total Expenditures		21,519,278	22,302,404	24,588,756	22,685,720	23,311,615
EXPENDITURES BY ACTIVITY:						
Parks and Recreation Administration	3101	4,656,757	5,082,568	5,415,824	5,186,316	5,782,707
Urban Forestry	3105	884,853	682,973	1,695,866	779,516	717,332
Neighborhood Parks	3106	2,252,428	2,408,787	2,462,146	2,219,906	2,018,185
Community & Regional Parks	3107	2,600,606	2,215,431	2,380,565	2,610,130	2,334,420
Parks Maintenance West	3110	25	-	-	-	-
Parks Maintenance Central	3111	-	-	36,850	-	-
Parks Maintenance East	3112	5,721	-	-	-	-
Arana Gulch Habitat Management	3114	94,194	114,811	114,811	87,519	106,623
Youth Summer Trail Crew	3115	26,708	31,849	31,849	27,762	29,870
Medians	3116	-	63,134	63,134	45,134	163,683
Parks Open Space	3120	1,378,513	1,489,149	1,602,709	1,612,516	1,611,679
Delaveaga Golf Course	3131	2,255,879	2,471,201	2,476,201	2,486,773	2,485,516
Recreation Classes	3201	365,095	293,144	293,144	320,072	294,703
Special Events/Brochure	3202	133,849	187,202	187,202	186,372	178,870
Beach Flats Community Center	3204	9,980	10,676	10,676	10,676	10,834
Sports	3205	514,373	520,741	520,741	550,981	517,192
Youth Programs	3206	671,678	622,295	623,495	678,857	611,435
Teen Services	3207	347,234	465,249	465,249	411,284	482,511
Aquatics - Pool Programs	3208	86,409	207,548	598,908	220,967	555,072
Museum	3210	50,489	53,013	53,013	54,746	53,849
London Nelson Community Center	3212	1,059,853	1,116,916	1,093,181	1,201,091	1,157,788
Civic Auditorium	3213	946,742	1,045,506	1,087,850	1,038,454	984,962
Subtotal General Fund		18,341,384	19,082,193	21,213,414	19,729,072	20,097,231
Parks and Recreation Administration	3101	71,515	150,000	62,785	-	-
Parks Support	3108	-	-	749	-	-
Parks Open Space	3120	12,000	-	-	-	-
Street Trees	3151	8,118	15,000	25,000	15,000	15,000

**Sums may have discrepancies due to rounding*

Budget Summary - Parks and Recreation

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
Special Events/Brochure	3202	-	2,350	2,350	1,000	2,350
Youth Programs	3206	-	33,500	-	-	-
Teen Services	3207	974	-	71,150	3,623	-
Aquatics - Pool Programs	3208	-	-	7,647	-	-
Museum	3210	-	-	53,546	-	-
Municipal Wharf	3211	3,067,340	3,009,361	3,115,103	2,927,025	3,177,034
London Nelson Community Center	3212	-	-	27,012	-	-
Civic Auditorium	3213	10,866	10,000	10,000	10,000	10,000
Park & Recreation Trusts	3912	7,081	-	-	-	10,000
Subtotal Other General Funds		3,177,894	3,220,211	3,375,343	2,956,648	3,214,384
Total Expenditures		21,519,278	22,302,404	24,588,756	22,685,720	23,311,615
RESOURCES BY FUND:						
General Fund	101	4,718,100	4,477,761	5,762,185	4,987,260	4,444,850
Municipal Wharf	104	1,664,508	1,500,000	1,524,000	1,572,544	1,509,000
Civic Equip Maintenance/Replacement	121	8,400	11,550	11,550	10,000	11,550
Street Tree Fund	125	18,919	24,600	24,600	72,500	44,000
Contributions and Donations - Parks & Recreation	162	40,687	14,700	14,700	12,248	24,850
	170	2,000,000	-	3,253,271	1,000,000	-
Technology Surcharge	295	310	400	563	300	400
Total Resources		8,450,924	6,029,011	10,590,869	7,654,852	6,034,650
NET GENERAL FUND COST:		***(13,068,354)***	***(16,273,393)***	***(13,997,887)***	***(15,030,868)***	***(17,276,965)***

	FY 2024	FY 2025	FY 2026
TOTAL AUTHORIZED PERSONNEL:	86.50	91.00	90.00

**Sums may have discrepancies due to rounding*

Organization Chart



Return to Table of Contents

PLANNING AND COMMUNITY DEVELOPMENT DEPARTMENT



The mission of the Planning and Community Development Department is to enhance quality of life, safety, and civic pride for our community by providing land use and development guidance through responsive, respectful, and efficient public service.

Beyond conducting plan review, issuing permits for construction, and inspecting new and remodeled structures, the department also facilitates green building practices and coordinates and develops the City's sustainability programs, response to code compliance issues, ensures safety of rental housing through inspections, and provides excellent service at its public counter.

Divisions Within the Department:

- Advance Planning
- Current Planning
- Code Compliance and Rental Inspection
- Administration
- Building and Safety, including plan review, permits, and inspection services

Contact Us:

cityplan@santacruzca.gov

831-420-5110

www.santacruzca.gov/pcd

809 Center St., Room 101, Santa Cruz

Counter Hours Open to Public for Assistance:

Monday through Thursday: 7:30 AM to 11:30 AM

Phone Hours of Operation

Monday through Thursday: 8:00 AM to 4:00 PM

lunch closure from 12:00 PM to 1:00 PM

Core Services

- Provide long-range planning for the City's future development that promotes quality of life for a diverse, growing population and that protects the life, health, and safety of our community
- Ensure community engagement in the land use process
- Conduct plan review, issue permits for construction, and inspect new and remodeled structures for code compliance
- Facilitate green building practices
- Ensure safety of rental housing through inspections
- Coordinate and develop the City's sustainability programs with other departments
- Provide excellent service to customers for development issues, as well as for the range of other departments' functions provided at the public counter
- Respond to code compliance issues to address safety, quality of life, and civic pride in the community



FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Coordinated with City departments to ensure permits for City-led projects- including affordable housing, public infrastructure, and public facilities-, are processed in accordance with funding timeframes ⚖️ ❤️‍🔥	X	X	X		X		X
Continued implementation of the new land management software system, which will improve the electronic permitting and plan review processes 🌲	X	X	X				X
Presented the final Downtown Expansion Plan and its associated Environmental Impact Report to the Planning Commission and City Council for consideration 🌲 ⚖️ ❤️‍🔥	X	X	X	X	X	X	X
Completed fee analysis to assess and achieve greater cost recovery 🌲	X						
Approved five major development projects, ~747 residential units, ~214 deed-restricted affordable units, 64 discretionary permits, ~130 zoning clearances, and ~7 short-term rentals ❤️‍🔥	X	X	X	X	X	X	X
Completed a competitive request for proposal process for new plan review and inspection services 🌲 ❤️‍🔥	X	X	X				
Developed a new process to streamline Sign Permit	X	X	X		X		
Initiated and completed competitive request for proposal process for California Environmental Quality Act (CEQA) services	X	X	X		X	X	

FY 2026 Goals

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Complete implementation process for new Land Use Management System, leveraging efficiencies of digital and automation features and expanding online payment features for administrative, planning, building, and rental inspection services 🌲	X	X	X	X	X	X	X
Continue to work with other departments to streamline the permitting processes, with a special focus on the plan check process. Expand electronic plan intake, submittal, and review in Planning and Building and Safety Divisions and refine processes to better meet City and customer needs. 🌲	X	X	X	X	X	X	X
Continue to monitor permit application review processes to ensure consistency with the Permit Streamlining Act, CEQA, and state laws 🌲 ⚖️	X	X				X	
Complete Downtown Expansion Plan project 🌲 ⚖️ 💗	X	X	X	X	X	X	X
Complete implementation of Housing Element Policy Objectives 🌲 ⚖️		X	X	X		X	X
Submit the revised Local Coastal Program (LCP) Beaches and Bluffs Chapter to the California Coastal Commission for review and approval, and make substantive progress on the overall LCP update 🌲 ⚖️	X				X	X	

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Complete code amendments to streamline development procedures and facilitate business investment 🎄⚖️💓	X	X	X	X	X	X	X
Update the community engagement and outreach approach for housing development projects ⚖️		X	X			X	
Improve education and communication with the community by expanding Rental Inspections and Planning information on the Code Compliance webpages and online services 💓	X	X	X		X		
Continue to track visitor statistics at the public counter to assess and adjust to service needs 💓	X	X	X			X	
Continue to review the efficacy of the Objective Development Standards and maintain list of future updates 🎄⚖️💓	X	X	X	X	X	X	X



Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Number of building permits issued ❤️	Natural and Built Infrastructure; Thriving Organization	1,735	1,798	2,000	2,100	2,200
Discretionary applications approved*	Natural and Built Infrastructure	99	112	100	85	100
Closed code compliance cases ❤️	Public Safety and Community Well-Being	345	260	290	300	375
Building, Code, and Rental Inspections completed ❤️	Public Safety and Community Well-Being	3,468 *Code Compliance & Rental* 9,109 *Building & Safety*	3,247 *Code Compliance & Rental* 8,034 *Building & Safety*	3,100 *Code Compliance & Rental* 9,100 *Building & Safety*	2,000 *Code Compliance & Rental* 9,200 *Building & Safety*	2,800 *Code Compliance & Rental* 9,300 *Building & Safety*
Records Request Processed	Public Safety and Community Well-Being	**	**	**	500	500
Accessory Dwelling Units Legalized ❤️	Housing	**	10	16	35	35
Accessory Dwelling Units with status of applied/approved/ finalized ❤️	Housing	**	**	**	90/ 100/ 65	110/ 110/ 75
Number of Planning Commission (PC) and City Council (CC) presentations by Advance Planning Division	Thriving Organization	14 PC 15 CC	9 PC 19 CC	9 PC 16 CC	13 PC 25 CC	9 PC 18 CC
Phone calls and individuals served in person	Thriving Organization	11,070	10,600	11,000	9,860*	9,880*

*Goal to provide more services online with new land management system and reduce the need for in-person services and phone calls, e.g. scheduling inspections
**New metric

Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Building Division's review of building plans within established timelines	Natural and Built Infrastructure; Strong Businesses and a Vibrant Downtown	91%	93%	96%	97%	98%
Current Planning Division's review of building permits within established timelines	Natural and Built Infrastructure; Strong Businesses and a Vibrant Downtown	75%	70%	76%	95%	95%
Approval of Zoning Administrator Public Hearings and Administrative-level permits within 3 months of submittal	Thriving Organization	60%	57%	60%	60%	75%
Closure of code compliance cases within 60 days ⏰	Public Safety and Community Well-Being	60%	63%	67%	80%	85%



Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Administrative Assistant I/II	2.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Associate Planner I/II	3.00	3.00	3.00	3.00	-
Assistant Director of Planning and Community Development	1.00	1.00	1.00	1.00	-
Chief Building Official	1.00	1.00	1.00	1.00	-
Code Compliance Manager	1.00	1.00	1.00	1.00	-
Code Compliance Specialist	4.00	4.00	4.00	4.00	-
Code Compliance Supervisor	-	1.00	1.00	1.00	-
Deputy Building Official	1.00	1.00	1.00	1.00	-
Director of Planning and Community Development	1.00	1.00	1.00	1.00	-
Green Building Environmental Specialist	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Planning and Community Development Technician	1.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Principal Planner	2.00	2.00	2.00	2.00	-
Records Coordinator	1.00	1.00	1.00	1.00	-
Senior Building Inspector	3.00	3.00	3.00	3.00	-
Senior Planner	5.00	5.00	5.00	5.00	-
Senior Plans Examiner	2.00	2.00	2.00	2.00	-
Supervising Building Inspector	1.00	1.00	1.00	1.00	-
Supervising Plans Examiner	1.00	1.00	1.00	1.00	-
Total	**35.00**	**35.00**	**35.00**	**35.00**	**-**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year

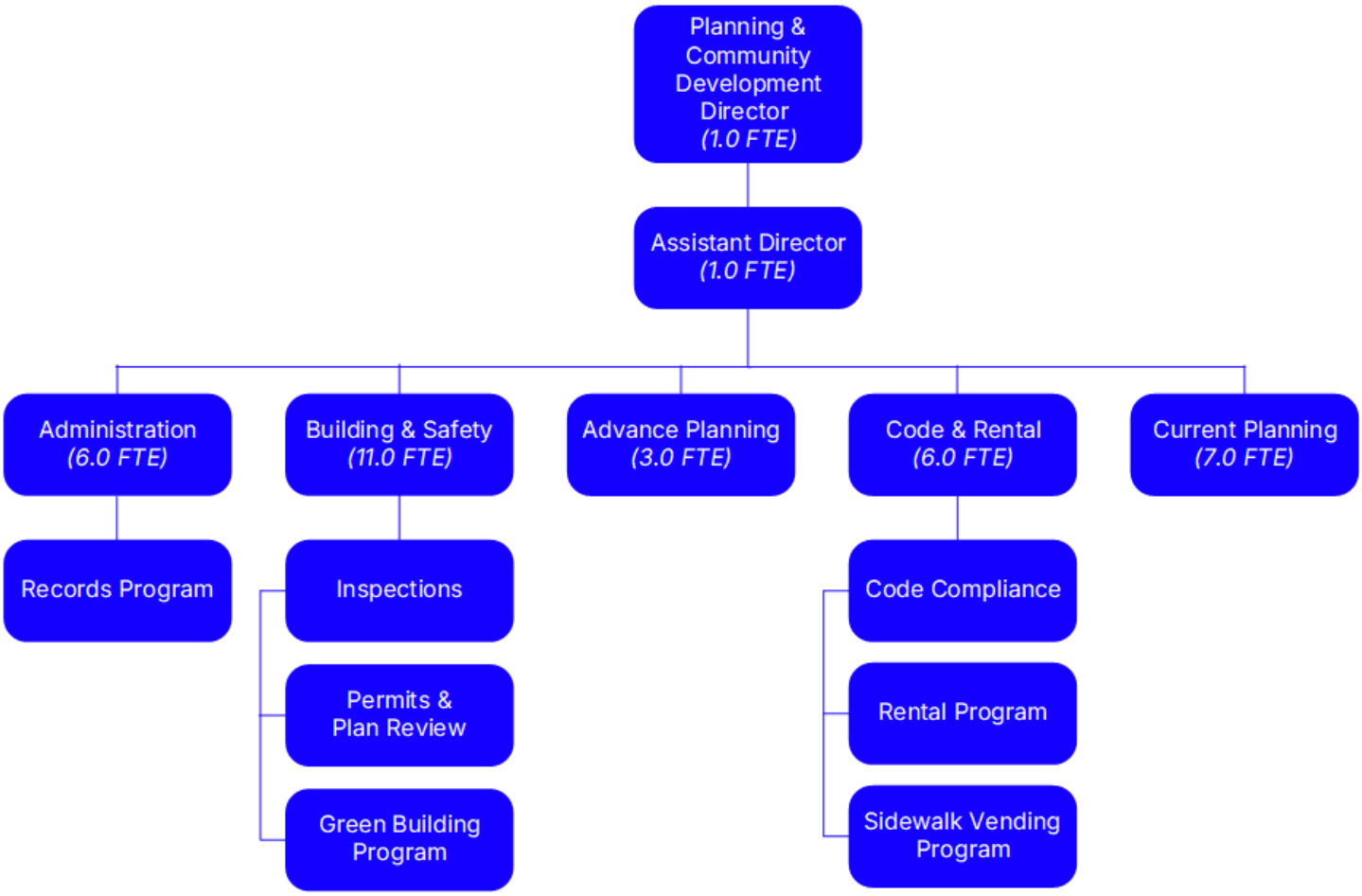
Budget Summary - Planning and Community Development

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		5,481,778	6,189,417	6,339,501	5,352,627	6,430,794
Services, Supplies, and Other Charges		3,611,721	3,322,908	3,660,211	3,423,693	3,645,339
Total Expenditures		9,093,499	9,512,325	9,999,712	8,776,320	10,076,133
EXPENDITURES BY ACTIVITY:						
Planning Administration	1301	2,716,890	2,964,216	3,010,514	3,024,289	3,294,550
Current Planning	1302	1,749,141	1,588,920	1,795,316	1,547,842	1,743,375
Advance Planning	1303	1,205,667	1,034,306	1,072,029	1,078,785	1,121,168
Building & Safety	2301	1,820,940	1,837,667	1,966,766	1,492,930	1,954,612
Code Enforcement	2302	560,675	702,910	704,170	418,969	569,655
SB 1186 Accessibility Programs	2303	(1,488)	-	-	300	300
Rental Programs	2304	368,088	428,317	428,317	325,721	446,353
Sidewalk Vending Program	2305	55,572	139,000	202,811	180,000	139,000
Subtotal General Fund		8,475,485	8,695,336	9,179,923	8,068,835	9,269,013
Planning Administration	1301	-	-	-	4,863	5,934
Building & Safety	2301	540,998	718,467	721,267	637,731	729,304
Code Enforcement	2302	73,518	91,522	91,522	57,890	64,882
SB 1186 Accessibility Programs	2303	3,497	7,000	7,000	7,000	7,000
Subtotal Other General Funds		618,014	816,989	819,789	707,484	807,120
Total Expenditures		9,093,499	9,512,325	9,999,712	8,776,320	10,076,133
RESOURCES BY FUND:						
General Fund	101	5,200,319	3,866,560	4,895,140	5,339,863	4,710,396
Code Enforcement/Civil Penalties	103	15,956	15,800	19,800	23,300	21,300
Green Bldg Educational Resource Fund	108	457,700	400,000	600,000	525,000	550,000
CASp Certification and Training Fund	141	16,152	21,000	21,000	20,000	21,000
Housing In-lieu Program	150	28	28	28	-	28
Childcare Impact Fee Fund	218	20,716	20,000	120,000	130,000	25,000
Technology Surcharge	295	199,636	130,000	213,865	170,000	175,000
Total Resources		5,910,507	4,453,388	5,869,833	6,208,163	5,502,724
NET GENERAL FUND COST:		***(3,182,992)***	***(5,058,937)***	***(4,129,879)***	***(2,568,157)***	***(4,573,409)***

TOTAL AUTHORIZED PERSONNEL:	**FY 2024**	**FY 2025**	**FY 2026**
	35.00	35.00	35.00

*Sums may have discrepancies due to rounding

Organization Chart



CITY OF SANTA CRUZ

POLICE DEPARTMENT



The Santa Cruz Police Department (SCPD) provides protection and law enforcement services to the community. The Police Department's primary objective is to reduce crime as well as the perception of crime and fear through a commitment to community-oriented policing and problem-solving.
The department's mission states, "committed to public safety through exemplary service."

Police Efforts Include:

- Prevention of Crime
- Detection and Apprehension of Offenders
- Traffic Enforcement
- Community Program Services
- Accident Prevention and Investigation
- Regulation and Control of Hazardous Conditions
- Recovery and Return of Lost and Stolen Property

Contact Us:

831-420-5800

www.santacruzpolice.com

155 Center St., Santa Cruz

Directory:

831-420-5810 - Administration Division
831-420-5820 - Investigations Section
831-420-5850 - Operations Division
831-420-5900 - Property Section
831-420-5870 - Records Section
831-420-5960 - Sergeant's Office

Core Services

- Safeguard the community from crime through prevention, deterrence, and problem solving
- Preserve life, property, and public peace through the appropriate enforcement of laws and ordinances
- Investigate violent crime and property crime, traffic collisions, and assist in the prosecution of offenders in collaboration with the District Attorney
- Provide traffic control at major events and proactively patrol traffic to enforce traffic laws
- Work closely with Santa Cruz City Schools district and provide a School Resource Officer to serve the local middle and high schools
- Manage the crossing guard program, which staffs critical intersections within the City to ensure the safety of children going to and from school
- Conduct gang prevention, intervention, and investigation programs
- Conduct proactive and reactive narcotic investigations
- Provide public counter service, file criminal complaints, and manage evidence
- Process, maintain, and distribute police reports
- Prepare statistical data required by law and respond to report requests and inquiries from citizens and other authorized entities
- Maintain a Community Services Officer (CSO) program to expand community services by absorbing the lower-risk tasks previously assigned to police officers
- Deploy volunteers who assist patrol and CSOs with duties such as parking enforcement, visitation of shut-ins, and foot patrols in downtown and the beaches



FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Developed pathways for advancement and enhanced operational efficiency by creating multiple civilian supervisory-level and analyst positions 💓					X		X
Implemented new and/or upgraded technology, including automated license plate readers, unmanned aerial vehicles ("drones"), and body-worn and fleet camera upgrades, to enhance officer response, investigative capabilities, and accountability 💓					X		
Expanded community engagement programs in traffic safety and mental health crisis response 💓					X		
Continued investments in recruitment and retention strategies, such as personnel health and wellness initiatives, infrastructure enhancements, and a 2.5% out-of-contract officer salary increase 💓					X		X
Hired additional part-time personnel to support officer recruitment and cold case investigations 💓					X		X



FY 2026 Goals

2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Participate in Project ASCEND (Achieving Success through Community, Education, and Nurturing Development), a four-year, grant-funded initiative by the Santa Cruz County Office of Education aimed at supporting at-risk youth aged 12 to 17 who are at risk of becoming justice-involved for misdemeanors ⚖️ 💓					X		
Continue to enhance and expand the SCPD wellness program to promote the physical, mental, and emotional well-being of department personnel through comprehensive support services, resources, and initiatives 💓					X		X
Expand and upgrade the Police Department's report writing room to increase case report productivity, improve workflow and collaboration, accommodate modern technology, and promote occupational health and safety 💓					X		X



Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
# of calls for service ❤️	Public Safety and Community Well-Being	87,251	74,556	67,105	62,103	65,000
# of arrests ❤️	Public Safety and Community Well-Being	3,152	2,787	2,820	2,904	3,100
# of citations ❤️	Public Safety and Community Well-Being	4,273	3,838	3,440	2,900	3,500
# of reports written ❤️	Public Safety and Community Well-Being	22,762	21,965	20,033	20,128	21,500



Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Patrol officer retention rate ❤️	Public Safety and Community Well-Being	76%	81%	85%	80%	85%
% of patrol workforce participating in wellness programs	Public Safety and Community Well-Being	N/A	72%	75%	80%	85%
% increase of officer-initiated calls for services ❤️	Public Safety and Community Well-Being	-5%	10%	-12%	-11%	10%

Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Administrative Assistant I/II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	3.00	3.00	3.00	2.00	(1.00)
Administrative Services Supervisor	-	-	1.00	1.00	-
Chief of Police	1.00	1.00	1.00	1.00	-
Community Relations Specialist**	1.00	-	-	-	-
Community Service Officer I	15.00	15.00	15.00	15.00	-
Deputy Police Chief	2.00	2.00	2.00	2.00	-
Police Digital Forensic Analyst	-	-	1.00	1.00	-
Police Lieutenant	5.00	5.00	5.00	5.00	-
Police Officer***	79.00	79.00	79.00	79.00	-
Police Property and Evidence Specialist	2.00	2.00	2.00	2.00	-
Police Property and Evidence Supervisor	-	-	1.00	1.00	-
Police Records Manager	1.00	1.00	1.00	1.00	-
Police Records Supervisor	-	-	1.00	1.00	-
Police Records Technician	7.00	7.00	7.00	7.00	-
Police Sergeant ****	15.00	15.00	15.00	15.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Senior Police Property and Evidence Specialist	1.00	1.00	1.00	1.00	-
Senior Police Records Technician	1.00	1.00	1.00	1.00	-
Victim Advocate	1.00	1.00	1.00	1.00	-
Total	**136.00**	**135.00**	**139.00**	**138.00**	**(1.00)**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year
** 1.00 FTE Community Relations Specialist began reporting to City Manager’s Office in FY 2024
***8.00 FTE Police Officers unfunded



Budget Summary - Police

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		23,545,199	24,676,778	25,321,524	25,708,925	24,478,586
Services, Supplies, and Other Charges		9,965,767	9,553,715	10,067,596	9,890,055	11,017,572
Capital Outlay		152,102	-	530,284	-	-
Debt Service		13,428	11,190	11,190	11,190	-
Total Expenditures		33,676,495	34,241,683	35,930,594	35,610,170	35,496,158
EXPENDITURES BY ACTIVITY:						
Police Administration	2101	6,016,570	6,393,872	6,465,852	6,563,255	7,033,502
Police Investigations	2102	4,572,273	4,668,373	5,050,070	4,857,102	4,693,277
Police Patrol	2103	17,109,176	16,517,702	17,493,091	18,024,066	17,182,915
Police Community Services	2104	294,318	966,221	1,176,729	208,740	309,797
Police Traffic	2106	1,714,629	1,437,446	1,437,446	1,690,495	1,661,303
Police Records	2107	3,816,605	4,053,331	4,102,668	4,061,775	4,079,476
Subtotal General Fund		33,523,572	34,036,945	35,725,856	35,405,432	34,960,270
Police Patrol	2103	152,923	204,738	204,738	204,738	535,888
Subtotal Other Funds		152,923	204,738	204,738	204,738	535,888
Total Expenditures		33,676,495	34,241,683	35,930,594	35,610,170	35,496,158
RESOURCES BY FUND:						
General Fund	101	615,864	1,115,003	1,571,267	818,819	785,637
Supplemental Law Enforcement Services	211	308,153	200,000	200,000	200,000	200,000
Traffic Offender	212	37,944	-	-	32,422	35,000
Police Asset Seizure	214	12,312	-	-	271,964	10,000
Public Safety Impact Fee - Police Fund	215	19,206	100,000	100,000	150,000	150,000
Total Resources		993,478	1,415,003	1,871,267	1,473,205	1,180,637
NET GENERAL FUND COST:		***(32,683,017)***	***(32,826,680)***	***(34,059,327)***	***(34,136,965)***	***(34,315,521)***

	FY 2024	FY 2025	FY 2026
TOTAL AUTHORIZED PERSONNEL:	135.00	139.00	138.00

**Sums may have discrepancies due to rounding*

Organization Chart



Return to Table of Contents

PUBLIC WORKS DEPARTMENT- *GENERAL FUND*



The Public Works Department is the largest City department and is organized into seven major divisions: Administration; Engineering; Operations; Parking; Resource Recovery; Transportation Engineering; and Wastewater.

The primary goals of the department are to efficiently deliver a broad range of municipal services to residents, businesses, and visitors of Santa Cruz in a manner that is a safe, professional, sustainable, and cost-effective, with a focus on community responsiveness and customer service.

Key Programs Overseen by Public Works:

- General Engineering & Pavement Projects
- Active Transportation Plan
- Capital Investment Program
- Department Commission Support
- Internal and Central Services
- Street and Sign Maintenanace

Contact Us:

831-420-5160

www.cityofsantacruz.com/publicworks

Public Works Administration and Engineering Office
809 Center St., Room 201, Santa Cruz

Parking Office
124 Locust St.

Resource Recovery Facility
605 Dimeo Ln.

*Corporation Yard**
1125 River St.

*Wastewater Treatment Facility*110*
California St.

* Not open to the public

Core Services

- The Administration division supports all department divisions. A key function to the Administration division is providing customer service to the residents of Santa Cruz, providing accurate information about Public Works programs and projects, and connecting the community to the appropriate resources. The Administration division leads the Transportation and Public Works Commission.
- The Engineering Division develops and manages the department- and citywide- Capital Investment Program, which includes design of construction and repair and improvements to the City's capital assets such as roadways, utilities, sanitary sewer, storm water system, refuse system, and City facilities. It provides development review and permitting.
- The Operations Division provides maintenance, repair, construction, and procurement services related to City streets, publicly owned sidewalks, lighting and energy efficiency projects, signage, City vehicles, equipment, and City-owned facilities. The division also performs homelessness response debris abatement as well as flood control and vegetation management.
- The Transportation Engineering Division provides engineering design for traffic and parking improvement projects and oversees the City's circulation and parking systems, including streets and sidewalks serving pedestrians, bicycles, private vehicles, and public transit. Additionally, it seeks, procures, and manages state, federal, and other funding for transportation-related projects and programs.



FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Initiated construction on the Murray Street Bridge seismic upgrade project 🎄 ❤️		X			X	X	
Initiated 800 West Cliff Drive Road Relocation design work 🎄					X	X	
Reduced number of staffing vacancies by 1% (from 3% to 2%)							X
Completed Harvey West Park solar canopy and Soquel Front Parking Garage solar array 🎄	X	X			X	X	X
Completed installation of Medium/Heavy Duty EV charger infrastructure at Corp Yard 🎄	X				X	X	X
Completed upgrade of Corp Yard fuel island and installation of front gate security 🎄	X						X
Updated San Lorenzo Levee pathway signage 🎄	X	X		X	X	X	X
Completed LED lighting upgrade at Senior Center, 123 Locust St, River/Front Garage, and Lot 3 Garage 🎄	X	X			X	X	X
Completed submeter installation at the Landfill and Corp Yard 🎄	X				X	X	X
Completed Construction of Coastal Rail Trail Segment 7, Phase 2 🎄					X	X	
Began update to Active Transportation Plan with a Vision Zero Focus 🎄 ❤️					X	X	
Completed Unsignalized Crossing Improvements with Highway Safety Improvement Program Grant 🎄 ❤️					X	X	
Completed painting and signage for Downtown Revitalization program	X	X			X	X	X

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Completed emergency London Nelson Community Center roof repair	X	X			X	X	X
Completed hydraulic modelling and submitted Letter of Map Revision for FEMA flood insurance maps 🌲		X			X	X	



Return to Table of Contents

FY 2026 Goals

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Begin construction on the 800 West Cliff Drive Road Relocation project 🎄					X	X	
Initiate design work for the Curb Ramp and Traffic Island Replacement project on the NE corner of Ocean/Water 🎄		X			X	X	
Complete West Cliff Path Rehabilitation (David Way to Natural Bridges) 🎄					X	X	
Begin construction on the Encinal & Prospect Heights Road Rehabilitation project 🎄		X			X	X	
Initiate design work for the Cliff access stairs for Cowells Beach & Indicators 🎄					X	X	
Complete analysis of all department funds, including funding commitments where funds are overburdened	X					X	X
Establish site-specific safety committees at each Public Works facility							X
Install additional EV infrastructure at 7 critical facilities 🎄	X				X	X	X
Begin Construction on Rail Trail Segment 8					X	X	
Finalize grant funding for EV infrastructure 🎄	X				X	X	X
Continue installation of Corp Yard security measures 🎄	X				X	X	X
Begin implementation for the Cityworks CMMS for the Fleet division	X				X		X
Complete the Neary Lagoon Tule and Sediment Removal project 🎄					X	X	
Continue promoting a positive and safe work environment to maintain employee retention							X
Encourage and purchase more electric and hybrid City fleet vehicles 🎄					X	X	
Complete reconstruction efforts on West Cliff Dr 🎄					X	X	

FY 2026 Goals (continued)	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Update Engineering Standard Specs and Details						X	
Complete paving and/or sidewalk projects at Escalona and Highland and at the Bay Drive separated bike lane and path 🌲 💓					X	X	
Complete design of Rail Trail Segment 9					X	X	
Integrate solar data into City's Energy Manager	X					X	X
Reduce city facilities PG&E Demand Charges	X				X	X	X
Certify all Fleet Division staff in comprehensive EV training					X	X	X



Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Total budget for major capital improvement projects ⚖️ 🌲 ❤️‍🩹	Fiscal Sustainability & Transparency; Public Safety & Community Well-Being; Natural & Built Infrastructure	$28M	$27M	$40M	$50M	$39M
Public Works permits issued ❤️‍🩹	Public Safety & Community Well-Being	992	968	1,075	1,200	1,300
Number of potholes filled by Streets crews ❤️‍🩹	Public Safety & Community Well-Being	290	584	600	650	700
Number of new/replaced chargers at City facilities or parking lots 🌲	Natural & Built Infrastructure	N/A	4	4	16	10
Number of Public Works requests received and completed from Community Request for Service Portal (CRSP) ⚖️ 🌲 ❤️‍🩹	Public Safety & Community Well-Being; Thriving Organization	501	409	300	500	600
Number of work orders completed for repairs/maintenance of City facilities by Facilities employees ❤️‍🩹	Natural & Built Infrastructure	4,500	3,560	3,686	3,800	3,850
Number of work orders completed for repairs/maintenance of City vehicles and equipment assets 🌲 ❤️‍🩹	Natural & Built Infrastructure	3,187	3,454	3,682	4,000	5,000
Number of completed Public Works personnel requisitions ❤️‍🩹	Public Safety & Community Well-Being; Thriving Organization	49	70	40	45	30

Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Percent of facilities work orders closed or completed within 7 days 🌲	Natural & Built Infrastructure	97%	97%	89%	90%	97%
Percent of fleet work orders closed or completed within 7 days 🌲	Natural & Built Infrastructure	68%	72%	78%	76%	85%
Pavement Condition Index (PCI) rating score (goal of 70) ⚖️ 🌲 ❤️‍🩹	Natural & Built Infrastructure; Public Safety & Community Well-Being	65	65	63	63	63
Amount of Low Carbon Fuel Standard (LCFS) credits generated from City owned vehicle chargers ⚖️ 🌲 ❤️‍🩹	Fiscal Sustainability & Transparency; Thriving Organization	0	0	$7,175	$1,200	$10,000



Staffing

The position list below includes administrative personnel whose funding is allocated to Public Works enterprise funds in addition to the General Fund.

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Accounting Assistant II	1.00	-	-	-	-
Administrative Services Supervisor	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	4.50	6.00	6.00	6.00	-
Assistant Engineer I/II	6.00	7.00	7.00	7.00	-
Associate Planner I/II	1.00	1.00	1.00	1.00	-
Associate Professional Engineer	5.00	5.00	5.00	5.00	-
Assistant Director of Public Works/City Engineer	1.00	1.00	1.00	1.00	-
Building Maintenance Worker II	2.50	2.00	2.00	2.00	-
Community Relations Specialist**	1.00	-	-	-	-
Construction Specialist	2.00	2.00	2.00	2.00	-
Custodian	1.00	1.00	1.00	1.00	-
Director of Public Works	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	2.00	2.00	2.00	-
Engineering Associate-Limited Term	-	-	1.00	1.00	-
Engineering Technician	4.00	4.00	4.00	4.00	-
Equipment Mechanic I/II	7.00	7.00	8.00	8.00	-
Equipment Service Worker	3.00	3.00	3.00	4.00	1.00
Facilities Maintenance and Energy Project Coordinator	1.00	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Field Supervisor	1.00	1.00	1.00	1.00	-
Garage Service Supervisor	1.00	1.00	1.00	1.00	-
Homelessness Response Field Supervisor	1.00	1.00	1.00	1.00	-
Homelessness Response Field Worker	2.00	3.00	3.00	3.00	-
Lead Equipment Mechanic	1.00	2.00	2.00	2.00	-
Management Analyst	2.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Principal Planner	-	-	1.00	1.00	-
Public Works Operations Manager	2.00	2.00	2.00	2.00	-
Senior Homelessness Response Field Worker	1.00	1.00	1.00	1.00	-
Senior Professional Engineer	3.00	3.00	3.00	4.00	1.00
Senior Service Maintenance Worker	4.00	4.00	4.00	4.00	-
Service Field Crew Leader	7.00	7.00	7.00	7.00	-
Service Maintenance Worker	6.00	6.00	6.00	6.00	-
Transportation Manager	1.00	1.00	1.00	1.00	-
Transportation Coordinator	1.00	1.00	1.00	1.00	-

Budget Summary - Public Works

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		8,191,244	9,365,420	9,122,136	9,187,936	10,098,025
Services, Supplies, and Other Charges		10,522,656	11,315,501	10,843,052	10,694,536	13,153,037
Capital Outlay		84,163	214,800	406,362	455,330	461,343
Total Expenditures		18,798,063	20,895,721	20,371,550	20,337,802	23,712,405
EXPENDITURES BY ACTIVITY:						
Public Works Administration	4101	1,540,427	2,256,492	2,267,298	2,183,476	2,583,829
Engineering	4102	1,055,321	1,751,071	1,619,843	1,748,023	1,994,922
Public Works Operations	4103	245,001	342,975	359,744	355,478	277,253
Facilities Services	4110	1,321,641	1,271,752	1,288,958	1,322,807	1,448,305
Energy Efficiency	4111	559,084	522,425	637,192	660,485	535,363
Street Maintenance and Sidewalk Repair	4210	2,343,653	2,405,946	2,543,406	2,477,830	2,548,796
Traffic Engineering	4220	836,010	1,099,788	1,167,433	1,187,829	1,362,867
Parking Services	4221	2,101,104	2,209,178	2,210,578	2,070,166	2,256,479
Bicycle/Pedestrian System Maintenance	4227	24,204	68,000	68,000	-	-
Parking Citation and Permits Office	4229	593,355	660,343	660,343	697,202	730,417
After Hours Call Duty Program	4901	64,038	-	-	20,112	-
Subtotal General Fund		10,683,839	12,587,970	12,822,795	12,723,408	13,738,231
Wharf Gate Operations	4226	729,894	836,722	836,722	743,824	774,244
Subtotal Other General Funds		729,894	836,722	836,722	743,824	774,244
Additional Traffic Engineering	4214	83,227	63,879	63,879	66,941	80,204
Traffic Signal Maintenance	4224	237,587	324,225	339,451	331,568	337,911
Street Lighting	4225	479,046	424,650	446,150	426,467	548,829
Bicycle/Pedestrian System Maintenance	4227	40,382	37,000	82,000	-	-
Traffic Impact	4228	150,252	169,815	169,815	177,329	183,967
Clean River, Beaches & Oceans	4235	641,221	996,240	996,240	1,009,168	1,090,988
Transportation Development Act	6301	1,243,811	1,200,000	-	-	1,200,000
Mechanical Maintenance	7831	4,361,159	4,085,520	4,412,598	4,689,597	5,352,311
Communications	7832	9,112	25,000	40,888	25,000	25,000
Employee Commute Van	7833	7,798	13,100	13,100	13,100	13,380
Pool Vehicles	7836	130,735	131,600	147,913	131,400	367,340
Subtotal Other Funds		7,384,330	7,471,029	6,712,033	6,870,570	9,199,930
Total Expenditures		18,798,063	20,895,721	20,371,550	20,337,802	23,712,405

**Sums may have discrepancies due to rounding*

Budget Summary - Public Works

			Fiscal Year 2025			
		Fiscal Year 2024 Actuals*	Adopted Budget*	Amended Budget*	Year-End Estimate*	Fiscal Year 2026 Adopted*
RESOURCES BY FUND:						
General Fund	101	5,835,104	5,686,412	5,880,855	5,057,481	6,109,918
Municipal Wharf	104	1,040,245	1,070,000	1,070,000	1,036,941	1,070,000
Gasoline Tax	221	3,431,097	3,452,524	1,758,905	1,772,027	1,802,509
Traffic Impact Fee-Citywide Fund	226	162,077	250,000	250,000	800,000	800,000
	228	-	-	1,656,619	1,656,619	1,633,500
Clean River, Beaches & Ocean Tax Fund	235	630,479	635,000	635,000	630,000	635,000
Transportation Development Act	291	1,313,240	1,200,000	-	-	1,200,000
Technology Surcharge	295	4,694	4,200	7,996	6,500	6,600
Equipment Operations	811	3,032,720	2,912,715	2,908,026	2,914,076	3,031,645
Total Resources		15,449,655	15,210,851	14,167,401	13,873,644	16,289,172
NET GENERAL FUND COST:		***(3,348,409)***	***(5,684,870)***	***(6,204,149)***	***(6,464,157)***	***(7,423,233)***

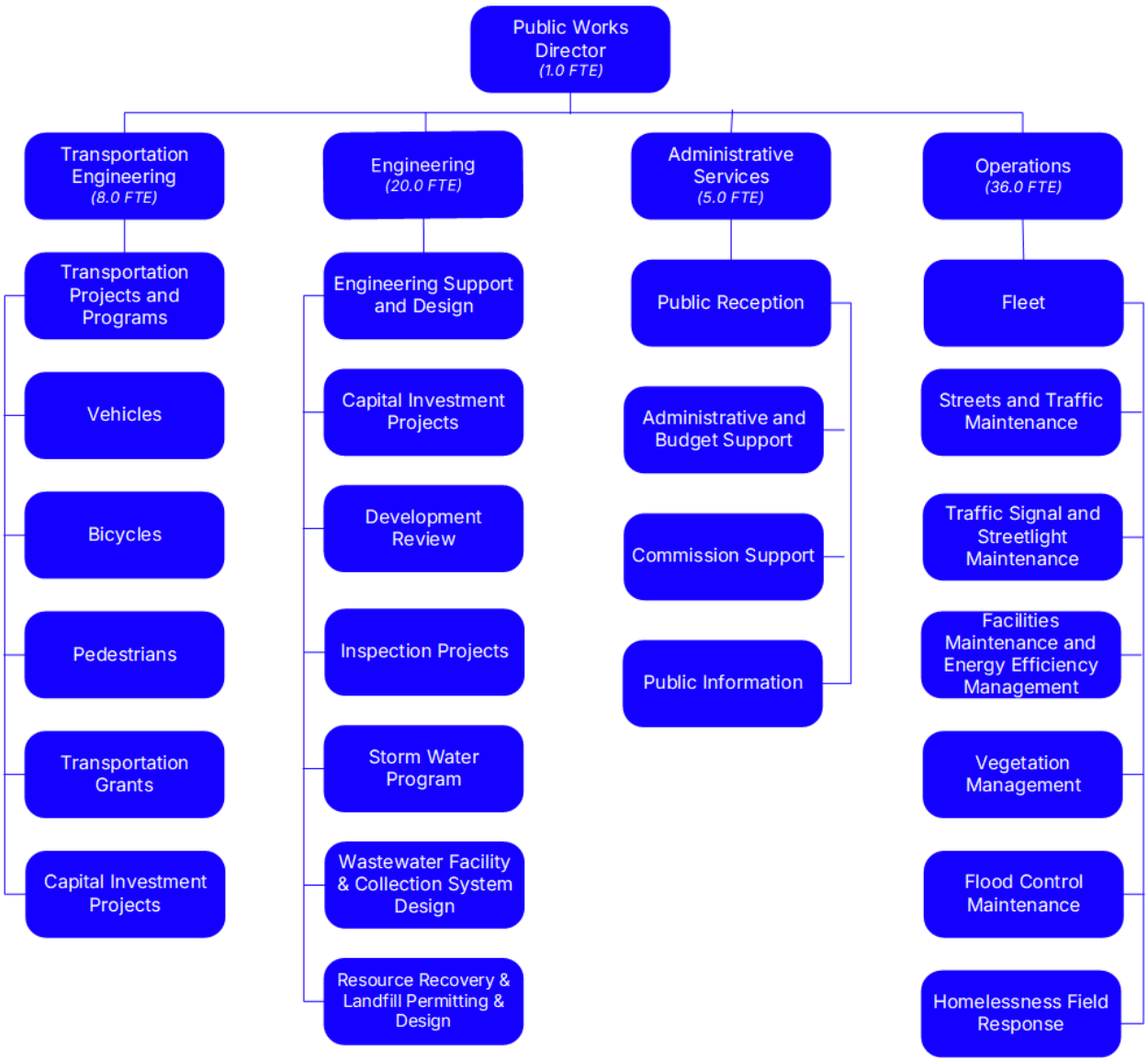
	FY 2024	FY 2025	FY 2026
TOTAL AUTHORIZED PERSONNEL:	268.40	275.40	279.40

**Sums may have discrepancies due to rounding*

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Transportation Planner I/II	1.00	1.00	1.00	1.00	-
Total	**80.00**	**82.00**	**85.00**	**87.00**	**2.00**

* "Amended" refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year

Organization Chart



PUBLIC WORKS DEPARTMENT- *ENTERPRISE FUNDS*



The Public Works Department is the largest City department and is organized into seven major divisions, with four functions in Enterprise or special fees: Parking District Resource Recovery, Stormwater, and Wastewater.

