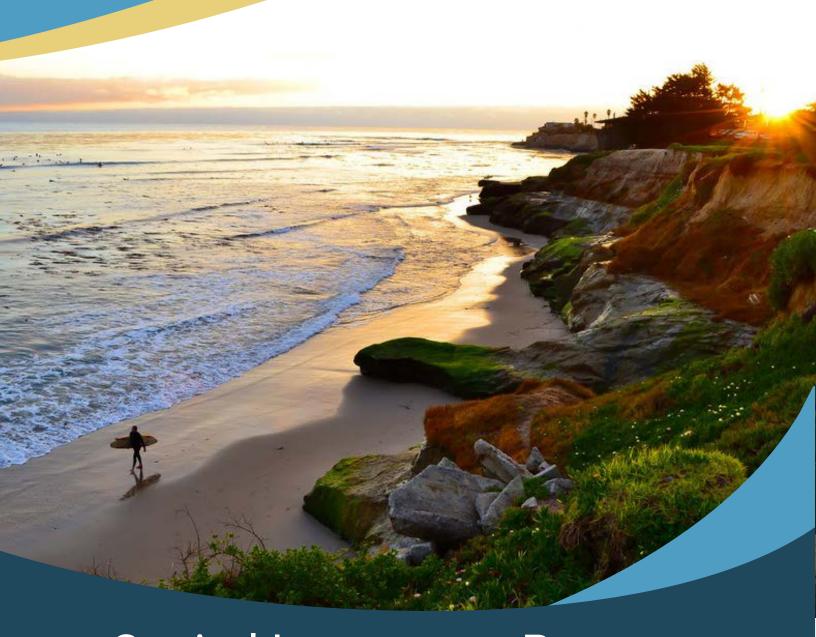
City of Santa Cruz

California



Capital Investment Program

FY 2022 - 2026

Guide to the Adopted Capital Investment Program

FY 2022 - FY 2026 Budget

Capital Investment Program

The City faces an ongoing challenge to meet its capital needs with limited resources. The preparation and adoption of the Capital Investment Program (CIP) is an important part of the City's planning process to identify and meet those needs. It is a multi-year schedule of projects with their associated costs and proposed funding sources. The CIP represents the best efforts to allocate available resources toward projects that provide the most benefit for the people of Santa Cruz. It also highlights areas where funding is deficient.

Generally, projects in the CIP are relatively large-dollar amount, nonrecurring outlays and are for the purpose of constructing, purchasing, improving, replacing or restoring assets with multi-year useful life. In addition, certain special projects and activities are included.

The CIP includes proposed projects for the next five fiscal years. It also describes projects that will be carried over from the current fiscal year. The first year of the CIP is, by and large, incorporated into and adopted with the annual budget.

Financing

The two basic methods to fund the CIP projects are (1) pay-as-you-go, which requires use of current revenues or cash on hand; and (2) pay-as-you-use, which uses debt financing to spread acquisition costs over the period of time the City plans to use a capital asset. Funds dedicated to pay-as-you-go include a share of transient occupancy taxes, grants, parks facilities taxes and fees, traffic impact and other development fees, and user fees in the enterprise funds. Both of these funding methods are useful, depending on the nature of the projects.

Using the CIP

The Capital Investment Program is divided into five sections:

- Climate Action Plan and Climate Action Plan Update
- General Fund CIP funding priority criteria
- Projects that are unfunded in fiscal years 2022-2026
- Maps of existing projects
- New and existing projects

Climate Action Plan and Climate Action Plan Update

The Climate Action Plan (CAP) adopted in 2012 specifies the greenhouse gas emissions targets and sectorally specific milestones as well as 254 measures to reach those targets and milestones by 2020. The CAP 2020 has now sunset and the Climate Action Plan 2030 development is underway. The Climate Adaptation Plan Update (CAPU) was adopted in 2018 and is an appendix to the Local Hazard Mitigation Plan (2018). It includes 44 prioritized measures to adapt the City to the impacts of climate change. Since 2015, the City's Sustainability Team has evaluated the adopted Capital Improvements Program (CIP) projects to identify those that implement the CAP and CAPU. The CAP and CAPU implementation CIP project lists are included in the front of the budget to give City leaders and decision-makers more information in considering the adopted budget. City staff may also reference these lists in preparing Health in All Policies agenda report language.

Projects

This section provides information on adopted capital investments over the next 5 years. It is organized by primary fund or funding source and function. Within each subsection, projects are arranged alphabetically.

Each project is identified by a project name and number (if previously assigned), and a project description/justification. It also includes a total project cost estimate. If applicable, the project cost estimate is reduced by additional outside funding sources, to arrive at a "net expenditure". This is the net amount that must be funded by the primary funding source of the fund. This information is provided for each of the periods displayed:

- "Prior Years" Shows the total amount that has been spent on the project in prior years up to the end of the last fiscal year.
- "2021 Budget" Shows the total amount appropriated for the current fiscal year.
- "2021 Estimated" Shows the total amount of the FY 2021 funding that will be spent on the project, including what has been spent or encumbered and what will be carried forward into FY 2022.
- "2022 Adopted", "FY 2023 Estimated", "FY 2024 Estimated", "FY 2025 Estimated", and "FY 2026 Estimated" Each individual column shows the adopted (year 2022 only) and the future estimated funding required for the project for each identified fiscal year.
- "Total 2022 2026" Shows the total adopted funding required for the projects in FY 2022, and the total estimated funding required for FY 2023, FY 2024, FY 2025, and FY 2026.

At the end of each section is a summary of total project costs, funding sources, and net project costs for capital projects, maintenance and other projects, and a combined total for the fund(s).

General Fund CIP funding priority criteria

Over the past several years, the General Fund budget has not had the resources required to fund a capital program. As a budget balancing strategy, General Funded projects have mostly been deferred or alternative funding sources pursued.

This year, new project requests were reviewed and prioritized based on several factors including consistency with the Council's Re-Envision Santa Cruz recovery strategy. The various dimensions of evaluation included: fiscal sustainability and project funding availability; projects located in the Downtown and other business sectors; infrastructure: asset condition, maintenance and longevity; regulatory or mandatory requirements; and project readiness.

Projects ranking high in priority based on the above criteria are identified as Priority 1, and are identified in the project description as such. As funding becomes available, the City Manager will fund from the prioritized list as needed.

Unfunded Projects

The Unfunded Projects section includes those projects in Priority 1 as described above, and projects in Priority 2 that will be proposed once funding is identified, and staff resources are available.

