



2019 Annual Budget



City of Santa Cruz, California
July 1, 2018 - June 30, 2019



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Adopted ANNUAL BUDGET

Fiscal Year 2019

July 1, 2018 – June 30, 2019

Mayor David Terrazas

**Vice Mayor Martine Watkins
Councilmember Cynthia Chase
Councilmember Cynthia Mathews**

**Councilmember Sandy Brown
Councilmember Chris Krohn
Councilmember Richelle Noroyan**

**Martín Bernal
City Manager**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Santa Cruz
California**

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morill

Executive Director

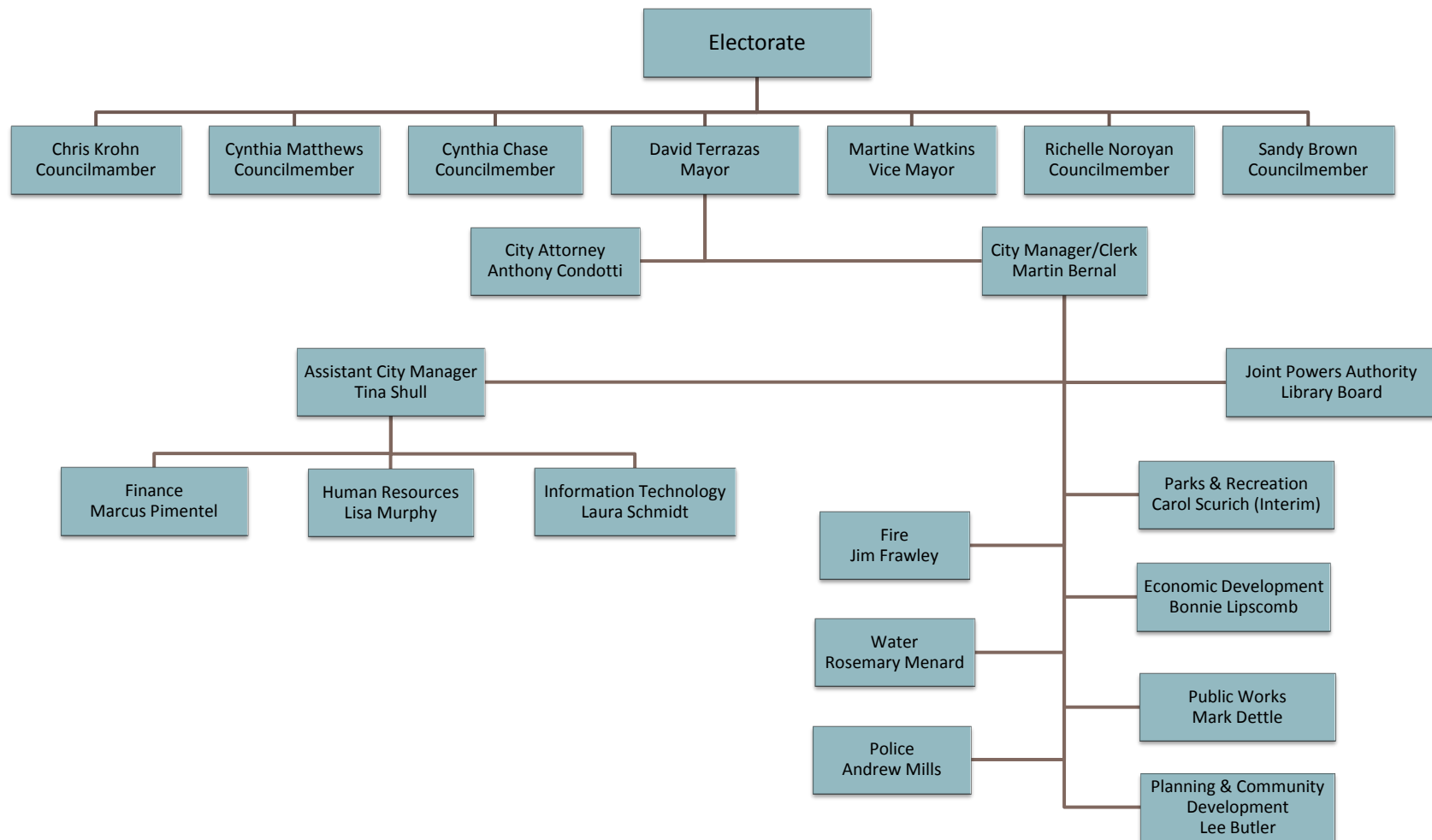


Monterey Bay

INTRO - 2

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Administrative Staff

City Manager	Martín Bernal
Assistant City Manager	Tina Shull
Chief of Fire	Jim Frawley
Chief of Police	Andrew Mills
City Attorney	Anthony Condotti
Director of Economic Development	Bonnie Lipscomb
Director of Finance	Marcus Pimentel
Director of Human Resources.....	Lisa Murphy
Director of Information Technology	Laura Schmidt
Director of Libraries	Susan Nemitz
Director of Parks and Recreation (Interim)	Carol Scurich
Director of Planning and Community Development	Lee Butler
Director of Public Works	Mark Dettle
Director of Water	Rosemary Menard

Board, Commission & Committee Chairpersons

Arts Commission	Bennett Williamson
Board of Building and Fire Appeals.....	William Kempf
Commission for Prevention of Violence Against Women	Brooke Newman
Downtown Commission	Casey Coonerty Protti
Equal Employment Opportunity Committee	Katherine Donovan
Historic Preservation Commission	Peter McGettigan
Measure K Oversight Committee	vacant
Parks and Recreation Commission	Donna Meyers
Planning Commission	Julie Conway
Sister Cities Committee.....	Leo Jed
Successor Agency Oversight Board to the former Redevelopment Agency	Cynthia Mathews
Transportation and Public Works Commission	Erich Friedrich
Water Commission.....	Linda Wilshusen

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CITY MANAGER'S BUDGET MESSAGE

Martín Bernal

June 12, 2018

To the Honorable Mayor and Members of the City Council:

It is once again my honor to present you with the Adopted Fiscal Year (FY) 2019 Annual Budget for the City of Santa Cruz. We remain focused on the City's Strategic Vision to enhance:

- Environmental sustainability and well-managed resources;
- Community safety and well-being;
- Economic vitality;
- Organizational health;
- Financial stability;
- Reliable and forward looking infrastructure and facility; and
- Engaged and informed community.

Last year, the City Council took the City's Strategic Vision goals and adopted a two-year Work Plan in order to target priority and resources on the most critical needs facing our community. The Work Plan focuses on implementing specific actions in three critical areas as follows:

- Increasing Housing Availability and Affordability
- Enhancing Community Safety and Well-being
- Delivering 21st Century Infrastructure

We have completed the first year and have made significant progress. Highlights and accomplishments are presented below.

Budget Overview

The Annual FY 2019 Budget totals \$264.6 million. This includes an operating budget of \$221.8 million and capital project budget of \$42.7 million (now includes \$1.5 million from the passage of Measure S on June 5, 2018). The major operations included in the FY 2019 operating budget are the City's General Fund of \$102.2 million, which supports our day-to-day public safety, roads, traffic, and parks operations; and the operations and capital budgets of the Water Fund (\$54.5 million); the Wastewater Fund (\$26.0 million); and the Refuse Fund (\$23.1 million).

As the Council is well aware, we continue to project increasing, General Fund budget deficits over the next five fiscal years. The reasons behind these projected deficits are not of our own making. Cities are at the mercy of the California retirement system which has imposed significant rate increases in order to address investment earnings shortfalls. The local government finance structure needs to be modernized in order address deteriorating revenues from online sales and other structural economic changes. Local control of finances has also been progressively hampered through voter initiatives and State legislation. Moreover, there are renewed efforts to create additional obstacles for cities to make their own decisions about what their residents want to fund, as was the case with the California Business Round Table initiative that qualified for the November 2018 ballot that would have dangerously limited, retroactively to January 2018, our ability for local voters to create or increase any taxes. This business group, led by big soda, subsequently used this measure to negotiate the approval of AB 1838 by the California Governor and Assembly that restricts until January 2031 any local agency from to tax sugar sweetened beverages or other "groceries". There is also an attempt to repeal Senate Bill 1 which is currently funding critical transportation and road improvements.

Despite these conditions, the City has been a model of fiscal responsibility as evidenced by our exemplary fiscal practices and excellent bond rating. And is why we have developed a Fiscal Sustainability Strategy. The strategy relies on two overarching principals: transparency and progressive action. With respect to transparency, we have developed credible budget projections and clearly outlined the reasons that affect expenditure and revenue trends. With respect to progressive action, we have and will continue to implement measures to respond to our fiscal realities including adjusting our spending and maximizing revenues.

We have continued the strategy by implementing a balanced Fiscal Year 2018 Budget which required addressing a \$2.7 Million deficit. This Adopted FY 2019 budget was developed to eliminate a projected \$5.5 million deficit. The Council also took action by placing a measure on the June Ballot (Measure S) that, after being approved by the voters, funded the majority of the General Fund's FY 2019 Capital Investment Projects. This measure will generate approximately \$3 million in annual revenue, with up to an expected \$1.8 million in the first, partial year. This additional \$ 3 million, along with other actions by the City Council, helped reduce the projected future gaps, down to a high of \$8.1 million in Fiscal Year 2022. The City Council Ad-Hoc Revenue Committee also explored other revenue enhancements in line with the Fiscal Sustainability strategy. But this committee will not move anything forward for November 2018 due to last minute State legislation that restricted local agencies from implementing taxes on sugar sweetened beverages.

There is no doubt that the next several fiscal years will be financially difficult. This is unavoidable and something that most California cities are experiencing. I am confident that with our proactive approach and strong leadership we will get through this difficult period, sustaining our sound fiscal position and responding to the needs of our community to improve the quality of life in the City of Santa Cruz.

Our Fiscal Years 2018-2019 Work Plan

As we move into the second year of the City Council Adopted Work Plan it is important to reflect on what has been accomplished. The City is blessed with an ambitious and engaged community as well as a highly competent and dedicated staff. Significant progress has been made on these highly challenging and pressing issues.

Increasing Housing Availability and Affordability

A considerable effort was made in the last year by City Council and its Housing Blueprint Subcommittee to engage with a wide representation of the community. There was no shortage of ideas to help the City address the lack of affordable and workforce housing. The City Council moved forward with several significant policy decisions including the adoption of the (1) Downtown Plan Amendments, (2) short-term vacation rental ordinance, (3) interim rent freeze/just-cause ordinance, and (4) placement of an advisory university growth measure of the June 2018 election (Measure U).

Work continues to hone-in on additional City action to protect and preserve housing and support community vitality including (1) Accessory Dwelling Unit (ADU) development and permitting, (2) affordable housing incentives and funding, (3) inclusionary and affordability requirements, and (4) development of a Downtown affordable housing project at the Metro bus station.

A community-led effort is also underway to develop a potential, county-wide parcel-based, revenue measure, anticipated for the November 2018 ballot. This measure, if approved, would provide funding to support affordable housing rental development and preservation, facilities to address homelessness, and programs facilitating homeownership.

Enhancing Community Safety and Well-being

As I noted in last year's budget message, community safety and well-being in Santa Cruz and much of California is largely defined by the increasing levels of nuisance crime and anti-social behavior, which in turn is related to a significant increase in the number of the mentally ill and drug addicted persons in our community, many of whom are also homeless. This is further compounded by the State's inadequate health and human services and criminal justice systems.

Our Santa Cruz Police Department (SCPD) officers spend much of their time responding to nuisance crimes and anti-social behaviors especially in the Downtown, parks, and open spaces. With the appointment of Police Chief Andy Mills came the opportunity for a fresh examination of policing practices in Santa Cruz, including a comprehensive police and ranger staffing study that

was presented to Council in March of this year. Together with his staff and with input from the community, Chief Mills has quickly implemented changes to improve our effectiveness. The department has been reorganized around five Neighborhood Policing Teams assigned to zones within the City of Santa Cruz. The Neighborhood Policing Teams will put more SCPD officers on the streets to increase community policing and activate crime-fighting strategies. SCPD officers are an integral part of their neighborhoods and, in partnership with the community, look to tackle the underlying causes of crime and safety issues and put sustainable solutions in place.

Another noteworthy change, beginning in May, is the shift to a 4/11-3/12 police staffing schedule, which will have more officers on the street on each shift. Another advantage of this schedule is that it provides overlap to reduce overtime and avoids having to call people back to work from well-earned days off.

However, our Police response is only a minor temporary treatment to the health and criminal justice crisis that we are facing. It will not address the root cause of our societal ills. Nonetheless, the City has focused on doing what we can in partnership with the County, business, and non-profit sectors to manage the homeless crisis as best we can. Amazing progress has also been made to implement the Homelessness Coordinating Committee Recommendations including the (1) implementation of a homeless jobs engagement program (Downtown Streets Team), (2) increased homeless outreach, (3) secure storage, (4) additional hygiene resources, (5) creation of homelessness information and resource page on City website, and (6) increasing shelter capacity.

Another success in the last year was the abatement of several large encampments (Post Office and San Lorenzo Park benchlands) and more significantly the creation of the River Street Camp which is the first phase of a three-phased plan to increase shelter capacity and to assist individuals with transitioning out of homelessness. The River Street Camp provides a safe, fully-staffed and service-linked camping location for about 50-60 individuals and Phase 2, an Interim Homeless Facility, is under active development. Phase 3 is the establishment of permanent regional Navigation Centers. We now need to shift our efforts to greater public awareness and state and federal advocacy of support and resources for homelessness, to implement policy changes and provide resources to address improve our health and human services and criminal justice systems.

Delivering 21st Century Infrastructure

As I have noted for several years, we continue to struggle to adequately fund capital infrastructure and particularly General Fund supported infrastructure which included building facilities, storm drain systems, fire apparatus, and our parks system.

Nonetheless, we have made progress in a number of areas thanks to our local voters that passed our own Measure H and the recently approved County-wide transportation Measure D. These measures have provided funds for road, bicycle, and transportation system improvements. Noteworthy projects are the rail trail, Branciforte Creek Bridge, and numerous road resurfacing and

improvements around the City, including the addition of bicycle green lanes.

One of the City's largest capital investment in terms of scale and dollars is the ongoing improvements to our water system. We have embarked upon a multi-million dollar (\$300 million over the next ten years) program to rehabilitate, upgrade, and replace critical water system infrastructure.

While the City and Cruzio were unable to move forward with a Citywide fiber project, the development of a fiber network has continued largely through private sector investments. Cruzio in particular has made a significant commitment to develop a fiber network in the Downtown and currently in active construction. Other telecommunications vendors have been installing fiber throughout the city at an increasing pace. It is important to point out that this deployment is selective and City investment may be required in areas of the City where private investment is not occurring or insufficient. The City has also implemented the Pave Once/Dig Once policy which requires notice and invitation for other companies to access City streets for fiber infrastructure if a street opening is planned.

With voter approval of the 2016 Library Bond Measure, \$23 million is available to develop a modern and up-to-date Downtown Library. The current Downtown Library has not been significantly upgraded since 1966 and is in desperate need of modernization. The bond funds must be spent within an eight year period and so it is imperative that the decision process proceed comprehensively and expeditiously. Accordingly, from July through December 2017, a community Downtown Library Advisory Committee (DLAC) convened to explore national library trends including current and future library services and assess community needs and library conditions. The DLAC was to return to the City Council with recommendations on programmatic scope of Downtown Library services, the feasibility of co-locating administrative offices with the Downtown Branch and evaluation of the site options. The DLAC concluded its work and presented recommendations. The final report is here: (https://www.santacruzpl.org/files/measure_s/document/FINAL_DLAC_Report_with_Appendices.pdf). The City Council will hear and discuss the DLAC recommendations at a June 2018 meeting.

City staff has also been working proactively with the Santa Cruz Community Farmers' Market to explore moving the Farmers' Market to a permanent location on the City parking lot on Front Street between Soquel Drive and Cathcart Street. Initial site analysis is promising and both parties are encouraged that the new location has the potential to provide improved functionality, permanency, and growth for the Farmer's Market while additionally providing a new public space for the broader community.

Conclusion

With such a dedicated and engaged community, Santa Cruz is constantly innovating and progressing. It is important to reflect on the incredible amount of work and progress that has been made on the City Council's priorities and the day-to-day functions and services. We are blessed to

have a highly competent staff that is committed to public service and our City. We should take pride in and celebrate our accomplishments.

We do face significant challenges that are not going to be solved overnight, housing affordability and homelessness in particular. However, we have not been afraid to confront them and we are making progress. Nonetheless, we also need to exercise patience as our efforts do take time to achieve meaningful results. It is also important that we be clear and set reasonable expectations for what can actually be accomplished.

Acknowledgements

I would like to extend my appreciation to our Finance Director, Marcus Pimentel, his team, as well as our department heads and their staff that helped develop and bring the proposed budget to you. I also want to acknowledge and express my appreciation to the wide array of employees involved in the budget process this year. With Marcus' leadership, additional feedback was incorporated into the budget process through the use of Action Labs. The Action Labs brought together employees throughout the City organization to review our budget and develop recommendations to increase efficiency, reducing expenditures, and enhance revenue. The goal was to bring forward a balanced budget that addressed the \$5.5 million deficit as well as strategies for future budgets. Finally, I want to thank the City Council and their many Ad-Hoc Committees for your patience and support and very much appreciate the difficult deliberations and decisions before you in the coming years.

Sincerely,

A handwritten signature in blue ink, reading "Martín Bernal". The signature is fluid and cursive, with a large, stylized 'M' and 'B'.

Martín Bernal
City Manager



FINANCE DIRECTOR'S OVERVIEW

\$264.6 million Total Budget

\$41.2 million Capital- initial

\$ 1.5 million Capital- Measure S

\$102.2 million General Fund

Balanced FY 2019 Budget

This FY 2019 Annual Budget represents another pillar of our five-year fiscal sustainability plan (referred to as our fiscal bridge project). This budget plan continues the City's proactive traditions to insulate our community against a looming but credible economic slow-down and state-wide government funding crises.

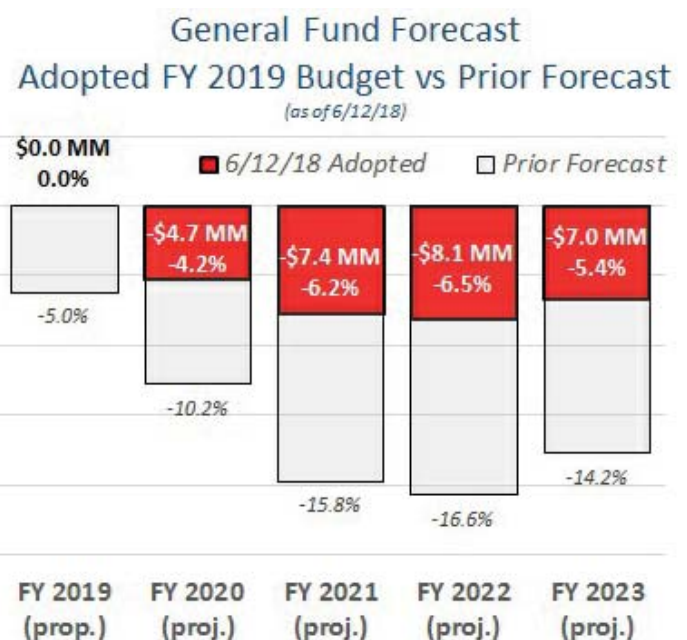
We are therefore proud of this FY 2019 Adopted Budget as it has balanced our General Fund operations and has reduced the General Fund's gaps in our out years.

To get to this point, City staff crossed departmental lines to develop this reduced budget in accordance with our long-term sustainability plan.

These staff were the City's budget leads, supervisors, managers, and department heads from the General Fund's largest departments (Police, Fire, and Parks and Recreation), from operational departments like Public Works, Planning & Community Development, and Economic Development, to smaller, support

departments like City Manager, Information Technology, Human Resources, and Finance. Staff from Public Works and Water enterprise operations also brought valuable insight to inform our path forward. Ultimately, we are thankful to the City Council for their leadership and the community for their trust and support.

The output was a budget plan that eliminated the General Fund's \$5.5 million funding gap (equivalent to 5%), preserved core service level expectations, and, in alignment with the long-term plan, already significantly reduced the future funding gaps previously projected (FY 2022 16.6% gap was reduced to 6.5%) to move us further along our plan to offset the entire projected gaps.



Unprecedented Financial Time

During this booming economic recovery, Cities across the State are facing unprecedented, financial challenges from similar, looming, fiscal threats. From Davis to Berkeley, from Monterey to Santa Maria, from Santa Barbara to Ventura, we share similar themes, such as a lack of housing, demand for greater social services, tax revenue deterioration, State pension investment shortfalls, and the need for significant infrastructure investments.

For the City of Santa Cruz, a mile marker on our long-term financial bridge occurred in February 2018, when the City Council formally adopted a declaration of fiscal emergency to place Measure S on the June 2018 ballot. Measure S would increase the City's sales tax rate by 0.25% to the State cap of 9.25%.

Like prior actions in 2005 and 2008, this action was motivated for the primary purpose of placing a tax measure on a ballot where there are no Council Members up for election. In this case, the City Council wanted to avoid competing with a significant, count-wide, housing ballot measure planned for November 2018. However, the basis of the fiscal emergency is sound and in alignment with the City's long-term financial strategy to take bold and smart action now to plan for future challenges.

By the 9th year of a typical recovery period, local government revenues would be typically thriving, portfolio investment returns would be accumulating large gains, and Federal and State programs would be pushing increased support to local communities.

However, during these past 9 years, a new and dangerous paradigm has emerged. Instead of thriving revenue growth, many of the City's primary revenues are experiencing only modest growth while their tax bases are shrinking.

Instead of strong portfolio returns, the Federal Agency bond market has held steady, far below the 4% to 6% prior recovery period rates. The State's Pension Investment Fund in the prior two boom cycles saw average returns of greater than 15%; but in this 8-year strong bull market it is hitting a poor 10% average, while other index funds are enjoying significantly greater returns.

And while the State's income based tax structure is producing large surpluses, neither the State nor Federal government is allocating significantly new resources to local government programs.

Meanwhile, for a 150+ year-old City, much of our infrastructure is in need of considerable investment. But, this recovery period has not provided the typical additional resources that would be used. To this point, the General Fund would now be in its third Budget Year without any planned capital investment funding.

With support by the City Council, City staff have been closely following and forecasting the impacts of these trends. And, as far back as the February 2014 mid-year report, the City's long-term forecast models were indicating this time period to be the start of increasing General Fund projected deficits. In fact, the 2014 model's deficit projection for FY 2018 was nearly perfect, projecting a deficit of <2.2%> (the actual FY 2018 adopted deficit was <2.6%>).

A Modern Fiscal Strategy

This unprecedented financial time for local government requires a new game plan, one that requires long-term commitment and restraint. Contrary to historical budget planning that focused largely on how to financially navigate the next one or two years, the City Council has continued to support their Fiscal Sustainability Strategy that includes taking aggressive action early, to provide for meaningful, compounding savings for greater future flexibility.

This blueprint includes three major strategies: First, reset the General Fund net costs by FY 2020 with upwards of a 7.5% to 8.0% reduction in today's budget dollars. Second, accumulate resources to pay down high-rate debt while strategically evaluating service models and prior operating practices, and identifying opportunities to eliminate unintended subsidies. And third, have the City Council explore ballot measure options to increase tax resources by \$8 million.

Some results and past successes of this plan to build on included:

- Submitted for voter consideration the Measure S ballot (0.25% Sales Tax increase; equivalent to 25-cents for every \$100 spent)
- Eliminated and reduced consulting and legal costs for most debt issues (Road and Water as recent examples)
- Took advantage of pre-payment discounts, especially for CalPERS
- Refinanced and paid down prior debt
- Maximized investment portfolio with Section 115 trust plans
- Adopted a cost-recovery policy and phased out certain subsidies
- Built an internal audit program for transient occupancy tax
- Invested in a tax compliance program
- Reduced operations and other changes to eliminate the projected FY2018 \$2.7 million deficit
- Reduced operations and other changes to eliminate the projected FY2019 \$5.5 million gap
- Budget award recognition by GFOA

As a validation of these current and past efforts, Standard and Poor's in April maintained the City's bond rating at AA+, the highest in Santa Cruz County and among the highest for Cities in the State.

To support the financial plan, the City consider new budget development approaches that included the pilot test of a new Action Labs model. Here, lead budget managers from across the City met for several days to consider near-term, mid-term and long-term options to build into the fiscal strategy. In total, 67 concepts were identified and will be studied further within the second phase of the Action Lab process, with 10 prioritized for consideration during FY 2019.

In addition, the City Council established the Council Budget Ad-Hoc Committee, led by Mayor David Terrazas, with Vice Mayor Martine Watkins and Council Member Sandy Brown. This committee led to the growth of the former "Budget in Brief" schedule into an entirely new Budget document meant to provide key reference points for the City Council and Community. They also supported the development of a community focus group to ensure future budget documents, processes, long-term financing strategies, and outreach efforts are in alignment with community expectations. Another outcome was the development of new outreach tools, expanded communication strategies to meet with interested stakeholders and community groups, and the return of a community budget meeting, the May 31st Budget 101 Community Forum.

The Four Major Financial Trends

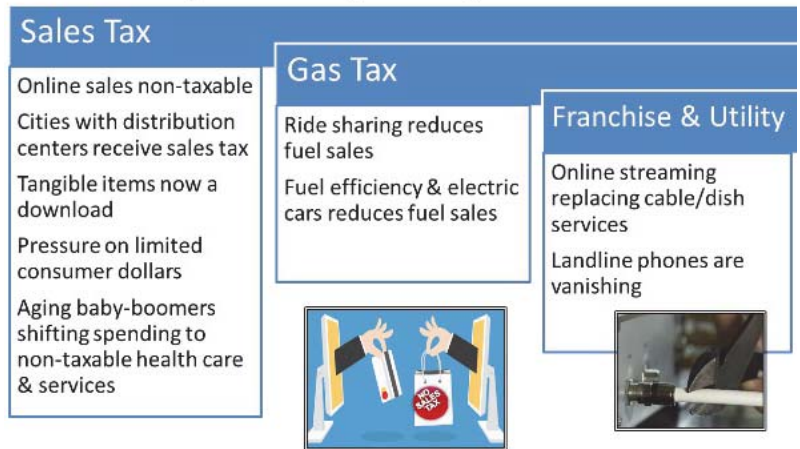
As introduced earlier, in addition to demands for services like housing, homeless, and other safety net systems, there are four unique financial trends currently overlayed on top of this period of economic growth: tax revenue deterioration, State pension investment shortfalls, core cost increases, and the need for significant infrastructure investments.

1

Revenue declines. The single largest threat to long-term financial sustainability of local governments are declining tax bases of traditional revenue, such as Sales Tax, Utility Users Tax, and Transient Occupancy Tax.

- Sales Tax. As more sales are conducted online without collecting sales tax, or the tax does not flow to where the customer lives, the impact to the City could be an annual decline of \$2 million annually (based on historically normal collections during an economic boom).

Demographics & new economic models are permanently eroding our revenue



- Utility User Tax. Declines are coming from consumers switching to non-taxable streaming TV and video services and choosing to cancel their land-line phones.
- Transient Occupancy Tax. Another well-discussed but continuing impact is the expansion of online, residential vacation rental, with many still bypassing local regulation and tax requirements. Efforts continue to be expanded to educate and bring these operations under compliance.

2

State investment losses. CalPERS, the State's pension fund, relies on investment growth to pay for 60% of the public safety and general employee retirements costs. When their investments underperform, cities are obligated to make up the difference.

In the last three years, the general market outperformed CalPERS' investment returns by nearly double. If CalPERS had been closer to market indexes, they would have gained an additional \$30+ billion. And in 3 of the last 6 years, their returns fell massively below their 7.50% target, with returns of 0.1%, 2.4% and 0.6% (2012, 2015, and 2016 respectively).

As a broader example, by 2016, CalPERS missed their investment target by over \$300 billion (their expected value was \$613 billion but their actual value was only \$295 billion), according to a study published in the LA Times.



An unfortunate outcome of these poor investments is the State pension systems allocation of these shortfalls to cities throughout the State (and any other member district or agency).

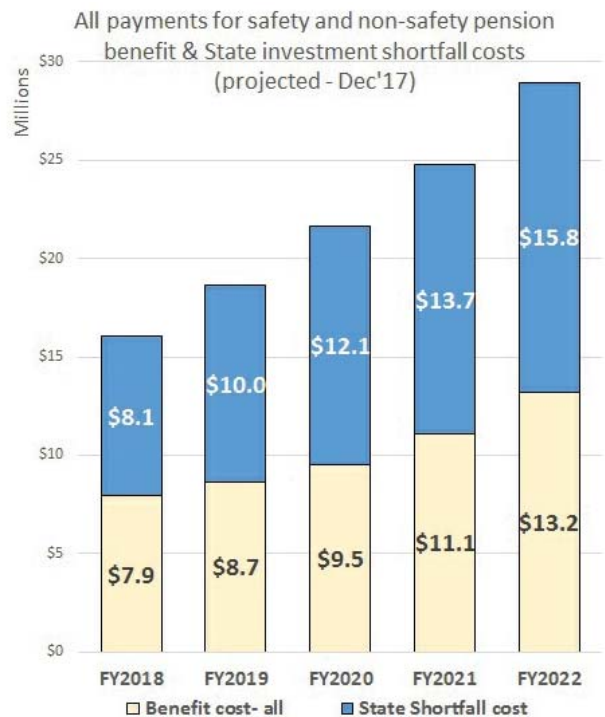
The table on the left shows for all the City's non-safety plan members (2,043 active & retired) the steep, annual increases in the payments to the state to back fill for their investment shortfalls (from \$6.3 million in FY 2019 to \$9.7 million by FY 2022).

And, when layering in the City's Fire and Police pension plans, the total impact of this investment shortfall cost becomes even more challenging.

By comparison, for FY 2019, the \$6.3 million State shortfall for non-safety grew to \$10.0 million with the addition of 480 Fire and Police members (active & retired).

The modest silver lining for these costs is that they are projected to peak in the mid-2020s and could start small declines by the beginning of the 2030s.

In addition, the City was an early adopter of pension reforms along with agreements where employees pick up a large percentage of the normal benefit cost.



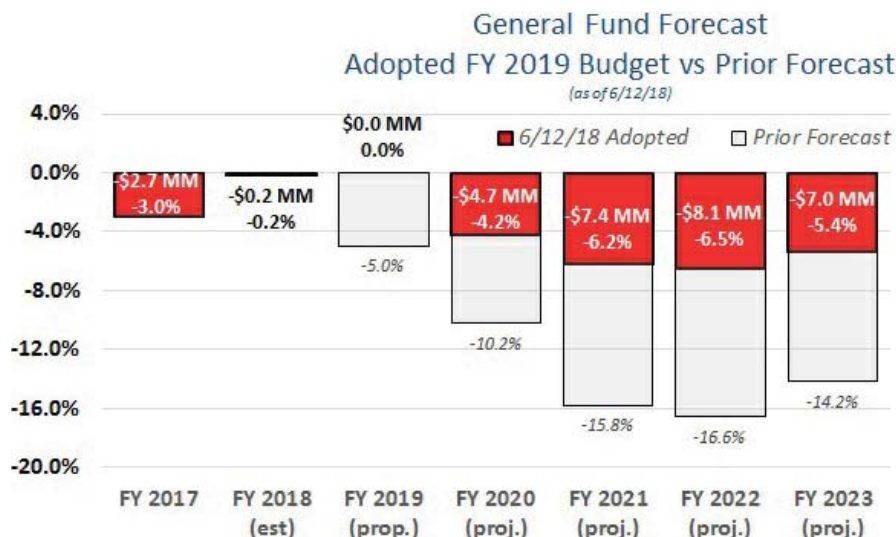
3 Increases to core costs. The City's cost for projects, supplies, and services are quickly increasing as government serving industries pass along increases in their materials and labor. Additionally, other general costs, such as software maintenance, general utilities, and water costs are also on new, steeper increase trends. These core cost increases are in addition to other, normally rising cost increases, such as the City's share of health care premiums.

4 Infrastructure decay. Like most US cities, Santa Cruz's infrastructure is decades old and much of it has outlived its useful life. While some infrastructure needs can be deferred, critical infrastructure like roads, storm drains, and some City buildings must be replaced or rehabilitated.

The City expects to continue to have unexpected infrastructure repairs costs from decaying infrastructure and facilities, and from impacts from climate change. Recently, water pipe breaks, the loss of portions of the cliff along West Cliff Drive, roadway failing along our greenbelts, unexpected cost increases for projects like the Corporation Yard, and the 2017 FEMA storms highlight the cost impact of an aging infrastructure.

General Fund Forecast Improves

With all the City's efforts leading to this balanced budget, the out-year gaps in our forecast model have reduced such that the former FY 2022 gap of 16.6% has been lowered to 6.5%. But, this is still a significant gap that will require continued adherence to the City's long-range financial plan.



As with any forecast, it is important to highlight the design criteria of the forecast. In our case, our model was designed to produce what we believe to be the most likely outcome, based on historical trends and credible future assumptions. Some of the high-level assumptions in our forecast are that the City will:

- ✓ Maintain current service levels and programs;
- ✓ Experience increases in costs, such as capital investment, equipment replacement, and related personnel costs;
- ✓ Continue for the 3rd year with no funding for capital investments; but with funding returning to a modest \$1.5 million in FY 2020;
- ✓ Be required to make payments to CalPERS for their investment shortfalls, that by FY 2022, reach \$16 million annually for the City and over \$10 million annually for the General Fund;
- ✓ Continue to see annual revenue growth, albeit smaller tax growth due to the declining revenue base and a 3-year economic slowdown starting in late FY 2019;
- ✓ Not be able to fund any of the City's estimated \$300 million of unfunded infrastructure and facilities;
- ✓ Benefit from fees and taxes from planned development projects that will continue for the next 24 months, including new housing, businesses, and remodel of hotel properties; and
- ✓ By FY 2023, see major developments like a new La Bahia project will be complete, the final payment of 2010 public safety pension debt will be made, and recovery will begin from a 3-year economic slowdown.

Some specific major assumptions are disclosed in the table to the right.

Again, our forecast is reflective of what we believe to be the most likely to occur. The model would worsen from unexpected events like: disasters such as the 2017 winter storms; road or cliff failures; a worse-than-expected economic slowdown; or more declines to our tax base.

Category	FY2019 - FY2023 Range of Change
Property Tax	4.0% - 6.3%
Sales Tax	1.0% - 5.0%
Transient Occupancy Tax	3.0% - 12.0%
Utility Users Tax	3.0% - 4.0%
Pension benefit- Public Safety	10.6% - 31.1%
Pension shortfall- Public Safety	12.1% - 27.7%
Pension benefit- General Employees	7.7% - 13.7%
Pension shortfall- General Employees	11.5% - 20.1%
Health Care	6.0% - 8.0%

An Engaged Community

This FY 2019 Adopted Budget is the product of the hard work of so many dedicated and engaged stakeholders within the community and within City staff.

The overall process was initially guided with the Community and City Council needs in mind and was later modified by input from the community, City Council, and the City Council's Budget Ad-Hoc Committee, led by Mayor David Terrazas and included Vice Mayor Martine Watkins and Councilmember Sandy Brown.



The actual Budget development process began in early January 2018 with simultaneous processes: the traditional budget development by departments and their talented budget teams; the new employee Action Labs; and the establishment of a Council Budget Ad-Hoc Committee and a Council Revenue Committee. With the support of so many and guided by such diverse input, this balanced budget was developed. While we're proud of presenting a balanced budget, we're more proud of the continued growth in the high production quality of the document itself, the inclusion of diverse input, and plans for expanded outreach efforts and development of new reporting formats.

This year we introduced the expanded Budget in Brief edition that brings together key documents the community and our elected officials may want to refer to over the years. Second, we developed new outreach tools and communication strategies to meet with interested stakeholders and community groups, including the May 31st Budget 101 Community Forum. Third, we've embarked on creating a diverse Budget Focus Group to ensure future budget outreach, processes, and budget reporting are aligned with and support long-term financial sustainability and community expectations.

And though there remains more work to be done in the coming months to build on our FY 2019 successes, it is important to acknowledge today the outstanding, cross-departmental work of City staff.

Starting with the leadership and initial guidance by our City Manager Martin Bernal and Assistant City Manager Tina Shull, and the City's Department Head team, we developed an inclusive approach to support each of the City's strategic goals through long-term financial strategies. The ultimate goal of these strategies is to ensure we sustain the services the community expects and plan for additional investments in services and future capital needs.



We were supported by talented City staff including department heads and their dedicated budget financial teams, by those participating in the new Action Lab sessions, and by other staff in the City Clerk and City Manager's offices who together helped pull together the balanced FY 2019 Budget.

And, beyond these dedicated staff, there was a smaller team who were involved at every development stage of these processes, up through the day we finalized and published this FY 2019 budget document. The team was led by Cheryl Fyfe, Assistant Finance Director and by interim budget leads Elizabeth Millwee, Buyer II and Tracy Cole, Accountant II/temporary Principal Management Analyst. Key contributors included Raymond Chin, Finance Manager; Lisa Saldana, Senior Accountant; Nick Gong, Accountant II; Michael Manno, Accountant I; Jessie Soto, Administrative Assistant III; Cathy Bonino, Principal Human Resources Analyst; Lisa Murphy, Human Resources Director; Denise Reid, Accounting Services Supervisor; and Natalia Duarte, Accounting Technician.

Because of all of these collective efforts, along with the support of other Finance Department members, we are confident in our current financial plan, we trust that the City will again be recognized with receipt of the Distinguished Budget Presentation Award from the national Government Finance Officers Association, and we are inspired to build more inclusive and engaging future budget processes.

Marcus Pimentel, Finance Director

Summary of Changes for the Adopted FY 2019 Budget

This narrative emphasizes the budget reductions that were made to achieve a balanced FY 2019 Proposed Budget. It was created as an FYI for the City Council's May 22, 2018 City Council Meeting, and to support the May 31, 2018 Budget 101 Community Forum and the subsequent June 6, 2018 City Council budget hearing.

In addition to reductions, it is important to note that the passage of Measure S by voters on June 5, 2018 did not impact the FY 2019 operations, but rather allowed for the funding of previously unfunded, priority capital investment projects within the General Fund. These projects included the replacement of Fire's 2001 wild land, off-road fire suppression vehicle, Ladera Drive storm drain improvements, West Cliff Drive revetment repairs, and investment in core IT systems.

Measure S increased the City's sales tax rate by 0.25% to the State cap of 9.25%; which equated to a 25-cent increase for every \$100 of taxable purchases.

In line with the theme of the City Manager's Budget Message and Finance Director's Overview, this budget was based on a long-term fiscal sustainability strategy. The strategy relies on two overarching principals: transparency and progressive action.

To expand transparency, the City partnered with City Council members to meet with community groups and review the City's overall budget status and financial challenges. These groups have included organizations like the Chamber of Commerce, the Santa Cruz Business Council, and Santa Cruz Neighbors. The public outreach continued with the May 23rd Community Budget Focus Group and the May 31st Budget 101 Community Forum.

Benefit of a Balanced FY 2019 Budget

As part of the progressive actions, City staff, along with the support of the City Council, have focused on taking quick actions to balance the City's operating budget, in order to strategically build up early resources and provide compounding savings. These efforts were supported by a first ever Action Lab program that brought together budget leads from across the City to work together on various solutions and budget considerations. Together, with the passage of Measure S, these early initiatives included in the adopted FY 2019 budget, the future FY 2022 gap has already decreased according to plan from \$23.2 million down to an estimated \$8.1 million.

More efforts will be required to offset the primary four financial challenges of economic growth: tax revenue deterioration, State pension investment shortfalls, core cost increases, and the need for significant infrastructure investments. But, following the current financial plan, this future funding gap would be overcome by a combination of an additional ballot measure(s) and further operational efficiencies or new resources, including those from the Action Labs and community feedback.

Please refer to the Finance Director's overview for more information.

Summary of operational changes

The following section provides details on the major changes required to adopt a balanced FY 2019 Budget.

- ✓ Reduced vehicle requests by \$568,200. City fleet and budget management teams combined to delay the replacement of vehicles supporting our Parks and Recreation and Police departments. Among the list of vehicles not recommended for replacement, are two maintenance vehicles for Parks and Recreation, dating back to 1999 and four (4) Police patrol vehicles that are over ten years old. The impact of this decision to forego this expenditure in FY 2019 may result in increased maintenance costs of these older vehicles as well as lose out on the benefit of newer fuel efficient vehicles.
- ✓ Elimination of City Hall Security Patrol to save \$101k annually. Over the past few years the City has contracted with First Alarm Security to patrol specific areas around City Hall and the downtown Library. All other factors remaining constant, the patrols are more meaningful for the Library than City Hall, which could be aided by existing Rangers.
- ✓ Unfunded \$1.3 million of otherwise essential, priority level two and three General Fund capital investment projects (level one projects were funded with the passage of Measure S).
- ✓ Denial of requested increases in General Fund positions and limiting enterprise funds to adding only two (2) positions (to support Water Loch Lomond and other facilities, Wastewater operations, and Parking fund operations).
- ✓ Transfer of Rangers from Parks and Recreation to the Police Department to better leverage support resources.
- ✓ Full restoration of the previously proposed 5% reduction of Community Programs CORE funding; and addition of \$45k for a one-time only Set Aside program supplement.
- ✓ Continued status quo support for the North County Winter Shelter program (City of Santa Cruz allocation: \$171,448) plus an additional \$100,000 placeholder to support planning and implementation of Phase II and III of the year-round shelter and day services center.

Detailed changes by operations

The following section provides more department level details on their proposed budget solutions (listed alphabetically by department name).

- City Manager and City Clerk – (\$153K). This office made reductions to contracted legal services (\$75,000), removed a limited-term employee from the PACT program, and made cuts to miscellaneous supplies and services. It also included mandatory increases in the Animal Services Authority JPA contract. However, it may require additional FY 2019 budget depending on the final, allocated costs for the November 2018 election.
- Community Programs +\$101,755. During the June 6, 2018 budget hearing, the City Council restored the entire \$56,755 of planned reductions to CORE contracts and funded an one-time \$45,000 in Set Aside funding for other programs. This amount was funded by equal amount of reductions from City Manager, Economic Development, Planning, and Police departments.
- Economic Development (\$160k). A significant impact is the reduction to the City Arts program funding of Arts Management & Promotion, Graphic Traffic Signal Boxes, Mural Matching Grants and Rail Trail Arts Projects of approximately \$72,000. In addition, the Santa Cruz Arts Council grant program funding has been reduced in alignment with reductions to other Community programs. In a move toward sustainability the General Fund will be relieved of a portion of staffing costs, charging them directly instead to various HUD and other housing funds to support the significant City focus on developing solutions to the current housing crisis. Finally, the Motel Façade improvement program was reduced by \$30,000.
- Finance – (\$109k). This reduction came from shifting consulting services, like property tax analysis, inward to existing internal staff. Other reductions were related to savings from consolidating counter operations with the Planning Department, such as the elimination of counter alarms and certain cash pickups and reductions in temporary staffing to provide interim coverage. Other eliminations included reduction in printing services (such as hard copies of the annual budget). These impacts will put more efforts on limited staffing resources, risking delays in new and/or unexpected service requests.
- Human Resources – (\$43k). This was accomplished by reducing personnel services, miscellaneous services and supplies, and noncapital computer equipment. Additionally, the department changed the allocation of the expenditures of some of their personnel to align with the functions of the role.
- Information Technology – (\$123k). IT has made budget cuts among 14 different objects of their budget. The most significant among these are cuts to other professional and technical services (reduction of \$49,250), software purchases (\$15,000), building and facilities (\$9,411), and computer equipment (\$8,421). Additional cuts to training, temporary charges, overtime, travel and meetings (\$3,000) and other smaller reductions, helped IT to reach their reduction target. However, the department's budget did include the addition of approximately \$120,000 for body cameras, included in hardware and software maintenance costs, resulting in a net increase of approximately \$43,000 for the IT Department in total.

The impact of these reductions is the need to focus on “must have” new initiatives while having to say no to lower priority items –

items which may be impacted include enterprise reporting, disaster recovery and continuity of operations updates, long-term technology strategy and planning and network/other security audits by external vendors. Additional impacts will be slowing down various networking projects, server updates, and PC/client changes; slowing down equipment replacement (storage, conference rooms, infrastructure, telephones, cameras, etc.); and reducing software purchases for the replacement of Microsoft licensing and other new software needed on an ad hoc basis for such things as PC scrubbing, network investigations and server audits.

- Parks and Recreation – (\$310k in reductions with \$225k in revenue). In an effort to maintain core services, the department reviewed their budget comprehensively to make a high number of smaller budget reductions and an increase in budgeted revenue. Department-wide fee increases will result in an additional \$125,000 and an increase in golf course fees will result in an additional \$100,000 in revenue. Among the most significant budget reductions, are the reductions to other professional and technical services (\$59,000), with \$30,000 of that amount reduced from the golf course budget, facilities maintenance materials, operating and maintenance building materials at the municipal wharf (\$24,500), and temporary employee costs (\$38,000), with \$20,000 from the Parks Ranger program.. Less significant reductions were made to dues and memberships, software maintenance, security patrols, construction materials, landscaping maintenance materials, vehicle maintenance costs-outside, uniform maintenance, chemicals, sign materials, travel and meetings, books and periodicals, and medical supplies among other items.
- Fire – (\$344k in reductions with net \$196k in revenue). The reductions will trim operational and support budgets across all of Fire. Some of the larger impacts include planned reduction in overtime of \$100k, with a plan for the department to receive up to an additional \$360k in additional State and local mutual aid cost recovery. Changes within Cal Fire now allow for regional mutual aid responses to be reimbursed to responding agencies. And while this will increase certain overtime staffing costs for our responders, the net reimbursements are still expected to reach \$160k after full staffing cost recovery from the additional amounts provided for vehicle, equipment, and administrative overhead cost recovery. In addition, the department expects to increase the level of Fire Inspection services by another \$60k. Other reductions include reductions of capital outlay (\$12k), eliminating ineffective security patrols of Fire Station 1 and administrative building (\$12k), and other changes expected to marginally impact operations (\$20k in telecom, \$8k in fuel and \$8k in an expected radio grant).
- Police – (\$530k). The department achieved significant operational savings from the transfer of the Juvenile Diversion program from the City back to the County (\$124k); and other operating reductions, such as reduction of the 911 center Joint Powers Authority planned costs, planned building maintenance services (\$31k), staffing support services (\$30k), equipment and supply purchases (\$13k), and the expected reduction in jail surcharge fees (\$70k). This last item is an administrative budget adjustment to the expected level of jail fees and is not driven by any operating policy change. In addition to the reductions, the department budget was increased by \$932k from the transfer of Parks and Recreation Rangers to Police. This transfer was entirely within the General Fund so it had no impact on the overall General Fund Budget.

- Planning – (\$283k). In Planning, budget reductions will constrain resources, limit community outreach, increase review time, and reduce the overall flexibility of the department. Staffing reductions of \$188,800 made up two-thirds of the reductions. In the Advanced Planning and Current Planning Divisions, the reduction in temporary personnel services will likely result in an increase in review and implementation time for certain programs and projects. Reductions in other funding areas will limit the department's ability to use outside consultants for Environmental Impact Review (EIR) work. The department will have budgetary restraints with legal services relating to plan and amendment review. Reductions to general planning support will negatively impact courier services, small office renovations, ergonomic accommodations for staff, record scanning and digitizing services, business process review and refinement, and architecture needs for building remodel. Overall, reductions at this level will limit the department's ability to implement a department strategic plan, conduct additional outreach activities, and limit the department's ability to implement improvements.
- Public Works – (\$334k). While the operating reductions will have an impact to department operations, the inability to provide additional staffing resources will slow down existing capital projects by delaying project design, review, and/or construction support, and delay new approved projects from getting underway. As an example, the department has secured over \$22 million in transportation project grant funding since 2011. Another notable impact is a \$20k (or 28%) reduction in maintenance of pedestrian and bike systems, that will limit the department's ability to be responsive to public requests for maintenance of our City's pedestrian and bike system, as well as improvements to said system. The funding is used for small maintenance and safety projects such as sidewalk infill and various striping improvements. These requests are often channeled to Traffic Engineering via the City Council.

Public Works, like Parks, reduced their budget for Facilities objects such as building operations & maintenance, training, and facilities maintenance materials that will restrict the department's ability to keep projects moving forward, such as the Annex Remodel and the Golf Lodge Remodel. Unexpected expenses in these projects have been covered by Public Works Operations using budget in objects such as those named above – often time to assist other General Fund departments that do not have any funding remaining to pay for such costs to their facilities. In some cases, this may cause delay or stoppage to progress on projects. The same pressures are expected to limit our ability to perform routine and as-needed repairs such as urgent repairs to roofs (Civic Auditorium and the Lifeguard Office are examples), and other structural needs without going back to Council to request additional funding.

Evaluation and Prioritization of FY 2019- FY 2021 Capital Investment Program Projects

The Capital Investment Program (CIP), formerly known as the Capital Improvement Program, is published every year as a short-range plan. The CIP identifies opportunities for the City to invest in infrastructure and other larger capital needs like larger equipment (fire truck). Additionally, the CIP identifies the funding sources needed to support these investments throughout the City.

The current Capital Investment Program Budget for FY 2019-FY 2021 includes \$43.7 million in Citywide projects; largely enterprise fund, parks special tax fund, and transportation funded projects. Projects included in the CIP Budget include road repairs and enhancements, upgrades, and repairs of aging City-owned building and structures, improvements to city parks, and equipment and upgrades for public safety.

However, due to the General Fund's current fiscal position, only \$1.56 million of the \$2.86 million in priority projects were funded due to the passage of Measure S.

All requested projects were evaluated based on four criteria: the fiscal impact, if applicable, the specific impact of the project on the General Fund, the project's alignment to the Climate Action Plan, and the project's alignment with the City of Santa Cruz Strategic Plan.

For the General Fund, based on final rankings, the requested projects were prioritized and grouped into three tiers, with \$1.56 million of top tier projects that included:

- Fire Station 1 Traffic Alerting & Warning Lights - \$110k
- 2001 Fire Engine replacement (Wildland Fire Engine) - \$410k
- West Cliff Revetment Repair - \$250k
- Ladera Drive Storm Drain Improvement - \$350k
- IT Five Year Strategic Plan - \$441k

On top of the funded projects remains approximately \$300 million in projects currently unfunded. Transportation improvements make up 82% (\$242 million) with 10% (\$31 million) in citywide improvements like the facilities master plan. Parks and Recreation projects and storm drain improvement projects make up approximately 4% each.



City of Santa Cruz, CA

Budget Dashboard

Fiscal Year 2019 Budget

Introduction

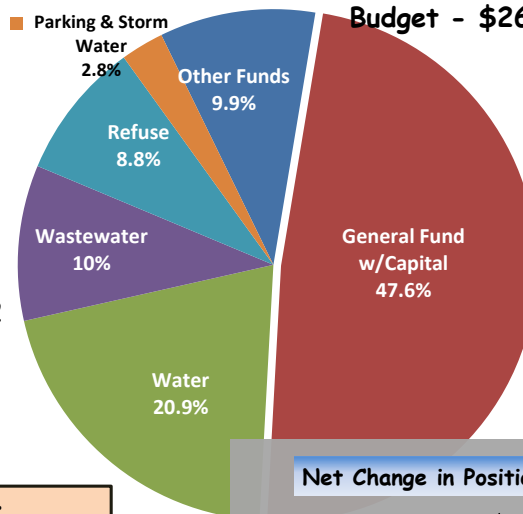
The annual operating budget document serves as the City's statement of programs and services for the next fiscal year. This Budget Dashboard is a snapshot of the Primary General Fund budget. The City of Santa Cruz is a full service City. As such, about half the City's General Fund operations support public safety, road maintenance, and parks and recreation. The remaining functions are fee-for-service Enterprise operations, such as water, wastewater and refuse, or other funds with restricted uses, such as gas, clean river & beaches and parks taxes, and liability programs.

"There is no doubt that the next several fiscal years will be financially difficult. This is unavoidable. I am confident that with our proactive approach and strong leadership we will get through this difficult period sustaining our sound fiscal position and responding to the needs of our community to improve the quality of life in the City of Santa Cruz."

– Martin Bernal, City Manager

KEY FINANCIAL INDICATORS OF THE CITY'S FY 2019 BUDGET

General Fund Budget - \$102.2 million



**City of Santa Cruz
Fiscal Year 2019
Budget - \$264.6 Million**

Capital Investment - \$42.7

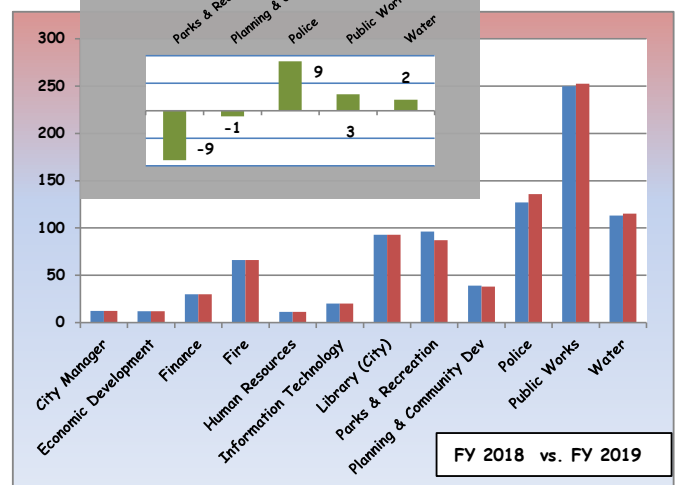
NO GENERAL FUND POSITIONS ADDED IN FY 2019

QUICK FACTS ABOUT THE CITY OF SANTA CRUZ

- Santa Cruz City Population 65,070**
- UCSC Student Population 18,063**
- Longest Wharf on West Coast 2,745 ft.**
- Paved Streets City maintains 136 miles**
- Parks acreage City maintains 1,704**
- Santa Cruz City General AA+**

Net Change in Positions

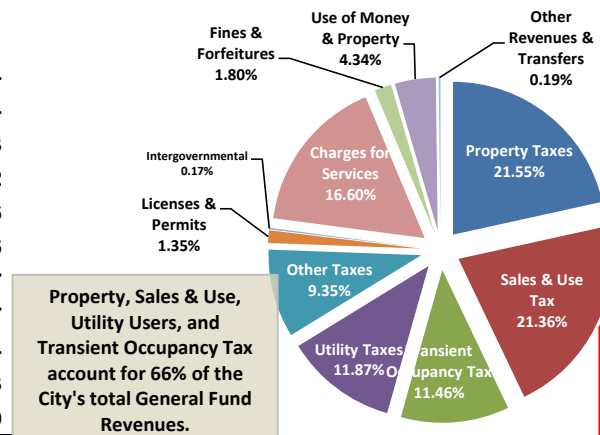
9 Ranger positions were transferred from the Parks & Rec Dept. to the Police Dept.



General Fund Fiscal Year 2019 Budget

Revenues (in millions)

Property Taxes	\$	22.04
Sales & Use Tax		21.84
Utility Users Tax		12.13
Transient Occupancy Tax		11.72
Other Taxes		9.56
Licenses & Permits		1.36
Intergovernmental		0.17
Charges for Services		16.97
Fines & Forfeitures		1.84
Use of Money & Property		4.43
Other Revenues & Transfers		0.19
	\$	102.27



Property, Sales & Use, Utility Users, and Transient Occupancy Tax account for 66% of the City's total General Fund Revenues.

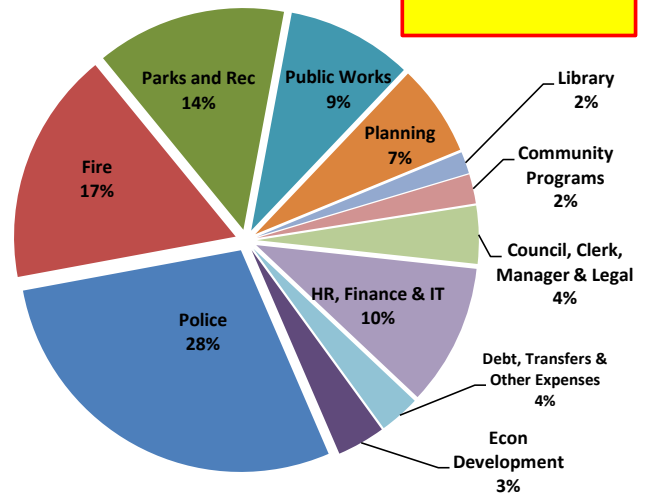
General Fund FY 2019 Adopted Budget
\$102.28 Million Functional Allocation

**\$1.56M IN
GENERAL FUND
CAPITAL
INVESTMENT
IN FY 2019**

Expenditures (in millions)

Council, Clerk, Manager & Legal	\$	4.90
Community Programs		2.21
Debt, Transfers, Other Expenses		3.93
Economic Development		3.51
Fire & Police		45.86
HR, Finance & IT		10.38
Library (City)		1.60
Parks and Recreation		13.95
Planning		6.70
Public Works		9.23
	\$	102.27
Net GF Projected cost:	\$	0.00

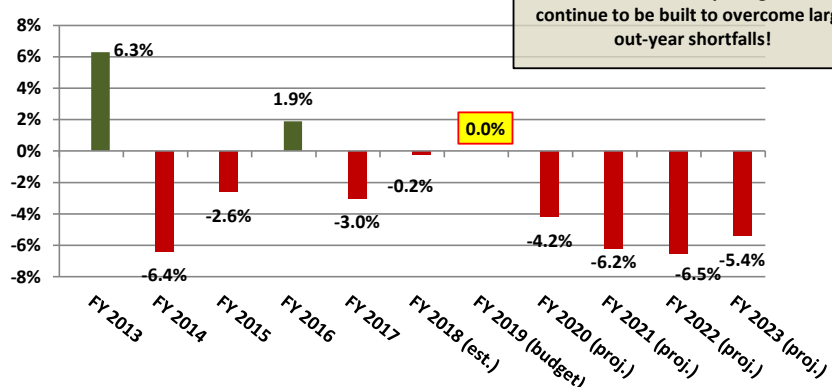
**NO GENERAL
FUND
POSITIONS
ADDED IN
FY 2019**



GENERAL FUND LOOKING FORWARD

Primary General Fund Projection ~

Fiscal models continue to affirm the pattern of severe shortfalls beginning in FY 2020, with recovery starting in FY 2022 towards balanced operations. Most concerning is these trends become worse as capital needs (currently \$2.9 million unfunded) continues to escalate.



Fiscal sustainability bridge must continue to be built to overcome large out-year shortfalls!

**BALANCED FY 2019
GENERAL FUND**

"This FY 2019 Annual Budget represents another pillar of our five-year fiscal sustainability plan (referred to as our fiscal bridge project). This budget plan continues the City's proactive traditions to insulate our community against a looming but credible state-wide municipal financial crisis." - Marcus Pimentel, City of Santa Cruz Finance Director

Introduction

The City of Santa Cruz is located on the northern part of the Monterey Bay, approximately 75 miles south of San Francisco and 30 miles west of San Jose. Incorporated in 1866, it received its first charter in 1876. The City currently operates under the provisions of a charter approved by the voters in 1948 and subsequently amended from time to time.

Santa Cruz is the county seat for the County of Santa Cruz. It has an area of 12 square miles and an estimated population of 65,070. Santa Cruz is the home to the University of California, Santa Cruz (UCSC), which opened in 1965 and has a current enrollment of 18,063 students. The City's major industries include tourism, manufacturing, and technology.

Government/Services

The City of Santa Cruz operates under the council-manager form of government.

Policy-making and legislative authority are vested in a seven-member governing council, consisting of the Mayor, Vice Mayor, and five Councilmembers who are elected on a non-partisan basis. Councilmembers serve four-year staggered terms, with either three or four Councilmembers elected every two years. Councilmembers may serve no more than two terms consecutively. The Mayor is selected by a majority of the City Council and serves a one year term. The City Council is responsible, among other things, for passing ordinances, adopting the budget, approving nominees to commissions, and hiring the City Manager, City Clerk, and City Attorney. In 2011, the City Manager was designated as the City Clerk.

The City Manager is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the city, and for appointing department heads.

The City provides a broad range of services including police and fire protection; construction and maintenance of streets, parks, flood control, and other infrastructure; a wharf facility; and recreational and cultural activities including a performing arts center and human services programs. It operates four municipal utilities, including water, wastewater, storm water, and refuse collection/landfill operations, as well as enterprise operations for parking facilities. The water utility provides water service beyond the municipal boundaries and has a total service population of approximately 96,595.

Before the February 1, 2012 elimination of the City's legally separate Redevelopment Agency, the City elected to serve as the successor agency for the Redevelopment Agency's operations, including housing operations. As the successor agency, the City is responsible for winding down operations, paying off debt service, and completing certain remaining infrastructure construction and community development activities as included in the Recognized Obligation Payment Schedule (ROPS).

Many major public services delivered within the City's boundaries, such as education and public transportation, are provided by other public agencies. Library services are provided through a Joint Powers Authority agreement that includes the cities of Santa Cruz, Capitola, and Scotts Valley and the County of Santa Cruz.

Expenditures

Appropriations provide for expenditures that will be incurred and encumbrances that will be established during the fiscal year. Council policy establishes appropriation control at the department and fund level. Changes in appropriations within the same department and fund may be approved by the City Manager, except that transfers greater than \$50,000 between major expense categories (e.g., personnel services, services and supplies, or capital outlay) must be approved by Council. The City Manager is also authorized to accept and appropriate donations and grants of up to \$50,000 for projects and programs previously approved by the City Council. All transfers between funds must be approved by Council.

Major Revenue Sources

The City's major revenues sources are conservatively projected using a combination of professional consultants' projections and an analysis of historic, current and future indicators.

Taxes

The City's major tax revenues include property tax, sales and use taxes, and transient occupancy (hotel) tax. The Financial Summaries section of this document includes charts showing revenue history.

As with other charter cities in California, the City of Santa Cruz has limited ability to set tax rates. The State constitution, under the provisions of Proposition 13 passed by the voters in 1978, establishes a maximum rate for property tax and limits the growth of assessed value. The constitution sets the limit for increases of the property tax rate to 2% per year, but upon sale, market value becomes the assessed value. The property tax collected is allocated among the jurisdictions in the City's tax rate areas based on criteria established by the State legislature. The rates and tax base of two of the City's other general revenues, sales and use tax and motor vehicle in lieu fees (VLF), are also controlled by the Legislature.

Changes to existing local taxes and any new taxes require voter approval. Taxes used for general purposes are subject to approval by a simple majority of voters while taxes levied for specific purposes require a two-thirds majority of voters. Assessments must be approved by a majority vote with voting rights apportioned based on the amount of the assessment. Property-related fees require public majority protest procedures and property-related fees for services other than water, wastewater, and refuse must also be approved by a majority of property owners or two-thirds of the electorate.