The primary goals are to provide a wide range of municipal services to Santa Cruz Residents, businesses, and visitors in a safe, professional, sustainable, and cost-effective way, emphasizing community responsiveness, excellent customer service, and financial responsibility to rate and fee payers.

The Public Works' Enterprise Funds:

- Parking Funds
- Stormwater Funds
- Refuse Funds
- Wastewater Funds

Proprietary, or enterprise, funds operate in a manner similar to that of a private business and are supported by rate revenue.

Contact Us:

831-420-5160

www.cityofsantacruz.com/publicworks

Public Works Administration and Engineering Office
809 Center St., Room 201, Santa Cruz

Parking Office
124 Locust St.

Resource Recovery Facility
605 Dimeo Ln.

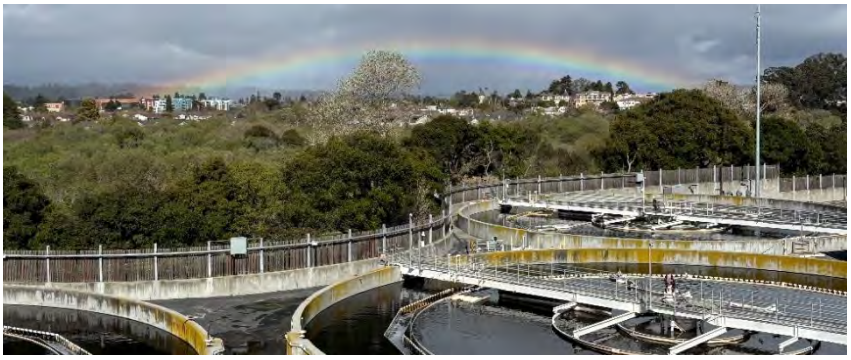
*Corporation Yard**
1125 River St.

*Wastewater Treatment Facility*110*
California St.

* Not open to the public

Core Services

- The Parking Operations Division operates and maintains the City's four parking structures, eighteen parking lots, and over 1,800 on-street parking assets. Parking manages multiple parking programs in support of the City's strategic priorities in the City's downtown, beach, and other sectors. Parking plays a key role in the maintenance of the downtown area and provides parking enforcement and parking revenue collection citywide. The Parking division leads the Downtown Commission.
- The Resource Recovery Division collects all refuse, recycling, and green waste in the City. The Resource Recovery Division provides street sweeping services, operates the City's landfill facility, processes and markets materials diverted from the landfill, including recyclables, green and food waste, and provides waste reduction and recycling education programs.
- The Stormwater program maintains the stormwater system through storm drain, storm pipe and pump station maintenance. All efforts are made to reduce trash and other debris from entering the drains and flowing into local creeks and the Monterey Bay National Marine Sanctuary.
- The Wastewater Division operates and maintains a regional award-winning wastewater treatment facility (WWTF) as well as the City's subsurface storm water and wastewater collection systems, pumping stations, leachate facility and ocean outfall. The division performs environmental compliance duties including inspection, sampling, public education, and monitoring of business and industrial establishments to limit discharge of harmful constituents into wastewater or stormwater systems or the environment. The Wastewater Division provides wastewater treatment services to the City of Santa Cruz and the Santa Cruz County Sanitation District, comprised of Live Oak, Soquel, Aptos, and the City of Capitola.



FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Completed the Wastewater Fund rate structure for FY 2026-2030	X	X			X	X	
Completed $30,000,000 IBank loan for several wastewater enterprise projects	X					X	
Secured a $171,000 CalRecycle grant with an emphasis on edible food recovery 🌲	X	X		X	X		X
Began the restricted parking pilot street sweeping program to improve stormwater quality 🌲 ❤️‍🩹	X				X		X
Installed temporary methane flare at the Dimeo Facility to back up the Gas Recovery system while a permanent flare is designed and constructed 🌲	X				X	X	X
Completed PARCS implementation for all parking facilities	X	X			X		X
Completed landscape improvements at parking lots and structures 🌲	X	X			X		X
Took over Safe Parking registration and permit issuance ⚖️	X		X	X	X		X
Completed WWTF and Pump Stations Arc Flash Studies to protect employee safety and electrical system infrastructure 🌲		X			X	X	X
Assisted with OVO implementation	X	X		X	X		
Expanded Safe Parking lot locations throughout the City ⚖️ 🌲 ❤️‍🩹	X		X	X	X		X
Took over Safe Parking registration and permit issuance	X	X		X	X		
Replaced end-of-life standby generator to ensure power redundancy and avoid service interruption at the WWTF 🌲	X				X	X	X

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Start up and Operation of new Source Water Pump Station to provide secondary wastewater effluent to Pure Water Soquel Advanced Water Treatment Facility ❤️‍🩹					X	X	
Provided analytical and consultative services including sampling, analyses and reporting for mandated National Pollutant Discharge Elimination System (NPDES) wastewater monthly, quarterly, semiannual, and annual reports ❤️‍🩹					X	X	
Startup of new Title 22 tertiary treatment facility at the City's WWTF to provide onsite and offsite recycled water						X	
Secured financing and begin construction of Lot 4/Library parking facility	X	X					X
Received funding from Monterey Bay Air Resources District (MBARD) and Central Coast Community Energy (3CE) for electric vehicle (EV) refuse truck, vehicle rebates, and EV charging infrastructure 🎄	X					X	X
Upgraded the sanitation vanpool and Facilities van with a grant-funded EV van 🎄	X				X	X	X
Completed the 54" Sewer Liner Project 🎄 ❤️‍🩹					X	X	
Certified 15 new businesses in the Green Business program 🎄 ❤️‍🩹	X	X			X		X

FY 2026 Goals

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Install new permanent landfill methane flare to further capture landfill methane when the production plant is offline 🎄	X				X	X	X
Complete the landfill cost of service study and implement new rates, as needed	X	X			X		X
Implement a countywide program to recover or recycle used marine and car flares 🎄	X	X			X		X
Implement multi-space pay station pilot program	X	X					X
Implement online permit sales	X						X
Increase revenue from Low Carbon Standard Fuel (LCFS) credits by installing additional EV chargers at City facilities 🎄	X					X	X
Kickoff Phase 1 of the San Lorenzo River Pump Station #1 and Soquel Pump Station Design 🎄 💓		X			X	X	
Begin design on the Interstate Pump 1 replacement 🎄 💓		X			X	X	
Complete elevator modernization at Locust and Soquel parking garage 🎄 💓		X			X		
Begin pilot parking program for multi-space parking on Pacific Avenue	X	X					
Continue landscaping improvements in citywide parking garages and lots		X					
Transition to online residential parking permit sales	X						
LPR (license plate recognition) implementation in residential permit areas	X						

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Complete analysis for improving Stormwater Fund revenue to provide stable fiscal standing to complete required and needed maintenance and repairs 🌲	X	X			X	X	
Kick-off Wastewater Treatment Facility Headworks project 🌲 ⏰					X	X	
Operate new Title 22 tertiary treatment facility at COSC WWTF to provide onsite and offsite recycled water 🌲 ⏰					X	X	
Operate new Source Water Pump Station to provide secondary wastewater effluent to Pure Water Soquel Advanced Water Treatment Facility 🌲 ⏰					X	X	
Provide analytical and consultative services including sampling and analyses for mandated NPDES wastewater monthly, quarterly, semiannual, and annual reports 🌲 ⏰		X			X	X	X
Provide source control guidance, inspections and other mandated services- including sampling and data- to industrial users of the City's wastewater system to maintain beneficial uses of the beaches, wastewater system and the San Lorenzo River 🌲 ⏰		X			X	X	X
Landfill direct carbon fuel cell EV installation	X				X	X	X



Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
# of people on waitlist for downtown parking district permit ⚖️	Strong Businesses & Vibrant Downtown	103	389	60	0	0
Tons of debris disposed of and emptied from City streets & bike lanes 🌲 ❤️‍🩹	Public Safety & Community Well-Being	475	356	400	360	420
# of commercial waste containers emptied 🌲 ❤️‍🩹	Public Safety & Community Well-Being	55,000	67,912	67,132	76,236	80,000
# of street trash cans emptied 🌲 ❤️‍🩹	Public Safety & Community Well-Being; Natural & Built Infrastructure	15,000	13,884	14,000	10,600	11,000
Average millions of gallons of effluent treated daily by the Wastewater Treatment Facility ❤️‍🩹	Public Safety & Community Well-Being; Natural & Built Infrastructure	7.0	8.8	8.0	7.6	7.6



Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
% completion of mandated monitoring and reporting of secondary-treated effluent per NPDES discharge permit 🌲💓	Natural & Built Infrastructure; Public Safety & Community Well-Being	94%	95%	99%	100%	100%
% of City waste diverted from disposal (the state-mandated diversion goal is 50%) 🌲💓	Natural & Built Infrastructure; Public Safety & Community Well-Being	63%	65%	65%	68%	70%
# of days total that the Locust, Soquel, and River Front garages' occupancy was 75% or higher 🌲	Strong Businesses & Vibrant Downtown	0	0	3	5	5



Staffing

The position list below does not include administrative personnel whose funding is allocated to Public Works enterprise funds: those positions may be found in the Public Works- other City funds staffing list.

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Administrative Assistant I/II	1.50	2.00	2.00	2.00	-
Chemist I/II	1.80	1.80	1.80	1.80	-
Construction Specialist	2.00	2.00	2.00	2.00	-
Environmental Compliance Inspector	2.00	2.00	2.00	2.00	-
Environmental Microbiologist III	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	1.00	1.00	1.00	1.00	-
Equipment Service Worker	3.00	3.00	3.00	3.00	-
Landfill Gate Attendant	2.00	2.00	2.00	2.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Parking Attendant	9.40	9.40	9.40	9.40	-
Parking Control Maintenance Worker	7.00	7.00	7.00	7.00	-
Parking Enforcement Officer	7.00	7.00	7.00	7.00	-
Parking Facility Maintenance Assistant	9.70	9.70	9.70	9.70	-
Parking Office Representative	4.00	4.00	4.00	4.00	-
Parking Office Supervisor	1.00	1.00	1.00	1.00	-
Parking Program Manager	1.00	1.00	1.00	1.00	-
Parking Services Supervisor	3.00	3.00	3.00	3.00	-
Public Works Operations Manager	1.00	1.00	1.00	1.00	-
QA/QC Laboratory Chemist	1.00	1.00	1.00	1.00	-
Recycling Center Maintenance Mechanic	1.00	1.00	1.00	1.00	-
Resource Recovery Equipment Operator	4.00	4.00	4.00	4.00	-
Resource Recovery Supervisor	8.00	8.00	8.00	8.00	-
Resource Recovery Worker I/II	17.00	17.00	21.00	21.00	-
Senior Environmental Compliance Inspector	1.00	1.00	1.00	1.00	-
Service Field Crew Leader	4.00	4.00	4.00	4.00	-
Solid Waste Worker	41.50	42.00	42.00	43.00	1.00
Superintendent of Parking Services	1.00	1.00	1.00	1.00	-
Superintendent of RR Disposal	1.00	1.00	1.00	1.00	-
Superintendent of RR Collect Sweeping	1.00	1.00	1.00	1.00	-
Waste Reduction Assistant	3.00	3.50	3.50	3.50	-
Wastewater Collection Field Crew Leader	2.00	2.00	2.00	2.00	-
Wastewater Collection Maintenance Technician I/II	5.00	5.00	5.00	5.00	-
Wastewater Collection Maintenance Technician Trainee I/II	1.00	1.00	1.00	1.00	-

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Wastewater Collection Manager	1.00	1.00	1.00	1.00	-
Wastewater Collection Mechanical Technician I/II	1.00	1.00	1.00	1.00	-
Wastewater Facilities Electrical/ Instrumental Tech I/II	2.00	2.00	2.00	2.00	-
Wastewater Facilities Electrical/Instr Sup	1.00	1.00	1.00	1.00	-
Wastewater Facilities Lead Elec/Instr Tech	1.00	1.00	1.00	1.00	-
Wastewater Facilities Lead Mechanical Technician	1.00	2.00	2.00	2.00	-
Wastewater Facilities Mechanical Tech I/II	10.00	9.00	9.00	9.00	-
Wastewater Facilities Mech Supervisor	1.00	1.00	1.00	1.00	-
Wastewater Lab/Env Compliance Manager	1.00	1.00	1.00	1.00	-
Wastewater Plant Operator II/III	9.00	9.00	9.00	9.00	-
Wastewater System Manager	1.00	1.00	1.00	1.00	-
Wastewater Treatment Facility Operations Manager	1.00	1.00	1.00	1.00	-
Wastewater Treatment Operations Supervisor	1.00	1.00	1.00	1.00	-
Total	**196.90**	**198.40**	**202.40**	**203.40**	**1.00**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year



Organization Chart



Return to Table of Contents

WATER DEPARTMENT



The mission of the Water Department is to ensure public health and safety by providing a clean, safe, and reliable supply of water. We strive to serve the community in a courteous, efficient, cost-effective, and environmentally sustainable manner.

We monitor water quality and have had zero violations of drinking water standards. We protect the local watersheds our drinking water comes from and the operation of the Loch Lomond Recreation Area. In addition to meeting the daily needs of our customers, the department is developing long-term solutions and collaborative partnerships with neighboring water agencies.

Our Responsibilities Include:

- Collection of Water
- Production of Drinking Water
- Water Treatment
- Water Distribution
- Water Storage
- Monitoring of Drinking Water

Contact Us:

831-420-5200

www.cityofsantacruz.com/government/city-departments/water

212 Locust St., Santa Cruz

Loch Lomond Recreation Area
100 Loch Lomond Way, Felton

Water Administration, Water Engineering, and Santa Cruz Municipal Utilities (SCMU)
212 Locust St., Santa Cruz

Core Services

Every day, department staff work hard to produce and deliver millions of gallons of water to nearly 100,000 customers in Santa Cruz and several other parts of the county. Staff perform daily utility, land, and natural resource management activities needed to provide reliable, high quality water service to our community. In addition to these daily duties, the department is undergoing a major reinvestment in water infrastructure and water supply augmentation initiatives to adapt to climate change and ensure the community continues to receive clean, safe, and reliable drinking water. This includes upgrades to the water treatment plant, improvements to the Loch Lomond dam, the replacement of all system meters, and projects to augment our local water supply. To perform this work, the Water Department is organized into four areas: Operations; Engineering; Customer Service; and Administration.

Operations - The Operations group is responsible for managing the watersheds; collecting, treating, and testing untreated and treated water; and storing and distributing treated water to our customers. The group includes the following sections: Water Resources; Water Production; Water Quality Control (laboratory); Distribution; and the Water Recreation Facility (Loch Lomond Reservoir).

- The Water Resources Management section is responsible for drinking water source protection, environmental regulatory compliance, and general natural resource management. The section coordinates environmental projects related to water rights, water supply, habitat conservation, and environmental resource protection.
- The Water Production section is responsible for production, operation, and maintenance of water storage, diversion, collection, pumping, and treatment facilities from all sources throughout the system. This 24/7 work is made more challenging with the Concrete Tank Replacement project underway and planned upgrades to the Graham Hill Water Treatment Plant soon. Despite the challenges presented, staff continue to produce millions of gallons of water for customers daily.
- The Water Quality Control (laboratory) section performs all water quality testing and oversees matters pertaining to water quality control to maintain compliance with State and Federal standards and for planning for future treatment needs.

- The Water Distribution section is responsible for the maintenance and operation of all transmission mains, distribution mains, service lines, and hydrants in the service area. Distribution staff also replace significant segments of distribution mains as part of the Capital Investment Program (CIP).
- The Water Recreation Facility section operates and maintains Loch Lomond Recreation Area. This section is also responsible for patrolling watershed property and protecting source water quality. Watershed Rangers also provide in-person watershed education programs for local elementary school children at Loch Lomond.

Engineering - The Water Engineering section is composed of two main functions: Engineering and Utility and Environmental Planning.

- The Water Engineering section provides engineering, planning, project design, and construction management necessary for water facilities, as well as evaluation and installation of water-saving technologies. The section keeps current with new technologies and water quality issues, remaining sensitive to mitigation of environmental impacts; reviews all requests for water services; maintains record of facilities, installations, and maps; and oversees the Backflow Prevention Program. In 2017, the department embarked on an ambitious system-wide reinvestment with the Engineering section at the helm. This program includes the replacement of large storage tanks, pipelines, and the exploration of increasing storage in underground aquifers in partnership with neighboring agencies.
- The Utility and Environmental Planning group helps the department adequately plan for the impacts of climate change and building a resilient water system. Foundational documents such as the Urban Water Management Plan guide future projects by ensuring there are adequate water supplies. In addition, there are numerous Federal, State, and local environmental laws the department must comply with to complete the planned infrastructure investments in the water system.

Customer Service - The Customer Service group consists of three sections: Customer Service; the Meter Shop; and Customer Assistance. These three sections interface with the public frequently and strive to provide excellent customer service.

- The Customer Service section (Santa Cruz Municipal Utilities –

SCMU) provides customer service for water, sewer, refuse, and recycling services to the residents and businesses of the City of Santa Cruz, plus water services to other parts of the county. This section manages utility accounts and billing, processes opening and closing of accounts, and provides service in response to customer requests.

- The Meter Shop section is responsible for reading, inspecting, installing, maintaining, and replacing water meters in the service area. As part of a large capital project, all water meters in the service area are being replaced. The new meters will give water customers more timely and accurate usage information as well as improve the billing process.
- The Customer Assistance section helps customers resolve leaks and implements a water affordability program for low-income households.
- Administration - The Water Administration section coordinates and manages department business by focusing on the following operational areas: human resources, finances, community relations, safety, and regulatory compliance. Administration is responsible for maintaining a rate structure that reflects cost-of-service, solicits Federal, State, and other funds to finance the department's CIP, and ensures adequate financial reserves. This section also facilitates communication and interaction with the Water Commission, City Council, City Manager's Office, and regulatory agencies.



FY 2025 Accomplishments

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Finalized low-interest State Revolving Fund financing and secured a Congressional grant for the Newell Creek Pipeline Replacement Project 🎄⚖️💓	X					X	X
Contributed to restoration efforts in the Mid-County and Santa Margarita groundwater basins 🎄⚖️💓						X	X
Completed pilot testing at Beltz 9 and advanced multiple aquifer storage and recovery projects in coordination with regional partners to bolster drought resilience 🎄⚖️💓						X	
Introduced the City's first Utility Customer Assistance Program, offering monthly bill credits to qualifying low-income households 🎄⚖️💓	X				X		X
Commenced construction activities on critical infrastructure projects to meet sustainability goals, including: University Tank 4 Replacement Project, Newell Creek Pipeline Replacement Project – Felton/Graham Hill, Regional Drought Resiliency Project – Santa Cruz-Scotts Valley Intertie 1, Beltz 12 Ammonia Removal Improvements, Beltz 12 Upgrades for Aquifer Storage and Recovery Project, and Union Locust Emergency Generator Project 🎄⚖️💓	X					X	
Maintained 100% compliance with state and federal drinking water standards, earning laboratory certification and national recognition 🎄⚖️💓					X	X	

FY 2025 Accomplishments	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Supported two workforce development initiatives including hosting the third annual high school "Trades Day," drawing ~600 students, and the second annual Skilled Trades Job Fair for people who are 18 years or older, which had about 350 attendees, to promote training and career opportunities in the skilled trades 🌲⚖️💓					X		X
Completed Meter Replacement Project by replacing remaining large meters using in-house staff, and leveraged the new meter capabilities to decrease in-field work orders by nearly one-third, improving operational efficiency and responsiveness 🌲⚖️💓	X					X	X
Received a NOAA Fisheries award for outstanding partnership in anadromous salmonid conservation efforts 🌲⚖️💓						X	X



FY 2026 Goals

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
Initiate a comprehensive cost-of-service study and rate-setting process for 2027–2031, aligning with the Department's long-term financial planning 🎄⚖️💓	X						X
Reach substantial completion on key infrastructure projects, including the Santa Cruz–Scotts Valley Intertie, Concrete Tanks replacement project, Beltz 12 ASR, and University 4 tank to improve system reliability and enhance drought resiliency 🎄⚖️💓	X					X	
Broaden leak notification and financial assistance to multi-family and commercial customers and analyze leak patterns to optimize outreach effectiveness 🎄⚖️💓	X					X	X
Finalize amended water rights, secure Section 10 permit for the Anadromous Salmonid Habitat Conservation Plan, launch expanded juvenile salmonid population monitoring in the San Lorenzo River and implement the first year of the Non-Flow Conservation Fund project 🎄⚖️💓	X					X	
Contribute to the citywide utility billing system replacement project (NATE) to improve transparency, convenience, and customer service 🎄⚖️💓	X					X	X
Seek state or federal funding for rehabilitation of the Tait Diversion facility, incorporating fish passage and habitat	X					X	X

FY 2026 Goals	*Fiscal Sustainability & Transparency*	*Strong Businesses & Vibrant Downtown*	*Housing*	*Homelessness Response*	*Public Safety & Community Well-Being*	*Natural & Built Infrastructure*	*Thriving Organization*
improvements, and groundwater storage projects to support supply reliability goals 🌲⚖️💓							
Establish a new valve maintenance and replacement program to improve system reliability and emergency response 🌲⚖️💓	X					X	X



Workload Indicators

Workload Indicators	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Drinking water consumed (billions of gallons)	Public Safety and Community Well-Being	2.22	2.24	2.33	2.29	2.47
# of phone calls, emails, and lobby visits handled by Santa Cruz Municipal Utilities' Customer Service Unit ⚖️ 🌲 ❤️‍🩹	Thriving Organization	49,664	57,141	55,099	50,000	50,000
Amount of dollars of new construction investments (in millions) ⚖️ 🌲 ❤️‍🩹	Natural and Built Infrastructure	$52.7	$49.0	$45.3	$44.2	$48.8
Acres of watershed lands protected 🌲	Natural and Built Infrastructure	22,873	22,873	22,873	22,873	22,873
Value of water system infrastructure maintained to ensure the safe delivery of drinking water 🌲	Natural and Built Infrastructure	$1B	$1B	$1B	$1B	$1B



Performance Measures

Performance Measures	Strategic Plan Focus Area	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimate	FY 2026 Goal
Compliance with drinking water standards ⚖️🌲💓	Public Safety and Community Well Being	100%	100%	100%	100%	100%
# of workers comp claims requiring employee absence greater than 30 days	Thriving Organization; Public Safety and Community Well Being	0	1	0	0	0
Maintain excellent bond ratings to ensure favorable borrowing rates thereby reducing cost to customers ⚖️🌲💓	Fiscal Sustainability and Transparency; Thriving Organization	AA-/A-	AA-/A-	AA-/A-	AA-/A-	AA-/A-
% of customer bills paid within 60 days	Fiscal Sustainability and Transparency	97%	94%	97%	99%	97%



Staffing

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Administrative Assistant I/II	2.00	2.00	2.00	2.00	-
Administrative Assistant III	2.00	2.00	2.00	2.00	-
Administrative Assistant III- Limited Term	-	-	1.00	1.00	-
Assistant Engineer I/II	4.00	4.00	5.00	5.00	-
Associate Planner I/II	3.00	4.00	4.00	4.00	-
Associate Professional Engineer	4.75	4.75	4.75	4.75	-
Chief Ranger	1.00	1.00	1.00	1.00	-
Community Relations Specialist**	1.00	-	-	-	-
Customer Service Manager	1.00	1.00	1.00	1.00	-
Data Analyst	-	-	1.00	1.00	-
Deputy Water Director/Engineering Mgr	1.00	1.00	1.00	1.00	-
Deputy Water Director/Operations Mgr	1.00	1.00	1.00	1.00	-
Director of Water Department	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	2.00	1.00
Engineering Technician	3.00	3.00	3.00	3.00	-
Environmental Microbiologist I/II/III	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	1.00	3.00	1.00	-	(1.00)
GIS Analyst	-	-	-	1.00	1.00
Laboratory Technician	2.00	2.00	2.00	2.00	-
Management Analyst	3.00	3.00	3.00	3.00	-
Principal Management Analyst	2.00	2.00	2.00	2.00	-
Principal Planner	1.00	1.00	1.00	1.00	-
Program Analyst	-	-	2.00	2.00	-
Ranger I/II	3.00	3.00	3.00	3.00	-
Ranger Assistant	3.50	3.50	3.50	3.50	-
Senior Electrician	1.00	1.00	1.00	1.00	-
Senior Professional Engineer	1.00	2.00	2.00	2.00	-
Senior Ranger	2.00	2.00	2.00	2.00	-
Senior Water Distribution Operator	6.00	6.00	6.00	6.00	-
Superintendent of Water Treatment & Production	1.00	1.00	1.00	1.00	-
Superintendent of Water Distribution	1.00	1.00	1.00	1.00	-
Utility Account Specialist	4.00	4.00	4.00	4.00	-

Positions	FY 2023 Amended*	FY 2024 Amended*	FY 2025 Amended*	FY 2026 Adopted	FY 2026 Change
Utility Maintenance Technician	4.00	4.00	4.00	4.00	-
Utility Service Field Technician I/II	2.00	2.00	2.00	2.00	-
Utility Service Representative I/II	6.00	6.00	6.00	6.00	-
Utility Service Representative I/II- Limited Term	-	-	2.00	2.00	-
Utility Supervisor	1.00	1.00	1.00	1.00	-
Water Chief Financial Officer/Assistant Finance Director	1.00	1.00	1.00	1.00	-
Water Conservation Representative	2.00	-	-	-	-
Water Distribution Crew Leader III/IV	6.00	6.00	6.00	6.00	-
Water Distribution Operator II/ III	9.00	9.00	9.00	9.00	-
Water Distribution Sup V Chief Distribution Operator	1.00	1.00	1.00	1.00	-
Water Facilities Electrical/Instr Tech II/III	1.00	1.00	2.00	2.00	-
Water Facilities Field Supervisor	2.00	2.00	2.00	1.00	(1.00)
Water Facilities Mechanical Tech II/III	2.00	2.00	2.00	2.00	-
Water Facilities Mechanical Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Specialist I/II	3.00	3.00	3.00	3.00	-
Water Meter Specialist Lead	-	1.00	1.00	1.00	-
Water Meter Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Technician	1.00	1.00	1.00	-	(1.00)
Water Quality Chemist I/II/III	2.00	2.00	2.00	2.00	-
Water Quality Manager	1.00	1.00	1.00	1.00	-
Water Resources Analyst	3.00	3.00	3.00	3.00	-
Water Resources Supervisor	1.00	1.00	1.00	1.00	-
Water SCADA Analyst	1.00	1.00	1.00	1.00	-
Water Treatment Operator II/III/IV	8.00	8.00	8.00	8.00	-
Water Treatment OIT II/III/IV	1.00	1.00	1.00	1.00	-
Water Treatment Sup IV/V-Chief Plant Operator	1.00	1.00	1.00	1.00	-
Watershed Compliance Manager	1.00	1.00	1.00	1.00	-
Total	**121.25**	**123.25**	**129.25**	**128.25**	**(1.00)**

* “Amended” refers to the FTE count as of the adopted budget of the indicated fiscal year, plus any adjustments authorized by City Council within the course of the year

** 1.00 FTE Community Relations Specialist began reporting to City Manager’s Office in FY 2024

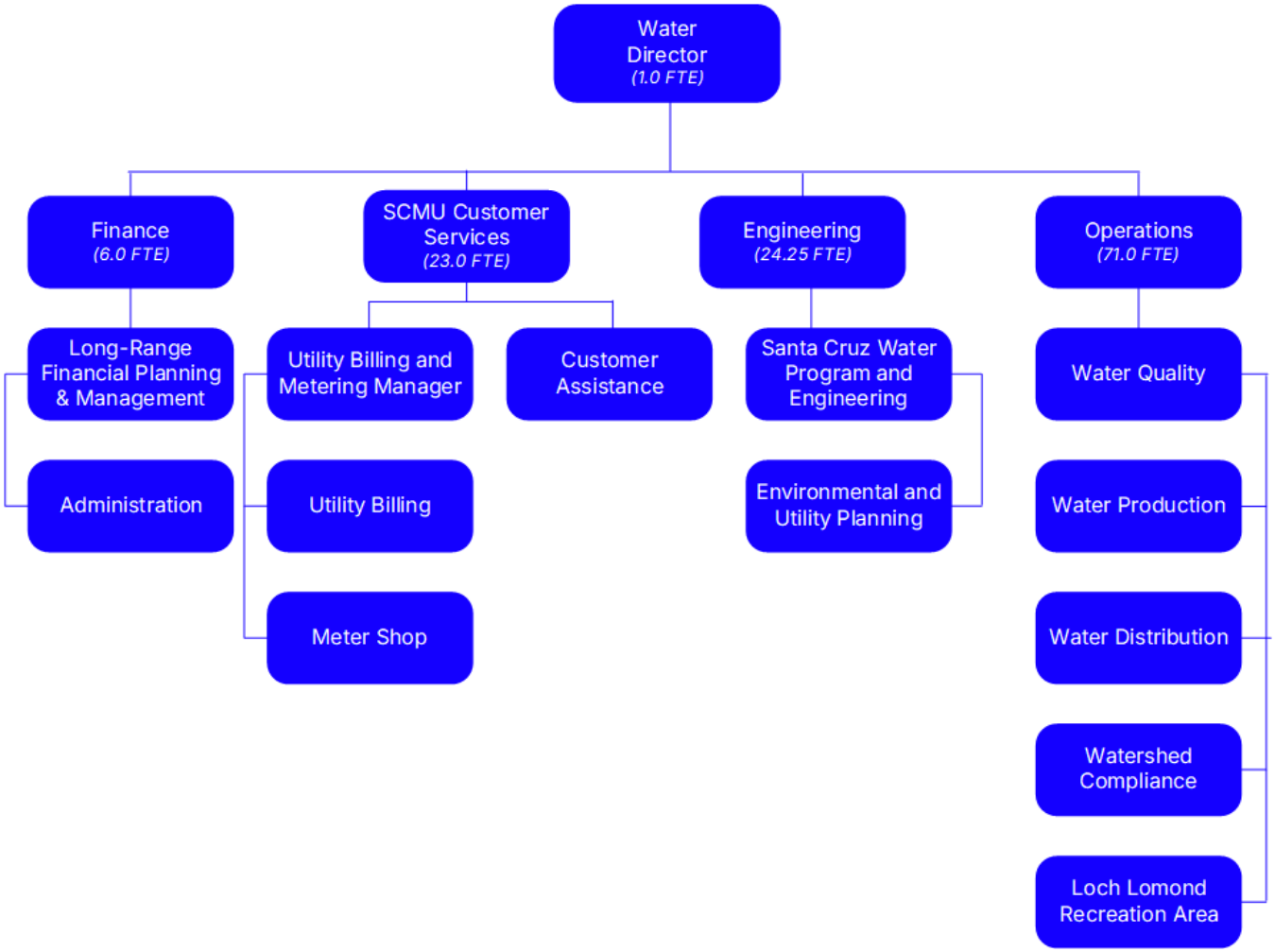
Budget Summary - Water

		Fiscal Year 2024 Actuals*	Fiscal Year 2025 Adopted Budget*	Fiscal Year 2025 Amended Budget*	Fiscal Year 2025 Year-End Estimate*	Fiscal Year 2026 Adopted*
EXPENDITURES BY CHARACTER:						
Personnel Services		16,305,462	18,972,431	21,063,081	17,380,876	20,429,758
Services, Supplies, and Other Charges		15,721,859	19,967,519	20,432,621	17,387,982	21,425,138
Capital Outlay		263,344	536,400	729,033	424,663	1,485,371
Debt Service		5,742,420	7,271,880	7,286,880	6,680,616	12,340,263
Total Expenditures		38,033,086	46,748,230	49,511,615	41,874,137	55,680,530
EXPENDITURES BY ACTIVITY:						
Water Administration	7101	7,241,379	8,639,904	8,643,415	7,981,257	9,661,246
Water Engineering	7102	2,545,240	3,928,960	4,474,967	3,210,958	4,722,995
Water Customer Services	7103	2,653,453	2,985,332	3,319,906	2,609,791	3,417,890
Water Customer Assistance	7104	599,848	1,026,585	873,194	589,303	551,937
Water Resources	7105	1,924,837	2,745,161	2,863,427	1,386,583	2,779,639
Water Production	7106	7,399,589	8,934,367	9,631,497	8,750,997	9,649,855
Water Quality	7107	1,979,439	2,497,213	2,767,211	2,443,422	2,612,942
Water Distribution	7108	5,022,430	5,428,785	6,115,314	5,057,498	6,609,297
Water Recreation	7109	1,503,766	1,531,262	1,564,536	1,475,626	1,599,524
Water Operations	7110	524,579	663,795	778,923	680,617	598,315
Water Meter Shop	7113	941,106	1,349,986	1,462,344	1,217,471	1,311,627
Water Debt Service	7140	5,697,420	7,016,880	7,016,880	6,470,616	12,165,263
Subtotal Other Funds		38,033,086	46,748,230	49,511,615	41,874,137	55,680,530
Total Expenditures		38,033,086	46,748,230	49,511,615	41,874,137	55,680,530
RESOURCES BY FUND:						
Technology Surcharge	295	1,768	-	3,429	5,000	5,200
Water	711	46,386,570	55,043,799	55,051,932	55,329,030	59,040,557
Water Rate Stabilization Fund	713	2,967,479	3,301,080	3,301,080	3,056,490	3,301,080
Water System Development Fees Fund	715	687,129	420,000	420,000	1,205,130	1,240,000
Total Resources		50,042,945	58,764,879	58,776,441	59,595,650	63,586,837
NET GENERAL FUND COST:		***12,009,859***	***12,016,649***	***9,264,827***	***17,721,513***	***7,906,307***

	FY 2024	FY 2025	FY 2026
TOTAL AUTHORIZED PERSONNEL:	123.25	129.25	128.25

**Sums may have discrepancies due to rounding*

Organization Chart



* The above chart shows permanent employees only; 3.0 FTE for the Administrative Assistant III and Utility Service Representative I/II limited-term positions are not included in the FTE count

CITY OF SANTA CRUZ







CAPITAL OUTLAY



Fiscal Year
July 1, 2025-
June 30, 2026

Return to Table of Contents

This page intentionally left blank

Overview

In the City of Santa Cruz, capital assets are generally defined as assets are used in operations and that have an estimated useful life more than one year with an initial, individual cost greater than the thresholds below:

Asset Type	Threshold
Infrastructure	$25,000
Buildings and Lease Improvement	$10,000
Land Improvement	$10,000
Leased Buildings	$10,000
Machinery and Equipment	$5,000
Leased Equipment	$5,000
Software (if qualified)	$5,000

There is a special class of expenditures that are for capital assets that have a purchase timeline of one year: these are considered capital outlay. The table below compares different types of expenditures found throughout the City of Santa Cruz's budget:

Expenditure Type	Threshold	Purchasing Timeline	Recurring or One-time
Operating Noncapital Expenditure	Less than capital asset threshold	One year or less	Recurring
Capital Investment Program Capital Project	Greater than or equal to capital asset threshold, and over $100,000	Greater than one year	One-time
Capital Outlay Expenditure	Greater than or equal to capital asset threshold	One year or less	One-time

FY 2026 Planned Capital Outlay Expenditures by Department

Information Technology

Activity	Account Description	Amount	Expenditure Detail
Activity 1251- IT Operations	Computer equipment	$75,000	Core Switch Replacement

Activity	Account Description	Amount	Expenditure Detail
		$45,000	Switches, Routers and Firewalls, & Backup Appliances
IT Department Total		$120,000	

Parks and Recreation

Activity	Account Description	Amount	Expenditure Detail
Activity 3103- Administration	Other machinery and equipment	$95,000	Exploration of funding mechanisms to obtain: Surrounds Mower; Heavy-duty Utility Vehicle; Mid-duty Vehicle; Mini Skid Steer
Parks and Rec Department Total		$95,000	

Public Works- General Fund

Activity	Account Description	Amount	Expenditure Detail
Activity 4210- Street Main-tenance and Sidewalk Repair	Vehicle equipment	$23,000	Electric street maintenance dump truck
Activity 4102- Engineering	Vehicle equipment	$15,000	Purchase currently leased vehicles as leases are terming
Activity 4221- Parking Services	Vehicle equipment	$56,843	Replacement non-LPR scooter
		$6,500	Purchase currently leased vehicles as leases are terming
Public Works General Fund Total		$101,343	

Total General Fund Capital Outlay	$316,343	

Public Works- Enterprise Funds

Activity	Account Description	Amount	Expenditure Detail
Activity 7202 – Wastewater Collection / Flood Control	Vehicle equipment	$120,000	Replacement of Unit 455
		$44,469	Replacement of non-compliant Gorman Rupp 4" pump with Godwin FT4 diesel pump
Activity 7202 – Wastewater Collection / Flood Control	Other machinery and equipment	$23,000	Solar-powered, towable, arrow/message board
Activity 7203 – Wastewater Treatment Facility	Equipment components	$100,000	Secondary air supply fans (3)
		$30,000	Secondary air control valves
		$30,000	SFT grinder
		$60,000	PSS scum drives 3 & 4 sprocket and shear pin assemblies
		$40,000	Electric work maintenance cart
		$45,000	Centrifuge room wall fans
		$120,000	Ladders for secondary clarifiers (3)
		$80,000	Awning for Title 22
		$28,000	Cogen #2 DSM module
	Computer Equipment	$20,000	Replace end-of-life Cisco switches
		$4,500	Replace batteries in admin UPS
		$32,000	Replace end-of-life UPS in Cogen
		$4,500	Replace batteries in SDB UPS

Activity	Account Description	Amount	Expenditure Detail
		$4,500	Replace batteries in Electrical Room UPS
		$10,000	Technical services to replace UPS
		$3,500	Replace batteries in server room UPS
	Other machinery and equipment	$150,000	Used yard tug
		$15,000	New security cameras
		$50,000	Upgrade pump stations to Palo Alto firewalls
Activity 7204-Secondary Plan Parks Mitigation	Other capital outlay	$84,000	Neary Lagoon Pump Station breaker replacement and preventative maintenance
Activity 7206-Wastewater Pump Hose	Other capital outlay	$25,000	Influent pump #2 rebuild parts
Activity 7208-Wastewater Lab	Vehicle equipment	$7,500	Purchase currently leased vehicle as lease is terming
	Other machinery and equipment	$60,000	Acquisition and installation of a replacement fume hood for oil and grease analyses
Total Wastewater		$1,190,969	
Activity 7302-Resource Recovery Collection-Container	Vehicle equipment	$500,000	Roll-off truck replacement, Mack chasis
		$100,000	Supervisor truck replacement
		$500,000	Roll-off truck for collection at Wharf
	Other machinery and equipment	$16,000	10-yard cover roll-off boxes
		$18,000	20-yard cover roll-off boxes

Activity	Account Description	Amount	Expenditure Detail
		$26,000	30-yard cover roll-off boxes
		$40,000	3-yard vertical compactor
Activity 7303- Refuse Disposal	Vehicle equipment	$340,000	New asset for hauling food waste mash to local WWTP
		$65,000	Replacement for asset #829
Activity 7304- Recycling Program- Processing	Vehicle equipment	$88,000	Forklift replacement
	Other machinery and equipment	$30,000	Replacement bucket
Activity 7305- Resource Recovery Collection- Cart	Vehicle equipment	$650,000	Split rear loader replacement for asset #724
		$650,000	Split rear loader replacement for asset #725
Total Refuse		$3,023,000	
Activity 7401- Off-Street Parking	Vehicle equipment	$36,500	Purchase two collection carts and purchase two currently leased vehicles as leases are terming
	Other machinery and equipment	$26,100	Year four of five lease program for ten replacement T2 Luke machines
Total Parking		$62,600	
Activity 7831- Mechanical Maintenance	Vehicle equipment	$35,000	Replace tug
	Other capital outlay	$25,000	Replace roll-up doors
Activity 7836- Pool Vehicles	Vehicle equipment	$300,000	Purchase currently leased vehicles as leases are terming
Total Equipment Operations		$360,000	
Public Works Enterprise Funds Total		**$4,636,569**	

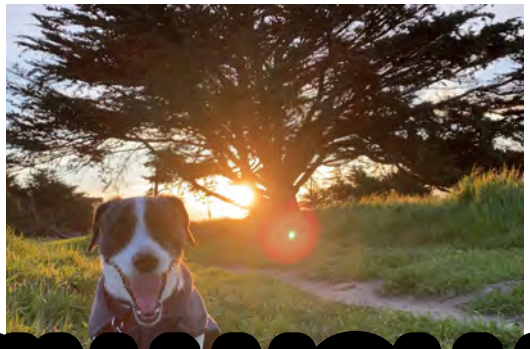
Water Department

Activity	Account Description	Amount	Expenditure Detail
Activity 7105-Water Resources	Vehicle equipment	$8,000	Purchase currently leased vehicle as lease is terming
Activity 7106-Water Production	Vehicle equipment	$224,000	Purchase two currently leased vehicles as leases are terming, and purchase van, generator, tractor, electric cart
	Equipment components	$150,000	Replacement inventory items: VFDs, Tesla Wall Pack and flow meters
	Computer equipment	$53,000	Firewall replacements for remote sites SCADA server and monitoring parts
	Other machinery and equipment	$31,200	Turbidity meters and chlorine analyzers
	Other capital outlay	$160,000	Unanticipated equipment replacement
Activity 7101-Water Quality	Other machinery and equipment	$36,000	UV spectrophotometer and autoclave
Activity 7108-Water Distribution	Vehicle equipment	$100,000	EV Ford F150
		$723,171	Vactor Truck
Water Department Total		**$1,485,371**	

Total Enterprise Funds Capital Outlay	**$6,121,940**	
TOTAL ALL FUNDS CAPITAL OUTLAY	*$6,438,283*	

CITY OF SANTA CRUZ







FINANCIAL POLICIES



Fiscal Year
July 1, 2025-
June 30, 2026

Return to Table of Contents

This page intentionally left blank

Financial and Budgetary Policies

Overview

The City of Santa Cruz's annual budget development, approval, and revision process is governed by Finance Policies, which have been established through the City Charter, City Council policy, and Administrative Procedure Orders (APOs).
A listing of the relevant policies is as follows:

1. Budget Sections of the City Charter (1402, 1410, 1411, and 1412)
2. Budgetary Policy (Council Policy 12.3)
3. Transient Occupancy Tax (Council Policy 12.5)
4. Appropriation Control (Council Policy 12.6)
5. City of Santa Cruz Statement of Investment and Portfolio Policy (Council Policy 12.7)
6. Public Trust Fund (Council Policy 12.8)
7. Donations and Contributions (Council Policy 12.10)
8. City Wide Stabilization Arrangement (Two-Month General Fund Reserve) and Unfunded Obligation Stabilization Arrangement (Council Policy 12.13)
9. General Fund Surplus Policy (Council Policy 12.14)
10. Economic Development Stabilization Arrangement (Council Policy 12.15)
11. Cannabis Business Tax Increment Designated for a Children's Fund (Council Policy 12.16)
12. Grants – Council Review and Approval (Council Policy 14.3)
13. Debt Management Policy (APO Section I, #89)

The City Charter may be found at: https://www.codepublishing.com/CA/SantaCruz/. The entirety of City Council policies, including their full text, may be found at: www.cityofsantacruz.com/government/city-council/council-policy-manual.