Fund Balance Projections

This section includes a Five-year projection of sources, uses and fund balances for each fund included in the CIP. An overview of the impact of projected revenue and expenditures on fund balances over time can be seen in these tables. Fund balance projections for the following funds are included in the "Fund Balance Projection" section of the CIP. The following table identifies funding sources for each fund:

| Fund | Primary Funding Source | Major Project Types | |
|---|--|---|--|
| Governmental: | | | |
| Capital Improvement Fund- General | Grants, share of transient occupancy tax, General Fund subsidy | Storm drains, transportation, government, buildings, parks, playgrounds, wharf, sidewalks, utility undergrounding, and lighting | |
| Capital Improvement Fund - Arterial Streets and Roads Fund | Grants, City Public Trust Fund, General Fund | Transportation | |
| Information Technology Fund | General Fund, Enterprise Fund | Information Technology applications and infrastructure | |
| Clean Rivers, Beaches, and Ocean Tax Fund | Tax assessments | Environmental, education | |
| Community Development Block Grant (CDBG) Fund | Grants | Housing and Community Development | |
| Gas Tax Fund | State gasoline tax | Transportation | |
| 2016 Transportation Measure D | Sales tax | Transportation | |
| Parks and Recreation Fee Fund | Subdivision developer impact fees | Parks, playgrounds, community centers, and other Parks and Recreation facilities | |

| Fund | Primary Funding Source | Major Project Types |
|---|-------------------------------------|--|
| Parks and Recreation Facility Tax Fund | Residential construction excise tax | Parks, playgrounds, community centers, and other Parks and Recreation facilities |
| RDA/SA-Redevelopment Obligation Retirement Fund | Property Tax | Successor Agency Funds |
| RDA/SA - Low/Mod Income Housing Funds | Property Tax | Affordable Housing Construction |
| RDA/SA-Capital Projects Fund | Property Tax | Street improvements, property rehabilitation, economic development, and other capital improvements |
| RDA/SA-Capital Projects-Admin | Property Tax | Administrative Costs of Successor Agency. |
| RDA/SA-Capital Projects-Del Mar Theater | Property Tax | Property management, maintenance and capital improvements to the Del Mar |
| SA City Low/Mod Income Housing Funds | Property Tax | Housing and Community Development |

Enterprise:

| Water Fund | User Fees | Water system infrastructure | |
|--------------------------|------------------|------------------------------------|--|
| Water Fund - SDC | User Fees | Water system Development | |
| Wastewater Fund | User Fees | Wastewater system infrastructure | |
| Refuse Fund | User Fees | Sanitation, recycling and landfill | |
| Refuse rulid | | infrastructure | |
| | | Downtown parking district | |
| Parking Fund | User Fees | facilities, including parking lots | |
| | | and structures | |
| Storm Water Fund | Storm water fees | Flood control facilities | |
| Storm Water Overlay Fund | Storm water fees | Flood control facilities | |

Projects that support the Climate Action Plan

| Project Name | Project # | New/Existing |
|---|-----------|--------------|
| Un-Signalized Crossing Improvement Project | c402215 | new |
| Advance Dilemma Zone Detection and Retroreflective Signal | | |
| Back Plate Upgrades | c402216 | new |
| Garfield Park Renovation | c302235 | new |
| Ocean View Park Redesign | c302236 | new |
| Harvey West Park Infrastructure Improvements Electric Vehicle Charging Station Expansion in Public City | c302238 | new |
| Parking Lots | c402214 | new |
| Pacific Station North | c512201 | new |
| Pacific Station South | c512202 | new |
| Harvey West Pool - Pool Lighting, Controls, and Cleaning | | |
| Systems Replacement and Updates | c302102 | existing |
| Trail Across 135 Dubois Easement | c302104 | existing |
| Grant Park - Restroom Plumbing Upgrade | c302105 | existing |
| DeLaveaga Park Ballfield Lighting and Score Booth Upgrades | c302109 | existing |
| Wharf, HQ Windows and Doors Replacement | c302113 | existing |
| Harvey West Ballfield Lighting | c302119 | existing |
| Irrigation System Improvements | c302122 | existing |
| Sgt. Derby Park Irrigation Renovation | c302132 | existing |
| Civic Roof Repair* | c302140 | existing |
| Solar PV Expansion at Corp Yard | c101901 | existing |
| Trails Study | c301908 | existing |
| Garfield Park Irrigation | c301911 | existing |
| UCSC-City Transportation Improvements & Studies | c401008 | existing |
| Bay High Intersection Improvements | c401103 | existing |
| Riverside – Second Intersection Improvements | c401105 | existing |
| Ocean / Water Intersection Improvements | c401410 | existing |
| MB Sanctuary Scenic Trail (Rail Trail) Segment 7 | c401413 | existing |
| Citywide Traffic Signal Controller Upgrade | c401602 | existing |
| MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9 | c401804 | existing |
| Swanton Blvd Multi Use Trail Connector | c401805 | existing |
| Market Street Bike lanes and Sidewalk | c401806 | existing |
| Downtown Bike Locker Replacement Program | c401812 | existing |
| Building Energy Efficiency Advance (CEC Grant | c401814 | existing |
| Pacific Avenue Sidewalk - Front to Second | c401902 | existing |
| Downtown Intersection Improvements | c401903 | existing |
| Delaware - Swift Intersection Improvements | c401904 | existing |
| Bay - West Cliff Intersection Improvements | c401905 | existing |

| Project Name | Project # | New/Existing |
|--|-----------|--------------|
| Landfill Master Plan Development | c401909 | existing |
| San Lorenzo River Walk Lighting | c401910 | existing |
| Mission Street Improvement Plan | c402001 | existing |
| Murray Street Bridge Seismic Retrofit and Barrier Rail | c409321 | existing |
| Trolley Acquisition | c511704 | existing |
| Farmers Market Structure** | c511901 | existing |
| Advanced Metering Infrastructure | c701603 | existing |
| Recycled Water | c701611 | existing |
| Recycled Water- SDC | c701612 | existing |
| Public Facilities – Maintenance - CEC | m609195 | existing |

^{*}This project will implement the Climate Adaptation Plan depending on which resiliency measures are integrated into a green design approach.

^{**}This project implements the Climate Action Plan if it includes solar PV panels on the canopy structure or rooftop.