Recent ballot measures approved by City voters include the following:

- June, 2018—Measure S. Increased the local Sales Tax from 9.00% to 9.25, the maximum allowed by the state.
- November, 2016—Measure D. County Transportation Tax. Impose a half-cent sales tax for 30 years for safety, pothole repair, traffic relief, and transit improvement.
- November, 2016 —Measure L. Cannabis Business Tax. Impose a tax of no more than 10% on gross receipts of cannabis (marijuana) businesses in the city.

Major Revenue Sources (continued)

Recent ballot measures approved by City voters include the following (continued):

- June, 2016—Measure S. Community Facilities District Library Bond. Authorize parcel tax on real property and authorize bonds to be issued by the Santa Cruz Libraries Facilities Financing Authority.
- November, 2012—Measure Q. Increased the Transient Occupancy Tax from 10.0% to 11.0%, effective in July, 2013.
- November, 2010—Measure H. Increased the Utility Users Tax from 7.0% to 8.5%, effective in spring, 2011.
- November, 2008—Measure E. Clean River, Beaches and Ocean special parcel tax. Imposed a parcel tax to be used to protect public health and wildlife habitat in the river, bay, and ocean.
- November, 2006—Measure H. Increased the local transactions and use tax from the 0.25% authorized by Measure F in March, 2004, to 0.5%, and removed the sunset clause.
- August, 2005—Measure X. Water, Sewer, and Refuse franchise taxes imposed to replace comparable franchise fees that had been discontinued because they were determined to be taxes rather than fees.

In addition, in August, 2008, a measure (Measure T—9-1-1 Emergency Response Tax) was placed on the ballot to replace the emergency response fee that had been found to be a tax rather than a fee through an appellate court ruling pertaining to Union City, California. The measure failed by a narrow margin.

Fees & Charges for Services

Fees for services, the City's next largest major revenue source, are subject to requirements that they be set at levels that do not exceed the reasonable costs of providing services. Fund balances generated by differences between fee revenue and related expense are retained and designated for services and facilities that benefit fee payers.

Budget Basis – Basis of Accounting

The City Council adopts a structurally balanced budget—one that supports financial sustainability multiple years into the future. The City uses a modified accrual basis of accounting in preparing the budget for both Governmental and Proprietary funds. The modified accrual basis is consistent with how the Governmental Funds are reported in the City's Comprehensive Annual financial Report (CAFR) fund statements; however the Proprietary Funds (Enterprise and Internal Service Funds) are reported on a full accrual basis in the annual report. Fiduciary Funds (Trust and Agency Funds) are not reported in the annual budget. However, the City does provide an Agency Summary of the Redevelopment Successor Agency (Trust Fund) as a supplement to the Economic Development Department's schedules.

Under "modified accrual basis," amounts are recognized as revenue when earned, so long as they are collectible within two months after the end of the fiscal period to be used to pay liabilities of the current period. Encumbrances that are outstanding at year-end are re-appropriated in the next year.

Budget Preparation and Review Process

Under the City Charter, the fiscal year of the City begins on the first day of July of each year. The City Manager is responsible for preparing the annual budget and submitting it to the Council for adoption.

As part of the budget process, all City departments submit budget requests for the next fiscal year. These requests are consolidated by the Finance Department and reviewed by the City Manager to ensure that requests and departmental objectives are consistent with the City's overall goals. The City Manager then presents to the City Council a structurally balanced budget—one that supports financial sustainability multiple years into the future. As required by the Charter, this budget is transmitted to the City Council and made available to the public for review no later than the first Council meeting in June. A public hearing is conducted in June, before final adoption of the budget by the City Council no later than the first regular Council meeting in July.

Any new appropriation or appropriation transfer between funds or departments requires approval by the City Council. The City Manager is authorized to approve appropriation transfers within any department and the appropriation of grants, donations, and contributions under \$50,000 for projects and programs previously approved by Council. Expenditures may not exceed appropriations at the department and fund level.

The City Council receives monthly financial status reports, receives requests for amendments to the budget as needed, and reviews budget results mid-year and at budget adoption. The ongoing review and long range planning focus for financial management provides numerous opportunities to identify and respond to changes in revenues and expenditures and in community priorities.

The Annual Budget Process Calendar illustrated on the following page shows the relationship between City residents, City Council, and City Administration in developing the City's Annual Budget.

Fiscal Year 2018 Budget Preparation and Review Process Calendar:

Month	Residents	Mayor & City Council	City Administration
Oct	Input on budget priorities and direction through direct contact with Mayor and City Council, community surveys and meetings		
Nov		Review and approval of CAFR providing an understanding of the fiscal status and condition of the City	Presentation of prior year financial results to City Council and community (CAFR)
Dec		↓	↓
Jan		On-going discussions of budget priorities based on input from community and staff	Budget schedule and guidelines provided to Departments
Feb			Capital Improvement Program (CIP) preparation begins. Fiscal Year 2017 year-end estimates and Fiscal Year 2018 department requests due to Finance Department
Mar			Department meetings with City Manager & Finance to review Capital Improvement Program (CIP) and Fiscal Year 2018 requests Draft Budget and Draft CIP posted online
Apr	↓	↓	Continued Capital Improvement Program (CIP) strategic planning and review
May	Department Budget Hearings open to the public	Department Budget Hearings and Discussions, review and approval of Final Capital Improvement Program (CIP)	Presentation of Final Capital Improvement Program (CIP) to City Council and community Proposed Budget completed and made available online
Jun	Department Budget Hearings open to the public	Changes made per direction from Council and Council adoption of Fiscal Year 2018 Annual Budget	Changes made per direction from hearings and Final Budget Adoption

Fund Structure

The following is a listing of the funds included in the City's Adopted Budget, with each major fund identified. Descriptions of each of the City's active funds, with a detailed presentation for FY 2016 actual expenditures and revenues; FY 2017 beginning fund balance, adopted and amended budgets, year-end estimates, and ending fund balance projections; and FY 2018 beginning fund balance, adopted expenditures and revenues, and ending fund balance projections can be found in the "Estimated Available Fund Balance Projections" section of this document. Funds are listed in order of their fund number as found on the Recap of Funds schedule which can be found in the Financial Summaries of this document.

Governmental Funds

Most of the City's programs and functions are provided and financed through the following governmental funds, which are focused on the acquisition, use and balances of the City's expendable financial resources and the related current liabilities. Governmental Funds use the modified accrual method of accounting and are focused on financial position, rather than on determining net income.

General Funds

General Fund – *Major Fund*

- Primary General Fund
- Code Enforcement/Civil Penalties
- Municipal Wharf Fund
- General Plan Update Reserve Fund
- Green Building Educational Resource Fund
- Civic Equipment Maintenance/Replacement
- Co-op Retail Management
- Kiosk Maintenance
- Street Tree Fund
- City Public Trust Fund
- City Stabilization Reserve Economic
- Development Trust Fund
- Unemployment Insurance
- Housing In-Lieu Program DeAnza
- Hardship Fund Contributions
- and Donations (2)
- Interest Holding

Special Revenue Funds

- Police Special Revenue Funds
 - Supplemental Law Enforcement Services
 - Traffic Offender
 - Police Asset Seizure
 - Asset Seizure/Youth Crime Prevention
 - State and Highway Funds
 - Gasoline Tax
 - Traffic Congestion Relief

Special Revenue Funds (*continued*)

- Traffic Impact Fee Fund
- Clean River, Beaches & Ocean Tax Fund
- Parks and Recreation Funds
 - Parks Quimby Act Funds (4) Parks & Rec Tax Combined Fund
- Housing and Community Development Funds
 - HOME Funds (3)
 - Community Development Block Grant
 - Red Cross Housing Reconstruction Loan Repayment
 - First Time Home Buyers (2)
 - Affordable Housing Trust Fund
- City Housing Successor Agency Funds (2)
- Transportation Development Act

Capital Improvement Funds

- Capital Project Fund – ***Major Fund***
 - General Capital Improvement Projects
 - Capital Improvement Public Art Fund
 - Sidewalk Construction In-Lieu Fund
 - Street Maintenance, Rehabilitation and Improvements
 - Wharf Tenant Capital Improvement Contributions
 - SC Street Improvements – Harvey West

Debt Service Funds

- GO (General Obligation) Bonds
- Lease Revenue Bonds

Proprietary Funds

The City's Proprietary Funds include both Enterprise and Internal Service Funds. Enterprise Funds are similar to private sector enterprises in that the costs of providing services are recovered through financing and/or user fees and charges rather than through taxes or similar revenues. Internal Service Funds are used to report on activities that provide goods or services to other funds or departments in the City on a cost-reimbursement basis.

Enterprise Funds

- Water Fund – ***Major Fund***
 - Water
 - Water Rate Stabilization
 - Water Public Art
 - Water System Development Fees
 - Water Emergency Reserve
 - Water June Beetle Endowment

Wastewater Fund – **Major Fund (continued)**

Wastewater
Wastewater Public Art

Refuse Fund – **Major Fund**

Refuse Fund
Refuse Landfill Closure
Refuse Landfill Post Closure Maintenance
Refuse Public Art

Parking Fund – **Major Fund**

Parking
Parking Public Art

Storm Water Fund – **Major Fund**

Storm Water
Storm Water Overlay
Storm Water Public Art

Internal Service Funds

Equipment Operations
Insurance Internal Service Funds
Workers' Compensation Insurance
Liability Insurance
Group Health Insurance

Department and Fund Relationship

The City's Annual Budget is organized by the Department Summary—showing expenditures by character, expenditures by activity (program), and resources by fund. Following the Department Summary is the Activity Summary—showing expenditures by activity and activity resources by revenue category for each of the department's programs. A portion of the City's General Fund supports all departments except for the Water Department. That specific percentage of General Fund support is identified in the "Percentage of Primary General Fund Budget" chart shown on the Budget at a Glance page located before the Department Summary page.

The following list shows the relationship between the Department, their supporting fund(s) and the fund's support to the City services provided by the Department:

Department	Fund(s)	City Service Support
City Attorney	General Fund	City Administration
City Council	General Fund City Public Trust Fund	City Administration Community Development
City Manager	General Fund	City Administration
City Non-Department	General Fund Kiosk Maintenance Fund Transportation Development Act Fund	City Administration Economic Development Community Development

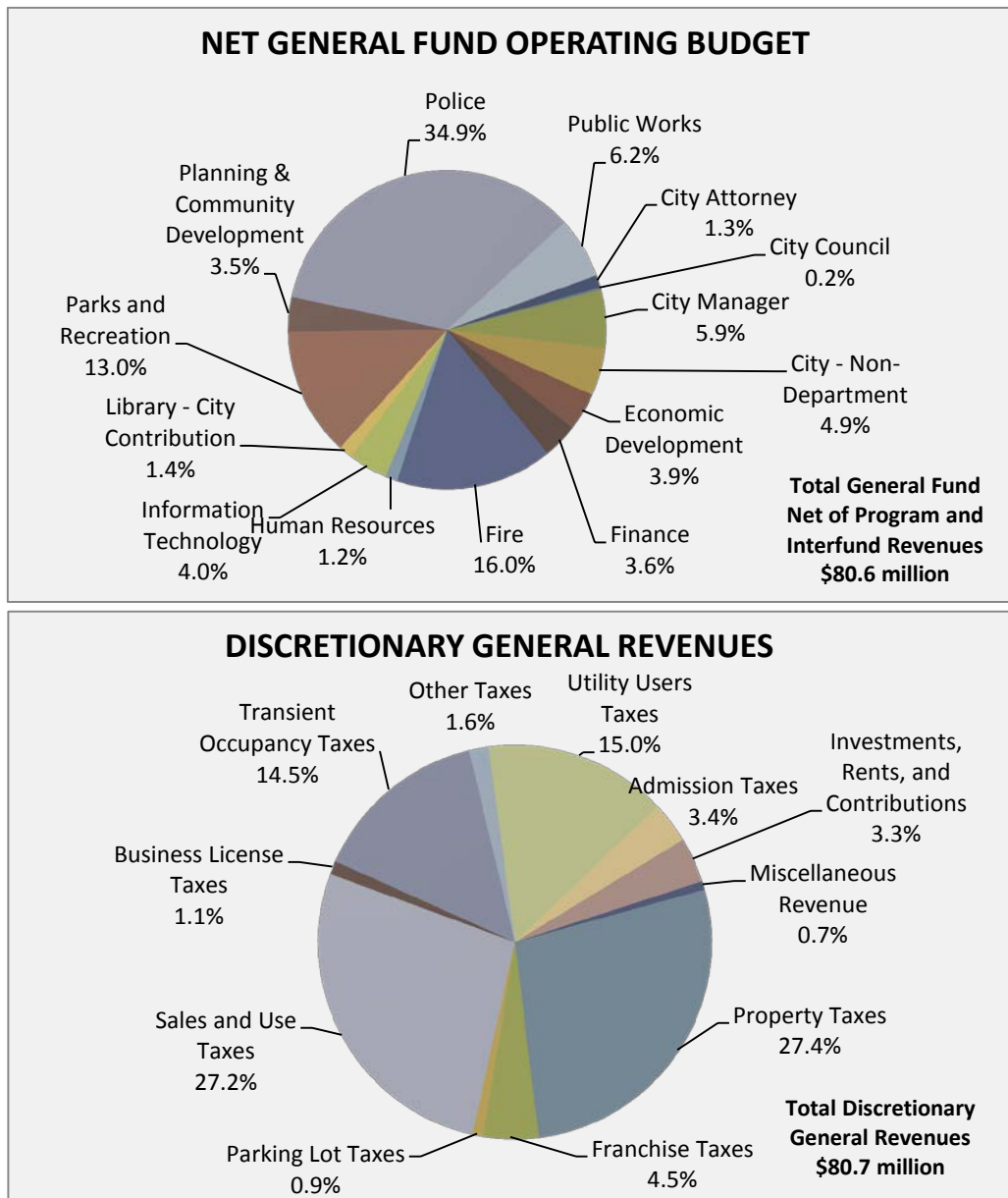
Department and Fund Relationship (continued)

Department	Fund(s)	City Service
Economic Development	General Fund Co-Op Retail Management Kiosk Maintenance Fund Home Rehabilitation Fund Home Acquisition Projects Fund Home Investment Partnership Comm. Development Block Grant Fund CalHome – FTHB Revolving Fund Affordable Housing Trust Fund	Economic Development Economic Development Economic Development Community Development Community Development Community Development Community Development Community Development Community Development
Finance	General Fund Liability Internal Service Fund	City Administration Public Safety/Risk Services
Fire	General Fund	Public Safety
Human Resources	General Fund Workers Comp Internal Service Fund	City Administration City Administration/Risk Services
Information Services	General Fund	City Administration
Parks and Recreation	General Fund Municipal Wharf Fund Civic Equipment Maintenance Fund Parks Quimby Tax Funds Parks Tax Fund	Community Development Community Development Community Development Community Development Community Development
Planning & Community Development	General Fund Code Enforcement General Plan Update Fund Green Building Education Fund	Community Development Public Safety Community Development Community Development
Police	General Fund Supplemental Law Enforcement Fund Traffic Offender Fund Police Asset Seizure Fund	Public Safety Public Safety Public Safety Public Safety
Public Works	General Fund Municipal Wharf Fund Gasoline Tax Fund Traffic Impact Fund Clean River, Beaches, Oceans Wastewater Enterprise Funds Refuse Enterprise Funds Parking Enterprise Funds Storm Water Enterprise Funds Equipment Internal Service Fund	Community Development Community Development Community Development Community Development Community Development Public Utility Services Public Utility Services Community Development Community Development City Internal Services
Water	Water Enterprise Funds	Public Utility Services

Primary General Fund Budget and General Revenues

FISCAL YEAR 2019 ADOPTED

The charts below present different perspectives for the Primary General Fund. The top chart represents the spending side and shows the net operating cost (budgeted appropriations less budgeted revenues) of the departments in the fund. Public safety (Police and Fire) accounts for most of the spending in the fund at 50.9%. The bottom chart represents the funding side and shows the discretionary revenues received by the fund. These are general revenues that are not specifically tied to departments, and are the main revenues that fund the City's core services such as Police, Fire, Administration, and Parks & Recreation. Most of the discretionary funding comes from taxes, with Sales Tax and Property Tax comprising the largest portion at approximately 54.6% combined.



Primary General Fund Budget Net of Program Revenues

FISCAL YEAR 2019 ADOPTED

General Fund Departments/Programs	Expenditures and Other Uses	Program Revenues	Interfund, Interagency Sources	Net (Expenditure) Revenue and Changes in Fund Balance	% of Net GF Cost
City Attorney	1,131,688	-	110,372	(1,021,316)	1.3%
City Council	395,612	-	197,055	(198,557)	0.2%
City Manager	5,587,432	22,400	845,994	(4,719,038)	5.9%
City - Non-Department	3,933,476	-	-	(3,933,476)	4.9%
Economic Development	3,517,029	389,500	-	(3,127,529)	3.9%
Finance	4,066,604	17,000	1,178,556	(2,871,048)	3.6%
Fire	17,123,565	4,223,000	-	(12,900,565)	16.0%
Human Resources	1,617,056	-	632,102	(984,954)	1.2%
Information Technology	4,706,469	-	1,469,563	(3,236,906)	4.0%
Library - City Contribution	1,600,000	-	462,438	(1,137,562)	1.4%
Parks and Recreation	13,950,142	3,441,050	-	(10,509,092)	13.0%
Planning & Community Development	6,696,633	3,857,650	-	(2,838,983)	3.5%
Police	28,726,258	547,875	-	(28,178,383)	34.9%
Public Works	9,225,382	4,041,425	183,719	(5,000,238)	6.2%
Total General Fund	\$ 102,277,346	\$ 16,539,900	\$ 5,079,799	\$ (80,657,647)	100%

General Revenues and Other Unallocated Sources:

Taxes:

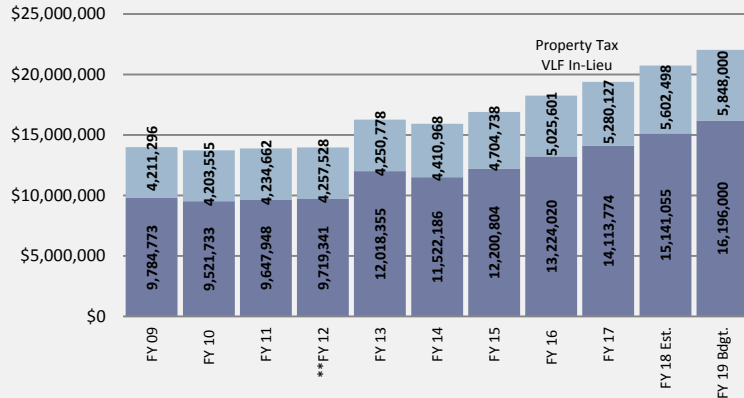
Property Taxes	22,044,000
Sales and Use Taxes	21,844,628
Business License Taxes	926,000
Franchise Taxes	3,652,000
Utility Users Taxes	12,136,000
Transient Occupancy Taxes	11,722,000
Admission Taxes	2,750,000
Parking Lot Taxes	726,000
Other Taxes	1,295,000
Total Taxes	77,095,628

Intergovernmental	54,000
Investments, Rents, and Contributions	2,980,819
Fines and Forfeitures	227,000
Charges For Services and Other Miscellaneous	300,200
Total General Revenues and Other Unallocated Sources	80,657,647
Change in Fund Balance	-
Estimated Fund Balance - Beginning of Year	(1,849,608)
Estimated Fund Balance - End of Year	\$ (1,849,608)

Primary General Fund Budget and General Revenues

FISCAL YEAR 2019 ADOPTED

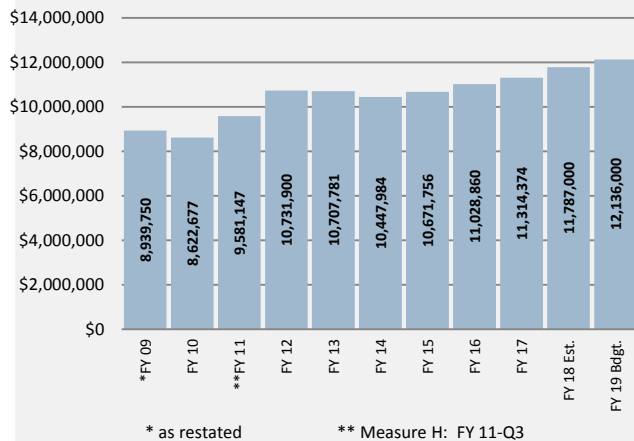
Property Tax Trend



** Starting FY 2012, amounts include additional \$\$ from dissolution of redevelopment agencies.

Property and Sales taxes are the two largest sources of tax revenues for the City's primary General Fund. Property taxes and sales taxes account for approximately 29% and 27%, respectively, of the fund's total estimated tax revenues for fiscal year 2018.

Utility Users Tax Trend

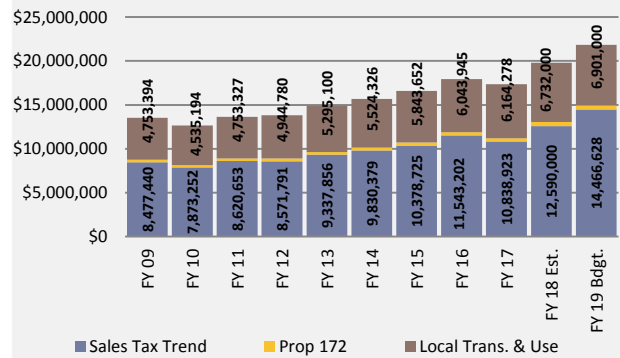


* as restated

** Measure H: FY 11-Q3

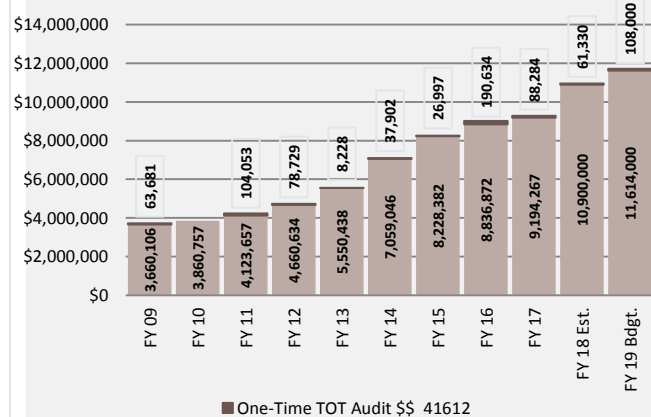
Utility users taxes are imposed on all utility services within the City limits at a rate of 8.5% of taxable services. Transient occupancy taxes are levied at a rate of 11% on all individuals occupying dwellings for 30 days or less. They each accounted for 16% and 15%, respectively, of the fund's total estimated tax revenues for fiscal year 2018.

Sales Tax Trend



Note: Sales Tax rate increased from 9% to 9.25% in FY 2019.

Transient Occupancy Tax Trend



■ One-Time TOT Audit \$\$ 41612

Note: Transient Occupancy Tax rate increased from 10% to 11% in FY 2014.

Debt Service Obligations

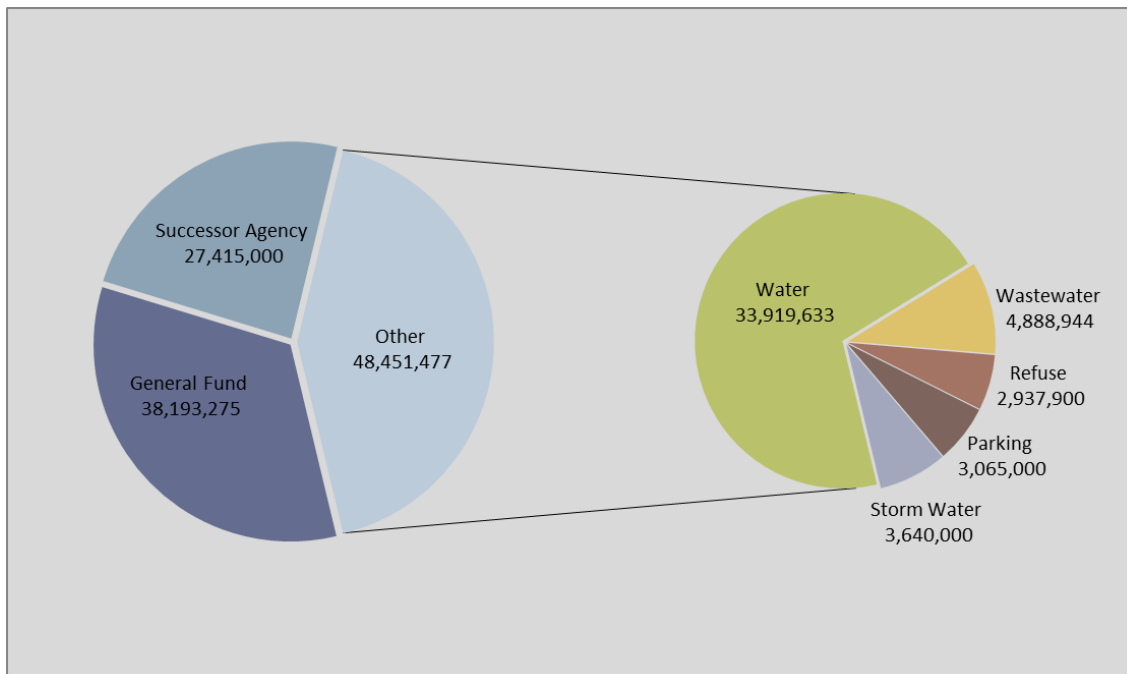
OVERVIEW

The City of Santa Cruz debt service obligations include revenue bonds, general obligation bonds, pension obligation bonds, loans, leases, and former Santa Cruz Redevelopment Agency debt, transferred to the Successor Agency Trust (Resolution NS-28,450 dated January 24, 2012). Also included are the State of California Public Employees' Retirement System (PERS) and other post-employment benefits (OPEB) liabilities. All debt issuance is approved by the Santa Cruz City Council subject to the City's legal debt limit.

- *Revenue Bonds* – issued to purchase or construct assets owned by the City and the City pledges income resulting from the asset or enterprise to pay the debt service.
- *General Obligation Bonds* – issued to finance various public improvements in the City for which the main security for repayment is property taxes.
- *Pension Obligation Bonds* – issued by the City to pay its commitment to the pension fund in which its employees are members.
- *Santa Cruz Redevelopment Successor Agency Debt* – debt issued to finance redevelopment activities in accordance with California Community Redevelopment Law. With the dissolution of Redevelopment Agencies, the principal source of debt repayment is from property tax revenues of the Successor Agency to the Redevelopment Agency.

DEBT STATUS

The graph below estimates outstanding debt obligations, excluding pension, of \$27,415,000 in RDA Successor agency debt, \$38,193,275 in the General Fund, and \$48,451,477 in the City's Enterprise funds for a total outstanding debt obligation of \$114,059,752 at the end of the fiscal year.



Debt Service Obligations

FY 2018 DEBT ISSUES

The following debt issues have been completed in FY 2018:

- Library Bonds – On June 7, 2016, the voters of Santa Cruz approved Measure S, a parcel tax for the County Library System’s \$67 million bond measure to improve the entire library system. In June 2017, the Santa Cruz Libraries Facilities Financing Authority issued bonds in the amount of \$21,170,000. New branches are planned to be built in Scotts Valley and in Downtown Santa Cruz. Also planned are complete renovations of the Capitola and Live Oak branch locations.

FY 2019 PLANNED DEBT ISSUES

The following are planned debt issues for the FY 2019:

- The Water Department will be instituting a Revolving Line of Credit to meet short-term cash flow needs and enable the Department to meet all of its financial targets. Additionally, the Department is pursuing two Drinking Water State Revolving Fund loans totaling \$70 million. The anticipated approval process will take 9 to 12 months and a small amount funds may be received at the end of FY 2019.

FY 2018 PERS AND OPEB LIABILITIES

The City of Santa Cruz participates in PERS to provide pension benefits for past, current and future employees. In addition it provides modest, capped health retiree obligations as required by the CalPERS health program and as negotiated locally by City employees.

CITY OF SANTA CRUZ
FY 2019 ANNUAL BUDGET
Debt Service Obligations
(A) Summary of Changes in Long-Term Debt

Description	Maturity Date	Balance June 30, 2017	Additions to Debt	Principal Paydown and Maturities	Balance June 30, 2018	Balance	
						Due Within One Year	Due in More Than One Year
<u>GENERAL LONG TERM DEBT</u>							
2017 Refunding Lease Revenue Bonds 2007	11/1/2037	5,265,000	-	125,000	5,140,000	165,000	4,975,000
2017 Refunding Lease Revenue Bonds Ser B	11/1/2031	2,420,000	-	-	2,420,000	140,000	2,280,000
2010 Pension Obligation Bonds	6/1/2022	13,295,000	-	2,195,000	11,100,000	2,415,000	8,685,000
2009 General Obligation Refunding Bonds	9/1/2029	5,475,000	-	270,000	5,205,000	290,000	4,915,000
2012 Golf COP Refunding Loan	5/1/2029	2,287,117	-	156,094	2,131,023	161,605	1,969,418
PG&E Loan - LED Streetlights (Interest free)	1/1/2023	138,798	-	24,953	113,845	24,953	88,892
ZION Bank Loan - Homeless Shelter Project	1/1/2021	201,170	-	48,634	152,536	49,723	102,813
I-Bank Arterial Streets and Roads Loan	8/1/2024	11,494,488	-	1,352,050	10,142,438	1,375,440	8,766,998
California Energy Commission Loan	12/22/2033	1,788,433	-	-	1,788,433	38,702	1,749,731
Total General Long Term Debt		42,365,006	-	4,171,731	38,193,275	4,660,423	33,532,852
<u>ENTERPRISE DEBT</u>							
2014 Water Refunding Revenue Bonds	3/1/2036	9,835,000	-	410,000	9,425,000	410,000	9,015,000
I-Bank Water Infrastructure Loan	8/1/2046	25,000,000	-	505,367	24,494,633	521,742	23,972,891
Total Water Liabilities		34,835,000	-	915,367	33,919,633	931,742	32,987,891
2013 Wastewater Refunding Bonds	11/2/2022	8,433,488	-	3,544,544	4,888,944	3,616,374	1,272,570
Total Wastewater Liabilities		8,433,488	-	3,544,544	4,888,944	3,616,374	1,272,570
2009 Refuse Refunding Loan Agreement	10/1/2023	1,632,000	-	219,100	1,412,900	229,900	1,183,000
2010 Enterprise Revenue Bonds	10/1/2021	1,875,000	-	350,000	1,525,000	365,000	1,160,000
Total Refuse Liabilities		3,507,000	-	569,100	2,937,900	594,900	2,343,000
2017 Parking Refunding LRB	11/1/2028	3,350,000	-	285,000	3,065,000	235,000	2,830,000
Total Parking Liabilities		3,350,000	-	285,000	3,065,000	235,000	2,830,000
2014 Storm Water Refunding Revenue Bonds	10/1/2028	3,945,000	-	305,000	3,640,000	310,000	3,330,000
Total Storm Water Liabilities		3,945,000	-	305,000	3,640,000	310,000	3,330,000
Total Enterprise Debt		54,070,488	-	5,619,011	48,451,477	5,688,016	42,763,461
<u>SUCCESSOR AGENCY TRUST</u>							
2004 RDA TAB Merged	10/1/2031	3,570,000	-	175,000	3,395,000	180,000	3,215,000
2011 Housing TABS Series A	10/1/2024	5,695,000	-	565,000	5,130,000	600,000	4,530,000
2011 Taxable TABS Series B	10/1/2026	15,105,000	-	1,110,000	13,995,000	1,185,000	12,810,000
2011 Tax-Exempt TABS Series C	10/1/2026	5,320,000	-	425,000	4,895,000	450,000	4,445,000
TOTAL Successor Agency Trust		29,690,000	-	2,275,000	27,415,000	2,415,000	25,000,000
SUBTOTAL DEBT BEFORE PENSION		126,125,494	-	12,065,742	114,059,752	12,763,439	101,296,313

CITY OF SANTA CRUZ
FY 2019 ANNUAL BUDGET
Pension Obligations
(B) Summary of Funding Progress

Description	Valuation Date	Actuarial Value of Assets	Accrued Liability	Unfunded Liability	Unfunded Percentage of Assets	Prior Valuation Unfunded Liability
<u>Public Employees' Retirement System (PERS)</u>						
Miscellaneous employees	6/30/2016	265,465,893	357,092,247	91,626,354	74.3%	72,411,105
Safety	6/30/2016	165,186,236	223,512,475	58,326,239	73.9%	44,902,753
Total PERS Obligations		430,652,129	580,604,722	149,952,593	74.2%	117,313,858
<u>Other Post Employment Benefits (OPEB)</u>						
All employees	6/30/2016	-	33,441,987	33,441,987	0.0%	20,005,630
Total OPEB Obligations		-	33,441,987	33,441,987	0.0%	20,005,630
SUBTOTAL PENSION		430,652,129	614,046,709	183,394,580	70.1%	137,319,488

CITY OF SANTA CRUZ
FY 2019 ANNUAL BUDGET
Pension Obligations
(C) Comparative Summary of Total Obligations

Description	FY2017 Budget Balance as of Reporting Date	Percentage of Total Debt	FY 2018 Budget Balance as of Reporting Date	Percentage of Total Debt
City-wide Debt before Pension	126,125,494		114,059,752	
Less: Pension Obligation Bonds	(13,295,000)		(11,100,000)	
Net City-wide Debt before all Pension costs	112,830,494	40.3%	102,959,752	32.7%
Pension Obligation Bonds	13,295,000		11,100,000	
City-wide Unfunded Pension Liability	137,319,488		183,394,580	
City-wide Pension Obligations	150,614,488	53.8%	194,494,580	61.8%
Other future obligations without annual debt service				
Compensated absences	1,487,704		1,665,779	
Claims and judgments	8,314,017		8,520,761	
Landfill closure	6,729,962		6,823,521	
Other future debt obligations	16,531,683	5.9%	17,010,061	5.4%
TOTAL OBLIGATIONS	279,976,665		314,464,393	

Each year, City Council establishes an authorized position list (by department) through the budget adoption process. For FY 2019, there will be no change to the total positions within the General Fund and a net 4.00 FTE (full-time equivalent) positions increased in Enterprise and other funds as compared to the FY 2018 amended budget. For the independent Library JPA, there is no net change in positions. Following is a summary of the position changes.

City Manager – No net change. A 1.0 FTE Assistant to the City Manager position was added and a 1.0 FTE Deputy City Manager position was deleted to help fund that position. The position change was done to better serve the current operational needs of the department and resulted in no net change in positions for the City Manager Department.

Economic Development – No net change. In the initial phase of a budget neutral department reorganization, a 1.0 FTE Development Manager position was deleted due to staff retirement and a 1.0 FTE Business Liaison position was added. This is a new classification. The scope of this position will be to work closely with local businesses, to recruit potential businesses, to provide assistance to businesses navigating the start-up process and to serve as a single point of contact for businesses in the permitting process.

Finance – No net change. A 1.0 FTE Principal Management position was added in the Accounting Division to meet city-wide budget support needs and a 1.0 FTE Accounting Assistant II position was added in the Accounting Operations Division to help support staff with the retirement of the Finance Manager position that oversees the Division. A 1.0 FTE Accountant I position and a 1.0 FTE Finance Manager position will be deleted to help fund these positions.

Library JPA – No net change. For the independent Library JPA, two positions were reclassified. A 1.0 FTE Building Maintenance Worker I position was reclassified to a Building Maintenance Worker II and a 1.0 FTE Management Analyst position was reclassified to a Principal Management Analyst. These reclassifications were needed because of the current demands and higher expertise needed in those positions and resulted in no change in positions for the Library Department. As the City merely provides administrative services to the independent Library JPA, these positions do not impact costs or position counts for the City and are contingent upon being approved by the Library JPA Board.

Parks and Recreation – Transferred out of 9.0 FTE. Three 1.0 FTE Senior Ranger positions, one 1.0 FTE Ranger I position and five 1.0 FTE Ranger II positions were transferred to the Police Department for better operational efficiency.

Planning and Community Development – Reduction of 1.0 FTE. As part of the department's budget reduction plan, a vacant 1.0 FTE Administrative Assistant II position was deleted through a planned restructure of counter services.

Police – Transferred in 9.0 FTE. A 1.0 FTE Police Crime Analyst position was added to meet the needs of the Neighborhood Policing Model utilized by the Police Department and a 1.0 FTE Community Service Officer position was deleted to help fund this new position. The Police Crime Analyst is a new classification. Also, three 1.0 FTE Senior Ranger positions, one 1.0 FTE Ranger I position and five 1.0 FTE Ranger II positions were transferred from the Parks and Recreation Department for better operational efficiency.

Public Works – Increase of 3.0 FTE. A 1.0 FTE Environmental Microbiologist I position was added in the Wastewater Division to provide additional support and expertise in wastewater and storm water analysis to meet regulatory obligations. Two 1.0 FTE Service Field Crew Leader positions were added in the Parking Services Division because the current supervisory structure is not adequate to meet the 24/7 operational needs of the division.

Water – Increase of 2.0 FTE. A new 1.0 FTE supervisory position, similar to the WW Facilities Mechanical Supervisor, was added in the Water Production Division in preparation for retirement and succession planning in the division. The actual classification will be determined later with Human Resources Department assistance. Two 1.0 FTE Senior Ranger positions were added in the Water Recreation Division to increase staff supervision at Loch Lomond. One of the new Senior Ranger positions added is a reclassification of a vacant Ranger II position. A 1.0 FTE Assistant Engineer II position was added in the Water Engineering Division to meet the more complex workload of the division currently and a 1.0 FTE vacant Engineering Technician position was deleted to help fund this new position.

The Personnel Authorization schedule beginning on page INDEX – 99 is a classification listing of the City’s authorized positions by Department:

RESOLUTION NO. NS-29,410

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SANTA CRUZ ADOPTING A
BUDGET FOR FISCAL YEAR 2019

BE IT RESOLVED, by the City Council of the City of Santa Cruz, that the budget of the City of Santa Cruz for Fiscal Year (FY) 2019, as proposed in that certain document entitled "City of Santa Cruz Proposed Annual Budget Fiscal Year 2019," on file with the City Clerk, is hereby adopted for FY 2019, effective July 1, 2018.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SANTA CRUZ AS FOLLOWS:

- 1) That the Priority Level 1 Unfunded Capital Investment Program projects that were contingent on the passage of Measure S in the June 5, 2018 election be fully appropriated.
- 2) That the Finance Director is authorized to create additional appropriations in order to provide for necessary commitments carried over from the prior fiscal year, including contract and purchase order encumbrances and unexpended project balances, so long as there is a sufficient fund balance to finance these commitments.
- 3) That the City Manager is authorized to approve actions necessary, including borrowing internally to pay down up to \$8 million of CalPERS unfunded obligations.
- 4) That the City Manager is authorized to make by June 30, 2018 the necessary FY 2019 General Fund reductions and budget adjustment to maintain a balanced budget for the restoration of the \$56,755 of the 3-year CORE contracts and the one-time \$45,000 set aside funding.

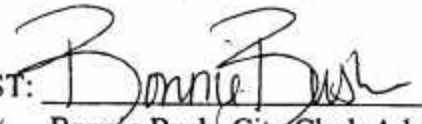
PASSED AND ADOPTED this 12th day of June, 2018, by the following vote:

AYES: Councilmembers Mathews, Chase, Noroyan; Vice Mayor Watkins;
Mayor Terrazas.

NOES: Councilmember Krohn.

ABSENT: Councilmember Brown.

DISQUALIFIED: None.

ATTEST: 
(Bonnie Bush, City Clerk Administrator)

APPROVED: 

David Terrazas, Mayor

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City Attorney



Atchison, Barisone & Condotti

This year marks the 53rd consecutive year that the law office of Atchison, Barisone, and Condotti has provided contractual legal services to the City of Santa Cruz as the City's Attorney.

Having been in business for more than 50 years, the firm is one of the oldest continuously operating law firms in Santa Cruz County, and this factor contributes to their credibility among other local, legal professionals and public agency sectors, as well as the law enforcement community. Most of the attorneys in this firm have historically resided in the City, raised families here, and maintained active levels of participation with local non-profits and service clubs, proving their full investment in the community, both professionally and personally.

The firm's current nine attorney's provide general legal services at a total cost of \$750,343 for up to 260 hours per month (for a total of 3,120 hours annually). These services to the City's eleven departments include drafting and review, personnel work, public utilities work, election law, labor law, construction law, real estate transactional work, the review of drafting of legislation, ordinances and resolutions, and land use and environmental law. The City Attorney likewise advises the City Council pursuant to the general legal services provision of the contract. Additional special services may be requested at preset contractual rates depending upon the level of service requested. And, if in any particular month the amount of legal hours provided exceeds the 260 monthly allowance, each additional hour will be billed at a blended rate of \$250 per hour. Other budget amounts included in this departmental budget include other professional legal services that may be required to be provided outside of the firm, as well as contractual expense reimbursements and retirement contributions.

DEPARTMENT SUMMARY

		Fiscal Year 2018			Fiscal Year
		2017	Adopted	Amended*	2019
		Actuals	Budget	Budget	Adopted
		Estimated			
		Actual			
EXPENDITURES BY CHARACTER:					
Personnel Services	33,137	48,683	48,683	26,294	16,345
Services, Supplies, and Other Charges	919,843	1,005,500	1,035,500	1,090,343	1,115,343
Total Expenditures	952,979	1,054,183	1,084,183	1,116,637	1,131,688
EXPENDITURES BY ACTIVITY:					
City Attorney	1220 952,979	1,054,183	1,084,183	1,116,637	1,131,688
Subtotal General Fund	952,979	1,054,183	1,084,183	1,116,637	1,131,688
Total Expenditures	952,979	1,054,183	1,084,183	1,116,637	1,131,688
RESOURCES BY FUND					
General Fund	101 102,353	107,471	107,471	107,471	110,372
Total Resources	102,353	107,471	107,471	107,471	110,372
Net General Fund Cost	(850,626)	(946,712)	(976,712)	(1,009,166)	(1,021,316)

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City Council



The City Council is comprised of six Councilmembers and a Mayor. They are the legislative and policy-making body of city government; setting city policy by passing ordinances and resolutions. The Council determines the city budget, appoints and removes certain appointive officials, and generally oversees city functions. They are elected at large by city voters and are directly responsible to the people.

The term of office for a Councilmember is four years and a Councilmember may serve a maximum of two consecutive terms. Each year, the Council elects one of its members to serve as Mayor for a one-year term. The Mayor presides at all Council Meetings and is recognized as the head of the city government for all ceremonial purposes.



The Council adopted the City of Santa Cruz Two-Year Work Plan on May 23, 2017. The Plan has three strategic goals: Housing, Public Safety & Well Being and Infrastructure. The final Work Plan document was presented on August 22, 2017 with an update on the Work Plan presented on May 8, 2018.

Two-Year Work Plan

July 2017- June 2019

The following three Strategic Goals articulate the forward momentum of the City for the year. Each Strategic Goal lists the focus areas and projects prioritized by City Council.

Strategic Goal #1: Housing

Community Outreach and Education

From June-November 2017, Councilmembers and staff supported a robust community-wide engagement effort on housing. These include several City Council study sessions, listening sessions with community groups, a community survey engaging over 1,300 respondents, and educational brown bag lunches and City-hosted events as part of Affordable Housing Week. The Santa Cruz Voices on Housing report was the result of the outreach, detailing 99 housing policy ideas under 22 overarching topics heard from the community. This report was presented to the City Council on December 5, 2017.

Housing Policy Updates

In 2017, the City Council approved significant new land use policy changes for short-term vacation rental regulation and revision of the Downtown Plan. In order to protect community character and preserve existing housing stock for long-term residency, the short-term vacation rental policy regulated the number of hosted and non-hosted rentals allowed in the City of Santa Cruz. Amendments to the Downtown Plan allow new height and density in the lower part of Downtown to encourage housing development, utilization of public spaces and access to the San Lorenzo River. In 2018, the City Council will consider revisions to the Density Bonus (additional height and density in exchange for more affordable units) and Inclusionary Housing (required percentage of affordability in new development) policies. The Council also plans to consider regulatory updates to parking and accessory dwelling unit requirements, increasing the eligibility range for inclusionary ownership units and adjustments to the in-lieu fee program.

Regional Revenue Measure to Develop Housing

A community-led effort is underway to develop a potential revenue measure, anticipated for the November 2018 ballot. This measure, if approved, would provide funding to support affordable housing rental development and preservation, facilities to address homelessness, and programs facilitating home-ownership.

Downtown Projects

Downtown Plan amendments that have been approved has allowed the development of up to 711 new housing units in the Downtown. In late April 2018, plans for the first project under the revised Downtown Plan were submitted for development of a major parcel on lower Pacific Avenue and Laurel Street, which would provide 205 new housing units. In early 2018, 555 Pacific Avenue was completed, adding an additional 94 units to downtown. There are 98 other housing units in the downtown area that have applications submitted or existing approvals for development. The City purchased the NIAC building on Front Street to facilitate the Pacific Station project. The City and METRO continue to partner to evaluate the integration of the bus transit station and a larger housing and commercial development.

Strategic Goal #2: Public Safety & Well-Being

Homelessness

The City made major progress to address the issue of homelessness. The City adopted the Homelessness Coordinating Committee's 20- recommendations in May 2017, and has completed or made significant progress on 13 of the recommendations. Council appropriated funding in the FY 2018 budget to extend the emergency winter shelter by 22 nights this winter, expansion in hygiene center hours at the Homeless Services Center and expansion of homeless outreach, mental health intervention and Recovery Center operations. The City's plan to provide a permanent, regional Homeless Navigation Center, in partnership with the County and other cities is well underway. The Three-Phased Plan has been started. Phase 1, the River Street Camp, provides safe, fully-staffed and service-linked camping location for about 50-60 individuals and Phase 2, an Interim Homeless Facility, is under active development.

Nuisance Crime Reduction

On March 20, 2018, the Police Department presented the police and park ranger staffing study and recommendations to the City Council. The majority of the recommendations are complete or underway. The recommendations include reallocation of existing resources and improved triage of calls-for-service in order to focus law enforcement response to the key challenges that impair safety and quality-of-life. In the Fall of 2017 and Spring of 2018, the Police Department launched a neighborhood-focused community engagement series to identify the public safety challenges unique to specific areas of the City. As a result of this work, the Police Department deployed a Neighborhood Policing Team model with each the five lieutenants taking on a specific neighborhood as the lead for policy and resource deployment within that neighborhood. Additionally, the Police Department is pursuing a schedule change to result in more officers on the streets.

Inclusive Community

The City continues to offer community outreach programs such as the State of the City, City Hall to You, the annual report, and the overarching community relations plan remain a priority. The Police Department supported a robust community engagement effort that directly influenced the creation of a Neighborhood Policing Team model. The body-worn camera program is in full operation. Engagement with the immigrant and Spanish-speaking community is supported by City participation in the Regional Immigration Coordinating Committee and the upcoming engagement of a Community Liaison to provide strong two-way connection between the City and these communities.

Strategic Goal #3: Infrastructure

Capital Improvement Revenue Measure

The FY 2019 budget is presented with a \$5.5 million (5%) General Fund realignment with over \$4 million in cuts. Regardless, the City's aging infrastructure is in need of hundreds of millions of dollars of repair and replacement. To support the immediate capital investment needs and general City operations, a quarter-cent sales tax has been placed on the June 2018 ballot. If passed, it will support over \$1 million in capital projects for FY 2019. In the longer-term, the City will evaluate additional revenue options to support capital investment. A third Revenue Subcommittee recently convened to consider revenue options for the November 2018 ballot and beyond.

Asset Management

Public infrastructure, from streets and storm drains to buildings and parks, to our water and wastewater systems, are under the City's management. This infrastructure is funded through enterprise funds (service fee-based revenue) and the general fund (general tax base revenue). With an uncertain general fund budget in the next several years, active staff effort toward a comprehensive asset review was paused, but may commence in FY 2019 should there be need for development of a funding plan.

Downtown Library Project

Voter approval in 2016 of the Library Bond Measure has allocated \$23 million for the Downtown Library improvement project. From July through December 2017, a community Downtown Library Advisory Committee (DLAC) met and studied national library trends including current and future library services, community needs and library conditions. The City Council will hear and discuss recommendations from the DLAC at a June 2018 meeting.

Fiber Strategy

The City has implemented the Pave Once/Dig Once policy which requires notice and invitation for other companies to access City streets for fiber infrastructure if a street opening is planned. For budgetary reasons, the implementation of the fiber project is on hold, except when a street opening coincides with a City building need, in which case the City joins the dig.

Community Vision & Guiding Principles

The City Council's Two-Year Work Plan defines the Community's Vision and Guiding Principles, highlights the critical core services that account for the vast majority of City resources and energy, and sets forth three new strategic goals to meet the vision of the City and enhance the quality of life for all in our community.

The Two-Year Work Plan ensures that both City staff and the City Council, along with the greater community, share a common vision of where the City is going and the work involved to get there.

DEPARTMENT SUMMARY

Department Description:

The City Council is the legislative and policy-making body of the City of Santa Cruz. The City Council's seven members are elected on a non-partisan basis for 4-year terms. Each year the Council elects one of its members to serve as Mayor. The City Council meets regularly to conduct the public's business.

			Fiscal Year 2018			
Fiscal Year* 2017 Actuals			Adopted Budget	Amended* Budget	Estimated Actual	Fiscal Year 2019 Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		278,065	271,176	271,176	249,956	271,344
Services, Supplies, and Other Charges		184,847	163,387	159,887	118,512	124,268
Total Expenditures		462,911	434,563	431,063	368,468	395,612
EXPENDITURES BY ACTIVITY:						
City Council	1110	364,561	434,563	431,063	368,468	395,612
Council Special Projects and Services	1113	98,350	-	-	-	-
Subtotal General Fund		462,911	434,563	431,063	368,468	395,612
Total Expenditures		462,911	434,563	431,063	368,468	395,612
RESOURCES BY FUND						
General Fund	101	200,322	232,875	232,875	191,875	197,055
Total Resources		200,322	232,875	232,875	191,875	197,055
Net General Fund Cost		(262,589)	(201,688)	(198,188)	(176,593)	(198,557)

City Manager

department



Department Description

The City Manager is the City's chief administrator. The City Manager develops the City's budget, appoints the City's department heads, and conducts the affairs of the City pursuant to the policies set by the City Council. The City Manager's Office encompasses the City Clerk's Office, Special Events Office, Commission for the Prevention of Violence Against Women, and the Police Auditor function.



FY 2018 Accomplishments

The City Manager's Office shepherded several projects of the City Council's Two-Year Work Plan, including:

Housing

- Built a coordinated six-month Housing Community Engagement Program to reach thousands of community members on the subject of housing, culminating with the Santa Cruz Voices on Housing: Fall 2017 Community Engagement Report.

- Supported the City Council Housing Blueprint Subcommittee in the development of housing policy and action prioritization.
- Supported the advancement of Downtown housing development including Pacific Station and acquisition on the NIAC building for future affordable housing.

Safety and Well-Being

- Completed or advanced 17 of the 20 May 2017 Homelessness Coordinating Committee's recommendations, including:
 - Supported the implementation and success of Coordinated Entry Infrastructure, which successfully launched in April 2018.
 - Increased homeless outreach services and mobile behavioral health/mental health response by adding a Downtown Outreach Worker for a total of two, providing 7-day-a-week, 10-hour-per-day coverage.
 - Contracted with the Downtown Streets Team to provide homeless outreach and job opportunities effective July 2017.
 - Secured additional hygiene resources by contracting with the Homeless Services Center to increase access by 75%.
 - Created the 2X2 Committee with the County.
 - Created a homelessness resource and information page on the City's website.
 - Hastened the implementation of a regional navigation center in partnership with the County.
- Opened the temporary River Street Camp to serve up to 100 individuals experiencing homelessness.
- Developed Neighborhood Safety Team subcommittees to focus on high priority safety issues.
- Continued successful community engagement events including City Hall to YOU and the State of the City.
- Launched the Employee Newsletter.
- Launched the Community Liaison for Latino and Spanish-speaking community members.

Infrastructure

- With the Finance Director, coordinated the Council's Revenue Subcommittee that studied various revenue-raising measures and recommended a quarter cent sales tax measure for the June 2018 election.
- Supported the work on the Farmer's Market expansion and Downtown Library Advisory Committee to envision opportunities for the Downtown Library.

In addition to Work Plan items, the City Manager's Office accomplished:

- Re-design of the Bob Lee Community Partnership for Accountability, Connection, and Treatment (PACT) in partnership with Santa Cruz County, the District Attorney, law enforcement, and criminal justice agencies to provide integrated services to outreach individuals experiencing homelessness and reduce nuisance behavior Downtown.
- Proactively engaged with the City's state and federal legislators about public safety, housing, and community concerns and priorities.
- Continued implementation of the Cowell Beach Working Group recommendations to help reduce pollutant sources and improve water quality.
- Sustained the City's strong fiscal position and maintained an AA+ bond rating, the second highest rating attainable.
- Entered into Phase II of the Collective of Results and Evidence-Based (CORE) Model in partnership with the County Human Services Department.
- Successfully recruited the Police Chief and Planning and Community Development Director.
- Made significant progress on the Climate Action Plan goals.
- Facilitated over 160 special events, film permits, and block parties that provide community benefits and attract visitors.
- Participated in a Teen Summer Program to complete a City Clerk Office project to preserve historic City Council ordinances, resolutions, and minutes.

FY 2019 Goals

- Continue implementation of City Council's Two-Year Work Plan to include projects that support housing affordability, community safety and well-being, and 21st Century infrastructure maintenance and enhancements.
- Improved the Cowell Beach water quality score on the annual "Heal the Bay" Report.
- Advance long-term water supply and demand solutions.
- Continue to advance recommendations from the Homelessness Coordinating Committee and implement a plan for a permanent navigation center in partnership with the County, cities, and other partners.
- Improve the City's overall community engagement and communications to cultivate a more informed and involved community in City decisions.
- Evolve the City Hall to You program to create additional opportunities for community engagement.
- Explore the feasibility of a permanent performance and sports venue.
- With the Council Revenue Subcommittee, consider additional revenue opportunities for housing, infrastructure, and general City operations.
- Eliminate the structural deficit and achieve a balanced budget.
- Proceed with planning for a new or improved Downtown Library.
- Enhance Downtown investment and supports.
- Support the evolved PACT program, Santa Cruz HOPES.
- Work with the City Council and external partners to support the immigrant population.
- Maintain the City's strong financial position (prudent reserves and excellent bond rating).
- Support the employee-driven Organizational Development Committee to identify opportunities for employee development and organizational well-being.
- Begin preparing for the conversion of OnBase, a more sophisticated agenda management program that will allow more accessibility of online City documents.

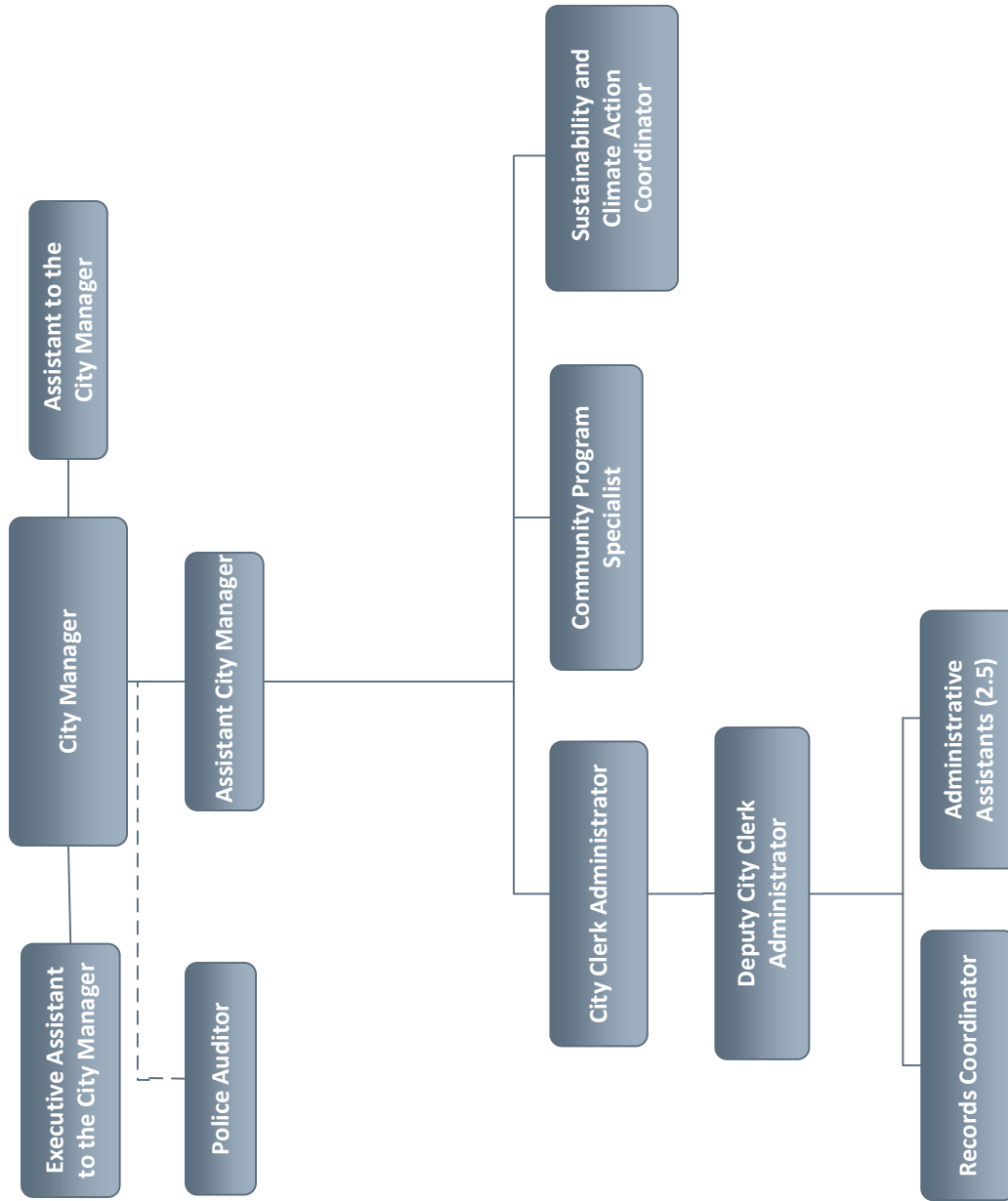
City of Santa Cruz Social Services Investment - FY 2018 and FINAL FY 2019 Budget

Program	FY 2018	FY 2019 Approved	Description
2-1-1 Referral System	6,500	6,500	City support of Countywide 2-1-1 Telephone Referral and Information Service (managed by United Way)
Community Assessment Project Report	2,000	2,000	City support of annual countywide survey, Community Assessment Project (managed by United Way)
Homeless Action Partnership Consultant	13,358	13,787	City share of Homeless Action Partnership (HAP) Consultant. The HAP is the local jurisdictional partnership required by the Federal Housing and Urban Development Department (HUD) in order to obtain federal homeless grants. The Santa Cruz HAP contracts with a consultant to help prepare the annual grant applications. Per a jurisdictional funding formula, the City pays a share (21%).
Biennial Census and Survey	-	12,727	Every two years, as required by HUD, a homeless census and survey is conducted. Per a jurisdictional funding formula, the City pays a share (21%).
HEARTH Act Implementation	1,061	1,061	Support of countywide implementation of federal HEARTH Act (homeless reporting). Per a jurisdictional funding formula, the City pays a share (21%).
Coordinated Entry (Homeless Management Information System)	5,568	16,665	NEW change from FY 2018. In FY 2019, Coordinated Entry will be implemented, a single platform information and data system linking all homeless services providers. Per a jurisdictional funding formula, the City pays a share (21%).
Downtown Outreach Worker Program	75,000	75,000	City/County contract with Encompass to provide homeless outreach workers in the Downtown.
SCPD Mental Health Liaison Program (MOST)	60,000	120,000	As of FY 2018, two mental health liasons officers work alongside SCPD officers, providing 7-day-a-week coverage for field mental health outreach, assessment and intervention. A second contracted position was added in FY 2018 at the request of City (Homelessness Coordinating Committee report recommendation) and a County grant fully covered the FY 2018 cost. The grant expired and to maintain the second liason, City share of costs will be \$120,000.
PACT/HOPES Program	300,000	300,000	City support of multi-disciplinary coordinated team the HOPES (Homeless Outreach, Proactive Engagement and Services) Team, which evolved from the Bob Lee PACT Program redesign after the formal CSUMB evaluation of outcomes. Discussed at the January 9, 2018 City Council meeting.
Homeward Bound	25,000	35,000	Transportation assistance enabling persons to return to their home and/or supportive communities
Downtown Streets Team	100,000	100,000	General Fund share of contract to provide homeless outreach and jobs while beautifying the City
Winter Shelter	171,448	171,448	City share of providing seasonal winter shelter (152 bed nights)
Interim Homeless Facility (Phase 2)	100,000	100,000	Combined with Winter Shelter budget, will provide City's share of funding for year-round shelter and day services (Phase 2)
Homelessness Coordinating Committee Recommendations Implementation	100,000	50,000	Undesignated funds for continued implementation of 2017 Homelessness Coordinating Committee Recommendations
Hygiene Services Expansion	-	30,000	Contract with Homeless Services Center to expand hours of operation for hygiene bay (showers, restrooms). This is an implementation of the Homelessness Coordinating Committee recommendations.
SUBTOTAL	959,935	1,034,188	<i>\$74,253 increase from FY 2018 to FY 2019)</i>
CORE (Community Programs) Grants	1,257,125	1,180,125	At 6/6/18 Budget Hearings, Council reinstated proposed 5% across the board reduction to keep CORE contracts at status quo and added \$45,000 for one-year Set Aside process to be managed by the Community Programs Committee. No additional "transitional" dollars were programmed.
TOTAL	2,217,060	2,214,313	<i>NET \$2,747 decrease from FY 2018 to FY 2019</i>

DEPARTMENT SUMMARY

		Fiscal Year 2018				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2019
		2017	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		1,769,348	2,054,237	2,054,237	1,689,101	1,878,524
Services, Supplies, and Other Charges		2,885,698	3,559,768	3,489,909	3,403,438	3,708,908
Total Expenditures		<u>4,655,046</u>	<u>5,614,005</u>	<u>5,544,146</u>	<u>5,092,539</u>	<u>5,587,432</u>
EXPENDITURES BY ACTIVITY:						
City Manager	1210	1,761,375	2,081,525	2,106,816	1,747,383	1,640,877
CPVAW	1211	38,994	40,019	49,869	42,525	39,019
Police Auditor	1212	53,000	54,250	54,250	56,070	56,170
City Clerk	1214	696,173	843,318	738,318	619,034	879,264
Climate Action Plan	1217	-	-	-	-	20,000
City Membership, Dues and Fees	1910	128,157	146,900	146,900	146,900	146,900
Animal Control	2401	537,326	569,566	569,566	562,320	587,289
Animal Services - Other	2402	3,600	3,600	3,600	3,600	3,600
Community Programs	6102	1,078,562	1,257,125	1,257,125	1,257,125	1,180,125
Community Programs & Services	6103	357,859	617,702	617,702	657,582	1,034,188
Subtotal General Fund		<u>4,655,046</u>	<u>5,614,005</u>	<u>5,544,146</u>	<u>5,092,539</u>	<u>5,587,432</u>
Total Expenditures		<u>4,655,046</u>	<u>5,614,005</u>	<u>5,544,146</u>	<u>5,092,539</u>	<u>5,587,432</u>
RESOURCES BY FUND						
General Fund	101	817,358	845,107	879,957	863,296	868,394
Carbon Reduction Fund	133	10,380	-	-	98,443	100,000
Total Resources		<u>827,738</u>	<u>845,107</u>	<u>879,957</u>	<u>961,739</u>	<u>968,394</u>
Net General Fund Cost		<u>(3,837,688)</u>	<u>(4,768,898)</u>	<u>(4,664,189)</u>	<u>(4,229,243)</u>	<u>(4,719,038)</u>
		FY 2017			FY 2018	FY 2019
TOTAL AUTHORIZED PERSONNEL:		12.25			12.25	12.25

City Manager's Office



Economic Development

department



Department Description

The Economic Development is comprised of five key divisions focusing on bolstering the local economy and improving the quality of life for our community and residents.