FY 2026 Budget Compliance with Financial Policies

While the City strives to always meet all the established financial policies, there are times when the financial circumstance it finds itself in may deem unreachable. The following table displays the degree to which the FY 2026 budget meets each of the financial policies with a rating of a red, yellow, or green traffic light. Red represents that the budget is not meeting the financial policy, yellow means the policy is being partially met, and green means that the financial policy is being fully implemented. If a policy is not rated as green, a note explaining the rating is provided.
The next section provides a summary of the different policies. In FY 2026, the City is proud to meet almost all its financial policies, except for the Citywide Stabilization Agreement. The City has not had sufficient surpluses in the past to build an unrestricted fund balance reserve equal to two months' operating expenditures. This is a continual goal for the City, though, and the long-range financial plan's revenue strategies, once fully implemented, are expecting to bolster the City's ability to reach the reserve goal outlined in its financial policies.

Financial Policy	FY 2025 Rating	FY 2026 Rating	Explanation
Budget Sections of the City Charter	🟢	🟢	
Budgetary Policy	🟢	🟢	
Transient Occupancy Tax	🟢	🟢	
Appropriation Control	🟢	🟢	
City of Santa Cruz Statement of Investment and Portfolio Policy	🟢	🟢	
Public Trust Fund	🟢	🟢	
Donations and Contributions	🟢	🟢	
City Wide Stabilization Agreement and Unfunded Obligation Stabilization Arrangement	🟡	🟡	There are less than two months' expenditures in the City Wide Stabilization Reserve.
General Fund Surplus Policy	N/A	N/A	There is no surplus planned for FY 2026.
Economic Development Stabilization Arrangement	🟡	🟢	
Cannabis Business Tax Increment Designated for a Children's Fund	🟢	🟢	
Grants – Council Review and Approval	🟢	🟢	
Debt Management Policy	🟢	🟢	

The City is proud to be increasing its compliance with its financial policies in comparison to FY 2025, when the rating system first began. This year, there is a budgeted transfer to the Economic Development Trust Fund to fulfill the obligation of this financial policy, whereas last fiscal year, the transfer was not built into the budget to ensure the adopted budget's revenues equaled its expenditures, and this transfer would have upset that balance.

Summary of Financial Policies

1. Budget Sections of the City Charter (1402, 1410, 1411, 1418, and 1412)

The following is a summary of core elements of the budget sections of the City Charter. For the full text of the City Charter, navigate to: https://www.codepublishing.com/CA/SantaCruz/#!/SantaCruzCH.html.

The City Manager annually submits to the City Council a detailed budget showing estimated revenues and expenditures of the City and all departments thereof for the ensuing fiscal year at or before the first regular meeting of the City Council in June of each year.

The City Manager and Director of Finance see that each department and officer of the city operates in accordance with the annual budget appropriations thereof, as nearly as may be. Any appropriation may be changed during the budget year by resolution of the City Council upon application of the appropriate department head or the City Manager. No department or officer may expend or contract for any expenditure of money in excess of the amounts appropriated for.

The City is bound by a provision in state law limiting indebtedness for cities in California to 15% of the total assessed valuation of all real and personal property within the city.

Upon the recommendation of the City Manager, or with the City Manager's consent, the City Council may transfer funds from the unbudgeted reserve to any department or office.

2. Budgetary Policy (Council Policy 12.3)

The following is a summary of core elements of the Budgetary Policy. For the full text of the policy, navigate to:
https://www.cityofsantacruz.com/home/showpublisheddocument/74357/636802240931170000.

Development and adoption of the City of Santa Cruz budget conforms to the following high-level, best practice budgetary principles:

1. The City shall adopt an on-time, structurally balanced budget
2. The City shall develop the budget calendar to prioritize community engagement and education
3. Performance measures will be developed
4. One-time resources shall be matched with one-time spending
5. A long-term fiscal plan shall be developed and updated
6. Fees for services shall default to full cost recovery

The annual budget is a structurally balanced budget, where recurring revenues equal or exceed recurring expenditures. If spending is projected to outpace income, the City Manager presents strategies and the City Council shall, by resolution, make necessary changes in any appropriations. The City may transfer from reserves to fund operational gaps but may not do so to fund capital investment projects or non-General Fund operations.

The City builds each year's budget calendar with an emphasis on community engagement and outreach. The budget is presented to the City Council no later than the first meeting in June and is adopted no later than the first meeting in July.

The City's annual budget includes performance measures to support City strategic goals. The selected measures are useful, relevant, reliable, adequate, and consistently and efficiently collectable.

A core principle in adopting a balanced budget and developing a long-range financial plan is to fund ongoing operations with ongoing resources and hold one-time, short-term resources for building reserves for funding one-time or short-term expenses.

The City develops, revises, and updates long-term financial plans to include strategies to move toward predictable, long-term sustainable operations. The implementation and ongoing maintenance of this plan consists of: using multi-year forecasting on all major funds and operations to guide budgetary decisions; establishing reserves to meet planned funding targets; replacing core equipment and maintenance; reducing the cost of unfunded retirement liabilities; preserving the retirement systems; and meeting facilities replacement fund targeted contributions.

All General Fund fees for requested services, excluding certain Parks and Recreation fees, shall ultimately be set to reach full cost recovery and shall be reevaluated at least every five years.



3. Transient Occupancy Tax (Council Policy 12.5)

The following is a summary of core elements of the Transient Occupancy Tax policy. For the full text of the policy, navigate to: https://www.cityofsantacruz.com/home/ showpublisheddocument/3138/635418232770030000.

A portion of the Transient Occupancy Tax revenues are allocated to the City's visitor-serving agency.

4. Appropriation Control (Council Policy 12.6)

The following is a summary of core elements of the Appropriation Control policy. For the full text of the policy, navigate to: https://www.cityofsantacruz.com/home/ showpublisheddocument/85520/637630666638670000.

At the department level, there are three major expense categories: the 51000 series (personnel services); the combined 52000 series (services), 53000 series (supplies), 54000 series (other materials and services), 56000 series (other charges), and 57000 series (Capital Outlay); and projects (Capital Improvement projects). Transfers between major expense categories must be approved by the City Manager and transfers between funds or departments or between Capital Investment Projects above $100,000 must be approved by City Council. Any revisions that increase the total budget appropriation of any department and fund must be approved by the City Council.

5. City of Santa Cruz Statement of Investment and Portfolio Policy (Council Policy 12.7)

The following is a summary of core elements of the Investment and Portfolio policy. For the full text of the policy, navigate to: https://www.cityofsantacruz.com/home/showpublisheddocument/38399/635418232770030000.

The City Council and the Investment Committee are annually rendered with a statement of investment policy from the Director of Finance, which can be updated and modified as appropriate. A quarterly report on the activities and investment strategy is submitted to the City Manager and the City Council by the Director of Finance on a quarterly basis. City funds will be managed in a prudent and diligent manner with emphasis on legality, safety of principal, liquidity, yield, and local benefits generated by investing in local financial institutions: in that order. This policy was updated on March 26, 2024.

6. Public Trust Fund (Council Policy 12.8)

The following is a summary of core elements of the Public Trust Fund policy. For the full text of the policy, navigate to: https://www.cityofsantacruz.com/home/showpublisheddocument/3136/635418232770030000.

A Public Trust Fund exists to fund 3-year Capital Improvement Program projects with the understanding that high-priority unfunded projects carry a price tag far more than the amount maintained in the Public Trust Fund. The principal of the Public Trust Fund shall be preserved and maintained to meet the capital improvement needs of the City. Interest earnings may be used on an annual basis, may be accumulated from year to year to fund larger objectives, may be used to retire indebtedness to accomplish larger objectives, or a combination of these alternatives. Neither the principal nor interest shall be used to meet operational needs of regularly occurring annual costs.

7. Donations and Contributions (Council Policy 12.10)

The following is a summary of core elements of the Donations and Contributions policy. For the full text of the policy, navigate to: https://www.cityofsantacruz.com/home/showpublisheddocument/3134/635418232770030000.

From time to time, the City receives donations and contributions to support City projects and programs. For monetary donations less than $50,000 per individual donation, the City Manager has the administrative authority to accept and appropriate such donation to be used for the donor's intended purpose. If the donation is greater than $50,000, it is placed on a City Council agenda for review.

8. City Wide Stabilization Arrangement (Two-Month General Fund Reserve) and Unfunded Obligation Stabilization Arrangement (Council Policy 12.13)

The following is a summary of core elements of the Stabilization Arrangement policy. For the full text of the policy, navigate to:

https://www.cityofsantacruz.com/home/showpublisheddocument/32774/635418232770030000.

A portion of the City's fund balance is set aside in reserves in recognition that it is in the best interest of the citizens of the City of Santa Cruz to have uninterrupted public access and services. These reserves are designed to be used in the event of a sudden and unexpected drop in revenues and/or unforeseen emergencies, including unanticipated expenditures of a nonrecurring nature or unanticipated adverse financial or economic circumstances that would lead to operating shortfalls. These reserves may be utilized only after exhausting the current year's budgetary flexibility and spending the current year's appropriated contingency.
The City has two designated reserves: the City Wide Stabilization Arrangement and the Unfunded Obligation Stabilization Arrangement. The City Wide Stabilization Arrangement reserve is for significant financial emergencies that are unforeseen and non-recurring. The funding level of these reserves will be maintained in an amount equal to, but may exceed, two-months of the current fiscal year's adopted total General Fund operating expenditure budget. The Unfunded Obligation Stabilization Arrangement may be spent for reasons of: paying down the General Fund unfunded obligations to other City funds; paying down pension obligation bonds; and transferring into a trust for unfunded post-employment health care obligations. In lieu of a pre-established, flat funding amount or percentage, the funding target for these reserves are determined by City Council based on the City Manager's recommendation after consideration of General Fund projections and available financial resources.

9. General Fund Surplus Policy (Council Policy 12.14)

The following is a summary of core elements of the General Fund Surplus policy. For the full text of the policy, navigate to:
https://www.cityofsantacruz.com/home/showpublisheddocument/52935/636020288446370000.

The City prioritizes allocation of General Fund resources towards critical, core municipal services that are in alignment with the City Council's goals. In accordance with this principle, the City Council allocates any year-end operating surplus by replenishing any General Fund reserves up to their minimum level to maintain an available fund balance of 5% of the current fiscal year's operating expenditure budget. Any remaining surplus more than $100,000 is allocated to funding the Capital Improvement Program, with a priority to roadway improvements, to reducing debt obligations, and to increasing service levels and/or personnel cost increases, in that order of priority.

10. Economic Development Stabilization Arrangement (Council Policy 12.15)

The following is a summary of core elements of the Economic Development Stabilization Arrangement policy. For the full text of the policy, navigate to:
https://www.cityofsantacruz.com/home/showpublisheddocument/52934/636020288443570000.

The City invests in economic development projects and initiatives to create jobs and provide tax revenue for the community and does so, in part, through the Economic Development Stabilization Arrangement. The funding is built up over time through annual operating transfers from the General Fund equal to the one percentage (1%) point increase in the Transient Occupancy Tax effective July 1, 2023 and of the annual Redevelopment Property Tax Trust Fund distribution, less the General Fund's portion of the net operating costs of the economic development activities within the Economic Development Department. Circumstances where the Stabilization Arrangement can be spent are:

1. As necessary to fund economic development project costs associated with infrastructure projects, business façade improvements, business retention initiatives, business recruitment incentives, and grant funding.
2. As necessary to fund City of Santa Cruz staff costs to administer projects

If an unforeseen and non-recurring event defined within the policy creates a significant financial difficulty for the City, the Stabilization Arrangement may be postponed.

11. Cannabis Business Tax Increment Designated for a Children's Fund (Council Policy 12.16)

The following is a summary of core elements of the Cannabis Tax policy. For the full text of the policy, navigate to: https://www.cityofsantacruz.com/home/showpublisheddocument/76034/636930959551900000.



It is the policy of the City Council that 12.5% of the City of Santa Cruz's audited total actual unrestricted revenues derived from the Cannabis Business Tax is designated for the creation and funding of a dedicated Children's Fund. The Children's Fund supports enhancement and expansion of evidence-based programs to prioritize access to early childhood development, prevention, and vulnerable youth programs.

Measure A, passed by Santa Cruz voters in 2021, increased the percent designated to the Children's Fund from 12.5% to 20%.

12. Grants – Council Review and Approval (Council Policy 14.3)

The following is a summary of core elements of the Grants policy. For the full text of the policy, navigate to: https://www.cityofsantacruz.com/home/showpublisheddocument/85528/637630670088070000.

The City Manager has the administrative authority to accept and appropriate grants of up to $100,000 in value on behalf of the City for projects and programs that have been previously approved by the City Council. Grants more than $100,000 in value must be approved by the City Council. The City Manager's Office prepares a quarterly information report to the City Council with information on the status of all grants.

13. Debt Management Policy (APO Section I, #89)

The following is a summary of the core elements of the Debt Management APO.

In recognition that prudent management of the City's debt program is necessary to achieve cost-effective access to the capital markets and demonstrates a commitment to long-term financial planning, the issuance and administration of City debt meets key objectives:

- Maintain the City's sound financial position
- Minimize debt service and issuance costs
- Maintain access to cost-effective borrowing
- Achieve and maintain the highest reasonable credit rating
- Ensure full and timely repayment of debt
- Maintain full and complete financial disclosure and reporting
- Ensure compliance with state and federal laws and regulations

The Director of Finance authorizes, manages, and coordinates activities related to the structure, issuance, and administration of the City's long-term and short-term debt. The Finance Department prepares an annual report to the City Council containing a summary of the City's current credit ratings, and outstanding and newly-issued debt. The City may utilize the following types of minimal debt obligations to finance long-term capital projects: assessment bonds; general obligation bonds; pension obligation bonds; enterprise revenue bonds; lease revenue bonds; refunding bonds; conduit financing bonds; Certifications of Participation; lease financing; bank/private loans; tax allocation bonds; City of Santa Cruz internal financing pool; and other obligations.

The purpose of debt may include integration with the City's Capital Improvement Plan, long-term debt to finance the purchase or improvement of land, infrastructure, facilities or equipment, short-term debt as an interim source of funding in anticipation of long-term borrowing, refunding, and lease financing.

Aggregate debt service payments funded from General Fund sources shall be no greater than ten percent (10%) of primary General Fund revenues as reflected in the prior year's adopted budget.

CITY OF SANTA CRUZ







CAPITAL INVESTMENT PROGRAM



Fiscal Year
July 1, 2025-
June 30, 2026

Return to Table of Contents

This page intentionally left blank

Guide to the Capital Investment Program (CIP)- FY 2026-2030

Capital Investment Program

The City faces an ongoing challenge to meet its capital needs with limited resources. The preparation and adoption of the Capital Investment Program (CIP) is an important part of the City's planning process to identify and meet those needs. It is a multi-year schedule of projects with their associated costs and proposed funding sources. The CIP represents the best efforts to allocate available resources toward projects that provide the most benefit for the people of Santa Cruz. It also highlights areas where funding is deficient.

Generally, projects in the CIP are relatively large-dollar amount, nonrecurring outlays and are for the purpose of constructing, purchasing, improving, replacing, or restoring assets with multi-year useful life. In addition, certain special projects and activities are included.

The CIP includes proposed projects for the next five fiscal years. It also describes projects that will be carried over from the current fiscal year. The first year of the CIP is, by and large, incorporated into and adopted with the annual budget.

Financing

The two basic methods to fund the CIP projects are (1) pay-as-you-go, which requires use of current revenues or cash on hand; and (2) pay-as-you-use, which uses debt financing to spread acquisition costs over the period during which the City plans to use a capital asset. Funds dedicated to pay-as-you-go include a share of transient occupancy taxes, grants, parks facilities taxes and fees, traffic impact and other development fees, and user fees in the enterprise funds. Both funding methods are useful, depending on the nature of the projects.

Using the CIP

The Capital Investment Program is divided into the following sections:

- Projects that support the Climate Action Plan and the Climate Adaptation Plan
- Criteria used to prioritize CIP projects
- Listing of unfunded and underfunded projects
- Maps of projects
- Summaries by department and fund, with Fact Sheets for current CIP projects

Climate Action Plan and Local Hazardous Mitigation Plan-Climate Adaptation Plan

The Climate Action Plan (CAP), originally adopted in 2012, specifies the greenhouse gas emissions targets and specific milestones as well as the measures to reach those targets and milestones. The Climate Adaptation Plan has been integrated into the Local Hazard Mitigation Plan. It includes prioritized measures for the City to adapt to the impacts of climate change. Since 2015, the City's Sustainability Team has evaluated the adopted Capital Improvements Program (CIP) projects to identify those that implement the Climate Action Plan and the Local Hazard Mitigation-Climate Adaptation Plan. The result is a list of CIP projects that is included in this document to give City leaders and decision-makers more information in considering the budget.

Criteria to Prioritize CIP Projects

In recognition of the reality that the City of Santa Cruz has more capital needs than funds available, the strategic approach being taken to decide which projects to fund is explained. Projects are most likely to receive General Fund funding if they are connected to the Citywide Strategic Plan, support the Climate Action and Local Hazard Mitigation Plan-Climate Adaptation Plan, and make a substantial impact on furthering the Health in All Policies goals of the City.

Maps

Eight maps are provided to aid in understanding where the funding and efforts towards capital investments are going in FY 2026 and how these align with the City's priorities. The first map is a map of the entire City of Santa Cruz and the locations of projects. The next map is of the Opportunity Zone in Santa Cruz, which is the portion of the City that has the largest equity needs. This zone is pink colored and shows the locations of CIP projects occurring within its area. This helps inform decision-makers and the public of the investments the City is making in the areas of most need, since our goal is to ensure equity in budgeting and Health in All Policies. The following six maps are of each of the six districts of Santa Cruz with numbered markers of the CIP projects located within them. The maps have an accompanying list that provide the name and department working on the projects for each of the numbered markers. Projects that are not mapped, but are a part of the CIP are projects that are either Citywide or in another way do not have a distinct geographical location where they occur.

Project Summary and Fact Sheets

Project provide information on the expenditure budgets for CIP projects for the next five years. It is organized by department, primary City fund, and then projects are arranged alphabetically. The budgets allocated to these projects and the expenditures as of the Adopted FY 2025 are provided for added history on the project.

Fact Sheets are provided for projects that are starting or underway in FY 2026. On Fact Sheets, each project is identified by a project name, number, and contains a description of the schedule, location, purpose, and operating budget impact.

After this information, each project has a chart that provides the approved expenditure budget adopted in FY 2025, the adopted FY 2026 budget, and then an estimate for the following four fiscal years. It also includes a total project cost estimate each year and for the range of years, FY 2026-2030. If applicable, the project cost estimate is reduced by additional outside funding sources, to arrive at a "net project cost." This is the net amount that must be funded by the primary funding source of the fund. Here is more detail about the columns on this funding chart:

- "Prior Years" shows the total amount that has been spent on the project in prior years up to the end of fiscal year 2024.
- "2025 Budget" shows the total amount appropriated in the adopted budget for the past fiscal year.
- "2025 Estimated Actuals" shows the total amount of the FY 2025 funding that will be spent on the project, including what has been spent or encumbered
- The "2026 Adopted," "FY 2027 Estimated," "FY 2028 Estimated," "FY 2029 Estimated," and "FY 2030 Estimated" columns show the adopted (FY 2026 only) and the future estimated budget required for the project for each identified fiscal year
- "Total 2026 - 2030" shows the total adopted funding required for the project in FY 2025, and the total estimated funding required for FY 2027, FY 2028, FY 2029, and FY 2030

Funding Sources

Fund	Primary Funding Source	Major Project Types
Governmental:		
Capital Improvement Fund-General	Grants, share of transient occupancy tax,	Storm drains, transportation, government, buildings, parks, playgrounds, wharf, sidewalks,

Fund	Primary Funding Source	Major Project Types
	General Fund subsidy	utility undergrounding, and lighting
Capital Improvement Fund - Arterial Streets and Roads Fund	Grants, City Public Trust Fund, General Fund	Transportation
Information Technology Fund	General Fund, Enterprise Fund	Information Technology applications and infrastructure
Clean Rivers, Beaches, and Ocean Tax Fund	Tax assessments	Environmental, education
Community Development Block Grant (CDBG) Fund	Grants	Housing and Community Development
Gas Tax Fund	State gasoline tax	Transportation
2016 Transportation Measure D	Sales tax	Transportation
Parks and Recreation Fee Fund	Subdivision developer impact fees	Parks, playgrounds, community centers, and other Parks and Recreation facilities
Parks and Recreation Facility Tax Fund	Residential construction excise tax	Parks, playgrounds, community centers, and other Parks and Recreation facilities
RDA/SA-Redevelopment Obligation Retirement Fund	Property Tax	Successor Agency Funds
RDA/SA - Low/Mod Income Housing Funds	Property Tax	Affordable Housing Construction
RDA/SA-Capital Projects Fund	Property Tax	Street improvements, property rehabilitation, economic development, and other capital improvements
RDA/SA-Capital Projects-Admin	Property Tax	Administrative Costs of Successor Agency.

Fund	Primary Funding Source	Major Project Types
RDA/SA-Capital Projects-Del Mar Theater	Property Tax	Property management, maintenance and capital improvements to the Del Mar
SA City Low/Mod Income Housing Funds	Property Tax	Housing and Community Development

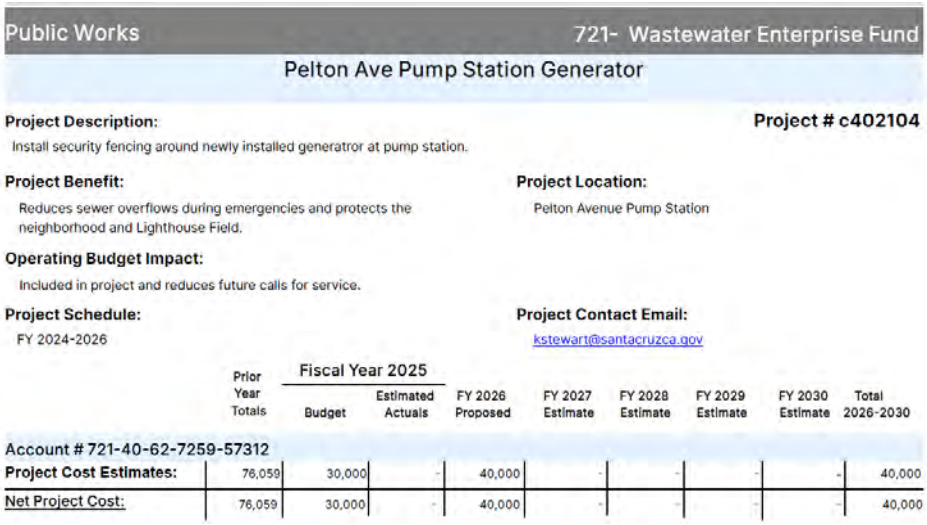
Enterprise:

Water Fund	User Fees	Water system infrastructure
Water Fund - SDC	User Fees	Water system Development
Wastewater Fund	User Fees	Wastewater system infrastructure
Refuse Fund	User Fees	Sanitation, recycling and landfill infrastructure
Parking Fund	User Fees	Downtown parking district facilities, including parking lots and structures
Storm Water Fund	Storm water fees	Flood control facilities
Storm Water Overlay Fund	Storm water fees	Flood control facilities

Fund Balance Source of Funding

Enterprise funded-CIP projects often do not have a listed funding source or may not have funding sources that are equal to the total cost of a project. Where this occurs, the net cost of the project is paid for from the fund balance related to the project.

For example, for the project to the right, $60,000 of the net project cost for FY 2026 would come from the fund balance for Fund 721.



Public Works — 721- Wastewater Enterprise Fund

Pelton Ave Pump Station Generator

Project Description: Project # c402104

Install security fencing around newly installed generatror at pump station.

Project Benefit:

Reduces sewer overflows during emergencies and protects the neighborhood and Lighthouse Field.

Project Location:

Pelton Avenue Pump Station

Operating Budget Impact:

Included in project and reduces future calls for service.

Project Schedule:

FY 2024-2026

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Proposed	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 721-40-62-7259-57312									
Project Cost Estimates:	76,059	30,000	-	40,000	-	-	-	-	40,000
Net Project Cost:	76,059	30,000	-	40,000	-	-	-	-	40,000

Project Tracking Throughout the Year

Interested individuals can keep track of CIP projects throughout the year by accessing the helpful websites that the Public Works Department maintains and updates.

The Major Projects Map: Current and Upcoming Construction website contains information about the major Public Works projects in design and currently under construction throughout the City of Santa Cruz. This tool allows people to review projects in the construction or design phase and specific pipelines, roadways, and structures can be viewed. Project names can also be directly entered into the search bar on the map.

Major CIP projects also receive updated information on the Public Works Projects website. This site provides details on projects, including the point of contact, scope of work, estimated cost, construction schedule, and related project documents.



Projects that Support the Climate Action Plan

Project Number	Project Name
c402216	Advance Dilemma Zone Detection and Retroreflective Signal Back Plate Upgrades
c701603	Advanced Metering Infrastructure
c401905	Bay - West Cliff Intersection Improvements
c402209	Bay and California Intersection Improvements
c402304	Bay Drive Protected Bike Lanes and Pedestrian Path
c401103	Bay High Intersection Improvements
c400809	City Arterial and Collector Street Reconstruction and Overlay
c401602	Citywide Traffic Signal Controller Upgrade
c401904	Delaware - Swift Intersection Improvements
c401903	Downtown Intersection Improvements
c512601	Downtown Library Phase II FFE
c511901	Farmers Market Structure*
c402401	Food Waste Pre-processing System Improvement Project
c302235	Garfield Park Renovation
c302307	Grant Park - Basketball Court Renovation*
c302238	Harvey West Park Infrastructure Improvements
c512402	IIG Paseos and Parks
c302306	Infield Irrigation at DeLaveaga Park Ballfields
c401909	Landfill Master Plan Development
c401806	Market Street Bike lanes and Sidewalk
c401413	MB Sanctuary Scenic Trail (Rail Trail) Segment 7
c401804	MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9
c402001	Mission Street Improvement Plan
c409321	Murray Street Bridge Seismic Retrofit and Barrier Rail
c702303	North Coast System Phase 4
c302236	Ocean View Park Redesign
c402507	Pacific Beach Roundabout Enhancements
c512201	Pacific Station North
m609195	Public Facilities –Maintenance - CEC
c402604	Public Facilities Upgrades and Repairs

Project Number	Project Name
c701611	Recycled Water
c701612	Recycled Water- SDC
c302404	Redesign Harvey West Park*
c302604	Standardization of Trash and Recycling Cans and Park Benches
c302301	Study of Recreational Facility Maintenance Needs*
c401805	Swanton Blvd Multi Use Trail Connector
c301908	Trails Study
c302309	Tyrrell Park - Pathway, Stage Area and Pedestrian Safety Improvements
c302309	Tyrrell Park - Pathway, Stage Area and Pedestrian Safety Improvements
c302308	University Terrace Park - Basketball Court and Tennis Court Renovation
c402215	Un-Signalized Crossing Improvement Project
c212313	Vegetation Management Tools/Heavy Equipment*
c302407	Water Conservation and Irrigation System Improvements

* This project implements the Climate Action Plan only if it is explicitly designed or specified with sustainability features.



Projects that Support the 2025-2030 Local Hazard Mitigation Plan - Climate Adaptation Plan

Project Number	Project Name
c212606	3 Command Staff Fire Vehicles
c701610	Aquifer Storage and Recovery
c702101	ASR - Mid County Existing Infrastructure
c702102	ASR - Mid County New Wells
c702104	ASR - New Pipelines
c702103	ASR - Santa Margarita Groundwater Basin
c701609	ASR and In-Lieu Feasibility Study
c702203	Beltz 12 Ammonia Removal
c702601	Beltz 9 Upgrades for Aquifer Storage and Recovery
c702305	Beltz WTP Upgrades
c702002	Brackney Landslide Area Pipeline Risk Reduction
c401313	Branciforte Creek Channel Repair and Maintenance
c401610	Catch Basin Replacement Program
c401709	CMP Storm Drain Pipe Replacement
c401802	Curtis Street Strom Drain Phase II
c302304	DeLaveaga Park - Branciforte Creek Trail Culvert Repair
c302402	DeLaveaga Park-Culvert Repair, Slope Stabilization, Drainage, and Stormwater Runoff
c302506	Depot Park- Landscaping and Fencing Repairs
c402602	Downtown Catch Basin Improvements
c401707	Downtown SLR Drainage System Assessment
c402302	Escalona Avenue Storm Drain Pipe replacement
c402112	FEMA Levee Certification
c212602	Fire Boat
c212601	Fire Engine Lease Purchase FY26-28 E3114
c212607	Fire Engine Type 1 (Pierce Pumper 1250) E3110
c212316	Fire Engine Type I Pierce Pumper (1)
c212605	Fire Facilities General Improvement
c212311	Fire Station #1 & Fire Admin Replacement*
c212310	Fire Station #2 Replacement*
c212307	Fire Station #3 Front Driveway*

Project Number	Project Name
c212306	Fire Station #3 Rear Expansion*
c212314	Fire Station #5*
c212302	Fire Station 2 Rear Expansion*
c212603	Fire Station 3 Rear Expansion/Apparatus Bay
c701501	GHWTP CC Tanks Replacement
c700025	GHWTP Facilities Improvement Project
c702201	GHWTP SCADA Radio System Replacement
c702205	Intertie 1 - Santa Cruz-Scotts Valley
c409669	Jesse Street Marsh
c701507	Main Replacements- Distribution Section
c709833	Main Replacements- Eng Section- Transmission
c700002	Main Replacements- Engineering Section
c401004	Mission Hill Utility Undergrounding
c409321	Murray Street Bridge Seismic Retrofit
c702109	N. Coast Repair Ph5 Des and Construction
m409668	Neary Lagoon Park Rehab-Maint. (Annual)
c702105	Newell Creek Pipeline Felton/Graham Hill WTP
c702303	North Coast System Phase 4
c512201	Pacific Station North*
c401306	Pogonip Creek Sedimentation Removal
m609195	Public Facilities - Maintenance
c701612	Recycled Water
c701611	Recycled Water Feasibility Study
c302404	Redesign Harvey West Park
c401208	Riverside Ave Utility Underground Phase II
c301907	San Lorenzo Park Redesign
c601403	San Lorenzo River Lagoon Management Program
c212305	Santa Cruz Regional Public Safety Training Center
c409512	SLR Flood Control Environ Rest Project
c401402	State Route 1 Bridge Replacement
c212309	Station #3 Sewer Line Clean Out
c302510	Storm Damage Repairs at End of Wharf
c302512	Studies, Designs, and Construction Drawings for Park Projects*

Project Number	Project Name
c702501	Tait Wells Rehabilitation
c212403	Type 6 Fire Truck
c702107	Union/Locust Building Generator
c401706	Wastewater Treatment Facility Infrastructure and Major Equipment
c302407	Water Conservation and Irrigation System Improvements
c701705	Water Supply Augmentation
c302408	West Cliff Design & Improvements Standards
m400819	West Cliff Drive Multi-use Path Pavement Rehabilitation
c401501	West Cliff Drive Revetment Repair
c402305	West Cliff Resiliency and Accessibility
c302611	Westlake Park- Vegetation Management
c302302	Wharf - Redesign South Landing*
c512501	Wharf Resiliency Improvements
c302228	Wharf Commons Surfacing Improvements
c402504	WWTF Master Planning*

* This project will implement the Local Hazard Mitigation Plan-Climate Adaptation Plan depending on which resiliency measures are integrated into the design approach or used to enhance existing resiliency benefits.



General Fund CIP Priority Criteria

The following outlines the proposed objective process of prioritizing Capital Investment Program (CIP) projects to ensure consistency with the Citywide Strategic Plan 2023-2028. Since there are more capital investment program project needs than there are funds, all projects are assessed and given a priority score to determine where the limited funds will be directed.

Fiscal Sustainability: Project Funding Availability

1. Project funding is significantly leveraged by grants, State or Federal aid
2. Rank is increased based on assessment of the amount of funding needed to complete the current project phase and entire project.
   a) 75% + of project funding has been secured
   b) 50%+ of project funding has been secured



c) At least 25%+ of project funding has been secured
d) Less than 25% of project funding has been secured

Strong Business Communities and Vibrant Downtown

1. Project directly supports the City's economic health and vitality and the cultivation of a thriving City

Natural and Built Infrastructure: Asset Condition, Maintenance & Longevity

1. Project constitutes an investment in sustainable, climate-adapted infrastructure and community assets
2. Existing conditions and capacity to meet basic levels of service are deficient
3. Completion of the project addresses current substandard conditions
4. The overall reliability of the capital asset and infrastructure system will be improved because of the project

5. Major implications for delaying the project exist, such as significant future costs or negative community impacts
6. Project completion will reduce City operating and maintenance expenditures
7. The longevity of the capital asset or the useful life of the asset will be extended in the long term

Regulatory or Mandated Requirements

1. Legal or regulatory mandate or requirement, court order, or settlement exists or mitigates plausible legal claims

Project Readiness

1. Ready to enter the phase corresponding to the funding proposed.
2. Few to no complex environmental issues or known significant legal challenges exist

Health in All Policies (HiAP)

1. Equity: Extent to which the project impacts the ability of marginalized, vulnerable, frontline people to access City services and/or improve livelihoods
2. Sustainability: Extent to which the project impacts the City's ability to achieve established sustainability goals (i.e. the Climate Action Plan 2030 measures and/or the Climate Adaptation Plan goals)
3. Public Health: Extent to which the project addresses a health or safety issue (as laid out in the HiAP community well-being outcome indicators)



Unfunded and Underfunded CIP Projects

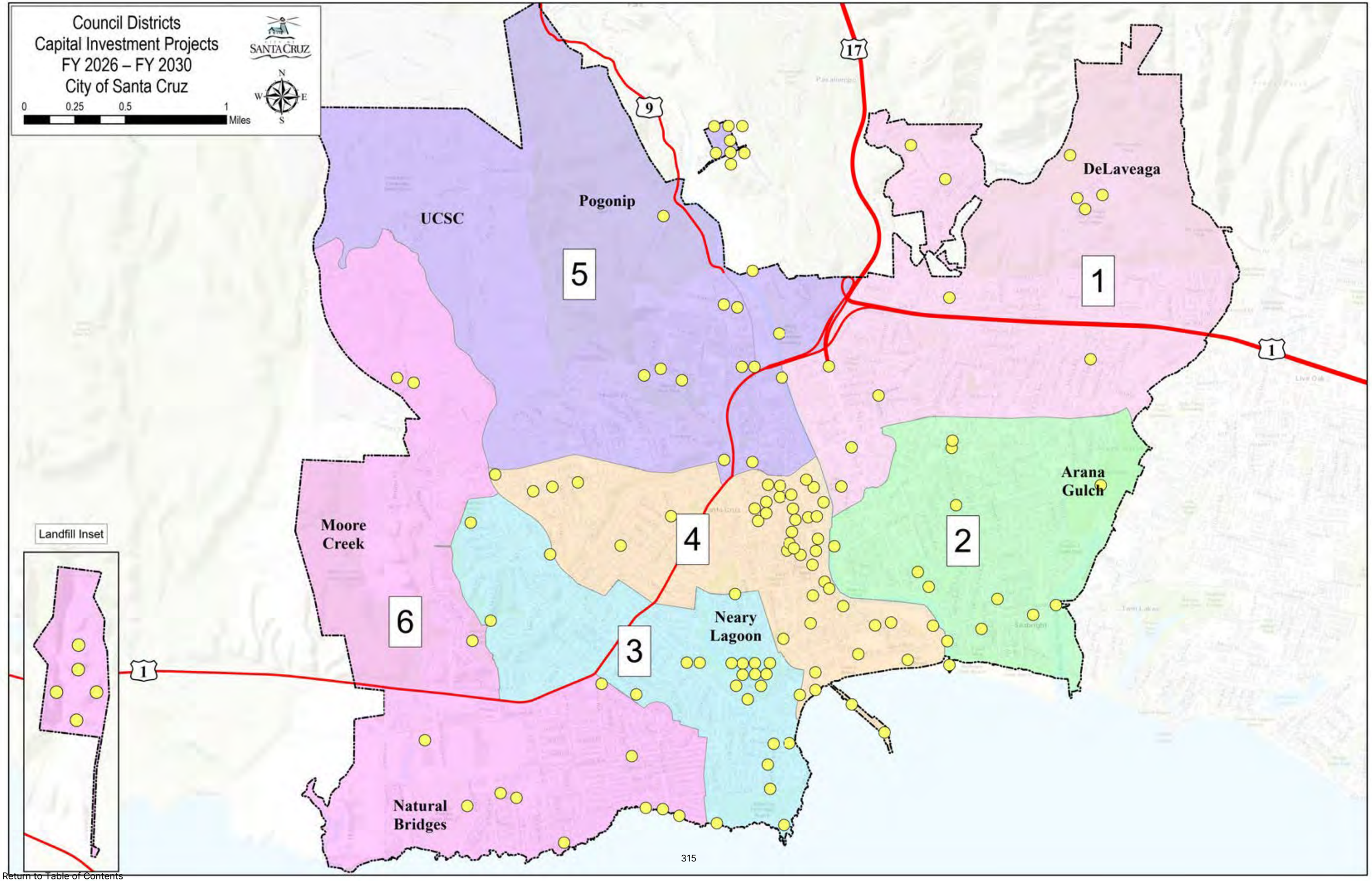
The following outlines the capital and asset needs in the Capital Investment Program that are on the horizon, unfunded, or underfunded. These projects would require a General Fund investment in future fiscal years to be completed.