Projects that support the Climate Adaption Plan Update

| Project Name | Project # | New/Existing |
|--|-----------|--------------|
| Pacific Station North* | c512201 | new |
| ASR - Mid County Existing Infrastructure | c702101 | existing |
| ASR - Mid County New Wells | c702102 | existing |
| ASR - Santa Margarita Groundwater Basin | c702103 | existing |
| ASR - New Pipelines | c702104 | existing |
| Newell Creek Pipeline Felton/Graham Hill WTP | c702105 | existing |
| Newell Creek Pipeline Felton/Loch Lomond WTP | c702106 | existing |
| Union/Locust Building Generator | c702107 | existing |
| N. Coast Repair Ph4 Des and Const | c702108 | existing |
| N. Coast Repair Ph5 Des and Const | c702109 | existing |
| FEMA Certification of San Lorenzo River | c402109 | existing |
| San Lorenzo Park Redesign | c301907 | existing |
| Garfield Park Irrigation | c301911 | existing |
| Bethany Curve Park Improvements | c301915 | existing |
| Wharf Commons Surfacing Improvements | C302228 | existing |
| Mission Hill Utility Undergrounding | c401004 | existing |
| San Lorenzo River Pump Station #2 | c401207 | existing |
| Riverside Ave Utility Underground Phase II | c401208 | existing |
| Pogonip Creek Sedimentation Removal | c401306 | existing |
| Trevethan Storm Drain Project - Phase 1 | c401307 | existing |
| Branciforte Creek Channel Repair and Maintenance | c401313 | existing |
| San Lorenzo River Levee Storm Drain Maintenance | c401314 | existing |
| State Route 1 Bridge Replacement | c401402 | existing |
| West Cliff Drive Revetment Repair | c401501 | existing |
| Chestnut Street Storm Drain Replacement | c401505 | existing |
| Bay Drive Storm Damage Repair | c401507 | existing |
| Catch Basin Replacement Program | c401610 | existing |
| Wastewater Treatment Facility Infrastructure and Major Equipment | c401706 | existing |
| Downtown SLR Drainage System Assessment | c401707 | existing |
| CMP Storm Drain Pipe Replacement | c401709 | existing |
| Curtis Street Strom Drain Phase II | c401802 | existing |
| Soquel/Pine Storm Drain | c402002 | existing |
| Murray Street Bridge Seismic Retrofit | c409321 | existing |
| SLR Flood Control Environ Rest Project | c409512 | existing |
| Jesse Street Marsh | c409669 | existing |
| San Lorenzo River Lagoon Management Program | c601403 | existing |
| Main Replacements- Engineering Section | c700002 | existing |

| Project Name | Project # | New/Existing |
|---|-----------|--------------|
| Main Replacements- Distribution Section | c701507 | existing |
| ASR and In-Lieu Feasibility Study | c701609 | existing |
| Aquifer Storage and Recovery | c701610 | existing |
| Recycled Water Feasibility Study | c701611 | existing |
| Recycled Water | c701612 | existing |
| Newell Creek Pipeline Rehab/Replacement | c701701 | existing |
| Water Supply Augmentation | c701705 | existing |
| N Coast System Major Diversion Rehab | c701802 | existing |
| Main Replacements- Eng Section- Transmission | c709833 | existing |
| West Cliff Drive Multi-use Path Pavement Rehabilitation | m400819 | existing |
| West Cliff Stair Repair at Indicators | m401402 | existing |
| Neary Lagoon Park Rehab-Maint. (Annual) | m409668 | existing |
| Public Facilities - Maintenance | m609195 | existing |

^{*}This project will implement the Climate Adaptation Plan depending on which resiliency measures are integrated into a green design approach.

General Fund CIP Priority Criteria

The following outlines the proposed criteria of prioritizing new capital improvement project requests to ensure consistency with Re-Envision Santa Cruz recovery strategy among other considerations:

Fiscal Sustainability: Project Funding Availability

- 1. Project funding is significantly leveraged by grants, State or Federal aid
- 2. Rank is increased based on assessment of the amount of funding needed to complete the current project phase and entire project.
 - a) 75% + of project funding has been secured
 - b) 50%+ of project funding has been secured
 - c) At least 25%+ of project funding has been secured
 - d) Less than 25% of project funding has been secured

Downtown and Other Business Sectors-

1. Contributes toward economic development and revitalization/recovery efforts

Infrastructure: Asset Condition, Maintenance & Longevity-

- 1. Existing conditions and capacity to meet basic levels of service is deficient
- 2. Avoids potential failure due to substandard conditions
- 3. Improves the overall reliability of the capital asset and infrastructure system
- 4. Major implications of delaying the project such as significant future costs, or negative community impacts
- 5. Extent to which reduces City operations and maintenance expenditures
- 6. Increases the longevity of the capital asset or extends the useful life of the asset in the long term

Regulatory or Mandated Requirements-

1. By legal or regulatory mandate or requirement, court order, settlement or mitigation of plausible legal claims.

Project Readiness-

- 1. Ready to enter the phase corresponding to the funding proposed
- 2. Complex environmental issues or known significant legal challenges shall be scored lower than projects without said complications

Unfunded Projects- Priority 1
The following projects have been approved for implementation/construction as General Funding becomes available at the discretion of the City Manager.

| General Fund CIP Funding Priority 1 | |
|---|-----------|
| Chestnut Street Storm Drain Replacement and Paving (Paving in | |
| Fund 317) | 875,000 |
| City Hall Parking Lots | 40,000 |
| Civic Roof Repair | 420,000 |
| Fire Engine Type I Pierce Pumper 1250 GPM | 650,000 |
| Harvey West Ballfield Lighting | 320,000 |
| Pogonip Creek Sedimentation Removal | 250,000 |
| Public Facilities - Energy Savings and Maintenance | 200,000 |
| West Cliff Drive Stabilization | 500,000 |
| Wharf Gate Parking Equipment Replacement | 450,000 |
| Total General Fund CIP Funding Priority Unfunded Projects: | 3,705,000 |