Economic Development

The Economic Development Division is responsible for business retention and expansion (BRE) efforts. The division provides tailored permitting assistance, incentive programs, and business planning and promotion to assist businesses and grow the economy. Since 83% of Santa Cruz businesses have nine or fewer employees, the team works with small and medium-sized businesses at every stage. The Economic Development Division advocates for all businesses so they can succeed and grow in the City of Santa Cruz.

FY 2018 Accomplishments

Economic Development

- Provided outreach and assistance to over 300 businesses and entrepreneurs through recruitment and retention efforts.
- Conducted 129 formal and informal business visits City-wide.
- Mailed over 105 new business letter packets welcoming new businesses and providing resources and information for support.
- Developed and distributed 2,000 Holiday shopping retail guides, promoting over 150 retail businesses across the City.
- Hosted national retail consultant Bob Gibbs for an update to the 2011 Retail Market Analysis.
- Bob Gibbs provided one-on-one retail visits with 20 businesses city-wide and presented a talk on the best practices of retail attended by local retailers, entrepreneurs, brokers, and community members.
- Published the “Freelance/Consultant Business Guide,” the second of 24 Business Guides to be released on the ED website ChooseSantaCruz.com to provide startup information by specific business type. The guides serve as a companion resource to the website’s Business Roadmap, launched in 2016, which provides general startup information.
- Completed two Facade Improvement Grant projects - Barrios Unidos (1817 Soquel), and Locust Street Building (105 Locust) and entered into agreement for a third – Bohemian Boutique (1306 Pacific).
- Entered into two Commercial Signage Grant Agreements with Santa Cruz Signs (501 A River) and Workbench (129 Bulkhead).
- Continued to serve as a founding member and partner of Santa Cruz Works, a local non-profit collaboration with UCSC focused on connecting and supporting the local science and tech ecosystem through marketing, job networking, and educational forums and events specific to the science and tech community.
- Provided assistance and support for the creation of Santa Cruz Accelerates, a startup accelerator program in collaboration with grant funding from UCSC.

- Presented at the Santa Cruz Works Member Breakfast to share information about upcoming development projects and City initiatives relevant to the Tech industry.
- Provided assistance and support to the Startup Sandbox, an incubator and wet lab space for UCSC graduate students and tech commercialization.
- Continued to support the tech ecosystem and startup culture with sponsorships of Santa Cruz Tech Beat, Tech Raising, and Event Santa Cruz. Sponsored the 5th annual Hackathon at UCSC: Cruz Hacks with contribution of the Tech Transfer Bonus prize, which provides 3 months of mentorship through Santa Cruz Accelerates.
- Continued to co-host the monthly Santa Cruz New Tech Meetup, an event which averages attendance of over 200 people and promotes the growth of the local tech ecosystem.
- Presented at the Titans of Tech event hosted by Santa Cruz Works on the ecosystem of support for tech and innovation in our community and attended by over 400 people.



- Held the third annual *Choose Santa Cruz* Pop up Market as a holiday market featuring 12 local businesses and attended by over 700 people.
- Continued monthly coordination meetings with the Planning Department to talk through permitting constraints for evolving industries such as retail.

- Began working with Yarn Shop Santa Cruz for first Website Assistance Pilot Program project.
- Celebrated National Small Business Week (April 30-May 6) by distributing 200 posters marketing a “shop local” campaign citywide to promote local shopping and share resources, available through Economic Development.
- Hosted the Food Slam event featuring 9 food entrepreneurs doing demos to an audience of over 100 people at the Food Lounge.
- Continued to refer businesses to free one-on-one confidential business mentoring and support provided by the Small Business Development Center.
- Continued to promote Economic Development activities and to highlight our key industry successes by finalizing our first website video series conveying the unique “Choose Santa Cruz” brand and launching a second series called “The Sit Down” showcasing the incredible collaborations that bring the Santa Cruz business community together. Videos released in FY 2018 featured Olena Morozova of Treehouse Childhood Cancer Initiative, Richard Hoover of Santa Cruz Guitars, Timerie Gordon and Christian Nielsen of Nielsen Studios, and Frank Scott Kreuger, Nick Pavlina, and Taylor West of Humble Sea.
- Created Business Liaison position to assist businesses, especially those identified as a high priority interest, in connecting with the appropriate City departments.
- Produced second podcast episode for the Choose Santa Cruz website featuring local business Buoy Labs.



Housing & Community Development

The Housing and Community Development Division works with both non-profit and for-profit housing developers in multiple capacities from financial assistance through project and construction management to create and preserve affordable housing in the Santa Cruz community. The Division additionally administers federal HOME and CDBG Programs as well as the City's inclusionary and Affordable

Housing Trust Fund Programs and monitors over 1,600 restricted units. As the City's housing arm, the division tracks housing issues, pursues new resources, and works to develop effective programs, such as the City's nationally recognized ADU Program.

FY 2018 Accomplishments

Housing & Community Development

- Utilized City's HOME entitlement grant to fund a portion of a Habitat for Humanity project creating a new single family dwelling and ADU on Frederick Street (deed restricted to be affordable to households earning no more than 60% of area median income).



- Construction completed for the first ADU under the My House, My Home program and success of the program has led to an extension of the pilot for additional two years.
- Participated extensively in Mayor Chase's intensive housing engagement initiative.
- Hosted second Affordable Housing Trolley Tour, a driving tour of the multiple affordable housing projects throughout the City of Santa Cruz.
- Continued to pursue amendments to Density Bonus ordinance to facilitate increased housing production.
- Negotiated with Riverfront Apartments to renew Section 8 Agreement.
- Participated with County and other jurisdictions in Landlord Incentive Program for Section 8 tenants - effective January 2018.
- Secured Council approved of the 2018-2019 HUD Action Plan for Community Development Block Grant and Home Investment Partnership Program funding.

- Monitored 850 units of affordable housing (affordable ADUs, Measure O units, and Redevelopment Agency Housing Projects) for compliance with various affordability and rent requirements.
- Assisted 19 households, five of whom were homeless, in obtaining rental housing through the City's Security Deposit Program, administered by the Housing Authority.
- Assisted 15 households facing eviction to remain in their homes through the City's Emergency Rental Housing Program, administered by the Community Action Board.



Infrastructure & Development/Successor Agency

The Economic Development Department serves as the lead agency on a number of infrastructure and housing projects throughout the City. With the elimination of Redevelopment in 2011, the main focus of the Successor Agency is to facilitate the expenditure of the 2011 bond funds and the completion of related infrastructure projects approved by the City Council, the Oversight Board to the

Successor Agency (Oversight Board) and the California Department of Finance (DOF). In addition to the completion of major infrastructure projects, the Successor Agency is the Housing Successor to the former Redevelopment Agency and charged with the management of housing assets of the former Agency which includes ongoing housing monitoring and development. The Economic Development Department also serves as the lead agency on major infrastructure projects throughout the City including city-wide Wayfinding and key projects downtown including future development opportunity sites.

FY 2018 Accomplishments

Infrastructure & Development/Successor Agency


- Completed Phase II, signage design for comprehensive wayfinding signage program, with input from Wayfinding Steering Committee and Community Stakeholders.
- Entered into a purchase sale agreement for the NIAC building to enable creation of affordable housing in the downtown.
- Ongoing oversight of the Tannery Arts Center campus including property management of the Arts Council Santa Cruz County.

Asset Management

The Asset Management Division provides property management of City-owned assets including acquisition, disposition, and development of real property. The Division additionally manages over 80 commercial license agreements and commercial leases on the Santa Cruz Wharf and in other city- owned buildings and parcels, including commercial spaces in the parking garages, property and buildings on the Homeless Services Center campus and properties owned by the former Redevelopment Agency such as the Del Mar Theatre and Tannery Arts Center campus. The Division also manages the city-wide graffiti abatement program, including the maintenance of the graffiti database used by local law enforcement and manages the downtown kiosk and downtown café extension area licenses.

FY 2018 Accomplishments

Asset Management

- Facilitated eight community use event rentals at the Del Mar Theatre.
 - Abated over 2,742 graffiti tags within the City of Santa Cruz, resulting in more than 52,516 square feet cleaned.
 - Completed sale of City-owned surplus property on Frederick Street to Santa Cruz Bible Church.
 - Completed sale of City-owned surplus property on Harbor Drive to Carla Schimemi.
 - Completed a Lease Termination Agreement with Tannery Arts Center, Inc. through which the Colligan Theater at the Tannery becomes a City-owned asset, and entered into a new Lease Agreement with Jewel Theatre Company for use and operation of the theater.
- 
- Entered into a new Lease Agreement with Santa Cruz Shakespeare for the operation of summer outdoor theater at DeLaveaga Park.
 - Entered into lease agreements with two new kiosk tenants - Café RJ and Roux Dat Cajun Creole.
 - Completed a draft EIR for the Wharf Master Plan.
 - Entered into a contract with Moffat & Nichol for engineering plans and specifications for the demolition of the Miramar Fish Grotto on the Wharf.
 - Applied for and received Coastal Development Permit Waiver 3-17-1046-W from the Coastal Commission allowing the demolition of the Miramar and limited pile replacement to proceed without a coastal development permit.
 - Began preparation of a bid package for the demolition of the Miramar and limited replacement of piles under the building once removed.



- Negotiated and entered into a new lease with the Stagnaro Bros. restaurant on the Wharf.
- Negotiated and entered into a new lease with Marini's Candies retail store on the Wharf.
- Opened negotiations for a new lease with the Riva Fish House restaurant on the Wharf.
- Negotiated and entered into a Wharf lease amendment with Vino Prima wind bar, extending the term of the lease through January 2022.
- Finalized an extension to the license agreement for Surflife's webcam (live streaming video of Steamer Lane and Cowell's from the from the roof of Olita's Cantina & Grill) has been approved. Surflife is the preeminent surf and weather forecaster for the multi-million dollar surf industry.



- Finalized an extension to the license agreement for Paradise Dogs hot dog stand.
- Finalized an extension to the license agreement for Pacific Coast Kites.
- Negotiated and entered into a new license agreement for the KAZU FM 90.3 transmitter on the Wharf.

- Confirmed/established responsibilities for ADA compliance with Wharf tenants. Entered into nondisclosure agreements with same.
- Levied annual rent adjustments on Wharf tenants.
- Held quarterly meetings between Wharf tenants and city staff.
- Reconciled Wharf financials upon turn-over of this responsibility from Finance to Economic Development.



Public Art

Managed by the Arts Program Manager in consultation with the City's Arts Commission, the Santa Cruz City Arts Program includes sculpTOUR—the City's rotating collection of artwork downtown, Graphic Traffic—the signal box art program, and the Mural Matching Grant program. The Percent for Art Program allocates 1% of eligible Capital Improvement Program projects to enhance the City's infrastructure with art, outreach and education efforts. Long-term planning projects lay out strategies and plans for public art; partnerships with local organizations support a vibrant arts culture in Santa Cruz and multiply the impact of city arts funds.

FY 2018 Accomplishments

Public Art

- Began work focusing on Equity, Inclusivity, and Environmental Justice with the Arts Commission.
- Featured six participating artists in the Santa Cruz Recycled Art Program (SCRAP) with an exhibition at R. Blitzer Gallery.
- Held farewell party for "Moonlight Dance" mural and installed a new mural at SCOPE Park titled "Jump In!"

- Installed new mural at Loudon Nelson Center in partnership with the Diversity Center titled "Unity, Decolonize, Thrive."
- Installed two new sculptures downtown as part of the SculpTOUR program.



- Held a poetry contest for poetry in both English and Spanish to be stamped in concrete as part of the Rail Trail phase one. Selected 32 poems in both English and Spanish that will be installed during phase one construction.
- Celebrated the opening of the Abbott Square Market this summer and provided mural matching grant funds to the new quilt mural that wraps around the building.
- Hosted "Follow the Flush & Party at the Plant" Wastewater walk to treatment plant mural in collaboration with Public Works, FICTILIS, and UCSC.

FY 2019 Goals

Economic Development

- Support the Creation and expansion of businesses and jobs.
 - Officially create the Business Liaison role within the Economic Development team to assist businesses, especially those identified as a high priority interest, in connecting with the appropriate City Departments.
- Provide targeted outreach to growing businesses to assist with expansion and identify key resources to remain in Santa Cruz.
 - Assist two businesses through Façade Improvement Grant and Mural Matching Grant Programs.
 - Assist three businesses through Commercial Signage Grant Program.
 - Host semi-annual broker meetings and special workshops on incentives and suitability of sites for development (jointly with the Planning Department).
 - Conduct 1-2 formal business retention visits every month and 100 informal visits citywide annually to meet with top 25 sales tax producers, share business resources, and engage with businesses across targeted industries and all stages of growth.
 - Continue to partner with Santa Cruz Works, to encourage local science and tech workers to find jobs in Santa Cruz.
- Promote economic and cultural vibrancy in Santa Cruz.
 - Support growth in the Downtown, to attract and retain the mix of retail and local stores and to accommodate existing and future housing and office uses.
 - Support the development of public assembly facilities that can accommodate special events such as a permanent arena facility, improvements to the Civic Auditorium, Abbott Square, and Museum of Art and History.
- Actively support knowledge and innovation.
 - Support capital investment in local companies by supporting opportunities for companies to connect with Venture Capitalists.

- Connect innovators with resources and support needed to create and sustain their products.

Housing

Council Strategic Goal 1: Housing - Focus Area 2 - Housing Policy Updates

- Promote development of new higher density rental housing affordable at a range of income levels.
 - Amend the Inclusionary Ordinance to address rental housing needs.
 - Amend the Density Bonus Ordinance to facilitate increased housing production.
 - Start construction of 41 units of affordable housing on Water Street.
- Support preservation of existing affordable housing as a valuable community resource.
 - Continue annual monitoring of restrictions.
 - Track at-risk units with the goal to preserve affordability.
 - Preserve older housing stock, which tends to have lower rents.
- Help those at risk of homelessness stay housed, and those who are homeless, obtain housing.
- Effectively manage HUD CDBG and HOME Programs to maximize their community benefits.
- Develop materials and opportunities to educate the community about various facets of housing.

Infrastructure & Development/Successor Agency

Council Strategic Goal 1: Housing - Focus Area 4 - Downtown Projects

- Continue to develop the Metro/Pacific Station project.
 - Identify a permanent site for METRO project.
 - Continue to develop plans for the creation of at least 60 affordable housing units on the acquired NIAC building site.
- Continue to evaluate feasibility of Library Mixed Use Project.
- Implement Wharf Master Plan and Wharf needed infrastructure improvements.

- Begin fabrication and installation of citywide Wayfinding system which included signage design for gateway, vehicular, pedestrian, cycling, and parking signs.

Asset Management

- Continue to manage the City's Commercial Lease and License Agreements.
- Complete demolition of Miramar building and limited replacement of damaged pilings under Miramar building on the Wharf to enable new lease activity in 2019.

Public Art Program

- Finalize Rail Trail Art Opportunity Master Plan
 - Create a call for mural artists for timber lag wall.
 - Seek grant funding/sponsorships
- Develop a plan to utilize Percent for Art funding, particularly from the water, stormwater, and parking funds.
- Continue work on the Ebb & Flow River Arts Festival in collaboration with ACSCC and CWC.
- Identify new artists for refresh of Graphic Traffic artwork on Ocean Street.
- Continue to oversee SCRAP program and call for artists to produce work for December show.
- Fund at least two mural projects on private or commercial property.
- Assist the Parks Department in doing a call for artists for the bocce court mural.
- Develop several large mural projects at Wrigley building in partnership with Ow family, PangeaSeed, and Save the Waves.
- Complete permit with CalTrans and begin installation for Mission St. Mural with Clean Oceans International and Bay View Elementary.
- Begin the process to update Arts Master Plan including developing scope of work and assembling an advisory group.
- Develop monthly Artists meetup with regional arts nonprofit partners to provide networking and skills sharing among the artist community.

Economic Development

DEPARTMENT SUMMARY

		Fiscal Year*	Fiscal Year 2018			Fiscal Year
		2017	Adopted	Amended*	Estimated	2019
		Actuals	Budget	Budget	Actual	Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		1,111,583	1,511,435	1,511,435	1,185,732	1,479,471
Services, Supplies, and Other Charges		2,772,963	3,793,259	6,784,561	5,248,137	3,660,469
Capital Outlay		-	-	6,360,000	6,360,000	360,000
Total Expenditures		3,884,546	5,304,694	14,655,996	12,793,869	5,499,940
EXPENDITURES BY ACTIVITY:						
Community Promotion-Downtown	1502	240,000	240,000	240,000	240,000	240,000
Business Promotion						
Community Promotion-Arts	1503	75,000	75,000	75,000	75,000	70,875
Council-SC County						
Economic Development-Project	5401	1,390,339	2,154,154	2,242,887	1,916,684	2,118,654
Admin						
Property Acquisition	5531	-	-	500,000	500,000	-
Economic Development-Project	5590	406,128	759,500	1,248,277	1,080,505	762,500
Admin						
Property Management	5591	82,315	225,000	350,160	350,160	225,000
City Arts	5592	89,847	172,000	260,392	240,392	100,000
Subtotal General Fund		2,283,629	3,625,654	4,916,715	4,402,741	3,517,029
Cafe Extensions & Kiosks	1504	15,000	15,000	15,000	15,000	15,000
Cafe Extensions & Kiosks	1505	15,700	22,700	22,700	22,700	25,700
Cooperative Retail Management	1506	220,000	220,000	220,000	220,000	220,000
Subtotal Other General Funds		250,700	257,700	257,700	257,700	260,700
Housing & Community	5201	988,148	1,026,120	2,905,696	1,673,562	894,571
Development						
CDBG Programs	5204	98,588	98,780	98,780	86,280	101,600
CDBG Programs	5205	6,318	15,500	15,500	15,500	15,500
HOME Program Administration	5207	32,028	29,500	29,500	28,811	34,100
Public Improvements Other	5579	-	-	-	-	20,000
Rental Assistance Programs	5604	10,298	11,000	11,000	11,000	22,000
Rental Assistance Programs	5605	2,500	11,000	11,000	11,000	-
Low & Mod Housing Property	5610	-	-	5,800,000	5,800,000	345,000
Acquisition						
Low & Moderate Housing	5650	72,338	89,440	367,275	367,275	189,440
Production						
CDBG Programs	6203	115,000	115,000	217,830	115,000	75,000
Rental Assistance Programs	6204	25,000	25,000	25,000	25,000	25,000
Subtotal Other Funds		1,350,217	1,421,340	9,481,580	8,133,428	1,722,211
Total Expenditures		3,884,546	5,304,694	14,655,996	12,793,869	5,499,940

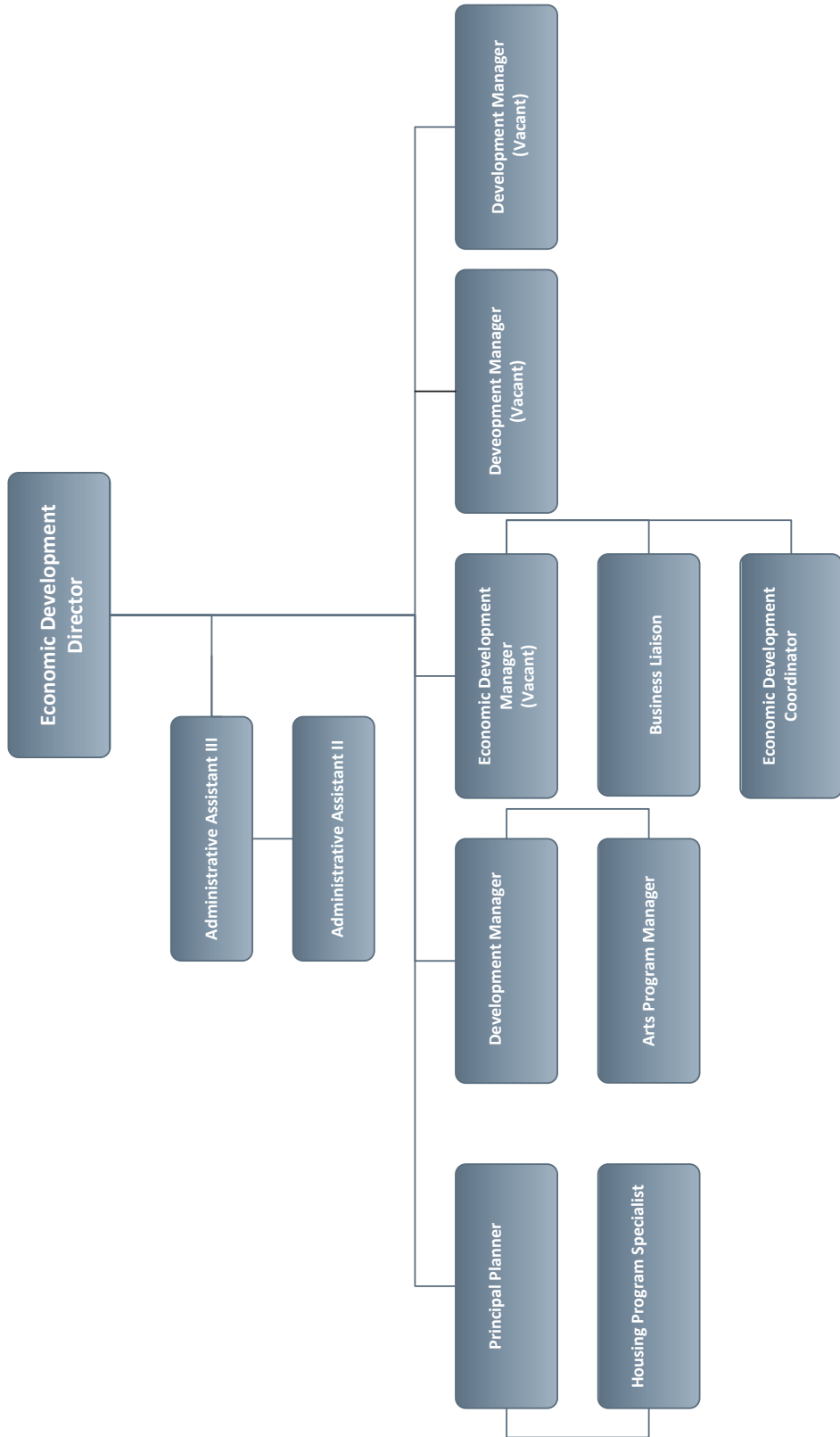
*Sums may have discrepancies due to rounding

Economic Development

DEPARTMENT SUMMARY

		Fiscal Year 2018				Fiscal Year
		Fiscal Year*				2019
		2017	Adopted	Amended*	Estimated	Adopted
		Actuals	Budget	Budget	Actual	
RESOURCES BY FUND						
General Fund	101	349,130	381,000	633,704	375,383	389,500
Co-op Retail Management	122	218,642	220,000	220,000	220,815	220,000
Kiosk Maintenance	123	42,898	39,010	39,010	39,903	39,090
HOME Rehabilitation Projects	251	2,000	4,800	4,800	8,120	3,000
HOME Investment Partnership	253	440,540	260,000	260,000	381,305	250,000
Community Development Block Grant	261	497,735	493,400	596,230	683,225	508,000
Affordable Housing Trust Fund	279	92,530	11,000	11,000	337,576	117,000
SA (H) LMIH-Merged 2-1-12	281	49,433	-	-	71,762	401,658
Total Resources		1,692,909	1,409,210	1,764,744	2,118,089	1,928,248
Net General Fund Cost		(1,934,499)	(3,244,654)	(4,283,012)	(4,027,358)	(3,127,529)
		FY 2017	FY 2018			FY 2019
TOTAL AUTHORIZED PERSONNEL:		12.00	12.00			12.00

Economic Development Department



Finance

department



Department Description

The Finance Department provides chief financial and risk management support for the entire City, including its Public Safety, Water, Refuse, Wastewater, Public Works, Parks & Recreation and other key programs. It also provides contract support services for the Santa Cruz Public Libraries Joint Powers Authority, the University of California Santa Cruz's fire services and supports the Successor Agency of the City of Santa Cruz (former Redevelopment Agency).

The Department's primary objective is to ensure that sufficient fiscal resources are available to meet the goals and objectives identified by the Community through its elected officials and staff. It does this primarily through timely and accurate financial reporting and by ensuring compliance with the City's financial rules and regulations.



The Finance Department is organized in four functional sections: (1) Accounting, Budgeting, Reporting and Revenue; (2) Accounts Payable and Payroll; (3) Purchasing and Applications management; and (4) Risk Management, Advanced Debt Collections, Safety and Revenue Audits. Within these core functions, it also manages major duties within internal and external audits, debt management, treasury management, and local, state and federal compliance reporting.

FY 2018 Accomplishments

On-time Adoption of Award-Winning FY 2018 Budget

On-time budgets provide trust and transparency to the public, as well as provide assurances to stakeholders about the quality, stability, and reliability of the City Council and the City's management team.

Received awards for the Fiscal Year 2017 Comprehensive Annual Financial Report and the Fiscal Year 2018 Budget

The above mentioned awards confirm the City's dedication to producing reports that go beyond the minimum requirements of accounting and budgetary principles.

Created a Budget Cross-Departmental Advisory program

The advisory program allows departments to be involved in citywide budget decisions, and allows for a more collaborative relationship with the Finance Department in the preparation of the annual budget, specifically in the focus of fiscal sustainability.

Published a new monthly Budget update newsletter

The newsletter provides updates and information to city staff about the budget process to allow for full disclosure and transparency regarding budget initiatives.

Helped in bringing forth new City revenue ballot measures

Assisted in placing Measure S on the June 2018 ballot. This measure asks voters to approve a 1/4 percent sales tax increase, and if approved, this measure will help sustain core City services, including public safety, parks and recreation programs, and infrastructure maintenance.

Completed the implementation (in coordination with the IT Department) of the new citywide cashiering system

The new Tyler cashiering system will replace an old, non supportable, non-integrated system. It will enhance operations and improve customer service with its "real-time" integration with the City's main financial reporting system.

Implemented (in coordination with the IT Department) the new Transient Occupancy Tax (TOT) application

The new application will allow for more efficient online registrations and remittance of TOT tax payments, and enhance reporting capabilities.

Further developed the fiscal sustainability plan by soliciting citywide cost saving ideas from City staff

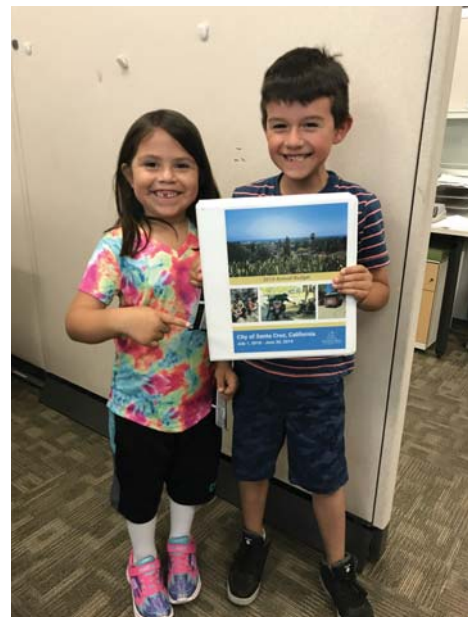
The series of "Action Labs" presented City staff the opportunity to voice ideas around cost savings plans during a time when the city faces challenges with rising pension costs and decreasing revenues. Cost saving reductions were identified and incorporated as a result of this program.

Facilitated the successful balancing of FY 2018 Budget

The department led the City's implementation of 2.6% of General Fund budget balancing measures.

Facilitated the successful balancing of FY 2019 Budget

The department led the citywide effort to balance the FY 2019 budget by 5%.



Consolidate the Finance Revenue Division staff to complete the consolidated Planning payment counter

The department coordinated with the Planning & Building department to create a shared payment counter to provide for efficient customer interaction.

FY 2019 Goals

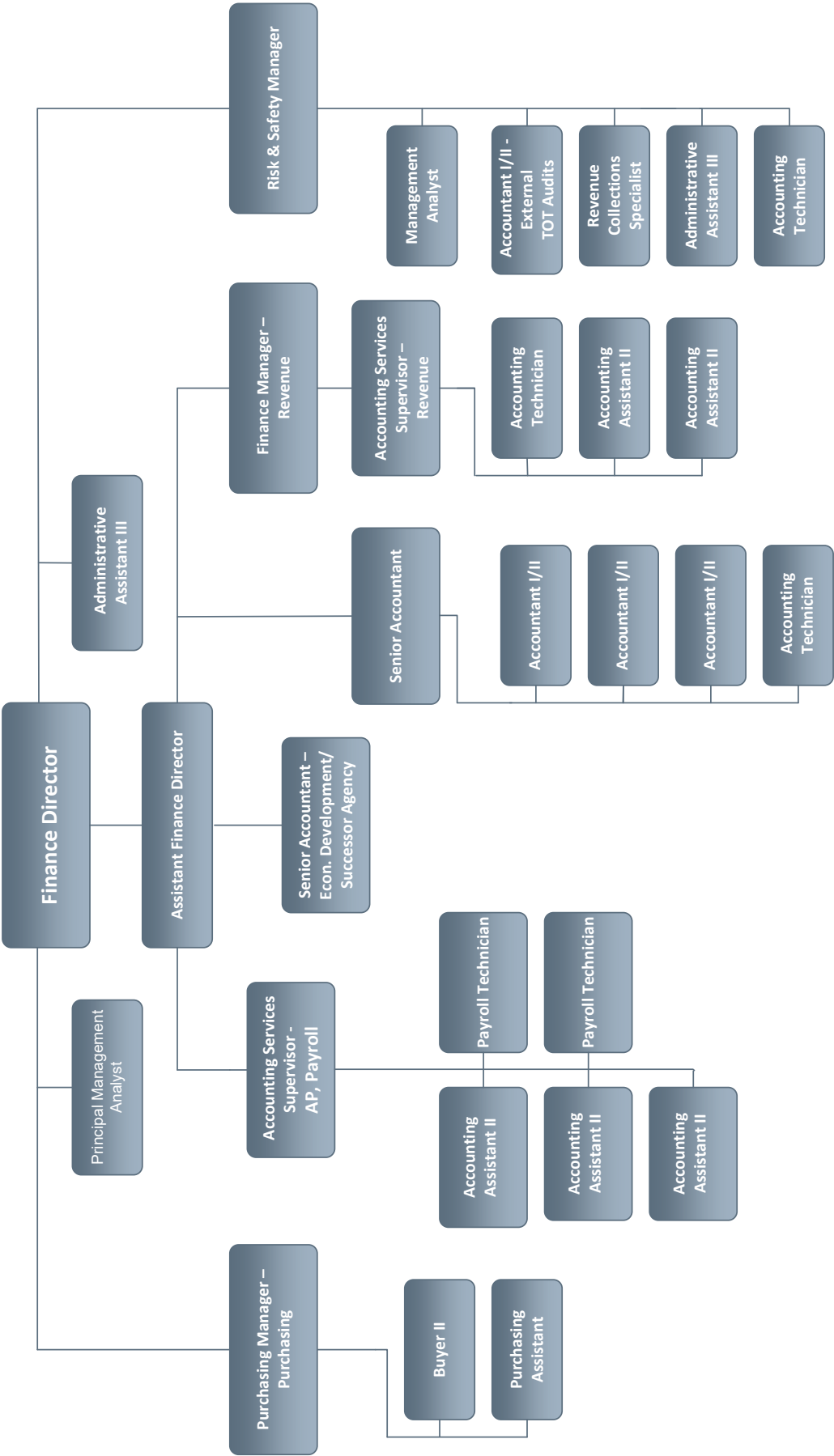
- Further development of the fiscal sustainability plans.
- Adopt a balanced FY 2019 and FY 2020 Budget.
- Expand to a 5-year Capital Investment Program plan.
- Receive the Government Finance Officers Association awards for Excellence in Financial Reporting and for Distinguished Budget Presentation.
- Partner with OpenGov to bring transparency in financial reporting to the public.
- Implement Phase III of the citywide fee study to incorporate cost recovery of building fees.
- Continue to pursue more online payment platforms.
- Work with FEMA to make sure the City received all funds entitled to it for the repair of damages caused by the 2017 and 2018 major storms



DEPARTMENT SUMMARY

		Fiscal Year 2018				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2019
		2017	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		2,970,651	3,831,528	3,786,528	3,259,177	3,797,152
Services, Supplies, and Other Charges		3,972,198	4,362,691	4,846,276	4,228,995	4,499,831
Capital Outlay		23,281	10,000	40,444	25,444	10,000
Total Expenditures		<u>6,966,131</u>	<u>8,204,219</u>	<u>8,673,248</u>	<u>7,513,616</u>	<u>8,306,983</u>
EXPENDITURES BY ACTIVITY:						
Finance	1241	<u>3,205,146</u>	<u>4,181,060</u>	<u>4,187,474</u>	<u>3,698,594</u>	<u>4,066,604</u>
Subtotal General Fund		3,205,146	4,181,060	4,187,474	3,698,594	4,066,604
Finance	1241	<u>-</u>	<u>-</u>	<u>28,000</u>	<u>15,200</u>	<u>15,500</u>
Subtotal Other General Funds		-	-	28,000	15,200	15,500
Liability Insurance	7821	<u>3,760,985</u>	<u>4,023,159</u>	<u>4,457,774</u>	<u>3,799,822</u>	<u>4,224,879</u>
Subtotal Other Funds		3,760,985	4,023,159	4,457,774	3,799,822	4,224,879
Total Expenditures		<u>6,966,131</u>	<u>8,204,219</u>	<u>8,673,248</u>	<u>7,513,616</u>	<u>8,306,983</u>
RESOURCES BY FUND						
General Fund	101	<u>1,107,008</u>	<u>1,163,571</u>	<u>1,163,571</u>	<u>1,173,860</u>	<u>1,195,556</u>
Liability Insurance	842	<u>2,890,016</u>	<u>3,977,000</u>	<u>3,977,000</u>	<u>4,591,162</u>	<u>4,486,943</u>
Total Resources		3,997,024	5,140,571	5,140,571	5,765,022	5,682,499
Net General Fund Cost		<u>(2,098,138)</u>	<u>(3,017,489)</u>	<u>(3,023,903)</u>	<u>(2,524,734)</u>	<u>(2,871,048)</u>
		FY 2017			FY 2018	FY 2019
TOTAL AUTHORIZED PERSONNEL:		<u>30.00</u>			<u>30.00</u>	<u>30.00</u>

Santa Cruz Finance Department



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Fire department



Department Description

The Santa Cruz Fire Department provides exceptional emergency response services to all residents and visitors 24 hours a day, 7 days per week; responding to structure fires, emergency medical incidents, technical rescues, water rescues, hazardous materials incidents, automobile accidents and fires, wildland fires, Emergency Operation Center activations, Mutual Aid to other local and State agencies, and citizen requests. The Fire Department provides a full-service Community Risk Reduction Division featuring Fire Prevention, Fire Investigation, Public Education, and Training. Through the Fire Department's Marine Safety Division, lifeguard and water rescue services are delivered to Santa Cruz City, Santa Cruz Port District, and Capitola City beaches. Additionally, the Fire Department manages the City's Office of Emergency Services program and directs Emergency Operations Center (EOC) activations and disaster training, response, and recovery efforts.



The Fire Department's primary objective is to provide the highest quality Fire Operations, Emergency Management Services, Marine Safety, Emergency Medical Response, and Community Risk Reduction to protect our community.

FY 2018 Accomplishments


- Continued work on the City's Emergency Operation Center build out. The EOC is the City's central command and control facility responsible for carrying out the emergency coordination and management functions at a strategic level during an emergency, and ensuring the continuity of operation for the City of Santa Cruz.
- Conducted two, 24-hour Community Emergency Response Training (CERT) classes. CERT educates individuals about disaster preparedness for hazards that may impact their area and trains them in basic disaster response skills such as fire safety, light search and rescue, team organization, and disaster medical operations.
- Conducted tabling at public events including two City Hall-to-You events, First Night Out, CERT Fair, UCSC student housing fair, and the Opioid Awareness Fair.
- Conducted a wildland Fire community meeting for the Delaveaga neighborhood residents, to form a partnership with the neighborhood in reducing wildland fire risk and creating community awareness/preparedness.
- Completed the City's five-year update of the Local Hazard Mitigation Plan. Hazard mitigation planning is the process used by state and local agencies to understand risks from natural hazards and develop long-term strategies to reduce the impacts of disasters on people, property, and the environment.
- Completed the annual update of the City's Emergency Operation Plan. An emergency operation plan is a course of action developed to mitigate the damage of potential events that could endanger the City of Santa Cruz's ability to function. This plan includes measures that provide for the safety of personnel and, if possible, environment, property, and facilities.
- Coordinated the planning and logistical support efforts for the new River Street Camp Shelter.



- Continuing to coordinate and manage the FEMA and Cal OES disaster cost recovery projects related to the response and public infrastructure damage associated with the 2017 storms events.
- Implemented electronic RMS system.
- Provided public outreach and education events. Participated in community forums.
- Completed a joint fire academy resulting in five new firefighters for the city of Santa Cruz Fire Department. The academy included personnel from Santa Cruz County, Central Fire Protection District, and Watsonville City Fire.
- Continued contract providing beach lifeguard services with the City of Capitola and Harbor Port District.
- Completed cross department training between Santa Cruz Police and Santa Cruz Fire for Unified Response to Violent Incidents (URVI). Incident commanders from both departments are being trained to function as one team.
- In the final phase of implementation, of an updated emergency dispatch system at Santa Cruz Regional 9-1-1 (Net Com). This was a year-long project that involved multiple agencies from two counties. The new system will provide more efficient service along with increased capabilities.



FY 2019 Goals

- Continue to manage the Cal OES/FEMA disaster reimbursement process.
 - Complete the EOC build out of the radio infrastructure and end user systems.
 - Conduct two Community Emergency Response Team trainings.
 - Conduct a citywide disaster preparedness exercise for City staff.
 - Strengthen community response and preparedness through Fire Wise, MySafe: CA, and Ready, Set, Go.
 - Create collaborative Fire Investigation capabilities with Santa Cruz Police, District Attorney's office, and Countywide Fire Investigation Task Force.
- 
- The image shows two firefighters in yellow protective gear and helmets. They are positioned in a wooded area, with one firefighter in the foreground holding a hose and another further back. A fire is burning in the background, with thick white smoke rising from it. The scene is dimly lit, suggesting it might be early morning or late afternoon.
- Implement fire fee schedule.
 - Implement vegetation management for Delaveaga and Pogonip for fuel reduction and creation of defensible space.
 - Expand Unified Response to Violent Incident training to the rest of Santa Cruz County including all fire and law enforcement agencies.
 - Perform long overdue maintenance on the city Lifeguard Headquarters located on the Municipal Wharf. Multiple safety concerns have been identified and will be addressed through creative funding.

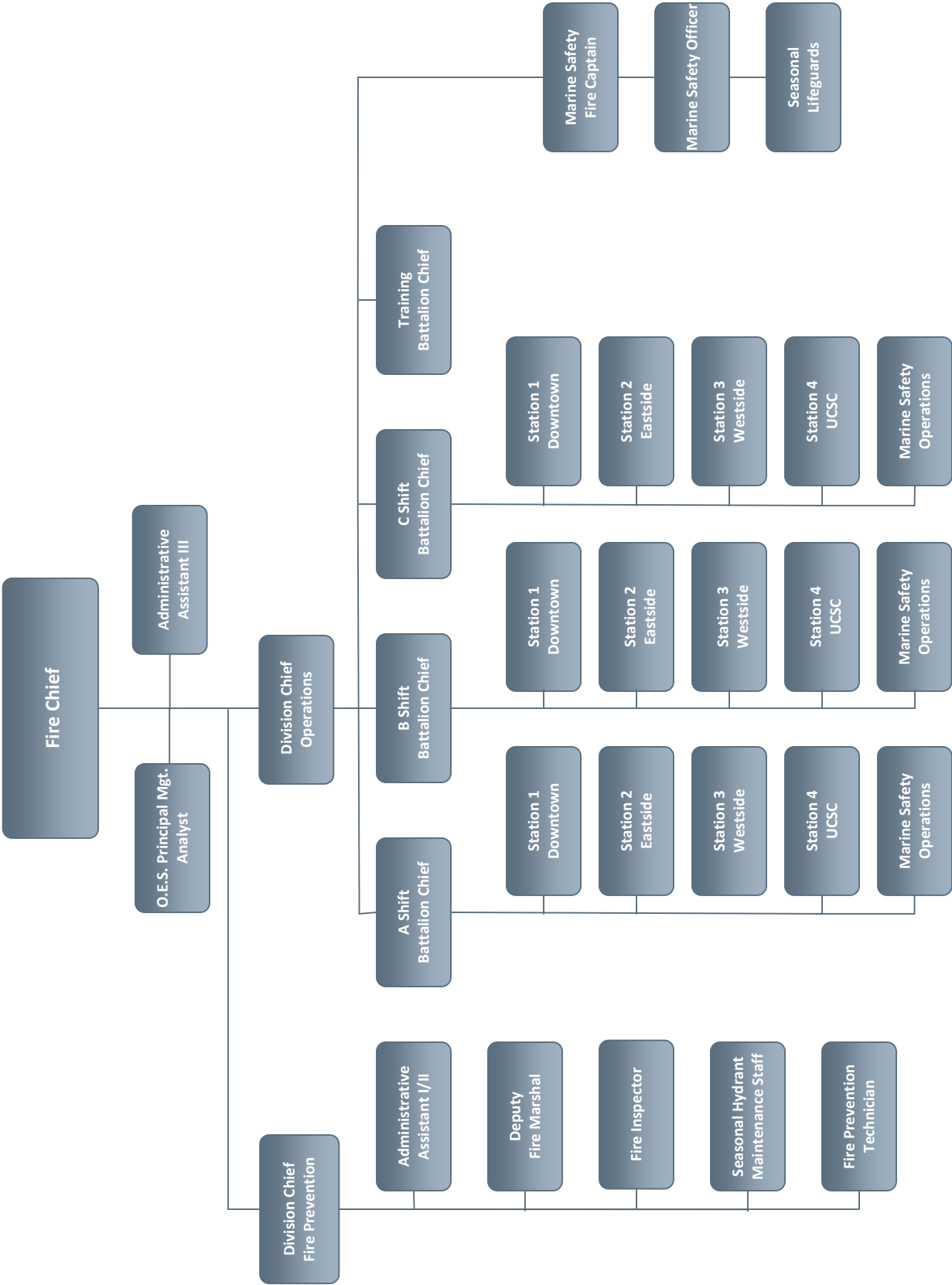
- Continue developing plans for Fire Station 2 replacement (3-5 years).
- Continue developing plans for a training center (3-5 years).
- Strengthen recruitment and retention of diverse workforce.
- Continue strategic planning process which clearly identifies current service delivery, areas for improvement, and recommended actions.



DEPARTMENT SUMMARY

		Fiscal Year 2018			Fiscal Year
		2017	Adopted	Amended*	2019
		Actuals	Budget	Budget	Adopted
				Estimated	
				Actual	
EXPENDITURES BY CHARACTER:					
Personnel Services	15,782,652	15,970,389	15,727,864	15,590,138	15,775,753
Services, Supplies, and Other Charges	1,788,455	2,201,390	2,298,990	2,280,934	2,203,451
Capital Outlay	76,225	25,000	55,000	55,000	13,000
Debt Service	10,171	-	-	-	-
Total Expenditures	17,657,503	18,196,779	18,081,854	17,926,072	17,992,204
EXPENDITURES BY ACTIVITY:					
Fire Administration	2201 772,216	930,334	920,334	821,769	830,415
Fire/EMS Operations	2202 15,177,531	15,309,615	15,066,215	15,233,681	15,201,236
Fire Prevention	2203 676,087	899,154	884,154	769,347	948,926
Marine Rescue Program	2204 3,154	-	-	-	-
Office of Emergency Services (OES)	2205 141,007	169,366	319,366	313,736	142,988
Subtotal General Fund	16,769,994	17,308,469	17,190,069	17,138,533	17,123,565
Marine Rescue Program	2204 887,509	888,310	891,785	787,539	868,639
Subtotal Other General Funds	887,509	888,310	891,785	787,539	868,639
Total Expenditures	17,657,503	18,196,779	18,081,854	17,926,072	17,992,204
RESOURCES BY FUND					
General Fund	101 3,496,438	3,881,110	3,881,110	3,836,222	4,223,000
Municipal Wharf	104 151,743	97,288	100,763	100,763	150,000
Total Resources	3,648,181	3,978,398	3,981,873	3,936,985	4,373,000
Net General Fund Cost	(13,273,556)	(13,427,359)	(13,308,959)	(13,302,311)	(12,900,565)
	FY 2017			FY 2018	FY 2019
TOTAL AUTHORIZED PERSONNEL:	65.00			66.00	66.00

Santa Cruz Fire Department



Human Resources

department



Department Description

The Human Resources Department provides a variety of support and assistance options to employees and departments for achieving their goals and objectives. We accomplish this by providing a range of services including recruitment, professional development, training, compensation and classification administration, employee relations, benefits administration, and workers' compensation administration.



Our Mission:

As a resource and trusted advisor, we strive to cultivate an inspiring and fulfilling work environment that attracts and engages a talented workforce.

Our Values:

Communication, Continuous Improvement, Integrity, Collaboration, Humor, and Fun.

FY 2018 Accomplishments

Enhanced City Culture of Engagement

- Employee Engagement Survey Results: Developed a work plan based on survey results.
- Ongoing development of a Succession Planning Strategic Plan, which includes an online toolkit and ability to "over-hire" for knowledge transfer.
- Re-established and enhanced the Employee & Leadership Development Program.
- Created Stretch Assignments Policy.
- Increased and improved HR Library for employee career and personal development.

Implemented improvements to the HR department operation systems to provide cross-training and ensure the responsiveness and effectiveness of Human Resources Staff

- Reorganized specific positions to provide cross-training, which allows each person to learn a new area of HR.
- Shifted an Analyst position to Benefits in recognition of significant growth in those programs.
- Developed Annual Major Projects work plan to improve future planning.



FY 2019 Goals

Enhance City Culture & Engagement

- Employee Engagement Work Plan:
 - Continue to oversee implementation of 2018 Work Plan.
 - Conduct FY 2019 Employee Engagement Survey.
- Continue to implement HR work plan based on survey results. Major initiatives include:
 - Develop leadership competencies as part of job descriptions.
 - Develop bank of leadership competency-based interview questions.
 - Provide greater employee training on effective employee coaching, mentoring, and professional development.
 - Develop job shadow program.

Improve Human Resources Department Customer Service

- Develop an HR Strategic Plan.
- Establish employee onboarding program.
- Reorganize HR intranet page to be more user friendly and informative.
- Provide staff with professional development opportunities.
- Provide annual legal updates to departments.
- Improve and enhance harassment prevention programs.

Improve Succession Development Program

- Enhance existing programs and develop new programs to assist in the succession planning for the City.

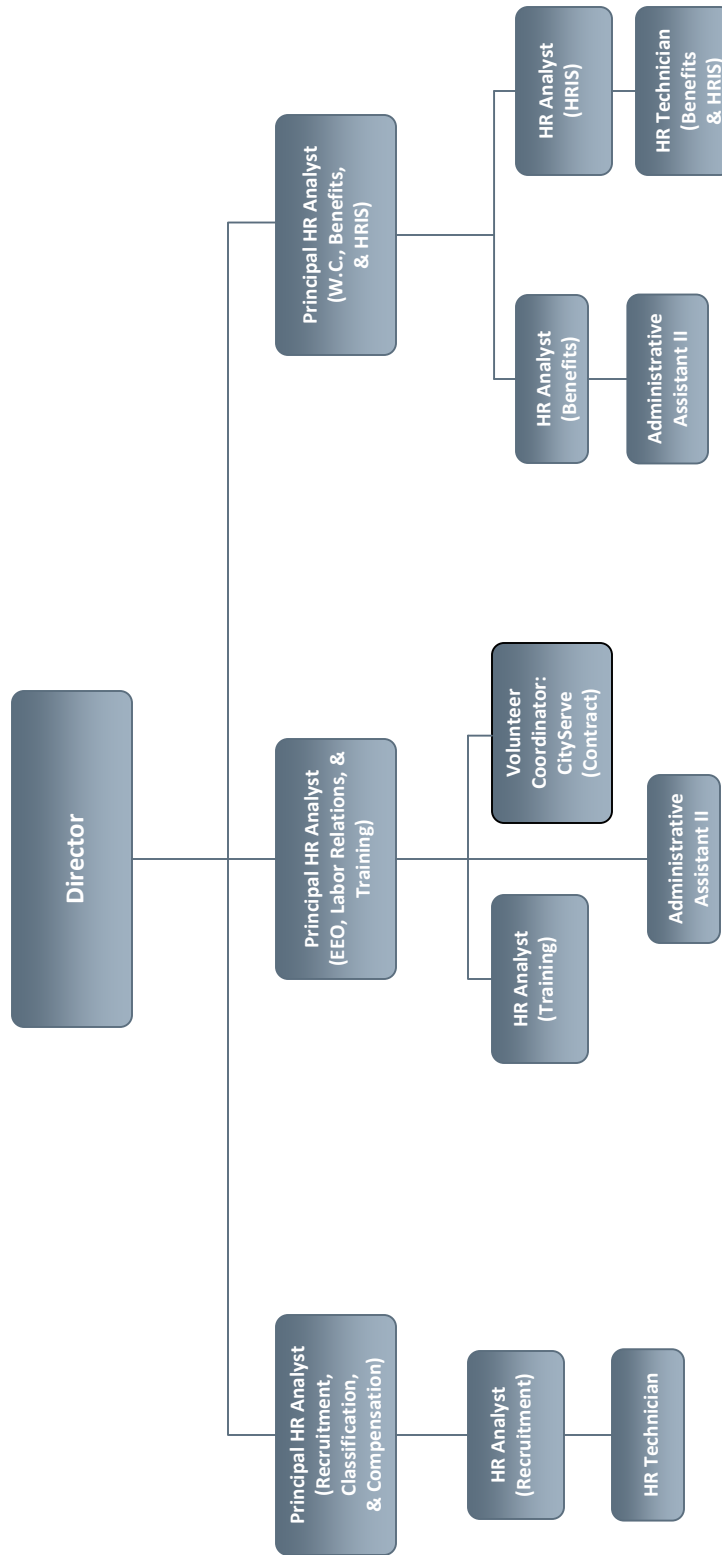
Human Resources

DEPARTMENT SUMMARY

		Fiscal Year 2018				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2019
		2017	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		1,586,881	1,560,640	1,560,640	1,729,052	1,918,020
Services, Supplies, and Other Charges		5,203,938	5,471,589	5,411,589	5,084,620	5,529,384
Total Expenditures		<u>6,790,819</u>	<u>7,032,229</u>	<u>6,972,229</u>	<u>6,813,672</u>	<u>7,447,404</u>
EXPENDITURES BY ACTIVITY:						
Human Resources	1230	1,300,595	1,748,998	1,688,998	1,520,703	1,569,806
Volunteer Program	1231	<u>37,567</u>	<u>45,000</u>	<u>45,000</u>	<u>45,000</u>	<u>47,250</u>
Subtotal General Fund		1,338,161	1,793,998	1,733,998	1,565,703	1,617,056
Unemployment Insurance Trust	1232	<u>82,686</u>	<u>102,500</u>	<u>102,500</u>	-	-
Subtotal Other General Funds		82,686	102,500	102,500	-	-
Workers Compensation Insurance	7820	3,392,130	3,074,260	3,074,260	3,077,957	3,213,273
Medical/Dental/Vision Insurance	7823	1,977,841	2,061,471	2,061,471	2,167,512	2,514,575
	7824	-	-	-	2,500	102,500
Subtotal Other Funds		5,369,971	5,135,731	5,135,731	5,247,969	5,830,348
Total Expenditures		<u>6,790,819</u>	<u>7,032,229</u>	<u>6,972,229</u>	<u>6,813,672</u>	<u>7,447,404</u>
RESOURCES BY FUND						
General Fund	101	586,174	615,483	615,483	615,483	632,102
Unemployment Insurance	140	520,759	547,913	547,913	-	-
Workers' Compensation Insurance	841	4,324,828	3,603,939	3,603,939	3,800,026	4,009,513
Group Health Insurance	843	2,102,280	2,094,004	2,094,004	2,164,711	2,150,279
Unemployment Insurance	844	-	-	-	563,845	601,993
Total Resources		<u>7,534,041</u>	<u>6,861,339</u>	<u>6,861,339</u>	<u>7,144,065</u>	<u>7,393,887</u>
Net General Fund Cost		<u>(751,988)</u>	<u>(1,178,515)</u>	<u>(1,118,515)</u>	<u>(950,220)</u>	<u>(984,954)</u>
		FY 2017			FY 2018	FY 2019
TOTAL AUTHORIZED PERSONNEL:		11.00			11.50	11.50

City of Santa Cruz

Human Resources Department



Information Technology

department



Department Description

The Information Technology (IT) Department provides technology services in order to support fellow departments and the community. Our primary objective is to deliver business-driven, efficient, quality technology solutions and services for the City of Santa Cruz staff and the public. To this end, IT is organized into the following major areas: strategic and administrative services; client services and systems administration; infrastructure services; process and application solutions (including Geographic Information Services - GIS).

Strategic & Administrative Services



Client Services & Systems Administration
(Not Pictured: Jon Neronde)



Process & Application Solutions



Infrastructure Services
(Not Pictured: Dennis Kiyabu)

FY 2018 Accomplishments

Community Safety & Well-Being

- Supported the Police Department implementation of body worn cameras.

- Developed a successful internal test portal for entry of community requests.
 - Pilot will transition to a full project that will start in April and be implemented before fall 2018.
 - Full project will consolidate several decentralized ways for the community to request services into a single online portal which can be accessed via web browser or an application on iOS and Android devices.
- Started project to modernize and make sustainable the City's camera systems and physical access/door controls. FY 2018 achievements include:
 - New camera security system on the levee from Soquel Ave. to Laurel St.
 - Cleaning and required maintenance for Coast Pump Station.
 - Movement of Union Locust building to a new solution.
 - High speed, fiber connectivity at certain areas within the Water Treatment Plant.
- Began redesign of City technology security policies and procedures.
- Upgraded new vehicle technology for the Fire and Police Departments.
- Developed a custom tool to make more efficient the City's ability to meet state water sampling reporting by the Waste Water Treatment Facility.
- Reduced processing time for staff using the traffic collision system.
- Set-up cannabis permitting in the City's system.
- Implemented new sewer ordinance on the City's system.
- Upgraded Water Treatment Plant SCADA system for increased functionality and improved security.
- Supported updates to Local Hazard Mitigation Plan via Geographic Information Systems (GIS).



Housing

- Implemented improved processes and system for Transient Occupancy Tax (TOT).
- Supported housing committees and various housing research needs via maps and GIS online layers.
- Supported technology needs at River Street Camp.

Economic Vitality

- Implemented faster, more secure payment handhelds for Civic Center staff.
- Began roll-out of electronic plan check.
- Implemented GIS web applications for affordable housing, Economic Development opportunity sites, earthquakes, and rental properties.



Infrastructure

- Began implementation of new gate controls and pay stations for parking garages.
- Added storage capacity and upgraded virtual infrastructure for the City Hall data center.
- Went live with new virtual desktop infrastructure (VDI).
- Updated network infrastructure at the Resource Recovery Center to improve performance and security.
- Continued roll-out of mobile data management tool to secure City mobile devices.
- Implemented segmented networks and hardened end point devices for Payment Card Industry (PCI) compliance.
- Migrated Water meter application to vendor cloud.
- Began update of various infrastructure components including email, data centers, imaging, and backup and recovery.
- Automated parking enforcement to DMV integration.

- Improved network performance monitoring for City IT staff including updating content, graphics, and alerts.
- Audited various network and client components in order to more effectively manage devices.

Engaged & Informed Community

- Delivered a new City website, incorporating improved navigation, a fresh look, and interactive tools. Resolved various abandoned links and bugs throughout the year.
- Implemented mayoral scheduling tool for the public.
- Worked with other regional GIS resources to update imagery for online mapping functionality.

Financial Stability

- Implemented replacement cashiering system for a beyond end-of-life system.
- To maintain supported and under vendor software warranty, upgraded various systems, including the City's core enterprise resource planning, Parks & Recreation's reservation and registration system, the new cashiering system, and Waste Water Treatment Facility's Laboratory Information System.
- Trained City staff on various cyber security areas each quarter.
- Continuously re-evaluated maintenance contracts to look for cost reductions via negotiations, consolidations, competitive pricing, etc.
- Began FY 2018 personal computer (PC) replacements for City staff.

Environmental Sustainability & Well-Managed Resources

- Developed system changes and reports to improve how the Water Department processes various programs.
- Implemented various reports for the Water Department including meter aging/replacement, water conservation, water usage, and follow-up after the fix of a water issue.
- Stabilized the system that does refuse routing.
- Supported Climate Adaption Planning via GIS.

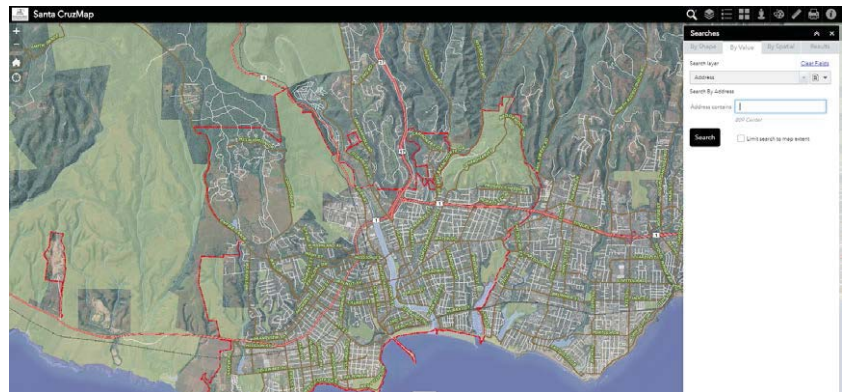
FY 2019 Goals

Community Safety & Well-Being

- Continue project to modernize and make sustainable the City's camera systems and physical access/door controls. FY 2019 targets include:
 - Water Treatment Plant
 - Corporation Yard
 - Waste Water Treatment Facility
 - Harvey West Clubhouse
 - Rail Trail Segment 7 (will begin in FY 2019 and will carry over to FY 2020)
 - Additional locations based upon urgency of need and age of equipment
- Replace Police Department interview room infrastructure.
- Work with other local agencies in Santa Cruz Regional 9-1-1's replacement of records management system for public safety.
- Go live with community request for service portal.
- Complete redesign of City technology security policies and procedures.

Housing

- Support housing committees and various housing research needs via maps and GIS online layers.
- Support technology needs at River Street Camp and subsequent phases as needed.



Economic Vitality

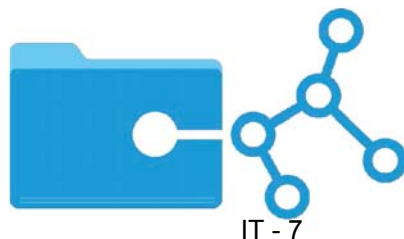
- Improve processes and online capabilities for land management, business licensing, and permitting system.
- Complete roll-out of electronic plan check.

Infrastructure

- Continue implementation of new gate controls and pay stations for parking garages.
- Assist with various remodels including the City Hall Annex and Union-Locust.
- Upgrade soon to be end-of-life Cisco Voice over Internet Protocol (VoIP) version.
- Improve network performance and security at various City sites.
- Audit and then clean-up Active Directory, file share permissions, and other network access components.
- Continue to implement PCI compliance items.
- Replace data center infrastructure at Water Treatment Plant and Waste Water Treatment Facility as needed for sustainability and supportability.
- Upgrade and/or replace aging network and security infrastructure as needed.
- Update the City's disaster recovery and continuity of operations plans.

Financial Stability

- Update past end-of-life intranet content solution.
- Automate citywide personnel action processes and workflow.
- Finish FY 2018 and FY 2019 personal computer (PC) replacements for City staff.
- Implement various report upgrades and new reports as needed for department efficiency and decision support.
- To maintain supported and under vendor software warranty, upgrade various systems, including the City's core enterprise resource planning, Parks & Recreation's reservation and registration system, and cashing system.
- Train City staff on various cyber security areas each quarter.
- Continuously re-evaluate maintenance contracts to look for cost reductions via negotiations, consolidations, competitive pricing, etc.