CIP Project Title	Amount Unfunded or Underfunded
Fire Department	
3 Command Staff Fire Vehicles	300,000
Fire Boat	2,000,000
Fire Department Radio Overhaul	350,000
Fire Engine Ladder Pierce Tiller 100'	2,000,000
Fire Engine Pierce Pumper 1250 GPM E3110	1,500,000
Fire Engine Type I Pierce Pumper	1,500,000
Fire Facilities General Improvements	354,000
Fire Station 1 & Fire Admin Replacement	40,000,000
Fire Station 2 Exercise & Storage Facility	1,500,000
Fire Station 2 Replacement	20,000,000
Fire Station 3 Rear Expansion – Apparatus Bay/Rear Apron	1,000,000
Fire Station 5	20,000,000
Fire Station Butler Building	206,000
Lifeguard Headquarters Replacement	5,000,000
Mobile Command Vehicle (MCV)	1,500,000
Santa Cruz Regional Fire Training Center	2,000,000
Wharf Supplemental Fire Suppression Equipment	80,000
Total Fire Department	**99,290,000**
Parks and Recreation Department	
Agora Surfacing Improvements	268,500
Bay Street Walkway – Repair Retaining Walls	250,000
Civic Sound System Upgrade	150,000
Civic Seat Replacements	500,000
Civic Auditorium Renovations	12,000,000
Cowell Beach Restroom and Storage Area	1,200,000
DeLaveaga Disc Golf Course Welcome Area & Course Safety	275,000
DeLaveaga Park Ballfield Lighting and Score Booth Upgrades	354,000

CIP Project Title	Amount Unfunded or Underfunded
DeLaveaga Park Ballfield Retaining Walls	100,000
DeLaveaga Park- Culvert Repair, Slope Stabilization, Drainage, and Stormwater Runoff	300,000
Depot Bike Park – Phase II of Bike Park Renovation	120,000
Depot Park Synthetic Field Replacement	1,000,000
Depot Park Playground Expansion and Enhancement	90,000
Facility ADA Improvements	100,000
Frederick Street Park Picnic Area	285,000
Frederick Street Park Stairs Replacement	60,000
Harvey West Clubhouse Access	48,000
Harvey West Park Ballfield Improvements	170,000
Harvey West Park – New Playground	95,000
Harvey West Pool Complex Renovation	35,000,000
Harvey West Park Renovations	100,000,000
Harvey West Pool – Facility Improvements	430,000
Lifeguard Headquarters Improvements	500,000
Lighthouse Ave Park Playground Renovation	85,000
London Nelson Community Center Renovations	6,600,000
Open Space Trail Wayfinding	40,000
Pacific Avenue, South Medians – Landscaping Enhancements	125,000
Pogonip Meadow Remediation	2,000,000
Rebuild Golf Club Dr. for Fire Dept. Access to Pogonip	400,000
San Lorenzo Park Redesign	30,000,000
San Lorenzo River Pathway Improvements	9,000,000
Sand Trap and Tee Renovations	150,000
Senior Center Rehab	240,000
Sgt. Derby Park Irrigation Renovation	40,000
Standardization of Trash and Recycling Cans and Park Benches	450,000
Trescony Park Playground Renovation	210,000
Trails Study	300,000
Water Conservation and Irrigation System	200,000
West Cliff Design & Improvement Standards	220,000

CIP Project Title	Amount Unfunded or Underfunded
Wharf – East Parking Lot Paving Project	1,700,000
Wharf – Parking and Road Improvements	3,300,000
Wharf Commons Overhead Walkway Repair and Resurface	225,000
Wharf Commons Surfacing	396,000
Wharf Equipment and Maintenance Shed	250,000
Wharf Headquarters Flooring Replacement	20,000
Wharf Master Plan Implementation	10,000,000
Total Parks and Recreation	**219,246,500**
Public Works Department	
City Hall Space Renovation	1,000,000
SLR Mouth & Lagoon Mgmt Plan	466,923
Traffic Calming Pilot Program	120,000
West Cliff Stair Repair	150,000
Total Public Works	**1,736,923**
Total	**$320,273,423**





Return to Table of Contents

Opportunity Zone

District	Map Number	Project Number	Project Name	Department
1	1	c301907	San Lorenzo Park Redesign	Parks and Recreation
1	6	c401410	Ocean/Water Intersection Imp	Public Works
2	1	c212302	Fire Station 2 Rear Expansion	Fire
2	2	c212302	Fire Station 2 Exercise & Storage Facility	Fire
2	4	c302518	Improve and Restore Jessie St. Marsh and SLP	Parks and Recreation
2	6	c402112	FEMA Levee Certification	Public Works
2	9	c402517	HSIP11- Unsignalized Crossing Improvement Project	Public Works
2	10	c402517	HSIP11- Unsignalized Crossing Improvement Project	Public Works
2	12	c409669	Jesse Street Marsh	Public Works
2	13	c601403	SLR Mouth & Lagoon Mgmt Plan Devel.	Public Works
3	3	c401405	WWTF Electrical System	Public Works
3	4	c401407	WWTF Water Piping Rehab	Public Works
3	7	c401607	WWTF Upgrade Digester Equipment	Public Works
3	8	c401608	WWTF Laboratory Modernization	Public Works
3	9	c401706	WWTF Infrastructure and Major Equipment Study	Public Works
3	12	c402204	City Headworks Replacement	Public Works
3	13	c402209	Bay and California Intersection Improvements	Public Works
3	15	c402504	WWTF Master Planning	Public Works
3	17	c402516	WWTF Master Planning - Collections System	Public Works
3	18	c402517	HSIP11- Unsignalized Crossing Improvement Project	Public Works
3	21	m409659	WWTF Equipment Replacement	Public Works
3	22	m409668	Neary Lagoon Park Rehab/Restoration	Public Works
3	23	m409668	Neary Lagoon Park Rehab-Maint. (Annual)	Public Works

District	Map Number	Project Number	Project Name	Department
4	1	c302214	Facility Improvements	Parks and Recreation
4	2	c302506	Depot Park- Landscaping and Fencing Repairs	Parks and Recreation
4	3	c302603	Poets Park Playground Renovation	Parks and Recreation
4	5	c401208	Riverside Ave Underground Utility	Public Works
4	6	c401606	Front-Spruce-Pacific-Sewer Main Rehab	Public Works
4	7	c401614	Cowell Beach Water Quality Project	Public Works
4	11	c401707	Downtown SLR Drainage System Assessment	Public Works
4	12	c401903	Downtown Intersection Improvements	Public Works
4	13	c401905	Bay - West Cliff Intersection Improvements	Public Works
4	16	c402112	FEMA Levee Certification	Public Works
4	18	c402214	Electric Vehicle Charging Station Expansion in Public City Parking Lots	Public Works
4	20	c402214	Electric Vehicle Charging Station Expansion in Public City Parking Lots	Public Works
4	23	c402507	Pacific Beach Roundabout Enhancements	Public Works
4	26	c402513	Main Beach Living Shorelines Final Design and Implementation	Public Works
4	28	c402602	Downtown Catch Basin Improvements	Public Works
4	32	c511901	Farmers Market Structure	Economic Development
4	45	c512402	IIG Paseos and Parks	Economic Development
4	47	c511702	Lower Pacific Avenue Improvements	Economic Development
4	34	c512201	Pacific Station North	Economic Development
4	36	c512501	Wharf Resilience Improvements	Economic Development
4	38	c512601	Downtown Library Phase II FFE	Economic Development
4	39	c601403	SLR Mouth & Lagoon Mgmt Plan Devel.	Public Works

Opportunity Zones
Capital Investment Projects
FY 2026 – FY 2030
City of Santa Cruz

0 0.1 0.2 0.4 Miles

N W E S

1

2

3

4

5

6

Monterey Bay

CIP Locations
Opportunity Zone
Council Districts
City Limit

35% of mapped CIP locations are within the Opportunity Zone.

Return to Table of Contents

Project Maps by District

District 1

Map Number	Project Number	Project Name	Department
1	c301907	San Lorenzo Park Redesign	Parks and Recreation
2	c302101	Senior Center Rehab	Parks and Recreation
3	c302213	Driving Range Improvements	Parks and Recreation
4	c302509	Golf Course Parking Lot Lighting Upgrades	Parks and Recreation
5	c302608	Lower Delaveaga Park - General Park Upgrades	Parks and Recreation
6	c401410	Ocean/Water Intersection Imp	Public Works
7	c401810	Trevethan Ave Sewer	Public Works
8	c402105	Isbel Pump Station Replacement	Public Works
9	c402211	Branciforte Drive Retaining Wall Project	Public Works
10	c402303	Calcita Drive Retaining Wall Project	Public Works
11	c402604	Public Facilities Upgrades and Repairs	Public Works
12	c512001	Ocean Street Beautification	Economic Development



Council District 1
Capital Investment Projects
FY 2026 – FY 2030
City of Santa Cruz

0 0.13 0.25 0.5 Miles

SANTA CRUZ

N W E S

17

1

Pasatiempo

8 10 5 11 3 4 9 12 2 6 1 7

De Laveaga Park

De Laveaga Golf Course and Lodge

Delaveaga Park Dr

Lance Ct

Allerton St

Goss Ave

Carol Ave

Elk St

Lee St

Wendell St

Rooney St

Fairmount Ave

Chiverton St

Parnell St

Melrose Ave

Keystone Ave

Poplar Ave

Merrissey Blvd

San Juan Ave

Merrell Ave

Trevethan Ave

Suburbia Ave

Carl Ave

Park Way

Roxas St

Oak Way

Prospect Hts

Fonda Ave

Ferrside St

Plymouth St

Button St

Emeline Ave

Jackson St

Brookside Ave

Avalon St

Grant St

Grant Street Park

Coulson St

Glenwood Ave

Washburn Ave

Hubbard St

Berkeley Way

Felker St

Pryce St

Market St

Linden St

N Branciforte Ave

Stanford Ave

Blaine St

Cosima St

May Ave

Ocean St

Laurel St

Branciforte Creek

Live Oak

Santa Cruz

Return to Table of Contents

District 2

Map Number	Project Number	Project Name	Department
1	c212302	Fire Station 2 Rear Expansion	Fire
2	c212302	Fire Station 2 Exercise & Storage Facility	Fire
3	c302517	Arana Gulch Ecosystem and Infrastructure Improvements	Parks and Recreation
4	c302518	Improve and Restore Jessie St. Marsh and SLP	Parks and Recreation
5	c401804	MB Sanctuary Scenic Trail (Rail Trail) - Segments 8 & 9	Public Works
6	c402112	FEMA Levee Certification	Public Works
7	c402203	Sewer Realignment Project	Public Works
8	c402513	Main Beach Living Shorelines Final Design and Implementation	Public Works
9	c402517	HSIP11- Unsignalized Crossing Improvement Project	Public Works
10	c402517	HSIP11- Unsignalized Crossing Improvement Project	Public Works
11	c409321	Murray St Bridge Retrofit	Public Works
12	c409669	Jesse Street Marsh	Public Works
13	c601403	SLR Mouth & Lagoon Mgmt Plan Devel.	Public Works



Council District 2
Capital Investment Projects
FY 2026 – FY 2030
City of Santa Cruz

0 0.07 0.15 0.3 Miles

N W E S

1
2
3
4
5
6
7
8
9
10
11
12
13

Return to Table of Contents

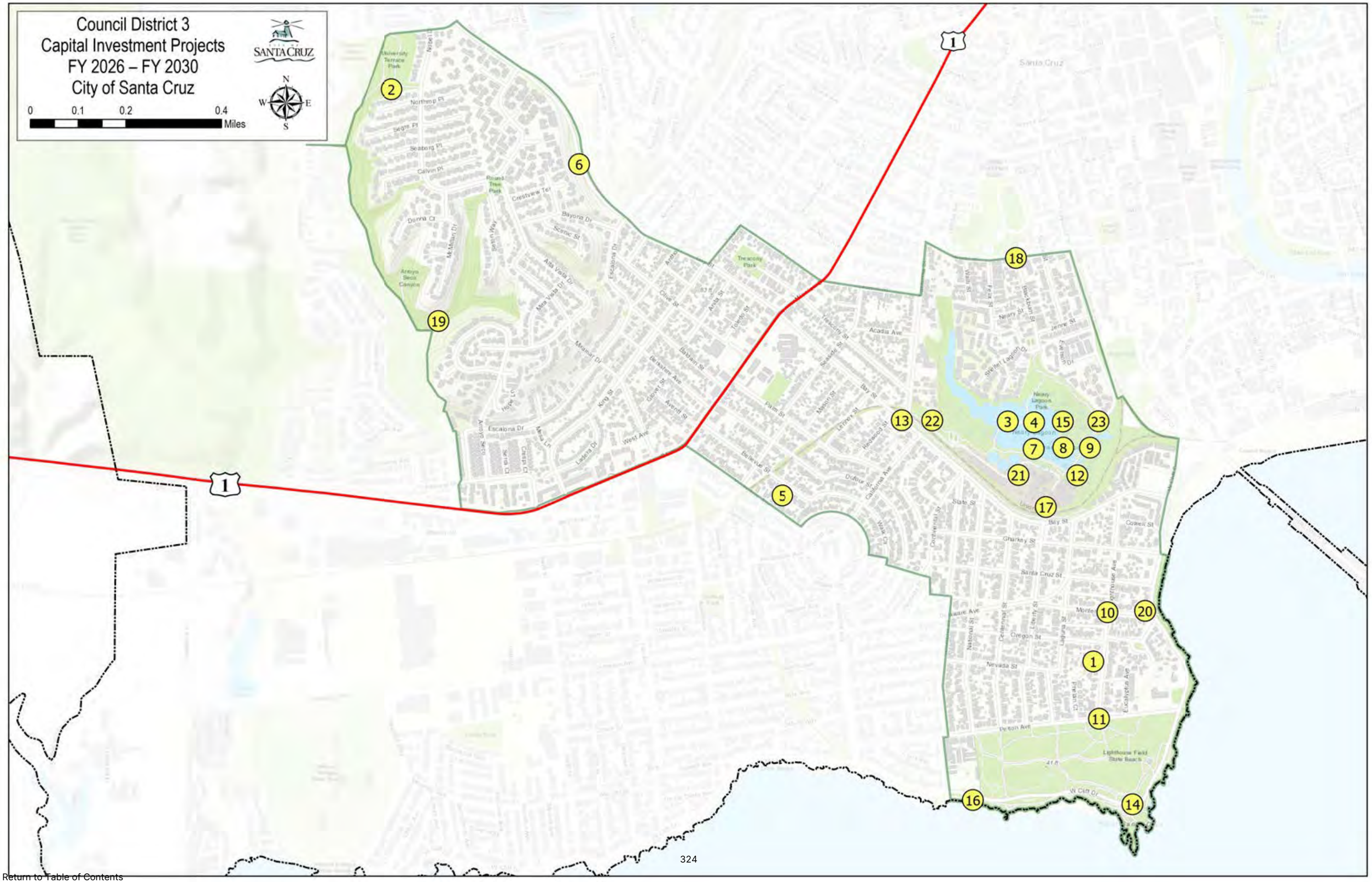
District 3

Map Number	Project Number	Project Name	Department
1	c302408	Lighthouse Ave Park Fencing	Parks and Recreation
2	c302610	University Terrace Dog Park-Drainage and Culvert Repair	Parks and Recreation
3	c401405	WWTF Electrical System	Public Works
4	c401407	WWTF Water Piping Rehab	Public Works
5	c401413	MB Sanctuary Scenic Trail (Rail Trail) - Segment 7	Public Works
6	c401507	Bay Drive Storm Damage Repair	Public Works
7	c401607	WWTF Upgrade Digester Equipment	Public Works
8	c401608	WWTF Laboratory Modernization	Public Works
9	c401706	WWTF Infrastructure and Major Equipment Study	Public Works
10	c401907	Monterey St and Lighthouse Ave Sewer	Public Works
11	c402104	Pelton Ave Pump Station Generator	Public Works
12	c402204	City Headworks Replacement	Public Works
13	c402209	Bay and California Intersection Improvements	Public Works
14	c402305	West Cliff Resiliency and Accessibility	Public Works
15	c402504	WWTF Master Planning	Public Works
16	c402515	800 West Cliff Dr. Road Realignment Project	Public Works
17	c402516	WWTF Master Planning - Collections System	Public Works
18	c402517	HSIP11- Unsignalized Crossing Improvement Project	Public Works
19	c402601	Arroyo Secco Wastewater Access Road Stabilization	Public Works
20	m401402	West Cliff Stair Repair	Public Works
21	m409659	WWTF Equipment Replacement	Public Works



Council District 3
Capital Investment Projects
FY 2026 – FY 2030
City of Santa Cruz

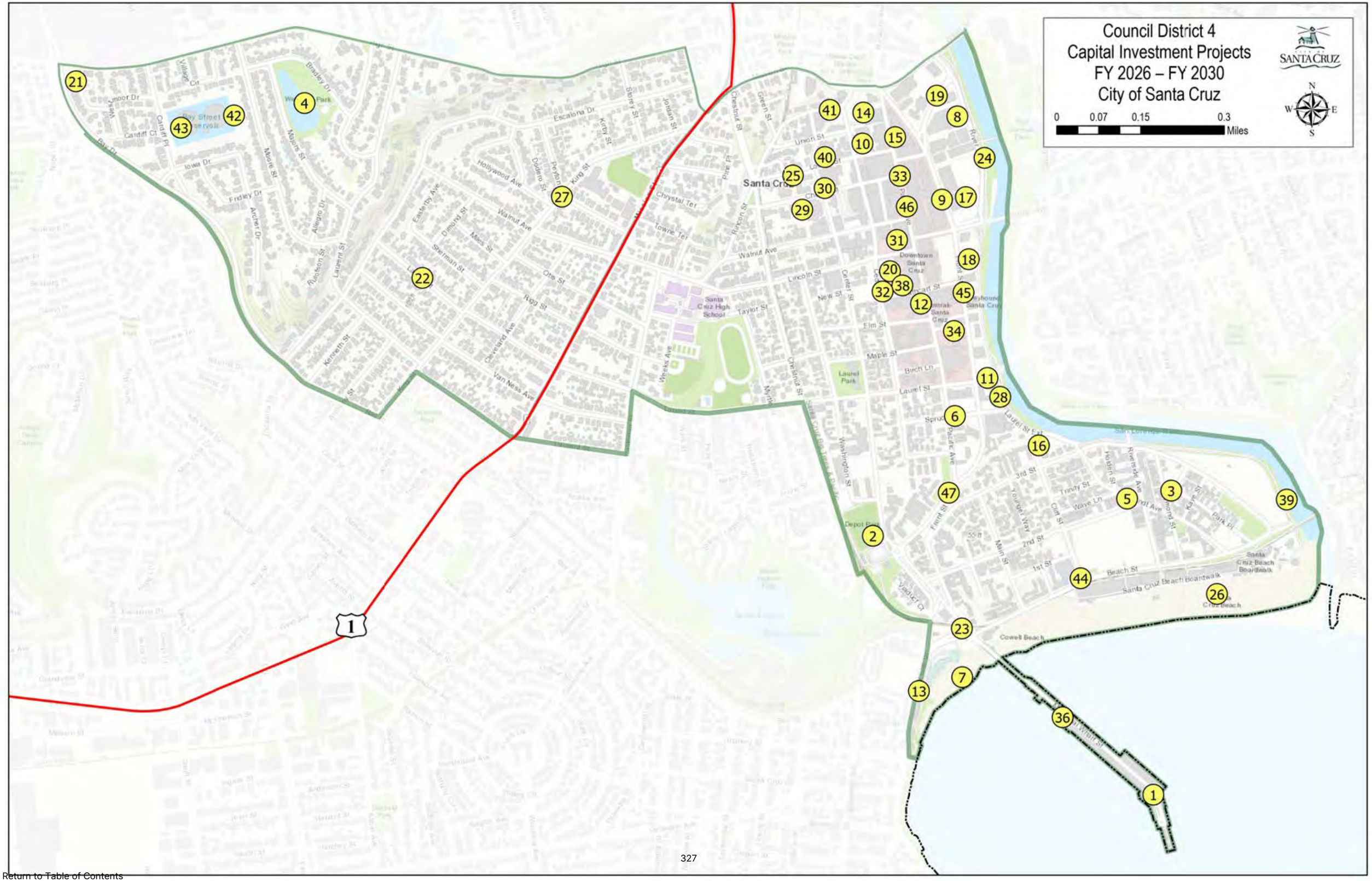
0 0.1 0.2 0.4 Miles


1
2
6
19
5
18
13
22
3
4
15
23
7
8
9
21
12
17
10
20
1
11
16
14
Santa Cruz
Escalona Dr
Bay St
Ocean St
Soquel Ave
Water St
Mission St
Laurel St
Pacific Ave
Front St
Cedar St
Center St
Lincoln St
Walnut Ave
Chestnut St
Union St
Cathcart St
Riverside Ave
Broadway
Depot Hill
Beach Hill
Natural Bridges State Beach
Seymour Marine Discovery Center
Santa Cruz Wharf
Municipal Wharf
Main Beach
Cowell Beach
Lighthouse Field State Beach
Neary Lagoon Park
Harvey West Park
Moore Creek Preserve
Arroyo Seco Canyon
Pogonip
University Terrace Park
Rotary Tree Park
Tressider Park
Delaveaga Park
Depot Park
Mission Plaza Park
Simpkins Swim Center
Louden Nelson Community Center
Santa Cruz Museum of Art & History
Santa Cruz Public Library
Santa Cruz City Hall
Santa Cruz Police Department
Santa Cruz Fire Department
Santa Cruz Civic Auditorium
Santa Cruz Main Post Office
Santa Cruz Metro Center
Santa Cruz Metro Transit District
Santa Cruz Beach Boardwalk
Santa Cruz Beach Boardwalk Arcade
Santa Cruz Beach Boardwalk Casino
Santa Cruz Beach Boardwalk Roller Coaster
Santa Cruz Beach Boardwalk Ferris Wheel
Santa Cruz Beach Boardwalk Carousel
Santa Cruz Beach Boardwalk Bumper Cars
Santa Cruz Beach Boardwalk Log Flume
Santa Cruz Beach Boardwalk Haunted House
Santa Cruz Beach Boardwalk Kiddie Coaster
Santa Cruz Beach Boardwalk Kiddie Ride
Santa Cruz Beach Boardwalk Miniature Golf
Santa Cruz Beach Boardwalk Skee-Ball
Santa Cruz Beach Boardwalk Video Arcade
Santa Cruz Beach Boardwalk Water Slide
Santa Cruz Beach Boardwalk Wave Pool
Santa Cruz Beach Boardwalk Zipper
Santa Cruz Beach Boardwalk Zoom
Santa Cruz Beach Boardwalk Zoom Flume
Santa Cruz Beach Boardwalk Zoom Flume Ride
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key
Santa Cruz Beach Boardwalk Zoom Flume Ride Photo Booth Camera Flash Bulb Socket Wire Connector Plug Outlet Switch Box Cover Plate Screw Nut Washer Bolt Anchor Rope Chain Hook Eye Ring Clip Pin Cotter Key Lock Key Ring Chain Hook Eye Ring Clip Pin Cotter Key

District 4

Map Number	Project Number	Project Name	Department
1	c302214	Facility Improvements	Parks and Recreation
2	c302506	Depot Park- Landscaping and Fencing Repairs	Parks and Recreation
3	c302603	Poets Park Playground Renovation	Parks and Recreation
4	c302611	Westlake Park- Vegetation Management	Parks and Recreation
5	c401208	Riverside Ave Underground Utility	Public Works
6	c401606	Front-Spruce-Pacific-Sewer Main Rehab	Public Works
7	c401614	Cowell Beach Water Quality Project	Public Works
8	c401703	Parking Equipment Replacement - River Front Garage	Public Works
9	c401704	Parking Equipment Replacement - Soquel/ Front Garage	Public Works
10	c401705	Parking Equipment Replacement - Locust Garage	Public Works
11	c401707	Downtown SLR Drainage System Assessment	Public Works
12	c401903	Downtown Intersection Improvements	Public Works
13	c401905	Bay - West Cliff Intersection Improvements	Public Works
14	c402106	Locust Garage Improvements	Public Works
15	c402107	Downtown Parking Garages Signs and Paint Upgrade	Public Works
16	c402112	FEMA Levee Certification	Public Works
17	c402214	Electric Vehicle Charging Station Expansion in Public City Parking Lots	Public Works
18	c402214	Electric Vehicle Charging Station Expansion in Public City Parking Lots	Public Works
19	c402214	Electric Vehicle Charging Station Expansion in Public City Parking Lots	Public Works

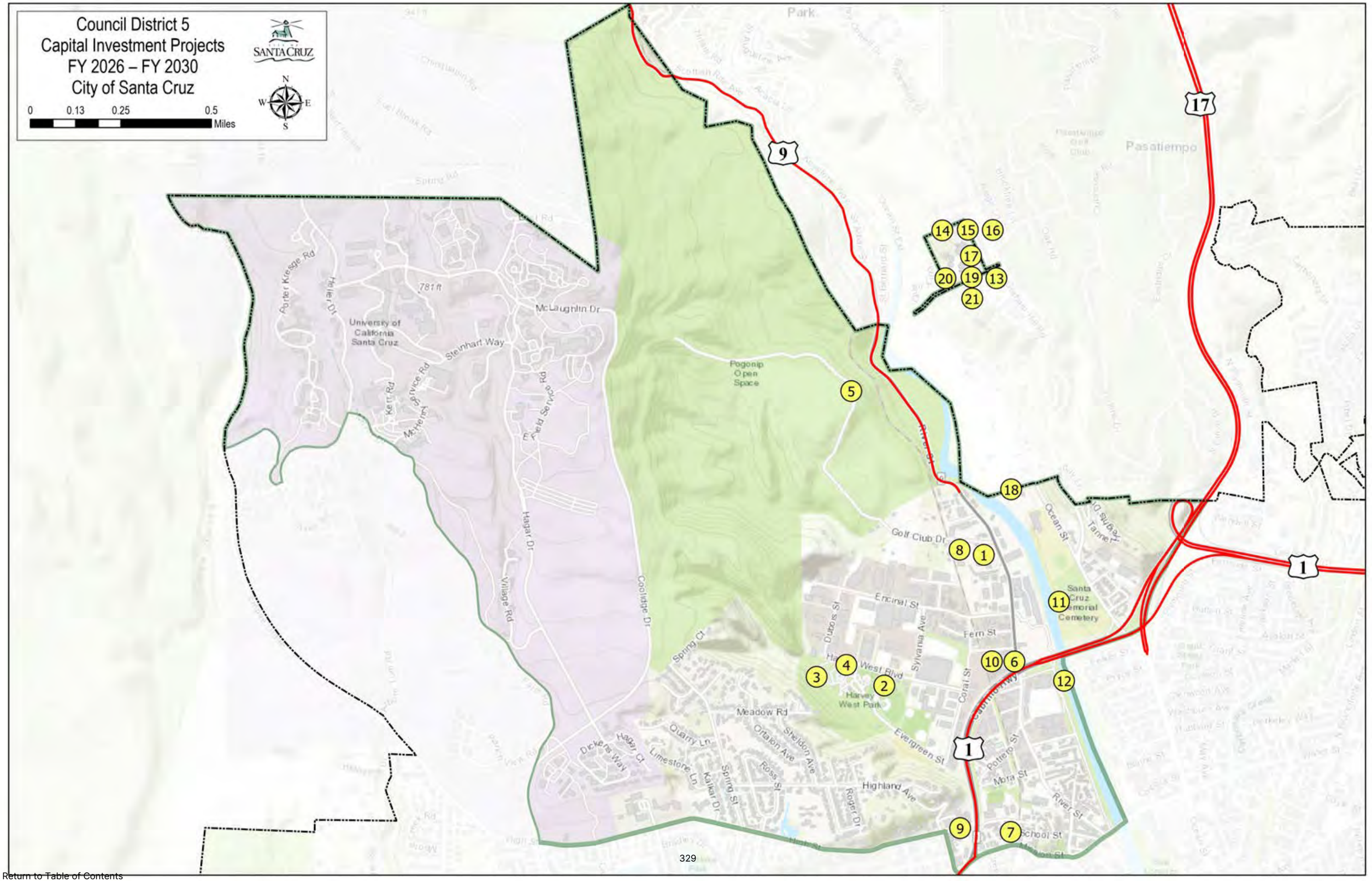
Map Number	Project Number	Project Name	Department
20	c402214	Electric Vehicle Charging Station Expansion in Public City Parking Lots	Public Works
21	c402304	Bay Drive Protected Bike Lanes and Pedestrian Path	Public Works
22	c402506	Laurel Street Sidewalk	Public Works
23	c402507	Pacific Beach Roundabout Enhancements	Public Works
24	c402509	Riverwalk Rehab Bike/Ped Scale Lighting	Public Works
25	c402511	Solar One PPA Buyout	Public Works
26	c402513	Main Beach Living Shorelines Final Design and Implementation	Public Works
27	c402517	HSIP11- Unsignalized Crossing Improvement Project	Public Works
28	c402602	Downtown Catch Basin Improvements	Public Works
29	c402604	Public Facilites Upgrades and Repairs	Public Works
30	c402605	City Hall Space Renovation	Public Works
31	c511703	Downtown Alley Improvements	Economic Development
38	c512601	Downtown Library Phase II FFE	Economic Development
32	c511901	Farmers Market Structure	Economic Development
33	c512002	Downtown Library Affordable Housing Project	Economic Development
45	c512402	IIG Paseos and Parks	Economic Development
47	c511702	Lower Pacific Avenue Improvements	Economic Development
34	c512201	Pacific Station North	Economic Development
46	c512101	Pacific Avenue Beautification	Economic Development
36	c512501	Wharf Resilience Improvements	Economic Development
39	c601403	SLR Mouth & Lagoon Mgmt Plan Devel.	Public Works
40	c702101	Beltz 8 & 12 Design with Beltz 12 Upgrades	Water
41	c702107	Union/Locust Building Generator	Water
42	c702401	Trailers at BSR	Water
43	c702502	Maintenance Workshop at BSR	Water
44	r521205	Citywide Sign Program Phase II	Economic Development



Return to Table of Contents

District 5

Map Number	Project Number	Project Name	Department
1	c101901	Solar PV Expansion at Corp Yard	Public Works
2	c302313	HW Pool-Repairs and Upgrades	Parks and Recreation
3	c302421	Redesign Harvey West Park	Parks and Recreation
4	c302507	Harvey West Park- Ballfield Sand and Irrigation	Parks and Recreation
5	c302508	Demolish Pogonip Clubhouse	Parks and Recreation
6	c400805	Route 1/9 Imp	Public Works
7	c401004	Mission Street Hill Utility Undergrounding	Public Works
8	c402402	Corp Yard Site Security Upgrades	Public Works
9	c402502	High Street Sewer Upsizing-Phase I	Public Works
10	c512504	Predevelopment Costs for Future Navigation Center at 125 Coral St.	Economic Development
11	c601403	SLR Mouth & Lagoon Mgmt Plan Devel.	Public Works
12	c601403	SLR Mouth & Lagoon Mgmt Plan Devel.	Public Works
13	c700025	GHWTP Facilities Improvement Project	Water
14	c701501	WTP Concrete Tank Assessment and Rehabilitation	Water
15	c701501	GHWTP CC Tanks Replacement	Water
16	c701609	Aquifer Storage and Recovery	Water
17	c701611	Recycled Water Feasibility Study	Water
18	c701903	Tait Diversion Rehab/Replacement	Water
19	c702105	Newell Creek Pipeline Felton/Graham Hill WTP	Water
20	c702109	GHWTP Gate Entrance Upgrades	Water
21	c702201	GHWTP SCADA Radio System Replacement	Water

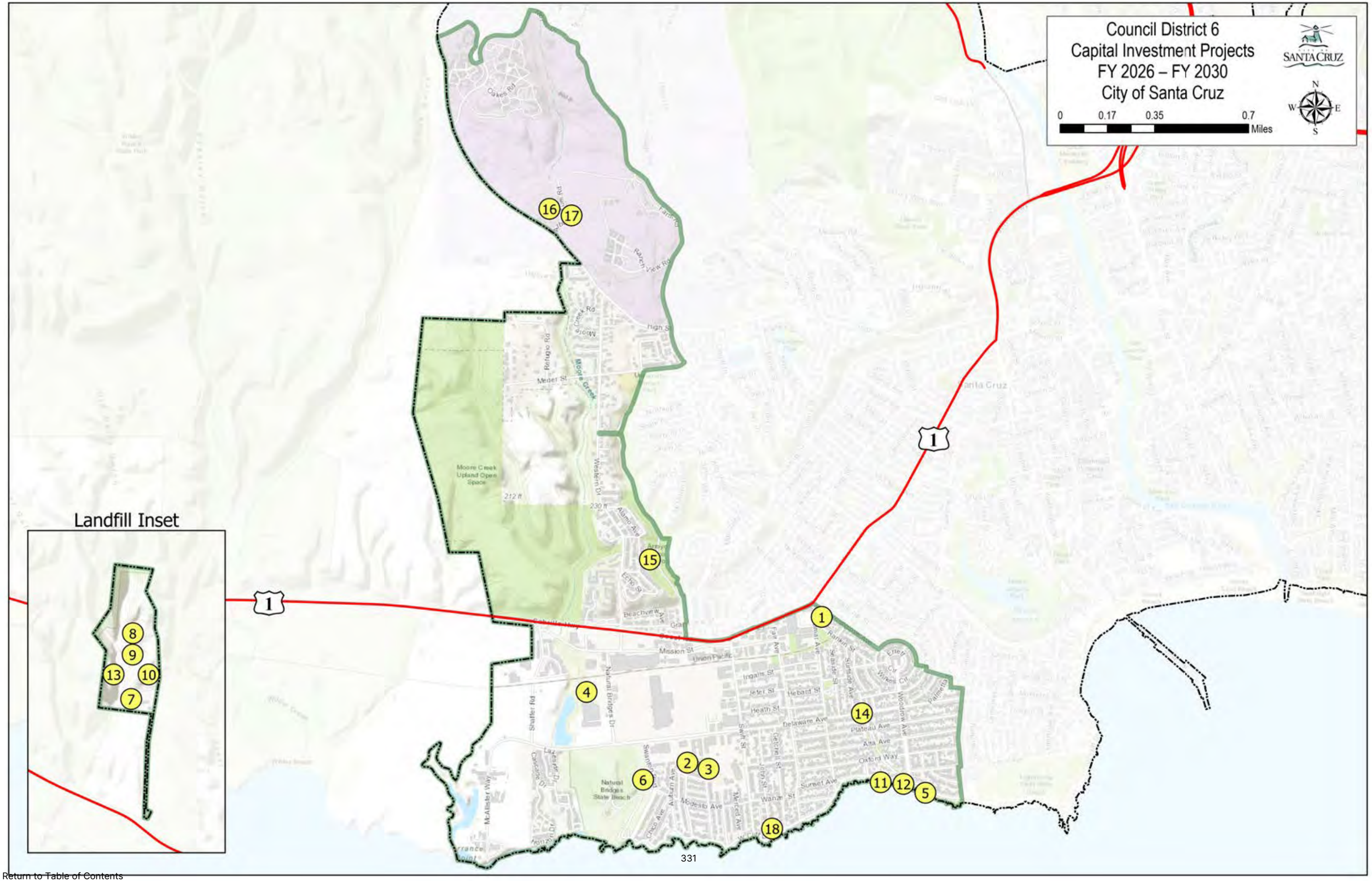


Return to Table of Contents

District 6

Map Number	Project Number	Project Name	Department
1	c212306	Fire Station 3 Butler Building	Fire
2	c301909	Sgt. Derby Racquet Courts	Parks and Recreation
3	c302513	Sgt. Derby Entrance Improvements	Parks and Recreation
4	c302519	Westside Pickle Ball Courts	Parks and Recreation
5	c401501	West Cliff Drive Revetment Repair	Public Works
6	c401805	Swanton Blvd Multi-use Trail Connector	Public Works
7	c401811	Recycling Building and Equipment Improvement	Public Works
8	c401909	Landfill Master Plan Development	Public Works
9	c402111	Recycling Center Storm Water Quality Improvements	Public Works
10	c402202	RRF Household Hazardous Waste Facility Improvement Project	Public Works
11	c402305	West Cliff Resiliency and Accessibility	Public Works
12	c402407	West Cliff Drive Bethany Curve Culvert	Public Works
13	c402512	Resource Recovery Facility Enclosed Flare Installation	Public Works
14	c402517	HSIP11- Unsignalized Crossing Improvement Project	Public Works
15	c402601	Arroyo Secco Wastewater Access Road Stabilization	Public Works
16	c701505	Recoat University Reservoir No. 4	Water
17	c701505	University Tank No. 4 Rehab/Replacement	Water
18	m400819	West Cliff Drive Multi-use Maintenance	Public Works





Return to Table of Contents



Adopted
Capital Investment Program Budget
Fiscal Years 2026-2030
Summary by Department/Fund
and
Fact Sheets for FY 2026 Current Projects

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026 - 2030

Economic Development and Housing Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
r521205	Citywide Sign Program Phase II	334	1,455,548	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*2,000,000*								
c511703	Downtown Alley Improvements		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*500,000*								
c512002	Downtown Library Affordable Housing Project	335	5,265,815	41,600,000	9,600,000	-	-	-	51,200,000
Expenditure Budget as of 7/1/2024:	*6,224,103*								
c512601	Downtown Library Phase II FFE	336	-	4,100,000	7,200,000	-	-	-	11,300,000
Expenditure Budget as of 7/1/2024:	*-*								
c512402	IIG Paseos and Parks	337	-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*7,990,821*								
c511901	Farmers Market Structure	338	35,900	200,000	-	-	-	-	200,000
Expenditure Budget as of 7/1/2024:	*1,775,000*								
c511702	Lower Pacific Avenue Improvements		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*3,185,000*								
c512001	Ocean Street Beautification	339	84,631	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,010,000*								
c512101	Pacific Avenue Beautification		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,000,000*								
c512201	Pacific Station North		1,058,303	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*10,149,066*								
c512504	Predevelopment Costs for future Navigation Center at 125 Coral St	340	-	131,000	-	-	-	-	131,000
Expenditure Budget as of 7/1/2024:	*108,000*								
c512501	Wharf Resilience Improvements		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*8,527,600*								
Total Project Cost Estimate:	**by Fund**		**7,900,198**	**46,031,000**	**16,800,000**	**-**	**-**	**-**	**62,831,000**
Total Project Cost Estimate:	**by Department**		**7,900,198**	**46,031,000**	**16,800,000**	**-**	**-**	**-**	**62,831,000**

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Economic Development and Housing — 311- General Capital Improvement Fund

Citywide Sign Program Phase II

Project Description:

Project # r521205

Signage program to update the city's parking and vehicular directional signage, gateway signage, banners, kiosks, interactive maps and River Street and Ocean Street gateways. Current scope is working with CalTrans on the installation of the Gateway sign on River Street located at Highway 1/9.

Project Benefit:

Improve visitor experience in navigating to popular Santa Cruz destinations and update wayfinding signage to a consistent modern aesthetic.

Project Location:

Citywide sign installations, current scope is working with CalTrans on the installation of the Gateway sign on River Street located at Highway 1/9.



Operating Budget Impact:

The City has a separate citywide banners and brackets project in the General Fund.

Project Schedule:

FY 2012 – FY 2026

Project Contact Email:

bborguno@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-51-80-9990-57390									
Project Cost Estimates:	1,455,548	-	142,908	-	-	-	-	-	-
Funding Estimates:									
RDA Successor Agency	1,502,275	-	500,000	-	-	-	-	-	-
Net Project Cost:	(46,727)	-	(357,092)	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Economic Development and Housing — 311- General Capital Improvement Fund

Downtown Library Affordable Housing Project

Project # c512002

Project Description:

Early phase design and development of the downtown Library/ mixed use affordable housing project.

Project Benefit:

The Downton Lirbary Affordable Housing Project will provide the core and shell of the New Downtown Library, along with 124 Affordable Housing units, a childcare center, public parking garage, and commercial/retail space.

Operating Budget Impact:

To be included in Parking and Library budget as needed.

Project Schedule:

FY 2020 – FY 2029

Project Location:

Downtown Santa Cruz, 113/119 Lincoln Street



Project Contact Email:

bborguno@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-51-80-9990-57390									
Project Cost Estimates:	5,265,815	-	3,334,288	41,600,000	9,600,000	-	-	-	51,200,000
Funding Estimates:									
From Affordable Housing Trust Fund	181,119	-	-	-	-	-	-	-	-
From ED Trust Fund	2,053,618	-	1,050,166	-	-	-	-	-	-
Intra-entity Fund	1,882,910	-	2,000,000	20,000,000	9,600,000	-	-	-	29,600,000
From City Public Trust Fund	195,462	-	304,538	-	-	-	-	-	-
From General Fund	500,000	-	-	-	-	-	-	-	-
From Parking Fund	-	-	262,910	21,600,000	-	-	-	-	21,600,000
State grants - other	-	-	169,380	-	-	-	-	-	-
Net Project Cost:	452,707	-	(452,706)	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Economic Development and Housing — 311- General Capital Improvement Fund

Downtown Library Phase II FFE

Project Description:

Project # c512601

Build-out of the new Downtown Library core and shell with fixtures, furnishings, and equipment.

Project Benefit:

The project will fund tenant buildouts including fixtures, furnishings, and equipment for the new Downtown Library.

Project Location:

Downtown Santa Cruz



Operating Budget Impact:

None

Project Schedule:

FY 2026 - FY 2028

Project Contact Email:

bborguno@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-51-80-990-57390									
Project Cost Estimates:	-	-	-	4,100,000	7,200,000	-	-	-	11,300,000
Funding Estimates:									
From City Public Trust Fund	-	-	-	1,100,000	7,200,000	-	-	-	8,300,000
Donations - library - Friends of the Lib	-	-	-	3,000,000		-	-	-	
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Economic Development and Housing — 311- General Capital Improvement Fund

ED IIG Parks and Paseos

Project Description:

Paseo, distributed plan and walkway beautification in the downtown area funded by IIG Grant.

Project # c512402

Project Benefit:

The IIG funding for paseos and parks will add landscaped features to improve pedestrian access and public use fo the spaces between new housing developments.