Unfunded Projects- Priority 2

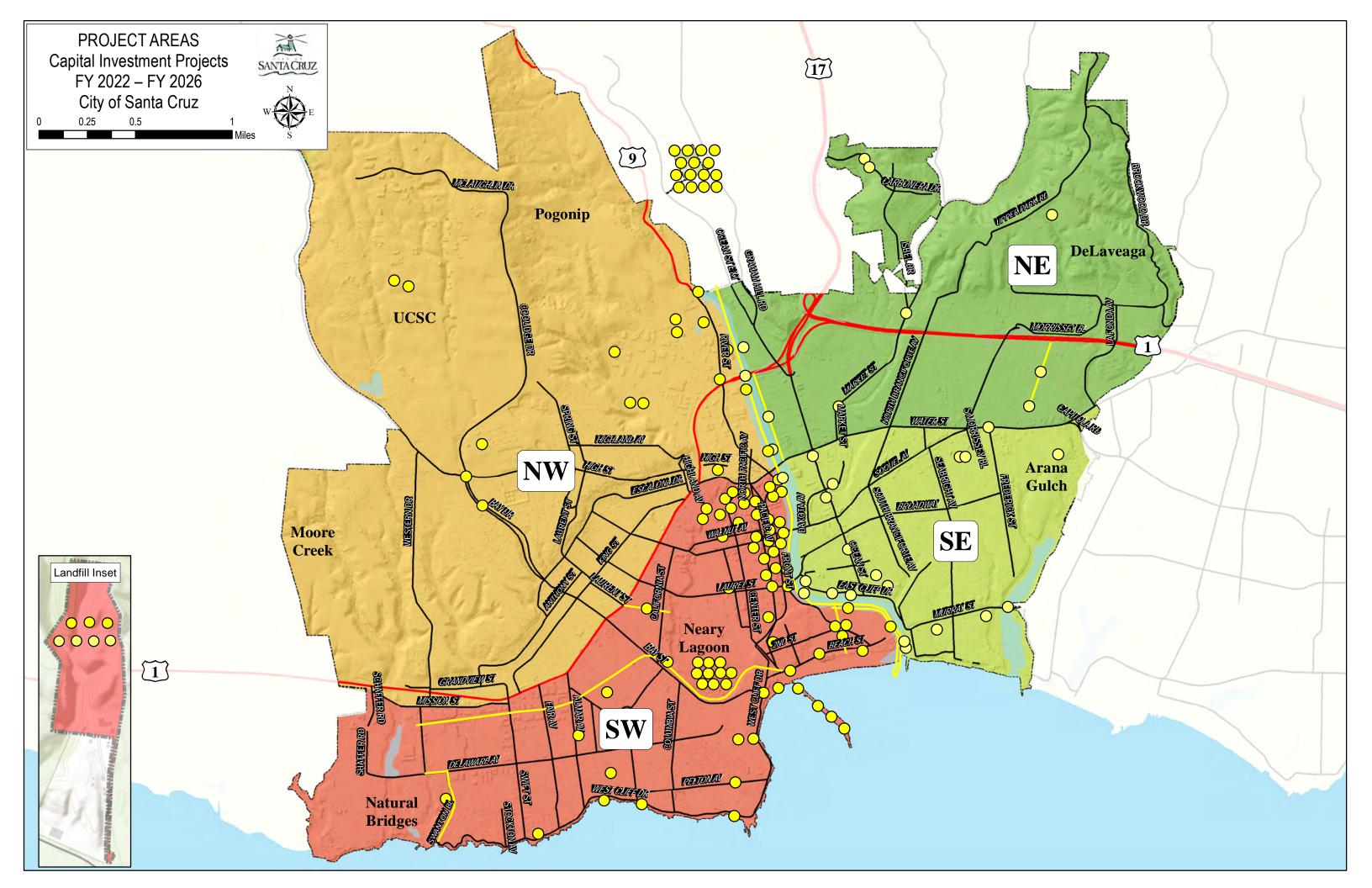
The projects listed below ranked lower in order of priority and will be reconsidered for funding and approval the following year.

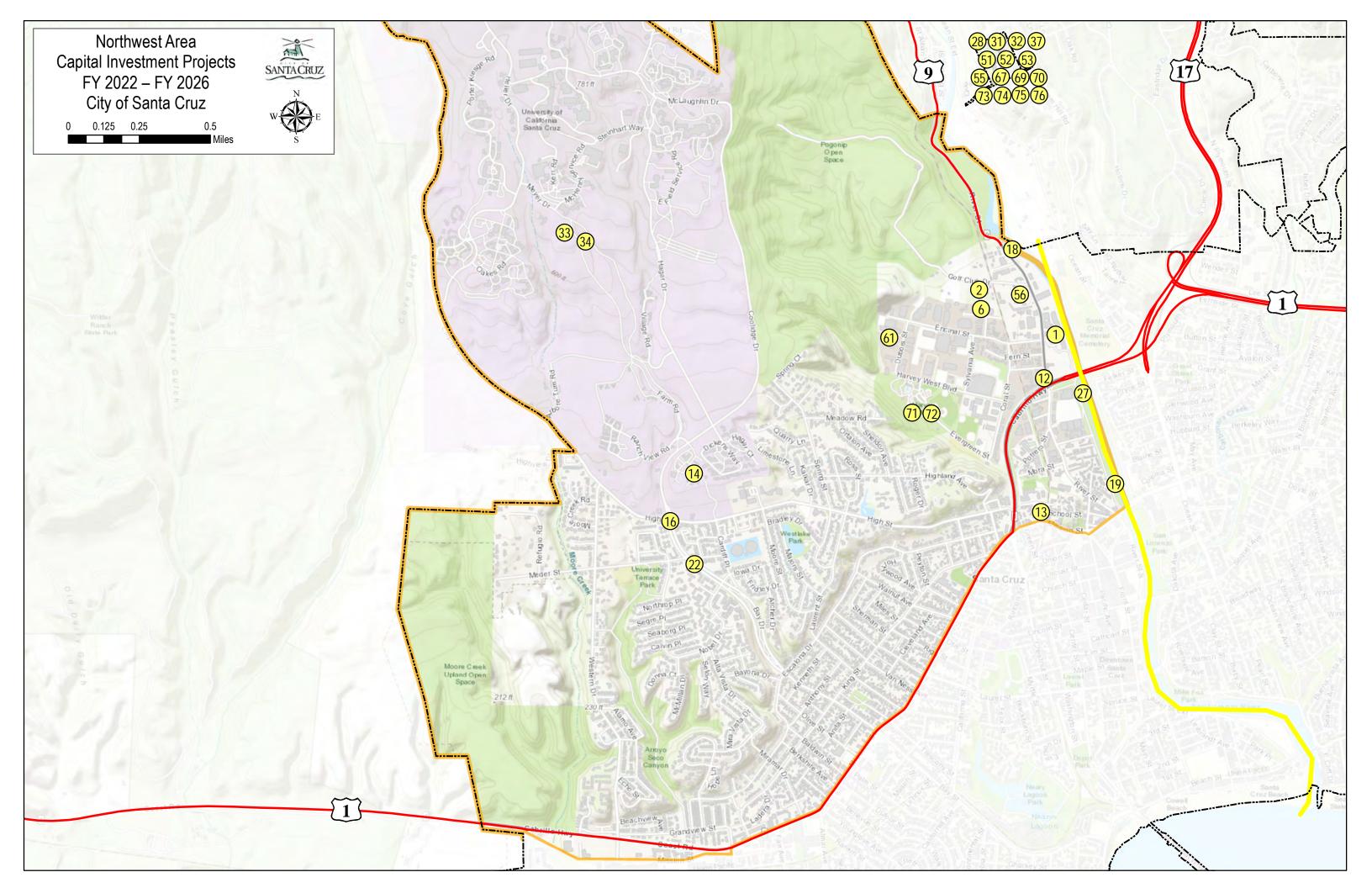
| Fire Department | |
|---|------------|
| Fire Department Training Center | 2,000,000 |
| Fire Administration Security Fencing | 75,000 |
| Fire Station 2 (Eastside) Exercise & Storage Facility | 250,000 |
| Fire Station 2 Replacement | 5,500,000 |
| Marine Safety Headquarters Replacement | 3,750,000 |
| Fire Station 1 Rear Driveway | 24,000 |
| Fire Station 3 Rear Driveway | 30,000 |
| Fire Station 3 Rear Expansion-Apparatus Bay | 350,000 |
| Total Fire Department Unfunded Projects: | 11,979,000 |