Environmental Sustainability & Well v anageMResources

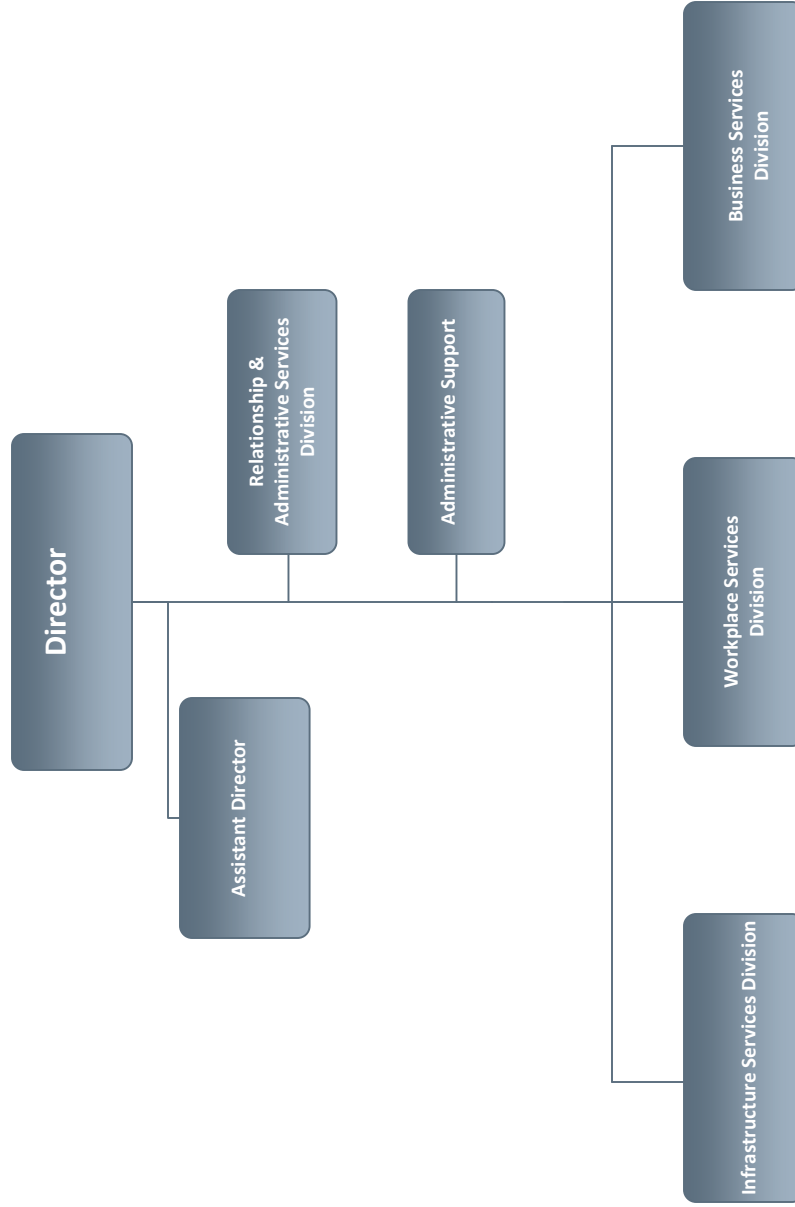
- Work with Water Department on their research and analysis of asset management and work order processes and systems.
- Assist as needed with Water Treatment Plant Laboratory Information System assessment.
- Implement urban tree mapping system.
- Implement various report changes and new reports for home water use.

Information Technology

DEPARTMENT SUMMARY

		Fiscal Year 2018			Fiscal Year
		2017	Adopted	Amended*	2019
		Actuals	Budget	Budget	Adopted
		Estimated			
		Actual			
EXPENDITURES BY CHARACTER:					
Personnel Services	2,400,400	2,895,810	2,895,810	2,534,516	2,712,430
Services, Supplies, and Other Charges	1,821,845	1,928,274	2,055,832	2,055,832	1,994,039
Capital Outlay	80,264	-	-	-	-
Total Expenditures	4,302,508	4,824,084	4,951,642	4,590,348	4,706,469
EXPENDITURES BY ACTIVITY:					
IT Operations	1251 4,302,508	4,824,084	4,951,642	4,590,348	4,706,469
Subtotal General Fund	4,302,508	4,824,084	4,951,642	4,590,348	4,706,469
Total Expenditures	4,302,508	4,824,084	4,951,642	4,590,348	4,706,469
RESOURCES BY FUND					
General Fund	101 1,452,787	1,430,926	1,430,926	1,430,926	1,469,563
Total Resources	1,452,787	1,430,926	1,430,926	1,430,926	1,469,563
Net General Fund Cost	(2,849,721)	(3,393,158)	(3,520,716)	(3,159,422)	(3,236,906)
FY 2017				FY 2018	FY 2019
TOTAL AUTHORIZED PERSONNEL:	19.75			20.00	20.00

City of Santa Cruz Information Technology Department



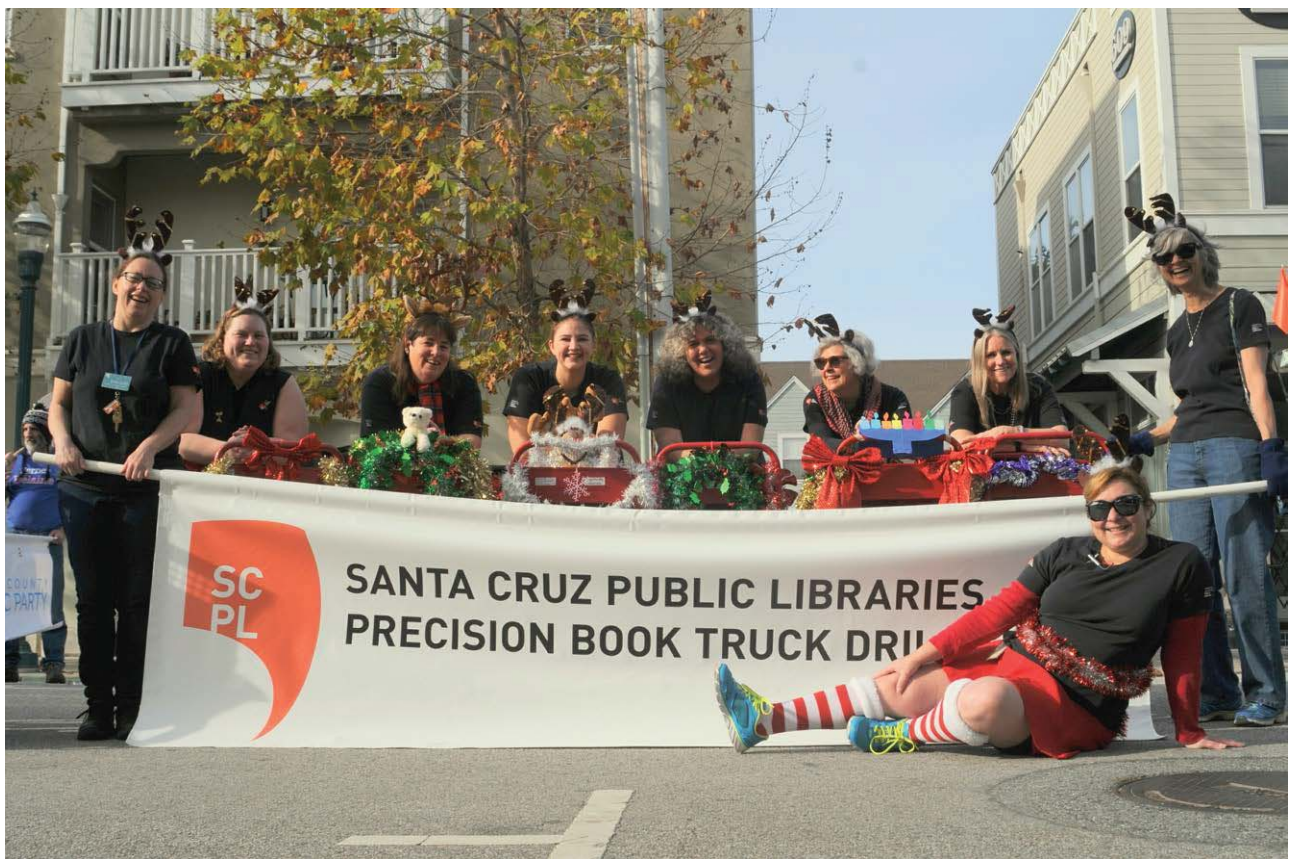
* Shown by function.

Santa Cruz Public Library



Department Description

The Santa Cruz Public Library System (SCPL) transforms lives and strengthens communities through a network of 10 neighborhood library branches, a web-based digital library, a Bookmobile, and community-based programming. Branch locations include Aptos, Boulder Creek, Branciforte, Capitola, Downtown Santa Cruz, Felton, Garfield Park, La Selva Beach, Live Oak, and Scotts Valley. We transform the lives of individuals and the community through programs, services, and materials that support learning, digital inclusion, and community building.



FY 2018 Accomplishments

Over the last year, the Libraries have:

- Piloted the addition of 66 hours per week of additional open hours across ten library branches providing day/evening/weekend hours in all regions and establishing minimum expectations of 36 open hours per week at all sites. The number of visitors in the building has increased and program room use is up by 23%.

- Worked closely with JPA jurisdictions and community members to: develop design and construction documents for new libraries in Felton and Capitola; create remodeling programs for La Selva Beach, Boulder Creek, and Live Oak; and lead a process to define the scope of services and siting recommendation for the Downtown Branch Library.
- Transitioned the libraries to CENIC 10 GB internet connection with 1 GB interconnects (fiber), expanded traditional computing and developed laptop check out program, upgraded Wi-Fi networks, and added wireless printing. Hours of public computer use is up by 27% overall and up by 50% at the Downtown Branch.
- Developed an employee innovation program and funded seventeen local projects focusing on transforming programs and services and empowering staff.



- Worked closely with the City of Santa Cruz and local nonprofits to create seamless services for individuals experiencing homelessness.

- Created consistent behavioral expectations by implementing a new employee designed code of conduct and suspension process while working with the City on security issues and with staff on training. Reported incidents are down by 35% over the same period last year.

FY 2019 Goals

Learning – Develop programs, services, and collections that nurture the learning goals of children and adults.

Digital Inclusion – Ensure that all residents have access to the training, devices, and internet they need to participate fully in community life.

Transformative Spaces – Create enticing and inspiring multipurpose learning zones that support community needs and interests.

User Experiences – Offer patron-centered services designed with input from residents so that each branch reflects its community.

Organizational Capacity – Enhance skills of staff, provide thoughtful stewardship of public resources, and pursue strategic partners in the community



Benchmarks:

INCREASE IN: cardholders, circulation, visits, database use, computer use, and program attendance.

CAPACITY INCREASE IN: number of public access computers, hours of computer and wireless use, type, and number of technology programs.

MEASURE SUCCESS: Analyze findings and amend functions to improve patron satisfaction.

INCREASE PARTNERSHIPS: Maintain current strategic partnerships and identify additional partners.

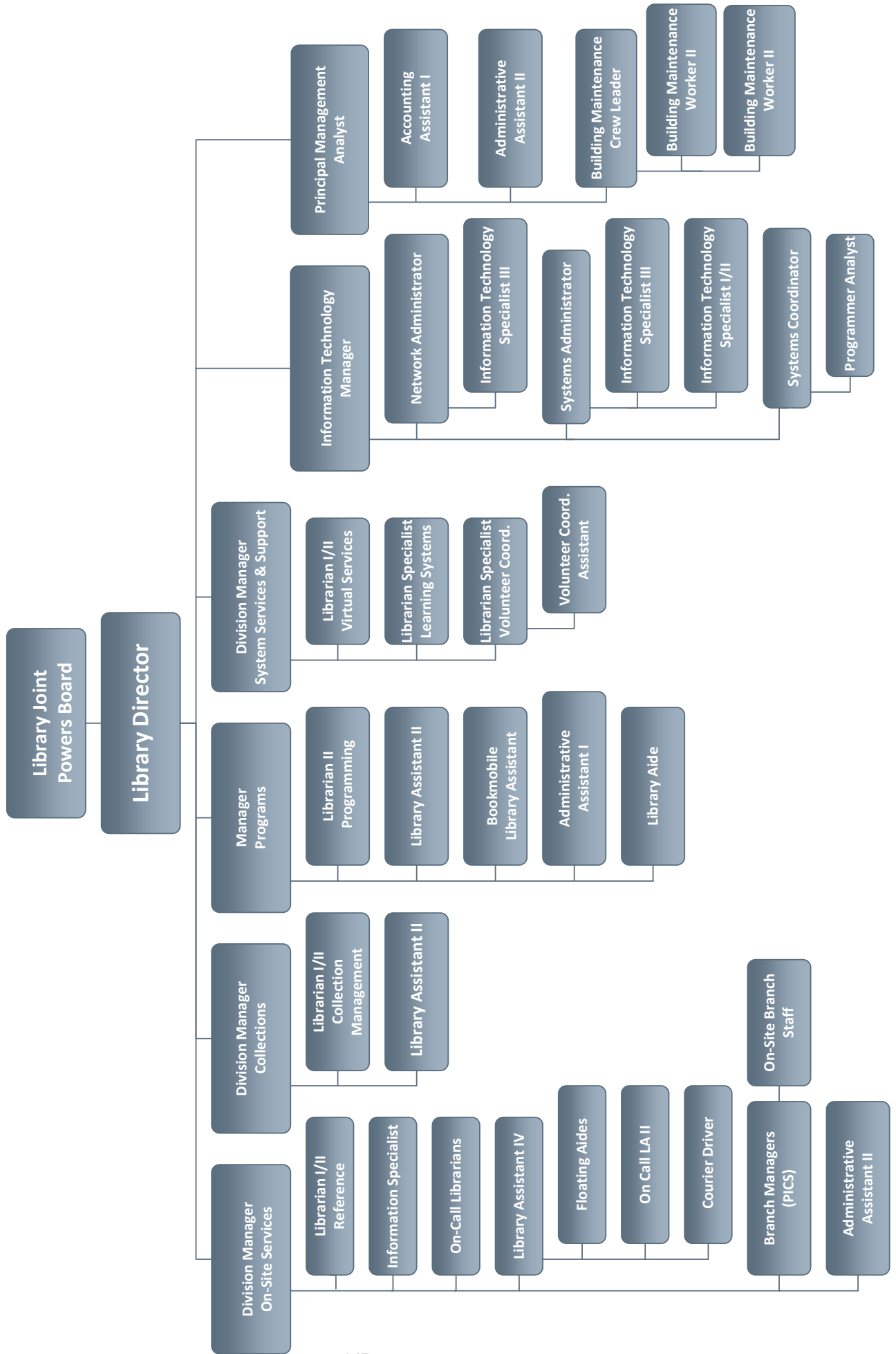
Library (City)

DEPARTMENT SUMMARY

		Fiscal Year 2018				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2019
		2017	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Services, Supplies, and Other Charges		1,464,751	1,534,751	1,534,751	1,534,751	1,600,000
Total Expenditures		<u>1,464,751</u>	<u>1,534,751</u>	<u>1,534,751</u>	<u>1,534,751</u>	<u>1,600,000</u>
EXPENDITURES BY ACTIVITY:						
Library System Services - City	3410	<u>1,464,751</u>	<u>1,534,751</u>	<u>1,534,751</u>	<u>1,534,751</u>	<u>1,600,000</u>
Subtotal General Fund		<u>1,464,751</u>	<u>1,534,751</u>	<u>1,534,751</u>	<u>1,534,751</u>	<u>1,600,000</u>
Total Expenditures		<u>1,464,751</u>	<u>1,534,751</u>	<u>1,534,751</u>	<u>1,534,751</u>	<u>1,600,000</u>
RESOURCES BY FUND						
General Fund	101	<u>440,100</u>	<u>462,438</u>	<u>462,438</u>	<u>462,438</u>	<u>462,438</u>
Total Resources		<u>440,100</u>	<u>462,438</u>	<u>462,438</u>	<u>462,438</u>	<u>462,438</u>
Net General Fund Cost		<u>(1,024,651)</u>	<u>(1,072,313)</u>	<u>(1,072,313)</u>	<u>(1,072,313)</u>	<u>(1,137,562)</u>
		FY 2017			FY 2018	FY 2019
TOTAL AUTHORIZED PERSONNEL:		<u>89.87</u>			<u>92.83</u>	<u>92.83</u>

*Sums may have discrepancies due to rounding

Santa Cruz Public Library



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Parks & Recreation

department



Department Description

The Parks and Recreation Department provides parks, community facilities, open spaces, and innovative programs for children, teens, adults, and seniors. We are committed to providing the community with safe, healthy, and exciting programs and facilities.

The Parks and Recreation Department's primary objective is to provide environments, experiences, and programs that enrich lives and build a healthy community.



FY 2018 Accomplishments

- This year's Clam Chowder Cook Off generated over \$100,000; a record setting year, with proceeds benefiting youth scholarships.
- Expanded Food Truck and Halloween on the Wharf events and added the new Activity Fun Fair and St. Patrick's Day Grandparents Dance.

- Partnered with the County of Santa Cruz Parks Department and Museum of Art & History (MAH) with a Pop-up Park in Cooper St. on the 'First Friday' in October.
- Hired 22 youth interns last summer, the largest recruitment to date, to work in City departments with several eventually being hired as temporary employees.
- Implemented new membership software at the Teen Center which provides more flexibility and reporting options.



- Started the Teen Center's "Family Dinner," a sit-down dinner held weekly for Teen Center members who do all of the preparation in the fully renovated kitchen.
- Started the first volunteer coordinated adult Bocce Ball League at Harvey West Park.
- Twelve out of the twenty Beach Lifeguards hired in the spring of 2018 were 2017 Captain Corps volunteers.
- Completed the State grant funded \$572,000 renovation at Louden Nelson Community Center and celebrated with a well-attended Community Open House.
- Increased Older Adult Programming by upgrading the Senior Computer Center Lab, offering more classes and specialized trips.



- Installed new LED energy lights at the Civic Center in the main auditorium from CEC grant funds, with project management from Facilities Maintenance.
- Completed analysis and implementation of Department-wide fee adjustments.

- Implemented household audit protocols and completed two audits totaling 800 households.



- Completed installation of major audio-visual improvements throughout the Civic Center amounting to over \$50,000 in improvements from a CRT grant, with assistance from IT.

- The City Council accepted the Draft Parks Master Plan 2030, and an Initial Study Mitigated Negative Declaration was circulated for public review.
- The Beach Flats Park tot lot was resurfaced with pour in place rubber matting.



- Segments of Pogonip's Ohlone and Lookout Trails were re-routed and improved.
- The Harvey West Park restrooms were remodeled to improve safety, accessibility, and appearance.
- The Park System's first park host was recruited, selected, and placed in Harvey West Park.
- Security fences were installed at Laurel Park and Star of the Sea Park.

- The first interpretive signs were designed and installed along the Santa Cruz Riverwalk.
- The City's first off-leash dog use area for small dogs (<25 pounds) was created at University Terrace Park.
- The Adopt a Park Program was developed and implemented, which will increase opportunities for the community to participate in the stewardship of park land.
- The second phase of the Neary Lagoon Wildlife Refuge floating dock replacement added another 120 feet of new walkway.
- Flooring and shelving were installed under the Dream Inn Pool Deck to improve Junior Lifeguard Storage.
- Lower DeLaveaga Park Ballfields were renovated with new turf, fines, and a poly cap fence safety guard along the first and third baselines.
- The Golf Course was improved with an ADA restroom renovation, ADA facility and parking access improvements, and parking lot and facility lighting conversion to LED (managed by Public Works Department).



- Supervised and maintained a temporary homeless encampment at the San Lorenzo Park benchlands for six months, and upon closure, the area was revitalized in preparation for the event season.
- The North Commons building was painted and new awnings were installed, and the North Agora Roof Project is estimated for completion this fiscal year.
- FEMA disaster relief funds from the FY 2017 winter helped to replace damaged pilings and fund new steel float guides for Public Landing #1.
- Partnered with Public Works to repair the DeLaveaga Park Brookwood Service Road.
- Partnered with the City Manager's Office to initiate the Cal Fire grant to prepare a tree inventory and plant 500 trees.
- Increased the number of Ranger interpretive walks, citations, and large camp clean-ups.



FY 2019 Goals

- Continue to enhance safety throughout the City's parks, facilities, and open spaces.
- Increase partnerships with local organizations to maximize service delivery and supplement resources.
- Continue to adjust programming to meet the needs of the public.
- Begin implementation of the Parks Master Plan by establishing an annual work and project plan.
- Aggressively seek grants and alternative funding for Capital Improvement Program projects.
- Continue to enhance marketing, branding, and public relations to further highlight our parks, facilities, and programs.
- Strengthen communication, programming, and outreach with underserved populations of our community.
- Continue to implement quality assurance standards for reservations and program registrations to enhance efficiency and customer service.
- Expand volunteer recruitment and develop increased opportunities for volunteer collaboration.



Parks and Recreation

DEPARTMENT SUMMARY

		Fiscal Year 2018				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2019
		2017	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		9,151,093	10,613,691	10,584,641	9,626,641	9,635,938
Services, Supplies, and Other Charges		5,132,943	6,585,218	6,884,245	6,262,834	6,504,282
Capital Outlay		100,485	-	-	-	-
Debt Service		(14,199)	-	-	-	-
Total Expenditures		<u>14,370,322</u>	<u>17,198,909</u>	<u>17,468,886</u>	<u>15,889,475</u>	<u>16,140,220</u>
EXPENDITURES BY ACTIVITY:						
Parks and Recreation Administration	3101	1,308,432	1,479,187	1,476,770	1,337,433	1,535,611
Downtown Ranger Program	3102	205,331	207,000	207,000	216,357	-
Urban Forestry	3105	412,106	496,331	845,820	460,891	476,213
Parks Maintenance West	3110	1,086,709	1,260,792	1,241,042	1,187,647	1,337,066
Parks Maintenance Central	3111	1,588,995	1,993,548	1,966,446	1,800,978	1,831,055
Parks Maintenance East	3112	1,639,841	2,084,958	2,082,611	1,787,599	2,005,811
Arana Gulch Habitat Management	3114	116,776	125,674	136,150	130,505	124,413
Youth Summer Trail Crew	3115	37,030	69,157	69,157	39,423	70,486
Parks Ranger Program	3120	1,014,823	1,218,261	1,218,261	1,135,307	544,465
Delaveaga Golf Course	3131	1,578,628	2,173,913	2,150,563	2,053,415	2,211,707
Recreation Classes	3201	224,815	384,051	378,051	373,972	380,819
Special Events/Brochure	3202	228,766	298,933	293,933	282,518	327,728
Beach Flats Community Center	3204	9,697	12,514	12,514	10,474	13,354
Sports	3205	429,876	427,560	420,860	403,361	418,595
Youth Programs	3206	417,561	473,875	473,875	419,442	463,484
Teen Services	3207	231,095	280,415	280,415	281,644	302,740
Aquatics - Pool Programs	3208	85,481	117,564	115,564	110,219	117,016
Museum	3210	41,289	48,284	47,484	42,947	48,376
Municipal Wharf	3211	929	-	-	-	-
Louden Nelson Community Center	3212	674,104	817,737	817,737	713,629	813,626
Civic Auditorium	3213	892,009	964,368	948,868	870,750	927,577
Subtotal General Fund		<u>12,224,292</u>	<u>14,934,122</u>	<u>15,183,121</u>	<u>13,658,511</u>	<u>13,950,142</u>
Street Trees	3151	7,216	15,000	15,000	15,000	15,000
Teen Services	3207	35,000	-	6,000	41,000	-
Municipal Wharf	3211	2,074,472	2,239,787	2,254,764	2,166,964	2,165,078
Civic Auditorium	3213	9,016	10,000	10,000	8,000	10,000
Park & Recreation Trusts	3912	20,327	-	-	-	-
Subtotal Other General Funds		<u>2,146,030</u>	<u>2,264,787</u>	<u>2,285,764</u>	<u>2,230,964</u>	<u>2,190,078</u>
Total Expenditures		<u>14,370,322</u>	<u>17,198,909</u>	<u>17,468,886</u>	<u>15,889,475</u>	<u>16,140,220</u>

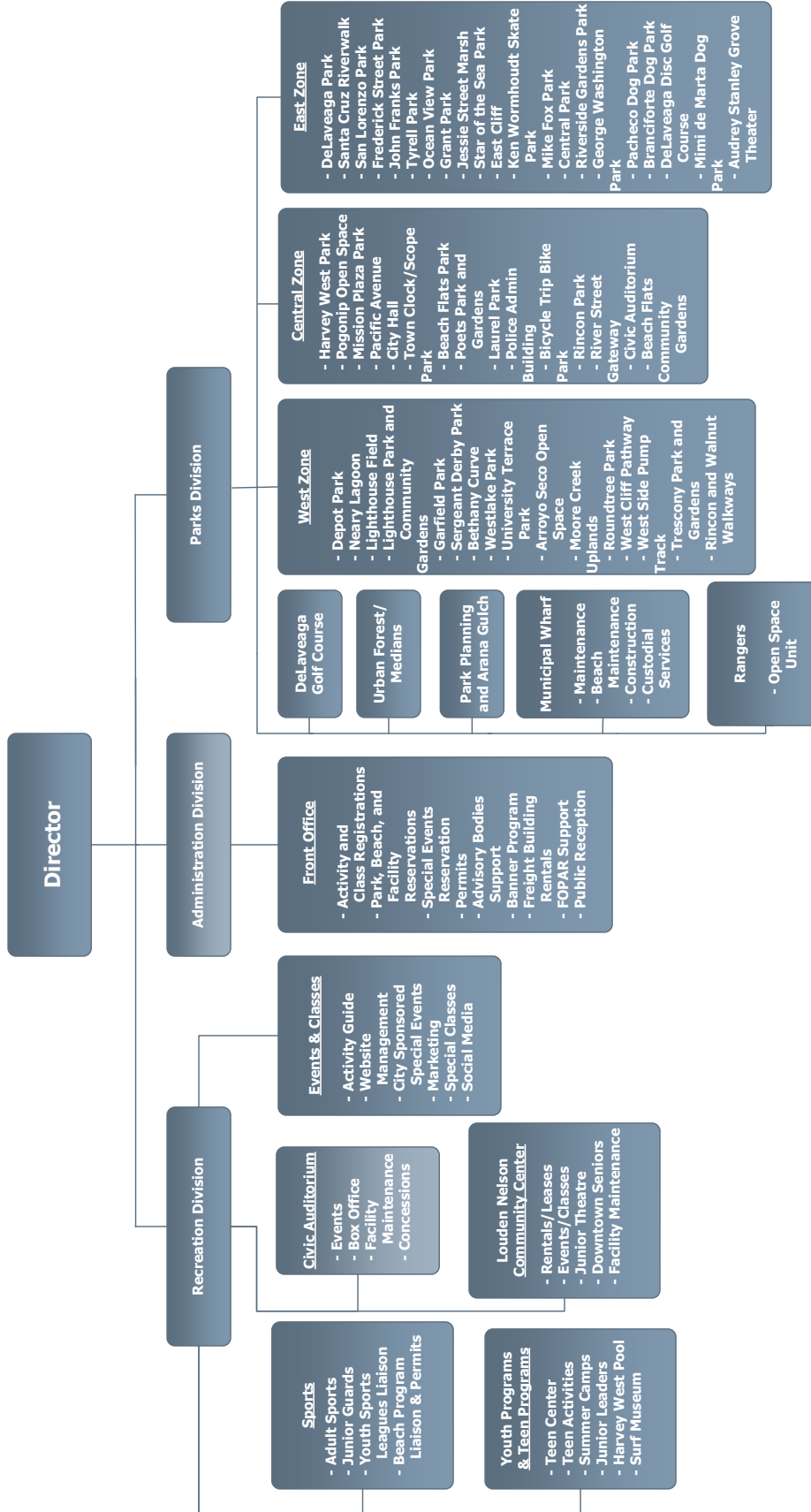
*Sums may have discrepancies due to rounding

Parks and Recreation

DEPARTMENT SUMMARY

		Fiscal Year*	Fiscal Year 2018			Fiscal Year
		2017	Adopted	Amended*	Estimated	2019
		Actuals	Budget	Budget	Actual	Adopted
RESOURCES BY FUND						
General Fund	101	3,489,802	4,307,009	4,841,082	3,542,682	3,441,050
Municipal Wharf	104	2,093,943	1,202,500	1,202,500	1,566,638	1,300,500
Civic Equip	121	6,665	6,000	6,000	6,300	6,000
Maintenance/Replacement						
Street Tree Fund	125	28,215	14,100	14,100	28,600	18,600
Contributions and	162	19,096	-	6,000	12,647	5,000
Donations - Parks & Recreation						
Total Resources		5,637,532	5,529,609	6,069,682	5,156,867	4,771,150
Net General Fund Cost		(8,734,490)	(10,627,113)	(10,342,039)	(10,115,829)	(10,509,092)
		FY 2017			FY 2018	FY 2019
TOTAL AUTHORIZED PERSONNEL:		94.25			96.25	87.25

Parks & Recreation Department



* Shown by function.

Planning & Community Development

department



Department Description

The Planning & Community Development Department provides long-range planning for the City's future development; processes building and land use applications; protects the life, health, and safety of our community through plan review and inspection; facilitates green building practices; issues permits for construction and inspects for code compliance; facilitates citizen participation in the land use decision-making process; coordinates and develops the City's sustainability programs with other departments; and performs other policy work as required by the City.

The Planning & Community Development Department's primary objective is to provide the best level of service related to planning, permitting, and building safety elements within the City of Santa Cruz.

The Planning & Community Development Department is organized by the following divisions: Administration including the Records program; Advance Planning, Building & Safety; Code Compliance, including Rental Inspection Services; and Current Planning.



FY 2018 Accomplishments

Advance Planning Division

Engineering & Traffic Engineering

Adopted the Short-Term Rental ordinance to ensure effective regulation and management of residential rentals for short-term use, and secured California Coastal Commission approval of the Short Term Rental Ordinance adopted by City Council.

Downtown Plan

Adopted amendments to the Downtown Plan (formerly the Downtown Recovery Plan) to promote a more active Riverwalk and provide for additional housing opportunities, and secured California Coastal Commission approval of Downtown Plan amendments adopted by City Council.

Submitted grant applications for city assets, such as infrastructure

In partnership with Public Works, drafted grant applications for various climate adaptation, urban greening and bicycle/pedestrian improvement projects; implemented the city bike share program.

Citywide Cannabis Ordinance

Adopted updates to the municipal code to address recent state-wide cannabis legalization (Proposition 64). Secured California Coastal Commission approval of municipal code updates approved by City Council related to cannabis legalization.



Additional Accomplishments

- Completed background analysis to move towards completion of an update to the City's Cultural Resources Report.
 - Supported and participated in Climate Action Plan implementation initiatives.
 - Participated in and supported interagency collaboration in the areas of traffic and transportation, workforce housing, economic development, watershed protection, campus development, climate action, etc.
-

Current Planning Division

Review Process Improvements

Implemented an Interdepartmental Review Process for purposes of eliminating conflicting comments among City departments reviewing projects, as well as to facilitate communication with applicants.



- In an effort to clarify project review comments for applicants, updated the 30 day letter template to distinguish between those items required for the application to be deemed complete, items that might be inconsistent with required findings for the entitlement or General Plan policies, and items that will be required as conditions of approval and/or addressed at the building permit phase.
- In the wake of significant code enforcement efforts relating to compliance with certain use permit conditions, worked with project reviewers from other City departments to develop a template of standard conditions for use permits that include measures to address potential nuisance impacts.

Core Services

- Reviewed an estimated total of 500 plan checks.
 - Reviewed an estimated total of 200 discretionary permits.
 - Reviewed an estimated total of 350 Zoning Clearances.
 - Served an estimated total of 3,500 customers at the zoning counter, with 77% (through March 2018) meeting the division's goal of being assisted within 15 minutes of arrival.
-

Building & Safety Division

Increased Online Services

Streamlined permit applications with the launch of online residential roofing permits for licensed and registered roofing contractors to apply, pay, and issue residential roofing permits all online through the eTrakiT portal.

Facilitated an increase in hotel supply and quality in the City of Santa Cruz.

- Finalized inspections and issued a certificate of occupancy for a new four story Hyatt Hotel that includes 106 guest rooms, restaurant, gym, business center, meeting rooms, and pool.
- Issued a building permit and currently performing inspections for a new four story Courtyard Marriott hotel to include offices, dining, meeting rooms, and kitchen.
- Currently performing inspections on the Coastview Inn to upgrade the existing two story hotel into a four story hotel, increasing the amount of available rooms and adding in a lobby.
- Issued a building permit for the new three story Surf Colony hotel to include 10 guest rooms, retail, and a rooftop deck.
- Accepted an application and currently in the process of plan review for a new 60 room, three story Hampton Inn hotel.
- Currently coordinating with applicant and expect to accept a building application for plan review for a new 60 room, three story La Quinta Inn & Suites hotel to include 60 guest rooms, fitness facility, and lobby before the end of the fiscal year.

- Conducted plan review and inspection for a multitude of hotel repairs, maintenance, and upgrades.

Facilitated the completion of significant projects in the City of Santa Cruz.

- Finalized inspections and issued certificates of occupancy for the Museum of Art History/Abbott Square project that included the resurfacing of Abbott Square, restaurants, and dining areas.
- Finalized inspections and issued certificate of occupancy for Santa Cruz Apartments at FIVE55, a four story mixed use building which includes 94 residential living units, rooftop deck, multiple lounges, outdoor kitchen, fitness facility, shell of future restaurant, shell of future retail, and underground parking.
- Issued a building permit and currently performing inspections on an addition to Breakers Apartments to result in an additional 20 residential units on the existing apartment complex.
- Issued a building permit and staff is available for inspections on new Water Street Apartments 41 unit affordable housing apartment complex.
- Issued a building permit and currently performing inspections for Park Pacific, a 4 story mixed use building which includes 79 residential units, commercial space, and underground parking.
- Performed plan review and inspections on a multitude of accessory dwelling units, single-family detached, duplex, triplex, and multi-family dwelling units.

Core Services

- Protect and contribute to the life, health, and safety of our community and perform our core duties of plan review, inspection, customer service, and community support.
 - Performed over 9,500 inspections.
 - Performed over 2,200 plan reviews.
 - Served over 6,800 customers at the public building counter.
 - Issued over 1,600 permits.
 - Accepted over 1,900 building permit applications.

Continued Green Building Outreach

The Green Building Program engaged the community through outreach, education, and collaboration with the Climate Action Program. This included attending special events and conferences, developing future planning measures with Climate Action, and developing a library of informational emails on Green Building measures to reduce building related emissions.

Staff Development and Training

Staff attended trainings including state sponsored, local, and in house staff trainings on topics including but not limited to electrical safety, disabled access, photovoltaic solar, structural, and other trades that support the life, health and safety of the community. Hosted regional meeting attended by 75 to 100 Building Officials from Monterey to San Francisco where they gained training on state standards from speakers from various state agencies.

Filled Remaining Vacant Positions

The Building Department filled important Management Analyst position to enhance customer service and internal operations for the Building and Safety Division. Promoted and filled important Supervising Inspector role that has elevated inspection operations and performance and provided cohesion for inspection staff. One vacant Building Inspector position was filled. Recruitments for remaining vacant positions have been challenging due in part to industry trends, cost of living in the community, and competition with other jurisdictions.



Communication/Outreach Advancements

Increased and enhanced communications and outreach with our applicants, contractors, design professionals, and community.

- Began contributing updates to the City Manager Report for major milestones and project updates.
- Provided community support and information on 2016 adopted code cycle major changes, ADUs, Green Building, and multi-family residential projects at City Hall to You event.
- Successfully held a training to educate and register California State License Board licensed roofing contractors to pull permits using our online permit portal eTrakiT.
- Trained and registered applicants, contractors, design professionals, homeowners, tenants, and property owners to use our online permit portal to track projects, receive plan review responses, and to get an overall better understanding of the permit process.
- Facilitated in-house meetings with applicants to mitigate and overcome obstacles that come up during the design and construction of projects.

Code Enforcement

Maintaining Safe and Quality Housing for All

- Closed 356 code cases.
- Completed 618 Code Compliance inspections.
- Completed 3,228 Rental Housing inspections.
- Working with 89 properties to legalize units in the ADU legalization program.
- Completion of the four neighborhood clean ups for Lower Ocean and Beach Flats areas.
- Successful adoption of changes to Chapter 4 of the Municipal Code and implementation of procedures for the City to impose and recover costs for code enforcement action taken, which helps assure properties are maintained in a safe and sanitary condition and which promotes compliance of the Municipal Codes.

- Successful adoption of changes to Chapter 21 of the Municipal Code to provide property owners and tenants with specific requirements and guidelines on the relocation process and enforcement action when a residential structure needs to be vacated due to unsafe and hazardous conditions.
-

Administrative Division

Digital Plan Review

Installed Bluebeam software on building and planning computers, began initial user training, and interdepartmental current process review. Building & Safety Division completed review of their existing process with the Current Planning and Code Division to complete existing review prior to FY18 year end.



General Outreach and Communication Improvements

- Added new communication features using City website such as online submittal of property complaints and public records requests in English and Spanish.
- Changed business practices from paper to digital process for advisory body agenda creation and note-taking, allowing for audio files of public meetings and faster posting of final actions.
- Began a website redesign and developed future design and maintenance strategy for the department, focusing on education and engagement.
- Implemented outreach tools available, such as news and surveys on city website, to inform and engage public on upcoming public hearings and policy changes.

FY 2019 Goals

Advance Planning Division

Strategic Goal: Housing

FOCUS AREA 2 - *Housing Policy Updates*

- Examine current ADU permitting process, evaluating Zoning requirements and fee requirements that might be modified to facilitate increased ADU development.
- Develop creative and progressive options for the legalization of unpermitted dwelling units/ADUs.
- Update Parking Standards in Zoning Ordinance to promote increased housing options, prioritizing the update and related codification of existing downtown parking standards for residential development, to increase efficiency of land use and improve affordability.
- Analyze the feasibility of revised parking ratios and/or in-lieu fees for affordable housing projects.
- Continue to incentivize development of housing, including affordable and inclusionary options, through use of inclusionary and density bonus regulations, and updating those regulations as needed.

Strategic Goal: Public Safety and Well-Being

FOCUS AREA 3 - *Inclusive Community*

- Develop a community outreach policy aimed at increasing public access to information and ensuring that meaningful community input is secured early in the process, for current and advance planning projects.

Strategic Goal: Infrastructure

FOCUS AREA 1 - *Asset Management*

- Continue to seek and secure grants for programs and projects.

FOCUS AREA 4 - *Downtown Library Project*

- Continue work with interdepartmental team to facilitate the library relocation and public parking garage project.

Core Services

Planning and Economic Development

- Update our local coastal program.
 - Continue to make updates to the City's Zoning Ordinance to ensure its overall consistency with our adopted General Plan 2030.
 - Continue to facilitate the creation of economic development opportunities in the City's industrial areas, protecting them from incompatible uses.
 - Rezone Ocean Street to ensure the area is consistent with recently adopted Area Plan and General Plan.
 - Continue to support and participate in Climate Action Plan implementation initiatives.
 - Continue to participate in and support interagency collaboration in the areas of traffic and transportation, workforce housing, watershed protection, economic development, campus development, climate action, etc.
-

Current Planning Division

Strategic Goal: Housing

FOCUS AREA 4 - *Downtown Projects*

- Continue to facilitate an increase in the supply and variety of retail shopping options in the Downtown and other commercial corridors.
- Continue to facilitate the construction of significant projects in and outside the Downtown, such as Park Pacific, Delaware Addition, Courtyard Marriott (Riverside), Hampton Inn, Lanai Lodge, La Bahia, Water Street Affordable Housing, and other residential projects ranging from ADUs to multi-family.
- Prioritize significant new high density mixed use projects consistent with recently adopted Downtown Plan Amendments.
- Provide technical and permit processing support for the library/parking garage, which will benefit the downtown and community through efficient use of centrally available land in the downtown core.
- Work with interdepartmental teams to facilitate the library relocation and

public parking garage project evaluating options for and use of City-owned lands.

Strategic Goal: Safety & Well-Being

FOCUS AREA 3 - *Inclusive Community*

- Develop a community engagement policy in coordination with the Advance Planning Division that increases public access to information and provides opportunities for the meaningful public input on projects.
- Continue to engage the development community for feedback on how to improve our services.

Core Services

- Continue pre-planning work on the residentially zoned land adjacent to Antonelli Pond that maximizes density while providing strong resource protection suitable for this important coastal property.
- Continue to facilitate an increase in the supply and quality of hotels in the City in order to generate year round jobs and grow the tourism sector of the economy.

Building & Safety Division


Strategic Goal: Safety & Well-Being

FOCUS AREA 3 - *Inclusive Community*

- Attend neighborhood and special events to inform on department activities and gather feedback.
- Continue to hold training and information sessions for members of the public and development community on department processes and programs.
- Continue outreach and community participation to support goals of the Green Building Program in concert with the Climate Action Program.
- Continue to engage the development community for feedback on how to improve our services.

Strategic Goal: Housing

FOCUS AREAS - *Downtown Projects, Community Outreach & Education*

- Continue to improve and streamline permit information and process including implementation of certain online permit applications and digital plan review.
- 
- Facilitate the construction of significant projects in and outside the Downtown, such as Park Pacific, Delaware Addition, Courtyard Marriott (Riverside), Extra Space Storage, Hampton Inn, Breakers Apartment Addition, Water Street Apartments, and other residential projects from ADUs to multi-family.
 - Continue outreach and community participation to support goals of the Green Building Program in concert with the Climate Action Program.
 - Continue updating website to increase ease of navigation and to include educational information, process explanations, and FAQs.
 - Continue internal review of processes related to building permit application through issuance to eliminate inefficiencies.
 - Explore opportunities to streamline the permit process with a focus on facilitating housing for our community through work with legislative analysts and partnerships with housing providers and design professionals.

Core Services

- Fill remaining vacant positions in Department and evaluate best ways to attract and retain qualified employees.
- Continue to provide training and career development opportunities to staff. Provide improved public services by remodeling and centrally locating public counter and other department services.
- Continue preparations for implementation of a Building fee study.

- Protect and contribute to the life, health, and safety of our community and perform our core duties of plan review, inspection, customer service, and community support.
-

Code Enforcement Division

Strategic Goal: Housing

FOCUS AREAS - *Downtown Projects, Community Outreach & Education*

- Update the SOP's (Standard Operating Procedures) for the Residential Rental Inspection Services and Code.

Strategic Goal: Housing & Public Safety & Well-Being

FOCUS AREAS - *Downtown Projects, Community Outreach & Education, Inclusive Community*

- Update the Relocation Packets for displaced tenants due to imminent life and hazards.
- Continue to work with the property owners through the ADU Legalization Program to provide legal, safe housing.
- Continue to work to the Code Compliance website to better assist the community with Code Compliance and Rental Inspection Services questions.
- Continue coordination with other city departments and property owners to address deficiencies on the property.
- Working with Finance Department to achieve for code compliance with new Short Term Rentals ordinance.

Strategic Goal: Safety & Well-Being

FOCUS AREA 3 - *Inclusive Community*

- Continue to engage the customers for feedback on how to improve our services.
- Continue to improve communications with customers, and use technology to facilitate improved communications.

Core Services

- Fill vacant positions for the Rental Program and Code Compliance.
-

Administration Division

Strategic Goal: Safety & Well-Being and Housing

FOCUS AREA - Inclusive Community and Community Outreach & Education

- Complete review of existing plan review process for Current Planning and Code Enforcement in preparation of moving from a paper process to a digital one, using Bluebeam Revu software. Submitting digital plans results in a number of benefits including time and money savings; and improved communication between departments and applicants.
- Continue to hold training and information sessions for members of the public and development community on department processes and programs.
- Continue to attend neighborhood and business association meetings to inform on department activities and gather feedback.
- Continue to develop regular reports on development projects proposed, approved, and underway.
- Continue development and implementation of a communication strategy that covers mailing, website outreach, and other information handouts and mediums to keep the public engaged and informed of process changes and new developments.
- Review and refine existing permit tracking processes that can be automated in preparation for the TrakiT software upgrade (T9).



Core Services

- Provide improved public services by continuing the remodeling and relocation of the public counter and other department services.
- Continue to provide training and career development opportunities to staff.
- Fill remaining vacant positions in the Department.
- Continue coordination with IT Department to support rollout of a comprehensive update of the City's permitting software.



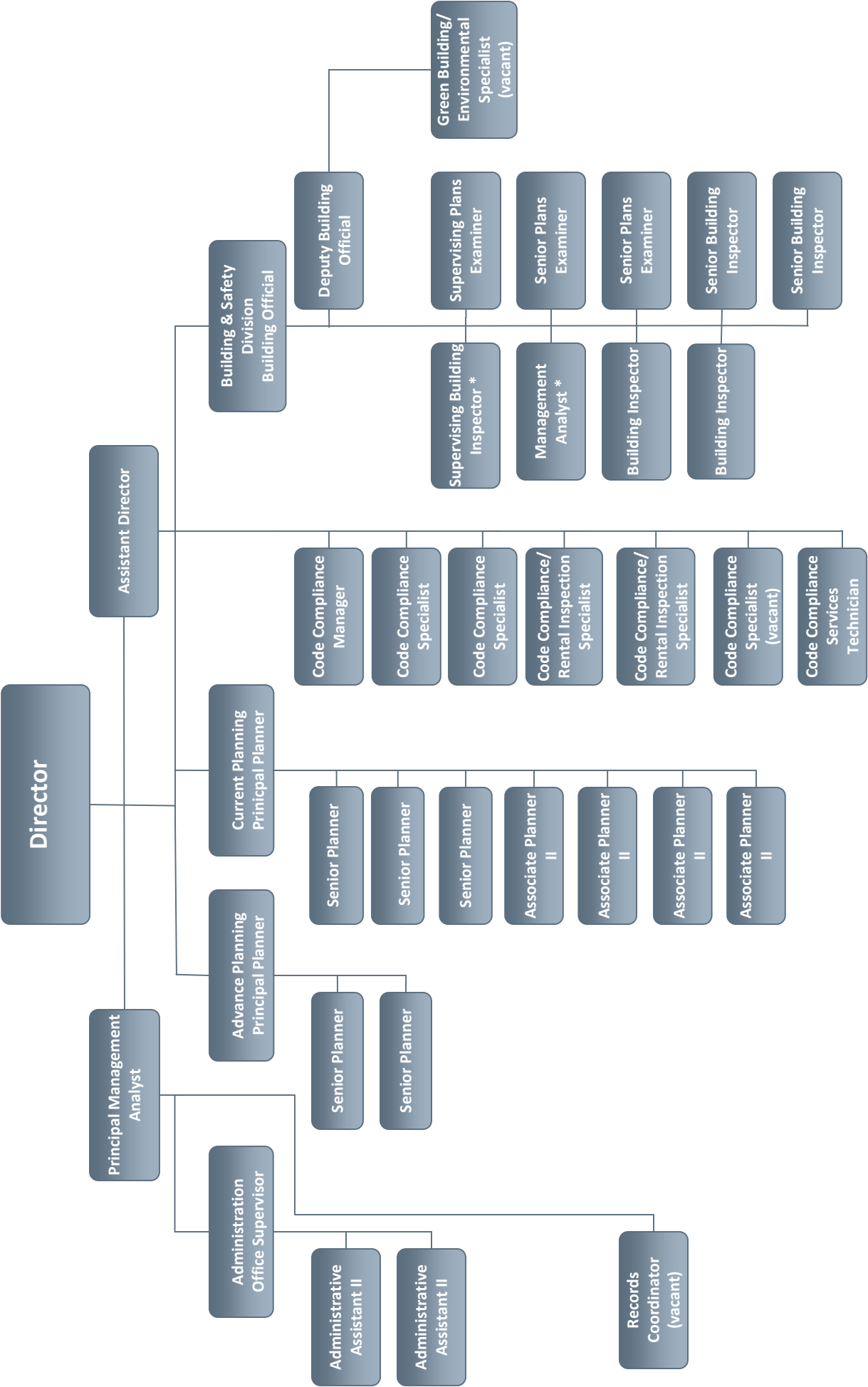
Planning and Community Development

DEPARTMENT SUMMARY

		Fiscal Year 2018				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2019
		2017	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		4,801,916	5,837,774	5,837,774	4,562,606	5,574,294
Services, Supplies, and Other Charges		993,416	1,592,544	1,883,033	1,486,582	1,614,708
Capital Outlay		4,992	-	-	-	-
Total Expenditures		<u>5,800,323</u>	<u>7,430,318</u>	<u>7,720,807</u>	<u>6,049,188</u>	<u>7,189,002</u>
EXPENDITURES BY ACTIVITY:						
Planning Administration	1301	1,143,800	1,545,421	1,540,910	1,332,598	1,486,756
Current Planning	1302	1,129,534	1,680,737	1,657,560	1,346,518	1,485,929
Advance Planning	1303	187,692	1,168,857	1,420,834	833,827	1,087,789
Inspection Services	2301	1,497,955	1,947,235	1,917,235	1,557,151	1,948,311
Code Enforcement	2302	503,434	700,883	693,683	628,613	460,954
SB 1186 Accessibility Programs	2303	2,678	5,000	5,000	5,000	5,000
Rental Programs	2304	-	-	8,400	-	221,894
Subtotal General Fund		<u>4,465,093</u>	<u>7,048,133</u>	<u>7,243,622</u>	<u>5,703,707</u>	<u>6,696,633</u>
Planning Administration	1301	4,706	-	-	-	-
Advance Planning	1303	1,020,003	-	-	-	-
Inspection Services	2301	223,172	322,585	322,585	223,625	323,968
Code Enforcement	2302	24	59,600	59,600	26,856	73,401
Subtotal Other General Funds		<u>1,247,905</u>	<u>382,185</u>	<u>382,185</u>	<u>250,481</u>	<u>397,369</u>
CDBG Code Enforcement	5206	<u>87,325</u>	-	95,000	95,000	95,000
Subtotal Other Funds		<u>87,325</u>	-	95,000	95,000	95,000
Total Expenditures		<u>5,800,323</u>	<u>7,430,318</u>	<u>7,720,807</u>	<u>6,049,188</u>	<u>7,189,002</u>
RESOURCES BY FUND						
General Fund	101	2,463,805	7,956,100	7,956,100	4,357,538	3,857,650
Code Enforcement/Civil Penalties	103	(1,164)	-	-	20,771	85,600
General Plan Update Reserve Fund	107	493,256	-	-	-	-
Green Bldg Educational Resource Fund	108	152,478	-	-	250,000	250,000
Housing In-lieu Program	150	14	40	40	14	-
Total Resources		<u>3,108,388</u>	<u>7,956,140</u>	<u>7,956,140</u>	<u>4,628,323</u>	<u>4,193,250</u>
Net General Fund Cost		<u>(2,001,289)</u>	<u>907,967</u>	<u>712,478</u>	<u>(1,346,169)</u>	<u>(2,838,983)</u>
		FY 2017			FY 2018	FY 2019
TOTAL AUTHORIZED PERSONNEL:		38.50			39.00	38.00

*Sums may have discrepancies due to rounding

Planning & Community Development Department



*Positions will be created only after the Senior Building Inspector positions become vacant.

Police department



Department Description

The Santa Cruz Police Department exists to provide protection and law enforcement services to the community. Major goals of the department are to reduce crime, as well as the perception of crime and fear, through a commitment to Community Oriented Policing, Problem Solving, and Neighborhood Policing. This includes the prevention of crime; the detection and apprehension of offenders; the safe and orderly movement of traffic through traffic law enforcement and accident prevention and investigation; ensuring public safety through regulation and control of hazardous conditions; the recovery and return of lost and stolen property; and the provision of non-enforcement services through programs reflecting community needs and desires.



This fiscal year, the Santa Cruz Police Department was successful in furthering the Department and City goals regarding Organizational Health, Community Safety and Well-Being, and an Engaged and Informed Community. Furthermore, the Police Department accomplished additional goals and strategies based upon the City's two-year plan regarding Housing, Public Safety & Well-Being with Focus on Homelessness, Nuisance Crime Reduction, and an Inclusive Community.

FY 2018 Accomplishments

Organizational Health: Attract, retain, and develop high quality City employees.

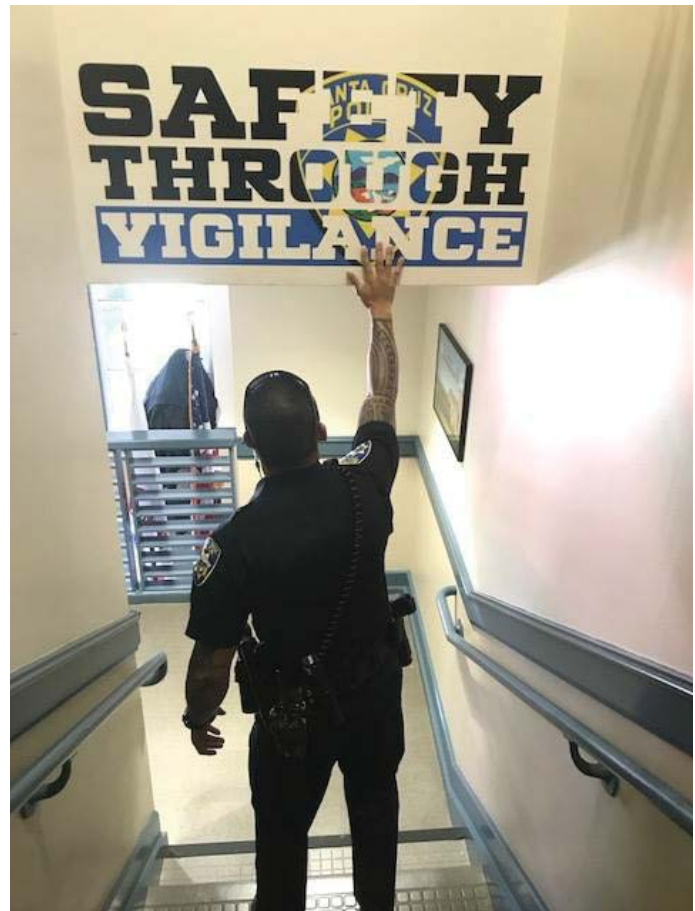
- The department developed an organizational leadership plan and strategy. This plan was developed after an in-depth process of gathering input and data from community groups and all levels of employees within the department. The management team held five community meetings, held a retreat for the supervisors and line-staff, and then spent two days organizing and developing a mission statement, department values, and a department motto. The management retreat finalized the leadership plan by developing and implementing a robust Community Oriented Policing direction, with the addition of five Neighborhood Policing Teams.
- The Neighborhood Policing teams were developed by taking all available officers assigned to auxiliary duties and assigning them patrol and problem-solving duties in five new neighborhood beats. The geographical neighborhood beats were designed based upon statistical data, community input, and anticipated work load.
- The Police Department's Recruitment Team continued to explore new avenues to find and hire viable candidates. The Recruitment Team attended 12 recruitment events which included visits to local community colleges, faith-based organizations, sporting events, and recruitment conferences. Advertisements for hiring were placed in local periodicals, websites, and on two Metro buses. The most successful recruitment tools have been website- based, from the City's website and Indeed.com. Personal referrals were the second most successful tool.



- All non-sworn positions remained filled for the majority of the year. The department successfully hired one CSO, an Administrative Assistant II, and the Principal Analyst position. Two CSO positions became vacant during the mid-year due to the fact that one left the profession, and another became a Police Officer Trainee with the department.

Community Safety & Well-Being: Develop and maintain ongoing coordination, partnerships, and programs to focus on proactive prevention and analysis, lowering the occurrence of crime, early intervention, supervision for at-risk populations, and effective rehabilitation to minimize recidivism.

- The department continued to seek innovative ways in which to increase intervention and prevention programs with local schools. The department continued to support the BASTA program and worked closely with the County Office of Education in hiring a youth intervention and prevention specialist. In addition, the department completed its first entire school year PRIDE program at both middle schools. Twenty-four youth were served at Branciforte and Mission Hill Middle Schools and were provided with a mentor for the entire school year.



- The department was able to obtain council approval for funds for Body Worn Cameras. The department entered into contract with Axon and purchased body cameras for both sworn and non-sworn staff. As of April, all police officers and Community Service Officers were assigned body cameras and fully trained on their use.

Community Safety & Well-Being: Foster a community of safe, attractive, and well-maintained neighborhoods and business districts through the resolution of property crimes and nuisance issues.

- The department expanded the mental health liaison program and now has two mental health workers, working directly with patrol officers. This allows for seven day per week coverage and allows for the mental health workers to have more access to clients who are in mental health crisis. The department also completed additional de-escalation training for all sworn and non-sworn staff. This was a priority for the Chief of Police and was completed shortly after his coming to the department.
- The department completed a staffing study, which audited the majority of the department. This led to a complete review of the staffing resources assigned to each neighborhood and analyzed the workloads of both sworn and non-sworn employees. This also led to the restructuring of the city into five new neighborhood districts. A Lieutenant, Sergeant, two officers, and a CSO were assigned to each neighborhood in an effort to better address property crimes and nuisance issues. The department also developed new scheduling models in order to provide more staffing to handle calls for service, while also engaging in problem-oriented and problem-solving policing.

Engaged & Informed Community: Encourage civic engagement and participation in the achievement of our goals.

- The department worked in partnership with law enforcement agencies countywide, and SC Regional 9-1-1, in search of a new Records Management System. This multi-jurisdictional group has entered into RFP for the new system. There are nine RMS-related companies that are in process with the RFP.
- The department continues to look for new ways to analyze crime data and share information both internally and externally. The department has temporarily assigned a Community Service Officer to assist with crime analyst related work. This has led to a change in how the department completes the monthly activity reports and Unified Crime Reporting (UCR) data that are posted publicly.

Housing: Cultivating broader community engagement to address housing issues impacting the community.

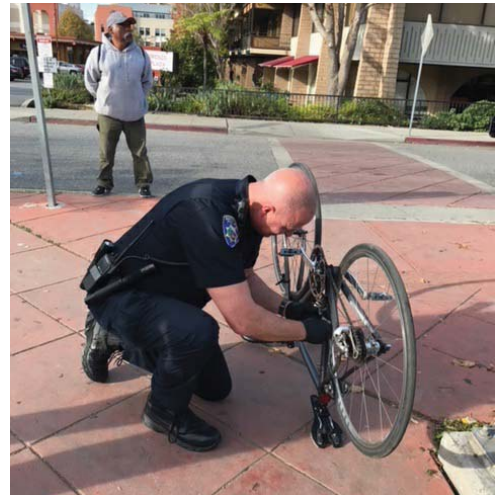
- The Police Department participated in the City Hall to You community meeting in November that focused on the future of housing in Santa Cruz. The Police Department hosted an interactive map where residents could provide input and feedback regarding issues that were affecting their neighborhoods.
- The department dedicated a police officer to function as a community services liaison, whose primary role is to work with community groups and assist them in identifying problem properties that impact neighborhoods. Part of this role is to identify land owners who are not being responsible in the nuisance-related problems associated with their properties.
- Police Department Managers continued to review development plans at the request of the Planning Department. These reviews focused on public safety impacts that proposed developments can have on a neighborhood. Preventative measures and development requirements are put in place so that proposed developments do not negatively impact residential housing that is within the immediate vicinity of the proposed development.

Public Safety and Well-Being - Homelessness: The department has had a substantial role in addressing the nuanced challenges in dealing with the approximate 1,200 unsheltered homeless individuals within the city. The department has established collaborative relationships with community partners such as other local governments, the faith community, business groups, legislative representatives, and residents, and is working toward addressing the challenges faced with this societal problem.

- The unsheltered homeless frequently camp in parks and open spaces. The department and city staff recognized a significant need for both short and long term housing solutions. The department assisted the City Manager's office and other city departments in creating a temporary homeless camp. In order to facilitate this, officers engaged in outreach efforts to identify homeless individuals who were most vulnerable and in critical need of shelter. Officers directed homeless to the city sponsored camp and also

provided vouchers for those who needed and accepted immediate shelter. This model has increased access to services for those willing to participate in the process.

- In order to better understand the unsheltered population within the city limits, the department conducted a survey of the homeless population that police officers were coming into contact with. Roughly 250 homeless individuals participated in the survey. The survey was designed to further identify why people have become homeless, where they were born and raised, what access they have to services, and identify how many are impacted by substance abuse or mental health issues.
- The department has continued to work with the Veteran's Resource Center (VRC), in order to prevent homeless veterans from remaining unsheltered and without services. Police officers have made referrals and even transported homeless veterans to the Resource Center when they have been willing. Members from the VRC have also participated in ride-alongs with officers, to allow them direct access to veterans in need.
- The Chief of Police has attended and presented at many forums regarding homelessness and the impact it has on cities throughout the state. Continued involvement in the community discussions and legislative advocacy is needed to find solutions and reduce the impacts this issue has on the community.



Public Safety & Well-Being -

Nuisance Crime Reduction:

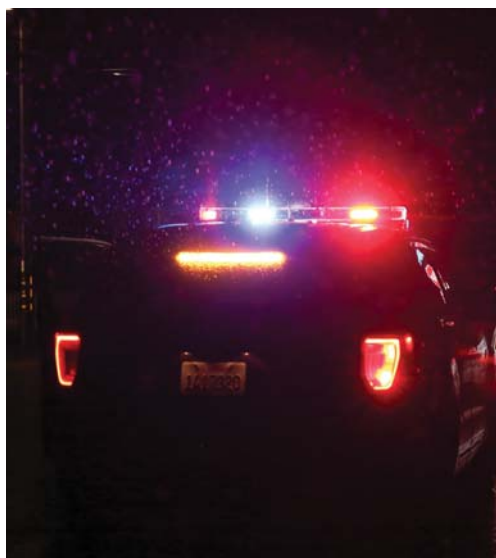
Nuisance crime issues have been an expressed concern of the community. The department has remained committed to addressing these crimes and has moved forward with strategic policing models that address specific crimes and nuisance problems within individual neighborhoods.

- The department recognizes that individual neighborhoods have individual crime concerns. In order to better address these concerns and meet the needs of different community groups, the department hosted ten community meetings where feedback and input regarding neighborhood concerns was elicited. This input was analyzed with crime data, and new geographical patrol areas were created and placed under the management of a Lieutenant. Each Lieutenant was provided with patrol resources and a supervisor, whose sole focus has been to address the crimes in each neighborhood. Nuisance crimes were identified as a top priority in each neighborhood district.
- Crimes can be tracked both by place and by the person/s who commit the crime. The department has identified the top crime locations in each of the five neighborhood districts. Officers have worked with businesses and other city departments at making distinct changes, both in environmental design, as well as business practices, to reduce the opportunity for crime. The department also started a "Constant Crook" campaign where chronic, repeat law violators, are identified, and focused efforts can be made to prevent the commission of new crimes while streamlining the prosecution of new cases. A monthly snapshot shows that of 22 offenders, 16 were arrested, and follow-up with the District Attorney's Office has led to more thorough prosecution.
- An in-depth study of the Park Ranger program identified the need to transfer a portion of the Park Ranger staff to the Police Department. This will help streamline enforcement objectives in the downtown, as well as in the parks and open spaces. Nine Park Rangers are scheduled to transfer over to the Police Department in FY 2019.
- Continued work and collaboration with other city departments has moved forward strategy discussions that have identified police modifications, policing models, and resource allocation to address the safety and nuisance issues in the downtown, and facilitate better use of public spaces.



Inclusive Community: An engaged and informed community are priority for the department. The department has expanded its outreach efforts, broadened its communication on social media, and redesigned its website for further transparency and information sharing. Direct, face-to-face communication is an essential part of growing public trust, support, and involvement. The department has opened these avenues of communication and has increased its communication to all community stakeholders.

- Increased, open-door communication has been a priority for the Chief of Police and the Management team. The Chief of Police has hosted weekly open office hours to meet with any member of the community. Each Lieutenant has met with a variety of neighborhood groups in both large and small community settings in order to hear and discuss the needs and concerns of individual residents.
- Each neighborhood group has a direct line of communication with their respective Lieutenant and Neighborhood Policing Team. Email, telecommunication, and social media groups have been formed so that neighborhoods can communicate and receive information directly from the Police Department related to their area of the city.