Project Location:

Adjacent to the Pacific Station North, Pacific Station South, and Riverfront housing projects

Operating Budget Impact:

The funding is provided entirely by State Infill Infrastructure Grant (IIG) funds.

Project Schedule:

FY 2025 - FY 2028

Project Contact Email:

tlake@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-51-80-9990-57390									
Project Cost Estimates:	-	5,365,973	-	-	-	-	-	-	-
Funding Estimates:									
State capital grants - IIG	-	5,365,973	-	-	-	-	-	-	-
Net Project Cost:	-	-	-	-	-	-	-	-	-



Economic Development and Housing | 311- General Capital Improvement Fund

Farmers' Market Structure

Project Description:

Project # c511901

Design and construction of permanent home for Farmers' Market structure on city property. Additional funding for FY26 is for FFE on Lot 16.

Project Benefit:

For over 30 years, Santa Cruz Community Farmers' Markets (SCCFM) have been committed to health and the local economy. SCCFM consists of five farmers' markets throughout the County of Santa Cruz, including one downtown. Purchasing food at the farmers' market ensures purchasers get fresh and healthy foods while supporting local jobs, increasing local spending, and promoting the region's strong farming tradition.

Project Location:

The City is currently considering City parking lot 16 as the permanent home for the Farmers' Market.



Operating Budget Impact:

There is no direct impact to the City's operating fund. However, the successful relocation of the farmers' market will sustain or increase purchases, positively impacting the sales tax revenue contributed to the General Fund.

Project Schedule:

FY 2025 - FY 2027

Project Contact Email:

blipscomb@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-51-80-9990-57390									
Project Cost Estimates:	35,900	-	200,000	200,000	-	-	-	-	200,000
Funding Estimates:									
From ED Trust Fund	35,900	-	20,000	200,000	-	-	-	-	200,000
Net Project Cost:	-	-	180,000	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Economic Development and Housing — 311- General Capital Improvement Fund

Ocean Street Beautification

Project Description: **Project # c512001**

Design development for improvements based on the Ocean Street Plan, including development of the design details for landscaping, sidewalk, and streetlights. A placeholder for construction is included.

Project Benefit:

The Ocean Street Gateway Project will implement public art, gateway signage, landscape, and safety improvements planned in the Ocean Street Area Plan. The Project will help beautify the Ocean Street Gateway area, while promoting security, economic activity, and reducing illegal activity through environmental design.

Project Location:

Ocean Street Gateway



Operating Budget Impact:

The Project is designed to have limited ongoing impact on the General Fund, by reducing unplanned costs like littering and vagrancy. Durable artwork and landscape materials are planned with project funding from RDA Successor Agency bonds and to create lasting beautification that aligns with existing maintenance funding.

Project Schedule:

FY 2024 - FY 2026

Project Contact Email:

dmccormic@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-51-80-9990-57390									
Project Cost Estimates:	84,631	-	350,000	-	-	-	-	-	-
Funding Estimates:									
RDA Successor Agency	83,820	-	350,000	-	-	-	-	-	-
Net Project Cost:	811	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Economic Development and Housing — 311- General Capital Improvement Fund

Predevelopment Costs for Future Navigation Center at 125 Coral St.

Project Description: **Project # c512504**

This project will fund site clean-up and preparation for short- and long-term setup as a Navigation Center. In the near term, the site may be used for pallet shelters or other services for the unhoused. In the longer term, if grant funding is awarded, the site will be prepared for construction of a new Navigation Center facility.

Project Benefit:

The project will fund assessment of the existing structure and either demolition or repair to it so that at least a portion of the site may be used in the near term.

Operating Budget Impact:

General Fund rent and other revenues generated from the property 125 Coral St will be redirected into this project.

Project Schedule:

FY 2025 - FY 2027

Project Location:

125 Coral St



Project Contact Email:

kmintz@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-51-80-9980-57102									
Project Cost Estimates:	-	-	108,000	131,000	-	-	-	-	131,000
Funding Estimates:									
Rents-Real Property	-	-	324,000	60,000	-	-	-	-	60,000
Net Project Cost:	-	-	(216,000)	71,000	-	-	-	-	71,000

Fire Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c212606	**3 Command Staff Fire Vehicles**		-	-	300,000	-	-	-	300,000
Expenditure Budget as of 7/1/2024:	-								
c212602	**Fire Boat**		-	-	2,000,000	-	-	-	2,000,000
Expenditure Budget as of 7/1/2024:	-								
c212305	**Fire Engine Ladder (Pierce Tiller 100')**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,782,080*								
c212601	**Fire Engine Lease Purchase FY26-28 E3114**	343	-	380,312	380,312	380,312	-	-	1,140,936
Expenditure Budget as of 7/1/2024:	-								
c212607	**Fire Engine Type 1 (Pierce Pumper 1250) E3110**		-	-	1,500,000	-	-	-	1,500,000
Expenditure Budget as of 7/1/2024:	-								
c212501	**Fire Engine Type 1 (Pierce Pumper 1250) E3112**		-	-	-	1,500,000	-	-	1,500,000
Expenditure Budget as of 7/1/2024:	-								
c212605	**Fire Facilities General Improvement**		-	-	354,000	-	-	-	354,000
Expenditure Budget as of 7/1/2024:	-								
c212311	**Fire Station 1 & Fire Admin Replacement**		-	-	4,000,000	-	-	-	4,000,000
Expenditure Budget as of 7/1/2024:	-								
c212302	**Fire Station 2 Exercise & Storage Fac.**	344	7,435	100,000	1,400,000	-	-	-	1,500,000
Expenditure Budget as of 7/1/2024:	*750,000*								
c212310	**Fire Station 2 Replacement**		-	-	-	-	20,000,000	-	20,000,000
Expenditure Budget as of 7/1/2024:	-								
c212306	**Fire Station 3 Butler Building**	345	2,884	200,000	-	-	-	-	200,000
Expenditure Budget as of 7/1/2024:	*144,000*								
c212307	**Fire Station 3 Front Driveway**		-	-	100,000	-	-	-	100,000
Expenditure Budget as of 7/1/2024:	-								

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026 - 2030

Fire Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c212603	Fire Station 3 Rear Expansion/Apparatus Bay		-	-	1,000,000	-	-	-	1,000,000
Expenditure Budget as of 7/1/2024:	-								
c212314	Fire Station 5		-	-	-	20,000,000	-	-	20,000,000
Expenditure Budget as of 7/1/2024:	-								
c212304	Lifeguard Headquarters Replacement		-	-	5,000,000	-	-	-	5,000,000
Expenditure Budget as of 7/1/2024:	-								
c212402	Santa Cruz Regional Fire Training Center		-	-	-	-	2,000,000	-	2,000,000
Expenditure Budget as of 7/1/2024:	-								
c212604	Wharf Supplemental Fire Suppression Equipment		-	-	80,000	-	-	-	80,000
Expenditure Budget as of 7/1/2024:	-								
Total Project Cost Estimate:	**by Fund**		**10,319**	**680,312**	**16,114,312**	**21,880,312**	**22,000,000**	**-**	**60,674,936**
Total Project Cost Estimate:	**by Department**		**10,319**	**680,312**	**16,114,312**	**21,880,312**	**22,000,000**	**-**	**60,674,936**



Fire | 311- General Capital Improvement Fund

Fire Engine Lease Purchase FY 2026-2028 E3114

Project Description:

Project # c212601

Purchase lease for Fire Engine to replace E3114 (770).

Project Benefit:

New Fire Engine for the fire department. This apparatus is a critical piece of equipment for public safety. Build times for fire apparatus have been extended from 1 year to 3 years so this is an urgent request. The engine to be replaced was due to be retired from reserve status in 2028 per National Fire Protection Association (NFPA) 1900. Once the order is placed the truck will not arrive until 2029. This places strains on the department financially through vehicle maintenance costs and operationally with vehicles out of service.

Project Location:

Citywide



Operating Budget Impact:

After the General Fund purchase, any maintenance will be funded out of the fire department's vehicle maintenance operating budget.

Project Schedule:

FY 2026-FY 2028

Project Contact Email:

mnutt@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-21-31-2202-57402									
Project Cost Estimates:	-	-	-	380,312	380,312	380,312	-	-	1,140,936
Funding Estimates:									
From General Fund	-	-	-	380,312	380,312	380,312	-	-	1,140,936
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Fire — 311- General Capital Improvement Fund

Fire Station 2 Exercise & Storage Facility

Project Description: **Project # c212302**

Fire station addition to include exercise facilitiy, storage, dormitory, and captain's office.

Project Benefit:

Physical fitness is a requirement for firefighters and providing an exercise facility at the Fire Station is an industry standard. Currently staff uses the apparatus bay for exercise which is not recommended due to carcinogens emitted from fire apparatus. An extra dorm for staff will also be added to enable the Dept to staff alternate deployment models for surges, large scale emergencies, etc. The project commenced in FY 2024 with expenditures already incurred. Requesting additional funding to ensure it's successful completion.

Operating Budget Impact:

After the General Fund purchases, any maintenance will be funded out of the facilities maintenance operating budget.

Project Location:

Fire Station 2



Project Schedule:

FY 2024-FY 2027

Project Contact Email:

jcoleman@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-21-31-2202-57490									
Project Cost Estimates:	7,435	-	-	100,000	1,400,000	-	-	-	1,500,000
Funding Estimates:									
From GF CIP Reserve	7,435	-	-	100,000	1,400,000	-	-	-	1,500,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

Fire | 311- General Capital Improvement Fund

Fire Station 3 Butler Building

Project Description:

Pre-fabricated butler building to protect and store fire apparatus and equipment.

Project # c212306

Project Benefit:

This building will protect and prolong the lifespan of critical reserve apparatus and store equipment. This also addresses health concerns about carcinogenic turnouts being stored in the same room as the compressor that fills Self Contained Breathing Apparatus (SCBA).

Operating Budget Impact:

After the General Fund purchases for this building any maintenance will be funded out of the facilities maintenance operating budget.

Project Schedule:

FY 2024-FY2026

Project Location:

Fire Station 3



Project Contact Email:

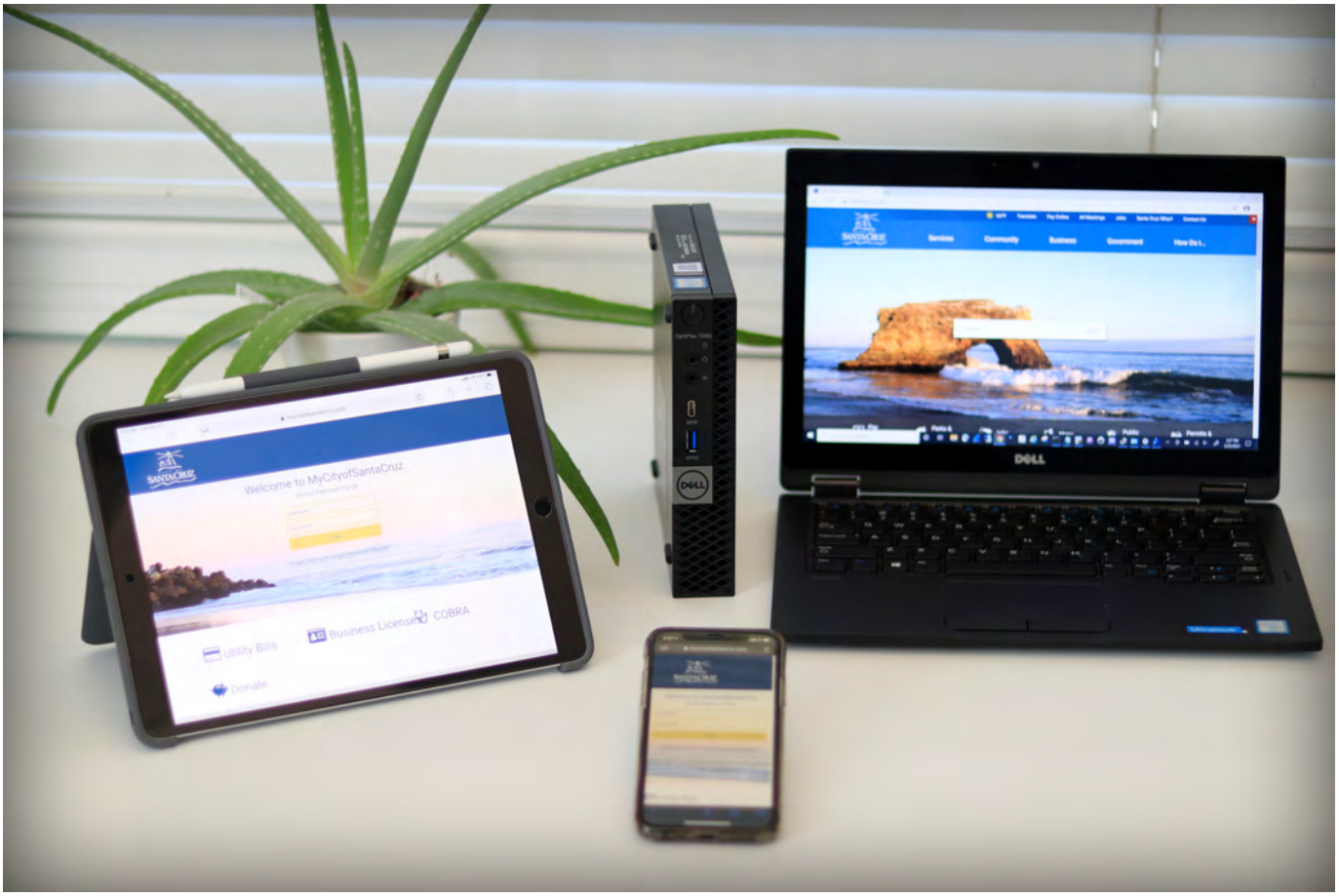
jcoleman@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-21-31-2202-57490									
Project Cost Estimates:	2,884	-	303	200,000	-	-	-	-	200,000
Funding Estimates:									
From General Fund	2,884	-	-	200,000	-	-	-	-	200,000
Net Project Cost:	-	-	303	-	-	-	-	-	-

Information Technology Projects

341- Information Technology

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c152301	City ERP Replacement	347	165,451	3,885,934	-	-	-	-	3,885,934
Expenditure Budget as of 7/1/2024:	*6,472,447*								
c152002	Information Technology Applications		890,484	-	475,000	475,000	475,000	475,000	1,900,000
Expenditure Budget as of 7/1/2024:	*2,519,004*								
c152001	Information Technology Infrastructure	348	14,828,734	142,000	200,000	200,000	200,000	200,000	942,000
Expenditure Budget as of 7/1/2024:	*2,234,865*								
Total Project Cost Estimate:	**by Fund**		**15,884,669**	**4,027,934**	**675,000**	**675,000**	**675,000**	**675,000**	**6,727,934**
Total Project Cost Estimate:	**by Department**		**15,884,669**	**4,027,934**	**675,000**	**675,000**	**675,000**	**675,000**	**6,727,934**



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Information Technology — 341- Information Technology

City ERP Replacement

Project Description:

Project # c152301

Replace the City's Enterprise Resource Planning (ERP) system, which is nearing its end-of-life.

Project Benefit:

Software and Implementation Services for an Enterprise Resource Planning (ERP), and Utility Billing (UB) Software Systems Environment

Project Location:

Citywide



Operating Budget Impact:

This project is primarily funded by the General Fund, with partial funding from the Water Enterprise Fund.

Project Schedule:

FY 2024- FY 2027

Project Contact Email:

kmorgan@santacruzca.gov
chandley@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 341-15-10-9910-57901									
Project Cost Estimates:	165,451	-	6,356,929	3,885,934	-	-	-	-	3,885,934
Funding Estimates:									
From Refuse Fund	-	-	85,543	823,128	-	-	-	-	823,128
From Storm Water Fund	-	-	3,531	32,339	-	-	-	-	32,339
From Wastewater Fund	-	-	75,242	711,698	-	-	-	-	711,698
From Storm Water Overlay Fund	-	-	3,091	27,220	-	-	-	-	27,220
From Parking Fund	-	-	37,471	296,213	-	-	-	-	296,213
From Library Fund	-	-	53,462	604,073	-	-	-	-	604,073
From General Fund	2,000,000	-	4,000,000	-	-	-	-	-	-
From Water Fund	25,600	-	188,508	1,391,263	-	-	-	-	1,391,263
Net Project Cost:	(1,860,149)	-	1,910,081	-	-	-	-	-	-

Information Technology — 341- Information Technology

Information Technology Infrastructure

Project Description:

Improve, upgrade, enhance, and/or implement Citywide technology infrastructure.

Project # c152001

Project Benefit:

Modernize and secure critical technology infrastructure to best serve City employees and the community.

Project Location:

All City facilities



Operating Budget Impact:

N/A

Project Schedule:

Continuous

Project Contact Email:

helpdesk@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 341-15-10-9910-57990									
Project Cost Estimates:	14,828,734	340,000	437,000	142,000	200,000	200,000	200,000	200,000	942,000
Funding Estimates:									
From General Fund	1,014,805	241,502	572,622	100,867	142,060	142,060	142,060	142,060	669,107
From Water Fund	182,053	43,316	102,668	18,085	25,480	25,480	25,480	25,480	120,005
From Wastewater Fund	100,352	56,626	9,975	9,975	14,048	14,048	14,408	14,408	66,887
From Refuse Fund	57,976	13,797	32,714	5,763	8,115	8,115	8,115	8,115	38,223
From Parking Fund	52,361	12,461	29,546	5,205	7,330	7,330	7,330	7,330	34,525
From Storm Water Fund	21,187	5,042	11,955	2,106	2,965	2,965	2,965	2,965	13,966
Net Project Cost:	13,400,000	(32,744)	(322,480)	(1)	2	2	(358)	(358)	(713)

Parks and Recreation Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c302201	**Agora Surfacing Improvements**		-	-	268,500	-	-	-	268,500
Expenditure Budget as of 7/1/2024:	-								
c302517	**Arana Gulch Ecosystem and Infrastructure Improvements**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*745,754*								
c302605	**Bay Street Walkway - Repair Retaining Walls**		-	-	250,000	-	-	-	250,000
Expenditure Budget as of 7/1/2024:	-								
c301913	**Beach Street Restrooms**		1,107,236	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,144,045*								
c302606	**Civic Seat Replacements**		-	-	500,000	-	-	-	500,000
Expenditure Budget as of 7/1/2024:	-								
c302205	**Civic Sound System Upgrade**		-	-	150,000	-	-	-	150,000
Expenditure Budget as of 7/1/2024:	-								
c302511	**Civic Water Main Replacement**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*65,000*								
c302207	**Cowell Beach Restroom and Storage Area**		-	-	-	1,200,000	-	-	1,200,000
Expenditure Budget as of 7/1/2024:									
c302311	**DeLaveaga Disc Golf Course "Pay to Play": Welcome Area and Course Safety Improvements**		-	-	-	-	-	275,000	275,000
Expenditure Budget as of 7/1/2024:	-								
c302209	**DeLaveaga Park Ballfield Lighting and Score Booth Upgrades**		-	-	354,000	-	-	-	354,000
Expenditure Budget as of 7/1/2024:	-								
c302210	**DeLaveaga Park Ballfield Retaining Walls**		-	-	-	-	-	100,000	100,000
Expenditure Budget as of 7/1/2024:	-								
c302419	**DeLaveaga Park-Culvert Repair, Slope Stabilization, Drainage, and Stormwater Runoff**		-	-	300,000	-	-	-	300,000
Expenditure Budget as of 7/1/2024:	*130,000*								

Parks and Recreation Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c302508	**Demolish Pogonip Clubhouse**	355	-	80,000	220,000	-	-	-	300,000
Expenditure Budget as of 7/1/2024:	-								
c302237	**Depot Bike Park - Phase II of Bike Park Renovation**	356	-	80,000	-	-	-	120,000	200,000
Expenditure Budget as of 7/1/2024:	-								
c302506	**Depot Park- Landscaping and Fencing Repairs**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*80,000*								
c302701	**Depot Park-Playground Expansion and Enhancement**		-	-	90,000	-	-	-	90,000
Expenditure Budget as of 7/1/2024:	-								
c302601	**Depot Park-Synthetic Field Replacement**		-	-	-	1,000,000	-	-	1,000,000
Expenditure Budget as of 7/1/2024:	-								
c302213	**Driving Range Outdoor Safety Improvement**	357	69,500	35,000	-	-	-	-	35,000
Expenditure Budget as of 7/1/2024:	*270,000*								
c302214	**Driving Range Roof & Bldg Improvements**		21,730	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*660,000*								
c302301	**Facilities Condition Assessment**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*150,000*								
c302607	**Facility ADA Enhancements**		-	-	100,000	-	-	-	100,000
Expenditure Budget as of 7/1/2024:	-								
c302216	**Frederick Street Park Picnic Area**		-	-	285,000	-	-	-	285,000
Expenditure Budget as of 7/1/2024:	-								
c302502	**Frederick Street Park Stairs Replacement**		-	-	60,000	-	-	-	60,000
Expenditure Budget as of 7/1/2024:	-								
c302509	**Golf Course Parking Lot Lighting Updates**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*45,000*								

Parks and Recreation Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c302503	**Grant Park Playground Renovation** *Expenditure Budget as of 7/1/2024: 310,000*		-	-	-	-	-	-	-
c302120	**Harvey West Clubhouse Access** *Expenditure Budget as of 7/1/2024: -*		-	-	-	48,000	-	-	48,000
c302220	**Harvey West Park Ballfield Improvements** *Expenditure Budget as of 7/1/2024: -*		-	-	170,000	-	-	-	170,000
c302507	**Harvey West Park- Ballfield Upgrades and Repairs** *Expenditure Budget as of 7/1/2024: 40,000*		-	-	-	-	-	-	-
c302501	**Harvey West Park-New Playground** *Expenditure Budget as of 7/1/2024: -*		-	-	-	95,000	-	-	95,000
c302221	**Harvey West Pool - Facility Improvements** *Expenditure Budget as of 7/1/2024: -*		-	-	430,000	-	-	-	430,000
c302313	**HW Pool-Repairs and Upgrades** *Expenditure Budget as of 7/1/2024: 155,000*		112,929	-	-	-	-	-	-
c302518	**Improve and Restore Jessie St. Marsh and SLP** *Expenditure Budget as of 7/1/2024: 5,277,322*	358	-	-	-	-	-	-	-
c302306	**Infield Irrigation at DeLaveaga Park Ballfields** *Expenditure Budget as of 7/1/2024: -*		20,131	-	-	-	-	-	-
c302602	**Lighthouse Ave Park Playground Renovation** *Expenditure Budget as of 7/1/2024: -*		-	-	85,000	-	-	-	85,000
c302608	**Lower Delaveaga Park- General Park Upgrades** *Expenditure Budget as of 7/1/2024: -*	359	-	60,000	-	-	-	-	60,000
c302516	**Lower DeLaveaga Septic System Replacement** *Expenditure Budget as of 7/1/2024: 95,000*		-	-	-	-	-	-	-

Parks and Recreation Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c302609	**Pacific Avenue, South Medians- Landscaping Enhancements**		-	-	125,000	-	-	-	125,000
Expenditure Budget as of 7/1/2024:	-								
c302420	**Parks Facilities Security Improvements**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*143,000*								
c302603	**Poets Park Playground Renovation**	360	-	125,000	-	-	-	-	125,000
Expenditure Budget as of 7/1/2024:	-								
c302514	**Rebuild of Golf Club Drive for Fire Department Access to Pogonip**		-	-	400,000	-	-	-	400,000
Expenditure Budget as of 7/1/2024:	-								
c302421	**Redesign Harvey West Park**	361	49,750	100,000	-	-	-	-	100,000
Expenditure Budget as of 7/1/2024:	*250,000*								
c302504	**Riverside Gardens Park Lighting**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*15,000*								
c301907	**San Lorenzo Park Redesign**	362	103,906	250,000	-	-	-	-	250,000
Expenditure Budget as of 7/1/2024:	*140,000*								
c302225	**Sand Trap Renovations**		-	-	150,000	-	-	-	150,000
Expenditure Budget as of 7/1/2024:	-								
c302101	**Senior Center Rehab**		49,412	-	140,000	100,000	-	-	240,000
Expenditure Budget as of 7/1/2024:	*260,000*								
c302513	**Sgt. Derby Entrance Improvements**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*40,000*								
c302226	**Sgt. Derby Park Irrigation Renovation**		-	-	40,000	-	-	-	40,000
Expenditure Budget as of 7/1/2024:	-								
c301909	**Sgt. Derby Racquet Courts**	363	-	25,000	-	-	-	-	25,000
Expenditure Budget as of 7/1/2024:	*55,000*								

Parks and Recreation Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c302604	**Standardization of Trash and Recycling Cans and Park Benches**		-	-	-	450,000	-	-	450,000
Expenditure Budget as of 7/1/2024:	-								
c302512	**Studies, Designs, and Construction Drawings for Park Projects**	364	-	100,000	-	-	-	-	100,000
Expenditure Budget as of 7/1/2024:	*100,000*								
c301908	**Trails Study**		-	-	-	-	-	300,000	300,000
Expenditure Budget as of 7/1/2024:	-								
c302505	**Trescony Park Playground Renovation**		-	-	210,000	-	-	-	210,000
Expenditure Budget as of 7/1/2024:	-								
c302309	**Tyrrell Park - Pathway, Stage Area and Pedestrian Safety Improvements**		11,880	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*58,716*								
c302610	**University Terrace Dog Park- Drainage and Culvert Repair**	365	-	60,000	-	-	-	-	60,000
Expenditure Budget as of 7/1/2024:	-								
c302403	**Water Conservation & Irrigation System Improvements**		-	-	200,000	-	-	-	200,000
Expenditure Budget as of 7/1/2024:	*150,000*								
c302408	**West Cliff Design & Improvement Standards**		-	-	220,000	-	-	-	220,000
Expenditure Budget as of 7/1/2024:	-								
c302611	**Westlake Park- Vegetation Management**	366	-	80,000	-	-	-	-	80,000
Expenditure Budget as of 7/1/2024:	-								
c302519	**Westside Pickleball Courts**	367	-	140,000	-	-	-	-	140,000
Expenditure Budget as of 7/1/2024:	-								
c302227	**Wharf - East Parking Lot Paving Project**		-	-	1,700,000	-	-	-	1,700,000
Expenditure Budget as of 7/1/2024:	-								
c302233	**Wharf - Parking and Road Improvements**		-	-	3,300,000	-	-	-	3,300,000
Expenditure Budget as of 7/1/2024:	-								

Parks and Recreation Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c302234	**Wharf Commons Overhead Walkway Repair & Resurface**		-	-	300,000	-	-	-	300,000
Expenditure Budget as of 7/1/2024:	-								
c302228	**Wharf Commons Surfacing Improvements**		-	-	-	396,000	-	-	396,000
Expenditure Budget as of 7/1/2024:	-								
c302229	**Wharf Equipment & Maintenance Shed**		-	-	50,000	200,000	-	-	250,000
Expenditure Budget as of 7/1/2024:	-								
c302232	**Wharf Headquarters Flooring Replacement**		-	-	20,000	-	-	-	20,000
Expenditure Budget as of 7/1/2024:	-								
c302003	**Wharf Railing Improvements**		99,817	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	-								
Total Project Cost Estimate:	**by Fund**		**1,646,290**	**1,135,000**	**10,117,500**	**3,489,000**	**-**	**795,000**	**15,536,501**
Total Project Cost Estimate:	**by Department**		**1,646,290**	**1,135,000**	**10,117,500**	**3,489,000**	**-**	**795,000**	**15,536,501**



Parks and Recreation | 311- General Capital Improvement Fund

Demolish Pogonip Clubhouse

Project Description:

Project # c302508

Perform any necessary studies and demolish the Pogonip Clubhouse and related infrastructure. The building is presently red-tagged and is a safety hazard.

Project Benefit:

The project implements the Parks Master Plan 2030 goal to maintain a safe, clean, and comfortable environment for all park users.

Operating Budget Impact:

Would reduce safety and fire risks associated with the current structure. Long-term operating costs associated with fencing and alarming the structure would cease.

Project Schedule:

FY 2026-FY 2028

Project Location:

Pogonip Open Space



Project Contact Email:

rderrico@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9110-57312									
Project Cost Estimates:	-	-	-	80,000	220,000	-	-	-	300,000
Funding Estimates:									
From General Fund	-	-	-	80,000	220,000	-	-	-	300,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Parks and Recreation — 311- General Capital Improvement Fund

Depot Bike Park - Phase II of Bike Park Renovation

Project Description:

Project # c302237

Install beginner and intermediate ramps. The project implements HiAPs for health and wellness and community connectedness, as well as addresses deferred maintenance. It also implements the Parks Master Plan 2030 by providing activities for all ages and abilities.

Project Benefit:

The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance. It also implements the Parks Master Plan 2030 by providing activities for all ages and abilities.

Project Location:

Depot Park



Operating Budget Impact:

Would lower maintenance costs.

Project Schedule:

FY2026-FY2030

Project Contact Email:

sgomez@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9110-57312									
Project Cost Estimates:	-	-	-	80,000	-	-	-	120,000	200,000
Funding Estimates:									
From Park and Recreation Tax	-	-	-	80,000	-	-	-	120,000	200,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

Parks and Recreation | 311- General Capital Improvement Fund

Driving Range Outdoor Safety Improvements

Project Description:

Project # c302213

Complete replacement of driving range net and replace perimeter cyclone fence.

Project Benefit:

The project implements an HiAP health and wellness goal and addresses deferred maintenance. It also implements Parks Master Plan by prioritizing upgrading existing facilities and providing activities for all ages and abilities.

Project Location:

DeLaveaga Golf Course



Operating Budget Impact:

0

Project Schedule:

FY2022-FY2026

Project Contact Email:

rderrico@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-45-9110-57312									
Project Cost Estimates:	69,500	-	-	35,000	-	-	-	-	35,000
Funding Estimates:									
From Park and Recreation Tax	69,500	-	-	35,000	-	-	-	-	35,000
From General Fund	-	-	-	-	-	-	-	-	-
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Parks and Recreation — 311- General Capital Improvement Fund

Improve and Restore Jessie St. Marsh and SLP

Project Description: **Project # c302518**

For the San Lorenzo Park, the project involves the planning, design, environmental review, and permitting to improve flood management, expand and enhance habitat, and provide recreational opportunities on approximately 6 acres of lower Riverlands area adjacent to San Lorenzo River. For Jessie St. Marsh, remove contaminated fill, increase wetland, and add trail from East Cliff Ave. to Lemos St.

Project Benefit:

The project involves flood management, natural restoration and recreation improvements in the San Lorenzo Park riverlands. The project implements HiAPs for health and wellness and healthy environments.

Operating Budget Impact:

N/A

Project Schedule:

FY2026-FY2029

Project Location:

Jessie St. Marsh & San Lorenzo Park



Project Contact Email:

ndowning@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9110-57312									
Project Cost Estimates:	-	-	-	-	-	-	-	-	-
Funding Estimates:									
Federal capital grants - NOAA CRRC	-	-	-	-	-	-	-	-	-
Net Project Cost:	-	-	-	-	-	-	-	-	-

$5,277,322 of revenues and expenditures were budgeted in this project as an adjustment to the FY 2025 budget after the City received notice of this grant award.

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Parks and Recreation — 311- General Capital Improvement Fund

Lower Delaveaga Park - General Park Upgrades

Project Description: **Project # c302608**

The project involves upgrading the lighting, drainage infrastructure, picnic areas, lighting, and maintenance facilities.

Project Benefit:

The project implements HiAP goals for health and wellness and community connectedness, as well as addresses deferred maintenance and safety.

Operating Budget Impact:

Reduction in maintenance costs.

Project Schedule:

FY 2026-FY 2027

Project Location:

Delaveaga Park, 855 Branciforte Dr, Santa Cruz, CA 95065



Project Contact Email:

sgomez@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9110-57312									
Project Cost Estimates:	-	-	-	60,000	-	-	-	-	60,000
Funding Estimates:									
From Park and Recreation Tax	-	-	-	60,000	-	-	-	-	60,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Parks and Recreation — 311- General Capital Improvement Fund

Poets Park Playground Renovation

Project Description:

Project # c302603

Demolish and rebuild playground with new features.

Project Benefit:

The project implements HiAP goals for health and wellness, community connectedness, and equity, as well as addresses deferred maintenance and safety. The project implements Parks Master Plan 2030 goals and polices related to creating unique and interesting play structures, distributing them throughout the City, and ensuring they are safe and accessible.

Project Location:

Poets Park



Operating Budget Impact:

N/A

Project Schedule:

FY2026-FY2027

Project Contact Email:

lmccammon@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9110-57312									
Project Cost Estimates:	-	-	-	125,000	-	-	-	-	125,000
Funding Estimates:									
From Quimby SW Quadrant	-	-	-	125,000	-	-	-	-	125,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Parks and Recreation — 311- General Capital Improvement Fund

Redesign Harvey West Park

Project Description: **Project # c302421**

Assess the design and programming, recommend improvements, and begin permitting stages for priority projects at Harvey West Park. The project implements HiAPs for health and wellness, healthy environments, community connectedness, and a safe and just community. It also implements the Parks Master Plan 2030 recommendations for more extensive ballfield improvements and a pool feasibility study in addition to numerous goals and policies for the provision of community-serving facilities and park design.

Project Benefit:

The project implements HiAP goals for health and wellness, healthy environments, community connectedness, and a safe and just community. It also implements the Parks Master Plan 2030 recommendations for more extensive ballfield improvements and a pool feasibility study in addition to numerous goals and policies for the provision of community-serving facilities and park design.

Operating Budget Impact:

Planning for the future of Harvey West Park has uncertain operating budget impacts - while improvement to park assets has the potential to reduce park maintenance costs, inclusion of new park assets could increase staff time and associated costs.

Project Schedule:

FY2024-FY2026

Project Location:

Harvey West Park



Project Contact Email:

ndowning@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9120-57203									
Project Cost Estimates:	49,750	-	-	100,000	-	-	-	-	100,000
Funding Estimates:									
From Park and Recreation Tax	49,750	-	-	100,000	-	-	-	-	100,000
From General Fund	-	-	-		-	-	-	-	
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Parks and Recreation — 311- General Capital Improvement Fund

San Lorenzo Park Redesign

Project Description: **Project # c301907**

Develop a conceptual master plan and begin environmental review and planning permit stages. The project implements HiAPs for health and wellness, healthy environments, community connectedness, and a safe and just community. It also implements the Parks Master Plan 2030 recommendation to redesign San Lorenzo Park.

Project Benefit:

The project implements HiAP goals for health and wellness, healthy environments, community connectedness, and a safe and just community. It also implements the Parks Master Plan 2030 recommendation to redesign San Lorenzo Park.

Operating Budget Impact:

Likely will result in an increase in staffing needs.

Project Location:

San Lorenzo Park



Project Schedule:

FY2023-FY2026

Project Contact Email:

ndowning@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9110-57312									
Project Cost Estimates:	103,906	-	-	250,000	-	-	-	-	250,000
Funding Estimates:									
From Park and Recreation Tax	103,706	-	-	250,000	-	-	-	-	250,000
Net Project Cost:	200	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Parks and Recreation — 311- General Capital Improvement Fund

Sgt. Derby Racquet Courts

Project Description:

Project # c301909

Racquet court improvements such as patching cracks, resurfacing, painting, and installing nets and windscreens. The court is presently in a poor condition.

Project Benefit:

Project addresses deferred maintenance and implements the Parks Master Plan 2030 by providing activities that improve physical activity and mental health for all ages, abilities, and interests.

Operating Budget Impact:

After the project is complete, there will be a minor reduction in operating costs to fill cracks and paint.

Project Schedule:

FY2024-FY2026

Project Location:

Sgt. Derby Park



Project Contact Email:

lmccammon@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9110-57312									
Project Cost Estimates:	-	-	-	25,000	-	-	-	-	25,000
Funding Estimates:									
From Park and Recreation Tax	-	-	-	25,000	-	-	-	-	25,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Parks and Recreation — **311- General Capital Improvement Fund**

Studies, Designs, and Construction Drawings for Park Projects

Project Description:

Project # c302512

Consulting services to perform studies, designs, and construction drawings for the preparation and/or implementation of park projects. This funding is necessary to prepare smaller projects for implementation and/or initiate plans for larger projects in preparation for future CIP budgeting.

Project Benefit:

This project implements HiAPs for health and wellness and community connectedness, as well as addresses deferred maintenance.

Project Location:

City Parks



Operating Budget Impact:

N/A

Project Schedule:

FY2025-FY2027

Project Contact Email:

ndowning@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9110-57312									
Project Cost Estimates:	-	100,000	-	100,000	-	-	-	-	100,000
Funding Estimates:									
From Park and Recreation Tax	-	100,000	-	100,000	-	-	-	-	100,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Parks and Recreation — **311- General Capital Improvement Fund**

University Terrace Dog Park - Drainage and Culvert Repair

Project Description:

Project # c302610

Drainage ditch repair and culvert renovation to reduce erosion and sedimentation.

Project Benefit:

The project implements HiAP goals for healthy environments as well as addresses deferred maintenance.

Project Location:

University Terrace Dog Park, 226 Northrop Pl, Santa Cruz, CA 95060



Operating Budget Impact:

Reduction in maintenance costs.

Project Schedule:

FY 2026-FY 2027

Project Contact Email:

lmccammon@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9110-57312									
Project Cost Estimates:	-	-	-	60,000	-	-	-	-	60,000
Funding Estimates:									
From Park and Recreation Tax	-	-	-	60,000	-	-	-	-	60,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Parks and Recreation — 311- General Capital Improvement Fund

Westlake Park- Vegetation Management

Project Description:

Project # c302611

Vegetation management in the pond and surrounding area to control invasive species, maintain outflow, improve water quality, and enhance habitat.

Project Benefit:

The project implements HiAP goals for health and wellness and healthy environments as well as addresses deferred maintenance.

Project Location:

Westlake Park, 149-111 Bradley Dr, Santa Cruz, CA 95060



Operating Budget Impact:

Reduction in maintenance time.

Project Schedule:

FY 2026-FY 2027

Project Contact Email:

lmccammon@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9110-57312									
Project Cost Estimates:	-	-	-	80,000	-	-	-	-	80,000
Funding Estimates:									
From Park and Recreation Tax	-	-	-	80,000	-	-	-	-	80,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Parks and Recreation — **311- General Capital Improvement Fund**

Westside Pickle Ball Courts

Project Description:

Project # c302519

Create a License Agreement with UCSC to renovate existing tennis courts to pickleball courts at 2300 Delaware Avenue.

Project Benefit:

Renovated pickle ball courts.

Project Location:

2300 Delaware Ave.



Operating Budget Impact:

Ongoing maintenance costs.

Project Schedule:

FY 2023

Project Contact Email:

ndowning@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-30-41-9290-57390									
Project Cost Estimates:	-	-	-	140,000	-	-	-	-	140,000
Funding Estimates:									
From Park and Recreation Tax	-	-	-	140,000	-	-	-	-	140,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

Public Works Projects

221- Gas Tax Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c402216	**Advance Dilemma Zone Detection and Retroreflective Signal Back Plate Upgrades**		30,725	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,257,600*								
c401905	**Bay - West Cliff Intersection Improvements**	370	-	100,000	-	-	-	-	100,000
Expenditure Budget as of 7/1/2024:	-								
c402209	**Bay and California Intersection Improvements**		-	-	1,000,000	-	-	-	1,000,000
Expenditure Budget as of 7/1/2024:	-								
c402304	**Bay Drive Protected Bike Lanes and Pedestrian Path**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*5,250,000*								
c402211	**Branciforte Drive Retaining Wall Project**	371	9,655	75,000	600,000	-	-	-	675,000
Expenditure Budget as of 7/1/2024:	*75,000*								
m401302	**Bridge Maintenance**		1,159	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*201,159*								
c402303	**Calcita Drive Retaining Wall Project**	372	-	50,000	-	-	-	-	50,000
Expenditure Budget as of 7/1/2024:	-								
c401602	**Citywide Traffic Signal Controller Upgrade**		717,243	-	300,000	-	300,000	-	600,000
Expenditure Budget as of 7/1/2024:	*1,490,000*								
c401903	**Downtown Intersection Improvements**	373	288,601	5,700,000	-	-	-	-	5,700,000
Expenditure Budget as of 7/1/2024:	*3,301,000*								
c402517	**HSIP11-Unsignaled Crossing Improvement Project**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	-								
c402001	**Mission Street Improvement Plan**		-	-	250,000	-	-	-	250,000
Expenditure Budget as of 7/1/2024:	-								
c409321	**Murray Street Bridge Seismic Retrofit and Barrier Rail**	374	12,172,721	5,000,000	13,000,000	13,000,000	7,400,000	-	38,400,000
Expenditure Budget as of 7/1/2024:	*31,772,721*								

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026 - 2030

Public Works Projects

221- Gas Tax Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c401410	Ocean/Water Intersection Improvements		702,847	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,230,875*								
c402210	Ocean-Plymouth Multi-modal Transportation Improvements		-	-	-	-	200,000	-	200,000
Expenditure Budget as of 7/1/2024:	-								
c401105	Riverside/Second Street Improvements		75,296	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	-								
c401003	Soquel at Frederick Minor Widening		16,178	-	100,000	-	-	-	100,000
Expenditure Budget as of 7/1/2024:	-								
c400805	State Route 1/9 Intersection Improvements	375	13,720,687	10,000	10,000	10,000	10,000	-	40,000
Expenditure Budget as of 7/1/2024:	*13,800,687*								
m400819	West Cliff Drive Multi-use Maintenance		414,506	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*967,512*								
Total Project Cost Estimate:	**by Fund**		**28,149,617**	**10,935,000**	**15,260,000**	**13,010,000**	**7,910,000**	**-**	**47,115,000**



Return to Table of Contents

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 221- Gas Tax Fund

Bay - West Cliff Intersection Improvements

Project Description: **Project # c401905**

The Beach/SOLA Plan, and subsequently the General Plan identified traffic circulation improvements at Bay/West Cliff to reduce congestion and improve safety. This is a Traffic Impact Fee intersection and mitigation for the General Plan buildout where a mini-roundabout is contemplated if right-of-way can be acquired from adjacent land.