| Parks & Recreation Department | |
|--|-----------|
| Pogonip Clubhouse Renovation | 5,000,000 |
| Civic Auditorium Renovations - (\$2 to \$22 million) | 2,000,000 |
| Wharf Master Plan Implementation - (\$1 to \$20 million) | 1,000,000 |
| Total Parks & Recreation Department Unfunded Projects: | 8,000,000 |

| Public Works Department – Citywide Storm Drains | |
|---|------------|
| Branciforte Creek Scour Repair and Maintenance | 1,500,000 |
| City Hall Parking Lot Repairs | 80,000 |
| Curtis Street Storm Drain Phase II (Some In Adopted CIP) | 500,000 |
| Data Center Cooling | 80,000 |
| Grant Street Storm Drain Installation | 400,000 |
| Ladera Storm Drain Improvements | 75,000 |
| Mission Street Extension Storm Drain | 100,000 |
| Storm Drain Master Plan Projects | 5,000,000 |
| Soquel-Pine Street Improvements and Storm Drain (Some In Adopted CIP) | 1,300,000 |
| San Lorenzo River Gravity Outlet System Rehabilitation | 400,000 |
| San Lorenzo River Pump Station Rehab and Upgrades | 2,000,000 |
| Corp Yard Stormwater Pollution Prevention Plan and | |
| Implementation (Some In Adopted CIP) | 34,500 |
| Total Public Works Citywide Storm Drains Unfunded | |
| Projects: | 11,469,500 |

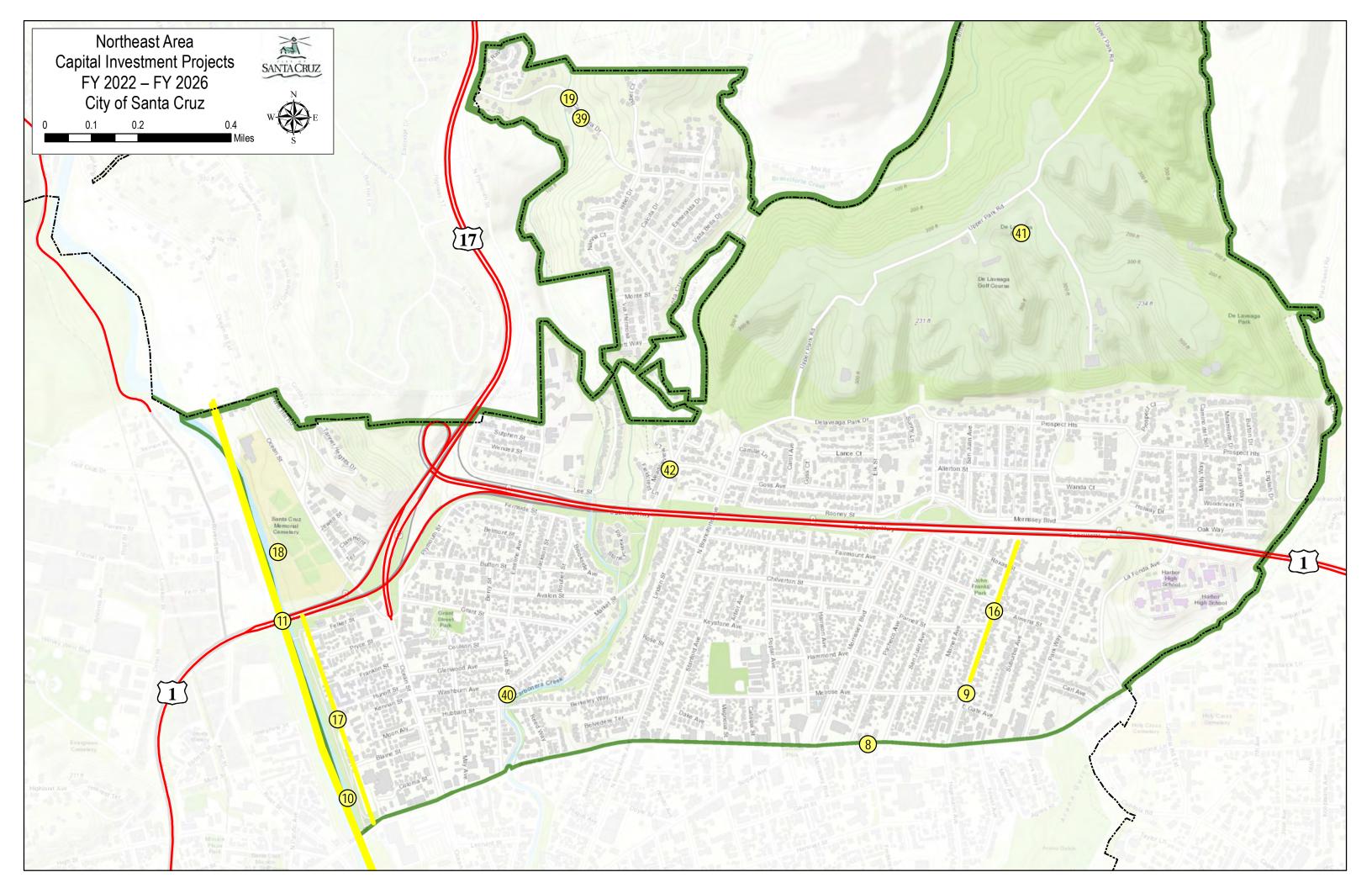
| Public Works Department – Transportation Improvements | |
|--|-------------|
| Active Transportation Plan Implementation | 135,000,000 |
| Beach Street Streetscape | 2,000,000 |
| Cooper Street Streetscape | 200,000 |
| Downtown Side Street Streetscape | 2,500,000 |
| East Cliff Drive Walkway and Railing Repair (Seabright to 4th) | 1,000,000 |
| East Cliff Drive Walkway Widening (end of levee to Buena Vista) | 1,000,000 |
| Laurel Street Improvements - Front to Chestnut | 3,000,000 |
| MB Sanctuary Scenic Trail (Rail Trail) Segment 9 (Design & Enviro in CIP) | 11,900,000 |
| Miscellaneous Traffic Signals and Projects | 2,000,000 |
| Neighborhood Traffic Calming Improvements | 2,500,000 |
| Ocean Street Improvements | 6,000,000 |
| Pacific Avenue Streetscape - Laurel to Beach | 2,000,000 |
| Sidewalks and Access Ramps (some are in ATP above) | 10,000,000 |
| State Route 1/Bay & Chestnut-King Improvements | 3,000,000 |
| State Rte 1 Bridge Replacement (Some In Adopted CIP) | 16,000,000 |
| Street Overlay and Reconstruction (In addition to Measure H, D and Grants) | 30,000,000 |
| Third Street Walkway /Front Street Slope Stabilization and Repair | 500,000 |
| West Cliff Dr. Stair Rehabilitation (Some In Adopted CIP) | 100,000 |
| West Cliff Drive Stabilization (Some In Adopted CIP) | 4,250,000 |
| Unimproved Streets | 9,000,000 |
| Total Public Works Transportation Improvements Unfunded Projects: | 241,950,000 |
| Total Public Works Department Unfunded Projects | 283,919,500 |
| Citywide Improvements | |
| Facilities Master Plan | 30,500,000 |
| Total Citywide Improvements Unfunded Projects: | 30,500,000 |
| Total Unfunded Projects: | 307,603,500 |