- The Police Department's website was restructured for more ease of use and increased communication. The website allows for greater communication with further ease of use regarding crime stats, department resources, and the addition of a Transparency Portal. This portal addresses issues of police oversight, policy, and community oriented policing efforts.
- The department has expanded its volunteer program to foster more community involvement and assist in managing the

workload within the department. Volunteers are involved in key functions of the Chief's Advisory Committee, Citizen's Police Academies, Teen Public Safety Academies, victim advocacy, and data gathering and analysis. The department will continue to expand its volunteer program over the next fiscal year.

- The department worked hand in hand with the NAACP and organized the first March for MLK within the City. The March was attended by thousands and concluded with addresses from key stakeholders from the United Way, Santa Cruz Warriors, County Office of Education, Barrios Unidos, local politicians, and leaders within the community.
- Immigration enforcement has been a continued concern within our community. The department engaged in community outreach regarding our continued commitment to not partner with any agency for the purposes of immigration enforcement. Increased outreach was also completed to provide information regarding the UVISA's and the protections offered to immigrants who are victims and witnesses to crimes.

In addition, the department continued their ongoing partnerships with the following groups:

- Sobering Center Project
- Homeless Services Center
- United Way and Salvation Army
- The Veterans Resource Center
- County Mental Health and County Health
- Quarterly collaboration meetings with Mercy Housing, Beach Flats Community Center, Boys and Girls Club, and the City of Santa Cruz Parks and Recreation Department
- The Santa Cruz County Office of Education and Santa Cruz City School District
- The Bob Lee Community Partnership, Accountability, Connection, and Treatment (PACT)
- Engaged in community dialogue about building trust and public safety at various meetings and events with groups such as NAACP, ACLU, and Nueva Vista Community Resources



FY 2019 Goals

Public Safety & Well-Being - Homelessness: Continued focus on solutions and collaborative efforts to address issues related to the unsheltered homeless population.

- The department will continue to work collaboratively with County Mental Health, County Health, and other city and county officials to find housing solutions and access to treatment for the homeless.
- Continue to work with city and county government agencies to find a long term shelter solution which is more expansive and permanent than the temporary camp established in FY 2018. The focus shall remain on shelter and access to services.
- Strategic abatement of nuisance campsites throughout the public parks and open spaces in order to reduce environmental impacts, blight, and unsanitary conditions.
- Continue to expand public awareness about legislative issues surrounding enforcement and abatement of homeless encampments.
- Conduct further advocacy and input to legislative bodies to seek more expansive solutions to homelessness, addiction, substance abuse, and mental health.

Public Safety & Well-Being - Nuisance Crime Reduction: Develop strategies and approaches to mitigate neighborhood and park safety impacts involving low level crimes that have high impacts to the community.

- The department will continue to expand its neighborhood policing model. All available personnel will be assigned to work on identified problems and crimes in all neighborhoods through various policing strategies such as problem oriented policing, hotspot policing, and predictive policing, with a focus on crime reduction and prevention.
- Community education will be expanded regarding preventative measures that can reduce crimes of opportunity. With 80% of crimes being crimes of opportunity, the reduction of these opportunities can significantly lower the types and number of occurrences of certain crimes.

- Continued expansion of data driven enforcement efforts. Through the addition of a Crime Analyst, the department will more effectively develop strategies to combat specific crimes occurring in specific areas.
- Continued reduction of the crimes identified as having the biggest impact in all neighborhood districts within the city: theft, nuisance crimes, drugs, traffic, and illegal camping.
- Expand volunteer program to conduct neighborhood patrols, parking enforcement, and vehicle abatement tagging.
- Incorporate nine Park Rangers into the department and successfully deploy them downtown, in the parks, and throughout the five neighborhood districts.
- To effectively combat crime problems, the department needs to maintain healthy staffing levels. The hiring of sworn police officers continues to be one of the primary goals of the department. The department was successful in hiring 11 officers in FY 2018; however, it lost 8 due to retirements and resignations. Filling all vacancies will continue to remain a priority.
- Expand the department's wellness and mentoring program to further develop and expand the tools and skills necessary for officers to effectively complete core functions of policing and development for future promotion and leadership.



Inclusive Community: An engaged and informed community are priority for the department.

- Community members will have continued and streamlined communication with the Lieutenants and Supervisors assigned to the Neighborhood Policing Teams in their areas.
- The 10 community meetings held in FY 2018 identified the concerns of the neighborhoods and then introduced the districts to their Neighborhood Policing Teams. Future meetings will identify crime reduction strategies that have been implemented and share the results of these efforts.

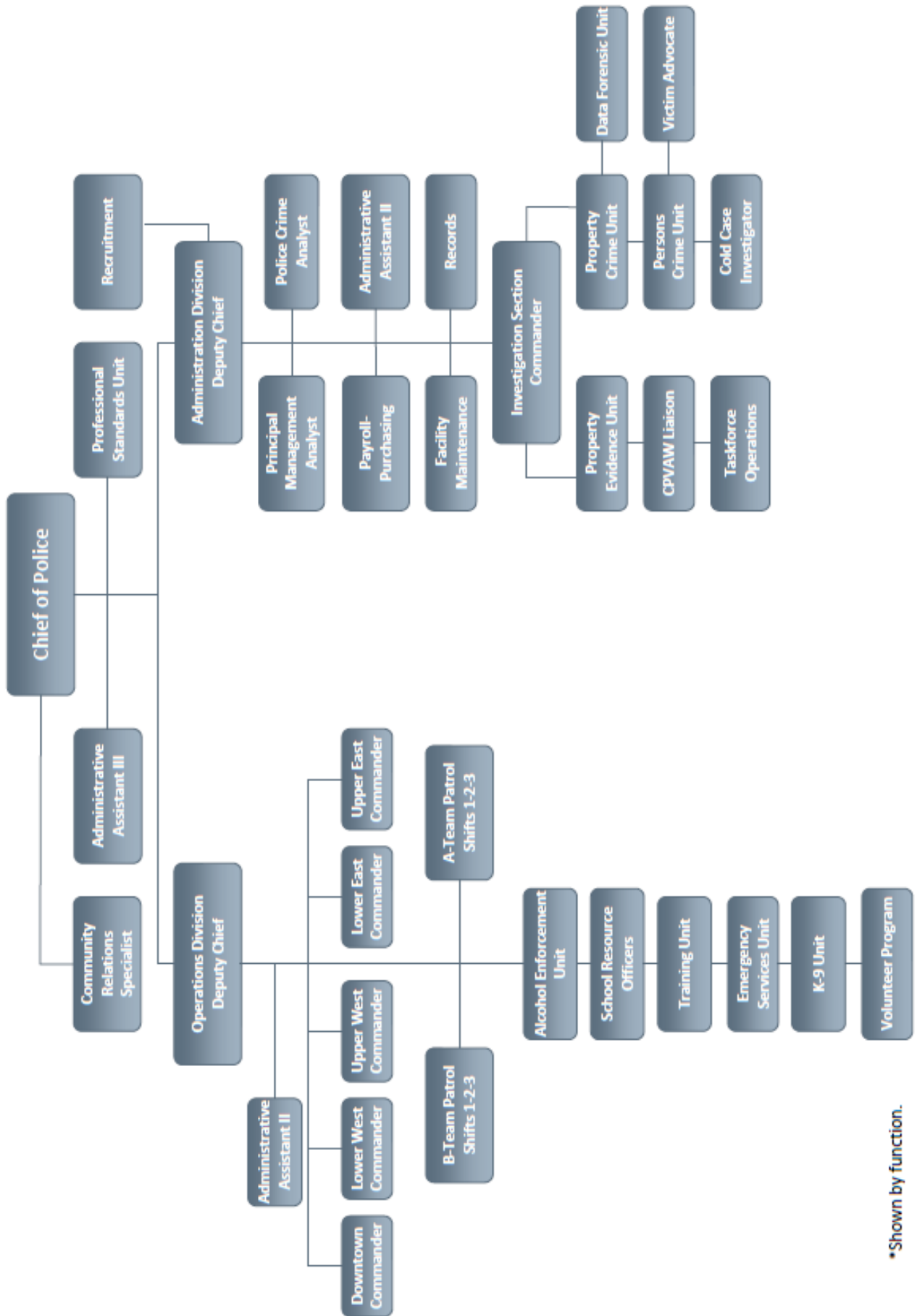
- Continued community education trainings will be held to address public safety, crime prevention methods, and social media safety for parents and children.
- Expanded use of social media for Neighborhood Policing teams to increase communication with individual neighborhood groups.
- Continued partnerships with community groups to address fears and concerns regarding immigration enforcement.
- Continued partnerships with community groups to organize and host events such as the March for MLK.
- Expansion of volunteer program to assist with community outreach efforts such as the Citizen Police Academies, PRIDE, and other community events.
- Engage more of the community with recruitment efforts by identifying viable local candidates for vacant police jobs.
- Complete the update of the department's policy manual with input and oversight from the Chief's Advisory Committee. The updated policy will be posted publically upon completion for further transparency.



DEPARTMENT SUMMARY

			Fiscal Year 2018				
			Fiscal Year* 2017 Actuals	Adopted Budget	Amended* Budget	Estimated Actual	Fiscal Year 2019 Adopted
EXPENDITURES BY CHARACTER:							
Personnel Services		20,548,949	22,139,113	22,114,113	20,475,417	23,422,015	
Services, Supplies, and Other Charges		4,872,674	5,712,798	5,634,507	5,628,104	5,414,243	
Capital Outlay		14,067	-	-	-	-	
Debt Service		91,539	-	-	-	-	
Total Expenditures		25,527,229	27,851,911	27,748,620	26,103,521	28,836,258	
EXPENDITURES BY ACTIVITY:							
Police Administration		2101 1,626,306	1,837,887	1,870,685	1,767,571	1,914,425	
Police Investigations		2102 3,763,739	4,069,420	3,945,420	3,381,396	3,727,606	
Police Patrol		2103 14,191,751	15,542,225	15,530,136	14,641,980	16,083,125	
Police Community Services		2104 1,523,521	1,717,196	1,717,196	1,631,104	1,478,699	
Police Park Services		2105 -	-	-	-	931,836	
Police Traffic		2106 1,229,501	1,300,954	1,300,954	1,316,644	1,532,855	
Police Records		2107 3,082,412	3,274,229	3,274,229	3,254,826	3,057,712	
Subtotal General Fund		25,417,229	27,741,911	27,638,620	25,993,521	28,726,258	
Police Patrol		2103 110,000	110,000	110,000	110,000	110,000	
Subtotal Other Funds		110,000	110,000	110,000	110,000	110,000	
Total Expenditures		25,527,229	27,851,911	27,748,620	26,103,521	28,836,258	
RESOURCES BY FUND							
General Fund		101 510,082	650,250	670,821	420,178	547,875	
Contributions and Donations - General		161 5,016	-	-	3,700	500	
Supplemental Law Enforcement Services		211 101,720	110,000	110,000	161,148	110,000	
Traffic Offender		212 14,819	16,500	16,500	19,142	14,000	
Police Asset Seizure		214 477	-	-	29,608	-	
Total Resources		632,114	776,750	797,321	633,776	672,375	
Net General Fund Cost		(24,907,147)	(27,091,661)	(26,967,799)	(25,573,343)	(28,178,383)	
		FY 2017			FY 2018	FY 2019	
TOTAL AUTHORIZED PERSONNEL:		124.00			127.00	136.00	

Santa Cruz Police Department



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Public Works

department

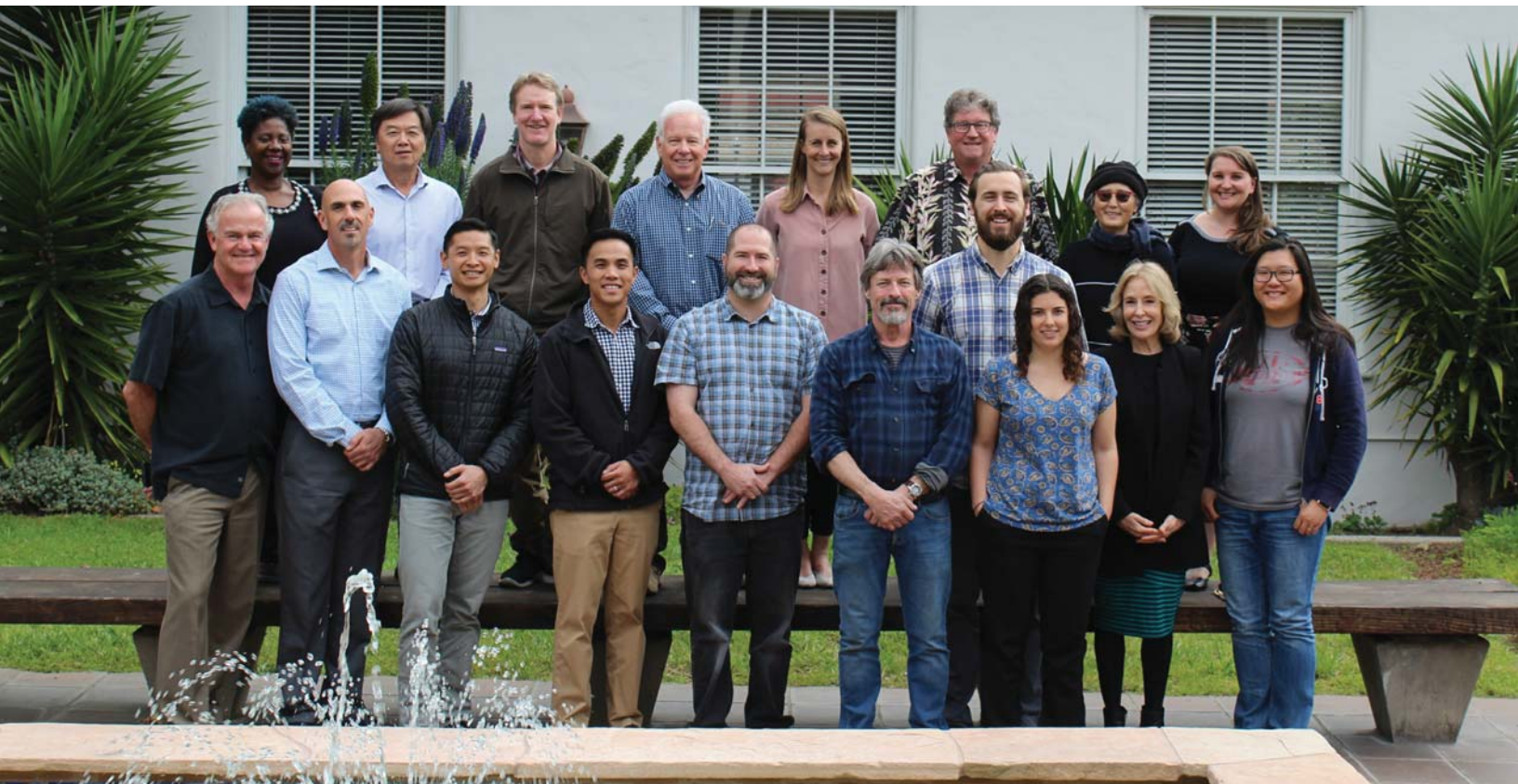


Department Description

The Department of Public Works administers the City's public works activities including street maintenance, wastewater collection and treatment, refuse collection and disposal, recycling collection and processing, street sweeping, traffic management, on-street and off-street parking, storm water collection and pollution prevention, environmental compliance, fleet maintenance, facilities maintenance, and provides professional engineering services to City projects as needed.

The Public Works Department's primary objective is to efficiently deliver the services above in a safe, professional, sustainable and cost-effective manner to the residents, businesses and visitors of Santa Cruz.

The Public Works Department is organized into four major divisions: Engineering & Traffic Engineering (includes Parking and Stormwater), Operations, Resource Recovery and Wastewater.



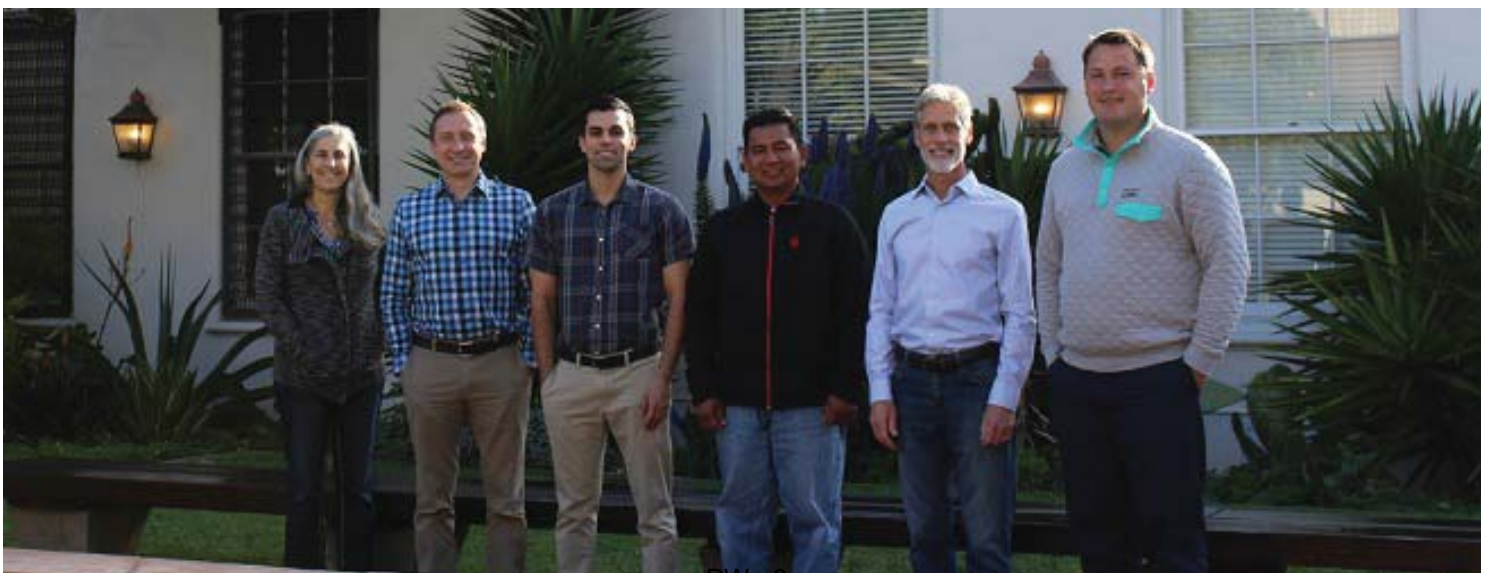
Engineering & Traffic Engineering

The Engineering and Traffic Engineering division develops, coordinates, and implements the department's Capital Improvement Program related to transportation, wastewater, refuse, storm drains and flood control, parking, facilities, and emergency repairs. The CIP includes grant applications and management, environmental review, permitting, design, construction and inspection. Assistance is provided to other departments as needed. The division provides review and permitting for property development and utility installation. Traffic Engineering also manages the on and off street parking functions.

FY 2018 Accomplishments

Engineering & Traffic Engineering

- Acquired over \$2.6 million in Transportation Safety and Infrastructure grants to projects supporting Community Safety and Well-Being, Economic Vitality, and Reliable Infrastructure. These grants provide funding for a myriad of transportation and active transportation projects including additional funding for Highway 1/9 intersection improvements, River Street pavement rehabilitation, and Pacific Avenue sidewalk between Second and Front Streets.
- Completed the award-winning Branciforte bike & pedestrian bridge and trail project.
- Completed the Pacific Avenue contraflow bike lane facility.
- Bid the Riverside Avenue utility undergrounding and streetscape project.



- Launched Street Smarts public education campaign with mission to reduce the number of traffic related crashes and injuries in Santa Cruz. The campaign has delivered interactive assemblies to 1,600 Santa Cruz City Schools elementary students. Its 18 traffic safety videos have received thousands of views on KION/Telemundo and Facebook. Its traffic safety messages have been posted on banners in front of 12 schools, on street poles, City vehicles, in Good Times magazine, and elsewhere.
- Completed the SW corner improvements at the Ocean and Water Streets intersection.
- Completed the East Cliff emergency repair at Alhambra Avenue project.
- Designed and bid several 2017 winter storm damage repair projects.
- Completed approximately \$6 million in arterial, collector, and residential street paving projects through a variety of methods.
- Completed the City Hall emergency generator project.
- Completed the Corporation Yard main building seismic retrofit project.
- Completed the Front Street-Pacific historic wall repair and guard rail project.



- Completed downtown parking lot #10 deck restoration project.
- Completed installation of all new parking control equipment at downtown lot #10.
- Completed the Curtis Street storm drain phase one project.
- Completed various street storm drain repair and catch basin replacement projects with new gas tax funds.
- Completed various wastewater sewer line and treatment plant rehabilitation projects.
- Completed the landfill Cell 3A construction.
- Implemented, trained, and enforced new state storm water quality requirements for city and private development projects.

- Implemented the "Dig Once" policy and coordinated and inspected various fiber and small cell installations citywide.

Resource Recovery

The Resource Recovery operation collects all refuse, recycling, and green waste in the City; provides street cleaning services; provides refuse disposal at the landfill; processes and markets all recyclables, green food waste and other diverted material; provides waste reduction and recycling education and outreach programs; manages environmental compliance at the Resource Recovery Facility; and administers the Refuse Fund to manage expenses and collect sufficient revenues from our customer base and sale of materials to cover all expenses of the Resource Recovery operations.

Resource Recovery is organized under three main areas: Collection Operations, which includes all refuse, recycling, and organics collections, as well as street sweeping; the Resource Recovery Facility which includes the landfill and recycling facility; and Waste Reduction, which includes outreach, education, and the Green Business program.



FY 2018 Accomplishments

Resource Recovery

- Completed construction of new landfill cell, 3A, and received conditional approval for permitted waste disposal. The first loads of disposal were placed in the cell in early June 2017, with all waste currently being placed in Cell 3A.
- Waste Reduction launched the new "Ultimate Recycling Guide," interactive pages on the department's website, providing user-friendly and comprehensive information on what can and cannot be recycled. It is accessible on multiple platforms including mobile devices.
- Waste Reduction designed and rolled-out the Master Recycler program. This six-week program introduces residents and business owners to various aspects of the City's recycling program. After attending this class, participants, or "Recycling Ambassadors," come away with a better understanding of our programs, larger global environmental issues, and community challenges to make Santa Cruz a continued leader in environmental stewardship.



- Resource Recovery collections staff rolled-out the pilot, state mandated, food discards commercial collection program to over 26 businesses throughout the city. This material is currently taken to a facility that grinds up the material and processes it into an animal feed product. The program is currently diverting an additional 45-50 tons per month of discarded food scraps.
- Resource Recovery collections staff increased our illegal dumping collection throughout the City. This ranges from discarded furniture and appliances to illegal campsite clean-ups. The program has collected over 100 tons of illegally disposed material throughout the city. Note that this tonnage is in addition to any organized campsite, river, or beach cleanups, which we routinely support throughout the year.

Wastewater

The Wastewater division is responsible for the operation and maintenance of a regional award-winning wastewater treatment and disposal facility as well as the City's subsurface storm water and wastewater collection systems, 24 related remote pumping facilities, the leachate facility, and pipeline. It also provides inspection, sampling, public education, and monitoring of business and industrial establishments to limit discharge of harmful constituents into the sanitary wastewater and storm water drain systems. The service area includes Live Oak, Capitola, Soquel, and Aptos, as well as the City of Santa Cruz and the Santa Cruz County Sanitation District. The ocean outfall pipe is also utilized by the City of Scotts Valley wastewater plant.



FY 2018 Accomplishments

Wastewater

- Initiated in house toxicity (bioassay) testing in 2017, bringing in a test that has always been done through contract laboratories to maintain fiscal stability.
- Implemented Enhanced Producer Responsibility Ordinance to secure a sustainable environment, community safety, and maintain economic vitality by ensuring that manufacturers underwrite the successful disposal of syringes and pharmaceuticals at their end of use cycles.
- Provided analytical support to identify the effective points to control bacteria pollution on the San Lorenzo River and Branciforte Creek, in support of the mandated TMDL.
- Identified the sources of controllable bacteria in the San Lorenzo River to support the City's TMDL mandate.
- Completed DNA analyses of 450 surface and ocean water samples by digital qPCR for the City's environmental programs in house. Current market value at private contract labs exceeds \$180,000.
- Continued project development to expand current water reuse equipment to produce Title 22 and reclaim water for offsite use.



- Executed contract and assisted in condition assessment data development for the infrastructure and equipment replacement/rehabilitation plan for the wastewater facility.
- Completed project of installing sub-metering instrumentation to evaluate energy consumption at the equipment level.
- Continuing to replace critical main plumbing systems that provide the prime hydraulic moving force of wastewater through the various treatment systems.
- Implementation of the paperless 8-1-1 system to reduce paper use by 99.9% and the ability to remotely complete requests thereby reducing our carbon footprint.
- Continuing to expand the use of "no dig" technology and "pipe patch" wherever possible in an effort to reduce the need for "open cut" sewer mainline spot repairs, thereby reducing labor, backfill, and paving costs, as well as disruption to local traffic.
- Implementation of a connection to the WWTF SCADA system to include the collection and storm water pumping facilities and enhance the pump station monitoring and alarm capabilities.



Operations

The Operations division is comprised of three sections which are responsible for the management, inspection, repair, and maintenance of the City's infrastructure, fleet, and facilities.

Streets Maintenance

This division maintains and repairs the City's street surfaces, curbs, gutters, and storm drain systems. They assist with and may construct minor street projects. Additionally, they provide service to enterprise funded departments for water and

sewer utility trench resurfacing projects. Additionally, Streets maintains the City's nearly 2,000 City-owned streetlights as well as street signage.

Fleet Maintenance

This division plans, coordinates, and manages the ongoing operation and mechanical maintenance of the City's fleet of vehicles and equipment. Fleet reviews and recommends vehicles for the fleet replacement program, including inter-departmental reassignment of equipment. The division is also responsible for the operation and maintenance of the City's two-way radio communications system, including maintenance of mandated CC radio licenses.

Facilities Maintenance

This division maintains City owned buildings and structures in good working order to comply with mandated guidelines, using environmentally friendly methods and materials. Facilities' goal is to evaluate, recommend, and repair City facilities in order to keep them functioning as efficiently as possible, while providing departments with timely and effective maintenance services, while extending the useful life of the City's facility assets.



FY 2018 Accomplishments

Operations

- Provided project management, oversight, and participation of the DeLaveaga Golf Lodge remodel projects.
- Continued completion of the Citywide facilities and streetlight energy efficiency projects funded by a California Energy Commission loan, as well as a sub-meter installation for the implementation of the deep energy efficiency grant project.
- Implemented the Corporation Yard's seismic retrofit and restroom upgrades.



- Implemented the Stormwater Pollution Prevention Plan (SWPPP) for the Corporation Yard, and received improved ratings from the Storm Water Annual Hot Spot inspection from the City's Environmental Compliance inspectors.
- Provided assistance to Police and Parks departments in illegal campsite debris cleanup.
- Paved areas of the Municipal Wharf and several streets throughout the City.
- Assisted in the setup of the River Street Emergency Transitional Camp with grounds preparations, moving large equipment, and tent site construction, as well as procurement of the showers trailer.
- Completed the required annual San Lorenzo River levee vegetation management projects and channel bench preparations for flood control, as well as vegetation and sediment removal at the Arana Creek channel.
- Continued to identify high energy/fuel use vehicles and equipment, and replace with more energy-efficient models as possible.
- Fleet replaced the standard petroleum diesel fuel it dispenses with renewable diesel fuel, thereby reducing emissions, increasing vehicle efficiency, and reducing fuel costs.

FY 2019 Goals

Engineering & Traffic Engineering

- Construct the Monterey Bay Scenic Sanctuary Rail Trail - segment 7 project.
- Complete design, environmental review and permitting of the San Lorenzo River trestle walkway widening project.
- Design multiple Active Transportation Plan funded Safe Routes to School crossings and the HSIP pedestrian crossing projects.
- Implement the Bike Share Santa Cruz program at various station locations throughout the City.
- Implement the water reuse program at the WWTF and La Barranca Park.
- Complete the Highway 1/9 intersection right-of-way acquisition process and the final design.
- Complete the NW corner of the Ocean & Water Streets intersection improvements.
- Construct the safety related Bay & King Street protected left turns and street lights, and the Bay Street sidewalk project.



- Approve design concept and initiate final design for the Bay & High Streets roundabout project.
- Evaluate and design various intersection improvement projects downtown and in the beach area.
- Continue to implement a robust street paving program by using the remaining Measure H bond funding, enhanced gas tax and new Measure D funding.
- Implement approximately \$3 million in new storm damage restoration projects.
- Complete the Bay Drive storm damage project.
- Complete the City Hall Annex space utilization reorganization project.

- Complete the right of way process and County Sanitation District sewer design for the Murray Street Bridge seismic retrofit project.
- Complete various wastewater collection and treatment facility capital improvement projects.
- Complete the analysis of downtown parking supply, new supply, and enhanced Transportation Demand Management.
- Construct the Riverside Avenue utility undergrounding and streetscape project.



- Work with Economic Development to identify location(s) for additional downtown parking to meet current and future demand.
- Continue evaluation and implementation of large and small Active Transportation Plan projects.
- Continue enhancement of programs to improve transportation options - GO SANTA CRUZ.
- Continued focus on traffic safety through the City's educational "Street Smarts" campaign.

Resource Recovery

- Produce additional video productions for new topics including the food waste program, holiday recycling tips, and potential revision of our Resource Recovery tour video to update language and information.
- Increase the number of certified and re-certified Green Businesses by 20 businesses in FY 2019.
- Expand the number of participating businesses in the Food Discard Collection Program.
- Consolidate the number of daily collection routes, creating more effective daily travel time and allowing expansion into other areas, such as food discards collection.
- Complete the installation of our own food discard processing equipment at the Resource Recovery facility, reducing transportation time and expense, and allowing for expansion of the program's tonnages.



Wastewater

- Further project development to expand current water reuse equipment to produce Title 22 reclaim water for offsite use.
- Evaluate condition assessment data, risk graphs, and preliminary cost development to prepare a prioritized infrastructure and equipment replacement/rehabilitation plan for the wastewater facility.
- Continue to deliver critical preventative maintenance and repairs to the wastewater facility therefore providing a reliable process 24 hours per day
- Continue to install energy efficient variable frequency drives on process equipment increasing process reliability and decreasing energy consumption.
- Will initiate the first review of laboratory space and effective transformation in 20+ years.

- Implement a Biosafety Level II laboratory to perform DNA analyses of bacteria at Cowell and in the San Lorenzo River and tributaries.
- Implement analyses of complex chemistries and metals analyses within wastewater and other environmental samples.
- Implement a local limit for industrial wastes expressed as TOC to maintain the integrity of the wastewater treatment infrastructure while maintaining economic stability.
- Continue to identify and evaluate the collection and storm water systems for lining, pipeline rehabilitation, and CIPP.
- A continued commitment of excellent service to the community we serve.

Operations

- Facilities will continue the implementation and data collection for the deep energy efficiency grant project.
- Street Maintenance will continue positive progress on street and curb maintenance and repair projects.
- Operations will oversee completion of the SWPPP projects at the Corporation Yard.
- Facilities will initiate a project to replace more City lighting with energy efficient fixtures and lamps using the PG&E "On-Bill" financing program.
- Facilities will oversee expansion of solar photovoltaic electricity generation at the Corporation Yard, the Landfill, and the DeLaveaga Golf Lodge.



Public Works

DEPARTMENT SUMMARY

		Fiscal Year 2018				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2019
		2017	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		24,779,592	28,276,960	28,397,927	25,557,860	29,196,883
Services, Supplies, and Other Charges		20,720,714	27,462,715	28,311,566	25,982,424	27,832,507
Capital Outlay		2,234,268	3,380,892	5,460,430	3,814,228	4,695,388
Debt Service		6,280,220	6,639,446	6,670,127	5,855,335	6,162,224
Transfers Out & Other Financing Uses		-	-	-	1,622,779	1,358,141
Total Expenditures		54,014,794	65,760,013	68,840,050	62,832,626	69,245,143
EXPENDITURES BY ACTIVITY:						
Public Works Administration	4101	356,183	440,733	435,053	353,915	320,210
Engineering	4102	717,179	1,305,882	1,326,036	1,171,018	1,307,016
Public Works Operations	4103	126,690	285,388	289,160	292,849	276,636
Facilities Services	4110	1,283,652	1,527,656	1,537,098	1,489,235	1,554,778
Street Maintenance and Sidewalk Repair	4210	1,298,650	2,133,229	2,171,763	1,760,977	2,516,605
Traffic Engineering	4220	434,522	759,786	766,805	720,471	754,611
Parking Services	4221	1,584,695	1,972,354	1,945,354	1,802,738	1,900,536
Traffic Maintenance	4223	529,673	473,397	647,759	484,231	-
Parking Citation and Permits Office	4229	476,772	583,041	583,041	508,478	562,990
After Hours Call Duty Program	4901	25,777	13,989	13,989	32,000	32,000
Subtotal General Fund		6,833,793	9,495,455	9,716,058	8,615,912	9,225,382
Wharf Gate Operations	4226	500,007	561,962	561,962	507,682	610,400
Subtotal Other General Funds		500,007	561,962	561,962	507,682	610,400
Traffic Signal Maintenance	4224	205,889	253,998	337,755	241,806	255,190
Street Lighting	4225	338,932	430,540	430,540	444,799	365,275
Bicycle/Pedestrian System Maintenance	4227	23,554	35,000	40,000	35,375	35,000
Traffic Impact	4228	42,328	59,690	59,690	59,646	61,891
Clean River, Beaches & Oceans	4235	407,225	684,227	726,043	735,829	795,830
Transportation Development Act	6301	748,134	744,077	744,077	744,077	744,077
Wastewater Customer Service	7201	290,246	304,758	304,758	304,758	314,513
Wastewater Collection Control	7202	2,333,252	2,913,720	2,995,725	2,745,935	3,381,832
Wastewater Treatment Facility	7203	9,315,527	10,225,631	10,455,176	10,012,661	11,346,842
Secondary Plant Parks Mitigation	7204	438,274	601,087	601,087	456,131	527,108
Wastewater Source Control	7205	559,995	669,143	675,143	634,010	706,823
Wastewater Pump House	7206	71,613	48,000	132,681	133,054	248,000
Wastewater Admin Charges	7207	870,929	914,475	914,475	914,475	939,166
Wastewater Lab	7208	1,048,261	1,346,157	1,356,156	1,336,504	1,524,286
Sewer Debt Service	7242	3,671,500	3,684,967	3,684,967	3,684,917	3,686,089
Refuse Customer Accounting	7301	440,080	462,137	462,137	466,214	588,166
Resource Recovery Collection - Containers	7302	5,263,607	6,872,790	8,076,703	5,840,244	6,739,959
Refuse Disposal	7303	5,839,413	6,075,038	6,194,678	5,903,366	7,548,801

*Sums may have discrepancies due to rounding

Public Works

DEPARTMENT SUMMARY

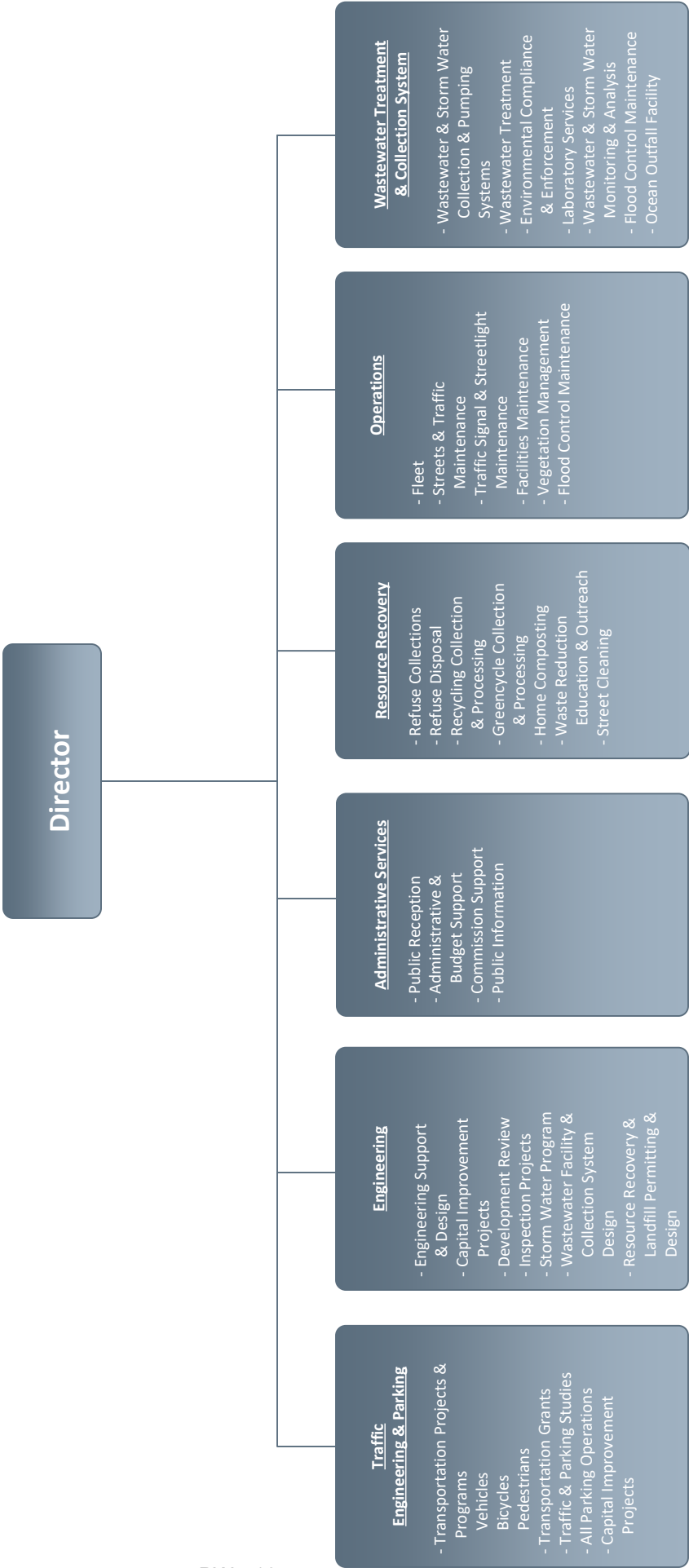
		Fiscal Year 2018				Fiscal Year
		Fiscal Year*				2019
		2017	Adopted	Amended*	Estimated	Adopted
		Actuals	Budget	Budget	Actual	
Recycling Program - Processing	7304	1,824,947	2,148,423	2,202,942	2,031,816	2,268,809
Resource Recovery Collection - Cart	7305	2,640,222	3,623,197	3,667,719	3,095,328	3,113,655
Waste Reduction	7306	379,946	508,321	523,889	476,557	578,584
Street Cleaning	7307	753,379	1,089,943	1,323,203	1,073,594	869,130
Off-Street Parking	7401	4,149,843	5,035,098	5,169,840	4,837,983	5,160,216
Storm Water Management	7501	930,472	1,251,042	1,586,042	1,577,131	907,622
Storm Water Overlay Debt Service	7540	189,435	189,650	189,650	189,652	189,102
Mechanical Maintenance	7831	2,970,861	3,557,481	3,559,706	3,113,321	3,531,624
Communications	7832	5,586	11,700	11,700	10,900	10,880
Employee Commute Van	7833	5,332	2,818	2,818	2,818	2,818
Vehicle Lease Program	7835	860,914	1,637,188	1,813,773	2,270,803	2,136,020
Pool Vehicles	7836	45,475	37,450	39,106	37,450	37,450
City Schools	7837	33,581	40,000	40,000	40,000	-
Equipment Lease Program	7839	-	244,850	244,850	258,253	794,603
Subtotal Other Funds		46,698,753	55,702,596	58,567,030	53,709,407	59,409,361
Total Expenditures		54,032,554	65,760,013	68,845,050	62,833,001	69,245,143

RESOURCES BY FUND

General Fund	101	3,807,743	4,444,389	4,444,389	4,453,155	4,225,144
Municipal Wharf	104	1,181,746	1,250,000	1,250,000	1,218,908	1,250,000
Gasoline Tax	221	1,226,992	1,805,606	1,837,606	1,840,030	2,751,906
Traffic Impact Fee-Citywide Fund	226	231,067	500,000	500,000	748,141	500,000
Clean River, Beaches & Ocean Tax Fund	235	629,206	635,658	635,658	635,658	635,564
Transportation Development Act	291	748,134	744,077	744,077	744,077	744,077
Wastewater	721	21,669,271	21,670,847	21,670,847	21,965,109	21,800,847
Refuse	731	19,751,718	19,465,900	19,485,581	19,687,447	20,236,000
Parking	741	5,102,475	4,448,000	4,468,000	5,017,175	4,820,500
Storm Water	751	574,788	579,307	579,307	583,713	579,510
Storm Water Overlay	752	320,966	323,694	323,694	323,694	322,916
Equipment Operations	811	3,246,041	4,639,050	4,832,047	3,380,095	3,885,085
Total Resources		58,490,147	60,506,528	60,771,206	60,597,202	61,751,549
Net General Fund Cost		(3,026,050)	(5,051,066)	(5,176,539)	(4,162,757)	(5,000,238)
		FY 2017			FY 2018	FY 2019
TOTAL AUTHORIZED PERSONNEL:		239.70			249.70	252.70

*Sums may have discrepancies due to rounding

Public Works Department



Water

department



Department Description

The mission of the Water Department is to ensure public health and safety by providing a clean, safe, and reliable supply of water. We strive to serve the community in a courteous, efficient, cost-effective and environmentally sustainable manner.

We are passionate about our work and try to instill our values of integrity, innovation, objectivity, professionalism, teamwork, and transparency in everything we do. We collect water, treat and test it, move it, store it, distribute it, track how much is used, and bill our customers for their use. We're at the end of the phone when customers call with questions and we're the smiling faces they see when they visit the department. We educate our customers about the quality of their water, how to use less water, and we provide them the tools to do so. Our work includes the maintenance and operation of the Loch Lomond Recreation area, as well as the protection of the Majors, Liddell, Newell Creek, Zayante, and Laguna watersheds. We are stewards of an important community asset: the water system and all it entails, as well as a range of natural resources and ecosystems that we and many species depend upon, and that are important elements of a sustainable community. We take pride in meeting the diverse needs of the broad region we serve.



The department is organized into operational and administrative sections. Operational sections include Production, Water Quality Lab, Distribution, Water Resources, and the Loch Lomond Recreation area. These sections are responsible for managing the watersheds by collecting, treating, and testing untreated and treated water, and storing and distributing treated water to our customers. The administrative sections are comprised of Finance and Administration, Engineering, Conservation, Customer Service, and Community Relations. Staff in these sections provide leadership, plan and implement the Capital Improvement Program (CIP), develop and implement financial plans, read meters, bill customers and collect revenues, help our customers conserve water, and support active community outreach and engagement efforts covering a range of department activities.

Every day department staff work hard to produce and deliver millions of gallons of water to 96,000 customers while performing all the related utility, land, and natural resource management activities, that often happen behind the scenes, but play a part in providing reliable and high quality water service to our community.

FY 2018 Accomplishments

Water Supply Planning and Delivering a Substantially Increased Capital Program

The Water Department has embarked on an ambitious and historic 10 year/\$300 million Capital Improvement Program (CIP) to reinvest in the utility's backbone infrastructure while planning and evaluating a supplemental water supply project, following the approach recommended by the Water Supply Advisory Committee (WSAC).

In order to accomplish this critical work, the Department has engaged an engineering firm in what is called a program management contract. This approach allows the department to augment in-house engineering staff with the additional technical resources and expertise needed to deliver the CIP.

Major water supply and capital reinvestment planning activities during FY 2018 include:

- Providing the Santa Cruz Water Commission with comprehensive quarterly reports on the status of implementing the WSAC recommended work plan; including efforts related to demand management programs, groundwater storage strategies involving both passive and active recharge of regional aquifers, advanced treated recycled water, and seawater desalination. The City Council and Water Commission continued their annual, joint meeting to discuss progress in each of these areas.



- Producing and distributing the 2017 WSAC Annual Report, "Our Water, Our Future," describing progress made to date on implementing the WSAC recommendations.
- Working in cooperation with the various regional water agencies to establish effective working relationships, engage in regional water resource planning and management activities such as the implementation of the Sustainable Groundwater Management Act; working with the Soquel Creek, San Lorenzo Valley, and Scotts Valley Water Districts on potential projects for the conjunctive use of regional surface and groundwater resources; and working specifically with the Soquel Creek Water District on water quality blending studies that will assess the feasibility of delivering treated surface water from Santa Cruz to Soquel Creek's service area, which is entirely dependent on groundwater.
- Initiating the Riverbank Filtration study to assess the feasibility of drawing low turbidity water from the system, at times when the surface water is very turbid, as a means to increase available water supply and system reliability during storm events.

- Continuing focused project planning for the Newell Creek Dam Inlet/Outlet Pipeline project, which is the largest capital project currently under development. Key FY 2018 milestones for this project, which is required by the State Division on the Safety of Dams, include initiating CEQA, preparing an updated Emergency Action Plan (EAP) and Dam Failure Inundation Maps, and creating a lake model to support placement of the new inlets/outlets structures, as well as for use in ongoing lake water quality planning and management activities.
- Engaging a specialized consultant to help us apply for \$30 million in Drinking Water State Revolving Fund (DWSRF) loan for the GHWTP Concrete Tanks project which, if successful, would offer financing at a substantially lower interest rate than typical municipal revenue bond financing would provide.

Infrastructure

Infrastructure

Infrastructure

As planning for the department's large CIP ramped up, several major capital projects were completed or achieved major milestones during FY 2018, including:



- Completing the Bay Street Tanks project by installing new landscaping and solar panels on the \$26 Million multi-phased and multi-year project.
- Finishing the design work for the replacement of the University #5 Tank, as well as installing the maintenance tank to be used while the permanent tank is under construction.
- Completing a remodel and expansion of the department's offices at Locust Street to accommodate additional staff and the program management team.
- Initiating the permitting work for the replacement of the Felton Diversion's inflatable dam, which is used when water is pumped from the San Lorenzo River to the Loch Lomond Reservoir.

- Completing a comprehensive conditions assessment of the Loch Lomond Reservoir spillway, which found no deficiencies.
- Completing the construction of 25,639 linear feet (4.86 miles) of raw water and treated water pipelines at an average cost of \$415 per linear foot (\$2.2 M/mile) including: 3,110 linear feet on Cedar Street, 3,710 linear feet on River Street, 16,500 linear feet in Phase 3 of the North Coast Pipeline replacement project, 1,095 feet on 14th Avenue in Live Oak, 400 linear feet in Harvey West Park, 200 linear feet on Robertson, 350 linear feet on Thurber Lane, and 874 linear feet on Carol Avenue.

Customer Services, Water Use Efficiency, and Community Outreach & Education

A strong customer service ethic is foundational to the work we do in the utility. We help customers with inquiries regarding their bills or conservation rebates, explain our work in the community, provide education on the water system, and keep the public informed on progress made on the water supply project. The department also provides billing and customer service on behalf of the City's three utilities: water, refuse, and sewer. In FY 2018, we:

- Supported the implementation of and worked with customers to respond to questions related to the July 1, 2017 rate increases for all three utilities.
- Oversaw development of and began distributing to our customers the "Know Your Water Service" guidebook that provides basic water service information to our customers, including information about efficient use of water.
- Produced and distributed the Second Annual Report on progress implementing the Council approved recommendations of the Water Supply Advisory Committee (WSAC).



- Produced and distributed spring and fall newsletters for the Santa Cruz Municipal Utilities, called The SCMU Review. The Fall 2017 version focused on Newell Creek Dam, and was a masterpiece of candid, informative writing covering a topic that was high in the public's consciousness due to the situation at that state's Oroville Dam in the winter of 2017.
- Implemented a Home Water Survey program in support of the new leak forgiveness policy developed as part of applying the new water rate structure.
- Improved the large landscape water budget program by providing hourly consumption data online, promoting field surveys, and hosting workshops and trainings.
- Continued to offer and promote financial incentive programs for residential, commercial, and landscape customers.
- Continued to administer water conservation ordinances, including prohibitions against water waste, requirements for water-efficient landscapes in new development, and plumbing fixture retrofit requirements; with the last program reaching a milestone of 10,000 properties processed since it began in 2003.
- Began planning and designing several new programs as contemplated in the Water Conservation Master Plan.
- Designed and implemented an advanced metering infrastructure project for large landscapes, parks, and school sites to assess the feasibility of such technology. The new meters provide more timely information to customers to help them better manage their water use.

Water Quality & Treatment

The Water Department's core goal is to ensure public health by providing clean and safe water to our customers. Our water quality and treatment functions ensure that water delivered meets all state and federal drinking water regulations. Some key achievements of these groups in FY 2018 include:

- Successful completion of all required drinking water monitoring and compliance sampling, analyses, and reporting for regulated contaminants;

maintaining the Department's strong performance for providing a water supply that is consistently in compliance with standards set by state and federal regulations.

- Began the implementation of the new "The NELAC Institute" standards to maintain the Water Quality Lab's State of California Water Resources Control Board Environmental Laboratory Accreditation Program.
- Supported the department's Source Winter Water Assessment/Winter Water Monitoring programs by collecting and processing samples and reviewing and commenting on consultant reports and analyses.



- Staff expanded the list of certified analytical methods to include dissolved organic carbon and UV254 and Heterotrophic Plate Counts by Pour Plate and Enterococci analyses, and also created and maintained a picture library of cyanobacteria, other algal species, and zooplankton to support reservoir management and treatment planning activities.
- Responded to concerns about home water quality following the lead contamination in Flint, Michigan, and the colored water issues in Fresno, California, by providing free lead testing in homes and following up on the State's directives regarding lead testing in elementary schools.
- Provided water quality testing services to support a wide range of operational activities including: infrastructure repair projects, treatment plant operations, and treatment plant process pilot studies to evaluate alternate combinations of chemicals or treatment processes to address changing water quality.

- Participated in work to update to the Sanitary Survey, which is a detailed evaluation of surface water sources and an assessment of vulnerability due to contamination.
-

System Production & Maintenance

Every day, the Water Department produces and delivers millions of gallons of water to nearly 100,000 customers residing within and outside of the City. A staff of water treatment operators and maintenance professionals is charged with operating and maintaining a set of water facilities that include a raw water storage reservoir, multiple flowing sources of supply, wells producing groundwater, untreated and treated water pipelines, treated water storage tanks, pump stations, and treatment facilities. Key accomplishments during FY 2018 include:

- Producing and delivering over 2.6 billion gallons of water to customers.
 - Designing and installing a new chemical feed system at the water treatment plant.
 - Using an analytical technique called "jar testing" to assess the feasibility and benefits of switching the main coagulant used in water treatment to aluminum chlorohydrate (ACH) to produce better quality water and re-purposing of one of the treatment plant's bulk chemical storage tanks to receive ACH when its use was found to be highly beneficial.
 - Replacing a number of pressure reducing stations to improve our ability to deliver water to customers that meet standard pressures.
 - Providing numerous tours of the Graham Hill Water Treatment Plant (GHWTP), both for members of the public, as well as for employees and contractors, working on capital projects such as the GHWTP Concrete Tank Rehabilitation Project.
 - Playing an active role in planning for capital improvements to the water system that are under development as part of the major water system reinvestment initiative.
-

Water Distribution

Our State certified Water Distribution Operators provide 24/7 response to interruptions of water service to our 100,000 customers, in addition to doing the construction of new water distribution lines summarized previously. Distribution crews respond to outages caused by vehicles hitting fire hydrants,



damage to the water system caused by actions of other contractors working in the public right of way like those installing fiber optics cable to support high speed internet service. They perform emergency repairs of raw water transmission lines, maintain and patrol miles of pipeline right of way, and keep culverts clean and right of ways accessible so that crews can promptly reach leaks and control valves that need to be shut off prior to leak repairs. Additional accomplishments for the Distribution Section in FY 2018 include:

- Repairing or replacing 90 leaking service lines.
- Providing emergency repairs for 33 leaking water mains.
- Flushing all of the water system's dead end distribution mains and completing high-velocity uni-directional flushing on more than half of the 300 miles of distribution mains.

Environmental Stewardship

Providing high quality drinking water begins with protecting and managing our watersheds for both water supply production and for the natural resources and ecosystems that are an integral part of our stewardship role. Included in this role are a wide range of activities such as:

- Monitoring and reporting on our use of water rights.
- Ensuring our operations and maintenance activities comply with environmental regulations.

- Working with federal, state, and regional agencies to plan for and protect diverse ecosystems that support sensitive species including coho salmon and steelhead trout, Mt. Hermon June beetles, and Red Legged Frogs.
- Removing invasive species that compete with natural vegetation and addressing conditions that could exacerbate the ever present threat of wildfire.

We also provide high quality recreation programs and natural resource interpretive services at Loch Lomond Reservoir and Park. Additional accomplishments in FY 2018 include:

- Defended Newell Creek watershed property from the adjacent Bear Fire with the assistance of Cal Fire and Santa Cruz Fire.
- Patrolled watershed lands and performed culvert clearing, trail cleaning, and firebreaks maintenance, all of which reduce



the potential for catastrophic failures from storms or wildfire.

- Continued implementing land management and protection activities for the Mt. Hermon June beetle, a native and threatened species, and were rewarded by observing the beetle on the Bonny Doon mitigation site for the first time in several years.
- Implemented a new volunteer invasive species management program for our Loch Lomond property that has generated good participation.
- Made major progress on finalizing a Habitat Conservation Plan (HCP) for threatened and endangered anadromous salmonids by completing new biological effects analysis and drafting chapters 1-3 and 6 of the HCP.
- Initiated work to address a number of long-standing water rights issues and started the CEQA process that will need to be completed prior to taking the proposed changes to the State Water Resources Control Board for review and action.

- Continued to monitor and take action where needed, to protect the City's water rights, including successfully asserting the water rights seniority on Liddell Creek with the State Water Resources Control Board and Coastal Commission, related to the proposed construction and operation of a private well using the same resources.
 - Participated in environmental review of a diverse range of proposed programs and projects which could pose impacts to our water source watersheds including the County's proposed cannabis licensing program.
 - Partnered with local schools to provide watershed education.
 - Expanded the Trout in the Classroom program with the American Fisheries Society.
 - Served a record number of Loch Lomond recreation and interpretive program customers since re-opening the park after the closure caused by the 2014/2015 drought.
-

Working Smarter & More Collaboratively

Water Department staff has an enormous amount of work to accomplish, in support of the Department's mission, and faces a growing workload across many divisions as it works to deliver the planned reinvestments and new investments in the City's drinking water system. To accomplish these tasks, the department is implementing a variety of "work smarter" strategies including:

- Initiating Department-wide skills development in problem solving, communications, and meeting skills to establish a common language and common expectations, while increasing the efficiency of coordination and collaboration activities that are needed for success in meeting the challenges ahead.
- Using cross functional teams to do work that has multiple dimensions. For example, water loss control, which involves staff from Conservation, Engineering, Meters Shop, Production, and Distribution, work to comply with new state regulations that require utilities to complete water loss audits with those audits being validated by third party independent review.

- Recognizing and addressing both the utility's need to transfer knowledge from senior level employees approaching retirement and to develop critical technical skills involving mechanical, electrical, and instrumentation specialties. In FY 2018, two Utility Maintenance Technician Trainee programs were implemented as a way to "grow our own" employees with the specialized technical skills needed to operate and maintain the water system. Additionally, in FY 2018, the department developed a plan to double fill the most senior mechanical maintenance position, who will spend his final year training the many newer engineering and operating staff, as well as key staff in the program management contract, on the details of the system's operation.

Last, we are proud to announce that the City of Santa Cruz received recognition from the Alliance for Water Efficiency for achieving a 100% compliance with the AWWA Standard for Water Conservation Program Operation and Management and became the first utility in the nation to earn its platinum status.

FY 2019 Goals

In FY 2019, the department plans to continue focusing on its mission to provide high quality drinking water while protecting our watershed and educating our customers. To fulfill our mission, we must:

- Continue to deliver a reliable and high quality supply of water that complies with all federal and state drinking water standards to our 96,000 customers, 24 hours a day, 7 days per week, and 365 days per year.
- Focus on CIP project implementation, with key initiatives being reinvestment in the water system's backbone infrastructure.
- Continue to develop and implement the financial management and planning strategies outlined in the 2016 Long Range Financial Plan, in order to fund reinvestments in the water system, and do so in a manner that protects rate-payer interest and provides customers with the best value we can deliver for their contributions to infrastructure rehabilitation and replacement efforts.
- Plan for our customer's future drinking water sufficiency through the implementation on water conservation programs and work in order to determine the right supplemental water supply project for our community.

- Continue to invest in our workforce to support their ability to meet the challenges we face, and build an effective and well adapted workforce for today and tomorrow.
 - Continue to build upon organizational development work. Began in 2016 to create a strong, high performing, and highly aligned organization that is nimble, responsive, customer focused, and actively embraces its multi-dimensional role as stewards of infrastructure, natural resources, and water resources that are critically important to the quality of life, public health, and safety of our community.
-

We will accomplish these goals by engaging our dedicated staff, working with other City Departments, working with state and federal regulators and funders, as well as working with other regional partners.

The Water Department's core mission fits squarely with the City Council's Strategic Goal #2: Public Safety & Well-Being. Without high quality drinking water, the community health and safety standards would not be met. Additionally, the department supplies the Fire Department with the water necessary to fight fires.



The balance of work planned for FY 2019 is centered on the City Council's Strategic Goal #3: Infrastructure. The Department plans to accomplish these additional goals for FY 2018:

- Continuing to implement the WSAC recommended work plan including working collaboratively with Soquel Creek Water District on water quality compatibility studies, completing ASR pilot testing, and the preliminary alternatives analysis of recycled water and seawater desalination as back up supply augmentation options.

- Initiating the NEPA/CEQA process for the draft aquatic-species Habitat Conservation Plan/Section 2081 Permit with NOAA and California DFW.
- Completing CEQA work to address long-standing water rights issues and sending the package of requested changes to the State Water Resources Control Board for review and action.
- Implementing all relevant processes, tools, and procedures, developed as a part of our CIP program management contract to the rest of the department to align work processes and take advantage of new tools and techniques.
- Continuing to develop and implement cost-effective financial management and planning strategies for funding the CIP, including finalizing applications for funding on eligible projects to the Drinking Water State Revolving Fund.
- Assessing opportunities for implementing additional energy efficiency measures identified through an energy master planning effort.
- Completing construction on several significant infrastructure rehabilitation and replacement projects including:
 - The new inflatable dam at the Felton Diversion.
 - University Reservoir No. 5.
- Completing preliminary engineering, environmental review, and design for capital improvement projects to:
 - Replace four, 60-year-old concrete tanks at the Graham Hill Water Treatment Plant with new tanks.
 - Rehabilitate or replace the Newell Creek Dam Inlet/Outlet Pipeline.
 - Inform decision-making on whether to repair or replace all or parts of the Newell Creek Pipeline from Loch Lomond to Graham Hill Water Treatment Plant.
 - Inform decision-making on whether the diversion dams on Laguna and Majors can be modified to improve the efficiency and reduce environmental impacts.
 - Replace the aging water main on Water Street.

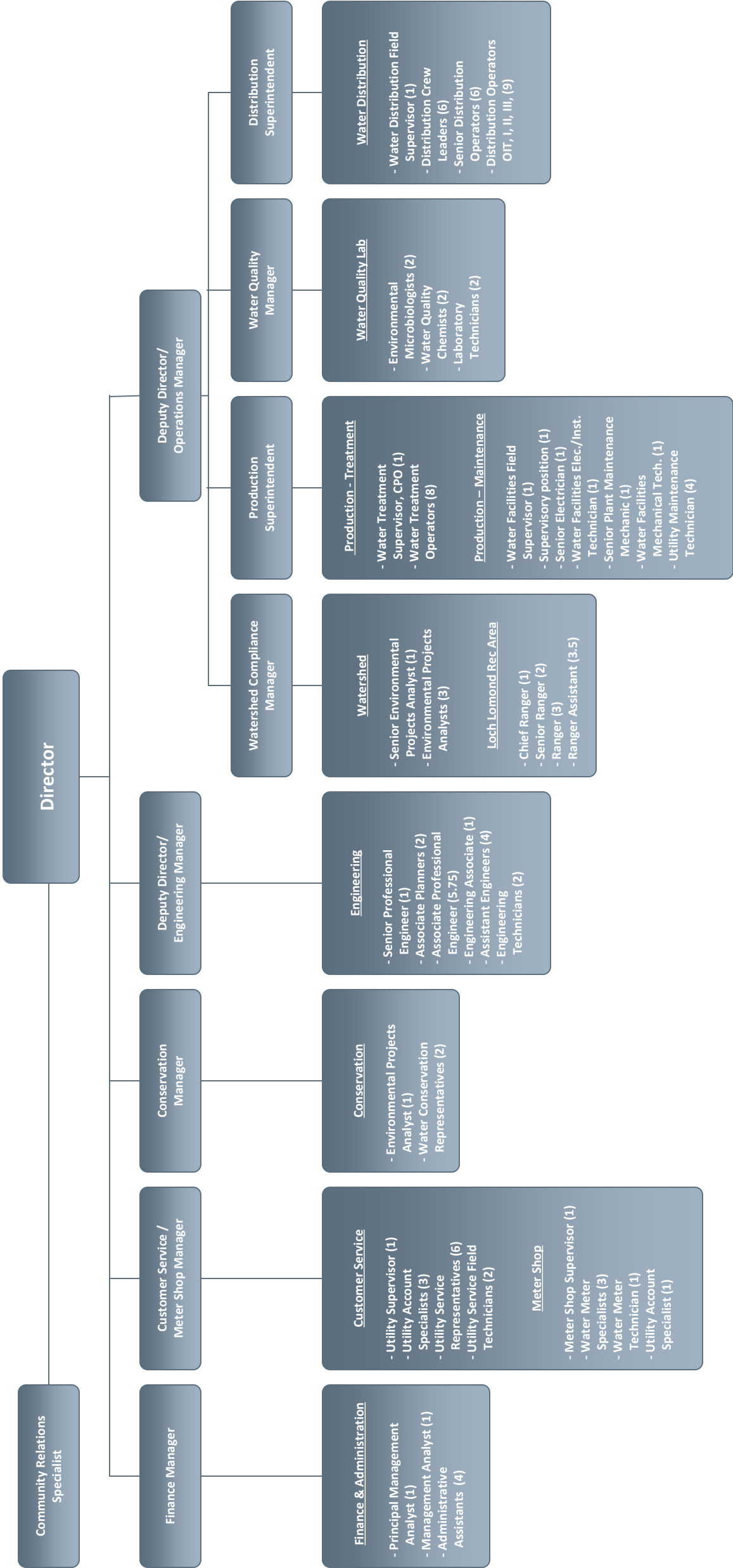
- Inform decision-making on how to address aging infrastructure treatment process issues, such as solids production and long term water treatment needs related to potential supplemental supply options at the GHWTP.
- Maintaining water service water quality by cleaning and inspecting all potable water storage reservoirs.
- Developing a business case for the use of Advances Metering Infrastructure in our system.
- Continuing to engage with regional partners in our area to plan for sufficient water to serve the mid and northern Santa Cruz County areas.