Project Benefit:

Roundabout will reduce GHG emissions and delay, and improve traffic circulation.

Project Location:

Bay Street at West Cliff Drive



Operating Budget Impact:

Maintenance is included in the Streets operating budget

Project Schedule:

Dependent upon Coastal Commission approval of 190 West Cliff project

Project Contact Email:

mstarkey@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 221-40-64-9320-57306									
Project Cost Estimates:	-	-	-	100,000	-	-	-	-	100,000
Funding Estimates:									
From Traffic Impact - Citywide	-	-	-	100,000	-	-	-	-	100,000
State capital grants	-	-	-	-	-	-	-	-	-
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 221- Gas Tax Fund

Branciforte Drive Retaining Wall Project

Project Description: **Project # c402211**

On Branciforte Drive, north of Goss, there is a 200-300 foot long section where the concrete curb and gutter is pulling away from the asphalt. A geotechnical report recommends a retaining wall composed of drilled piers, soldier piles and timber lagging. The estimated cost is $75k for design and $675k for construction.

Project Benefit:

Stabilizes the hillside and roadway along the 800 block of Branciforte Drive and improves safety

Project Location:

The 800 block of Branciforte Drive, north of Goss



Operating Budget Impact:

Included in Street Maintenance operating budget

Project Schedule:

FY2025

Project Contact Email:

jspangrud@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 221-40-64-9341-57304									
Project Cost Estimates:	9,655	-	20,000	75,000	600,000	-	-	-	675,000
Funding Estimates:									
State grants-RSTPX Funds	-	-	-	-	600,000	-	-	-	600,000
State Grants-AHSC	-	-	-	-	-	-	-	-	-
Net Project Cost:	9,655	-	20,000	75,000	-	-	-	-	75,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 221- Gas Tax Fund

Calcita Drive Retaining Wall Project

Project Description: **Project # c402303**

On Calcita Drive an approximately 260 foot retaining wall in the median has experienced some deterioration as a result of surface water and erosion. The wall will be evaluated, and a repair strategy will be proposed based on that engineering evaluation. Proposed funding will address the evaluation and some level of repair.

Project Benefit:

Extend useful life of impacted retaining wall.

Project Location:

200 block of Calcita Drive.



Operating Budget Impact:

Included in project budget

Project Schedule:

FY2026-FY2027

Project Contact Email:

jspangrud@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 221-40-64-9341-57304									
Project Cost Estimates:	-	-	-	50,000	-	-	-	-	50,000
Net Project Cost:	-	-	-	50,000	-	-	-	-	50,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 221- Gas Tax Fund

Downtown Intersection Improvements

Project Description: **Project # c401903**

The Downtown Plan Amendments identified deficiencies at 3 intersections as a result of the cumulative traffic analysis; Pacific/Laurel, Front/Laurel and Front/Soquel. With the relocation of SC Metro operations to Front Street to accommodate the affordable housing development roadway and intersection improvements were developed to accomodate the new conditions on the corridor. Phase 1 will implement improvement between Cathcart and Laurel Street and a later phase will improve the Soquel Intersection.

Project Benefit:

Improves safety and mobility for all roadway users.

Project Location:

Front Street corridor from Laurel to Front, and at Laurel-Pacific.

Operating Budget Impact:

Included in Streets/Traffic Signal Operating budget



Project Schedule:

Contingent on progress of development

Project Contact Email:

mstarkey@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 221-40-64-9320-57304									
Project Cost Estimates:	288,601	-	44,000	5,700,000	-	-	-	-	5,700,000
Funding Estimates:									
Capital contributions-developers	-	-	-	150,000	-	-	-	-	150,000
State capital grants - IIG	142,769	-	44,000	-	-	-	-	-	-
From Traffic Impact - Citywide	-	-	-	1,100,000	-	-	-	-	1,100,000
Net Project Cost:	145,832	-	-	4,450,000	-	-	-	-	4,450,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 221- Gas Tax Fund

Murray Street Bridge Seismic Retrofit

Project Description: **Project # c409321**

Seismic retrofit of existing bridge over the Harbor. The project concept has been approved by Council in the past and includes new railings, wider bike lanes and sidewalk, and street lighting. The relocation of harbor facilities and boat docks are required during construction, as well as one-way traffic control on the bridge. Environmental review was completed, allowing the design and right-of-way process to proceed and is currently underway. Federal grant funds have been approved and the project is eligible for State Proposition 1B funds in lieu of a large local match. Construction is from Spring 2025 to Spring 2028.

Project Benefit:

Improves seismic stability of the bridge and provides improved bike and pedestrian facilities and more resilient utilites

Project Location:

Murray Street over the Santa Cruz Harbor



Operating Budget Impact:

Included in Street Maintenance operating budget.

Project Schedule:

FY 2025-2028

Project Contact Email:

jspangrud@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 221-40-62-9370-57310									
Project Cost Estimates:	12,172,721	19,600,000	7,600,000	5,000,000	13,000,000	13,000,000	7,400,000	-	38,400,000
Funding Estimates:									
State capital grants	371,574	600,000	-	200,000	200,000	200,000	-	-	600,000
Federal capital grants-FHWA	9,333,195	17,000,000	6,726,000	3,045,000	11,505,000	11,505,000	6,549,000	-	32,604,000
Local capital grants	310,000	-	-	-	-	-	-	-	-
Federal capital grants-HBRR	-	-	-	-	-	-	-	-	-
Net Project Cost:	2,157,951	2,000,000	874,000	1,755,000	1,295,000	1,295,000	851,000	-	5,196,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 221- Gas Tax Fund

State Route 1/9 Intersection Improvements

Project Description: **Project # c400805**

The project had been recommended in the Harvey West Traffic Studies, Citywide Cumulative Development Traffic Study and General Plan to reduce congestion and improve safety. The Project Study Report and environmental review are completed and approved by Caltrans. Construction is complete and ongoing project funding is to support post construction phase activities such as plant restoration, monitoring and reporting.

Project Benefit:

Reduction of traffic congestion and improve safety.

Project Location:

State Route 1/9 Intersection



Operating Budget Impact:

Gas Tax will be used to support construction phase activities such as plant restoration, monitoring and reporting.

Project Schedule:

Through FY29.

Project Contact Email:

jspangrud@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 221-40-64-9330-57304									
Project Cost Estimates:	13,720,687	-	10,000	10,000	10,000	10,000	10,000	-	40,000
Funding Estimates:									
RDA Successor Agency	505,108	-	-	-	-	-	-	-	-
From Traffic Impact - Citywide	5,220,077	-	-	-	-	-	-	-	-
Miscellaneous operating revenue	600	-	-	-	-	-	-	-	-
State capital grants-STIP	2,853,000	-	-	-	-	-	-	-	-
State grants-RSTPX Funds	2,188,000	-	-	-	-	-	-	-	-
Net Project Cost:	2,953,902	-	10,000	10,000	10,000	10,000	10,000	-	40,000

Public Works Projects

235- Clean Rivers & Beaches Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c401614	Cowell Beach Water Quality Project		165,698	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*345,000*								
c402508	Recreational Vehicle Sanitary Disposal Station		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*170,000*								
c401701	Storm Water Trash Capture Program		86,505	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*186,505*								
Total Project Cost Estimate:	**by Fund**		**252,203**	**-**	**-**	**-**	**-**	**-**	**-**



Public Works Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c402515	**800 West Cliff Drive Road Realignment Project** *Expenditure Budget as of 7/1/2024: 2,000,000*		-	-	1,220,000	-	-	-	1,220,000
c402408	**Active Transportation Plan Update** *Expenditure Budget as of 7/1/2024: 434,850*		9,229	-	-	-	-	-	-
c401507	**Bay Drive Storm Damage Repair** *Expenditure Budget as of 7/1/2024: 395,000*	381	351,687	6,000	-	-	-	-	6,000
c401610	**Catch Basin Replacement Program** *Expenditure Budget as of 7/1/2024: 578,901*	382	311,486	50,000	100,000	100,000	100,000	100,000	450,000
c402307	**CES -Harvey West Park Ball Field Solar (SitelogiQ)** *Expenditure Budget as of 7/1/2024: 3,357,301*		2,241,017	-	-	-	-	-	-
c402306	**CES - Soquel Front Garage Solar (SitelogiQ)** *Expenditure Budget as of 7/1/2024: 1,642,661*		389,114	-	-	-	-	-	-
c402308	**CES - Civc Auditorium Solar and BAS (SitelogiQ)** *Expenditure Budget as of 7/1/2024: 1,495,290*		1,428,191	-	-	-	-	-	-
c402606	**City Hall Campus (Lot 13) EV Charging Infrastructure** *Expenditure Budget as of 7/1/2024: -*	383	-	100,000	-	-	-	-	100,000
c402605	**City Hall Space Renovation** *Expenditure Budget as of 7/1/2024: -*	384	-	200,000	-	-	-	-	200,000
c402510	**Citywide Energy Efficiency Projects** *Expenditure Budget as of 7/1/2024: 10,000*	385	-	10,000	10,000	10,000	10,000	10,000	50,000
c401709	**CMP Storm Drain Pipe Replacement** *Expenditure Budget as of 7/1/2024: 792,532*	386	578,660	50,000	50,000	50,000	50,000	50,000	250,000
c402402	**Corp Yard Site Security Upgrades** *Expenditure Budget as of 7/1/2024: 196,651*		-	-	50,000	50,000	50,000	50,000	200,000

Public Works Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c601701	**Corp Yard Stormwater Pollution Prevention**		170,215	-	50,000	50,000	50,000	50,000	200,000
Expenditure Budget as of 7/1/2024:	*840,500*								
c402214	**Electric Vehicle Charging Station Expansion in Public City Parking Lots**	387	156,579	150,000	150,000	150,000	150,000	150,000	750,000
Expenditure Budget as of 7/1/2024:	*370,000*								
c402506	**Laurel Street Sidewalk**	388	-	10,000	1,060,000	-	-	-	1,070,000
Expenditure Budget as of 7/1/2024:	*-*								
c402513	**Main Beach Living Shorelines Final Design and Implementation**	389	-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*2,610,556*								
c401806	**Market Street Sidewalk and Bike Lane**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*-*								
c401413	**MB Sanctuary Scenic Trail (Rail Trail) Segment 7**		19,618,430	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*25,270,957*								
c401804	**MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9**	390	4,684,241	4,000,000	52,057,000	-	-	-	56,057,000
Expenditure Budget as of 7/1/2024:	*6,554,241*								
c401004	**Mission Street Hill Utility Undergrounding**		96,506	-	-	200,000	1,150,000	-	1,350,000
Expenditure Budget as of 7/1/2024:	*296,506*								
c402507	**Pacific Beach Roundabout Enhancements**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*500,000*								
c402514	**Paving Box & Tack Tank Purchase**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*275,000*								
c402604	**Public Facilities Upgrades and Repairs**	391	-	575,000	-	-	-	-	575,000
Expenditure Budget as of 7/1/2024:	*-*								
c401208	**Riverside Avenue Improvements Phase II**		638,385	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*5,662,784*								

Public Works Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c402509	**Riverwalk Rehab Bike/Ped Scale Lighting**	392	-	30,000	1,465,000	-	-	-	1,495,000
Expenditure Budget as of 7/1/2024:	-								
c601403	**SLR Mouth & Lagoon Mgmt Plan Devel.**	393	5,170,558	125,000	-	-	-	-	125,000
Expenditure Budget as of 7/1/2024:	*6,498,729*								
c402511	**Solar One PPA Buyout**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	-								
c101901	**Solar PV Expansion at Corp Yard**		188,268	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,651,795*								
c402801	**Soquel/Pine Storm Drain**		-	-	-	300,000	1,000,000	-	1,300,000
Expenditure Budget as of 7/1/2024:	-								
c401805	**Swanton Blvd Multi-Use Trail Connector**	394	-	2,813,000	-	-	-	-	2,813,000
Expenditure Budget as of 7/1/2024:	*155,000*								
c402404	**Traffic Calming Pilot Program**	395	-	130,000	-	-	-	-	130,000
Expenditure Budget as of 7/1/2024:	*75,000*								
c402405	**Trevethan Storm Drain-Phase 2**	396	-	300,000	-	-	-	-	300,000
Expenditure Budget as of 7/1/2024:	-								
c402407	**West Cliff Drive Bethany Curve Culvert**		1,328,359	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*12,468,000*								
c401501	**West Cliff Drive Stabilization**		9,035,494	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*17,367,822*								
c402305	**West Cliff Resiliency and Accessibility**		344,213	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*850,000*								
m401402	**West Cliff Stair Repair**	397	274,419	150,000	-	-	-	-	150,000
Expenditure Budget as of 7/1/2024:	*304,343*								

Public Works Projects

311- General Capital Improvement Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c402213	Wharf Gate Parking Equipment Replacement		196,333	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*450,000*								
Total Project Cost Estimate:	**by Fund**		**47,211,383**	**8,699,000**	**56,212,000**	**910,000**	**2,560,000**	**410,000**	**68,791,001**



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — **311- General Capital Improvement Fund**

Bay Drive Storm Damage Repair

Project Description:

Project # c401507

The slope between the median trail and the creek, on the west side and between Escalona and Nobel eroded in a past storms and continues to erode. Ongoing erosion will impact the road and the trail and staff has determined a repair is needed soon. Storm damage funding is not available, and costs have escalated. The project design is complete, and the project will be constructed this summer.

Project Benefit:

Repair of an erosion site to prevent impacts to the road and trail.

Project Location:

Bay Drive, between Escalona and Nobel.



Operating Budget Impact:

This project is funded by Gas Tax.

Project Schedule:

FY 2024-2026

Project Contact Email:

mlizarraga@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-62-9320-57306									
Project Cost Estimates:	351,687	20,000	2,000	6,000	-	-	-	-	6,000
Funding Estimates:									
From Gas Tax Fund	162,909	20,000	2,000	6,000	-	-	-	-	6,000
Net Project Cost:	188,778	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 311- General Capital Improvement Fund

Catch Basin Replacement Program

Project Description:

Project # c401610

Upgrade 15 legacy catch basins with standard Type B catch basins per year at various locations throughout the City to reduce clogging during rainfall, minimizing maintenance and localized flooding.

Project Benefit:

Upgrades non-standard catch basins to reduce clogging and localized flooding during rainfall

Operating Budget Impact:

Included in project budget

Project Schedule:

Ongoing

Project Location:

Citywide



Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-64-9330-57307									
Project Cost Estimates:	311,486	-	170,000	50,000	100,000	100,000	100,000	100,000	450,000
Funding Estimates:									
From Gas Tax Fund	236,860	-	170,000	50,000	100,000	100,000	100,000	100,000	450,000
Net Project Cost:	74,626	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 311- General Capital Improvement Fund

City Hall Campus (Lot 13) EV Charging Infrastructure

Project Description:

Project # c402606

Installation of 10-15 electric vehicle chargers at Lot 13/City Hall.

Project Benefit:

The City Hall campus (Lot 13) will receive 10-15 new EV chargers, promoting more resilient transportation and the City's EV-first policy, supporting the Climate Action Plan 2030. Charging stations will be Level 2 chargers.

Project Location:

Lot 13 at City Hall



Operating Budget Impact:

There are one-time costs associated with the construction and installation. Ongoing maintenance is budgeted annually in the 4111 Energy Efficiency operating activity.

Project Schedule:

FY 2026

Project Contact Email:

fwarren@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-00-9410-57390									
Project Cost Estimates:	-	-	-	100,000	-	-	-	-	100,000
Funding Estimates:									
From General Fund	-	-	-	100,000	-	-	-	-	100,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 311- General Capital Improvement Fund

City Hall Space Renovation

Project Description:

Project # c402605

Renovation of historic section of City Hall to include the offices of the City Manager, Mayor, City Council, City Clerk, and IT department.

Project Benefit:

Improvement of City facilities to include renovations to reconfigure existing office and conference room spaces to address changes in staff and city leadership, ADA accessiblity requirements, updating an accessible public facing space, and improving security access to IT office areas. Additional mechanical upgrades are required and include plumbing, electrical, fire suppression, HVAC updates, and per SC WT Dept standard specs the removal of a buried pipe and relocation of a fire service meter and replacement of an adjacent concrete sidewalk.

Project Location:

City Hall



Operating Budget Impact:

General funds to be used, may be carried over into FY 2027 due to project moving in phases.

Project Schedule:

FY 2026

Project Contact Email:

fwarren@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-00-9410-57290									
Project Cost Estimates:	-	-	-	200,000	-	-	-	-	200,000
Funding Estimates:									
From General Fund	-	-	-	200,000	-	-	-	-	200,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 311- General Capital Improvement Fund

Citywide Energy Efficiency Projects

Project Description:

Project # c402510

Energy efficiency projects at City facilities, including lighting and submetering for new infrastructure. $10,000 has been removed from the 4111 Energy Efficiency Projects FY25 operating budget and moved to this CIP project.

Project Benefit:

Preparing City facilities for the transition to electric vehicles and other equipment.

Project Location:

Citywide facilities



Operating Budget Impact:

The Energy Efficiency division is General Fund, however, the team seeks grant funding for projects as much as possible. This reduces the City budget impacts.

Project Schedule:

Ongoing

Project Contact Email:

ashatney@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-00-9410-57390									
Project Cost Estimates:	-	10,000	-	10,000	10,000	10,000	10,000	10,000	50,000
Funding Estimates:									
From General Fund	-	10,000	-	10,000	10,000	10,000	10,000	10,000	50,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — **311- General Capital Improvement Fund**

CMP Storm Drain Pipe Replacement

Project Description:

Project # c401709

Corrugated Metal Pipe (CMP) storm drain pipe has a useful life of approximately 50 years. There are several of these storm drains citywide where the pipe has corroded and collapsed, necessitating replacement with plastic pipe which has a longer useful life. Engineering and Operations staff identify the highest priority locations. The project includes West Cliff Drive CMP's.

Project Benefit:

Reduces flooding and damage to city and private infrastructure

Project Location:

Citywide



Operating Budget Impact:

Included in project

Project Schedule:

Ongoing

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-64-9340-57311									
Project Cost Estimates:	578,660	100,000	100,000	50,000	50,000	50,000	50,000	50,000	250,000
Funding Estimates:									
From Gas Tax Fund	530,190	100,000	100,000	50,000	50,000	50,000	50,000	50,000	250,000
Net Project Cost:	48,470	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — **311- General Capital Improvement Fund**

Electric Vehicle Charging Station Expansion in Public City Parking Lots

Project Description:

Project # c402214

This project consists of development, design and installation of networked level 2 electric vehicle charging stations and networked DC fast chargers and all associated infrastructure upgrades required at locations to be determined during development. As recommended by the recently completed Public Electric Vehicle Charging Needs and Use study and Electric Vehicles owner surveys, the project will provide an appropriate level of charging infrastructure for the anticipated increase in electric vehicles within and visiting Santa Cruz. This project funding is currently unknown but will likely be funded through grants.

Project Benefit:

Provides additional charging stations for the public and city fleet to use

Project Location:

Various public and Citywide facility locations



Operating Budget Impact:

Included in the Energy Efficiency operating budget

Project Schedule:

Installation ongoing as state grant funding and rebates becomes available

Project Contact Email:

fwarren@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-00-9410-57290									
Project Cost Estimates:	156,579	-	-	150,000	150,000	150,000	150,000	150,000	750,000
Funding Estimates:									
Local grant - MBUAPCD	-	-	-	-	-	-	-	-	-
State capital grants-CEC	-	-	-	-	-	-	-	-	-
Federal Capital Grants-CEC	10,000	-	-	150,000	150,000	150,000	150,000	150,000	750,000
Local Operating Grants& Contrib	82,608	-	-	-	-	-	-	-	-
Net Project Cost:	63,971	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 311- General Capital Improvement Fund

Laurel Street Sidewalk

Project Description:

Project # c402506

Construct sidewalks on Laurel Street between King and Escalona. Funded from the 2023 AHSC Grant. Soft costs are programmed for FY 2026, construction in FY 2027.

Project Benefit:

Install sidewalks where no sidewalks currently exist to improve safety for all modes of traffic.

Project Location:

Laurel Street, between King and Escalona.



Operating Budget Impact:

This project is fully funded by a grant.

Project Schedule:

Beginning July, 2026; complete September, 2027.

Project Contact Email:

dcaberos@santacruz.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-64-9330-57307									
Project Cost Estimates:	-	-	-	10,000	1,060,000	-	-	-	1,070,000
Funding Estimates:									
State Grants-AHSC	-	-	-	10,000	1,060,000	-	-	-	1,070,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — **311- General Capital Improvement Fund**

Main Beach Living Shorelines Final Design and Implementation

Project Description:

Project # c402513

Through this project, the City of Santa Cruz will develop living shoreline designs to 100%, complete environmental review and permitting, implement the living shoreline project, and develop monitoring, operational and maintenance plans, and agreements for the Main Beach/San Lorenzo Rivermouth.

Project Benefit:

Develop a nature-based approach to coastal protection (living shoreline plan). Also beneficial will be the execution of an operational and maintenance plan/agreements for both Main Beach and the San Lorenzo Rivermouth, to ensure the long-term performance, safety, and cost-effectiveness of assets and systems.

Operating Budget Impact:

Funds for this project are currently secured from a NOAA grant. Ongoing maintenance will be required from the General and Stormwater Funds.

Project Schedule:

FY 2026-2029

Project Location:

Main Beach



Project Contact Email:

kcrossley@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-62-5579-57990									
Project Cost Estimates:	-	-	-	-	-	-	-	-	-
Funding Estimates:									
Federal capital grants - NOAA CRRC	-	-	-	-	-	-	-	-	-
Net Project Cost:	-	-	-	-	-	-	-	-	-

$652,639 of revenues and expenditures were budgeted in this project as an adjustment to the FY 2025 budget after the City received notice of this grant award.

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works | **311- General Capital Improvement Fund**

MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9

Project Description: **Project # c401804**

The project includes 2.18 miles of trail in the City and County of Santa Cruz from the Santa Cruz Wharf to 17th Avenue. The environmental and design phases are funded by ATP Cycle 3, and design and construction is funded by ATP Cycle 6 with matching funds from the SC Land Trust, and Measure D from the City, SCCRTC, and County. A non-infrastructure component for safety, education and encouragement at schools is included in the funding.

Project Benefit:

Increases bike and pedestrian connectivity, mobility, and safety. Reduces greenhouse gas emmissions. Advances goals in the Health in All Policies, Active Transportation Plan, and Climate Action Plan.

Project Location:

Adjacent to rail line from the Wharf Roundabout to 17th Avenue



Operating Budget Impact:

Maintenance is included in the Bike/Ped operating budget and shared with SCCRTC and funded through Measure D. The County will maintain its own portion

Project Schedule:

FY2022-FY2027

Project Contact Email:

rvaldes@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-64-9330-57307									
Project Cost Estimates:	4,684,241	1,870,000	399,711	4,000,000	52,057,000	-	-	-	56,057,000
Funding Estimates:									
Federal capital grants-ATP	3,000,624	-	71,339	2,000,000	32,274,000	-	-	-	34,274,000
Local capital grant-SC County Land Trust	1,413,804	-	86,196	-	-	-	-	-	-
Local capital grants-SCCRTC Measure D	-	370,000	150,646	2,000,000	-	-	-	-	2,000,000
From 2016 Trnsp Measure D-City	-	-	-	-	7,652,000	-	-	-	7,652,000
Measure D-County	161,067	-	-	-	-	-	-	-	-
From Liability Insurance Fund	144,463	-	-	-	-	-	-	-	-
State capital grants - ATP	-	1,500,000	180,947	-	11,051,000	-	-	-	11,051,000
Federal capital grants-ATP	-	-	-	-	-	-	-	-	-
State capital grants-STIP	-	-	-	-	1,050,000	-	-	-	1,050,000
Net Project Cost:	(35,718)	-	(89,417)	-	30,000	-	-	-	30,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 311- General Capital Improvement Fund

Public Facilites Upgrades and Repairs

Project Description:

Project # c402604

Upgrades and repairs to public Parks and Rec facilites including the Civic Auditorium building and property, London Nelson Center, and the Golf Lodge.

Project Benefit:

Improvement of City facilities, including London Nelson ceiling repairs, repairs to the Golf Lodge roof, replacement of the fence between the Civic Auditorium and the Parks and Recreation Administration buidling, a new electrical panel, a compliant wheel chair lift at stage and generator to be shared with FS1. Additionally, this project will replace beams and roof structure to protect recent and significant investments to the Golf Lodge building's interior finishes and systems.

Operating Budget Impact:

One-time repairs will address current needs in FY 2026 and ongoing preventative maintenance in following fiscal years.

Project Schedule:

FY 2026

Project Location:

Citywide



Project Contact Email:

fwarren@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-00-9410-57290									
Project Cost Estimates:	-	-	-	575,000	-	-	-	-	575,000
Funding Estimates:									
From General Fund	-	-	-	575,000	-	-	-	-	575,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — **311- General Capital Improvement Fund**

Riverwalk Rehab Bike/Ped Scale Lighting

Project Description: **Project # c402509**

Rehabilitate 2000LF of Riverwalk and install additional bike/pedestrian scale lighting to match other areas of Riverwalk. Funded from the 2023 AHSC Grant. Soft costs are programmed for FY26, construction in FY27.

Project Benefit:

Increase mobility by providing improved biking/walking facilities and lighting where none currently exist.

Project Location:

San Lorenzo River Levee Path



Operating Budget Impact:

The project is fully-funded by a grant.

Project Schedule:

Beginning February, 2027; complete October, 2027.

Project Contact Email:

rvaldes@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-64-9320-57305									
Project Cost Estimates:	-	-	-	30,000	1,465,000	-	-	-	1,495,000
Funding Estimates:									
From IIG - AHSC Fund	-	-	-	30,000	1,465,000	-	-	-	1,495,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 311- General Capital Improvement Fund

SLR Mouth & Lagoon Mgmt Plan Devel.

Project Description: **Project # c601403**

Three to five year management program to address public and private infrastructure flooding that results from high waters on the San Lorenzo River during the summer months, while mitigating impacts to wildlife habitat.

Project Benefit:

Reduces flooding in Beach Flats and Lower Ocean neighborhoods in the dry season, protects lagoon habitat for fish species, and reduces breachings, which can be a public safety hazard

Operating Budget Impact:

Included in the stormwater operating budget

Project Schedule:

FY 2025-2026

Project Location:

San Lorenzo Rivermouth



Project Contact Email:

rhaley@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-00-9145-57106									
Project Cost Estimates:	5,170,558	675,000	205,000	125,000	-	-	-	-	125,000
Funding Estimates:									
From Liability Insurance Fund	300,000	-	-	-	-	-	-	-	-
State capital grants-Dept of WT Resources	850,506	-	-	-	-	-	-	-	-
From General Fund	245,000	-	-	166,353	-	-	-	-	166,353
Contributions-businesses	70,000	-	-	-	-	-	-	-	-
State capital grants-CDFW	1,993,500	675,000	-	-	-	-	-	-	-
From Storm Water Fund	861,030	-	205,000	125,000	-	-	-	-	125,000
From Storm Water Overlay Fund	206,600	-	-	-	-	-	-	-	-
FEMA-Other	-	-	-	-	-	-	-	-	-
Other local revenues	10,000	-	-	-	-	-	-	-	-
Net Project Cost:	633,922	-	-	(166,353)	-	-	-	-	(166,353

In FY 2026, this project will receive $166,353 from a General Fund transfer. The additional funds will be used to cover the project's past spending and is not meant to increase the project's expenditure budget further.

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — **311- General Capital Improvement Fund**

Swanton Blvd Multi-Use Trail Connector

Project Description:

Project # c401805

This project proposes a 10-12 foot wide multi-use trail along Swanton Blvd, from West Cliff to Delaware, and along Delaware to Natural Bridges Drive. Improved lighting, curb ramps, islands, signs and striping are proposed at the intersection. This project fills a missing gap between West Cliff Drive and Mission Street Extension, providing improved and safer access to many public, commercial and residential activity centers. This multi-use trail is adjacent to Natural Bridges State Park and State Parks is supportive of the project. A grant has not yet been approved.

Project Benefit:

Improves safety and mobility for people walking and biking to key community destinations. Increases safety and reduces GHG emissions at intersections. Implements goals in the Climate Action Plan, Health in All Policies, and Active Transportation Plan.

Project Location:

Swanton Boulevard between West Cliff Drive and Delaware; Delaware between Swanton Boulevard and Shaffer Road



Operating Budget Impact:

Increased maintenance costs of new facilities

Project Schedule:

FY2024-FY2026

Project Contact Email:

mstarkey@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-64-9330-57307									
Project Cost Estimates:	-	155,000	10,000	2,813,000	-	-	-	-	2,813,000
Funding Estimates:									
From 2016 Trnsp Measure D-City	-	-	-	-	-	-	-	-	-
State capital grants - ATP	-	155,000	10,000	2,813,000	-	-	-	-	2,813,000
Federal capital grants	-	-	-	-	-	-	-	-	-
Net Project Cost:	-	-	-	-	-	-	-	-	-

Public Works | 311- General Capital Improvement Fund

Traffic Calming Pilot Program (Annual)

Project Description:

Project # c402404

This fund will allow the Traffic Engineering Division to set up a neightborhood traffic calming program and review and implement requests.

Project Benefit:

Reduces traffic speeds and improves safety

Project Location:

Citywide



Operating Budget Impact:

Included in Streets operations budget

Project Schedule:

Ongoing, if funded

Project Contact Email:

mstarkey@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-64-9330-57307									
Project Cost Estimates:	-	-	75,000	130,000	-	-	-	-	130,000
Funding Estimates:									
State grants - TDA	-	-	75,000	-	-	-	-	-	-
From General Fund	-	-	-	130,000	-	-	-	-	130,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

Public Works | 311- General Capital Improvement Fund

Trevethan Storm Drain - Phase 2

Project Description:

Project # c402405

Storm Drain project to alleviate flooding on Trevethan Ave with the installation of ~1200 LF of new SD on Trevethan between Melrose Ave and Fairmont Ave.

Project Benefit:

Reduce flooding on Trevethan Avenue.

Project Location:

Trevethan Ave between Melrose Ave and Fairmont Ave



Operating Budget Impact:

Improvements to the storm drain system will reduce flooding and other impacts in the neighboring areas.

Project Schedule:

FY 2026

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-64-9340-57311									
Project Cost Estimates:	-	-	-	300,000	-	-	-	-	300,000
Funding Estimates:									
From General Fund	-	-	-	-	-	-	-	-	-
From Wastewater Fund	-	-	-	300,000	-	-	-	-	300,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 311- General Capital Improvement Fund

West Cliff Stair Repair

Project Description:

Project # m401402

The repair of two stairways along West Cliff Drive. Construction is contingent on favorable tide and weather conditions. Improvements include handrails, replacement of degraded concrete treads and construction of new landings. City will seek grant funding.

Project Benefit:

Improve public safety by performing routine maintenance on the West Cliff stairs. In FY 2026, maintenance will be completed on the Indicator and Cowell stairs. Maintenance is also required per the California Coastal Commission for mitigation efforts to offset the recent emergency repair work.

Project Location:

West Cliff Drive



Operating Budget Impact:

Maintenance has been scheduled for every 2-4 years from the General Fund and is required for public safety.

Project Schedule:

FY 2026

Project Contact Email:

mlizarraga@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 311-40-62-9320-57306									
Project Cost Estimates:	274,419	29,924	-	150,000	-	-	-	-	150,000
Funding Estimates:									
Capital contributions-developers	75,000	-	-	-	-	-	-	-	-
From Liability Insurance Fund	100,000	-	-	-	-	-	-	-	-
From General Fund	-	-	-	150,000	-	-	-	-	150,000
Net Project Cost:	99,419	29,924	-	-	-	-	-	-	-

Public Works Projects

317- Arterial Streets and Roads Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c400809	City Arterial and Collector Street Reconstruction and Overlay *Expenditure Budget as of 7/1/2024: 35,233,413*	399	27,485,845	3,500,000	4,000,000	4,000,000	4,000,000	4,000,000	19,500,000
c400810	City Residential and Collector Street Reconstruction and Overlay *Expenditure Budget as of 7/1/2024: 16,048,760*		13,655,500	-	-	1,500,000	-	1,500,000	3,000,000
Total Project Cost Estimate:	**by Fund**		**41,141,345**	**3,500,000**	**4,000,000**	**5,500,000**	**4,000,000**	**5,500,000**	**22,500,000**



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 317- Arterial Streets and Roads Fund

City Arterial and Collector Street Reconstruction and Overlay

Project Description:

Project # c400809

Project includes pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city arterial and collector streets for maintenance and reconditioning. Projects are selected based on the City's pavement management computerized system and in coordination with other utilities and transportation projects. Gas tax available for paving is estimated at $800,000 per year due to SB1 approval. Grants are not currently reflected in the project estimate, but play an important role in meeting program goals. The grants are estimated federal transportation funds that are applied for when available. Approximately $4.0 million is needed annually to maintain City streets satisfactorily. Approximately 25% of the City's Measure D annual allocation is applied to this project.

Project Benefit:

Maintenance of the steets in the City reduces damages to vehicles as well as improves the way the roads look

Project Location:

All streets witin the City limits



Operating Budget Impact:

There is no operating impact to the budget. All maintenance is paid from the project and its funding sources.

Project Schedule:

Continuous

Project Contact Email:

jspangrud@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 317-40-64-9311-57304									
Project Cost Estimates:	27,485,845	5,472,619	6,000,000	3,500,000	4,000,000	4,000,000	4,000,000	4,000,000	19,500,000
Funding Estimates:									
From Wastewater Fund	95,710	-	-	-	-	-	-	-	-
From Gas Tax Fund	9,521,830	1,656,619	1,909,051	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	9,000,000
Other local revenues	237,014	-	-	-	-	-	-	-	-
State capital grants	925,701	-		-	-	-	-	-	-
From Traffic Congestion Relief Fund	402,257	-		-	-	-	-	-	-
Fed grants - ARRA	753,076	-	-	-	-	-	-	-	-
From General Fund	1,100,000	-	-	-	-	-	-	-	-
Loan proceeds	1,962,217	-	-	-	-	-	-	-	-
State grants-RSTPX Funds	2,864,832	1,044,000		-	1,000,000	-	1,000,000	1,000,000	3,000,000
From 2016 Trnsp Measure D-City	965,720			-	-	-	1,000,000	1,000,000	2,000,000
From Transportation Dev Acct	25,208	-	-	-	-	-	-	-	-
State capital grants-STIP	-	2,772,000	2,772,000	-	-	-	-	-	-
From Road Maint Rehab Acct	-	-	-	1,656,619	-	-	-	-	1,656,619
Net Project Cost:	8,632,279	-	1,318,949	399 43,381	1,200,000	2,200,000	200,000	200,000	3,843,381

Return to Table of Contents

Public Works Projects

721- Wastewater Enterprise Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c402601	**Arroyo Seco Wastewater Access Road Stabilization**	402	-	250,000	1,000,000	-	-	-	1,250,000
Expenditure Budget as of 7/1/2024:	*250,000*								
c402204	**City WWTF Headworks Replacement**	403	2,016,142	5,000,000	4,000,000	-	-	-	9,000,000
Expenditure Budget as of 7/1/2024:	*17,200,000*								
c401606	**Front-Spruce-Pacific-Sewer Main Rehab**		184,881	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*6,684,881*								
c402502	**High Street Sewer Upsizing - Phase I**		-	-	600,000	-	-	-	600,000
Expenditure Budget as of 7/1/2024:	*-*								
c402105	**Isbel Pump Station Replacement**		27,269	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,200,000*								
c409669	**Jessie Street Marsh**		232,193	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*524,887*								
c402503	**Lee Street Bridge Sewer Crossing Replacement**		-	-	-	353,000	-	-	353,000
Expenditure Budget as of 7/1/2024:	*-*								
c401907	**Monterey St. and Lighthouse Ave. Sewer**		-	-	-	750,000	-	-	750,000
Expenditure Budget as of 7/1/2024:	*-*								
m409668	**Neary Lagoon Park Rehab-Maint. (Annual)**	404	4,964,821	575,000	275,000	275,000	275,000	275,000	1,675,000
Expenditure Budget as of 7/1/2024:	*5,425,872*								
c402104	**Pelton Ave Pump Station Generator**	405	76,059	40,000	-	-	-	-	40,000
Expenditure Budget as of 7/1/2024:	*140,000*								
c402203	**Sewer Realignment Project**		-	-	-	-	-	600,000	600,000
Expenditure Budget as of 7/1/2024:	*-*								
c401511	**Sewer System Improvements**	406	6,038,848	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
Expenditure Budget as of 7/1/2024:	*7,636,598*								

Public Works Projects

721- Wastewater Enterprise Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c401810	**Trevethan Avenue Sewer**		322,840	-	-	-	-	600,000	600,000
Expenditure Budget as of 7/1/2024:	*360,000*								
c401706	**WWTF Infra. and Major Equip Study**		3,711,470	-	1,500,000	1,500,000	1,500,000	1,500,000	6,000,000
Expenditure Budget as of 7/1/2024:	*9,949,500*								
c402504	**WWTF Master Planning**	407	-	50,000	-	-	-	-	50,000
Expenditure Budget as of 7/1/2024:	*1,750,000*								
c402516	**WWTF Master Planning - Collections System**	408	-	50,000	-	-	-	-	50,000
Expenditure Budget as of 7/1/2024:	*-*								
c401405	**WWTF-Electrical System**		716,814	-	2,000,000	15,250,000	15,250,000	15,250,000	47,750,000
Expenditure Budget as of 7/1/2024:	*6,000,000*								
m409659	**WWTF Equipment Replacement**		11,077,814	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
Expenditure Budget as of 7/1/2024:	*13,816,904*								
c401608	**WWTF-Laboratory Modernization**	409	-	1,000,000	500,000	-	-	-	1,500,000
Expenditure Budget as of 7/1/2024:	*500,000*								
c401607	**WWTF-Upgrade Digester Equipment**		841,259	-	-	800,000	-	800,000	1,600,000
Expenditure Budget as of 7/1/2024:	*2,350,000*								
Total Project Cost Estimate:	**by Fund**		**30,210,409**	**8,265,000**	**12,175,000**	**21,228,000**	**19,325,000**	**21,325,000**	**82,318,000**



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — **721- Wastewater Enterprise Fund**

Arroyo Secco Wastewater Access Road Stabilization

Project Description:

Project # c402601

This project will stabilize the access road, including the installation of retaining walls and the rehabilitation of road surface, ditches, curbs, and storm drain infrastructure impacting stability of the road.

Project Benefit:

Stabilization of the access road for storm drain infrastructure.

Project Location:

Arroyo Seco canyon



Operating Budget Impact:

This project will assist with major repair work to reduce emergency repairs from the operating budget. Ongoing routine maintenance will be supported by the operating budget.

Project Schedule:

FY 2026-FY 2027

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 721-40-62-7251-57301									
Project Cost Estimates:	-	-	-	250,000	1,000,000	-	-	-	1,250,000
Funding Estimates:									
Net Project Cost:	-	-	-	250,000	1,000,000	-	-	-	1,250,000

Public Works — 721- Wastewater Enterprise Fund

City WWTF Headworks Replacement

Project Description:

Project # c402204

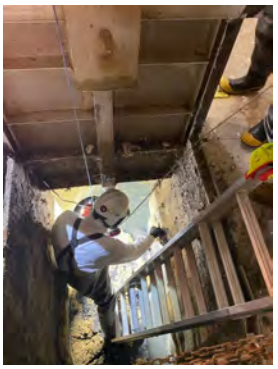
Replace and refurbish several components of the City headworks at the Wastewater Treatment Facility (WWTF) including concrete channels and slide gates.

Project Benefit:

Imrpoves several components of the City headworks at the Wastewater Treatment Facility (WWTF) including concrete channels and slide gates.

Project Location:

Wastewater Treatment Facility



Operating Budget Impact:

Funded by the Wastewater Fund.

Project Schedule:

FY 2025

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 721-40-62-7252-57301									
Project Cost Estimates:	2,016,142	13,500,000	12,000,000	5,000,000	4,000,000	-	-	-	9,000,000
Funding Estimates:									
Other long-term debt issued	-	-	-	-	-	-	-	-	-
Net Project Cost:	2,016,142	13,500,000	12,000,000	5,000,000	4,000,000	-	-	-	9,000,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 721- Wastewater Enterprise Fund

Neary Lagoon Park Rehab-Maint. (Annual)

Project Description:

Project # m409668

Mandatory mitigation commitements related to the expansion of the wastewater treatment facility. Improvements are based on the approved Neary Lagoon Management Plan and various studies. County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to County and environmental mitigation requirements of the secondary treatment facility.

Project Benefit:

Rehabilitation and improvements to boardwalks, pathways, restrooms, parks building and natural areas.

Operating Budget Impact:

Project funded by the Wastewater Fund and a portion from the Santa Cruz County Sanitation District.

Project Location:

Neary Lagoon



Project Schedule:

Ongoing

Project Contact Email:

edhakni@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 721-40-62-7259-57312									
Project Cost Estimates:	4,964,821	425,000	450,000	575,000	275,000	275,000	275,000	275,000	1,675,000
Funding Estimates:									
Local capital grants	2,701,660	200,000	211,765	270,588	129,412	129,412	129,412	129,412	788,236
State capital grants	-	-	-	-	-	-	-	-	-
Net Project Cost:	2,263,162	225,000	238,235	304,412	145,588	145,588	145,588	145,588	886,764

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — **721- Wastewater Enterprise Fund**

Pelton Ave Pump Station Generator

Project Description:

Install security fencing around newly installed generatror at pump station.