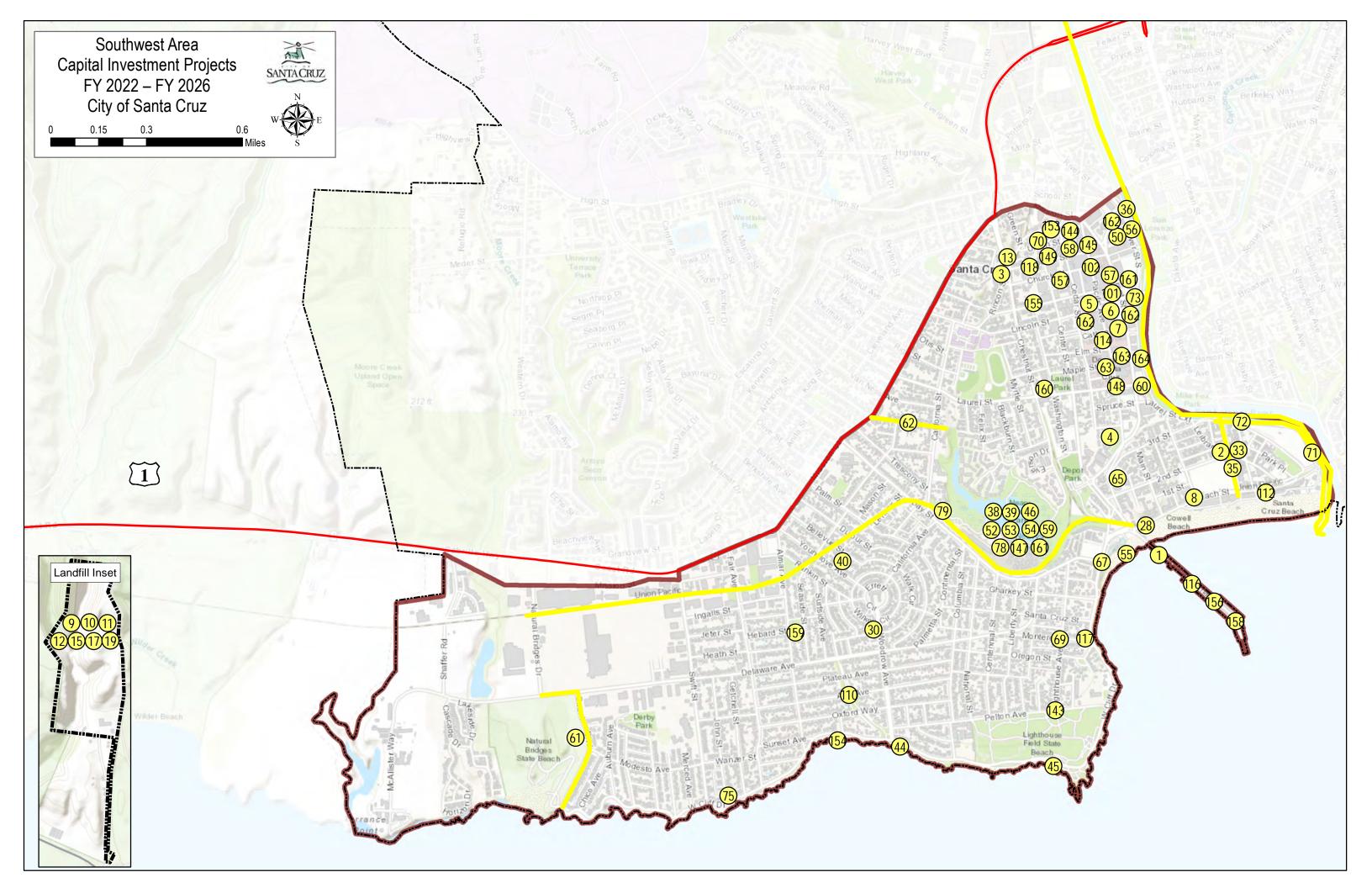
Northwest Quadrant

| Map # | Project Name | Project # |
|-------|---|-----------|
| 1 | Tannery Landscaping | c511706 |
| 2 | CEC Grant- Bldg Energy Efficiency Advance | c401814 |
| 6 | Corp Yard Stormwater Pollution Prevention | c601701 |
| 12 | State Route 1/9 Intersection Improvements | c400805 |
| 13 | Mission Street Hill Utility Undergrounding | c401004 |
| 14 | UCSC City Transportation Improvements | c401008 |
| 16 | Bay/High Intersection Improvements | c401103 |
| 18 | Pogonip Creek Sedimentation Removal | c401306 |
| 19 | San Lorenzo River Levee Storm Drain Maintenance | c401314 |
| 22 | Bay St Storm Damage Repair | c401507 |
| 27 | SLR Mouth & Lagoon Mgmt Plan Devel. | c601403 |
| 28 | GHWTP Facilities Improvement Project | c700025 |
| 31 | GHWTP CC Tanks Replacement | c701501 |
| 32 | GHWTP Flocculator Rehab/Replacement | c701502 |
| 33 | University Tank No. 4 Rehab/Replacement | c701505 |
| 34 | University Tank No. 5 Replacement | c701506 |
| 37 | ASR Planning | c701609 |
| 51 | GHWTP CC Tanks Replacement | c701501 |
| 52 | GHWTP Flocculator Rehab/Replacement | c701502 |
| 53 | Recycled Water Feasibility Study | c701611 |
| 55 | Felton Diversion Pump Station Assessment | c701906 |
| 56 | Solar PV Expansion at Corp Yard | c101901 |
| 61 | Trail Across 135 Dubois Easement | c302104 |
| 67 | Newell Crk. Pipeline Felton/Graham Hill | c702105 |
| 69 | Beltz WTP Filter Rehabilitation | c702108 |
| 70 | GHWTP Gate Entrance Upgrades | c702109 |
| 71 | Harvey West Ballfield Lighting | c302218 |
| 72 | Harvey West Park Infrastructure Improvements | c302238 |
| 73 | GHWTP Facilities Improvement Project | c700025 |
| 74 | Beltz 10 and 11 Rehab & Development | c700026 |
| 75 | Water Quality Lab Upgrades | c702005 |
| 76 | GHWTP SCADA Radio System Replacement | c702201 |