DEPARTMENT SUMMARY

		Fiscal Year 2018				
		Fiscal Year*			Fiscal Year	
		2017	Adopted	Amended*	2019	
		Actuals	Budget	Budget	Adopted	
				Estimated		
				Actual		
EXPENDITURES BY CHARACTER:						
Personnel Services		11,465,387	14,249,469	14,501,384	12,380,704	14,724,425
Services, Supplies, and Other Charges		10,750,983	14,663,254	17,752,103	14,190,854	15,436,081
Capital Outlay		369,864	175,000	710,180	666,736	438,000
Debt Service		1,656,266	2,091,114	2,091,114	2,091,115	2,676,489
	Total Expenditures	24,242,500	31,178,837	35,054,781	29,329,409	33,274,995
EXPENDITURES BY ACTIVITY:						
Water Administration	7101	4,671,256	5,510,616	5,861,937	5,052,869	6,067,687
Water Engineering	7102	2,318,507	3,157,517	5,924,786	4,045,329	4,102,547
Water Customer Services	7103	1,467,008	1,803,922	1,803,922	1,795,400	1,790,583
Water Conservation	7104	599,642	1,233,608	1,248,461	914,382	1,272,934
Water Resources	7105	1,196,722	2,667,347	2,900,449	1,515,674	2,206,623
Water Production	7106	5,678,113	6,682,228	6,656,218	6,294,416	6,790,886
Water Quality	7107	948,151	1,207,518	1,333,002	1,110,407	1,535,372
Water Distribution	7108	4,066,836	4,744,134	5,059,031	4,719,334	4,599,237
Water Recreation	7109	946,444	1,186,858	1,186,858	860,070	1,213,129
Water meter Shop	7113	673,365	893,037	989,003	930,413	1,019,508
Meter Shop	7118	20,191	938	-	-	-
Water Debt Service	7140	1,656,266	2,091,114	2,091,114	2,091,115	2,676,489
Subtotal	Other Funds	24,242,500	31,178,837	35,054,781	29,329,409	33,274,995
	Total Expenditures	24,242,500	31,178,837	35,054,781	29,329,409	33,274,995
RESOURCES BY FUND						
Water	711	29,782,732	41,340,450	41,683,450	38,717,595	43,885,642
Water Rate Stabilization Fund	713	-	-	-	2,384,543	3,342,244
Water System Development Fees Fund	715	1,342,726	825,000	825,000	1,208,700	1,600,000
	Total Resources	31,125,457	42,165,450	42,508,450	42,310,838	48,827,886
		FY 2017			FY 2018	FY 2019
TOTAL AUTHORIZED PERSONNEL:		106.50			113.25	115.25

Water Department



Capital Outlay Summary by Department/Activity

<u>Account/Item Description</u>		ADOPTED BUDGET
FINANCE DEPARTMENT		
Activity:	1241 Finance	
Account:	101-14-11-1241-57401 Office Furniture/Equipment Retrofit workstations for sit-stand capability	10,000
	Account Total:	10,000
	Activity Total:	10,000
	Finance Department Total:	10,000
FIRE DEPARTMENT		
Activity:	2201 Fire Administration	
Account:	101-21-30-2201-57401 Office Furniture/Equipment Office Furniture/Equipment	6,000
	Account Total:	6,000
	Activity Total:	6,000
Account:	101-21-31-2202-57901 Software Software	6,000
	Account Total:	6,000
	Activity Total:	6,000
	Fire Department Total:	12,000
LIBRARY (CITY)		
Activity:	0000 Other Financing Uses	
Account:	951-36-51-3601-57401 Office Furniture/Equipment Furniture and Equipment for Branches, Ergonomic Furniture, & Office Chairs	17,800
	Account Total:	17,800
Account:	951-36-51-3601-57402 Vehicle equipment Sprinter van	45,000
	Account Total:	45,000
Account:	951-36-51-3601-57409 Computer equipment Computer equipment	125,000
	Account Total:	125,000
	Activity Total:	187,800
	Library (City) Total:	187,800
PUBLIC WORKS DEPARTMENT		
Activity:	7202 Wastewater Mains/Flood Control	
Account:	721-40-61-7202-57401 Office furniture/equipment Office Furniture/Equipment for Manager's Office	10,000
	Account Total:	10,000
Account:	721-40-61-7202-57402 Vehicle Equipment Replace Unit #481 Truck, Service Body, Auto Crane, Lift Gate and Tow Package	85,000
	Account Total:	85,000
Account:	721-40-61-7202-57490 Other Machinery and Equipment Replace noncompliant Genset (Storm Stations) Towable unit #223	40,000
	Account Total:	40,000
Account:	721-40-61-7202-57901 Software Upgrades in equipment and software for #530 CCTV van.	50,000
	Account Total:	50,000
	Activity Total:	185,000

Capital Outlay Summary by Department/Activity

<u>Account/Item Description</u>		ADOPTED BUDGET
Activity:	7203 Wastewater Treatment Facility	
Account:	721-40-65-7203-57402 Vehicle Equipment	
	2012 Ottawa YT30NJA pricing, no bids necessary, replaces #831 2007 Tractor	91,000
	Account Total:	91,000
Account:	721-40-65-7203-57490 Computer Equipment	
	Polyblend Units	25,000
	SHC Chemical Feed Pumps	38,000
	Grit Bin Gate	87,000
	Interstage Pump #1	30,000
	centrifuge building fresh air fans	45,000
	electric work maintenance cart	9,800
	Cogen Operation Controls	50,000
	emergency generator #2	35,000
	gas chiller-heat exchanger	25,000
	effluent filtration system	60,000
	Nimble Storage Appliance	52,000
	Professional Services for WonderWare Upgrade	14,000
	3 SCADA terminal licenses	20,000
	5 Pack of Thin Manager Licenses	10,000
	Admin Building Network Rewire	30,000
	10bg interface modules for cisco switches plus new switches for 10 gb access	32,000
	Micorsoft Server Licensing	6,000
	Fiber to front gate	6,000
	Cisco switch for Admin	8,000
	Account Total:	582,800
	Activity Total:	673,800
Activity:	7302 Resource Recovery Collection - Container	
Account:	731-40-63-7302-57402 Vehicle Equipment	
	Roll-off Refuse Truck (replaces #712)	250,000
	Rear Load Refuse Truck (replaces #736)	288,000
	Account Total:	538,000
Account:	731-40-63-7302-57409 Computer Equipment	
	Fleetmind replacement systems for new vehicles	10,000
	Account Total:	10,000
	Activity Total:	548,000
Activity:	7303 Refuse Disposal	
Account:	731-40-63-7303-57405 Heavy Equipment	
	Transportation Vehicle for Food Waste Processing	50,000
	Compactor	738,863
	Account Total:	788,863
	Activity Total:	788,863
Activity:	7304 Recycling Program - Processing	
Account:	731-40-63-7304-57405 Heavy Equipment	
	Wheel Loader	127,375
	Account Total:	127,375
	Activity Total:	127,375
Activity:	7305 Resource Recovery Collection - Cart	
Account:	731-40-63-7305-57402 Vehicle Equipment	
	Sidearm Replacement for Vehicle #744	400,000
	Sidearm Replacement for Vehicle #749	400,000
	Account Total:	800,000
	Activity Total:	800,000
Activity:	7835 Vehicle Lease Program	
Account:	811-40-61-7835-57402 Vehicle Equipment	
	Dodge Charger (replaces #154 Crown Vic)	59,000

Capital Outlay Summary by Department/Activity

<u>Account/Item Description</u>	<u>ADOPTED BUDGET</u>
Dodge Charger (replaces #155 Crown Vic)	59,000
Dodge Charger (replaces #159 Crown Vic))	59,000
2017 Ford Transit 250 High Roof (replaces #499 1999 Ford E250 Van)	41,000
Ford F150 w liftgate (replaces #496 2001 Ford Ranger)	35,000
2018 Toyota Tacoma 4WD (replaces #401 1998 Ford Ranger)	39,000
Ford F150 (replaces #466 1996 Ford F350)	35,000
Medium Duty Truck (replaces 1994 Volvo FE - replace with used model)	90,000
F250, Ext Cab, 4x2, liftgate, Util Bed, Headrack; hazard lights (replaces #411 GMC 2500 P/U)	43,500
replace #458 2001 Chevy 1500 with like truck	35,000
replace #517 1999 Ford E250 with like truck	35,000
replace # 897 2006 Ford F150 with like vehicle	35,000
replace #351 2010 Go-Four Scooter Interceptor	44,000
	Account Total: 609,500
	Activity Total: 609,500
Activity: 7839 Equipment Lease Program	
Account: 811-40-61-7839-57401 Office Furniture/Equipment	
Sit/Stand Desks	20,000
	Account Total: 20,000
Account: 811-40-61-7839-57404 Parks and Playground Equipment	
Utility vehicle	15,000
Jacobsen 3800 Fairway Mowers (2)	140,000
	Account Total: 155,000
Account: 811-40-61-7839-57409 Computer equipment	
Line Lazer V	25,000
Traffic Jet Printer	20,000
	Account Total: 45,000
Account: 811-40-61-7839-57490 Other Machinery and Equipment	
Self Contained Breathing Apparatus (SCBA)	295,350
HURST Rescue Tools	225,000
	Account Total: 520,350
	Activity Total: 740,350
Public Works Department Total: 4,472,888	
WATER DEPARTMENT	
Activity: 7104 Water Conservation	
Account: 711-70-92-7104-57402 Vehicle Equipment	
Ford F350 (replaces #481 2001 Chevy C2500)	33,000
	Account Total: 33,000
	Activity Total: 33,000
Activity: 7106 Water Production	
Account: 711-70-95-7106-57406 Tools	
Portable load bank	10,000
	Account Total: 10,000
Account: 711-70-95-7106-57409 Computer equipment	
Cisco Catalyst 3850 Core Network Switch	10,000
	Account Total: 10,000
	Activity Total: 20,000

Capital Outlay Summary by Department/Activity

<u>Account/Item Description</u>		ADOPTED BUDGET
Activity:	7107 Water Quality	
Account:	711-70-96-7107-57490 Other Machinery and Equipment	
	LIMS system replacement	200,000
	Laboratory Reagent Water Purification System	20,000
	Ion Chromotography Instrument (replacement)	55,000
	Account Total:	<u>275,000</u>
	Activity Total:	<u>275,000</u>
Activity:	7108 Water Distribution	
Account:	711-70-97-7108-57402 Vehicle equipment	
	New John Deere Gator	22,000
	Account Total:	<u>22,000</u>
	Activity Total:	<u>22,000</u>
	Water Department Total:	<u>350,000</u>
	Capital Outlay Total:	5,032,688

Capital Outlay Summary by Fund

<u>Account/Item Description</u>		ADOPTED BUDGET
GENERAL FUND		
101-14-11-1241-57401	Office Furniture/Equipment	10,000
101-21-30-2201-57401	Office Furniture/Equipment	6,000
101-21-31-2202-57901	Software	6,000
General Fund Total:		22,000
SANTA CRUZ LIBRARY FUND		
951-36-51-3601-57401	Furniture and Equip for Branches, Ergonomic Furniture, & Office Chairs	17,800
951-36-51-3601-57402	Sprinter van	45,000
951-36-51-3601-57409	Computer equipment	125,000
CIP - Santa Cruz Library Fund Total:		187,800
WATER FUND		
711-70-92-7104-57402	Ford F350 (replaces #481 2001 Chevy C2500)	33,000
711-70-95-7106-57406	Portable load bank	10,000
711-70-95-7106-57409	Cisco Catalyst 3850 Core Network Switch	10,000
711-70-96-7107-57490	LIMS system replacement	200,000
711-70-96-7107-57490	Laboratory Reagent Water Purification System	20,000
711-70-96-7107-57490	Ion Chromotography Instrument (replacement)	55,000
711-70-97-7108-57402	New John Deere Gator	22,000
Water Fund Total:		350,000
WASTEWATER FUND		
721-40-61-7202-57401	Office Furniture/Equipment for Manager's Office	10,000
721-40-61-7202-57402	Replace Unit #481 Truck, Service Body, Auto Crane, Lift Gate and Tow Pkg	85,000
721-40-61-7202-57490	Replace noncompliant Genset (Storm Stations) Towable unit #223	40,000
721-40-61-7202-57901	Upgrades in equipment and software for #530 CCTV van.	50,000
721-40-65-7203-57402	2012 Ottawa YT30NJPA pricing, no bids necessary, replaces #831 2007 Tractor	91,000
721-40-65-7203-57490	Polyblend Units	25,000
721-40-65-7203-57490	SHC Chemical Feed Pumps	38,000
721-40-65-7203-57490	Grit Bin Gate	87,000
721-40-65-7203-57490	Interstage Pump #1	30,000
721-40-65-7203-57490	centrifuge building fresh air fans	45,000
721-40-65-7203-57490	electric work maintenance cart	9,800
721-40-65-7203-57490	Cogen Operation Controls	50,000
721-40-65-7203-57490	emergency generator #2	35,000
721-40-65-7203-57490	gas chiller-heat exchanger	25,000
721-40-65-7203-57490	effluent filtration system	60,000
721-40-65-7203-57490	Nimble Storage Appliance	52,000
721-40-65-7203-57490	Professional Services for WonderWare Upgrade	14,000
721-40-65-7203-57490	3 SCADA terminal licenses	20,000
721-40-65-7203-57490	5 Pack of Thin Manager Licenses	10,000
721-40-65-7203-57490	Admin Building Network Rewire	30,000
721-40-65-7203-57490	10bg interface modules for cisco switches plus new switches for 10 gb access	32,000
721-40-65-7203-57490	Micorsoft Server Licensing	6,000
721-40-65-7203-57490	Fiber to front gate	6,000
721-40-65-7203-57490	Cisco switch for Admin	8,000
Wastewater Fund Total:		858,800
REFUSE FUND		
731-40-63-7302-57402	Roll-off Refuse Truck (replaces #712)	250,000
731-40-63-7302-57402	Rear Load Refuse Truck (replaces #736)	288,000
731-40-63-7302-57409	Fleetmind replacement systems for new vehicles	10,000
731-40-63-7303-57405	Transportation Vehicle for Food Waste Processing	50,000
731-40-63-7303-57405	Compactor	738,863

Capital Outlay Summary by Fund

<u>Account/Item Description</u>	<u>ADOPTED BUDGET</u>
731-40-63-7304-57405 Wheel Loader	127,375
731-40-63-7305-57402 Sidearm Replacement for Vehicle #744	400,000
731-40-63-7305-57402 Sidearm Replacement for Vehicle #749	400,000
Refuse Fund Total:	2,264,238

EQUIPMENT OPERATIONS FUND

811-40-61-7835-57402 Dodge Charger (replaces #154 Crown Vic)	59,000
811-40-61-7835-57402 Dodge Charger (replaces #155 Crown Vic)	59,000
811-40-61-7835-57402 Dodge Charger (replaces #159 Crown Vic)	59,000
811-40-61-7835-57402 2017 Ford Transit 250 High Roof (replaces #499 1999 Ford E250 Van)	41,000
811-40-61-7835-57402 Ford F150 w liftgate (replaces #496 2001 Ford Ranger)	35,000
811-40-61-7835-57402 2018 Toyota Tacoma 4WD (replaces #401 1998 Ford Ranger)	39,000
811-40-61-7835-57402 Ford F150 (replaces #466 1996 Ford F350)	35,000
811-40-61-7835-57402 Medium Duty Truck (replaces 1994 Volvo FE - replace with used model)	90,000
811-40-61-7835-57402 F250, Ext Cab, 4x2, liftgate, Util Bed, Headrack; hazard lights (replaces #411 GMC	43,500
811-40-61-7835-57402 replace #458 2001 Chevy 1500 with like truck	35,000
811-40-61-7835-57402 replace #517 1999 Ford E250 with like truck	35,000
811-40-61-7835-57402 replace # 897 2006 Ford F150 with like vehicle	35,000
811-40-61-7835-57402 replace #351 2010 Go-Four Scooter Interceptor	44,000
811-40-61-7839-57401 Sit/Stand Desks	20,000
811-40-61-7839-57404 Utility vehicle	15,000
811-40-61-7839-57404 Jacobsen 3800 Fairway Mowers (2)	140,000
811-40-61-7839-57409 Line Lazer V	25,000
811-40-61-7839-57409 Traffic Jet Printer	20,000
811-40-61-7839-57490 Self Contained Breathing Apparatus (SCBA)	295,350
811-40-61-7839-57490 HURST Rescue Tools	225,000

Equipment Operations Fund Total: 1,349,850

Capital Outlay Total: 5,032,688



Adopted
Capital Investment Program Budget
Fiscal Years 2019 - 2021

Guide to the Adopted Capital Investment Program Budget FY 2019 – FY 2021

CAPITAL INVESTMENT PROGRAM

The City faces an ongoing challenge to meet its capital needs with limited resources. The preparation and adoption of the Capital Investment Program (CIP) is an important part of the City's planning process to identify and meet those needs. It is a multi-year schedule of projects with their associated costs and proposed funding sources. The CIP represents the best efforts to allocate available resources toward projects that provide the most benefit for the people of Santa Cruz. It also highlights areas where funding is deficient.

Generally, projects in the CIP are relatively large-dollar amount, nonrecurring outlays and are for the purpose of constructing, purchasing, improving, replacing or restoring assets with multi-year useful life. In addition, certain special projects and activities are included.

The CIP includes proposed projects for the next three fiscal years. It also describes projects that will be carried over from the current fiscal year. The first year of the CIP is, by and large, incorporated into and adopted with the annual budget.

FINANCING

The two basic methods to fund the CIP projects are (1) pay-as-you-go, which requires use of current revenues or cash on hand; and (2) pay-as-you-use, which uses debt financing to spread acquisition costs over the period of time the City plans to use a capital asset. Funds dedicated to pay-as-you-go include a share of transient occupancy taxes, grants, parks facilities taxes and fees, traffic impact and other development fees, and user fees in the enterprise funds. Both of these funding methods are useful, depending on the nature of the projects.

USING THE CIP

The Capital Investment Program is divided into four sections:

- Projects that Support the City's Climate Action Plan
- Projects that are unfunded in fiscal years 2019-2021
- New Projects
- Existing Projects

PROJECTS

This section provides information on proposed capital investments over the next 3 years. It is organized by primary fund or funding source and function. Within each subsection projects are arranged alphabetically.

Each project is identified by a project name and number (if previously assigned), and a project description/justification. It also includes a total project cost estimate. If applicable, the project cost estimate is reduced by additional outside funding sources, to arrive at a "net expenditure". This is the net amount that must be funded by the primary funding source of the fund. This information is provided for each of the periods displayed:

- **"Prior Years"** Shows the total amount that has been spent on the project in prior years up to the end of the last fiscal year.
- **"2018 Budget"** Shows the total amount appropriated for the current fiscal year.
- **"2018 Estimated"** Shows the total amount of the FY 2017 funding that will be spent on the project, including what has been spent or encumbered and what will be carried forward into FY 2019.
- **"2019 Adopted", "FY 2020 Estimated", and "FY 2021 Estimated"** Each individual column shows the adopted (year 2018 only) and the future estimated funding required for the project for each identified fiscal year.
- **"Total 2019 - 2021"** Shows the total adopted funding required for the projects in FY 2019, and the total estimated funding required for FY 2020, and FY 2021.

**Guide to the Adopted
Capital Investment Program Budget
FY 2019 – FY 2021**

At the end of each section is a summary of total project costs, funding sources, and net project costs for capital projects, maintenance and other projects, and a combined total for the fund(s).

UNFUNDED PROJECTS

The Unfunded Projects section includes those projects that will be proposed once funding can be identified, and staff resources are available.

FUND BALANCE PROJECTIONS

This section includes a three-year projection of sources, uses and fund balances for each fund or funding source included in the CIP. An overview of the impact of projected revenue and expenditures on fund balances over time can be seen in these tables. Fund balance projections for the following funds are included in the “Fund Balance Projection” section of the CIP. The following table identifies funding sources for each fund:

Fund	Primary Funding Source	Major Project Types
Governmental:		
Capital Improvement Fund-General	Grants, share of transient occupancy tax, General Fund subsidy	Storm drains, transportation, government, buildings, parks, playgrounds, wharf, sidewalks, utility undergrounding, and lighting
Capital Improvement Fund - Arterial Streets and Roads Fund	Grants, City Public Trust Fund	Transportation
Clean Rivers, Beaches, and Ocean Tax Fund	Tax assessments	Environmental, education
Community Development Block Grant (CDBG) Fund	Grants	Housing and Community Development
Gas Tax Fund	State gasoline tax	Transportation
2016 Transportation Measure D	Sales tax	Transportation
Parks and Recreation Fee Fund	Subdivision developer impact fees	Parks, playgrounds, community centers, and other Parks and Recreation facilities
Parks and Recreation Facility Tax Fund	Residential construction excise tax	Parks, playgrounds, community centers, and other Parks and Recreation facilities
RDA/SA-Redevelopment Obligation Retirement Fund	Property Tax	Successor Agency Funds
RDA/SA - Low/Mod Income Housing Funds	Property Tax	Affordable Housing Construction
RDA/SA-Capital Projects Fund	Property Tax	Street improvements, property rehabilitation, economic development, and other capital improvements
RDA/SA-Capital Projects-Admin	Property Tax	Administrative Costs of Successor Agency.
RDA/SA-Capital Projects-Del Mar Theater	Property Tax	Property management, maintenance and capital improvements to the Del Mar
SA City Low/Mod Income Housing Funds	Property Tax	Housing and Community Development
Enterprise:		
Water Fund	User Fees	Water system infrastructure
Water Fund - SDC	User Fees	Water system Development
Wastewater Fund	User Fees	Wastewater system infrastructure
Refuse Fund	User Fees	Sanitation, recycling and landfill infrastructure
Parking Fund	User Fees	Downtown parking district facilities, including parking lots and structures
Storm Water Fund	Storm water fees	Flood control facilities
Storm Water Overlay Fund	Storm water fees	Flood control facilities

Projects that Support the City's Climate Action Plan

Project Title	Project No.	FY 2018 Estimated Project Cost	FY 2019 Estimated Project Cost
Solar PV Expansion at Corp Yard	c101901	-	-
Solar PV at the Landfill	c101902	-	666,300
Solar PV Installation at DeLaveaga Park	c101903	-	-
Electric Vehicle Charging Station Expansion in Public City Parking Lots	c101904	-	-
Retrofit Admin Lighting - CEC	c211601	7,642	-
Retrofit Station #1 Lighting - CEC	c211604	8,253	-
Retrofit Station #3 Lighting - CEC	c211609	2,686	-
Repair Irrigation along Riverwalk	c301901	-	25,000
Trails Study	c301908	-	40,000
Branciforte Creek Bike/Pedestrian Bridge	c401001	877,862	-
MB Sanctuary Scenic Trail (Rail Trail) Segment 7	c401413	3,100,000	-
Green Lane Project	c401513	82,058	-
Bay Street Sidewalk Completion Infill	c401615	605,845	-
Bay and King Streets Protected – Turns and Streetlights	c401616	332,105	-
Citywide Safe Routes to School Crossing Improvements	c401617	1,345,239	-
Murray Street Bridge Seismic Retrofit and Barrier Rail	c409321	8,312,253	-
Bay High Intersection Improvements	c401103	648,110	-
MB Sanctuary Scenic Trail (Rail Trail) Segment 7	c401413	6,920,231	-
UCSC City Transportation Improvements & Studies	c401008	250,000	-
Food Waste Collection and Conversion	c401204	1,767,650	-
HSIP Crossing Improvements	c401801	982,200	-
MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9	c401804	-	4,669,000
Swanton Blvd Multi Use Trail Connector	c401805	-	-
Market Street Bike lanes and Sidewalk	c401806	-	-
SLR Parkway Phase II – Trestle Trail Widen	c401807	1,550,000	-
Downtown Bike Locker Replacement Program	c401812	75,000	100,000
Pacific Avenue Sidewalk Front to Second	c401902	-	-
Delaware Swift Intersection Improvements	c401904	-	-
Bay West Cliff Intersection Improvements	c401905	-	75,000
Pacific Front Intersection Improvements	c401906	-	-
Landfill Master Plan Development	c401909	-	280,000
San Lorenzo River Walk Lighting	c401910	-	-
Trolley Acquisition	c511704	110,000	-
Corp Yard Solar Upgrade	c601501	237,624	-
Replace Corp Yard Services Bay Heaters CEC	c610609	12,821	-
Replace Heater Maint Garage CEC	c601613	4,292	-
Public Facilities –Maintenance - CEC	m609195	238,931	-
Advanced Metering Infrastructure	c701603	44,400	-
Photovoltaic Systems Evaluations/Construction	c701607	102,888	-
Recycled Water	c701611	137,126	70,000
Recycled Water SDC	c701612	46,380	30,000
Projects that support the Climate Action Plan Totals:		27,801,596	5,955,300

City of Santa Cruz
Capital Investment Program
Fiscal Years 2019-2021
Unfunded General Fund Projects

		ESTIMATED TOTAL
1 Priority level 1:		
c211902	Fire Station 1 Traffic Alerting & Warning Lights	110,000
c211910	Fire Engine (Wild Land Engine)	410,000
c401501	West Cliff Revetment Repair	250,000
c401901	Ladera Drive Storm Drain Improvement	350,000
c601303	IT Five Year Strategic Plan	440,628
Total Priority Level 1 Unfunded Projects:		1,560,628 *
2 Priority level 2:		
c211908	Fire Station 3 Rear Expansion-Apparatus Bay	350,000
c401505	Chestnut Street Storm Drain Replacement	250,000
c401507	Bay Drive Storm Damage Repair	200,000
c401803	Seabright Beach CMP Replacement	170,000
m609195	Public Facilities - Maintenance - CEC	200,000
Total Priority Level 2 Unfunded Projects:		1,170,000
3 Priority level 3:		
c211901	Fire Station 1 (Downtown) Rear Driveway	24,000
c211907	Fire Station 3 Front Driveway project	30,000
c601504	City Hall Campus Emergency Generators	75,000
Total Priority Level 3 Unfunded Projects:		129,000
Total General Fund Unfunded Projects:		2,859,628

* These projects are now funded with the passing of Measure S.

City of Santa Cruz
Capital Investment Program
Fiscal Years 2019-2021
Unfunded Projects

	ESTIMATED TOTAL
<u>City Manager Department:</u>	
Solar PV Expansion at Corp Yard	730,000
Solar PV Installation at DeLaveaga Park	898,800
Electric Vehicle Charging Station Expansion in Public City Parking Lots	200,000
Total City Manager Department Unfunded Projects:	1,828,800
<u>Fire Department:</u>	
Fire Department Training Center	2,000,000
Lifeguard Headquater Maintenance	60,000
Total Fire Department Unfunded Projects:	2,060,000
<u>Parks and Recreation Department:</u>	
Pogonip Clubhouse Renovation	5,000,000
Ball Park Lighting Upgrades	800,000
Civic Auditorium Renovations - (\$2 to \$22 million)	2,000,000
Wharf Master Plan Implementation - (\$1 to \$20 million)	1,000,000
Total Parks and Recreation Department Unfunded Projects:	8,800,000
<u>Public Works Department:</u>	
<u>Citywide Storm Drains:</u>	
Branciforte Creek Scour Repair and Maintenance	1,500,000
Curtis Street Storm Drain Phase II	500,000
Grant Street Storm Drain Installation	400,000
Mission Street Extension Storm Drain	100,000
Storm Drain Master Plan Projects	5,000,000
Soquel-Pine Street Improvements and Storm Drain	1,200,000
San Lorenzo River Gravity Outlet System Rehabilitation	400,000
San Lorenzo River Pump Station Rehab and Upgrades	2,000,000
Trevethan Storm Drain	200,000
Total Citywide Storm Drains Unfunded Projects:	11,300,000

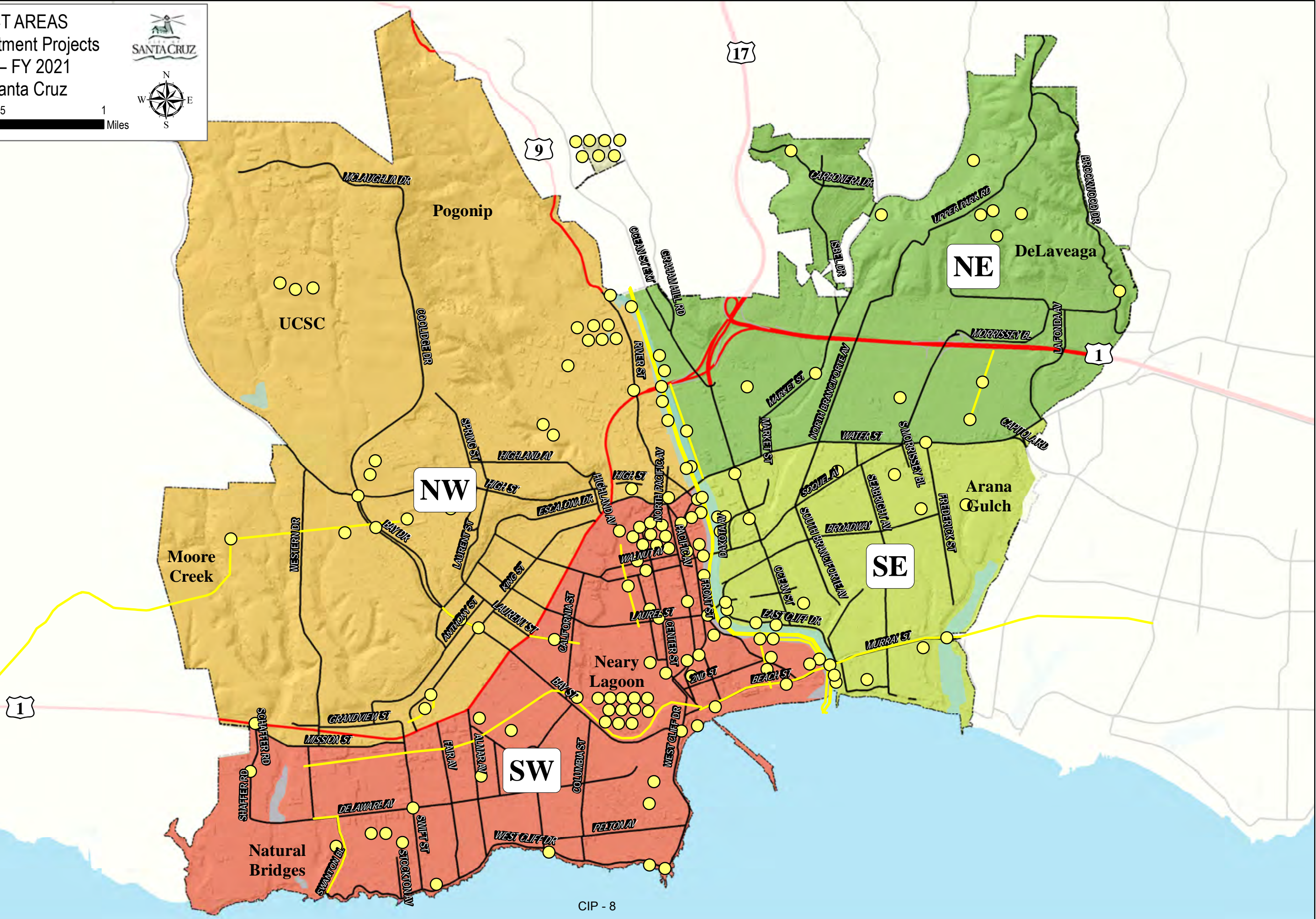
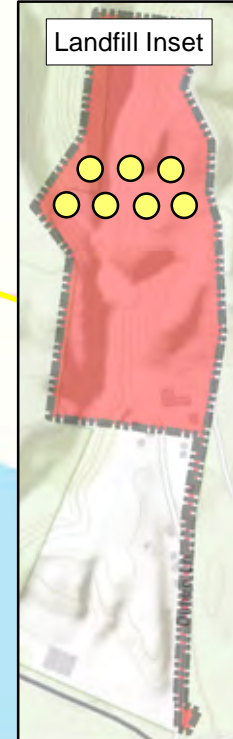
**City of Santa Cruz
Capital Investment Program
Fiscal Years 2019-2021
Unfunded Projects**

	ESTIMATED
	TOTAL
<u>Transportation Improvements:</u>	
Active Transportation Plan Implementation	135,000,000
Beach Street Streetscape	2,000,000
Cooper Street Streetscape	200,000
Downtown Side Street Streetscape	2,500,000
East Cliff Drive Walkway and Railing Repair (Seabright to 4th)	1,000,000
East Cliff Drive Walkway Widening (end of levee to Buena Vista)	1,000,000
Laurel Street Improvements - Front to Chestnut	3,000,000
MB Sanctuary Scenic Trail (Rail Trail) Segment 9 (Design & Enviro in CIP)	11,900,000
Miscellaneous Traffic Signals and Projects	2,000,000
Neighborhood Traffic Calming Improvements	2,500,000
Ocean Street Improvements	6,000,000
Pacific Avenue Streetscape - Laurel to Beach	2,000,000
Sidewalks and Access Ramps (some are in ATP above)	10,000,000
State Route 1/Bay & Chestnut-King Improvements	3,000,000
State Rte 1 Bridge Replacement (some in CIP)	16,000,000
Street Overlay and Reconstruction (In additon to Measure H, D and Grants)	30,000,000
Third Street Walkway /Front Street Slope Stabilization and Repair	500,000
West Cliff Dr. Stair Rehabilitation (in proposed CIP)	100,000
West Cliff Drive Revetments (some in proposed CIP)	4,250,000
Unimproved Streets	9,000,000
Total Transportation Improvements Unfunded Projects:	241,950,000
<u>Citywide Improvements</u>	
Facilities Master Plan	30,500,000
Total Citywide Improvements Unfunded Projects:	30,500,000
Total Public Works Department Unfunded Projects:	283,750,000
Total Unfunded Projects Citywide:	299,298,428

PROJECT AREAS
Capital Investment Projects
FY 2019 – FY 2021
City of Santa Cruz



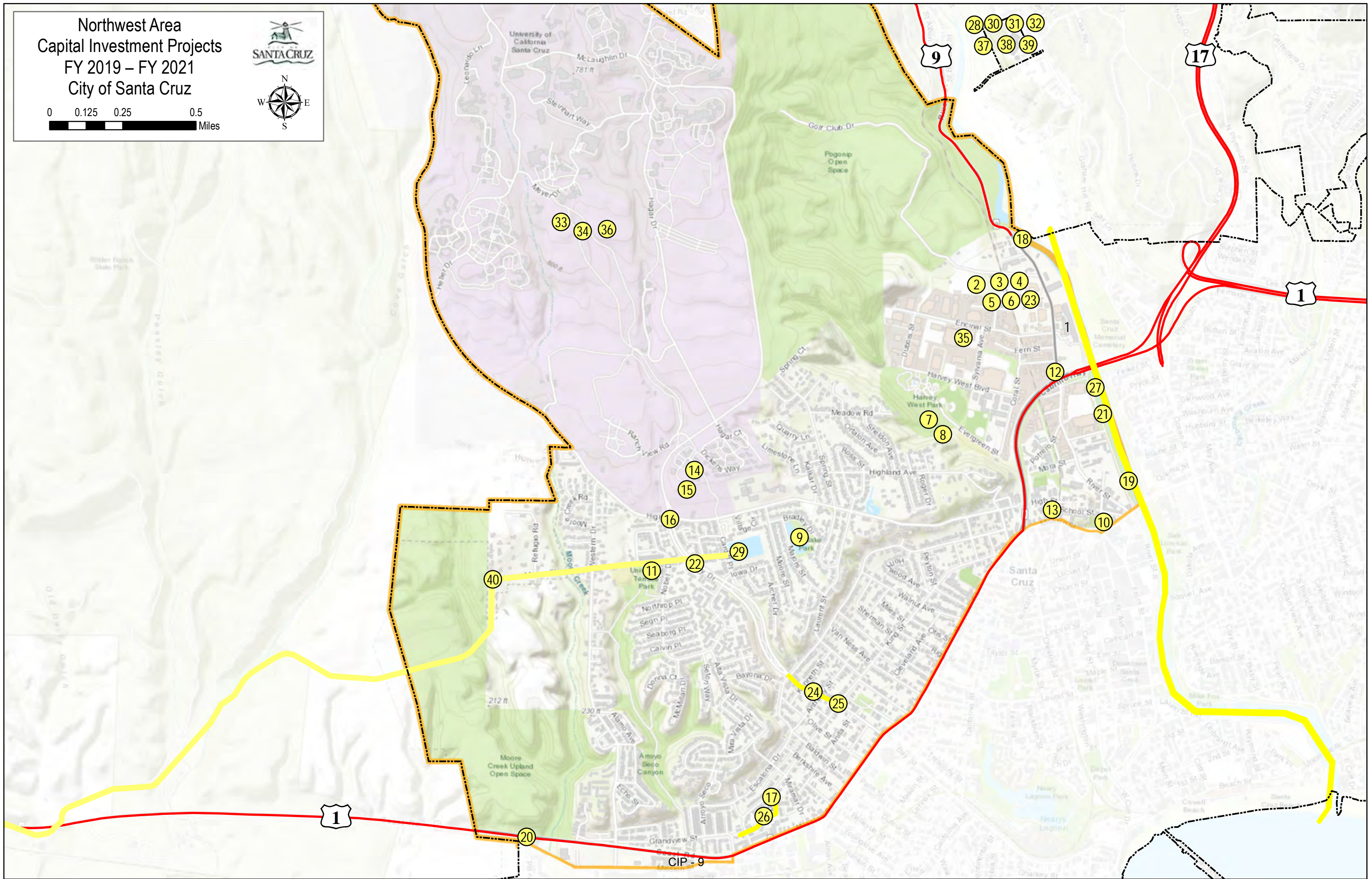
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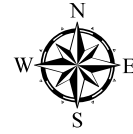
Northwest Area
Capital Investment Projects
FY 2019 – FY 2021
City of Santa Cruz



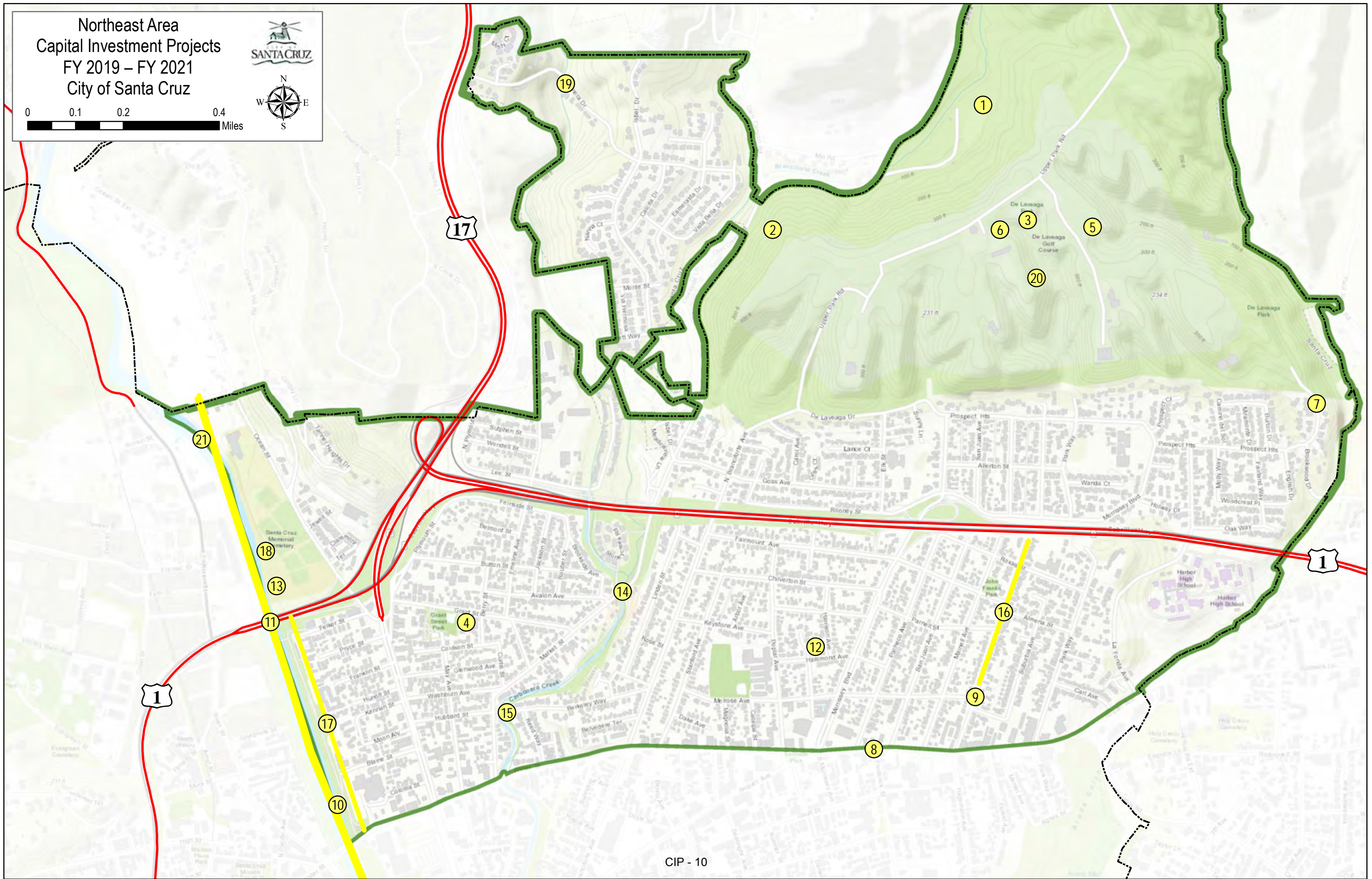
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Miles



Northeast Area
Capital Investment Projects
FY 2019 – FY 2021
City of Santa Cruz



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Southwest Area
Capital Investment Projects
FY 2019 – FY 2021
City of Santa Cruz



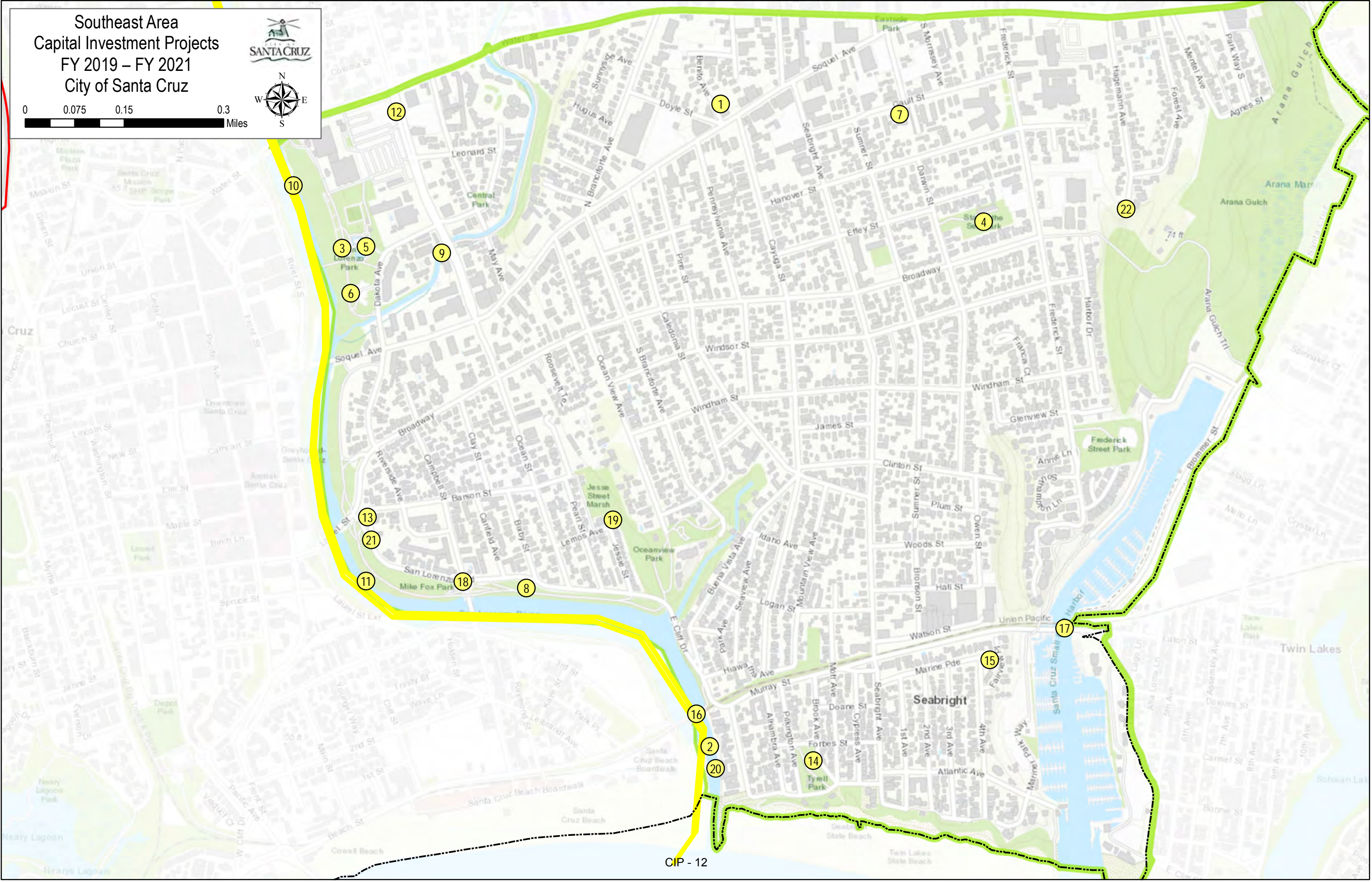
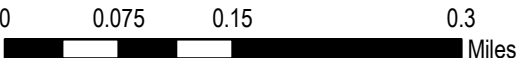
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Miles



Landfill Inset

1 2 3
4 5 6 7

Southeast Area
Capital Investment Projects
FY 2019 – FY 2021
City of Santa Cruz



Northwest Quadrant

Map #	Project Name	CIP #
1	Tannery Landscaping	c511706
2	CEC Grant- Bldg Energy Efficiency Advance	c401814
3	Corporation Yard Main Bldg. Seismic	c601101
4	Corp Yard Solar Upgrade	c601501
5	Replace Corp Yard Air Furnace - CEC	c601607
6	Corp Yard Stormwater Pollution Prevention Plan and Implementation	c601701
7	Harvey West park Restroom Rennovations	c301609
8	Harvey West Playground	c301902
9	Westlake Path	c301903
10	Repaint Townclock	c301904
11	University Terrace Restrooms	c301905
12	Route 1/9 Imp	c400805
13	Mission Street Hill Utility Undergrounding	c401004
14	UCSC City Transportation Improvements	c401008
15	UCSC City Clue Public Transportation	c401009
16	Bay/High Intersection	c401103
17	Ladera Drive Sewer	c401305
18	Pogonip Creek Sedimentation Removal	c401306
19	San Lorenzo River Levee Storm Drain Maintenance	c401314
20	Shaffer Rd RR Xing & Rte 1 Traffic Signal	c401403
21	SLR Parkway/Levee Imp	c401416
22	Bay St Storm Damage Repair	c401507
23	CNG Fueling Station and Fleet Maintenance Shop Safety Improvements	c401613
24	Bay Street Sidewalk Completion Infill	c401615
25	Bay and King Streets Protected Left-Turns and Streetlights	c401616
26	Ladera Drive Storm Drain Improvement	c401901
27	SLR Lagoon MGMT	c601403
28	Water Treatment Upgrades	c700025
29	Bay Street Reservoir Reconstruction	c700313
30	WTP Filter Rehabilitation and Upgrades	c701303

Northwest Quadrant (continued)

Map #	Project Name	CIP #
31	WTP Concrete Tank Assessment and Rehabilitation	c701501
32	WTP Flocculator Mixers	c701502
33	Recoat University Reservoir No. 4	c701505
34	Recoat University Reservoir No. 5	c701506
35	Spoils and Stockpile Handling Facilities Impro	c701508
36	Photovoltaic Systems Evaluation/Construction	c701607
37	Aquifer Storage and Recovery	c701609
38	Aquifer Storage and Recovery-SDC	c701610
39	Water Resources Building	c701702
40	North Coast System Rehabilitation	c709835

Northeast Quadrant

Map #	Project Name	CIP #
1	DeLaveaga Park Parking Lot Rehabilitation	c300901
2	DeLaveaga Park Watershed Management	c301203
3	DeLaveaga Golf Course Facility Improvements	c301213
4	Grant Park Restroom Renovation	c301506
5	DeLaveaga Golf Course Public Restroom Improvements	c301513
6	DeLaveaga Golf Course Building Remodel	c301801
7	Brookwood Dr. Repair	c301804
8	Soquel @ Frederick Widening	c401003
9	Trevethan Storm Drain Project - Phase 1	c401307
10	San Lorenzo River Levee Storm Drain Maintenance	c401314
11	Route 1 Bridge Replacement	c401402
12	Fairmount/Harrison Sewer Main Upgrade	c401404
13	SLR Parkway/Levee Imp	c401416
14	Market Street Sidewalk and Bike Lane	c401806
15	Branciforte Creek Sewer Siphon Relocation	c401808
16	Trevethan Ave Sewer	c401810
17	SLR Walk Lighting	c401910
18	SLR Lagoon MGMT	c601403
19	Pump Station P11-SP101 Modifications	m401601
20	Pressure Regulation Stations	c701703
21	San Lorenzo River Diversion and Tait Wells	c709872

Southwest Quadrant

Map #	Project Name	CIP #
1	Wharf Ticketing Booths/ Gates	c511502
2	Riverside Ave Underground Utility	c401208
3	Broadband Infrastructure	c511501
4	Lower Pacific Avenue Improvements	c511702
5	Downtown Alley Improvements	c511703
6	Trolley Acquisition	c511704
7	Farmers Market Structure	c511901
8	Citywide Sign Program Phase II	r521205
9	Metro Center Housing	r521301
10	Retrofit Fire Admin Lighting - CEC	c211601
11	Retrofit Station #1 Lighting - CEC	c211604
12	Retrofit Station #3 Lighting - CEC	c211609
13	City Hall Parking Lot Repairs	c601301
14	Arena Capital Improvements	c601402
15	City Hall Campus Emergency Generators	c601504
16	Surfing Museum Improvements	c301522
17	Civic Auditorium General Lighting Improvements	c301603
18	Civic Auditorium Theatre Lighting Improvements	c301604
19	Scott Kennedy Field Replacement	c301605
20	Natural Bridges Gymnasium Floor Repair, Replacement	c301702
21	Louden Nelson CC Improvements	c301703
22	Parks & Recreation Fencing Project	c301803
23	Trails Study	c301908
24	Sgt Derby Pickleball Courts	c301909
25	Sgt Derby Improvements	c301910
26	Garfield Park Irrigation	c301911
27	Lighthouse Avenue Park Playground Enhancement	c301912
28	Beach Street Restrooms	c301913
29	Bicycle Trip Bike Park	c301914

Southwest Quadrant (continued)

Map #	Project Name	CIP #
30	Garfield Park Measure S Facility Remodel	c351802
31	Downtown Branch Measure S	c351803
32	Lot 7, Front/Cathcart Rehab	c400007
33	Riverside Second St improvements	c401105
34	Food Waste Collection and Conversion	c401204
35	Riverside Ave Improvements Phase II	c401208
36	San Lorenzo River Levee Storm Drain Maintenance	c401314
37	Shaffer Rd RR Xing & Rte 1 Traffic Signal	c401403
38	WWTF Transformer Replacement	c401405
39	WWTF Water Piping Rehab	c401407
40	MB Sanctuary Scenic Trail (Rail Trail) - Segment 7	c401413
41	SLR Parkway/Levee Imp	c401416
42	SLR Parkway/Levee Imp	c401416
43	SLR Parkway/Levee Imp	c401416
44	West Cliff Drive Revetment Repair	c401501
45	West Cliff Drive Revetment Repair	c401501
46	WWTF Ultraviolet Disinfection System Replacement	c401504
47	Chestnut St Storm Drain Replacement	c401505
48	Garage Deck Restoration	c401508
49	Garage Deck Restoration	c401508
50	River-Front Garage Elevator	c401509
51	WWTF Reclaim Water	c401604
52	WWTF Sewer Main Rehabilitation	c401606
53	WWTF Upgrade Digester Equipment	c401607
54	WWTF Laboratory Modernization	c401608
55	Cowell Beach Water Quality Project	c401614
56	Parking Equipment Replacement	c401703
57	Parking Equipment Replacement	c401704
58	Parking Equipment Replacement	c401705

Southwest Quadrant (continued)

Map #	Project Name	CIP #
59	WWTF Infrastructure and Major Equipment Study	c401706
60	Downtown SLR Drainage System Assessment	c401707
61	Swanton Blvd Multi-use Trail Connector	c401805
62	Laurent St Sewer	c401809
63	Downtown Bike Locker Replacement Program	c401812
64	Streetlights 555 Pacific to Beach	c401813
65	Pacific Avenue Sidewalk	c401902
66	Delaware-Swift Intersection Imp	c401904
67	Bay - West Cliff Intersection Improvements	c401905
68	Traffic Control Options 555 Pacific	c401906
69	Monterey St and Lighthouse Ave Sewer	c401907
70	Parking Lot Repairs	c601301
71	SLR Lagoon MGMT	c601403
72	SLR Lagoon MGMT	c601403
73	SLR Lagoon MGMT	c601403
74	City Hall Emergency Generator	c601504
75	West Cliff Drive Multi-use Maintenance	m400819
76	WWTF Centrifuge Rebuild	m401201
77	WWTF Secondary Clarifiers Repairs	m401303
78	WWTF Equipment Replacement	m409659
79	Neary Lagoon Park Rehab/Restoration	m409668
80	Union/Locust Building Remodel	c701805
81	Fire Truck (Wild Lands)	c211910

Landfill - Southwest Quadrant (continued)

Map #	Project Name	CIP #
1	Solar PV Installation at the Landfill	c101902
2	Food Waste Collection and Conversion	c401204
3	Recycling Center Dust Control System	c401205
4	Dimeo Lane Paving and Storm Drain	c401312
5	Recycling Building and Equipment Improvement	c401811
6	Gas Probe Remediation	c401908
7	Landfill Master Plan Development	c401909

Southeast Quadrant

Map #	Project Name	CIP #
1	Replace Station #2 Natural Gas Furnace - CEC	c211607
2	SLR Mouth and Lagoon Mgmt. Plan	c601403
3	San Lorenzo Park Improvement	c301614
4	Parks & Recreation Fencing Project	c301803
5	Repair Irrigation along Riverwalk	c301901
6	San Lorenzo Park Redesign	c301907
7	Branciforte Measure S Facility Remodel	c351801
8	SL River Pump Station #2	c401207
9	Branciforte Creek Channel Repair and Maintenance	c401313
10	San Lorenzo River Levee Storm Drain Maintenance	c401314
11	SL River Sanitary Sewer Siphon	c401315
12	Ocean/Water Intersection Imp	c401410
13	SLR Parkway/Levee Imp	c401416
14	Seabright Beach CMP Replacment	c401803
15	MB Sanctuary Scenic Trail (Rail Trail) - Segments 8 & 9	c401804
16	SLR Parkway Phase III - Trestle Trail Widening	c401807
17	Murray St Bridge Retrofit	c409321
18	SLR Flood Control Environ Rest Project	c409512
19	Jesse Street Marsh	c409669
20	SLR Mouth and Lagoon Mgmt. Plan	c601403
21	SLR Lagoon MGMT	c601403
22	Hagemann Aerial Sewer Rehabilitation	m401403

Unmapped Projects

Project Name	CIP #
Parks and Recreation Master Plan	c301528
General Capital Improvement Project Fund	c301612
Arterial and Collector St Reconstruction & Overlay	c400809
Residential and Collector St Reconstruction & Overlay	c400810
LED light replacement (Citywide) - CEC	c401418
Sewer System Improvements	c401511
Citywide Traffic Signal Controller Upgrade	c401602
Catch Basin Replacement Program	c401610
Citywide Safe Routes to School Crossing Improvements	c401617
Storm Water Trash Capture Program	c401701
CMP Storm Drain Pipe Replacement	c401709
HSIP Cycle 8 Crossing Improvements	c401801
Downtown Intersection Improvements	c401903
Permitting Application	c600802
IT Five Year Strategic Plan	c601303
Neighborhood Grant Program - Pilot	c601401
Retrofit Exterior Lighting (City-Wide) - CEC	c601615
c700003, c700004, c701507 - Main Replacements	c700002
c709833 - Transmission System Improvements	c700017
Beltz Well #11	c700026
Beltz Well #4 Replacement with #12	c701003
Loch Lomond Facilities Improvements	c701301
Felton Diversion Replacement and Pump Station Rehabilitation	c701602
Advanced Metering Infrastructure (AMI)	c701603
Newell Creek Dam Inlet/Outlet Pipeline	c701606
Source Water Evaluation	c701608
c701612 - Recycled Water	c701611
Newell Creek Supply Main Rehabilitation	c701701

Unmapped Projects (continued)

Project Name	CIP #
Security Camera & Building Access Upgrades	c701704
Water Supply Augmentation Strategy Implementation	c701705
Aerators at Loch Lomond	c701706
Coast Pump Station Line Repairs	c701707
Tube Settler Replacement	c701708
N. Coast System Rehab- Laguna Diversion	c701801
N. Coast System Rehab - Major Diversion	c701802
Brackney Landslide Risk Reduction	c701803
Coast Pump Stat. & Tail Well Flood Reduction	c701804
River Bank Filtration	c701806
Bridge Maintenance	m401302
Public Facilities - Maintenance/CEC Energy Saving Projects	m609195

Fire Department

Capital Investment Projects

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Fire (NEW)

311- General Capital
Improvement Fund

Fire Administration Security Fencing

Project Description:

Employee and Department vehicles have been vandalized and/or burglarized 5 times this past year. Vehicles are vulnerable 24hours and should be secured at night.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c211903							Account # 311-21-00-9610-57106
Project Cost Estimate:	-	-	-	-	75,000	-	75,000
Net Project Cost Estimates:	-	-	-	-	75,000	-	75,000

Fire Engine (Wild Land Engine)

Project Description:

Fire Engine (Wild Land Engine). (Priority level 1 unfunded FY19 project - This project is now funded and requires \$410,000 from the General Fund).

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c211910							Account # 311-21-00-9620-57402
Project Cost Estimate:	-	-	-	410,000	-	-	410,000
Project Funding Estimates: From General Fund	-	-	-	410,000	-	-	410,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Fire Station 1 (Downtown) Rear Driveway

Project Description:

Needs immediate attention due to damage to vehicles and apparatus. (Priority level 3 unfunded project - If funded in FY19, this project would require \$24,000 from the General Fund).

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c211901							Account # 311-21-00-9610-57309
Project Cost Estimate:	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Fire (NEW)

311- General Capital
Improvement Fund

Fire Station 1 Traffic Alerting & Warning Lights

Project Description:

Flashing lights, signage, and striping to protect Firefighters who are in street backing up the Fire Engine in front of Station 1.
(Priority level 1 unfunded FY19 project - This project is now funded and requires \$110,000 from the General Fund).

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c211902	Account # 311-21-00-9610-57305						
Project Cost Estimate:	-	-	-	110,000	-	-	110,000
Project Funding Estimates:							
From General Fund	-	-	-	110,000	-	-	110,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Fire Station 2 (Eastside) Exercise & Storage Facility

Project Description:

Exercise facility is currently housed with the apparatus and is inadequate. There is a critical need for vehicle and equipment storage in order to prolong life and secure City property.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c211904	Account # 311-21-00-9610-57203						
Project Cost Estimate:	-	-	-	-	-	250,000	250,000
Net Project Cost Estimates:	-	-	-	-	-	250,000	250,000

Fire Station 2 Replacement

Project Description:

Station has been identified as obsolete and requiring replacement.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c211905	Account # 311-21-00-9610-57201						
Project Cost Estimate:	-	-	-	-	-	5,500,000	5,500,000
Net Project Cost Estimates:	-	-	-	-	-	5,500,000	5,500,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Fire (NEW)

311- General Capital
Improvement Fund

Fire Station 3 Front Driveway project

Project Description:

Driveway needs replacing because it is beginning to fail. (Priority level 3 unfunded project - If funded in FY19, this project would require \$30,000 from the General Fund).

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c211907							Account # 311-21-00-9610-57309
Project Cost Estimate:	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Fire Station 3 Rear Expansion-Apparatus Bay

Project Description:

There is a critical need for vehicle and equipment storage in order to prolong life and secure City property. (Priority level 2 unfunded project - If funded in FY19, this project would require \$350,000 from the General Fund).

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c211908							Account # 311-21-00-9610-57201
Project Cost Estimate:	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Marine Safety Headquarters Replacement

Project Description:

Lifeguard Headquarters is an older structure that is reaching the end of its expected life service. The expected service life is 3 more service years and then it will need to be abandoned. Cost for repairs and maintenance are excessive and can't be justified, the structure needs to be replaced.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c211909							Account # 311-21-00-9610-57201
Project Cost Estimate:	-	-	-	-	3,750,000	-	3,750,000
Net Project Cost Estimates:	-	-	-	-	3,750,000	-	3,750,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

New Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	520,000	3,825,000	5,750,000	10,095,000
Total Project Funding Estimate:	-	-	-	520,000	-	-	520,000
Total Net Project Cost Estimate:	-	-	-	-	3,825,000	5,750,000	9,575,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Fire (EXISTING)

**311- General Capital
Improvement Fund**

Replace Station #2 Natural Gas Furnace - CEC

Project Description:

Replace one natural gas furnace with 95% high efficient condensing gas furnaces. Energy savings of 1,223 kWh and 71 therms.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c211607	Account # 311-21-00-9610-57290						
Project Cost Estimate:	-	8,099	8,099	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	8,099	8,099	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Retrofit Fire Admin Lighting - CEC

Project Description:

Comprehensive interior lighting upgrade includes F228T8 fluorescent and LED fixtures where appropriate. Energy savings of 1,854 kWh.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c211601	Account # 311-21-00-9610-57305						
Project Cost Estimate:	-	7,642	7,642	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	7,642	7,642	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Retrofit Station #1 Lighting - CEC

Project Description:

Comprehensive interior lighting upgrade includes F228T8 fluorescent and LED fixtures where appropriate. Energy savings of 3,943 kWh.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c211604	Account # 311-21-00-9610-57305						
Project Cost Estimate:	-	8,253	8,253	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	8,253	8,253	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Fire (EXISTING)

**311- General Capital
Improvement Fund**

Retrofit Station #3 Lighting - CEC

Project Description:

Comprehensive interior lighting upgrade includes F228T8 fluorescent. Energy savings of 828 kWh.