Project # c402104

Project Benefit:

Reduces sewer overflows during emergencies and protects the neighborhood and Lighthouse Field.

Project Location:

Pelton Avenue Pump Station



Operating Budget Impact:

Included in project and reduces future calls for service.

Project Schedule:

FY 2024-2026

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 721-40-62-7259-57312									
Project Cost Estimates:	76,059	30,000	-	40,000	-	-	-	-	40,000
Net Project Cost:	76,059	30,000	-	40,000	-	-	-	-	40,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 721- Wastewater Enterprise Fund

Sewer System Improvements

Project Description: **Project # c401511**

Ongoing program to identify and target sewer lines and pump stations with limited capacity and that may be impacted by high storm water infiltration and inflow (I&I), obstructions and other deficiencies. The intent of the program and individual projects is to improve wastewater flow capacity, maintain an excellent environmental compliance record, and reduce treatment costs from I&I. The projects will include pipe bursting, replacement, re-routing, pump station upgrades and/or replacement, lining and other methods as needed. Project will address street reconstruction needs related to the sanitary system construction. Program includes the development of a public education component. Program will partially fund new storm drain improvements if it is found that drainage deficiencies are overtaxing the sanitary sewer system such as what was done on Curtis Street and Trevethan Avenue.

Project Benefit:

Reduces future wastewater failure and impact on residential neighborhoods and commercial areas.

Project Location:

Citywide



Operating Budget Impact:

Included in Wastewater main operating budget. Reduces calls for service.

Project Schedule:

Ongoing

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 721-40-62-7251-57304									
Project Cost Estimates:	6,038,848	700,000	900,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
Net Project Cost:	6,038,848	700,000	900,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 721- Wastewater Enterprise Fund

WWTF Master Planning

Project Description: **Project # c402504**

The project will develop a regional master plan for the WWTF to address future treatment and growth needs over a planning horizon. Santa Cruz County Sanitation District (SCCSD) will pay 8/17th of WWTF portion of project.

Project Benefit:

The master plan will establish a roadmap for both near-term and long-term Capital Improvement Program projects, aligning resources and funding to support both the continuing improvements and future developments of the facility.

Project Location:

Wastewater Treatment Facility



Operating Budget Impact:

N/A

Project Schedule:

FY 2025- FY 2026

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 721-40-62-7252-57301									
Project Cost Estimates:	-	1,750,000	750,000	50,000	-	-	-	-	50,000
Funding Estimates:									
Local capital grants	-	-	352,941	23,529	-	-	-	-	23,529
Net Project Cost:	-	1,750,000	397,059	26,471	-	-	-	-	26,471

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — **721- Wastewater Enterprise Fund**

WWTF Master Planning - Collections System

Project Description:

Project # c402516

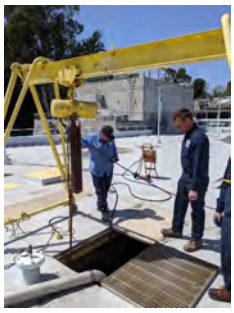
The project will develop a regional master plan for the WWTF to address future treatment and growth needs over a planning horizon. This phase of the project will include an analysis of the City's Wastewater Collection System .

Project Benefit:

The master plan will establish a roadmap for both near-term and long-term Capital Improvement Program (CIP) projects, aligning resources and funding to support both the continuing improvements and future developments of the WWTF Collection System.

Project Location:

Wastewater Treatment Facility Collection System



Operating Budget Impact:

Project Schedule:

October 2024-December 2026

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 721-40-62-7252-57301									
Project Cost Estimates:	-	-	525,000	50,000	-	-	-	-	50,000
Funding Estimates:									
From Wastewater Fund	-	-	-	-	-	-	-	-	-
Net Project Cost:	-	-	525,000	50,000	-	-	-	-	50,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — **721- Wastewater Enterprise Fund**

WWTF-Laboratory Modernization

Project Description: **Project # c401608**

The project includes redesigning the existing laboratory consistent with its mission by improving microbiological, chemical and toxicological methods in support of permitting and environmental requirements for NPDES, plant processes and community dischargers. County pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

Project Benefit:

The project includes redesigning the existing laboratory consistent with its mission by improving microbiological, chemical and toxicological methods in support of permitting and environmental requirements for NPDES, plant processes and community dischargers.

Project Location:

Wastewater Treatment Facility



Operating Budget Impact:

County pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

Project Schedule:

FY 2026-FY 2027

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 721-40-62-7259-57301									
Project Cost Estimates:	-	-	90,000	1,000,000	500,000	-	-	-	1,500,000
Funding Estimates:									
Local capital grants	-	-	42,353	470,588	235,294	-	-	-	705,882
Net Project Cost:	-	-	47,647	529,412	264,706	-	-	-	794,118

Public Works Projects

731- Refuse Enterprise Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c402401	**Food Waste Pre-processing System Improvement Project**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*200,000*								
c401909	**Landfill Master Plan Development**	411	6,801,660	100,000	100,000	1,000,000	6,000,000	-	7,200,000
Expenditure Budget as of 7/1/2024:	*7,230,000*								
c401811	**Recycling Building and Equipment Improvement**	411	297,242	100,000	100,000	600,000	300,000	300,000	1,400,000
Expenditure Budget as of 7/1/2024:	*1,600,000*								
c402111	**Recycling Center Storm Water Quality Improvements**	412	688,779	1,000,000	50,000	250,000	-	-	1,300,000
Expenditure Budget as of 7/1/2024:	*975,259*								
c402512	**Resource Recovery Facility Enclosed Flare Installation**	412	-	1,150,000	-	-	-	-	1,150,000
Expenditure Budget as of 7/1/2024:	*1,850,000*								
c402202	**RRF Household Hazardous Waste Facility Improvement Project**		397,029	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*716,326*								
Total Project Cost Estimate:	**by Fund**		**8,184,710**	**2,350,000**	**250,000**	**1,850,000**	**6,300,000**	**300,000**	**11,050,000**



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — **731- Refuse Enterprise Fund**

Landfill Master Plan Development

Project Description: **Project # c401909**

Planning, development, design and construction of a master excavation plan for the landfill, the next cell, partial final closure, slope repair and desilting basin.

Project Benefit:

Ensures the landfill reaches its maximum potential life and fill capacity, reduces long-term City costs, and meets state regulations

Project Location:

Santa Cruz Resource Recovery Facility at Dimeo Lane



Operating Budget Impact:

Included in project

Project Schedule:

Cell 3B was completed in July 2022. Master plan design is ongoing for future cells.

Project Contact Email:

hyu@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 731-40-62-7359-57308									
Project Cost Estimates:	6,801,660	-	187,200	100,000	100,000	1,000,000	6,000,000	-	7,200,000
Net Project Cost:	6,801,660	-	187,200	100,000	100,000	1,000,000	6,000,000	-	7,200,000

Recycling Building and Equipment Improvement

Project Description: **Project # c401811**

Project includes repairing concrete and pavement sections, the upgrade and replacement of the Single Stream Recycling equipment, installing bunkers, push walls and replacing warped beams, damaged metal walls, and tent sections around the recycling building as needed.

Project Benefit:

Maintaining Recycling Building and Equipment to continue excellent refuse sorting and diversion.

Project Location:

Resource Recovery Facility



Operating Budget Impact:

Project funded by the Refuse Fund.

Project Schedule:

Ongoing

Project Contact Email:

hyu@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 731-40-62-7353-57308									
Project Cost Estimates:	297,242	100,000	700,000	100,000	100,000	600,000	300,000	300,000	1,400,000
Net Project Cost:	297,242	100,000	700,000	411100,000	100,000	600,000	300,000	300,000	1,400,000

Return to Table of Contents

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 731- Refuse Enterprise Fund

Recycling Center Storm Water Quality Improvements

Project Description: **Project # c402111**

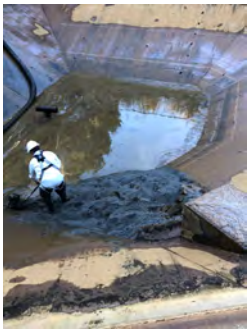
Development, design and construction of an above ground stormwater treatment system in the South Canyon to manage stormwater runoff generated at the recycling center.

Project Benefit:

Improved stormwater management at the Resource Recovery Facility to reduce flooding.

Project Location:

Resource Recovery Facililty



Operating Budget Impact:

Operating budget will be responsible for ongoing maintenance.

Project Schedule:

FY 2026 - FY 2028

Project Contact Email:

hyu@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 731-40-62-7353-57308									
Project Cost Estimates:	688,779	-	84,000	1,000,000	50,000	250,000	-	-	1,300,000
Net Project Cost:	688,779	-	84,000	1,000,000	50,000	250,000	-	-	1,300,000

Resource Recovery Facility Enclosed Flare Installation

Project Description: **Project # c402512**

Install an enclosed flare at the RRF per new Title V permit. Project includes building a concrete pad and small retaining wall, bring electrical power to the flare, and make the necessary connection to the existing landfill gas collection system.

Project Benefit:

New backup enclosed flare for landfill gas per new Title V permit.

Project Location:

Resource Recovery Facility



Operating Budget Impact:

Maintenance will be paid by the Refuse Fund.

Project Schedule:

FY 2025

Project Contact Email:

hyu@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 731-40-62-7353-57308									
Project Cost Estimates:	-	1,500,000	724,753	1,150,000	-	-	-	-	1,150,000
Funding Estimates:									
Net Project Cost:	-	1,500,000	724,753	1,150,000	-	-	-	-	1,150,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026 - 2030

Public Works Projects

741- Parking Enterprise Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c402107	Downtown Parking Garages Signs and Paint Upgrade		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*200,000*								
c402004	Elevator Controls Upgrade		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*150,000*								
c402603	Major Lot Improvements	414	-	1,153,620	-	-	-	-	1,153,620
Expenditure Budget as of 7/1/2024:	*1,153,620*								
c401705	Parking Equipment Replacement - Locust Garage		431,017	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*750,000*								
c401703	Parking Equipment Replacement - River Front Garage		751,297	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*872,784*								
c401704	Parking Equipment Replacement - Soquel/ Front Garage		575,680	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*750,000*								
Total Project Cost Estimate:	**by Fund**		**1,757,994**	**1,153,620**	**-**	**-**	**-**	**-**	**1,153,620**



Return to Table of Contents

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 741- Parking Enterprise Fund

Major Parking Lot Improvements

Project Description:

Project # c402603

Elevator repairs and modernization, facility improvements. Most likely to include: deck restoration, concrete repairs, waterproofing and other improvements to extend the useful life of all Parking Facilities.

Project Benefit:

Improved public safety and OSHA compliance.

Project Location:

Parking lots located in, and owned by, the City of Santa Cruz



Operating Budget Impact:

The operating budget has been significantly impacted because it did not account for unforeseen issues. However, by closing several projects that can be postponed, we can address the concerns related to elevator repairs, avoid legal issues, and ensure compliance with OSHA regulations.

Project Schedule:

FY 2026

Project Contact Email:

ghussey@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 741-40-64-7401-57309									
Project Cost Estimates:	-	-	-	1,153,620	-	-	-	-	1,153,620
Funding Estimates:									
Net Project Cost:	-	-	-	1,153,620	-	-	-	-	1,153,620

Public Works Projects

752- Storm Water Overlay Enterprise Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c402602	Downtown Catch Basin Improvements	416	-	2,500,000	-	-	-	-	2,500,000
Expenditure Budget as of 7/1/2024:	*2,500,000*								
c401707	Downtown SLR Drainage System Assessment		513,501	-	1,511,798	3,359,551	3,359,551	3,023,596	11,254,496
Expenditure Budget as of 7/1/2024:	*17,930,000*								
c402112	FEMA Levee Certification	417	1,655,736	100,000	-	-	-	-	100,000
Expenditure Budget as of 7/1/2024:	*2,147,391*								
c401314	San Lorenzo River Levee Storm Drain Maintenance	418	413,067	50,000	50,000	50,000	50,000	50,000	250,000
Expenditure Budget as of 7/1/2024:	*413,067*								
Total Project Cost Estimate:	**by Fund**		**2,582,304**	**2,650,000**	**1,561,798**	**3,409,551**	**3,409,551**	**3,073,596**	**14,104,496**



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 752- Storm Water Overlay Enterprise Fund

Downtown Catch Basin Improvements

Project Description: **Project # c402602**

This project proposes to increase the capacity of this pump station that serves the Beach Area by replacing the existing pumps and electronic controls to increase pumping capacity for a 100 year storm.

Project Benefit:

Flooding in the downtown area will be reduced.

Project Location:

Downtown Santa Cruz



Operating Budget Impact:

Operating budget will be responsible for ongoing maintenance.

Project Schedule:

FY 2026

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 752-40-62-7552-57311									
Project Cost Estimates:	-	-	-	2,500,000	-	-	-	-	2,500,000
Funding Estimates:									
State capital grants - IIG	-	-	-	2,500,000	-	-	-	-	2,500,000
Net Project Cost:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 752- Storm Water Overlay Enterprise Fund

FEMA Levee Certification

Project Description:

Project # c402112

This project will include technical studies and possible construction projects in support of FEMA Certification of the San Lorenzo River Flood Control Levee which must be obtained by Sept 1, 2023.

Project Benefit:

Conducting required maintenenance on the San Lorenzo River Levee for the safety of the Santa Cruz community.

Project Location:

San Lorenzo River Levee



Operating Budget Impact:

Federally required maintenance is annual work. Staff are working on analysis of improving the Stormwater Funds in order to fund ongoing programs and projects.

Project Schedule:

FY 2024-2026

Project Contact Email:

sglucs@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 752-40-62-7552-57311									
Project Cost Estimates:	1,655,736	-	325,000	100,000	-	-	-	-	100,000
Funding Estimates:									
From General Fund	-	-	-	-	-	-	-	-	-
State capital grants-Dept of WT Resources	539,834	-	-	-	-	-	-	-	-
Net Project Cost:	1,115,903	-	325,000	100,000	-	-	-	-	100,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Public Works — 752- Storm Water Overlay Enterprise Fund

San Lorenzo River Levee Storm Drain Maintenance

Project Description:

Project # c401314

The storm drain system for the levee system was primarily constructed in the 1950's with the levees. It is evident from some preliminary inspection and experience with the Clean Beaches Program projects that the system requires additional and significant repair and maintenance. This project provides ongoing funding to address minor deficiencies.

Project Benefit:

Reduces potential flooding including during power outages

Project Location:

San Lorenzo River Levee



Operating Budget Impact:

Included in project budget

Project Schedule:

Ongoing

Project Contact Email:

kstewart@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 752-40-61-7552-57311									
Project Cost Estimates:	413,067	-	-	50,000	50,000	50,000	50,000	50,000	250,000
Net Project Cost:	413,067	-	-	50,000	50,000	50,000	50,000	50,000	250,000

Public Works Projects

315- CIP- Sidewalk Construction In-Lieu Fund

	Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c402518 Sidewalk & Access Ramps		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024: -								
Total Project Cost Estimate: by Fund		-	-	-	-	-	-	-
Total Project Cost Estimate: by Department		159,076,898	37,402,620	89,408,798	45,857,551	43,454,551	30,558,596	246,682,118



Water Projects

711- Water & Water System Development Enterprise Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c702102	ASR - Mid County New Wells		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*535,480*								
c702103	ASR - Santa Margarita Groundwater Basin		32,552	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,223,382*								
c701609	ASR Planning		3,876,167	-	-	273,000	83,000	52,000	408,000
Expenditure Budget as of 7/1/2024:	*5,388,337*								
c701610	ASR Planning- SDC		404,125	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*404,125*								
c702203	Beltz 12 Ammonia Removal		1,687,523	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*2,815,452*								
c702503	Beltz 8 Upgrades for Aquifer Storage and Recovery	424	-	421,000	4,740,000	2,398,000	104,000	46,000	7,709,000
Expenditure Budget as of 7/1/2024:	*8,566,000*								
c702101	Beltz 8&12 Design and 12 Construction		1,788,042	-	34,000	43,000	44,000	-	121,000
Expenditure Budget as of 7/1/2024:	*6,466,620*								
c702601	Beltz 9 Upgrades for Aquifer Storage and Recovery	425	-	633,000	1,150,000	5,830,000	61,000	-	7,674,000
Expenditure Budget as of 7/1/2024:	*8,566,000*								
c702502	Beltz WTP Filter Replacement		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,681,000*								
c702305	Beltz WTP Upgrades	426	634,230	377,000	294,000	2,132,000	11,750,000	20,821,000	35,374,000
Expenditure Budget as of 7/1/2024:	*1,260,739*								
c702002	Brackney Landslide Area Pipeline Risk Reduction		2,847,137	-	4,040,000	5,000	-	-	4,045,000
Expenditure Budget as of 7/1/2024:	*13,956,452*								
c702304	Branciforte Streambank Restoration		234,964	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,158,946*								

Water Projects

711- Water & Water System Development Enterprise Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c702202	**CMMS Software Replacement for Water Dept**		508,746	-		-	-	-	
Expenditure Budget as of 7/1/2024:	*811,875*								
c702901	**Coast Pump Station Rehab/Replacement Project**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*-*								
c702001	**Distribution System Water Quality Improvements**		41,760	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*119,140*								
e702301	**DR 4683 Felton Diversion Pipeline**		-	-	-	39,000	-	-	39,000
Expenditure Budget as of 7/1/2024:	*-*								
c701907	**Facility & Infrastructure Improvements**	427	246,598	95,000	435,000	450,000	466,000	482,000	1,928,000
Expenditure Budget as of 7/1/2024:	*1,329,753*								
c701906	**Felton Diversion Pump Station Assessment**	428	353,539	47,000	737,000	252,000	2,573,000	76,000	3,685,000
Expenditure Budget as of 7/1/2024:	*409,421*								
c701501	**GHWTP CC Tanks Replacement**	429	33,705,954	561,000	62,000	64,000	-	-	687,000
Expenditure Budget as of 7/1/2024:	*44,191,171*								
c700025	**GHWTP Facilities Improvement Project**	430	22,798,894	614,000	8,170,000	27,809,000	15,315,000	16,380,000	68,288,000
Expenditure Budget as of 7/1/2024:	*29,025,361*								
c702109	**GHWTP Gate Entrance Upgrades**		903,107	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,111,803*								
c702201	**GHWTP SCADA Radio System Replacement**		156,010	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*327,344*								
c702205	**Intertie 1-Santa Cruz-Scotts Valley**	431	1,487,496	4,704,000	100,000	-	-	-	4,804,000
Expenditure Budget as of 7/1/2024:	*8,372,694*								
c701801	**Laguna Creek Diversion Retrofit**		2,993,397	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*3,089,276*								

Water Projects

711- Water & Water System Development Enterprise Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c700004	**Main Replacements - Customer Initiated**		301,259	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	-								
c701507	**Main Replacements - Distribution Section**	432	2,681,451	39,000	414,000	428,000	443,000	459,000	1,783,000
Expenditure Budget as of 7/1/2024:	*3,605,047*								
c700002	**Main Replacements - Engineering Section**		10,010,674	-	97,000	-	-	-	97,000
Expenditure Budget as of 7/1/2024:	*11,578,391*								
c700003	**Main Replacements - Outside Agency**		1,539,705	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,652,016*								
c702402	**Maintenance Workshop at BSR**		41,457	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*150,000*								
c701603	**Meter Replacement Project**		13,300,879	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*14,140,502*								
c701606	**NCD I/O Replacement Project**		98,243,954	-	-	192,000	150,000	-	342,000
Expenditure Budget as of 7/1/2024:	*102,190,207*								
c702105	**Newell Crk. Pipeline Felton/Graham Hill**	433	4,377,870	9,669,000	3,434,000	107,000	47,000	48,000	13,305,000
Expenditure Budget as of 7/1/2024:	*17,338,599*								
c702801	**Newell Creek Pipeline Felton/Loch Lomond**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	-								
c702303	**North Coast System Phase 4 and 5**		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	-								
c701612	**Recycled Water - SDC**		173,269	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*173,269*								
c701611	**Recycled Water Feasibility Study**		1,208,097	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,569,470*								

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026 - 2030

Water Projects

711- Water & Water System Development Enterprise Fund

		Page	Expenditures as of 7/1/2024	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	FY 2026 - FY 2030 Total
c701806	River Bank Filtration Study		1,003,775	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*1,899,766*								
c702302	SCADA I/O Hardware and Wiring Upgrade		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*230,000*								
c701704	Security Camera & Building Access Upgrades	434	393,447	55,000	-	-	-	-	55,000
Expenditure Budget as of 7/1/2024:	*550,996*								
c701903	Tait Diversion Rehab/Replacement	435	603,427	38,000	706,000	922,000	2,639,000	4,963,000	9,268,000
Expenditure Budget as of 7/1/2024:	*636,512*								
c702401	Trailers at BSR		-	-	-	-	-	-	-
Expenditure Budget as of 7/1/2024:	*75,000*								
c702107	Union/Locust Back-up Generator		61,867		-	-	-	-	
Expenditure Budget as of 7/1/2024:	*310,000*								
c701505	University Tank No. 4 Rehab/Replacement	436	1,114,129	483,000	1,285,000	-	-	-	1,768,000
Expenditure Budget as of 7/1/2024:	*4,534,198*								
c701901	Water Program Administration	437	2	441,000	2,233,000	2,215,000	1,595,000	1,437,000	7,921,000
Expenditure Budget as of 7/1/2024:	*4,690,975*								
c702003	Water Program Management Reserve		-	-	5,052,000	4,855,000	-	-	9,907,000
Expenditure Budget as of 7/1/2024:	*3,820,568*								
c701705	Water Supply Augmentation		4,635,157	-	-	830,000	28,256,000	21,860,000	50,946,000
Expenditure Budget as of 7/1/2024:	*8,178,362*								
Total Project Cost Estimate:	**by Fund**		**214,390,659**	**18,177,000**	**32,983,000**	**48,844,000**	**63,526,000**	**66,624,000**	**230,154,000**
Total Project Cost Estimate:	**by Department**		**214,390,659**	**18,177,000**	**32,983,000**	**48,844,000**	**63,526,000**	**66,624,000**	**230,154,000**





Return to Table of Contents

Water

711- Water & Water System Development Enterprise Fund

Beltz 8 Upgrades for Aquifer Storage and Recovery

Project # c702503

Project Description:

The project will include construction to convert the existing drinking water production well at Beltz 8 into an aquifer storage and recovery (ASR) facility and add a new sanitary sewer pipeline and orthosphophate feed system.

Project Benefit:

Benefits of injecting treated surface water for the ASR project include restoring groundwater levels in the depleted regional aquifer, reducing seawater intrusion into the Purisima formation of the aquifer, and providing a source of water for recovery by the City during drought or high demand periods. Provides a new storm drain and sanitary sewer system for the site and connection to the County's convenience system.

Project Location:

3701 Roland Dr., Santa Cruz



Operating Budget Impact:

None anticipated.

Project Schedule:

FY 2026-FY 2028

Project Contact Email:

efonseca@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7153-57302									
Project Cost Estimates:	-	-	-	421,000	4,740,000	2,398,000	104,000	46,000	7,709,000
Funding Estimates:									
Net Project Cost:	-	-	-	421,000	4,740,000	2,398,000	104,000	46,000	7,709,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Water

711- Water & Water System Development Enterprise Fund

Beltz 9 Upgrades for Aquifer Storage and Recovery

Project Description:

Project # c702601

The project will include design and construction to convert the existing drinking water production well at Beltz 9 into an Aquifer Storage and Recovery (ASR) facility.

Project Benefit:

Benefits of injecting treated surface water for the ASR project include restoring groundwater levels in the depleted regional aquifer, reducing seawater intrusion into the Purisima formation of the aquifer, and providing a source of water for recovery by the City during drought or high demand periods. Provides a new storm drain and sanitary sewer system for the site and connection to the County's convenience system.

Project Location:

730 30th Ave., Santa Cruz



Operating Budget Impact:

None anticipated.

Project Schedule:

FY 2026-FY 2028

Project Contact Email:

efonseca@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7153-57302									
Project Cost Estimates:	-	-	-	633,000	1,150,000	5,830,000	61,000	-	7,674,000
Funding Estimates:									
Net Project Cost:	-	-	-	633,000	1,150,000	5,830,000	61,000	-	7,674,000

Water

711- Water & Water System Development Enterprise Fund

Beltz WTP Upgrades

Project Description:

Project # c702305

Many components of the Beltz Water Treatment Plant are reaching the end of their design life. This project will modernize the current facility to meet existing and future water quality and reliability goals, and incorporate the treatment of native groundwater as well as ASR water. Preliminary planning and conceptual design began in early 2023.

Project Benefit:

Restores the capability of this treatment plant to reliably treat groundwater and other upgrades to process injected ASR water.

Project Location:

Roland Drive, Santa Cruz



Operating Budget Impact:

A reduction in future repairs are expected. Operating operating costs are expected to increase due to new capabilities added to the facility.

Project Schedule:

Construction: Winter 2032 - Spring 2033

Project Contact Email:

mzeman@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7152-57302									
Project Cost Estimates:	634,230	1,466,259	44,384	377,000	294,000	2,132,000	11,750,000	20,821,000	35,374,000
Net Project Cost:	634,230	1,466,259	44,384	377,000	294,000	2,132,000	11,750,000	20,821,000	35,374,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Water

711- Water & Water System Development Enterprise Fund

Facility & Infrastructure Improvements

Project Description:

Project # c701907

This project serves as a programmatic project to reserve budget for minor system issues that may not be defined or scoped by longer range planning documents, facility master plans, or condition assessments. When minor system issues are identified and sufficiently defined, a new CIP project is created and budget is reallocated. Examples of these projects include pressure regulator upgrades, backup power systems, and radio replacements.

Project Benefit:

Provides a budget placeholder for small but critical projects, which ensures long-term budgeting is inclusive and complete.

Operating Budget Impact:

Associated operating costs are captured in the operating budget.

Project Schedule:

Continuous

Project Location:

Various water facilites and locations operated by the Water Department



Project Contact Email:

tkihoi@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7159-57302									
Project Cost Estimates:	246,598	805,000	755,638	95,000	435,000	450,000	466,000	482,000	1,928,000
Net Project Cost:	246,598	805,000	755,638	95,000	435,000	450,000	466,000	482,000	1,928,000

Water

711- Water & Water System Development Enterprise Fund

Felton Diversion Pump Station Assessment

Project Description:

Project # c701906

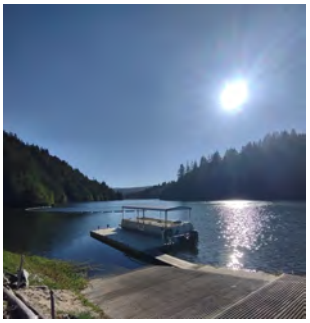
Constructed in 1978, the Felton Diversion facility is an inflatable bladder dam and pump station used to divert water from the San Lorenzo River to Loch Lomond Reservoir. This project consists of evaluation of the concrete structures, and pump station, electrical, and controls systems. Condition assessments will be performed and recommendations made for improvements to the facility which may include new pumps and drives to improve energy efficiency and safety, as well as fish passage modifications to meet current regulations.

Project Benefit:

Improved passage and protection for aquatic species, diversion redundancy, and Improved functionality safety and reliability.

Project Location:

Felton, CA



Operating Budget Impact:

Reduced future repairs expected and avoidance of emergency repairs.

Project Schedule:

Construction: 12/2028 - 06/2029

Project Contact Email:

tkihoi@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7153-57302									
Project Cost Estimates:	353,539	-	-	47,000	737,000	252,000	2,573,000	76,000	3,685,000
Net Project Cost:	353,539	-	-	47,000	737,000	252,000	2,573,000	76,000	3,685,000

Water

711- Water & Water System Development Enterprise Fund

GHWTP CC Tanks Replacement

Project Description:

Project # c701501

Infrastructure improvements to the Graham Hill Water Treatment Plant are necessary to meet regulatory requirements, improve operations, and increase overall reliability. This project will improve the seismic resiliency of key process tanks, improve water quality, and enhance treatment residuals management. Construction for the replacement of the Filtered Water Tank, Wash Water Reclamation Tank, and Solids Storage Tank began in 2021. This project is financed with low-interest loans through the State Revolving Fund (SRF) Loan Program.

Project Benefit:

Replaces existing tanks and pumps with new equipment which will extend the useful life of the treatment plant and allow more efficient handling of treatment residuals as well as lower byproducts from the disinfection stage of the treatment process.

Operating Budget Impact:

Maintenance costs are expected to decrease due to a robust design with redundant features. Energy costs are expected to increase due to additional capabilities of the new facilities.

Project Schedule:

Construction: 02/2021 - 07/2025

Project Location:

Graham Hill Water Treatment Plant, Santa Cruz



Project Contact Email:

mzeman@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7152-57302									
Project Cost Estimates:	33,705,954	2,000,000	12,754,409	561,000	62,000	64,000	-	-	687,000
Net Project Cost:	33,705,954	2,000,000	12,754,409	561,000	62,000	64,000	-	-	687,000

Water

711- Water & Water System Development Enterprise Fund

GHWTP Facilities Improvement Project

Project Description:

Project # c700025

The Graham Hill Water Treatment Plant was commissioned in 1960 and various components of the facility are reaching the end of their useful life. The project includes treatment process upgrades and structural, infrastructure and site improvements, to improve reliablility. The project design-build team will complete the design phase in 2024 with a subsequent construction duration from 2025 through 2029. This project is expected to be financed with low-interest loans through the State Revolving Fund (SRF) Loan Program and the United States Environmental Protection Agency's Water Infrastructure Finance and Innovation Act (WIFIA).

Project Benefit:

Provides a modernized water treatment plant to improve reliability, meets current and future water quality goals and regulations, addresses changing source water quality and emerging contaminant concerns, and supports the City's Water Supply Augmentation Strategy.

Project Location:

Graham Hill Water Treatment Plant, Santa Cruz



Operating Budget Impact:

Maintenance costs will initially decrease due to new equipment and different processes. Energy and chemical costs are expected to increase due to the new capabilites.

Project Schedule:

Construction: 07/2025 - 10/2029

Project Contact Email:

mzeman@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7152-57302									
Project Cost Estimates:	22,798,894	6,226,467	2,340,926	614,000	8,170,000	27,809,000	15,315,000	16,380,000	68,288,000
Net Project Cost:	22,798,894	6,226,467	2,340,926	614,000	8,170,000	27,809,000	15,315,000	16,380,000	68,288,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Water

711- Water & Water System Development Enterprise Fund

Intertie 1 - Santa Cruz-Scotts Valley

Project Description:

Project # c702205

This project will link the City of Santa Cruz and Scotts Valley Water District through the construction of a nearly 2-mile intertie pipeline with SVWD. The Pipeline will be along La Madronna Drive, from Kite Hill Tank in Pasatiempo to the intertie pump station. The project has received a no-match grant from the Department of Water Resources.

Project Benefit:

Supports conjunctive use of resources to ensure supply reliability particularly during droughts, operational emergencies, and planned outages. Provides increased fire protection through construction of new hydrants and transmission pipeline.

Operating Budget Impact:

May reduce the need for pumping and treatment of other raw water supplies.

Project Schedule:

Construction: 11/2025 - 03/2026

Project Location:

Between the City of Santa Cruz to Scotts Valley



Project Contact Email:

tkihoi@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7151-57302									
Project Cost Estimates:	1,487,496	5,784,558	3,880,228	4,704,000	100,000	-	-	-	4,804,000
Funding Estimates:									
Local Operating Grants& Contrib	533,134	6,620,108	3,901,944	4,280,000	370,000	-	-	-	4,650,000
Net Project Cost:	954,363	(835,550)	(21,716)	424,000	(270,000)	-	-	-	154,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Water

711- Water & Water System Development Enterprise Fund

Main Replacements - Distribution Section

Project Description:

Project # c701507

Recurring program to replace deteriorated or undersized water mains as identified and prioritized by the Department and implemented by the Distribution Section. Projects are typically based on leak history, but also address water quality and fire flow issues.

Project Benefit:

Maintains the reliability of the treated water distribution system and our customer's faith in the City's stewardship

Project Location:

Treated Water Distribution system



Operating Budget Impact:

Reduced maintenance costs due to fewer leak incidents.

Project Schedule:

Continuous

Project Contact Email:

dvalby@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-97-7151-57302									
Project Cost Estimates:	2,681,451	145,000	640,000	39,000	414,000	428,000	443,000	459,000	1,783,000
Net Project Cost:	2,681,451	145,000	640,000	39,000	414,000	428,000	443,000	459,000	1,783,000

Water

711- Water & Water System Development Enterprise Fund

Newell Creek Pipeline Felton/Graham Hill WTP

Project # c702105

Project Description:

This project includes approximately 4.5 miles of Newell Creek Pipeline from Felton to the Graham Hill Water Treatment Plant. This segment of the Newell Creek Pipeline was identified as the highest priority segment for replacement. The Project will relocate the pipeline out of Henry Cowell State Park and into Graham Hill Road, avoiding multiple geologic hazards that have caused past breaks. The project will initiate design in parallel with a program level environmental review. This project is intended to ensure continued reliability of this critical water supply transmission main.

Project Benefit:

This project ensures continued reliability of this critical water supply transmission main.

Project Location:

Graham Hill Road between Felton Booster Pump Station and the Graham Hill Water Treatment Plant

Operating Budget Impact:

Reduced costs for future repairs expected.



Project Schedule:

Construction: 04/2025 - 04/2027

Project Contact Email:

dvalby@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7153-57302									
Project Cost Estimates:	4,377,870	7,388,187	6,554,064	9,669,000	3,434,000	107,000	47,000	48,000	13,305,000
Net Project Cost:	4,377,870	7,388,187	6,554,064	9,669,000	3,434,000	107,000	47,000	48,000	13,305,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Water

711- Water & Water System Development Enterprise Fund

Security Camera & Building Access Upgrades

Project Description:

Project # c701704

Continuation of the evaluation and implementation of security camera and building access upgrades at various Water Department facilities.

Project Benefit:

This project provides enhanced security and building access at the Water Department's remote facilities.

Project Location:

Various Water facilities



Operating Budget Impact:

Operating cost captured in IT budget.

Project Schedule:

Continuing

Project Contact Email:

bjones@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7151-57302									
Project Cost Estimates:	393,447	-	144,450	55,000	-	-	-	-	55,000
Net Project Cost:	393,447	-	144,450	55,000	-	-	-	-	55,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Water

711- Water & Water System Development Enterprise Fund

Tait Diversion Rehab/Replacement

Project Description:

Project # c701903

The Tait Diversion diverts surface water from the San Lorenzo River to the Graham Hill Water Treatment Plant. Alternative analyses of this aging facility include fish passage and screening upgrades, evaluation of climate change impacts due to sea level rise, and riverine geomorphological assessments. A future phase of the project (FY25) includes planning, design and construction of flood-protection improvements and hydraulic capacity upgrades (pumps, piping, etc.) at the Coast Pump Station in coordination with the City's Water Rights Project, and the Habitat Conservation Plan (HCP).

Project Benefit:

This project will provide fisheries improvements (salmonids), flood resiliency and operational upgrades.

Project Location:

River Street, Santa Cruz



Operating Budget Impact:

Reduced future repairs expected due to flood protection. Increase in maintenance requirements for fish passage component.

Project Schedule:

Construction: 09/2028 - 04/2029

Project Contact Email:

tkihoi@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7151-57302									
Project Cost Estimates:	603,427	-	85	38,000	706,000	922,000	2,639,000	4,963,000	9,268,000
Net Project Cost:	603,427	-	85	38,000	706,000	922,000	2,639,000	4,963,000	9,268,000

Water

711- Water & Water System Development Enterprise Fund

University Tank No. 4 Rehab/Replacement

Project Description:

Project # c701505

University Tank No. 4 (U4) is a 400,000 gallon steel tank constructed in 1965. Video inspections of U4 in 2019 revealed signs of corrosion on the tank floor, shell, and roof, necessitating a full rehabilitation or replacement project to ensure ongoing reliability. Planning work determined that replacement instead rehabilitation of the current tank provided the best benefit/cost balance. The project is currently in design and includes design of a replacement tank, secondary maintenance tank, site access and drainage improvements, and fire resiliency features.

Project Benefit:

Replaces aging infrastructure, improves water system reliability, water quality, fire preparedness, and provides operational enhancements.

Operating Budget Impact:

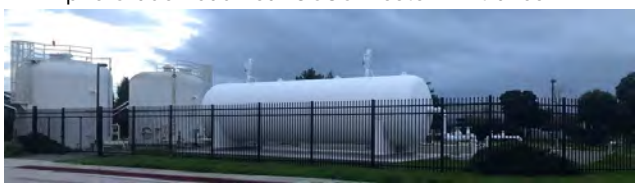
There are no anticipated increases to the operating budget.

Project Schedule:

Construction: 10/2024 - 09/2026

Project Location:

Empire Grade Road near UCSC Western Entrance



Project Contact Email:

tkihoi@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7153-57302									
Project Cost Estimates:	1,114,129	2,895,217	2,279,671	483,000	1,285,000	-	-	-	1,768,000
Funding Estimates:									
Federal capital grants	-	-	1,000,000	-	-	-	-	-	-
Net Project Cost:	1,114,129	2,895,217	1,279,671	483,000	1,285,000	-	-	-	1,768,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2026-2030

Water

711- Water & Water System Development Enterprise Fund

Water Program Administration

Project Description:

Project # c701901

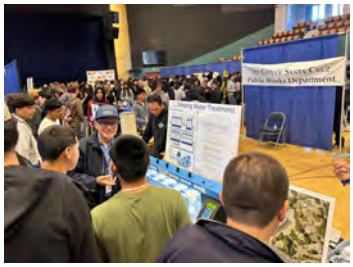
The City orginally contracted with HDR, Inc. in 2017 for five years to provide Program Management Services. As Program Manager, HDR supplements City staff and brings the additional technical and managerial resources required to implement an expanded Capital Investment Program. HDR's Master Service Agreement was renewed in June 2022 for an additional five-year term.

Project Benefit:

Maximizes annual project delivery volume and increases the rate of completion of projects.

Project Location:

Not Applicable



Operating Budget Impact:

There are no impacts to the operating budget.

Project Schedule:

Continuous

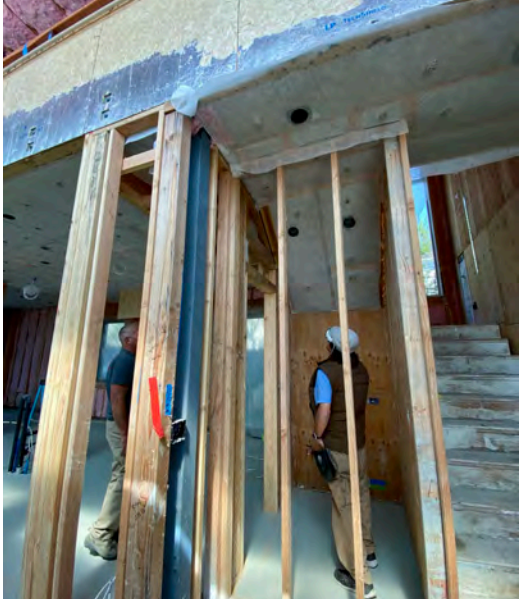
Project Contact Email:

irivera@santacruzca.gov

	Prior Year Totals	Fiscal Year 2025 Adopted Budget	Fiscal Year 2025 Estimated Actuals	FY 2026 Adopted	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate	FY 2030 Estimate	Total 2026-2030
Account # 711-70-91-7159-57302									
Project Cost Estimates:	2	1,924,991	2,970,298	441,000	2,233,000	2,215,000	1,595,000	1,437,000	7,921,000
Net Project Cost:	2	1,924,991	2,970,298	441,000	2,233,000	2,215,000	1,595,000	1,437,000	7,921,000

This page intentionally left blank

CITY OF SANTA CRUZ







APPENDICES



Fiscal Year
July 1, 2025-
June 30, 2026

Return to Table of Contents

This page intentionally left blank

RESOLUTION NO. NS-30,515

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SANTA CRUZ ADOPTING A BUDGET FOR FISCAL YEAR 2026

WHEREAS, the City of Santa Cruz has a responsibility to its citizens to provide for their well-being through essential services, including public safety, infrastructure, and community resources;

WHEREAS, the proposed budget for Fiscal Year 2026 has been developed through a transparent and participatory process, including community forums and public hearings;

WHEREAS, the adoption of this budget is essential for ensuring the continued operation of City services and the implementation of vital projects;

WHEREAS, the City of Santa Cruz is committed to fiscal sustainability and transparency, including balancing revenues and expenditures;

WHEREAS, the City Council seeks to provide a budget that supports the long term financial health and stability of the City, and envisions a vibrant, healthy, and resilient community for all;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Santa Cruz as follows:

that the budget of the City of Santa Cruz for Fiscal Year (FY) 2026, including the Capital Investment Program (CIP), as proposed in that certain document entitled "City of Santa Cruz Proposed Annual Budget Fiscal Year 2025," on file with the City Clerk, is hereby adopted for FY 2026, effective July 1, 2026, with the addenda thereto as determined by the City Council and detailed in the attached Exhibits:

Exhibit A: Schedule of Budget Corrections

BE IT FURTHER RESOLVED that the Finance Director is authorized to create additional appropriations in order to provide for necessary commitments carried over from the prior fiscal year, including contract and purchase order encumbrances and unexpended project balances, so long as there is a sufficient fund balance to finance these commitments.

RESOLUTION NO. NS-30,515

PASSED AND ADOPTED this 10th day of June, 2026 by the following vote:

AYES:	Councilmembers Brunner, Newsome, Golder, O'Hara; Mayor Keeley.
NOES:	None.
ABSENT:	Councilmember Trigueiro; Vice Mayor Kalantari-Johnson.
DISQUALIFIED:	None.