Northeast Quadrant

| Map # | Project Name | Project # |
|-------|---|-----------|
| 8 | Soquel/at Frederick Minor Widening | c401003 |
| 9 | Trevethan Storm Drain Project - Phase 1 | c401307 |
| 10 | San Lorenzo River Levee Storm Drain Maintenance | c401314 |
| 11 | State Route 1 Bridge Replacement | c401402 |
| 16 | Trevethan Ave Sewer | c401810 |
| 17 | San Lorenzo River Walk Lighting | c401910 |
| 18 | SLR Mouth & Lagoon Mgmt Plan Devel. | c601403 |
| 19 | Pump Station P11-SP101 Modifications | m401601 |
| 39 | Isbel Pump Station Replacement | c402105 |
| 40 | Senior Center Rehab | c302101 |
| 41 | Driving Range Improvements | c302213 |
| 42 | Branciforte Drive Retaining Wall Project | c402211 |



Southwest Quadrant

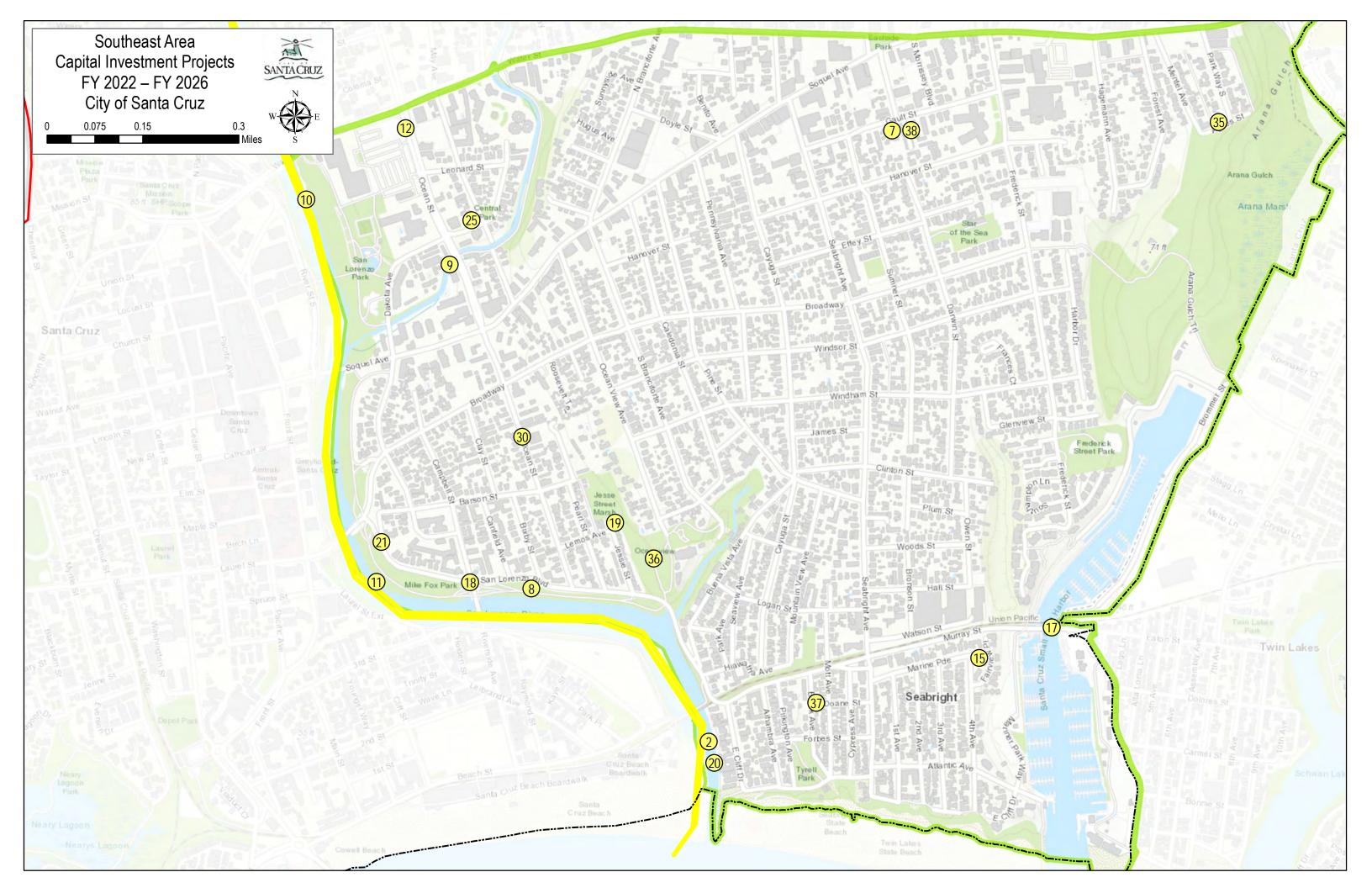
| Map # | Project Name | Project # |
|-------|--|-----------|
| 1 | Wharf Rehabilitation Projects | c511502 |
| 2 | Riverside Avenue Improvements Phase II | c401208 |
| 3 | Broadband Infrastructure | c511501 |
| 4 | Lower Pacific Avenue Improvements | c511702 |
| 5 | Downtown Alley Improvements | c511703 |
| 6 | Trolley Acquisition | c511704 |
| 7 | Farmers Market Structure | c511901 |
| 8 | Citywide Sign Program Phase II | r521205 |
| 13 | City Hall Parking Lot Repairs | c601301 |
| 28 | Beach Street Restrooms | c301913 |
| 30 | Garfield Park Measure S Facility Remodel | c351802 |
| 33 | Riverside Second St improvements | c401105 |
| 35 | Riverside Avenue Improvements Phase II | c401208 |
| 36 | San Lorenzo River Levee Storm Drain Maintenance | c401314 |
| 38 | WWTF Transformer Replacement | c401405 |
| 39 | WWTF Water Piping Rehab | c401407 |
| 40 | MB Sanctuary Scenic Trail (Rail Trail) - Segment 7 | c401413 |
| 44 | West Cliff Drive Stabilization | c401501 |
| 45 | West Cliff Drive Stabilization | c401501 |
| 46 | WWTF Ultraviolet Disinfection System Replacement | c401504 |
| 50 | River-Front Garage Elevator | c401509 |
| 52 | Front-Spruce-Pacific-Sewer Main Rehab | c401606 |
| 53 | WWTF-Upgrade Digester Equipment | c401607 |
| 54 | WWTF-Laboratory Modernization | c401608 |
| 55 | Cowell Beach Water Quality Project | c401614 |
| 56 | Parking Equipment Replacement - River Front Garage | c401703 |
| 57 | Parking Equipment Replacement - Soquel/ Front Garage | c401704 |
| 58 | Parking Equipment Replacement - Locust Garage | c401705 |
| 59 | WWTF Infra. and Major Equip Study | c401706 |
| 60 | Downtown SLR Drainage System Assessment | c401707 |
| 61 | Swanton Blvd Multi-Use Trail Connector | c401805 |
| 62 | Larent Street Sewer | c401809 |
| 63 | Downtown Bike Locker Replacement Program | c401812 |
| 65 | Pacific Avenue Sidewalk - Front to Second | c401902 |
| 67 | Bay - West Cliff Intersection Improvements | c401905 |
| 69 | Monterey St. and Lighthouse Ave. Sewer | c401907 |
| 70 | City Hall Parking Lot Repairs | c601301 |
| 71 | SLR Mouth & Lagoon Mgmt Plan Devel. | c601403 |
| 72 | SLR Mouth & Lagoon Mgmt Plan Devel. | c601403 |
| 73 | SLR Mouth & Lagoon Mgmt Plan Devel. | c601403 |
| 75 | West Cliff Drive Multi-use Maintenance | m400819 |
| 78 | WWTF Equipment Replacement | m409659 |
| 79 | Neary Lagoon Park Rehab-Maint. (Annual) | m409668 |