Fiscal Year 2018							
			Estimated	FY 2019	FY 2020	FY 2021	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	2019 - 2021
Project # c211609							
							Account # 311-21-00-9610-57305
Project Cost Estimate:	-	2,686	2,686	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	2,686	2,686	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	7,938	26,680	26,680	-	-	-	-
Total Project Funding Estimate:	-	26,680	26,680	-	-	-	-
Total Net Project Cost Estimate:	7,938	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Others for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	-	-	-	-

Fire Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	7,938	26,680	26,680	520,000	3,825,000	5,750,000	10,095,000
Total Project Funding Estimate:	-	26,680	26,680	520,000	-	-	520,000
Total Net Project Cost Estimate:	7,938	-	-	-	3,825,000	5,750,000	9,575,000

Fire Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	7,938	26,680	26,680	520,000	3,825,000	5,750,000	10,095,000
Total Project Funding Estimate:	-	26,680	26,680	520,000	-	-	520,000
Total Net Project Cost Estimate:	7,938	-	-	-	3,825,000	5,750,000	9,575,000

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Parks & Recreation Department Capital Investment Projects



Louden Nelson Auditorium



Louden Nelson Café Area

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Parks and Recreation (NEW)

311- General Capital
Improvement Fund

Beach Street Restrooms

Project Description:

Renovate the Beach Street Restrooms.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c301913							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	100,000	-	-	100,000
Project Funding Estimates: Parks and Rec Facilities Tax Fund	-	-	-	100,000	-	-	100,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Bicycle Trip Bike Park

Project Description:

Redesign, replace, and enhance the existing bicycle park facility at Depot Park.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c301914							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	44,500	-	-	44,500
Project Funding Estimates: CDBG Fund	-	-	-	44,500	-	-	44,500
Net Project Cost Estimates:	-	-	-	-	-	-	-

Garfield Park Irrigation

Project Description:

Renovate Garfield Park irrigation.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c301911							Account # 311-30-41-9110-57390
Project Cost Estimate:	-	-	-	15,000	-	-	15,000
Project Funding Estimates: Parks and Rec Facilities Tax Fund	-	-	-	15,000	-	-	15,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Parks and Recreation (NEW)

311- General Capital
Improvement Fund

Harvey West Playground

Project Description:

Renovate the Harvey West Playground and add ADA features.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301902	Account # 311-30-41-9110-57312						
Project Cost Estimate:	-	-	-	125,000	-	-	125,000
Project Funding Estimates: Quimby NW Quadrant	-	-	-	125,000	-	-	125,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Lighthouse Avenue Park Playground Enhancement

Project Description:

Renovate the playground at Lighthouse Avenue Park.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301912	Account # 311-30-41-9110-57312						
Project Cost Estimate:	-	-	-	30,000	-	-	30,000
Project Funding Estimates: Parks and Rec Facilities Tax Fund	-	-	-	30,000	-	-	30,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Repaint Townclock

Project Description:

Repaint all painted exterior surfaces of Town Clock.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301904	Account # 311-30-41-9120-57290						
Project Cost Estimate:	-	-	-	7,500	-	-	7,500
Project Funding Estimates: Quimby NW Quadrant	-	-	-	7,500	-	-	7,500
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Parks and Recreation (NEW)

311- General Capital
Improvement Fund

Repair Irrigation along Riverwalk

Project Description:

Repair existing irrigation along the Santa Cruz Riverwalk.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301901							Account # 311-30-41-9150-57312
Project Cost Estimate:	-	-	-	25,000	-	-	25,000
Project Funding Estimates: Quimby NE Quadrant	-	-	-	25,000	-	-	25,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

San Lorenzo Park Redesign

Project Description:

San Lorenzo Park redesign master planning process.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301907							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	100,000	-	-	100,000
Project Funding Estimates: Parks and Rec Facilities Tax Fund	-	-	-	100,000	-	-	100,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Sgt Derby Improvements

Project Description:

Sgt. Derby Park planning study and improvements.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301910							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	50,000	-	-	50,000
Project Funding Estimates: Parks and Rec Facilities Tax Fund	-	-	-	50,000	-	-	50,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Parks and Recreation (NEW)

311- General Capital
Improvement Fund

Sgt Derby Pickleball Courts

Project Description:

Construct pickleball courts at Sgt. Derby Park.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c301909							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	55,000	-	-	55,000
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	-	-	55,000	-	-	55,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Trails Study

Project Description:

Conduct an Open Space Trails Study.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c301908							Account # 311-30-41-9190-57312
Project Cost Estimate:	-	-	-	40,000	-	-	40,000
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	-	-	40,000	-	-	40,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

University Terrace Restrooms

Project Description:

Construct a new restroom at University Terrace Park.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c301905							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	60,000	-	-	60,000
Project Funding Estimates:							
Quimby NW Quadrant	-	-	-	60,000	-	-	60,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Parks and Recreation (NEW)

311- General Capital
Improvement Fund

Westlake Path

Project Description:

Construct a walking path around Westlake Park.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Prior Year	Budgeted				
Project #	c301903						
Account # 311-30-41-9110-57312							
Project Cost Estimate:		-	-	40,000	-	-	40,000
Project Funding Estimates:							
Quimby NW Quadrant		-	-	40,000	-	-	40,000
Net Project Cost Estimates:		-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

New Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	692,000	-	-	692,000
Total Project Funding Estimate:	-	-	-	692,000	-	-	692,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Brookwood Dr. Repair

Project Description:

Repair of Brookwood Drive service road located in DeLaveaga Park which provides emergency access for the 911 Center and residents. The road received extensive damage from the winter storms of 2016 and the repair is partially funded by Cal OES.

Fiscal Year 2018

	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301804	Account # 311-30-41-9150-57390						
Project Cost Estimate:	-	246,236	246,236	-	-	-	-
Project Funding Estimates:							
Quimby NE Quadrant	-	50,000	50,000	-	-	-	-
Parks and Rec Facilities Tax Fund	-	3,348	3,348	-	-	-	-
From General Fund	-	25,000	25,000	-	-	-	-
OES disaster relief	-	167,888	167,888	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City Parks' Repair and Maintenance

Project Description:

Establish funding for unexpected and unforeseen projects throughout City parks.

Fiscal Year 2018

	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301612	Account # 311-30-41-9110-57312						
Project Cost Estimate:	28,700	30,454	30,454	25,000	25,000	25,000	75,000
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	28,700	30,454	30,454	25,000	25,000	25,000	75,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Civic Auditorium General Lighting Improvements

Project Description:

Improvements to general lighting in the Civic Auditorium

Fiscal Year 2018

	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301603	Account # 311-30-41-9120-57290						
Project Cost Estimate:	-	75,000	75,000	-	-	-	-
Project Funding Estimates:							
Quimby SW Quadrant	-	75,000	75,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Civic Auditorium Theatre Lighting Improvements

Project Description:

Improvements to theatre lighting in the Civic Auditorium

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c301604							Account # 311-30-41-9120-57290
Project Cost Estimate:	62,445	4,555	4,555	-	-	-	-
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	62,445	4,555	4,555	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

DeLaveaga Golf Course Building Remodel

Project Description:

Structural repairs to the Golf Course Lodge which include the upstairs deck and stairways.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c301801							Account # 311-30-41-9110-57203
Project Cost Estimate:	770	299,230	299,230	-	-	-	-
Net Project Cost Estimates:	770	299,230	299,230	-	-	-	-

DeLaveaga Golf Course Facility Improvements

Project Description:

Repairs and improvements to golf course facilities such as roof repair, plumbing, and painting.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c301213							Account # 311-30-45-9190-57106
Project Cost Estimate:	139,195	60,805	60,805	-	-	-	-
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	73,804	60,805	60,805	-	-	-	-
Net Project Cost Estimates:	65,391	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Delaveaga Golf Course Public Restroom Improvements

Project Description:

Improvements to the public restrooms at Delaveaga Golf Course Lodge.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301513	Account # 311-30-41-9120-57203						
Project Cost Estimate:	14,978	45,022	45,022	-	-	-	-
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	14,978	45,022	45,022	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

DeLaveaga Park Parking Lot Rehabilitation

Project Description:

Remove old asphalt, fix drainage, apply asphalt and slurry seal, and re-stripe.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c300901	Account # 311-30-41-9110-57309						
Project Cost Estimate:	173,393	26,607	26,607	-	-	-	-
Project Funding Estimates:							
Quimby NE Quadrant	173,393	26,607	26,607	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Grant Park Restroom Renovation

Project Description:

Project includes installation of new fixtures, refinishing walls and floors with graffiti resistant material, new partitions and ventilation.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301506	Account # 311-30-41-9120-57203						
Project Cost Estimate:	29,223	777	777	-	-	-	-
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	29,223	777	777	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Harvey West Park Restroom Renovations

Project Description:

Multi-phased project to evaluate, design, and implement improvements to the restrooms while addressing ADA compliance.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301609	Account # 311-30-41-9120-57203						
Project Cost Estimate:	28,610	61,390	61,390	-	-	-	-
Project Funding Estimates: Quimby NW Quadrant	28,610	61,390	61,390	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Louden Nelson Community Center Improvements

Project Description:

Improvements to Louden Nelson Community Center funded by grant from Department of Housing and Community Development.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301703	Account # 311-30-43-9210-57203						
Project Cost Estimate:	381,209	206,466	206,466	-	-	-	-
Project Funding Estimates:							
Net Project Cost Estimates:	(191,466)	191,466	191,466	-	-	-	-

Natural Bridges Gymnasium Floor Repair, Replacement

Project Description:

Natural Bridges Elementary School gymnasium is used by City Parks and Recreation for adult and youth sports programs. Located in the southwest quadrant of the City, we request allocation of parks fees and taxes received from this quadrant for the improvements. The expenses related to this project will be shared with the school.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301702	Account # 311-30-41-9210-57203						
Project Cost Estimate:	-	10,000	10,000	-	-	-	-
Project Funding Estimates: Quimby SW Quadrant	-	10,000	10,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Parks & Recreation Fencing Project

Project Description:

Construction of a Black Wrought Iron fence with locking pedestrian gates at Star of the Sea Park. This project also includes funds to supplement the construction of a fence at Laurel Park.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301803	Account # 311-30-41-9190-57106						
Project Cost Estimate:	-	60,000	60,000	-	-	-	-
Project Funding Estimates: Quimby SE Quadrant	-	60,000	60,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Parks and Recreation Master Plan

Project Description:

Develop a Parks and Recreation Master Plan that helps guide the Department into the future.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301528	Account # 101-50-72-1303-52156						
Project Cost Estimate:	64,921	86,045	86,045	-	-	-	-
Project Funding Estimates:							
Net Project Cost Estimates:	14,920	86,045	86,045	-	-	-	-

San Lorenzo Park Improvements

Project Description:

Funding to make improvements as determined by the Parks and Recreation Master Plan.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301614	Account # 311-30-41-9110-57312						
Project Cost Estimate:	138,864	24,110	24,110	-	-	-	-
Project Funding Estimates: Donations-Parks and Recreation	25,000	25,000	25,000	-	-	-	-
Net Project Cost Estimates:	13,864	(890)	(890)	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Scott Kennedy Field Replacement

Project Description:

Establish annual funding for future replacement of existing artificial turf field surface.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301605							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	100,000	100,000	-	-	-	-
Project Funding Estimates: Quimby NW Quadrant	-	100,000	100,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Surfing Museum Improvements

Project Description:

This project will replace all the exterior railing at the Surf Museum which is located at the Lighthouse at Lighthouse Field. The project will include much needed improvement to the 29 year old exhibits on display.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c301522							Account # 311-30-41-9120-57203
Project Cost Estimate:	12,406	35,594	35,594	-	-	-	-
Project Funding Estimates: Quimby SW Quadrant	12,406	35,594	35,594	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,125,263	1,372,291	1,372,291	25,000	25,000	25,000	75,000
Total Project Funding Estimate:	1,221,784	796,440	796,440	25,000	25,000	25,000	75,000
Total Net Project Cost Estimate:	(96,521)	575,851	575,851	-	-	-	-

Parks and Recreation Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,125,263	1,372,291	1,372,291	717,000	25,000	25,000	767,000
Total Project Funding Estimate:	1,221,784	796,440	796,440	717,000	25,000	25,000	767,000
Total Net Project Cost Estimate:	(96,521)	575,851	575,851	-	-	-	-

Parks and Recreation Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,125,263	1,372,291	1,372,291	717,000	25,000	25,000	767,000
Total Project Funding Estimate:	1,221,784	796,440	796,440	717,000	25,000	25,000	767,000
Total Net Project Cost Estimate:	(96,521)	575,851	575,851	-	-	-	-

Public Works Department Capital Investment Projects



Branciforte Plan



Branciforte Bridge During Construction



Bikers on the Completed Branciforte Bridge

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (NEW)

221- Gas Tax Fund

Bay - West Cliff Intersection Improvements

Project Description:

The Beach/SOLA Plan, and subsequently the General Plan identified traffic circulation improvements at Bay/West Cliff to reduce congestion and improve safety. This is a Traffic Impact Fee intersection and mitigation for the General Plan buildout. Staff will evaluate a future roundabout versus a traffic signal. A roundabout will require additional rights-of-way and may impact the Dream Inn's proposed development at 190 West Cliff Drive. It is important to delineate the project limits prior to the project approval process.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401905	Account # 221-40-64-9320-57306						
Project Cost Estimate:	-	-	-	75,000	300,000	-	375,000
Project Funding Estimates:							
Traffic Impact - Citywide	-	-	-	75,000	75,000	-	150,000
State capital grants	-	-	-	-	225,000	-	225,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Delaware - Swift Intersection Improvements

Project Description:

With the increased development on the west side, primarily at 2120 Delaware, it is time to evaluate improvements at the intersection based on cumulative traffic mitigation measures as identified in the General Plan and TIF Program. In FY2021, evaluate roundabout and traffic signal options for the intersection.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401904	Account # 221-40-62-9390-57304						
Project Cost Estimate:	-	-	-	-	-	100,000	100,000
Project Funding Estimates:							
Traffic Impact - Citywide	-	-	-	-	-	100,000	100,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (NEW)

221- Gas Tax Fund

Downtown Intersection Improvements

Project Description:

The Downtown Plan Amendments identified deficiencies at 3 intersections as a result of the cumulative traffic analysis; Pacific/Laurel, Front/Laurel and Front/Soquel. The project includes the design of the improvements in FY 2020 and construction of the improvements in FY2021. The Traffic Impact Fee program will be updated to include the 3 projects.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401903	Account # 221-40-64-9320-57304						
Project Cost Estimate:	-	-	-	-	100,000	300,000	400,000
Project Funding Estimates:							
Traffic Impact - Citywide	-	-	-	-	100,000	200,000	300,000
Net Project Cost Estimates:	-	-	-	-	-	100,000	100,000

Pacific Avenue Sidewalk - Front to Second

Project Description:

Project proposes to address an important missing link by constructing 200 lineal feet of sidewalk on the east side of Pacific Avenue, between Front and Second Streets, and extending the bike lane. The diagonal parking will be replaced with parallel parking and will result in the loss of about 4 spaces. Drainage will be readdressed. Grant funds have been awarded for this project.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401902	Account # 221-40-64-9330-57307						
Project Cost Estimate:	-	-	-	-	400,000	-	400,000
Project Funding Estimates:							
State grants-RXTPX Funds	-	-	-	-	250,000	-	250,000
Transfer from 2016 Trnsp Measure D	-	-	-	-	150,000	-	150,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Pacific-Front Intersection Improvements

Project Description:

Evaluate additional traffic control options at the intersection, including a roundabout, following occupancy of 555 Pacific project and evaluation of the pedestrian and turn lane improvements installed with the 555 Pacific project.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401906	Account # 221-40-64-9320-57307						
Project Cost Estimate:	-	-	-	-	-	50,000	50,000
Project Funding Estimates:							
Traffic Impact - Citywide	-	-	-	-	-	50,000	50,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

New Capital Projects for Gas Tax Fund (221) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	75,000	800,000	450,000	1,325,000
Total Project Funding Estimate:	-	-	-	75,000	800,000	350,000	1,225,000
Total Net Project Cost Estimate:	-	-	-	-	-	100,000	100,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

221- Gas Tax Fund

Bay and King Streets Protected Left-Turns

Project Description:

This Highway Safety Improvement Program (HSIP) Cycle 7 safety project converts the permissive left-turns (no arrow indicator) at the intersection to protected left-turns (green-red indicator arrow) on Bay at King and provides street lighting between Escalona and King. This is a very important safety project for bicyclists and pedestrians, and is fully funded by the federal HSIP grant.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401616	Account # 221-40-64-9330-57307						
Project Cost Estimate:	4,795	332,105	332,105	-	-	-	-
Project Funding Estimates:							
Fed grants - STIP	1,370	335,530	335,530	-	-	-	-
Net Project Cost Estimates:	3,425	(3,425)	(3,425)	-	-	-	-

Bay Street Sidewalk Completion Infill

Project Description:

This Highway Safety Improvement Program (HSIP) Cycle 7 safety project provides sidewalks on the west side of Bay Street, between Escalona and King. This is a very important safety project for pedestrians, and is funded 88.53% by the federal HSIP grant.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401615	Account # 221-40-64-9330-57307						
Project Cost Estimate:	21,855	605,845	605,845	-	-	-	-
Project Funding Estimates:							
Fed grants - STIP	1,233	563,696	563,696	-	-	-	-
Net Project Cost Estimates:	20,622	42,149	42,149	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

221- Gas Tax Fund

Bay/High Intersection Improvements

Project Description:

With General Plan buildout this intersection will operate at LOS F and will help prevent collisions associated with unprotected left-turns. The proposed improvements are based on recommendations of a transportation study. Improvements may include the installation of protected left-turns on High Street or a roundabout. Concept approval, environmental review and design initiated in FY19, with construction anticipated in FY21 if approved. The cost estimate is preliminary and will be refined during current phase. Project is contingent on City, University and grant approval. Air District grant for concept development was approved. STIP grant application for additional funding has not yet been approved.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401103	Account # 221-40-64-9320-57306						
Project Cost Estimate:	61,890	648,110	648,110	-	-	1,500,000	1,500,000
Project Funding Estimates:							
Traffic Impact - Citywide	31,890	248,110	248,110	-	-	300,000	300,000
Fed grants - STIP	-	400,000	400,000	-	-	1,200,000	1,200,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Bridge Maintenance

Project Description:

Repair of identified maintenance deficiencies such as damaged deck joints, concrete spalling and rust on several local bridges. Repairs have been identified through regular inspections by Caltrans Structures staff. Contingent on availability of state or federal grant funding.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # m401302	Account # 221-40-64-9370-57310						
Project Cost Estimate:	1,159	200,000	200,000	-	-	-	-
Project Funding Estimates:							
State capital grants	-	180,000	180,000	-	-	-	-
Net Project Cost Estimates:	1,159	20,000	20,000	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

221- Gas Tax Fund

Citywide Safe Routes to School Crossing Improvements

Project Description:

The project is a combination of infrastructure projects and non-infrastructure program funded through an approved Active Transportation Program Cycle 2 grant in the amount of \$1.404 million. It includes high-priority selected improvements at intersections around Santa Cruz City Schools and supports education and encouragement programs.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401617	Account # 221-40-64-9330-57307						
Project Cost Estimate:	58,761	1,345,239	1,345,239	-	-	-	-
Project Funding Estimates:							
State capital grants - ATP	-	1,404,000	1,404,000	-	-	-	-
Net Project Cost Estimates:	58,761	(58,761)	(58,761)	-	-	-	-

Citywide Traffic Signal Controller Upgrade

Project Description:

This project will upgrade existing traffic signal control systems at 33 intersections Citywide. The current controllers are 1980's technology and should be upgraded to current technology that will improve performance and communications, and in some locations be capable of using the interconnected adaptive technology, such as the project that was recently completed on Ocean Street.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401602	Account # 221-40-64-9330-57307						
Project Cost Estimate:	-	390,000	390,000	-	400,000	-	400,000
Net Project Cost Estimates:	-	390,000	390,000	-	400,000	-	400,000

HSIP Cycle 8 Crossing Improvements

Project Description:

This HSIP Cycle 8 transportation safety grant provides funding to improve safety at 21 identified nonsignalized intersections throughout the city. The project includes pedestrian markings, signs, new curb ramps, streetlights, bulb-outs and Rectangular Rapid Flashing Beacons (RRFB) on the Soquel, Seabright, North Branciforte, King, Bay, Alta and Bethany Curve avenues and streets.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401801	Account # 221-40-64-9330-57307						
Project Cost Estimate:	982,200	982,200	982,200	-	-	-	-
Project Funding Estimates:							
Federal Grants (HSIP)	-	982,200	982,200	-	-	-	-
Net Project Cost Estimates:	982,200	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

221- Gas Tax Fund

Murray Street Bridge Seismic Retrofit

Project Description:

Seismic retrofit of existing bridge over the Harbor. The project concept has been approved by Council in the past and includes new railings, wider bike lanes and sidewalk, and street lighting. The relocation of harbor facilities and boat docks is required during construction, as well as one-way traffic control on the bridge. Environmental review was completed in FY 2012, allowing the design and right-of-way process to proceed and is currently underway. Federal grant funds have been approved and the project is eligible for State Proposition 1B funds in lieu of a large local match. Construction has been delayed approximately one year to address County Sanitation District changes to the force main under the harbor, and is also contingent on right-of-way approval and utility relocation.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c409321							Account # 221-40-62-9370-57310
Project Cost Estimate:	4,080,264	8,312,253	8,312,253	-	-	-	-
Project Funding Estimates:							
Federal capital grants	3,185,293	7,952,573	7,952,573	-	-	-	-
Net Project Cost Estimates:	672,207	359,680	359,680	-	-	-	-

Ocean/Water Intersection Improvements

Project Description:

This project is in the Citywide Cumulative Development Traffic Study and General Plan to address build out conditions. It is consistent with the Ocean Street Plan. This project includes a second left-turn lane on Water southbound to Water, and a right-turn lane on Water eastbound. The project will include the new Ocean Street design concepts. Signal modifications and widening are also required. The project design is complete and the SW corner construction adding the right-turn, larger pedestrian refuge island and green bike lane is complete. Construction of the NW corner to add the second left turn, large pedestrian refuge island and green lane will done be in FY18 or FY19, contingent of PG&E relocation of a major electrical splice box.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c401410							Account # 221-40-64-9320-57304
Project Cost Estimate:	121,318	500,000	500,000	-	-	-	-
Project Funding Estimates:							
Traffic Impact - Citywide	-	500,000	500,000	-	-	-	-
Net Project Cost Estimates:	101,318	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

221- Gas Tax Fund

Riverside/Second Intersection Improvements

Project Description:

This intersection improvement project has been changed to eliminate the need for Beach/SOLA plan recommended traffic signal or roundabout. The Council approved concept includes pedestrian activated flashers, streetscape, changing Leibrandt one-way inbound and removing the stop controls. This project schedule is included in the Riverside Ave Utility undergrounding project.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401105	Account # 221-40-64-9320-57306						
Project Cost Estimate:	75,296	174,704	174,704	-	-	-	-
Project Funding Estimates:							
Traffic Impact - Citywide	50,000	174,704	174,704	-	-	-	-
Net Project Cost Estimates:	25,296	-	-	-	-	-	-

Soquel at Frederick Minor Widening

Project Description:

Minor widening of Soquel at Frederick to improve east-bound lane transition, and on Frederick to improve the bike lane and vehicle lane assignments. Includes right-turn overlap phase to improve intersection operational efficiency and highlighting pedestrian crossings. RSTP grant approved for construction.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401003	Account # 221-40-64-9311-57304						
Project Cost Estimate:	16,178	321,822	321,822	-	-	-	-
Project Funding Estimates:							
State capital grants	-	188,000	188,000	-	-	-	-
Net Project Cost Estimates:	14,308	133,822	133,822	-	-	-	-

State Route 1 Bridge Replacement

Project Description:

The Project Study Report (PDS) has identified the need to replace and widen the critical Highway 1 bridge over the San Lorenzo River. The City has completed the PDS and will start environmental review and design, as staff resources become available. The PDS was approved by Caltrans. The projects goals are to improve traffic capacity, safety, flood flows and fish passage, and provide seismic stability. With the current deteriorated condition of the bridge, replacement is highly recommended. The PDS estimates the construction cost range from \$9 to \$15 million. A grant application has not yet been filed.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401402	Account # 221-40-64-9370-57310						
Project Cost Estimate:	-	1,350,000	1,350,000	-	-	15,500,000	15,500,000
Project Funding Estimates:							
Federal capital grants	-	500,000	500,000	-	-	14,000,000	14,000,000
Net Project Cost Estimates:	-	850,000	850,000	-	-	1,500,000	1,500,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

221- Gas Tax Fund

State Route 1/9 Intersection Improvements

Project Description:

The project had been recommended in the Harvey West Traffic Studies, Citywide Cumulative Development Traffic Study and General Plan to reduce congestion and improve safety. The Project Study Report and environmental review are completed and approved by Caltrans. Project design had been initiated in FY 2015 and right-of-way acquisition initiated in 2017 based on the 65% design plans. Construction of the intersection improvements is anticipated in FY2019 but is contingent on row acquisition and state approvals. STIP grants of \$2,853,000 were awarded for construction through 2017.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c400805	Account # 221-40-64-9330-57304						
Project Cost Estimate:	611,649	11,159,453	8,546,000	-	-	-	-
Project Funding Estimates:							
RDA Successor Agency	5,108	500,000	500,000	-	-	-	-
Traffic Impact - Citywide	2,303,413	3,963,413	3,963,413	1,000,000	-	-	1,000,000
Federal capital grants	-	2,329,000	2,329,000	524,000	-	-	524,000
Net Project Cost Estimates:	(1,696,872)	2,367,040	1,753,587	(1,524,000)	-	-	(1,524,000)

Streetlights 555 Pacific to Beach

Project Description:

Installation of approximately 7 decorative street lights on Pacific Avenue, between Pacific Avenue and the Depot roundabout. This completes a missing segment of the Pacific Avenue style decorative street lights between 555 Pacific Avenue and the roundabout. The project would be implemented concurrently with the development of the 555 Pacific Avenue streetscape improvements.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401813	Account # 221-40-64-9320-57307						
Project Cost Estimate:	-	45,000	45,000	-	-	-	-
Net Project Cost Estimates:	-	45,000	45,000	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Public Works (EXISTING)

221- Gas Tax Fund

West Cliff Drive Multi-use Path Pavement Rehabilitation

Project Description:

This project will address some of the deferred maintenance of the path surface with patching, edge repair and slurry paving of the multi-use path. The first phase from Bay to Lighthouse Field was completed in FY 2012 and the second phase from Lighthouse to John Street was completed in FY 2015. The third phase is being developed for construction in FY2019 following the storm damage repair near Chico Ave.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # m400819	Account # 221-40-64-9330-57304						
Project Cost Estimate:	367,512	40,000	40,000	60,000	-	-	60,000
Project Funding Estimates:							
Net Project Cost Estimates:	25,634	40,000	40,000	60,000	-	-	60,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Existing Capital Projects for Gas Tax Fund (221) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	6,402,877	26,406,731	23,793,278	60,000	400,000	17,000,000	17,460,000
Total Project Funding Estimate:	6,194,819	22,221,226	20,221,226	1,524,000	-	15,500,000	17,024,000
Total Net Project Cost Estimate:	208,058	4,185,505	3,572,052	(1,464,000)	400,000	1,500,000	436,000

Public Works Totals for Gas Tax Fund (221)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	6,402,877	26,406,731	23,793,278	135,000	1,200,000	17,450,000	18,785,000
Total Project Funding Estimate:	6,194,819	22,221,226	20,221,226	1,599,000	800,000	15,850,000	18,249,000
Total Net Project Cost Estimate:	208,058	4,185,505	3,572,052	(1,464,000)	400,000	1,600,000	536,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

235- Clean Rivers & Beaches Fund

Cowell Beach Water Quality Project

Project Description:

Project includes the following tasks, some of which are complete: 1) Installed screening under the wharf on and near shore to prevent pigeons from roosting near the Cowells beach hotspot; 2) Convened a panel of outside experts to review the City's current testing regime and provide advice on future testing; 3) Continue Microbial Source Tracking testing; and 4) Provide funding to the Cowell Beach Working Group.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401614	Account # 235-40-60-9235-57311						
Project Cost Estimate:	56,116	93,884	93,884	10,000	-	-	10,000
Project Funding Estimates:							
Wastewater Fund	39,011	989	989	-	-	-	-
From General Fund	17,105	7,895	7,895	-	-	-	-
Net Project Cost Estimates:	-	85,000	85,000	10,000	-	-	10,000

Stormwater Trash Capture Program

Project Description:

The State Water Resources Control Board adopted an amendment to the SWQC Permit requiring the city to "capture all trash". The permit amendment requires the City to implement a program within 10 years. The funding will assist in developing the program.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401701	Account # 235-40-60-9235-57311						
Project Cost Estimate:	-	100,000	100,000	40,000	-	-	40,000
Net Project Cost Estimates:	-	100,000	100,000	40,000	-	-	40,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Existing Capital Projects for Clean Rivers & Beaches Fund (235) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	56,116	193,884	193,884	50,000	-	-	50,000
Total Project Funding Estimate:	56,116	8,884	8,884	-	-	-	-
Total Net Project Cost Estimate:	-	185,000	185,000	50,000	-	-	50,000

Public Works Totals for Clean Rivers & Beaches Fund (235)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	56,116	193,884	193,884	50,000	-	-	50,000
Total Project Funding Estimate:	56,116	8,884	8,884	-	-	-	-
Total Net Project Cost Estimate:	-	185,000	185,000	50,000	-	-	50,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (NEW)

**311- General Capital
Improvement Fund**

Electric Vehicle Charging Station Expansion in Public City Parking Lots

Project Description:

This project consists of development, design and installation of a minimum of 5 networked level 2 electric vehicle charging stations, 2 networked DC fast chargers and all associated infrastructure upgrades required at downtown parking lot locations to be determined during development. As recommended by the recently completed Public Electric Vehicle Charging Needs and Use study and Electric Vehicles owner surveys, the project will provide an appropriate level of charging infrastructure for the anticipated increase in electric vehicles within and visiting Santa Cruz. This project funding is currently unknown but will likely be funded through a Monterey Bay Air Resources District grant at approximately 80%.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c101904							Account # 311-10-00-9410-57290
Project Cost Estimate:	-	-	-	-	200,000	-	200,000
Net Project Cost Estimates:	-	-	-	-	200,000	-	200,000

Ladera Drive Storm Drain Improvement

Project Description:

The existing Ladera Drive storm drain currently is an 18 inch pipe that transports rain water from over 30 acres of residential area. The pipe runs from Ladera Drive to Mission Street. The undersized pipe runs from Ladera Drive to Mission Street and is located under two homes, because of its location and size during moderate storm events, Ladera Drive may flood. The proposed project would consist of constructing approximately 1,200 feet of 30 inch pipeline along Ladera Drive, King Street and a City alley thereby avoiding any private property. The project would be constructed with the Ladera Sanitary Sewer Project. Due to the flood waters infiltrating into the sanitary sewer and negatively effecting that system, wastewater funds will fund a portion of the project. (Priority level 1 unfunded FY19 project - This project is now funded and requires an additional \$350,000 from the General Fund).

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401901							Account # 311-40-64-9340-57311
Project Cost Estimate:	-	-	-	550,000	-	-	550,000
Project Funding Estimates:							
Wastewater Fund	-	-	-	200,000	-	-	200,000
From General Fund	-	-	-	350,000	-	-	350,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (NEW)

311- General Capital
Improvement Fund

Solar PV Expansion at Corp Yard

Project Description:

This project consists of designing and installing a 166 kW solar photovoltaic system at the Corporation Yard. This project expands the existing 45 kW solar PV system at the same location and the recent roofing improvement project was designed to accommodate the expansion. The project also includes third party design review , project management, and inspection services. Also included is the cost for a transformer upgrade, which is necessary not only for this project but also to handle the projected increase in electricity load at the Corporation Yard. This project's interconnection agreement application was submitted in December 2017 to grandfather the project with the most valuable electricity rate possible (which was discontinued in 2017). This project will be paid back through annual utility bill savings in 10 years.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c101901							Account # 311-10-00-9410-57290
Project Cost Estimate:	-	-	-	-	730,000	-	730,000
Net Project Cost Estimates:	-	-	-	-	730,000	-	730,000

Solar PV Installation at DeLaveaga Park

Project Description:

This project consists of designing and installing a 195 kW solar photovoltaic system on a new parking lot canopy structure. The project also includes third party design review, project management, and inspection services. This project's interconnection agreement application was submitted in December 2017 to grandfather the project with the most valuable electricity rate possible (which was discontinued in 2017). This project will be paid back through annual utility bill savings in 10 years.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c101903							Account # 311-10-00-9410-57290
Project Cost Estimate:	-	-	-	-	898,800	-	898,800
Net Project Cost Estimates:	-	-	-	-	898,800	-	898,800

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

New Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	550,000	1,828,800	-	2,378,800
Total Project Funding Estimate:	-	-	-	550,000	-	-	550,000
Total Net Project Cost Estimate:	-	-	-	-	1,828,800	-	1,828,800

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

**311- General Capital
Improvement Fund**

Bay Drive Storm Damage Repair

Project Description:

The slope between the median trail and the creek, on the west side and between Escalona and Nobel eroded in a past storms. Ongoing erosion will impact the road and the trail and staff has determined a repair is needed soon. Storm damage funding is not available and costs have escalated. (Priority level 2 unfunded project - If funded in FY19, this project would require \$200,000 from the General Fund).

		Fiscal Year 2018			FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals					
Project # c401507								
Project Cost Estimate:		7,759	217,241	217,241	-	-	-	-
Net Project Cost Estimates:		7,759	217,241	217,241	-	-	-	-

Catch Basin Replacement Program

Project Description:

Upgrade 15 non-standard catch basins with standard Type B catch basins at various locations throughout the city to reduce clogging during rainfall, minimizing maintenance and localized flooding.

		Fiscal Year 2018			FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals					
Project #	Account #							
c401610	311-40-64-9330-57307							
Project Cost Estimate:	73,826	75,000	75,000	75,000	75,000	75,000	225,000	
Project Funding Estimates:								
Gas Tax Fund	-	75,000	75,000	75,000	75,000	75,000	225,000	
Net Project Cost Estimates:	73,826	-	-	-	-	-	-	

Chestnut Street Storm Drain Replacement

Project Description:

The Chestnut Street Storm drain, north of Laurel Street to Church Street, is in very poor condition and should be replaced. The design process will determine the extent of the deterioration and which sections can be rehabilitated and which will be replaced. There is approximately 2000 lineal feet of storm drain pipe that will be evaluated. (Priority level 2 unfunded project - If funded in FY19, this project would require \$250,000 from the General Fund).

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c401505	Account # 311-40-64-9340-57311						
Project Cost Estimate:	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

311- General Capital
Improvement Fund

CMP Storm Drain Pipe Replacement

Project Description:

Corrugated Metal Pipe (CMP) storm drain pipe has a useful life of approximately 50 years. There are several of these storm drains citywide where the pipe has corroded and collapsed, necessitating replacement with plastic pipe which has a longer useful life. Currently there are 5 locations slated for repair, with more anticipated in future years.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401709	Account # 311-40-64-9340-57311						
Project Cost Estimate:	43,827	50,000	50,000	100,000	50,000	50,000	200,000
Project Funding Estimates:							
Gas Tax Fund	-	50,000	50,000	100,000	50,000	50,000	200,000
Net Project Cost Estimates:	43,827	-	-	-	-	-	-

Curtis Street Storm Drain Phase II

Project Description:

Design and construct approximately 700 feet of 36 inch diameter storm drain line on Curtis, Coulson and Berry Streets may prevent flooding of streets, sidewalks and private property. This builds on the Phase I project downstream that was completed in FY 2017.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401802	Account # 311-40-64-9340-57311						
Project Cost Estimate:	-	-	-	-	-	500,000	500,000
Project Funding Estimates:							
None	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	500,000	500,000

LED light replacement (City-wide) - CEC

Project Description:

Retrofit of remaining city streetlights that are high pressure sodium (HPS) or metal halide (MH) to energy efficient light emitting diode (LED) lights to reduce maintenance costs and energy use. Several projects, approximately 1200 street lights have been completed with ARRA Stimulus, CDBG and off-bill financing funds. An additional 321 street lights remain to be converted with a California Energy Commission loan.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401418	Account # 311-40-61-9320-57305						
Project Cost Estimate:	250,521	117,816	117,816	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	223,426	223,426	-	-	-	-
Net Project Cost Estimates:	100,521	(105,610)	(105,610)	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

311- General Capital
Improvement Fund

Market Street Sidewalk and Bike Lane

Project Description:

Construct sidewalk within the existing Market Street roadway, between Avalon and Stoney Creek Rd, where none currently exists. Requires installation of a new marked crosswalk near Avalon St to provide continuity on the west side of the street. Project includes minor widening at Market/Goss Ave to complete sidewalk, ramp and bike lane. A grant has not yet been approved.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401806	Account # 311-40-64-9330-57307						
Project Cost Estimate:	-	-	-	-	-	520,000	520,000
Project Funding Estimates:							
Transfer from 2016 Trnsp Measure D	-	-	-	-	-	100,000	100,000
Federal capital grants	-	-	-	-	-	400,000	400,000
Capital contributions-developers	-	-	-	-	-	20,000	20,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9

Project Description:

This ATP Cycle 3 project includes funding for the design and environmental review of the rail trail segments 8 & 9, between the Wharf Roundabout and 17th Avenue. The proposed 2.18 mile trail is within the City and County of Santa Cruz and will be a joint project for the purpose of this grant. A non-infrastructure component for safety, education and encouragement is included in the funding. The Land Trust of Santa Cruz County is providing the local match to this approved grant. Future Measure D funding is allocated to matching grants for construction. A grant application for construction has not been submitted.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401804	Account # 311-40-64-9330-57307						
Project Cost Estimate:	-	-	-	4,669,000	-	28,000,000	32,669,000
Project Funding Estimates:							
Measure D - SCCRTC	-	-	-	-	-	2,000,000	2,000,000
Transfer from 2016 Trnsp Measure D	-	-	-	-	-	1,000,000	1,000,000
Federal capital grants	-	-	-	3,169,000	-	25,000,000	28,169,000
Local capital grant-SC County Land Trust	-	-	-	1,500,000	-	-	1,500,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

311- General Capital
Improvement Fund

MB Sanctuary Scenic Trail (Rail Trail) Segment 7

Project Description:

Project includes the portion of the MBSC Trail (rail trail) Segment 7 that is within the city limits, from Natural Bridges to the MB Sanctuary Center at Pacific and Beach. This segment is explained in further detail in the Master Plan. Working in conjunction with SCCRTC, Railroad and City staff, a consultant is completing the design details for the trail, environmental review documents, permits and construction documents. Construction is contingent on many factors, including a SCCRTC/City agreement, permitting etc. The Federal and State grants have been awarded by SCCRTC, Measure D funds allocated and some private contributions have been received.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c401413							Account # 311-40-64-9330-57307
Project Cost Estimate:	808,922	6,920,231	6,920,231	-	-	-	-
Project Funding Estimates:							
Contributions - businesses	42,135	150,000	150,000	-	-	-	-
Measure D - SCCRTC	-	1,100,000	1,100,000	-	-	-	-
State grant-Coastal Conservancy	-	159,598	159,598	-	-	-	-
Gas Tax Fund	-	1,000,000	1,000,000	-	-	-	-
State capital grants-STIP	303,406	4,756,594	4,756,594	-	-	-	-
Net Project Cost Estimates:	405,961	(245,961)	(245,961)	-	-	-	-

Mission Street Hill Utility Undergrounding

Project Description:

The undergrounding of overhead utilities on the City's portion of Mission Street, from Chestnut to Mission Plaza and within the Mission Hill Plaza area, has been approved by Council as the next Rule 20A district. A Rule 20A project is funded by PG&E from rate payer allocations and the City has borrowed funding from future allocations to fully fund the project. The local funding has been used to design the project in anticipation of partial reimbursement from Rule 20A funds. Local funds will be used to address easements and install decorative streetlights when the utility poles with streetlights are removed.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c401004							Account # 311-40-64-9360-57390
Project Cost Estimate:	96,506	60,000	60,000	-	1,150,000	-	1,150,000
Project Funding Estimates:							
Contributions - PG&E	-	-	-	-	1,000,000	-	1,000,000
Gas Tax Fund	-	-	-	-	150,000	-	150,000
Net Project Cost Estimates:	96,506	60,000	60,000	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

311- General Capital
Improvement Fund

Pogonip Creek Sedimentation Removal

Project Description:

The Pogonip Flood Control project was constructed in 1993 to improve drainage conditions in the Harvey West Area by channelizing a portion of the creek, installing some new storm drains, and improving the storm drain lines under Highway 9 to the San Lorenzo River. Sedimentation from steep upstream slopes and private diversion systems have redirected the creek closer to the embankment, impacting private property in Harvey West. This project proposes to remove sediment and overgrown vegetation, and repair a flood wall to reduce impacts of flooding on private property. Work may be subject to a Fish and Wildlife streambed alteration and RWQCB permits.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401306	Account # 311-40-64-9340-57311						
Project Cost Estimate:	7,000	96,000	96,000	-	-	-	-
Net Project Cost Estimates:	7,000	96,000	96,000	-	-	-	-

Riverside Ave Utility Underground Phase II

Project Description:

The project includes undergrounding the overhead utilities on Riverside Avenue, from Third Street to Beach Street, and constructing streetscape improvements (decorative streetlights, sidewalks and street trees). The design concept was approved by Council in FY 2012. The project has changed to a Rule 20A project which is funded by PG&E from rate payer allocations. The City has borrowed funding from future allocations to fully fund the project. The local funding has been used to design the project in anticipation of partial reimbursement from Rule 20A funds. Final design and determining easements is to be completed in FY2018 and construction in 2019.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401208	Account # 311-40-64-9360-57390						
Project Cost Estimate:	419,097	4,895,903	4,198,439	-	-	-	-
Project Funding Estimates:							
Other agency contributions	-	1,650,000	902,976	-	-	-	-
Property Owner Contributions	-	1,300,000	1,200,373	-	-	-	-
From ED Trust Fund	238,940	453,974	453,974	-	-	-	-
Water Fund	-	-	-	501,613	-	-	501,613
Gas Tax Fund	-	-	-	639,503	-	-	639,503
From CIP-Street Maint and Rehab Fund	-	-	-	500,000	-	-	500,000
Net Project Cost Estimates:	(198,690)	1,491,929	1,641,116	(1,641,116)	-	-	(1,641,116)

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

311- General Capital
Improvement Fund

Seabright Beach CMP Replacement

Project Description:

The corrugated metal pipe (CMP) that carries storm water flow from lower Seabright (near the Natural History Museum) and Brook Creek is deteriorated, from the creek to the outlet box on Seabright Beach and is need of replacement. (Priority level 2 unfunded project - If funded in FY19, this project would require \$170,000 from the General Fund).

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401803	Account # 311-40-64-9340-57311						
Project Cost Estimate:	-	-	-	-	-	-	-
Project Funding Estimates: None	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Shaffer Road Railroad Crossing and Route 1 Traffic Signal Improvements

Project Description:

Development of a benefit assessment district for the design and funding cost share of a new railroad crossing (with gates and surface improvements) and the installation of a traffic signal at the Shaffer/Route 1 intersection. Development of adjacent properties require crossing installation to reduce impact to Delaware and residential uses and improve emergency access. Requires CPUC and Caltrans approval. Costs of assessment district development to be reimbursed if district approved.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401403	Account # 311-40-62-9320-57306						
Project Cost Estimate:	-	-	-	-	250,000	-	250,000
Project Funding Estimates: Gas Tax Fund	-	-	-	-	250,000	-	250,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

311- General Capital
Improvement Fund

SLR Parkway Phase III/Trestle Trail

Project Description:

This project proposes to reconstruct the San Lorenzo River Trestle Walkway to increase the width from 4 feet to 10 feet based on a recently completed feasibility study funded by The Land Trust of Santa Cruz County. New safety railing and connections at each end of bridge will be incorporated into the project. The State Resource Agency funding has been approved and will fund the design, environmental review and permitting. Remaining resource Agency funds and Measure D will be allocated to fund construction.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c401807							Account # 311-40-64-9330-57307
Project Cost Estimate:	-	1,550,000	1,550,000	-	-	-	-
Project Funding Estimates:							
Measure D - SCCRTC	-	500,000	500,000	-	-	-	-
Transfer from 2016 Trnsp Measure D	-	500,000	500,000	-	-	-	-
State natural resources agency	-	550,000	550,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Swanton Blvd Multi-Use Trail Connector

Project Description:

This project proposes a 10-12 foot wide multi-use trail along Swanton Blvd, from West Cliff to Delaware, and along Delaware to Natural Bridges Drive. Improved lighting, curb ramps, islands, signs and striping are proposed at the intersection. This project fills a missing gap between West Cliff Drive and Mission Street Extension, providing improved and safer access to many public, commercial and residential activity centers. This multi-use trail is adjacent to Natural Bridge State Park and State Parks is supportive of the project. A grant has not yet been approved.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c401805							Account # 311-40-64-9330-57307
Project Cost Estimate:	-	-	-	-	-	1,300,000	1,300,000
Project Funding Estimates:							
Transfer from 2016 Trnsp Measure D	-	-	-	-	-	200,000	200,000
Federal capital grants	-	-	-	-	-	1,100,000	1,100,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

311- General Capital
Improvement Fund

Trevethan Storm Drain Project - Phase 1

Project Description:

This area has experienced annual flooding episodes and sand bags are typically deployed in the winter to keep water out of private structures. Currently the street surface drains south to catch basins at Trevethan and Soquel. The project proposes to install 450 lineal feet of 24 inch diameter storm drain and 3 catch basins on Trevethan, from East gate to Soquel Ave. Due to this area experiencing storm water infiltration into the sanitary sewer, wastewater funds will fund a portion of the project.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401307	Account # 311-40-64-9340-57311						
Project Cost Estimate:	-	-	-	-	200,000	-	200,000
Project Funding Estimates:							
Wastewater Fund	-	-	-	-	50,000	-	50,000
Net Project Cost Estimates:	-	-	-	-	150,000	-	150,000

UCSC-City Transportation Improvements & Studies

Project Description:

Implementation of Section 4.13 of the UCSC-City Comprehensive Settlement Agreement to identify for implementation transportation improvements and studies to explore alternative transportation solutions such as traffic signal timing on Mission and Bay, transit traffic signal pre-emption, express bus service, GIS analysis, park and ride lots, long-term vehicular storage, and Zip Car expansion.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401008	Account # 311-40-64-9390-57304						
Project Cost Estimate:	-	250,000	250,000	-	-	-	-
Project Funding Estimates:							
Other local revenues	-	150,000	150,000	-	-	-	-
Net Project Cost Estimates:	-	100,000	100,000	-	-	-	-

UCSC-City-Clue Public Transportation System Planning

Project Description:

Implementation of Section 4.14 of the UCSC-City Comprehensive Settlement Agreement to jointly plan with CLUE, a public transportation system capable of reducing the use of City streets and traffic congestion on city streets.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401009	Account # 311-40-64-9390-57304						
Project Cost Estimate:	14,306	85,694	85,694	-	-	-	-
Project Funding Estimates:							
Other local revenues	-	50,000	50,000	-	-	-	-
Net Project Cost Estimates:	14,306	35,694	35,694	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

311- General Capital
Improvement Fund

West Cliff Drive Revetment Repair

Project Description:

This project proposes to place additional engineered rock protection as needed where areas have been damaged by King tides in recent years and to prevent damage to the West Cliff path. FY2016 funding was used to repair two locations near Woodrow and a sink hole at a retaining wall near Woodrow. Priority is to protect the base of the retaining wall near Woodrow. Other areas to be identified and may be subject to additional Coastal permit requirements. (Priority level 1 unfunded FY19 project - This project is now funded and requires \$250,000 from the General Fund).

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401501	Account # 311-40-62-9330-57307						
Project Cost Estimate:	427,007	1,993	1,993	250,000	250,000	250,000	750,000
Project Funding Estimates:				1			
From General Fund	-	-	-	250,000	-	-	250,000
Net Project Cost Estimates:	352,007	1,993	1,993	-	250,000	250,000	500,000

West Cliff Stair Repair at Indicators

Project Description:

The repair of two stairways along West Cliff Drive. Construction is contingent on favorable tide and weather conditions. Improvements include handrails, replacement of degraded concrete treads and construction of new landings.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # m401402	Account # 311-40-62-9320-57306						
Project Cost Estimate:	134,343	100,000	100,000	-	-	-	-
Project Funding Estimates:							
Liability Insurance Fund	-	100,000	100,000	-	-	-	-
Net Project Cost Estimates:	134,343	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	2,401,802	14,419,878	13,722,414	5,094,000	1,975,000	30,695,000	37,764,000
Total Project Funding Estimate:	1,364,436	12,768,592	11,921,941	6,735,116	1,575,000	29,945,000	38,255,116
Total Net Project Cost Estimate:	1,037,366	1,651,286	1,800,473	(1,641,116)	400,000	750,000	(491,116)

Public Works Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	2,401,802	14,419,878	13,722,414	5,644,000	3,803,800	30,695,000	40,142,800
Total Project Funding Estimate:	1,364,436	12,768,592	11,921,941	7,285,116	1,575,000	29,945,000	38,805,116
Total Net Project Cost Estimate:	1,037,366	1,651,286	1,800,473	(1,641,116)	2,228,800	750,000	1,337,684

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

316- CIP - Santa Cruz
Library

Branciforte Measure S Facility Remodel

Project Description:

Measure S facility remodel project.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c351801							Account # 316-35-00-0000-57203
Project Cost Estimate:	-	1,450,000	1,450,000	-	-	-	-
Project Funding Estimates: Libraries parcel tax	-	1,450,000	1,450,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Downtown Branch Measure S

Project Description:

Measure S facility remodel project.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c351803							Account # 316-35-00-0000-57203
Project Cost Estimate:	-	100,000	100,000	-	-	-	-
Project Funding Estimates: Libraries parcel tax	-	100,000	100,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Garfield Park Measure S Facility Remodel

Project Description:

Measure S facility remodel project.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c351802							Account # 316-35-00-0000-57203
Project Cost Estimate:	-	450,000	450,000	-	-	-	-
Project Funding Estimates: Libraries parcel tax	-	450,000	450,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Existing Capital Projects for CIP - Santa Cruz Library Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	2,000,000	2,000,000	-	-	-	-
Total Project Funding Estimate:	-	2,000,000	2,000,000	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	-	-	-	-

Public Works Totals for CIP - Santa Cruz Library

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	2,000,000	2,000,000	-	-	-	-
Total Project Funding Estimate:	-	2,000,000	2,000,000	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

317- Arterial Streets and Roads Fund

City Arterial and Collector Street Reconstruction and Overlay

Project Description:

Project includes pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city arterial and collector streets for maintenance and reconditioning. Projects are selected based on the City's pavement management computerized system and in coordination with other utilities and transportation projects. Gas tax available for paving is estimated at \$500,000 per year and grants average approximately \$500,000 per year. The grants are estimated federal transportation funds that are applied for when available. Approximately \$4.0 million is needed annually to maintain City streets satisfactorily. Approximately 25% of the City's Measure D annual allocation is applied to this project.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c400809	Account # 317-40-64-9311-57304						
Project Cost Estimate:	8,954,479	14,341,146	14,341,146	2,275,000	1,800,000	1,800,000	5,875,000
Project Funding Estimates:							
Gas Tax Fund	3,686,625	500,000	500,000	500,000	500,000	500,000	1,500,000
State capital grants	925,701	1,500,000	1,500,000	-	-	-	-
State grants-RXTPX Funds	675,000	500,000	500,000	775,000	500,000	500,000	1,775,000
Transfer from 2016 Trnsp Measure D	-	250,000	250,000	500,000	300,000	300,000	1,100,000
Net Project Cost Estimates:	(669,921)	11,591,146	11,591,146	500,000	500,000	500,000	1,500,000

City Residential and Collector Street Reconstruction and Overlay

Project Description:

Pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city residential and collector streets for maintenance and reconditioning. Projects are selected based on the City's pavement management computerized system and in coordination with other utilities and transportation projects. Approximately \$1.2 million is needed annually to provide a 10 year rotation on residential streets. There is also an estimated Measure H annual increase in revenue which is reflected in the project costs estimate above the annual bonding payment amount. Grants are not typically available for residential and collector streets. Approximately 25% of the City's Measure D annual allocation is applied to this project.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c400810	Account # 317-40-64-9311-57304						
Project Cost Estimate:	6,991,772	2,046,596	2,046,596	938,500	844,500	953,500	2,736,500
Project Funding Estimates:							
Transfer from 2016 Trnsp Measure D	-	250,000	250,000	500,000	300,000	300,000	1,100,000
Net Project Cost Estimates:	5,472,318	1,796,596	1,796,596	438,500	544,500	653,500	1,636,500

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Existing Capital Projects for Arterial Streets and Roads Fund (317) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	15,946,251	16,387,742	16,387,742	3,213,500	2,644,500	2,753,500	8,611,500
Total Project Funding Estimate:	11,143,854	3,000,000	3,000,000	2,275,000	1,600,000	1,600,000	5,475,000
Total Net Project Cost Estimate:	4,802,397	13,387,742	13,387,742	938,500	1,044,500	1,153,500	3,136,500

Public Works Totals for Arterial Streets and Roads Fund (317)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	15,946,251	16,387,742	16,387,742	3,213,500	2,644,500	2,753,500	8,611,500
Total Project Funding Estimate:	11,143,854	3,000,000	3,000,000	2,275,000	1,600,000	1,600,000	5,475,000
Total Net Project Cost Estimate:	4,802,397	13,387,742	13,387,742	938,500	1,044,500	1,153,500	3,136,500

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Public Works (NEW)

**721- Wastewater
Enterprise Fund**

Monterey St and Lighthouse Ave Sewer

Project Description:

Sanitary sewer service for the residential block bordered by Santa Cruz St, Monterey St, Lighthouse Ave and West Cliff Dr is located in the backyards of these properties. The 6 inch diameter clay pipe network is difficult and in some cases impossible to access for due to fences, overgrown vegetation and distance from the street. The proposed new sewer includes 700 feet of 8 inch diameter plastic pipe and new manholes.

		Fiscal Year 2018			FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals					
Project # c401907		Account # 721-40-62-7259-57301						
Project Cost Estimate:		-	-	-	600,000	-	-	600,000
Project Funding Estimates:								
Local capital grants		-	-	-	-	-	-	-
Net Project Cost Estimates:		-	-	-	600,000	-	-	600,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

New Capital Projects for Wastewater Enterprise Fund (721) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	600,000	-	-	600,000
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	600,000	-	-	600,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

721- Wastewater
Enterprise Fund

Branciforte Creek Sewer Siphon Relocation

Project Description:

Construct a new sanitary sewer siphon under the Branciforte Creek Channel, between 632 Water and 550 Water, to replace the existing siphon and improve access to maintain the sewer line. The project will require easements and coordination with proposed private property development.