APPROVED: _____
Fred Keeley, Mayor

ATTEST: _____
Bonnie Bush, City Clerk Administrator

RESOLUTION NO. NS-30,515
EXHIBIT A

Changes to the Proposed Budget - Narrative Fixes

Citywide

1. Update personnel information to reflect changes to Library Department positions from proposed budget to adopted.

Page number in the Proposed Budget	Proposed Budget Text	Adopted Budget Text
111	Add Librarian I/II 1.0 FTE Position	Add Librarian I/II 2.0 FTE Position *Rationale added*
111	N/A	Delete Library Information Specialist 1.0 FTE Position *Rationale added*
117	Librarian I/II – 24.00 FTE	Librarian I/II – 25.00 FTE
117	Library Information Specialist – 4.00 FTE	Library Information Specialist – 3.00 FTE

2. Add an explanation of the tools available for tracking CIP projects throughout the year, made available by the Public Works department.

Page number in the Proposed Budget	Proposed Budget Text	Adopted Budget Text
303	N/A	**Project Tracking Throughout the Year** section added, with links to Major Project Maps and Public Works Projects websites provided

3. Update list of projects that support the Climate Action Plan and the 2025-2030 Local Hazard Mitigation Plan – Climate Adaptation Plan.

Page number in the Proposed Budget	Proposed Budget Text	Adopted Budget Text
304	N/A	c512402 IIG Paseos and Parks
308	N/A	c512501 Wharf Resilience Improvements

RESOLUTION NO. NS-30,515
EXHIBIT A

Finance

4. Add an FY 2025 Accomplishment and an FY 2026 goal to Finance's department summary.

Page number in the Proposed Budget	Proposed Budget Text	Adopted Budget Text
167	N/A	Add FY 2025 accomplishment: Created an online, interactive version of the FY 2026 Annual Budget and educated staff, City Council, and the public on its existence and possible ways to utilize the tool
168	N/A	Add FY 2026 goal: Aid City Council decision-making by providing a comprehensive list of fees across the City that includes information on the degree to which they fully recover costs

Public Works

5. Add a statement to the Public Works Capital Investment Program (CIP) project, c601403, SLR Mouth & Lagoon Management Plan Development, regarding the decision that a General Fund transfer will be made to bring the project more into balance. The project shows on page 393 (proposed) that the project cost has been $633,922 greater than the funded amount for the project. The General Fund will add $166,353 to this project in FY 2026 to bring this project within $500,000 of its approved funding amount. This was already budgeted in the proposed budget for FY 2026.

Page number in the Proposed Budget	Proposed Budget Text	Adopted Budget Text
393	Funding Estimate- From General Fund: $0	Funding Estimate- From General Fund: $166,353 Add note- In FY 2026, this project will receive $166,353 from a General Fund transfer. The additional funds will be used to cover the project's past spending and is not meant to increase the project's expenditure budget further.

6. The Public Works CIP project c402404, Traffic Calming Pilot Program, showed a revenue and expenditure budget for FY 2026 of $250,000, but this amount should be $130,000. The correct amount was budgeted in the City's financial system, but the project budget information shown was incorrect.

Return to Table of Contents

RESOLUTION NO. NS-30,515
EXHIBIT A

Page number in the Proposed Budget	Proposed Budget Text	Adopted Budget Text
395	Project Cost Estimate- $250,000 Funding Estimate from the General Fund- $250,000	Project Cost Estimate- $130,000 Funding Estimate from the General Fund- $130,000

Changes to the Proposed Budget - Changes to the Budget

City Manager's Office

1. Council Policy 5.19 Stipend for Advisory Body Members, adopted by Resolution No. NS-30,375 on August 27, 2024 established a stipend program with an annual cap of $25,000/$75 per meeting for all advisory body members across the City who opt-in. Recognizing this is a city-wide program, a first-come first-served program, with an annual cap of $25,000 means the management of this program works best in a project (p102504-100-2020-0) rather than the current set-up, which is combined with other line items in the current GL string (101-10-03-1217-54990) and could bring accounting complications when we near the top of the cap each year.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
138	101-10-03-1217-54990	Misc Supplies and services	25,000	-	(25,000)
	101-10-03-1217-54990 p102504-100-2020-0	Advisory Body Compensation	-	25,000	25,000

2. The City's Administrative Procedure Order I-88 on the Carbon Reduction Fund specifies that the revenue sources to be approved for deposit into the Carbon Reduction Fund be recommended by the Climate Action Coordinator. The budgeted revenues for FY 2026 were not updated in the proposed budget, so they will be adjusted in the adopted budget.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
97	101-00-00-0000-59138	To Carbon Reduction Fund	12,345	25,520	13,175
98	221-00-00-0000-59138		161	-	(161)

Return to Table of Contents

RESOLUTION NO. NS-30,515
EXHIBIT A

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
98	235-00-00-0000-59138		344	-	(344)
100	711-00-00-0000-59138		4,019	8,308	4,290
	721-00-00-0000-59138		1,224	2,530	1,306
	731-00-00-0000-59138		12,767	26,392	13,625
	741-00-00-0000-59138		622	1,286	664
101	811-00-00-0000-59138		1,628	3,365	1,737
102	133-00-00-0000-49101	From General Fund	12,345	25,520	13,175
	133-00-00-0000-49103	From Equipment Fund	1,628	3,365	1,737
	133-00-00-0000-49110	From Water Fund	4,019	8,308	4,290
	133-00-00-0000-49111	From Wastewater Fund	1,224	2,530	1,306
	133-00-00-0000-49112	From Refuse Fund	12,767	26,392	13,625
	133-00-00-0000-49113	From Parking Fund	622	1,286	664
	133-00-00-0000-49130	From Gas Tax Fund	161	-	(161)
	133-00-00-0000-49149	From Clean River, Beaches, & Ocean Fund	344	-	(344)

Economic Development and Housing

3. Increase the FY 2026 expenditure and revenue budgets for Fund 122 from $410,000 to $454,310.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
161	122-51-80-1506-41932	CRM assessment	410,000	454,310	44,310
160	122-51-80-1506-54990	Miscellaneous supplies and services	410,000	454,310	44,310

Return to Table of Contents

RESOLUTION NO. NS-30,515
EXHIBIT A

4. Increase Fund 123 expenditure budget from 10,000 to 26,500. The increase in expenditures will be offset by the revenue collected.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
160	123-51-80-1504-54990	Miscellaneous supplies and services	10,000	26,500	16,500

5. Correct the FY 2026 budget for the Downtown Library & Affordable Housing Project: the amount budgeted in FY 2025, which will be carried forward, was budgeted within the GL account for FY 2026 in error.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
161	253-51-81-0000-43110	Loans and grants	1,901,659	-	(1,901,659)
160	253-51-81-5201-56960	Federal operating grants & contributions	1,901,659	-	(1,901,659)

6. Adjust the CDBG Admin & Planning project's budget, h512115, as a higher HUD award was received than expected.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
161	261-51-81-0000-43110 h512115-105-1015-0	Federal operating grants & contributions	100,000	110,578	10,578
160	261-51-81-5204-54990 h512115-100-2020-0	Miscellaneous supplies and services	15,000	16,587	1,587
160	261-51-81-5204-52121 h512115-100-2010-0	Interfund labor - charge	85,000	93,991	8,991

RESOLUTION NO. NS-30,515
EXHIBIT A

7. Adjust HOME Admin & Planning project, h512001 as a higher HUD award was received than expected.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
161	253-51-81-0000-43110 h512001-105-1050-0	Federal operating grants & contributions	34,846	35,598	752
160	253-51-81-5207-52121 h512001-100-2020-0	Interfund labor - charge	34,846	35,598	752

8. Budget funds for a future affordable housing project, h512601, as a higher HUD award was received than originally anticipated.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
161	253-51-81-0000-43110 h512601-1020-3015	Federal operating grant & operations	-	456,760	456,760
160	253-51-81-5201-56960 h512601-100-2020-0	Loans and grants	-	456,760	456,760

Library

9. Update Library budget to reflect changes in dues, vendor costs, and facility costs, to bring the budget in the City's financial system into alignment with the Santa Cruz Public Library's budget adopted by its Joint Powers Authority.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
200	951-36-51-3601-52131	Claims management services- outside	6,000	8,950	2,950
	951-36-51-3601-52135	Financial services-outside	658,367	1,217,948	859,581

RESOLUTION NO. NS-30,515
EXHIBIT A

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
	951-36-51-3601-52248	Software maintenance services	53,642	600,531	546,889
	951-36-51-3601-52961	Dues and memberships	41,775	42,050	275
	951-36-51-3606-52145	Security patrols	120,000	156,400	36,400
	951-36-51-3613-52201	Water, sewer, and refuse	-	2,000	2,000
	951-36-51-3613-53311	Electricity	-	38,000	38,000
	951-36-51-3611-52201	Water, sewer, and refuse	3,600	13,250	9,650
	951-36-51-3611-52247	Landscaping maintenance services	2,500	13,250	10,750
	951-36-51-3611-53311	Electricity	42,000	46,200	4,200
	951-36-51-3611-53312	Natural gas	15,000	10,500	(4,500)

Non-Departmental/Multi-Departmental/Citywide

10. The General Fund annually transfers 20% of the revenues received from the Cannabis Tax to Fund 134, the Cannabis Children's Fund. The revenues, or transfer in, of these funds was budgeted in the proposed budget, but the related transfer out from the General Fund was incorrectly left out.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
97	101-00-00-0000-59191	Intra-entity fund transfer out	-	372,705	372,705

Return to Table of Contents

RESOLUTION NO. NS-30,515
EXHIBIT A

11. Remove transfers incorrectly budgeted in the FY 2026 budget.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
102	101-00-00-0000-49111	From Wastewater Fund	29,500	-	(29,500)
100	721-00-00-0000-59101	To General Fund	29,500	-	(29,500)
102	101-00-00-0000-49112	From Refuse Fund	2,500	-	(2,500)
100	731-00-00-0000-59101	To General Fund	2,500	-	(2,500)

Parks and Recreation

12. Add CDBG funding for Senior Center Rehab project, c302101 and make corresponding change to the budget for h512103, Senior Center Renovation-Parks and Rec CIP.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
355	311-00-00-0000-49126 c302101-516-0-0	From CDBG Fund	-	118,600	118,600
	311-30-41-9120-57203 c302101-100-2020-0	Building Remodeling	-	118,600	118,600

13. Add CDBG funding for project c302305, Depot Freight Building Facility Improvements. Make corresponding change to the project budget for h512301, Parks & Rec CDBG Depot Park Reno.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
353	311-00-00-0000-49126 c302305-516-0-0	From CDBG Fund	-	92,814	92,814
	311-30-41-9120-57203 c302305-100-2020-0	Building Remodeling	-	92,814	92,814
161	261-51-81-0000-43110 h512301-105-1015-0	Federal operating	50,502	92,814	42,612

RESOLUTION NO. NS-30,515
EXHIBIT A

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
		grants & contributions			
160	261-00-00-0000-59103 h512301-100-2020-0	To General Capital Improvement Fund	50,502	92,814	42,612

14. Add CDBG funding for Teen Center CDBG Project, g301201 to match its expenditure budget and corresponding budget in h511209, Teen Center Operating.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
217	101-00-00-0000-49126 g301201-916-0-7013	From CDBG Fund	-	45,000	45,000

15. Add an FY 2026 budget of $80,000 for project c302237, Depot Bike Park- Phase II of Bike Park Renovation, with the Park and Recreation Tax as its funding source.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
353	311-00-00-0000-49109 c302237-908-0-0	From Park and Recreation Tax	-	80,000	80,000
	311-30-41-9110-57312 c302237-100-2020-0	Park Improvements	-	80,000	80,000
99	249-00-00-0000-59103	To General Capital Improvement Fund	-	80,000	80,000

16. Move $100,000 from the CIP project, c402605, City Hall Space Renovation to project c402606, City Hall Campus (Lot 13) EV Charging Infrastructure. A project Fact Sheet will be added to the Public Works CIP section of the budget document that provides the rationale for the project.

RESOLUTION NO. NS-30,515
EXHIBIT A

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
383	311-00-00-0000-49101 c402605-912-0-0	From General Fund	100,000	-	(100,000)
	311-40-00-9410-57290 c402605-100-2020-0	Other building costs	100,000	-	(100,000)
N/A	311-00-00-0000-49101 c402606-912-0-0	From General Fund	-	100,000	100,000
	311-40-00-9410-57390 c402606-100-2020-0	Other infrastructure	-	100,000	100,000

Water

17. Add $1,360,760 to the Water Department's revenues to reflect the Public Works Department's financial contribution for Santa Cruz Municipal Utility services.

Page number in the Proposed Budget	GL String	Account Description	Proposed Budget Amount	Adopted Budget Amount	Change from Proposed Budget
275	711-70-00-7103-44833	Work Order Charges	-	1,360,760	1,360,760

RESOLUTION NO. NS-30,524

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SANTA CRUZ APPROVING THE SELECTION OF THE ANNUAL ADJUSTMENT FACTORS USED IN THE CALCULATION OF THE CITY'S PROPOSITION 4 APPROPRIATIONS LIMIT FOR FISCAL YEAR 2026

WHEREAS, Proposition 111 requires a recorded vote by the Council regarding which annual adjustment factors will be used in the City's calculation of the Proposition 4 limitation beginning with budget year 1990-91; and

WHEREAS, it is in the City's best interest to select the factors with the largest increase;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Santa Cruz as follows:
The 6.44% increase in California per capita personal income for the price factor and the City of Santa Cruz population growth of 0.2% for the population factor are selected to be used as the annual adjustment factors in the calculation of the City's Proposition 4 Appropriations Limit for Fiscal Year 2026.

PASSED AND ADOPTED this 24th day of June, 2025 by the following vote:

AYES:	Councilmembers Trigueiro, Brunner, Newsome, Golder, O'Hara; Vice Mayor Kalantari-Johnson; Mayor Keeley.
NOES:	None.
ABSENT:	None.
DISQUALIFIED:	None.

APPROVED: _____
Fred Keeley, Mayor

ATTEST: _____
Bonnie Bush, City Clerk Administrator

Return to Table of Contents

Debt Service and Pension Obligations

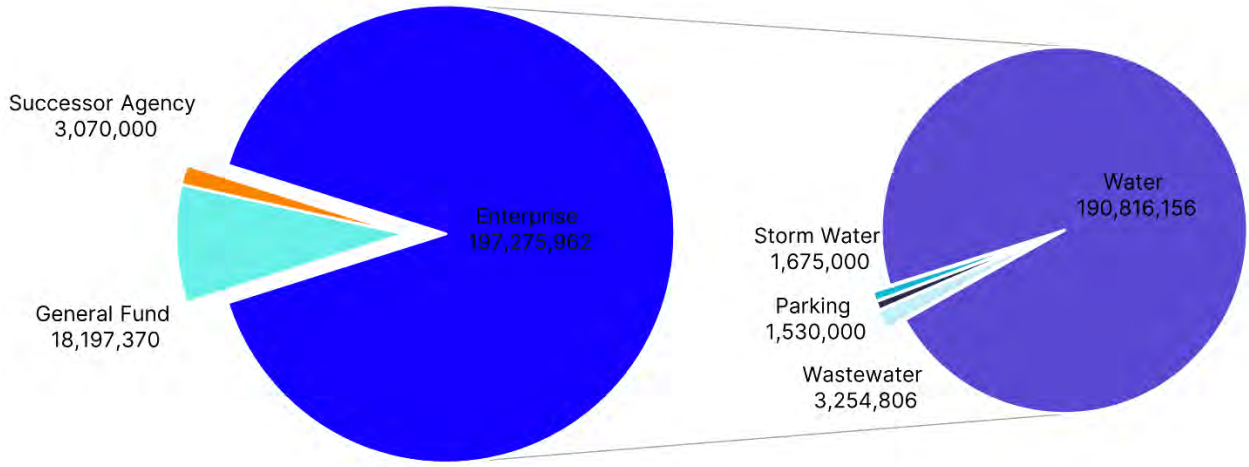
Overview

The City of Santa Cruz debt service obligations include revenue bonds, general obligation bonds, loans, leases, and former Santa Cruz Redevelopment Agency debt, transferred to the Successor Agency Trust (Resolution NS-28,450 dated January 24, 2012). Also included are the State of California Public Employees' Retirement System (PERS) and other post-employment benefits (OPEB) liabilities. All debt issuance is approved by the Santa Cruz City Council, subject to the City's legal debt limit.

- *Revenue Bonds* – issued to purchase or construct assets owned by the City and the City pledges income resulting from the asset or enterprise to pay the debt service.
- *General Obligation Bonds* – issued to finance various public improvements in the City for which the main security for repayment is property taxes.
- *Santa Cruz Redevelopment Successor Agency Debt* – debt issued to finance redevelopment activities in accordance with California Community Redevelopment Law. With the dissolution of Redevelopment Agencies, the principal source of debt repayment is from property tax revenues of the Successor Agency to the Redevelopment Agency.

Debt Status

The graph below estimates outstanding debt obligations, excluding pension, of $18,197,370 in the General Fund, $3,070,000 in RDA Successor agency debt, and $197,275,962 in the City's Enterprise funds for a total outstanding debt obligation of $218,543,332 at the end of fiscal year 2025.



Return to Table of Contents

FY 2025 Debt Issues

The Parking Enterprise Fund is planning to issue revenue bonds to fund $21.6M of the Library and Affordable Housing Project, as it includes a new parking structure.

FY 2026 Planned Debt

The Water Department continues to pursue low interest and no interest loans and grants to fund its infrastructure projects, including $130M for a planned Facilities Improvement Project.

The Public Works and Finance Departments are currently exploring options to fund the West Cliff capital investment program projects related to the winter storms of 2023 and 2024, as the City must cover costs for these projects as it awaits federal reimbursement.

FY 2026 PERS and OPEB Liabilities

The City of Santa Cruz participates in PERS to provide pension benefits for past, current, and future employees. In addition, it provides modest, capped health retiree obligations as required by the CalPERS health program and as negotiated locally by City employees.

Debt Service Obligations- Summary of Changes in Long-Term Debt

General Long-Term Debt

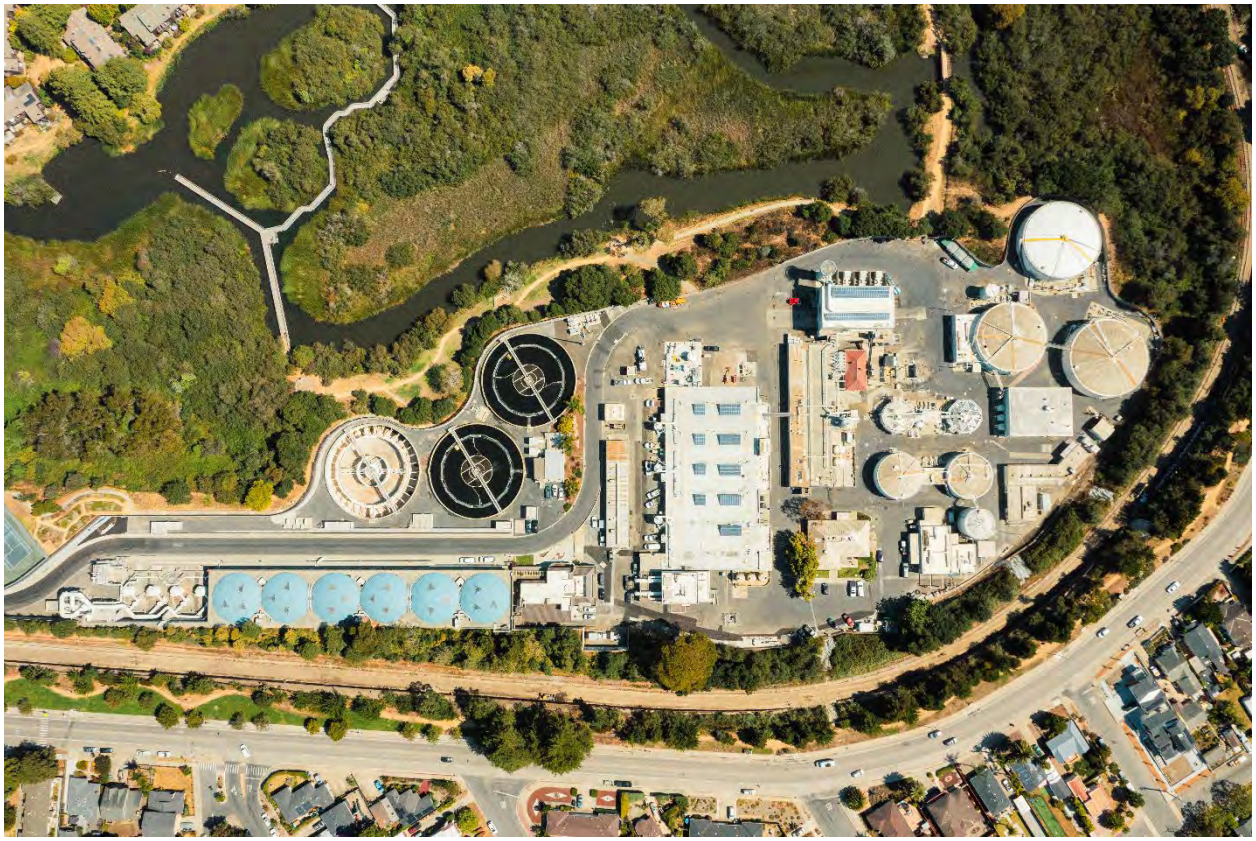
General Long-Term Debt	Purpose	Balance 6/30/24	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/25	Due Within 1 Year	Due in More Than 1 Year
2009 General Obligation Refunding Bonds Bond Rating: AA+ Maturity: 9/1/2029	*Refinanced 1999 GO Bonds. Original issue was for acquisition of land for open space and construction of a community park, fire admin building and fire station upgrades.*	3,110,000	-	440,000	2,670,000	465,000	2,205,000
2012 Golf COP Refunding Loan Maturity: 5/1/2029	*Refinanced 2004 COP 13. Original issue was for golf course improvements.*	1,067,821	-	199,007	868,814	206,033	868,814
2015 I-Bank Arterial Streets and Roads Loan **Maturity: 8/1/2024**	*For City-wide road improvements*	1,524,530	-	1,524,530	-	-	-
2017 Refunding Lease Revenue Bonds 2007 Bond Rating: AA	*Refinanced 2007 LRB's. Original issue was for land and building*	4,040,000	-	210,000	3,830,000	215,000	3,615,000

General Long-Term Debt	Purpose	Balance 6/30/24	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/25	Due Within 1 Year	Due in More Than 1 Year
Maturity: 11/1/2037	*improvements for the library and water departments.*						
2017 Refunding Lease Revenue Bonds Series B Bond Rating: AA Maturity: 11/1/2031	*Refinanced 2010 Series B. Original issue was for Civic Center acquisition, construction & improvement.*	1,520,000	-	165,000	1,355,000	175,000	1,180,000
2018 California Energy Commission Loan Maturity: 12/22/2033	*For comprehensive energy efficiency retrofit project*	936,244	-	85,004	851,240	85,856	765,384
2020 PG&E Loan - Interest Free (155 Center) Maturity: 4/1/2025	*Lighting upgrades at the Police Department headquarters.*	11,190	-	11,190	-	-	-
2020 PG&E Loan - Interest Free (Branciforte) Maturity: 11/1/2024	*Lighting upgrades at DeLaveaga Park*	6,966	-	6,966	-	-	-
2020 PG&E Loan - Interest Free (119 Center) Maturity: 3/1/2030	*Lighting upgrades at Depot Park*	47,991	-	8,346	39,645	8,346	31,298
2023 California Energy Commission Loan Maturity: 12/22/2042	*Civic roof restoration, solar panels & boiler controls, HW ballfield lights retrofit, HW pool solar panels, Soquel/Front solar panels.*	2,307,629	-	121,302	2,186,327	122,518	2,125,251
2023 Banc of America Maturity: 12/1/2042	*Offset 2023 CEC loan projects*	3,625,000		96,000	3,529,000	104,000	3,408,000
Total General Long-Term Debt		**18,197,371**	-	**2,867,345**	**15,322,025**	**1,381,753**	**14,198,747**

Enterprise Debt- Water

Water Enterprise Liabilities	Purpose	Balance 6/30/24	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/25	Due Within 1 Year	Due in More Than 1 Year
2014 Water Refunding Revenue Bonds Bond Rating: AA- Maturity: 3/1/2036	*Refinanced 2006 Water Revenue Bonds and Water Note payable to the State*	6,810,000	-	475,000	6,335,000	490,000	5,845,000
2016 I-Bank Water Infrastructure Loan Maturity: 8/1/2046	*For City-wide improvements to the water system*	21,099,395	-	631,747	20,647,648	652,216	19,815,432
2019 Water Revenue Bonds Bond Rating: AA- Maturity: 3/1/2049	*For City-wide improvements to the water system and to repay the*	19,410,000	-	405,000	19,005,000	425,000	18,580,000

	outstanding bank loan.						
2020 Water Resources Loan- Newell Creek Inlet Maturity: 10/1/2052	*For the Newell Creek Inlet-Outlet Replacement project.*	100,607,186	-	2,836,387	97,770,799	-	97,770,799
2021 Water Fund BofA Commercial Loan Maturity: 6/14/2024	*For water related projects*	16,130,892	130,892	-	16,261784	-	16,261,784
2021 Water Resources Loan- Graham Hill Maturity: 4/30/2054	*Replacement of 4.5 miles of pipeline to Graham Hill Treatment Plant.*	25,765,036	6,254,066	-	32,019,102	-	32,019,102
2023 WIFIA Loan Maturity: 5/1/2063	*For City-wide improvements to the water system*	19,897,146	15,478,935	-	35,376,081	-	35,376,081
Total Water Liabilities		**209,719,655**	**21,863,893**	**4,348,134**	**227,235,414**	**1,567,216**	**225,668,198**



Enterprise Debt- Wastewater

Wastewater Enterprise Liabilities	Purpose	Balance 6/30/24	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/25	Due Within 1 Year	Due in More Than 1 Year
2020 I-Bank Wastewater UV Loan Maturity: 8/1/2050	*Ultraviolet light disinfection system replacement project*	3,254,806	-	85,852	3,168,954	87,998	3,080,956
Total Wastewater Liabilities		**3,254,806**	**-**	**85,852**	**3,168,954**	**87,998**	**3,080,956**

Enterprise Debt- Parking

Parking Enterprise Liabilities	Purpose	Balance 6/30/24	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/25	Due Within 1 Year	Due in More Than 1 Year
2017 Parking Refunding LRB Bond Rating: AA Maturity: 11/1/2028	*Refinanced 2010 LRB's. Original issue was 1998 COP 8 for construction of a parking garage.*	1,530,000	-	290,000	1,240,000	295,000	945,000
Total Parking Liabilities		**1,530,000**	**-**	**290,000**	**1,240,000**	**295,000**	**945,000**

Enterprise Debt- Stormwater

Storm Water Enterprise Liabilities	Purpose	Balance 6/30/24	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/25	Due Within 1 Year	Due in More Than 1 Year
2014 Storm Water Refunding Revenue Bonds Bond Rating: A+ Maturity: 10/1/2028	*Refinanced 2005 Revenue Bonds. Original issue was 1999 COP 9 for San Lorenzo River flood control project.*	1,675,000	-	355,000	1,320,000	360,000	960,000
Total Storm Water Liabilities		**1,675,000**	**-**	**345,000**	**1,675,000**	**355,000**	**1,320,000**
Total Enterprise Funds Liabilities		**216,329,803**	**21,863,893**	**5,229,328**	**232,964,368**	**2,310,214**	**230,654,154**

Successor Agency Trust

Successor Agency Trust	Purpose	Balance 6/30/24	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/25	Due Within 1 Year	Due in More Than 1 Year
2004 RDA TAB Merged Bond Rating: A Maturity: 10/1/2031	*Refinanced 1996 Earthquake Recovery Bonds and raised funds for additional redevelopment projects.*	2,190,000	-	230,000	1,960,000	230,000	1,730,000
2011 Housing TABS Series A Maturity: 10/1/2024	*To fund housing related projects in the earthquake reconstruction project area.*	880,000	-	880,000	-	-	-
Total Successor Agency Trust		**3,070,000**	**-**	**1,110,000**	**1,960,000**	**230,000**	**1,730,000**
Subtotal Debt Service Obligations		**237,597,174**	**21,863,893**	**9,206,673**	**250,254,394**	**3,921,967**	**246,376,868**

Pension and Other Post-Employment Benefits Obligations

Public Employees Retirement System (PERS)	Measurement Date	Actuarial Value of Assets	Accrued Liability	Unfunded Liability	Funded Percentage of Assets	Prior Valuation Unfunded Liability
Miscellaneous employees	6/30/2024	390,892,025	530,587,992	139,695,967	73.7%	134,404,215
Safety employees	6/30/2024	236,124,817	331,550,390	95,425,573	71.2%	85,400,830
Total PERS Obligations		**627,016,842**	**862,138,382**	**235,121,540**	**72.7%**	**579,684,037**

Other Post-Employment Benefits (OPEB)	Actuarial Value of Assets	Accrued Liability	Unfunded Liability	Funded Percentage of Assets	Prior Valuation Unfunded Liability
Total OPEB Obligations	**3,907,542**	**41,491,326**	**37,583,784**	**9.4%**	**42,094,728**
Subtotal Pension and OPEB Obligations	**583,591,579**	**840,980,408**	**257,388,829**	**69.4%**	**159,405,842**

Other Future Obligations without Annual Debt Service

Obligation Source	FY 2024 Budget Balance as of Reporting Date	FY 2025 Budget Balance as of Reporting Date
Compensated absences	2,388,200	2,224,604
Claims and judgments	13,448,965	14,414,148
Landfill closure	10,388,632	11,042,136
Total Future Debt Obligations	**26,225,797**	**27,680,888**

Summary of Total Obligations

Obligation Source	FY 2025 Budget Balance as of Reporting Date	Percentage of Total Debt	FY 2026 Budget Balance as of Reporting Date	Percentage of Total Debt
City-wide Debt before Pension	408,311,898	68.7%	398,042,101	58.3%
City-wide Unfunded Pension Liability	159,405,842	26.8%	257,388,829	37.7%
Other future debt obligations	26,225,797	4.4%	27,680,888	4.1%
TOTAL ALL CITY OBLIGATIONS	**593,943,357**		**683,111,818**	



Legal Debt Limit

Under section 1418 (Bonded Debt Limit) of the City's Charter, the City shall not incur an indebtedness evidenced by general obligation bonds which shall in the aggregate exceed the sum of fifteen percent (15%) of the total assessed valuation for purposes of City taxation, of all the real and personal property within the City, exclusive of any indebtedness that has been or may hereafter be incurred for the purposes of acquiring, constructing, extending or maintaining municipal utilities for which purpose a further indebtedness may be incurred by the issuance of bonds, subject only to the provisions of the State Constitution[1] and of this Charter.

Legal Debt Margin for Fiscal Year 2023-2024:

Total assessed value	12,804,305,160
Fifteen percent (15%) of total assessed value	1,920,645,774
Debt applicable to limit:	
General obligation bonds (reported at accreted value)	3,110,000
Less: Amount available in the debt service fund for re-payment of bonds	1,396,553
Total net debt applicable to limit	1,713,447
Legal debt margin	**1,918,932,237**

Sources:

County of Santa Cruz Auditor-Controller's Office

City of Santa Cruz, California FY 2024 Comprehensive Annual Financial Report

[1] California Government Code, Section 43605, sets the debt limit at 15%. The Code section was enacted when assessed valuations were based on 25% of full market value. This has since changed to 100% full market value. Thus, the limit shown is 3.75 is (one-fourth the limit of 15%).

Acronyms

3CE	Central Coast Community Energy
ACFR	Annual Comprehensive Financial Report
ADA	Americans with Disabilities Act
ADU	Accessory Dwelling Unit
AHSC	Affordable Housing and Sustainable Communities
APO	Administrative Procedure Order
ARPA	American Rescue Plan Act
ATP	Active Transportation Program
BFCC	Beach Flats Community Center
BRE	Business Retention and Expansion
CalPERS	California Public Employees' Retirement System
CA14	California
CAP	Climate Action Plan
CARD	City Arts Recovery Design
CDBG	Community Development Block Grant
CDC	Centers for Disease Control and Prevention
CIP	Capital Investment Program
CMO	City Manager's Office
COP	Certificates of Participation
COVID-19	Coronavirus disease 2019
CPVAW	Commission for the Prevention of Violence Against Women
CRM	Cooperative Retail Management
CRSP	Community Request for Service Portal
CSAP	Central Service Allocation Plan

CSO	Community Service Officer
CZU	CAL FIRE San Mateo - Santa Cruz Unit
DEI	Diversity, Equity, and Inclusion
DMC	Downtown Management Corporation
DOF	Department of Finance (California)
DT	Downtown
EDH	Economic Development and Housing
ERP	Enterprise Resource Planning
EOC	Emergency Operations Center
EV	Electric Vehicle
FEMA	Federal Emergency Management Agency
FTE	Full-Time Equivalents
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GHWTP	Graham Hill Water Treatment Plant
GIS	Geographic Information System
GO	General Obligation
HiAP	Health in All Policies
HOME	Home Investment Partnerships Program (US Department of Housing and Urban Development)
HR	Human Resources
HRT	Homelessness Response Team
HSIP	Highway Safety Improvement Program
HUD	Housing and Urban Development (US)

IHAPP	Inclusionary Housing Affordability Preservation Program
IIG	Infill Infrastructure Grant
ISF	Internal Services Fund
IT	Information Technology
JPA	Joint Powers Authority
LAIF	Local Agency Investment Fund
LCP	Local Coastal Program
LHTF	State Local Housing Trust Fund
LMIH	Low- and Moderate-Income Housing Fund
LNCC	London Nelson Community Center
LRFP	Long-Range Financial Plan
MBARD	Monterey Bay Air Resources District
MBNMS	Monterey Bay National Marine Sanctuary
MOU	Memorandum of Understanding
NEPA	National Environmental Policy Act
NPDES	National Pollutant Discharge Elimination System
OES	Office of Emergency Services
OPEB	Other Post-Employment Benefits
P&R	Parks and Recreation
PCD	Planning and Community Development
PEPRA	Public Employees' Pension Reform Act
PERS	Public Employees' Retirement System
POB	Pension Obligation Bond
PW	Public Works
RDA	Redevelopment Agency

RFP	Request for Proposal
RHNA	Regional Housing Needs Assessment
ROPS	Recognized Obligation Payment Schedule
SA	Successor Agency (City of Santa Cruz, as Successor Agency to the former Santa Cruz Redevelopment Agency)
SB	Senate Bill
SCC	Santa Cruz County
SCFD	Santa Cruz Fire Department
SCMU	Santa Cruz Municipal Utilities
SCO	State Controller's Office (California)
SCPD	Santa Cruz Police Department
SCPL	Santa Cruz Public Library
SLR	San Lorenzo River
SRF	State Revolving Fund
TOT	Transient Occupancy Tax
UCSC	University of California, Santa Cruz
UUT	Utility Users Tax
VLF	Vehicle In-Lieu Fees
WIFIA	Water Infrastructure and Finance Innovation Act
WSAC	Water Supply Advisory Committee
WWTF	Wastewater Treatment Facility

Glossary

Accreted Value - The value, at any given time, of a multi-year instrument that accrues interest, but does not pay that interest until maturity

Accrual Basis - Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place

Activities - Specific services performed in accomplishing Department objectives and goals

Amortization – The process of repayment of debt through periodic installments over a period of time

Appropriation - An authorization made by Council that permits the City to incur obligations and to make expenditures of resources.

Assessed Valuation - A value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 100% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base of assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal. Property taxes for general purposes cannot exceed 1% of assessed value.

Audit - Prepared by an independent certified public accountant (CPA), the primary objective of an audit is to determine if the City's financial statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with performing an audit, independent auditors customarily issue an Independent Auditors' Report stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

Balanced Budget – A budget or financial plan in which revenues are equal to expenditures, such that there is no budget deficit or surplus

Bonds - A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as buildings, streets, and utility infrastructure.

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals, and objectives

Budget Amendment - Under the City Charter, the Council has the sole

responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by majority vote. The City Manager has the authority to approve administrative adjustments to the budget as long as those changes will not have a significant policy impact nor affect budgeted year-end fund balances

Budget-in-Brief - Included in the opening section of the budget, the Budget in Brief is a message from the Finance Director that provides the Council and the public with a summary of key financial indicators of the City's Annual Budget

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals, and objectives

Capital Assets - Expenditures of a long-term nature such as land, buildings, machinery, furniture, and other equipment. The City has defined such assets as those with an expected life in excess of one year and an acquisition cost in excess of $5,000

Capital Investment Program (CIP) - A multi-year program (plan) for maintaining or replacing existing public facilities and assets, and for building or acquiring new ones

Capital Outlay - Expenditures to acquire, rehabilitate, or construct general capital assets and major improvements

Carryover - Unspent funds, either encumbered, reserved, or unobligated, brought forward from prior fiscal years

City Stabilization Reserve - Established by Council June 11, 2013, this reserve covers a two-month operating balance that could be used to temporarily offset significant revenue declines, to temporarily offset cash flow needs or for urgent facility costs to preserve safety or operations. Should the reserve fall below two months, it would require notification and may require approval by bond holders and a report to the City Council on the strategy to return to the minimum funding level. The remaining portion for the unfunded obligation reserve (initially funded at $2.1 million) could be used to pay down internal loans, pension obligation bonds, or offset post-employment health care obligations.

Climate Action Plan - To improve the energy efficiency of municipally owned and/or operated facilities, the City has developed a Climate Action Plan. Projects that support the Climate Action Plan have been identified in the CIP section of the budget.

Debt Financing - Borrowing funds for capital improvements needed today and pledging future revenues to repay principal and interest expenditures (see Debt Service).

Debt Instrument - Method of borrowing funds, including general obligation bonds, revenue bonds, lease/purchase agreements, lease-revenue bonds, tax allocation bonds, certificates of participation, and assessment district bonds

Debt Service - Payments of principal and interest on bonds and other debt

instruments according to a pre-determined schedule

Debt Service Fund - This fund type is used to account for the payment and accumulation of resources related to general long-term debt principal and interest; debt service payments related to enterprise operations are directly accounted for in those funds

Deficit – An excess of expenditures or liabilities over income or assets in a given period

Department - A major organizational unit of the City that has been assigned overall management responsibility for an operation or a group of related operations within a functional area

Encumbrance - Financial commitments, such as Purchase Orders or contracts, which are chargeable to an appropriation and for which a portion of the appropriation is reserved



Enterprise Funds - Enterprise funds establish a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It is the City's intent that the costs (including depreciation) of providing goods or services to the public be financed or recovered primarily through user charges. The City has established five enterprise funds: Water, Wastewater, Storm Water, Refuse, and Parking

Expenditure - The outflow of funds paid or to be paid for assets, goods, or services, regardless of when the invoice is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended (see Encumbrance).

Fiduciary Fund - Used in governmental accounting to report on assets held in a trust for others

Financial and Budgetary Policies - General and specific guidelines adopted by the Council that govern financial plan preparation and administration

Financial Position - Used generically to describe either fund balance or working capital. Because governmental and enterprise funds use different bases of accounting, fund balance and working capital are different measures of results under generally accepted accounting principles. However, they represent similar

concepts: resources available at the beginning of the year to fund operations, debt service, and capital improvements in the following year.

Fiscal Year – The beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year

Full-Time Equivalent - The total number of full-time employees working for the City.

Fund Balance – Also known as financial position, fund balance for the governmental fund types is the excess of fund assets over liabilities and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Fund balance is a similar (although not exact) concept to working capital in the enterprise funds (see Working Capital).

Fund – An accounting entity that records all financial transactions for specific activities or government functions. The six generic fund types used by the City are: General Fund, Special Revenue, Debt Service, Capital Projects, Enterprise, and Internal Service Funds.

General Fund – The primary operating fund of the City, all revenues that are not allocated by law or contractual agreement to a specific fund are accounted for in the General Fund. Except for subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose (see Fund)

Goal - A statement of broad direction, purpose, or intent

Governmental Funds – Funds generally used to account for tax-supported activities. The City utilizes four different types of governmental funds: the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

Investment Revenue - Interest income from the investment of funds not immediately required to meet cash disbursement obligations

Modified Accrual - An accounting method that recognizes revenues when they become available and measurable, and recognizes expenditures when liabilities are incurred

Objective – A statement of specific direction, purpose, or intent, based on the needs of the community and the goals established for a specific program

Operating Budget – The portion of the budget that pertains to daily operations and delivery of basic governmental services

Operations – A grouping of related programs within a functional area

Overhead - Administrative costs associated with city-wide operations which cannot be attributed to any specific department. These costs are subject to a city-wide overhead cost allocation plan to distribute costs on an equitable basis to departments and funds that are the beneficiaries of such expenses.

Proprietary Fund - Used to account for a government's ongoing organizations and activities that are similar to businesses found in the private sector

Reserve - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation

Revenue Bonds - Bonds sold to construct a project that will produce revenues pledged for the payment of related principal and interest.

Special Revenue Funds - This fund type is used to account for the proceeds from specific revenue sources (other than Trusts or major capital projects) that are legally restricted to expenditures for specific purposes

Strategic Plan - Provides policy guidance and direction for the highest priority objectives to be accomplished during the year

Subventions - Revenues collected by the State (or other level of government) that are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in-lieu and gasoline taxes.



Trust - (As related to City Trust, ED Trust, etc.) A fund established to hold funds dedicated to a specific project or purpose

Working Capital - Also known as financial position in private sector accounting, and in enterprise fund accounting in the public sector, working capital is the excess of current assets over current liabilities. For the enterprise funds, this term is a similar (although not exact) concept as fund balance in the governmental fund types.