Southwest Quadrant (continued)

| Map # | Project Name | Project # |
|-------|---|-----------|
| 101 | Elevator Controls Upgrade | c402004 |
| 102 | Downtown Mixed Use Project | c512002 |
| 110 | Bethany Curve Park Improvements | c301915 |
| 112 | Beach/Cliff Traffic Signal | c401303 |
| 114 | Downtown Intersection Improvements | c401903 |
| 116 | Miramar Demolition and Wharf Piling Replacement | c511705 |
| 117 | West Cliff Stair Repair | m401402 |
| 118 | Space Utilization Design for City Hall | c101701 |
| 143 | Pelton Ave Pump Station Generator | c402104 |
| 144 | Locust Garage Improvements | c402106 |
| 145 | Downtown Parking Garages Signs and Paint Upgrade | c402107 |
| 147 | Wastewater Collections Storage | c402110 |
| 148 | Pacific Avenue Beautification | c512101 |
| 149 | ASR - Mid County Existing Infrastructure | c702101 |
| 153 | Union/Locust Back-up Generator | c702107 |
| 154 | West Cliff Dr. Shoreline Adaptation & Management Plan | c101905 |
| 155 | Rescue Unit | c212203 |
| 156 | Wharf Railing Improvements | c302003 |
| 157 | Civic Roof Repair | c302204 |
| 158 | Facility Improvements | c302214 |
| 159 | Garfield Park Renovation | c302235 |
| 160 | Louden Nelson Community Center - Senior Studio Improvement | sc302241 |
| 161 | City Headworks Replacement | c402204 |
| 162 | Electric Vehicle Charging Station Expansion in Public City Parking Lots | c402214 |
| 163 | Pacific Station North | c512201 |
| 164 | Pacific Station South | c512202 |

Landfill - Southwest Quadrant

| Map # | Project Name | Project # |
|-------|--|-----------|
| 12 | Dimeo Lane Paving and Storm Drain | c401312 |
| 15 | Recycling Building and Equipment Improvement | c401811 |
| 17 | Gas Probe Remediation | c401908 |
| 19 | Landfill Master Plan Development | c401909 |
| 9 | Recycling Center Storm Water Quality Improvements | c402111 |
| 10 | Landfill Design/ Partial Constr Cell 3 | c400046 |
| 11 | RRF Household Hazardous Waste Facility Improvement Project | c402202 |



Southeast Quadrant

| Map # | Project Name | Project # |
|-------|---|-----------|
| 2 | SLR Mouth & Lagoon Mgmt Plan Devel. | c601403 |
| 7 | Branciforte Measure S Facility Remodel | c351801 |
| 8 | San Lorenzo River Pump Station #2 | c401207 |
| 9 | Branciforte Creek Channel Repair and Maintenance | c401313 |
| 10 | San Lorenzo River Levee Storm Drain Maintenance | c401314 |
| 11 | San Lorenzo River Sanitary Sewer Siphon | c401315 |
| 12 | Ocean/Water Intersection Imp | c401410 |
| 15 | MB Sanctuary Scenic Trail (Rail Trail) - Segments 8 & 9 | c401804 |
| 17 | Murray Street Bridge Seismic Retrofit and Barrier Rail | c409321 |
| 18 | SLR Flood Control Environ Rest Project | c409512 |
| 19 | Jesse Street Marsh | c409669 |
| 20 | SLR Mouth and Lagoon Mgmt. Plan | c601403 |
| 21 | SLR Lagoon MGMT | c601403 |
| 25 | Central Park Playground Upgrades | c302020 |
| 30 | Ocean Street Beautification | c512001 |
| 35 | Mentel Aerial Sewer Improvement | c402102 |
| 36 | Ocean View Park Redesign | c302236 |
| 37 | Sewer Realignment Project | c402203 |
| 38 | Library Lane Sewer | c402204 |

Unmapped

| Project Name | Project # |
|--|-----------|
| Homeless Infrastructure Projects | c102101 |
| Information Technology Infrastructure | c152001 |
| Information Technology Applications | c152002 |
| City Arterial and Collector Street Reconstruction and Overlay | c400809 |
| City Residential and Collector Street Reconstruction and Overlay | c400810 |
| Sewer System Improvements | c401511 |
| Citywide Traffic Signal Controller Upgrade | c401602 |
| Catch Basin Replacement Program | c401610 |
| Storm Water Trash Capture Program | c401701 |
| CMP Storm Drain Pipe Replacement | c401709 |
| FEMA Levee Certification | c402112 |
| CMMS Upgrade | c402205 |
| Unsignalized Crossing Improvement Project | c402215 |
| Advance Dilemma Zone Detection and Retroreflective Signal | c402216 |
| Back Plate Upgrades | |
| Main Replacements- Engineering Section | c700002 |
| Water Main Replacements -Outside Agency | c700003 |
| University Tank No. 5 Replacement | c701506 |
| Main Replacements- Distribution Section | c701507 |
| Meter Replacement Project | c701603 |
| NCD I/O Replacement Project | c701606 |
| ASR Planning | c701609 |
| Newell Creek Pipeline Rehab/Replacement | c701701 |
| Security Camera & Building Access Upgrades | c701704 |
| Water Supply Augmentation Strategy Implementation | c701705 |
| Aerators at Loch Lomond | c701706 |
| Coast Pump Station Line Repairs | c701707 |
| Graham Hill WTP Tube Settler Replacement | c701708 |
| N. Coast System Rehab- Laguna Diversion | c701801 |
| River Bank Filtration | c701806 |
| Water Program Administration | c701901 |
| Tait Diversion Rehab/Replacement | c701903 |
| Facility & Infrastructure Improvements | c701907 |
| N Coast System Repair/Replace-Planning | c701908 |
| Distribution System Water Quality Improvements | c702001 |
| Brackney Landslide Area Pipeline Reduction | c702002 |
| Water Program Management Reserve | c702003 |
| CMMS Software Replacement for Water Dept | c702202 |
| Bridge Maintenance | m401302 |
| Public Facilities - Maintenance/CEC Energy Saving Projects | m609195 |