		Fiscal Year 2018			FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals					
Project # c401808	Account # 721-40-62-7259-57301							
Project Cost Estimate:	-	50,000	50,000	300,000	-	-	300,000	
Net Project Cost Estimates:	-	50,000	50,000	300,000	-	-	300,000	

Fairmount/Harrison Sewer Main Upgrade

Project Description:

Upgrade approximately 3000 lineal feet of 10 inch diameter sewer main to 12 inch diameter, in this neighborhood, south of Hwy 1. This trunk sewer has been identified as undersized in the sanitary sewer hydraulic model. Further investigation will be needed prior to finalizing the project scope, priority and cost.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c401404	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	-	-	-	-	500,000	500,000
Net Project Cost Estimates:	-	-	-	-	-	500,000	500,000

Hagemann Aerial Sewer Rehabilitation

Project Description:

Rehabilitate Hagemann Court sewer line and strengthen the trestle that supports the aerial sewer. The sewer pipeline on the Hagemann trestle is 30 feet above ground and was constructed in 1980; inspected in 2012. The inspection report recommended structural repairs. Additional funds added to upgrade the upgradient Forest-Mentel aerial sewer.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # m401403	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	300,000	300,000	-	-	-	-
Net Project Cost Estimates:	-	300,000	300,000	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

721- Wastewater
Enterprise Fund

Jesse Street Marsh

Project Description:

Funding to implement components of the approved management plan for Jesse Street marsh and park area as needed, including drainage modifications and maintenance to tidal interchange. This project is being coordinated with Parks and Recreation. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County and environmental mitigation requirements of the secondary treatment facility.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c409669	Account # 721-40-62-7259-57312						
Project Cost Estimate:	110,594	114,242	114,242	-	-	-	-
Project Funding Estimates:							
Local capital grants	55,431	50,399	50,399	-	-	-	-
Net Project Cost Estimates:	55,163	63,843	63,843	-	-	-	-

Ladera Drive Sewer

Project Description:

Replace a deteriorated and difficult to maintain sewer line in a backyard easement with new 10 and 12 inch diameter, 1,000 lineal feet of sewer line in Ladera Drive, from MH M5-SM506 to MH L4-SM204 to improve capacity and flow.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401305	Account # 721-40-62-7259-57301						
Project Cost Estimate:	4,200	395,800	395,800	200,000	-	-	200,000
Net Project Cost Estimates:	4,200	395,800	395,800	200,000	-	-	200,000

Laurent Street Sewer

Project Description:

The existing sewer line was constructed in 1926 and is in need of replacement. Project includes the design and construction of 1,000 lineal feet of new sewer line, reconnecting laterals and rebuilding manholes.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401809	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	250,000	250,000	-	-	-	-
Net Project Cost Estimates:	-	250,000	250,000	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

721- Wastewater
Enterprise Fund

Neary Lagoon Park Rehab-Maint. (Annual)

Project Description:

Rehabilitation and improvements to boardwalks, pathways, restrooms, parks building and natural areas. Removal of tules and sediment as required to maintain open waterways. Improvements are based on the approved Neary Lagoon Management Plan and various studies. County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to County and environmental mitigation requirements of the secondary treatment facility.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # m409668	Account # 721-40-62-7259-57312						
Project Cost Estimate:	2,019,159	634,501	634,501	250,000	250,000	250,000	750,000
Project Funding Estimates:							
Local capital grants	876,162	298,149	298,149	117,647	117,647	117,647	352,941
Net Project Cost Estimates:	1,142,997	336,352	336,352	132,353	132,353	132,353	397,059

Pump Station P11-SP101 Modifications

Project Description:

This 33 year old sanitary sewer pump station in the Carbonera area is in need of modifications to bring the controls, wet well and pump system up to the current city standards. This will increase capacity and reliability, and reduce maintenance and energy requirements.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # m401601	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	200,000	200,000	-	-	-	-
Net Project Cost Estimates:	-	200,000	200,000	-	-	-	-

San Lorenzo River Sanitary Sewer Siphon

Project Description:

There are 3 sanitary sewer lines (42, 24 and 14 inch diameter) that are below the San Lorenzo River bottom and convey all the wastewater flows from the eastside to the WWTP. The lines were partially cleaned in recent years, but a thorough inspection was not possible at that time. A new pipe cleaning method was used in 2012 and 2013 that allowed a complete inspection of the lines, determining that a repair and lining were needed on the 42 inch diameter sewer main, which was completed in FY 2014. Additional inspection and cleaning is anticipated in FY 2017-18.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401315	Account # 721-40-62-7259-57301						
Project Cost Estimate:	717,978	307,022	307,022	-	-	-	-
Net Project Cost Estimates:	717,978	307,022	307,022	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

721- Wastewater
Enterprise Fund

Sewer System Improvements

Project Description:

Ongoing program to identify and target sewer lines and pump stations with limited capacity and that may be impacted by high storm water infiltration and inflow (I&I), obstructions and other deficiencies. The intent of the program and individual projects is to improve wastewater flow capacity, maintain an excellent environmental compliance record, and reduce treatment costs from I&I. The projects will include pipe bursting, replacement, re-routing, lining and other methods as needed. Project will address street reconstruction needs related to the sanitary system construction. Program includes the development of a public education component. Program will partially fund new storm drain improvements if it is found that drainage deficiencies are overtaxing the sanitary sewer system such as on Curtis Street and Trevethan Avenue.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401511	Account # 721-40-62-7251-57304						
Project Cost Estimate:	1,363,260	1,519,740	1,519,740	600,000	600,000	600,000	1,800,000
Net Project Cost Estimates:	1,363,260	1,519,740	1,519,740	600,000	600,000	600,000	1,800,000

Trevethan Avenue Sewer

Project Description:

The existing sewer line is located within existing unused street rights-of-way, which are currently front yards of the Trevethan residences between Parnell and East Gate. This presents operational problems when attempting to do maintenance on the line. The project includes investigating the relocation, and if feasible, constructing a 1,100 lineal feet of new sewer line in the street and reconnecting sewer laterals, from Parnell to Soquel Avenue.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401810	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	20,000	20,000	-	200,000	-	200,000
Net Project Cost Estimates:	-	20,000	20,000	-	200,000	-	200,000

Wastewater Treatment Facility Infrastructure and Major Equipment Study

Project Description:

Evaluate the Wastewater Treatment facility and prepare a prioritized 10-year infrastructure and equipment replacement/rehabilitation plan. While there is a consistent and rigorous effort to maintain infrastructure and equipment, the age of the facility warrants a closer look at the longer term needs and priorities. The Phase 1 study has been implemented and Phase 2 is programmed for FY2019. County pays 8/17 of cost based on wastewater treatment capacity dedicated to County.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401706	Account # 721-40-62-7252-57301						
Project Cost Estimate:	-	249,500	249,500	200,000	-	-	200,000
Project Funding Estimates:							
Local capital grants	-	117,412	117,412	94,118	-	-	94,118
Net Project Cost Estimates:	-	132,088	132,088	105,882	-	-	105,882

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

721- Wastewater
Enterprise Fund

WWTF-Centrifuge

Project Description:

This project rebuilt three worn centrifuges that provide critical sludge dewatering for the facility. The project was designed in FY 2012 and was constructed in FY 2014 and 2015. The current allocation is to replace the aging control system and improve efficiency and reduce maintenance. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # m401201	Account # 721-40-65-7252-57301						
Project Cost Estimate:	1,924,077	475,923	475,923	-	-	-	-
Project Funding Estimates:							
Local capital grants	901,683	227,751	227,751	-	-	-	-
Net Project Cost Estimates:	1,022,394	248,172	248,172	-	-	-	-

WWTF-Equipment Replacement

Project Description:

The projects proposed in this general category are a variety of projects that replace worn and obsolete equipment, improve automation, reduce energy, maintain environmental compliance and reduce odors at the Wastewater Treatment Plant. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # m409659	Account # 721-40-62-7252-57301						
Project Cost Estimate:	5,908,747	2,137,155	2,137,155	400,000	400,000	400,000	1,200,000
Project Funding Estimates:							
Local capital grants	2,575,426	962,020	962,020	188,235	188,235	188,235	564,705
Net Project Cost Estimates:	3,333,321	1,175,135	1,175,135	211,765	211,765	211,765	635,295

WWTF-Laboratory Modernization

Project Description:

The project includes redesigning the existing laboratory consistent with its mission by improving microbiological, chemical and toxicological methods in support of permitting and environmental requirements for NPDES, plant processes and community dischargers. The design may be initiated in FY2019 and constructed in FY 2021. County pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401608	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	250,000	250,000	-	-	1,500,000	1,500,000
Project Funding Estimates:							
Local capital grants	-	117,648	117,648	-	-	705,882	705,882
Net Project Cost Estimates:	-	132,352	132,352	-	-	794,118	794,118

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

721- Wastewater
Enterprise Fund

WWTF-Reclaim Water

Project Description:

Enhance current reuse water effluent filtration system to produce Title 22 reclaim water and distribution system for offsite use at La Barranca Park and a truck-residential fill station at Bay/California. County pays 8/17 of the cost based on the system design and installation at the WWTF, based on the wastewater treatment facility capacity dedicated to County. Offsite infrastructure will be funded by the city wastewater fund.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401604	Account # 721-40-62-7259-57301						
Project Cost Estimate:	32,988	217,012	217,012	-	2,000,000	-	2,000,000
Project Funding Estimates:							
Local capital grants	117,849	-	-	-	941,177	-	941,177
Net Project Cost Estimates:	(84,861)	217,012	217,012	-	1,058,823	-	1,058,823

WWTF-Secondary Clarifier Repairs

Project Description:

The evaluation and structural repairs of the three secondary clarifiers is complete. To prevent metal fatigue, structural steel in clarifier #3 was coated in FY 15, clarifier #1 was coated in FY17 and clarifier #2 will be coated in FY2019. County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to County.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # m401303	Account # 721-40-65-7252-57301						
Project Cost Estimate:	451,167	643,833	643,833	-	-	-	-
Project Funding Estimates:							
Local capital grants	183,278	317,860	317,860	-	-	-	-
Net Project Cost Estimates:	267,889	325,973	325,973	-	-	-	-

WWTF-Sewer Main Rehabilitation

Project Description:

This project is to rehabilitate the 54 inch diameter sewer main that connects to the WWTF. The sewer main, constructed in 1965, requires preventative maintenance and will be lined from Front Street, Spruce and Pacific Avenue to the WWTF. Entry points for the liner will be excavated at approximately 3 manhole locations in the above noted streets.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401606	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	1,100,000	1,100,000	-	-	-	-
Net Project Cost Estimates:	-	1,100,000	1,100,000	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

721- Wastewater
Enterprise Fund

WWTF-Transformer Replacement

Project Description:

The electrical transformer operates at or above design loads and the facility experiences power fluctuations that impact system reliability and performance. The project proposes the replacement of the facility's main transformer to provide more reliable and consistent electrical power. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401405	Account # 721-40-65-7252-57301						
Project Cost Estimate:	-	-	-	-	1,000,000	-	1,000,000
Project Funding Estimates:							
Local capital grants	-	-	-	-	470,588	-	470,588
Net Project Cost Estimates:	-	-	-	-	529,412	-	529,412

WWTF-Ultraviolet Disinfection Sys Repl

Project Description:

Replace the existing and aging ultraviolet light disinfection system, including controls and lamps, with current technology. There are energy savings expected with the new system. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401504	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	2,500,000	2,500,000	500,000	-	-	500,000
Project Funding Estimates:							
Local capital grants	-	1,178,471	1,178,471	235,294	-	-	235,294
Net Project Cost Estimates:	-	1,321,529	1,321,529	264,706	-	-	264,706

WWTF-Upgrade Digester Equipment

Project Description:

Digester equipment including gas compressors, motors, pumps, valves and piping is in operation every day, 24 hours a day. Digesters 4 equipment was rehabilitated in FY2016. Digester 5 was cleaned and upgraded in FY2018. Digesters 2 and 3 will be done in FY2020. The County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to the County.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401607	Account # 721-40-62-7259-57301						
Project Cost Estimate:	509,476	240,524	240,524	-	600,000	-	600,000
Project Funding Estimates:							
Local capital grants	239,754	113,187	113,187	-	282,353	-	282,353
Net Project Cost Estimates:	269,722	127,337	127,337	-	317,647	-	317,647

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Public Works (EXISTING)

**721- Wastewater
Enterprise Fund**

WWTF-Water Piping Rehabilitation

Project Description:

A wastewater treatment facility on site reclaimed water supply piping evaluation has shown the system is suffering from corrosion and water pressure reduction and in need of a system replacement. Sporadic repairs/replacement have been done by City staff over the years, however the system is at the point of requiring a comprehensive overhaul. Design contract services in FY 2019 and construction in FY 2020. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401407	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	1,000,000	1,000,000	-	-	-	-
Project Funding Estimates:							
Local capital grants	47,059	470,588	470,588	-	-	-	-
Net Project Cost Estimates:	(47,059)	529,412	529,412	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Existing Capital Projects for Wastewater Enterprise Fund (721) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	13,041,646	12,605,252	12,605,252	2,450,000	5,050,000	3,250,000	10,750,000
Total Project Funding Estimate:	4,996,642	3,853,485	3,853,485	635,294	2,000,000	1,011,764	3,647,058
Total Net Project Cost Estimate:	8,045,004	8,751,767	8,751,767	1,814,706	3,050,000	2,238,236	7,102,942

Public Works Totals for Wastewater Enterprise Fund (721)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	13,041,646	12,605,252	12,605,252	3,050,000	5,050,000	3,250,000	11,350,000
Total Project Funding Estimate:	4,996,642	3,853,485	3,853,485	635,294	2,000,000	1,011,764	3,647,058
Total Net Project Cost Estimate:	8,045,004	8,751,767	8,751,767	2,414,706	3,050,000	2,238,236	7,702,942

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (NEW)

731- Refuse Enterprise Fund

Gas Probe Remediation

Project Description:

Install 4 methane gas monitoring and relief wells to remediate methane exceedance readings at monitoring well W19G-MR in accordance with state requirements.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401908	Account # 731-40-62-7259-57308						
Project Cost Estimate:	-	-	-	75,000	-	-	75,000
Net Project Cost Estimates:	-	-	-	75,000	-	-	75,000

Landfill Master Plan Development

Project Description:

Planning, development, design and construction of a master excavation plan for the landfill, next new Cell 3B, partial final closure, west canyon final slope repair and desilting basin. Planning and development is proposed in FY19. The final design, and plans and specifications with other related documents is proposed in FY20. The construction of new Cell 3B and partial final closure is proposed in FY21.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401909	Account # 731-40-62-7259-57308						
Project Cost Estimate:	-	-	-	280,000	450,000	2,500,000	3,230,000
Net Project Cost Estimates:	-	-	-	280,000	450,000	2,500,000	3,230,000

Solar PV Installation at the Landfill

Project Description:

This project consists of designing and installing a 205kW solar photovoltaic system on the roof of the Landfill's Sorting Facility. The project also includes third party design review, project management, and inspection services. This project's interconnection agreement application was submitted in December 2017 to grandfather the project with the most valuable electricity rate possible (which was discontinued in 2017). This project will be paid back through annual utility bill savings in 10 years.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c101902	Account # 731-10-00-9410-57290						
Project Cost Estimate:	-	-	-	666,300	-	-	666,300
Net Project Cost Estimates:	-	-	-	666,300	-	-	666,300

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

New Capital Projects for Refuse Enterprise Fund (731) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	1,021,300	450,000	2,500,000	3,971,300
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	1,021,300	450,000	2,500,000	3,971,300

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

731- Refuse Enterprise
Fund

CNG Fueling Station and Fleet Maintenance Shop Safety Improvements

Project Description:

The Resource Recovery collection division is in the process of purchasing new CNG (compressed natural gas) trucks to replace the aging fleet of trucks. The project consists of developing a CNG fueling facility at the City Corporation Yard and it includes funds for professional services to prepare a feasibility study, preliminary design, environmental review and construction documents. Construction would follow and is included in the proposed 3-year period. In addition there will be safety improvements to the fleet maintenance facility so that servicing of the new equipment can be done, meeting code requirements.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c401613							Account # 731-40-61-7359-57203
Project Cost Estimate:	2,637	562,363	562,363	-	-	-	-
Net Project Cost Estimates:	2,637	562,363	562,363	-	-	-	-

Dimeo Lane Paving and Storm Drain

Project Description:

Dimeo Lane is the only access to the City's Landfill and Recycling Center, and with the truck traffic, the road base and surface are in need of repair. This project includes pavement repairs and minor storm drain improvements for Dimeo as needed.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c401312							Account # 731-40-62-7352-57308
Project Cost Estimate:	103,736	46,264	46,264	-	-	-	-
Net Project Cost Estimates:	103,736	46,264	46,264	-	-	-	-

Food Waste Collection and Conversion

Project Description:

Program development is in progress which includes consulting services, permitting, minor capital and/or rental cost of equipment to evaluate and develop the program to collect food waste and alternatives to landfilling. Funding for design and construction is estimated in FY18.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c401204							Account # 731-40-62-7352-57308
Project Cost Estimate:	53,900	1,767,650	1,767,650	-	-	-	-
Net Project Cost Estimates:	53,900	1,767,650	1,767,650	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Public Works (EXISTING)

731- Refuse Enterprise Fund

Recycling Building and Equipment Improvement

Project Description:

Project includes the upgrade and replacement of the Single Stream Recycling equipment, installing bunkers, push walls and replacing warped beams, damaged metal walls, and tent sections around the recycling building as needed.

Fiscal Year 2018

		Fiscal Year 2018		FY 2019	FY 2020	FY 2021	Total
	Prior Year	Budgeted	Estimated Actuals	Adopted	Estimate	Estimate	2019 - 2021
Project # c401811							
					Account # 731-40-62-7353-57308		
Project Cost Estimate:	-	250,000	250,000	-	-	-	-
Net Project Cost Estimates:	-	250,000	250,000	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Existing Capital Projects for Refuse Enterprise Fund (731) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	160,273	2,626,277	2,626,277	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	160,273	2,626,277	2,626,277	-	-	-	-

Public Works Totals for Refuse Enterprise Fund (731)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	160,273	2,626,277	2,626,277	1,021,300	450,000	2,500,000	3,971,300
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	160,273	2,626,277	2,626,277	1,021,300	450,000	2,500,000	3,971,300

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

741- Parking Enterprise Fund

Downtown Bike Locker Replacement Program

Project Description:

This program will replace 20+ year old Bike Lockers located in Downtown Lots and Garages. In Year 1, underutilized lockers will be removed. The City currently has 98 functioning bike lockers. This program includes replacement of 62 lockers at the highest-use locations.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401812	Account # 741-40-64-7459-57307						
Project Cost Estimate:	-	75,000	75,000	100,000	100,000	-	200,000
Project Funding Estimates:							
Transfer from 2016 Trnsp Measure D	-	50,000	50,000	50,000	50,000	-	100,000
Net Project Cost Estimates:	-	25,000	25,000	50,000	50,000	-	100,000

Lot 7, Front/Cathcart Reconstruction

Project Description:

Reconstruction of surface lot at Cathcart/Front due to poor drainage, pavement conditions, and lighting. Includes conversion of lot to a paid parking facility.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c400007	Account # 741-40-64-7452-57309						
Project Cost Estimate:	141,628	488,372	488,372	-	-	-	-
Project Funding Estimates:							
Net Project Cost Estimates:	141,459	488,372	488,372	-	-	-	-

Parking Equipment Replacement- Locust Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in the Locust Garage as the distributor has gone out of business.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401705	Account # 741-40-64-7452-57309						
Project Cost Estimate:	-	-	-	750,000	-	-	750,000
Net Project Cost Estimates:	-	-	-	750,000	-	-	750,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

741- Parking Enterprise Fund

Parking Equipment Replacement- River Front Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in the River Front Garage as the distributor has gone out of business.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401703	Account # 741-40-64-7452-57309						
Project Cost Estimate:	9,523	740,477	740,477	-	-	-	-
Net Project Cost Estimates:	9,523	740,477	740,477	-	-	-	-

Parking Equipment Replacement- Soquel/Front Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in The Soquel/Front Garage as the distributor has gone out of business.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401704	Account # 741-40-64-7452-57309						
Project Cost Estimate:	-	750,000	750,000	-	-	-	-
Net Project Cost Estimates:	-	750,000	750,000	-	-	-	-

River-Front and Cedar Garages Deck Restoration

Project Description:

This project improves the structural integrity of the roof parking decks on both garages by repairing and sealing the pretension double tee connectors, concrete spalling and eliminating water intrusions at expansion joints. This project will increase the longevity of both garages. The Cedar-Church Garage was completed in FY17, and the River-Front Garage is to be complete for FY18.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401508	Account # 741-40-64-7452-57309						
Project Cost Estimate:	620,416	1,729,584	1,729,584	-	-	-	-
Net Project Cost Estimates:	620,416	1,729,584	1,729,584	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Public Works (EXISTING)

741- Parking Enterprise Fund

River-Front Garage Elevator

Project Description:

This project provides for the design and construction of a modular elevator to provide ADA compliance and improved access to all levels of the River-Front Garage.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401509	Account # 741-40-64-7452-57309						
Project Cost Estimate:	-	300,000	300,000	-	-	-	-
Net Project Cost Estimates:	-	300,000	300,000	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Existing Capital Projects for Parking Enterprise Fund (741) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	771,567	4,083,433	4,083,433	850,000	100,000	-	950,000
Total Project Funding Estimate:	169	50,000	50,000	50,000	50,000	-	100,000
Total Net Project Cost Estimate:	771,398	4,033,433	4,033,433	800,000	50,000	-	850,000

Public Works Totals for Parking Enterprise Fund (741)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	771,567	4,083,433	4,083,433	850,000	100,000	-	950,000
Total Project Funding Estimate:	169	50,000	50,000	50,000	50,000	-	100,000
Total Net Project Cost Estimate:	771,398	4,033,433	4,033,433	800,000	50,000	-	850,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Public Works (EXISTING)

**751- Storm Water
Enterprise Fund**

Branciforte Creek Channel Repair and Maintenance

Project Description:

A Channel Condition Assessment report by MTC was completed in 2008. The report identifies approximately \$1.5 million in deferred maintenance which include epoxy repairs of channel wall cracks, reconstruction of the low flow fish passage channel, inlet pipe lining and spot repairs, fence repair and debris and sediment removal. Some of the maintenance deficiencies have also been noted by the Army Corps of Engineers. The proposed funding levels are not sufficient to complete all the work and additional sources, or bond funding are needed.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401313	Account # 751-40-61-7501-57311						
Project Cost Estimate:	100,122	335,000	335,000	-	-	-	-
Net Project Cost Estimates:	100,122	335,000	335,000	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Existing Capital Projects for Storm Water Enterprise Fund (751) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	100,122	335,000	335,000	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	100,122	335,000	335,000	-	-	-	-

Public Works Totals for Storm Water Enterprise Fund (751)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	100,122	335,000	335,000	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	100,122	335,000	335,000	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Public Works (NEW)

752- Storm Water
 Overlay Enterprise Fund

San Lorenzo River Walk Lighting

Project Description:

The approved project application to add additional pedestrian scale lighting to the levee system was approved by the State in the 2017 Active Transportation Program Augmentation process and includes decorative LED lighting from the Water Street Bridge to the Highway 1 Bridge on both sides of the levee. Design funds are programmed in 2020 and construction funds in 2021.

	Prior Year	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budgeted	Estimated Actuals				
Project # c401910							Account # 752-40-61-7559-57305
Project Cost Estimate:	-	-	-	-	95,000	857,000	952,000
Project Funding Estimates:							
State capital grants - ATP	-	-	-	-	95,000	857,000	952,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

New Capital Projects for Storm Water Overlay Enterprise Fund (752) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	-	95,000	857,000	952,000
Total Project Funding Estimate:	-	-	-	-	95,000	857,000	952,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

752- Storm Water
Overlay Enterprise Fund

Downtown SLR Drainage System Assessment

Project Description:

Assess drainage system tributary to Pump Station No. 1, which is located at the southeast end of the Laurel Street Bridge. Assessment will include a detailed analysis of Pump Station No. 1's capacity to handle large storm events. A preliminary design of any recommended improvements will be included in the assessment.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c401707							Account # 752-40-61-7552-57311
Project Cost Estimate:	-	80,000	80,000	-	-	-	-
Net Project Cost Estimates:	-	80,000	80,000	-	-	-	-

San Lorenzo River Levee Storm Drain Maintenance

Project Description:

The storm drain system for the levee system was primarily constructed in the 1950's with the levees. It is evident from some preliminary inspection and experience with the Clean Beaches Program projects that the system requires additional and significant repair and maintenance. This project provides ongoing funding to address these deficiencies.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c401314							Account # 752-40-61-7552-57311
Project Cost Estimate:	53,412	96,588	96,588	-	-	-	-
Net Project Cost Estimates:	53,412	96,588	96,588	-	-	-	-

San Lorenzo River Pump Station #2

Project Description:

This project proposes to increase the capacity of this pump station that serves the Beach Area by replacing the existing pumps and electronic controls to increase pumping capacity for a 100 year return period storm.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c401207							Account # 752-40-61-7552-57311
Project Cost Estimate:	194,562	99,438	99,438	-	-	-	-
Net Project Cost Estimates:	194,562	99,438	99,438	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Public Works (EXISTING)

752- Storm Water
Overlay Enterprise Fund

SLR Flood Control Environ Rest Project

Project Description:

Provides for the anticipated costs of the City's share of additional flood control measures for Phase IV of the project which includes sediment removal or levee modifications. The scope of the project is being negotiated with The US Army Corps of Engineers and the schedule for construction is unknown.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c409512	Account # 752-40-61-7552-57311						
Project Cost Estimate:	3,117,763	176,087	176,087	60,000	60,000	60,000	180,000
Project Funding Estimates:							
State capital grants	289,515	35,000	35,000	-	-	-	-
Net Project Cost Estimates:	2,828,248	141,087	141,087	60,000	60,000	60,000	180,000

SLR Parkway Levee Improvements

Project Description:

This project includes the installation of approximately 40 lights on the west levee from Laurel Street Extension to Water Street, revegetation, interpretative signs, development of an exercise/recreation area near the Warrior Stadium Area, and installation of a rest area. The project includes engineering and design costs and is funded from a Proposition 84 grant.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401416	Account # 752-40-61-7552-57311						
Project Cost Estimate:	445,251	84,749	84,749	-	-	-	-
Project Funding Estimates:							
State capital grants	378,830	121,170	121,170	-	-	-	-
Net Project Cost Estimates:	66,421	(36,421)	(36,421)	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Existing Capital Projects for Storm Water Overlay Enterprise Fund (752) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	3,810,988	536,862	536,862	60,000	60,000	60,000	180,000
Total Project Funding Estimate:	668,345	156,170	156,170	-	-	-	-
Total Net Project Cost Estimate:	3,142,643	380,692	380,692	60,000	60,000	60,000	180,000

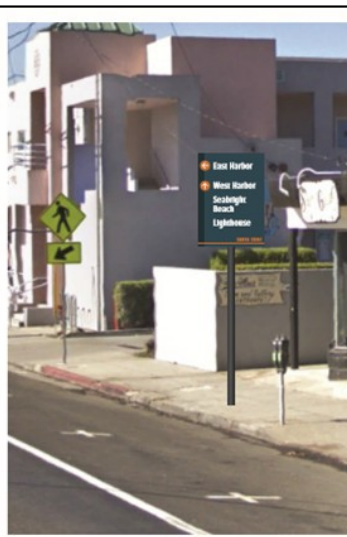
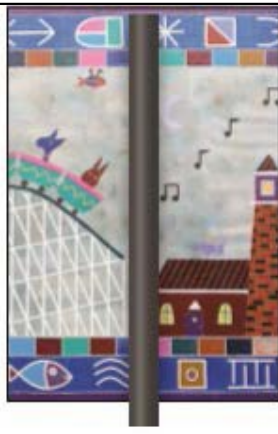
Public Works Totals for Storm Water Overlay Enterprise Fund (752)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	3,810,988	536,862	536,862	60,000	155,000	917,000	1,132,000
Total Project Funding Estimate:	668,345	156,170	156,170	-	95,000	857,000	952,000
Total Net Project Cost Estimate:	3,142,643	380,692	380,692	60,000	60,000	60,000	180,000

Public Works Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	42,691,643	79,595,059	76,284,142	14,023,800	13,403,300	57,565,500	84,992,600
Total Project Funding Estimate:	24,424,381	44,058,357	41,211,706	11,844,410	6,120,000	49,263,764	67,228,174
Total Net Project Cost Estimate:	18,267,262	35,536,702	35,072,436	2,179,390	7,283,300	8,301,736	17,764,426

Economic Development Department Capital Investment Projects



City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Economic Development (NEW)

**311- General Capital
Improvement Fund**

Farmers Market Structure

Project Description:

Construction of Farmers Market structure on City parking lot at Cathcart-Soquel.

		Fiscal Year 2018			FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Prior Year	Budgeted	Estimated Actuals				
Project # c511901								
Project Cost Estimate:		-	-	-	1,275,000	-	-	1,275,000
Project Funding Estimates:								
From ED Trust Fund		-	-	-	1,275,000	-	-	1,275,000
Net Project Cost Estimates:		-	-	-	-	-	-	-

Account # 311-51-80-9990-57390

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

New Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	1,275,000	-	-	1,275,000
Total Project Funding Estimate:	-	-	-	1,275,000	-	-	1,275,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Economic Development (EXISTING)

311- General Capital
Improvement Fund

Broadband Infrastructure

Project Description:

Early phase development of telecommunications infrastructure connecting City Hall campus to Wide Area Network (WAN).
Provides gap funding for implementation of "Dig Once" opportunities.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c511501	Account # 311-51-80-9990-57390						
Project Cost Estimate:	224,283	1,425,717	150,717	-	150,000	150,000	300,000
Project Funding Estimates: From ED Trust Fund	224,283	1,425,717	150,717	-	150,000	150,000	300,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Citywide Sign Program Phase II

Project Description:

Signage program to update the city's parking and vehicular directional signage, gateway signage, banners, kiosks, and interactive maps.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # r521205	Account # 311-51-80-9990-57390						
Project Cost Estimate:	78,828	1,921,172	1,921,172	-	-	-	-
Project Funding Estimates: RDA Successor Agency	1,500,000	1,500,000	1,500,000	-	-	-	-
Net Project Cost Estimates:	(1,421,172)	421,172	421,172	-	-	-	-

Downtown Alley Improvements

Project Description:

Lighting and/or wayfinding improvements in downtown alleys.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c511703	Account # 311-51-80-9990-57390						
Project Cost Estimate:	-	50,000	50,000	-	50,000	50,000	100,000
Project Funding Estimates: RDA Successor Agency	-	50,000	50,000	-	50,000	50,000	100,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Economic Development (EXISTING)

311- General Capital
Improvement Fund

Lower Pacific Avenue Improvements

Project Description:

Infrastructure improvements including parking, street beautification and other related improvements in connection with the METRO project.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c511702							Account # 311-51-80-9990-57390
Project Cost Estimate:	-	2,500,000	2,500,000	-	-	-	-
Project Funding Estimates:							
RDA Successor Agency	-	2,500,000	2,500,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Miramar Demolition and Wharf Piling Replacement

Project Description:

Replace wharf pilings under Miramar restaurant. Settlement proceeds were originally deposited into the Wharf fund in FY18 and are now being used to contribute towards the wharf pilings.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c511705							Account # 311-51-80-9990-57390
Project Cost Estimate:	6,125	1,000,000	625,000	448,386	-	-	448,386
Project Funding Estimates:							
From ED Trust Fund	-	255,000	255,000	-	-	-	-
Contributions - businesses	-	370,000	370,000	-	-	-	-
From Municipal Wharf Fund	-	-	-	448,386	-	-	448,386
Net Project Cost Estimates:	-	-	-	-	-	-	-

Trolley Acquisition

Project Description:

Acquisition of an additional trolley to enhance public transportation services.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c511704							Account # 311-51-80-9990-57402
Project Cost Estimate:	-	110,000	110,000	-	-	-	-
Project Funding Estimates:							
RDA Successor Agency	-	110,000	110,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Economic Development (EXISTING)

**311- General Capital
Improvement Fund**

Wharf Ticketing Booths/Gates

Project Description:

Wharf rehabilitation projects as identified in the Wharf Master Plan to relocate gateway entrance and parking control stations.
 (This is an existing project that was listed under Parks & Recreation as c301501 and is now being transferred to Economic Development with no new appropriations.)

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c511502	Account # 311-51-80-9990-57390						
Project Cost Estimate:	-	1,600,000	1,600,000	1,600,000	-	-	1,600,000
Project Funding Estimates:							
RDA Successor Agency	1,000,000	600,000	600,000	1,600,000	-	-	1,600,000
Net Project Cost Estimates:	(1,000,000)	1,000,000	1,000,000	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	309,236	8,606,889	6,956,889	2,048,386	200,000	200,000	2,448,386
Total Project Funding Estimate:	2,730,408	7,185,717	5,535,717	2,048,386	200,000	200,000	2,448,386
Total Net Project Cost Estimate:	(2,421,172)	1,421,172	1,421,172	-	-	-	-

Economic Development Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	309,236	8,606,889	6,956,889	3,323,386	200,000	200,000	3,723,386
Total Project Funding Estimate:	2,730,408	7,185,717	5,535,717	3,323,386	200,000	200,000	3,723,386
Total Net Project Cost Estimate:	(2,421,172)	1,421,172	1,421,172	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Economic Development (EXISTING)

281- City Low & Mod
Housing Successor
Agency

Metro Center Project & Housing

Project Description:

Development of affordable housing units for low and moderate income housing as a component of the Metro Transit Center project.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # r521301	Account # 281-51-81-5610-57202						
Project Cost Estimate:	-	5,800,000	5,800,000	345,000	345,000	-	690,000
Project Funding Estimates:							
Rents-Real Property	-	-	-	345,000	345,000	-	690,000
Econ Develop Trust Fund	-	6,000,000	6,000,000	-	-	-	-
Net Project Cost Estimates:	-	(200,000)	(200,000)	-	-	-	-

Tannery Landscaping

Project Description:

The then-Redevelopment Agency committed to certain landscaping, as funds came available through repayment of loans the Agency made to Artspace.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c511706	Account # 281-51-81-5650-57106						
Project Cost Estimate:	-	60,000	60,000	15,000	-	-	15,000
Net Project Cost Estimates:	-	60,000	60,000	15,000	-	-	15,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Existing Capital Projects for City Low & Mod Housing Successor Agency (281) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	5,860,000	5,860,000	360,000	345,000	-	705,000
Total Project Funding Estimate:	-	6,000,000	6,000,000	345,000	345,000	-	690,000
Total Net Project Cost Estimate:	-	(140,000)	(140,000)	15,000	-	-	15,000

Economic Development Totals for City Low & Mod Housing Successor Agency (281)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	5,860,000	5,860,000	360,000	345,000	-	705,000
Total Project Funding Estimate:	-	6,000,000	6,000,000	345,000	345,000	-	690,000
Total Net Project Cost Estimate:	-	(140,000)	(140,000)	15,000	-	-	15,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Existing Capital Projects for RDA/SA Capital Projects Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,680,843	-	-	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	1,680,843	-	-	-	-	-	-

Economic Development Totals for RDA/SA Capital Projects

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,680,843	-	-	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	1,680,843	-	-	-	-	-	-

Economic Development Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,990,079	14,466,889	12,816,889	3,683,386	545,000	200,000	4,428,386
Total Project Funding Estimate:	2,730,408	13,185,717	11,535,717	3,668,386	545,000	200,000	4,413,386
Total Net Project Cost Estimate:	(740,330)	1,281,172	1,281,172	15,000	-	-	15,000

Water Department Capital Investment Projects



University Tank 5 Replacement

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

711- Water & Water
System Development
Enterprise Fund

Advanced Metering infrastructure (AMI)

Project Description:

Evaluate the use of AMI as replacement to the current (Automatic Meter Reading (AMR)). AMR provides 1-way communication between a meter and the City and AMI provides two-way communication between a meter and the City as well as between a meter and the customer. Benefits include early leak detection, customer conservation affect, and workflow management. A business case is underway; implementation to occur in future years.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701603	Account # 711-70-91-7153-57302						
Project Cost Estimate:	5,600	44,400	44,400	-	-	50,000	50,000
Net Project Cost Estimates:	5,600	44,400	44,400	-	-	50,000	50,000

Aerators at Loch Lomond

Project Description:

Condition assessment followed by rehabilitation or replacement of the aerators for Loch Lomond Reservoir.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701706	Account # 711-70-91-7153-57302						
Project Cost Estimate:	-	350,000	350,000	-	-	-	-
Net Project Cost Estimates:	-	350,000	350,000	-	-	-	-

Aquifer Storage and Recovery

Project Description:

Evaluate the feasibility of Aquifer Storage and Recovery as per the recommendations of the Water Supply Advisory Committee. Funds in FY2019 (Phase 2) will include pilot work. Project would potentially provide additional potable water to City and other agency customers, addressing part or all of water supply deficiencies.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701609	Account # 711-70-91-7153-57302						
Project Cost Estimate:	184,571	2,304,929	2,304,929	420,000	-	-	420,000
Net Project Cost Estimates:	184,571	2,304,929	2,304,929	420,000	-	-	420,000
Project # c701610	Account # 715-70-91-7153-57302						
Project Cost Estimate:	79,102	816,398	816,398	180,000	-	-	180,000
Net Project Cost Estimates:	79,102	816,398	816,398	180,000	-	-	180,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

711- Water & Water
System Development
Enterprise Fund

Bay Street Reservoir Reconstruction

Project Description:

The Bay Street Reservoir reached the end of its useful life and was replaced with two 6 MG tanks. Final project elements include site clean-up, security, and landscaping.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c700313	Account # 711-70-91-7153-57302						
Project Cost Estimate:	19,483,869	1,146,807	1,146,807	-	-	-	-
Net Project Cost Estimates:	19,483,869	1,146,807	1,146,807	-	-	-	-

Beltz 10 and 11 Rehab & Development

Project Description:

This project would convert an existing monitoring well to a production well, renamed Beltz 11, and will rehabilitate Beltz 10. Beltz 10 and 11 will pump from the Santa Margarita aquifer. The project would reduce pumping from the Purisima Formation which is impacted by pumping by the City and other users. Project includes feasibility study, pump test, CEQA and construction efforts. Scheduled for completion in April 2018.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c700026	Account # 711-70-91-7153-57302						
Project Cost Estimate:	64,243	445,000	445,000	-	-	-	-
Net Project Cost Estimates:	64,243	445,000	445,000	-	-	-	-

Brackney Landslide Risk Reduction

Project Description:

Mitigation project to reduce the risk of a landslide on Brackney Rd in order to protect the Newell Creek Pipeline that is our pipeline bringing raw water from the Loch Lomond Reservoir to the Graham Hill Water Treatment Plant.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project #	Account #						
c701803	711-70-91-7153-57302						
Project Cost Estimate:	-	70,100	70,100	-	-	-	-
Net Project Cost Estimates:	-	70,100	70,100	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

**711- Water & Water
System Development
Enterprise Fund**

Coast Pump Stat. & Tail Well Flood Reduction

Project Description:

Mitigation projects to reduce the risk of damage to the Coast Pump Station and Tait Wells No. 4 when the San Lorenzo River floods.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c701804							
Project Cost Estimate:		-	67,300	67,300	-	-	-
Net Project Cost Estimates:		-	67,300	67,300	-	-	-

Coast Pump Station Line Repairs

Project Description:

Condition assessment followed by rehabilitation or replacement of the Coast Pump Station discharge pipeline.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project #	Account #						
c701707	711-70-91-7151-57302						
Project Cost Estimate:	-	550,000	550,000	145,120	-	-	145,120
Net Project Cost Estimates:	-	550,000	550,000	145,120	-	-	145,120

Felton Diversion Replacement and Pump Station Rehabilitation

Project Description:

This project consists of evaluation of the existing dam and pump station with recommendations to rehabilitate or replace existing facilities. The bladder dam is being replaced as part of this project and the condition assessment may recommend other improvements.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project #	Account #						
c701602	711-70-91-7153-57302						
Project Cost Estimate:	92,036	507,964	507,964	511,900	-	-	511,900
Net Project Cost Estimates:	92,036	507,964	507,964	511,900	-	-	511,900

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

**711- Water & Water
System Development
Enterprise Fund**

Loch Lomond Facilities Improvements

Project Description:

Complete facilities assessment and improvement program at Loch Lomond. A Use study was completed in FY 2013 which resulted in a number of planned projects to enhance the recreation area usability for its visitors. Several ADA and other recreational improvements are being pursued.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701301	Account # 711-70-91-7153-57302						
Project Cost Estimate:	73,626	311,374	311,374	-	-	-	-
Net Project Cost Estimates:	73,626	311,374	311,374	-	-	-	-

Main Replacements- Distribution Section

Project Description:

Recurring program to replace deteriorated or undersized water mains, as identified and prioritized by the Department and implemented by the Distribution Section. Projects are typically based on leak history, but also address water quality and fire flow issues

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701507	Account # 711-70-97-7151-57302						
Project Cost Estimate:	661,729	613,271	613,271	325,000	325,000	325,000	975,000
Net Project Cost Estimates:	661,729	613,271	613,271	325,000	325,000	325,000	975,000

Main Replacements- Eng Section- Transmission

Project Description:

Project was originally established for water main replacement for pipes 10" or larger. Beginning FY2018, such projects will be budgeted in project c700002, Main Replacements - Engineering Section, and project c700017, Water Transmission System Improvements.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c709833	Account # 711-70-91-7151-57302						
Project Cost Estimate:	2,366,445	2,168,992	2,168,992	-	-	-	-
Net Project Cost Estimates:	2,366,445	2,168,992	2,168,992	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

711- Water & Water
System Development
Enterprise Fund

Main Replacements- Engineering Section

Project Description:

Recurring program to replace deteriorated or undersized mains as identified and prioritized by the Department. Priorities are based on the need to maintain water system reliability, deliver adequate fire flows, improve circulation and water quality, and reduce maintenance costs. These projects are typically large in terms of linear feet and are installed by contractors according to bid plans and specifications.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c700002	Account # 711-70-91-7151-57302						
Project Cost Estimate:	4,261,500	2,111,628	2,111,628	2,025,000	2,025,000	2,025,000	6,075,000
Net Project Cost Estimates:	4,261,500	2,111,628	2,111,628	2,025,000	2,025,000	2,025,000	6,075,000

N. Coast System Rehab - Majors Diversion

Project Description:

The City diverts water from Laguna and Majors Creeks. These sources are passively diverted into pipelines that carry the water to the North Coast Pipeline. The North Coast System Rehab project (c. 2002) included the evaluation of the diversions to determine if they are sound and if modifications could be made to improve the efficiency and reduce the potential environmental impacts associated with City operations. This project will update the findings of the 2002 analysis, and design and construct needed improvements.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701802	Account # 711-70-91-7153-57302						
Project Cost Estimate:	-	250,000	250,000	320,000	-	1,000,000	1,320,000
Net Project Cost Estimates:	-	250,000	250,000	320,000	-	1,000,000	1,320,000

N. Coast System Rehab- Laguna Diversion

Project Description:

The City diverts water from Laguna and Majors Creeks. These sources are passively diverted into pipelines that carry the water to the North Coast Pipeline. The North Coast System Rehab project (c. 2002) included the evaluation of the diversions to determine if they are sound and if modifications could be made to improve the efficiency and reduce the potential environmental impacts associated with City operations. This project will update the findings of the 2002 analysis, and design and construct needed improvements.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701801	Account # 711-70-91-7153-57302						
Project Cost Estimate:	-	250,000	250,000	370,000	-	1,000,000	1,370,000
Net Project Cost Estimates:	-	250,000	250,000	370,000	-	1,000,000	1,370,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

711- Water & Water
System Development
Enterprise Fund

Newell Creek Dam Inlet/Outlet Pipeline

Project Description:

The Newell Creek Dam was installed in the 1960's. A pipeline runs through the base of the dam to deliver water to the reservoir from Felton Diversion and from the reservoir to the Graham Hill Water Treatment Plant. The pipeline rehabilitation includes inspection of the pipeline and its appurtenances which will result in rehabilitation or replacement of all or parts of the inlet/outlet.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701606	Account # 711-70-91-7153-57302						
Project Cost Estimate:	966,872	4,798,872	4,798,872	1,677,000	2,350,000	9,200,000	13,227,000
Net Project Cost Estimates:	966,872	4,798,872	4,798,872	1,677,000	2,350,000	9,200,000	13,227,000

Newell Creek Pipeline Rehab/Replacement

Project Description:

This pipeline was constructed in the 1960s and extends from the toe of the Newell Creek Dam to Graham Hill Water Treatment Plant. This project will conduct a condition assessment and program level environmental review followed by rehab and/or replacement of all or parts of the pipeline. This project is intended to ensure continued reliability of this water supply transmission main.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701701	Account # 711-70-91-7153-57302						
Project Cost Estimate:	-	1,782,600	1,782,600	640,000	6,500,000	5,000,000	12,140,000
Net Project Cost Estimates:	-	1,782,600	1,782,600	640,000	6,500,000	5,000,000	12,140,000

North Coast System Rehabilitation

Project Description:

Springs and streams along the coast north of the City limits supply approximately 25% of the City's raw water. Some of the facilities related to these water supplies are reaching the end of their useful life. This program consists of six phases over the next 15 to 20 years to evaluate, rehabilitate, and replace portions of the existing infrastructure to ensure continued reliability. Phase 4 is budgeted to begin in FY2021.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c709835	Account # 711-70-91-7153-57302						
Project Cost Estimate:	12,659,246	1,766,013	1,766,013	215,000	-	1,500,000	1,715,000
Net Project Cost Estimates:	12,659,246	1,766,013	1,766,013	215,000	-	1,500,000	1,715,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

**711- Water & Water
System Development
Enterprise Fund**

Photovoltaic Systems Evaluations/Construction

Project Description:

Ongoing project to evaluate, design and construct PV systems on various water department facilities. The current project is at the Bay Street Tank Site. Once installed, each project will add to the departments and City's green energy portfolio and work towards meeting and exceeding our climate action goals.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701607	Account # 711-70-91-7153-57302						
Project Cost Estimate:	807,112	102,888	102,888	-	-	-	-
Net Project Cost Estimates:	807,112	102,888	102,888	-	-	-	-

Pressure Regulating Stations

Project Description:

Evaluation and replacement of pressure regulating stations (PRS). A PRS maintains (sustains or reduces) downstream pressure in order to deliver sufficient water pressure. The water distribution system contains 15 PRS and they vary in age, with the oldest being 66 years. This project will evaluate the condition of each PRS and prioritize rehabilitation or replacement over the next 2-4 years.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701703	Account # 711-70-91-7151-57302						
Project Cost Estimate:	41,229	328,771	328,771	60,000	60,000	-	120,000
Net Project Cost Estimates:	41,229	328,771	328,771	60,000	60,000	-	120,000

Recycled Water

Project Description:

Evaluate the feasibility of using advanced treated wastewater for beneficial uses as per the recommendations of the Water Supply Advisory Committee. The project will be collaboration amongst the Water and Public Works Departments. The project would potentially provide additional water to City and other agency customers, addressing all or part of water supply deficiencies.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701611	Account # 711-70-91-7153-57302						
Project Cost Estimate:	265,374	137,126	137,126	70,000	-	-	70,000
Net Project Cost Estimates:	265,374	137,126	137,126	70,000	-	-	70,000
Project # c701612	Account # 715-70-91-7153-57302						
Project Cost Estimate:	126,120	46,380	50,072	30,000	-	-	30,000
Net Project Cost Estimates:	126,120	46,380	50,072	30,000	-	-	30,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

711- Water & Water
System Development
Enterprise Fund

River Bank Filtration

Project Description:

This project will assess the feasibility of locating new riverbank filtration wells along the San Lorenzo River near two different existing surface water diversions: Tait Street and Felton Diversion. If found feasible, locations and design parameters for installation of vertical or horizontal wells would be recommended. Construction would be scheduled and budgeted in future years.

		Fiscal Year 2018			FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals					
Project # c701806	Account # 711-70-91-7153-57302							
Project Cost Estimate:	-	100,000	100,000	100,000	-	-	100,000	
Net Project Cost Estimates:	-	100,000	100,000	100,000	-	-	100,000	

San Lorenzo River Diversion and Tait Wells

Project Description:

Conduct a condition assessment of the existing diversion and wells including consideration of sanding issues, potential dam replacement, alternative diversions such as horizontal collector wells (e.g., Ranney Collector). Project will ensure reliable and efficient diversion of water from the San Lorenzo River at Tait St. Current phase includes condition assessment of existing dam & intake and feasibility of additional wells.

		Fiscal Year 2018			FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals					
Project # c709872								
Project Cost Estimate:	1,930,345	124,670	124,670	240,000	-	-	240,000	
Net Project Cost Estimates:	1,930,345	124,670	124,670	240,000	-	-	240,000	

Security Camera & Building Access Upgrades

Project Description:

Evaluation and implementation of security camera and building access upgrades at various water department facilities. Current security equipment is proprietary and could be improved. A transition to a new system will require camera replacement and additional video storage equipment.

		Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
	Prior Year	Budgeted	Estimated Actuals				
Project # c701704	Account # 711-70-91-7151-57302						
Project Cost Estimate:	-	245,000	245,000	200,000	200,000	-	400,000
Net Project Cost Estimates:	-	245,000	245,000	200,000	200,000	-	400,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

**711- Water & Water
System Development
Enterprise Fund**

Source Water Evaluation

Project Description:

Evaluate source water quality, operational and infrastructure alternatives to maximize use of surface water. This project was prompted in part by the recommendations of the Water Supply Advisory Committee, accepted by Council in Nov 2015, to evaluate use of additional winter flows in the San Lorenzo River for various purposes to solve the regional water supply issues.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701608	Account # 711-70-91-7153-57302						
Project Cost Estimate:	181,451	668,549	668,549	350,000	-	-	350,000
Net Project Cost Estimates:	181,451	668,549	668,549	350,000	-	-	350,000

Spoils and Stockpile Handling Facilities Impro

Project Description:

Suitable storage for materials (sand, base rock, cold mix and spoils) is needed at the City's Corporation yard. Improvements will allow for better handling of wet spoils generated by the vector truck, as well as prevent sediment laden runoff from entering the storm water drainage system.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701508	Account # 711-70-91-7151-57302						
Project Cost Estimate:	176,355	173,645	173,645	-	-	-	-
Net Project Cost Estimates:	176,355	173,645	173,645	-	-	-	-

Tube Settler Replacement

Project Description:

Design and replacement of tube settlers and related appurtenances.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701708	Account # 711-70-91-7152-57302						
Project Cost Estimate:	47,264	2,152,736	2,152,736	1,775,200	-	-	1,775,200
Net Project Cost Estimates:	47,264	2,152,736	2,152,736	1,775,200	-	-	1,775,200

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

**711- Water & Water
System Development
Enterprise Fund**

Union/Locust Building Remodel

Project Description:

Remodel of Union/Locust Building to reduce Library footprint and expand Water space.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701805	Account # 711-70-91-7159-57203						
Project Cost Estimate:	-	50,000	50,000	-	-	-	-
Net Project Cost Estimates:	-	50,000	50,000	-	-	-	-

University Tank No. 4 Rehab/Replace

Project Description:

Perform engineering analysis and condition assessment of the aging University 4 tank to ensure continued reliable service. Project includes design of recoat/rehabilitation project, construction easements from UCSC, plans and specifications for recoat/rehabilitation project, and construction.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701505	Account # 711-70-91-7153-57302						
Project Cost Estimate:	-	220,000	220,000	-	-	3,550,000	3,550,000
Net Project Cost Estimates:	-	220,000	220,000	-	-	3,550,000	3,550,000

University Tank No. 5 Replacement

Project Description:

Perform engineering analysis and condition assessment of the aging University 5 tank to ensure continued reliable service. Project is currently in design of a replacement tank, installation of a smaller maintenance tank, and replacement of 900 LF of water main.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701506	Account # 711-70-91-7153-57302						
Project Cost Estimate:	189,608	3,838,392	3,838,392	400,000	-	-	400,000
Net Project Cost Estimates:	189,608	3,838,392	3,838,392	400,000	-	-	400,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

715- Water & Water
System Development
Enterprise Fund

Water Main Replacements -Customer Initiated

Project Description:

Recurring program similar to the other Main Replacement Projects; however, these projects are initiated on an as-needed basis to accommodate customer-requested service connections to non-existent or inadequate mains. Funds, to the extent of the appropriation, are disbursed to customers on a first-come, first-served basis.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c700004	Account # 715-70-91-7151-57302						
Project Cost Estimate:	301,259	50,000	50,000	50,000	50,000	50,000	150,000
Net Project Cost Estimates:	301,259	50,000	50,000	50,000	50,000	50,000	150,000

Water Main Replacements -Outside Agency

Project Description:

Water main, service line, valve, or water meter relocation necessitated by County or other Agency road improvement, storm drain improvement projects, and/or other projects that conflict with existing water infrastructure.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c700003	Account # 711-70-91-7151-57302						
Project Cost Estimate:	1,130,709	701,083	701,083	250,000	250,000	250,000	750,000
Net Project Cost Estimates:	1,130,709	701,083	701,083	250,000	250,000	250,000	750,000

Water Resources Building

Project Description:

The Watershed Resources Division is currently housed in temporary trailers. This project consists of a needs assessment, design, and construction. The needs assessment portion of the project has been completed; FY 2016/17 will focus on site selection and design; FY 2017/18 will be construction. Project is on hold until condition assessment and facilities plan is completed in FY2019.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701702	Account # 711-70-91-7153-57302						
Project Cost Estimate:	28,007	1,071,993	1,071,993	-	-	-	-
Net Project Cost Estimates:	28,007	1,071,993	1,071,993	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

**711- Water & Water
System Development
Enterprise Fund**

Water Supply Augmentation Strategy Implementation

Project Description:

This CIP replaces projects c701402 & c701403 to capture various studies and analyses to further the WSAC recommendations. The work conducted in other CIP projects relate to this one; e.g., ASR, Recycled Water.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701705	Account # 711-70-91-7153-57302						
Project Cost Estimate:	13,166	665,186	665,186	980,000	1,670,000	7,320,000	9,970,000
Net Project Cost Estimates:	13,166	665,186	665,186	980,000	1,670,000	7,320,000	9,970,000

Water Transmission System Improvements

Project Description:

To be used in combination with project c700002, Main Replacements - Engineering Section to provide partial funding for water main replacements for pipes 10" or larger. This project is funded by System Development Charges (100% SDC – Fund 715).

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c700017	Account # 715-70-91-7151-57302						
Project Cost Estimate:	509,361	484,169	484,169	225,000	225,000	225,000	675,000
Net Project Cost Estimates:	509,361	484,169	484,169	225,000	225,000	225,000	675,000

Water Treatment Plant Filter Rehabilitation and Upgrades

Project Description:

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will rehabilitate and improve the filter performance. Project will be complete in the Fall 2018.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701303	Account # 711-70-91-7152-57302						
Project Cost Estimate:	5,749,366	287,934	287,934	-	-	-	-
Net Project Cost Estimates:	5,749,366	287,934	287,934	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Water (EXISTING)

**711- Water & Water
System Development
Enterprise Fund**

Water Treatment Upgrades

Project Description:

Upgrades to the Graham Hill Water Treatment Plant (GHWTP) are necessary to meet new and planned regulatory requirements, and increase overall system reliability. This is a recurring project to prioritize needs and make smaller improvements. Larger projects at the GHWTP become a new CIP project.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c700025	Account # 711-70-91-7152-57302						
Project Cost Estimate:	367,999	1,194,048	1,206,238	130,000	-	-	130,000
Net Project Cost Estimates:	367,999	1,194,048	1,206,238	130,000	-	-	130,000

WTP Concrete Tanks Replacement

Project Description:

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will evaluate the condition of four concrete tanks located at the site (as well as an off-site concrete tank), make improvement recommendation, and construction. This project is in design with construction anticipated to begin Spring 2019.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701501	Account # 711-70-91-7152-57302						
Project Cost Estimate:	420,388	2,707,932	2,707,932	5,710,000	13,500,000	6,500,000	25,710,000
Net Project Cost Estimates:	420,388	2,707,932	2,707,932	5,710,000	13,500,000	6,500,000	25,710,000

WTP Flocculator Improvements

Project Description:

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will replace aging paddle wheel flocculators and improve sedimentation processes.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c701502	Account # 711-70-91-7152-57302						
Project Cost Estimate:	-	60,000	60,000	3,160,000	-	-	3,160,000
Net Project Cost Estimates:	-	60,000	60,000	3,160,000	-	-	3,160,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Existing Capital Projects for Water & Water System Development Enterprise Fund (711 & 715) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	53,183,952	35,766,150	35,782,032	20,559,220	27,155,000	37,995,000	85,709,220
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	53,183,952	35,766,150	35,782,032	20,559,220	27,155,000	37,995,000	85,709,220

Water Totals for Water & Water System Development Enterprise Fund (711 & 715)

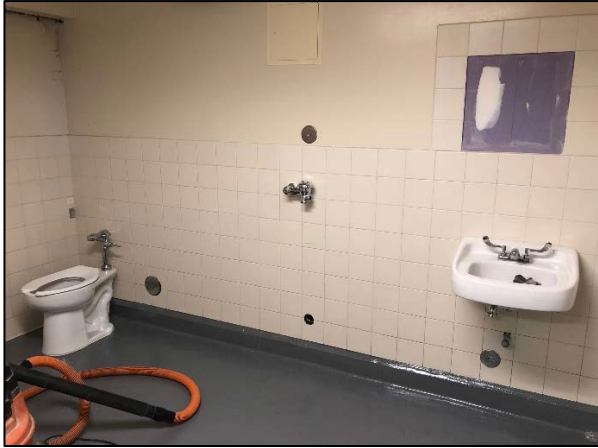
	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	53,183,952	35,766,150	35,782,032	20,559,220	27,155,000	37,995,000	85,709,220
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	53,183,952	35,766,150	35,782,032	20,559,220	27,155,000	37,995,000	85,709,220

Water Totals

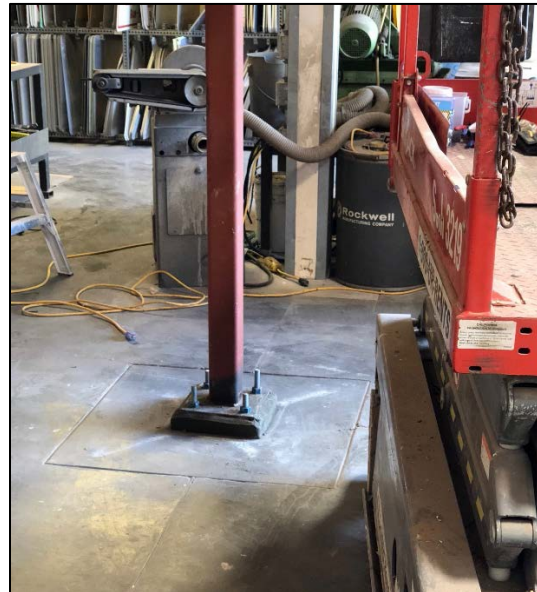
	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	53,183,952	35,766,150	35,782,032	20,559,220	27,155,000	37,995,000	85,709,220
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	53,183,952	35,766,150	35,782,032	20,559,220	27,155,000	37,995,000	85,709,220

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Citywide Capital Investment Projects



Corporation Yard Seismic Retrofit Project



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Citywide (EXISTING)

**311- General Capital
Improvement Fund**

Arena Capital Improvements

Project Description:

Originally built as a temporary structure to be used by D league basketball Santa Cruz Warriors. Additional improvements needed to be used as facility for other local sports events.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601402	Account # 311-10-00-9990-57290						
Project Cost Estimate:	108,676	66,324	66,324	-	-	-	-
Net Project Cost Estimates:	108,676	66,324	66,324	-	-	-	-

CEC Grant - Building Energy Efficiency Advance

Project Description:

The project will be to set up the installation of energy efficiency controls at City Hall Annex and PD facilities.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c401814	Account # 311-40-00-9410-57290						
Project Cost Estimate:	-	536,108	536,108	-	-	-	-
Project Funding Estimates:							
Federal Capital Grants - CEC	-	426,672	426,672	-	-	-	-
Net Project Cost Estimates:	-	109,436	109,436	-	-	-	-

City Hall Campus Emergency Generators

Project Description:

The project to replace the 1980's era emergency standby generator at city hall to improve reliability, reduce noise and increase the electrical output is complete. Remaining funds transferred to Annex remodel c101701. The FY 19 allocation funds an emergency standby generator for the current Parks and Recreation building. (Priority level 3 unfunded project - If funded in FY19, this project would require \$75,000 from the General Fund).

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601504	Account # 311-40-00-9410-57490						
Project Cost Estimate:	315,418	7,727	7,727	3	-	-	-
Project Funding Estimates:							
Net Project Cost Estimates:	220,418	7,727	7,727	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Citywide (EXISTING)

**311- General Capital
Improvement Fund**

City Hall Parking Lot Repairs

Project Description:

The parking lots in the City Hall complex (Annex, Parks, Civic, Locust) have received very limited maintenance in the last 30 years and are in need of drainage improvements and pavement or concrete rehabilitation. The multi-year program is a phased approach to addressing this deferred maintenance. Storm water quality improvements will be incorporated where feasible. The Annex parking lot was completed concurrently with the solar carport project and included storm water quality improvements funded by Measure E. The Locust and the Parks and Recreation lots are proposed to be repaired in FY19 and the Civic lot in FY20.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601301	Account # 311-40-00-9410-57290						
Project Cost Estimate:	120,123	60,000	60,000	-	300,000	-	300,000
Net Project Cost Estimates:	120,123	60,000	60,000	-	300,000	-	300,000

Corp Yard Solar Upgrade

Project Description:

The Corporation Yard Main Building has a solar photovoltaic systems which can potentially be increased. A study was completed which recommended that an additional 200 solar modules, 55kw could be added to the roof to compliment the existing system. The payback is 5 years. The project will be implemented following with the seismic retrofit of the building, as a new roof will be installed at that time.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601501	Account # 311-40-00-9410-57290						
Project Cost Estimate:	18,377	237,624	237,624	-	-	-	-
Project Funding Estimates:							
Water Fund	17,624	63,190	63,190	-	-	-	-
Parking Fund	470	4,066	4,066	-	-	-	-
Equipment Fund	282	43,875	43,875	-	-	-	-
Refuse Fund	-	91,645	91,645	-	-	-	-
Net Project Cost Estimates:	1	34,848	34,848	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Citywide (EXISTING)

311- General Capital
Improvement Fund

Corp Yard Stormwater Pollution Prevention Plan and Implementation

Project Description:

Development of a required Stormwater Pollution Prevention Plan (SWPPP) for the Corporation Yard which will identify storm water quality Best Management Practices (BMP's) and provide funding for implementation. Structural BMP's may include a oil/water separator or other treatment system to capture oil and silt from the vehicle storage areas. Non-structural BMP's will include additional sweeping, monitoring and inspections.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601701	Account # 311-40-00-9410-57311						
Project Cost Estimate:	17,688	107,313	107,313	-	-	-	-
Project Funding Estimates:							
Water Fund	3,121	16,279	16,279	-	-	-	-
Refuse Fund	9,572	49,953	49,953	-	-	-	-
Equipment Fund	4,578	6,475	6,475	-	-	-	-
Parking Fund	416	2,184	2,184	-	-	-	-
Net Project Cost Estimates:	1	32,422	32,422	-	-	-	-

Corporation Yard Main Bldg Seismic

Project Description:

The Corporation Yard Main Building was constructed in 1966 and has been modified over the years. It currently houses Fleet, Water Operations, Public Works Operations, Building Maintenance, Street Maintenance, Traffic Maintenance and Parking Maintenance, and is an important emergency operations deployment center. The need to upgrade the buildings life-safety performance during a seismic event was identified in the Corporation Yard Master Plan. The seismic stability and retrofit strategies study for the building was done in FY12; the design initiated in FY 14 and construction started in FY17 and will be completed in FY18. Costs have increased due to additional structural and ADA requirements.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601101	Account # 311-40-00-9410-57290						
Project Cost Estimate:	998,614	1,793,386	1,793,386	-	-	-	-
Project Funding Estimates:							
Parking Fund	93,658	69,781	69,781	-	-	-	-
Water Fund	249,169	218,255	218,255	-	-	-	-
Equipment Fund	56,763	36,527	36,527	-	-	-	-
Refuse Fund	-	2,604	2,604	-	-	-	-
Workers Comp Fund	584,941	751,112	751,112	-	-	-	-
From General Fund	-	95,565	95,565	-	-	-	-
Net Project Cost Estimates:	14,083	619,542	619,542	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Citywide (EXISTING)

**311- General Capital
Improvement Fund**

IT Five Year Strategic Plan

Project Description:

Information Technology Strategic Plan - Transfers from Enterprise Funds in the same % as their shares of IT costs in the cost allocation plan, with remainder from the General Fund. Requested dollars cover the design, development and implementation of technology related projects which are prioritized on a rolling basis according to the Council and City's then current strategic focus areas, end of life platforms, statutory mandates, service delivery improvements and/or innovations. Each year's Information Technology budget presentation and work plan specify the approved projects. (Priority level 1 unfunded FY19 project - This project is now funded and requires \$440,628 from the General Fund).

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601303	Account # 311-15-00-9910-57990						
Project Cost Estimate:	729,386	1,363,764	1,363,764	655,100	-	-	655,100
Project Funding Estimates:							
From General Fund	458,079	914,759	914,759	440,628	-	-	440,628
Water Fund	111,784	191,635	191,635	81,685	-	-	81,685
Wastewater Fund	61,591	116,484	116,484	50,281	-	-	50,281
Refuse Fund	54,934	104,329	104,329	55,337	-	-	55,337
Parking Fund	27,893	49,892	49,892	17,975	-	-	17,975
Storm Water Fund	11,265	19,153	19,153	9,194	-	-	9,194
Net Project Cost Estimates:	1,080	(32,488)	(32,488)	-	-	-	-

Neighborhood Grant Program - Pilot

Project Description:

Pilot Program - Opportunities for communities to volunteer and to initiate local projects which support safe and well-maintained neighborhoods and public spaces.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601401	Account # 311-10-00-9810-57390						
Project Cost Estimate:	5,287	19,713	19,713	-	-	-	-
Net Project Cost Estimates:	5,287	19,713	19,713	-	-	-	-

Permitting Application

Project Description:

Implementation of a city-wide permitting system which will replace the legacy application on the HP3000.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c600802	Account # 311-15-00-9910-57901						
Project Cost Estimate:	560,146	54,854	54,854	-	-	-	-
Net Project Cost Estimates:	560,146	54,854	54,854	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Citywide (EXISTING)

311- General Capital
Improvement Fund

Public Facilities - Maintenance CEC

Project Description:

Provides funding for remodeling and/or repairs to various public buildings and will be prioritized based on a facilities conditions assessment (c601302) that has been completed and approved by City Council. The City has recieved a CEC loan which funds approximately \$2.0 million in energy saving projects allocated to many city-wide projects. The FY16 funding is for the measurement and verification, engineering and project management for all the CEC funded projects. (Priority level 2 unfunded project - If funded in FY19, this project would require \$200,000 from the General Fund).

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # m609195	Account # 311-40-00-9410-57290						
Project Cost Estimate:	455,964	238,931	238,931	-	200,000	200,000	400,000
Project Funding Estimates:							
Loan proceeds	-	141,937	141,937	-	-	-	-
Net Project Cost Estimates:	455,964	96,994	96,994	-	200,000	200,000	400,000

Replace Corp Yard Air Furnace - CEC

Project Description:

Replace old forced air furnace in main building with new more efficient unit. Energy savings of 274 kWh and 8 therms.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601607	Account # 311-40-00-9410-57290						
Project Cost Estimate:	4,000	31	31	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	4,031	4,031	-	-	-	-
Net Project Cost Estimates:	4,000	(4,000)	(4,000)	-	-	-	-

Replace Corp Yard Services Bay Heaters - CEC

Project Description:

Replace two garage service bay heaters with more efficient infrared system. Energy savings of 2,137 kWh.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601609	Account # 311-40-00-9410-57290						
Project Cost Estimate:	-	12,821	12,821	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	12,821	12,821	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Citywide (EXISTING)

**311- General Capital
Improvement Fund**

Replace Heater - Maint Garage - CEC

Project Description:

Replace one Reznor unit heater with condensing furnace. Energy savings of 208 kWh and 303 therms.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601613	Account # 311-40-00-9410-57290						
Project Cost Estimate:	-	4,292	4,292	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	4,292	4,292	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Retrofit Exterior Lighting (City-Wide) - CEC

Project Description:

Preplace 15 wall packs and 22 can lights at parking garage, Police Department and other locations to LED systems. Energy savings of 12,739 kWh.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601615	Account # 311-40-00-9320-57305						
Project Cost Estimate:	-	15,372	15,372	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	15,372	15,372	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

San Lorenzo River Lagoon Management Program

Project Description:

Three to five year management program to address public and private infrastructure flooding that results from high waters on the San Lorenzo River during the summer months, while mitigating impacts to wildlife habitat.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c601403	Account # 311-40-00-9145-57106						
Project Cost Estimate:	444,412	195,838	195,838	2,625,000	70,000	20,000	2,715,000
Project Funding Estimates:							
State capital grants	64,219	94,500	94,500	73,500	42,000	14,000	129,500
State capital grants - CDFW	-	-	-	2,500,000	-	-	2,500,000
Storm Water Fund	-	60,500	60,500	-	-	-	-
Net Project Cost Estimates:	285,193	(34,162)	40,838	51,500	28,000	6,000	85,500

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2019 - 2021

Citywide (EXISTING)

311- General Capital
Improvement Fund

Space Utilization Plan for City Hall

Project Description:

Space Utilization Design for City Hall. FY18 includes funds for remodeling the Annex and relocating Current Planning, Code Enforcement and Building to Downstairs and Future Planning and Housing upstairs. Includes ADA improvements to Downstairs restroom and parking lot.

Fiscal Year 2018							
	Prior Year	Budgeted	Estimated Actuals	FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
Project # c101701	Account # 311-10-11-9410-57203						
Project Cost Estimate:	4,241	1,559,115	1,559,115	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	607,029	607,029	-	-	-	-
Federal Capital Grants - CEC	-	97,000	97,000	-	-	-	-
City Public Trust Fund	-	378,000	378,000	-	-	-	-
Net Project Cost Estimates:	4,241	477,086	477,086	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2019 - 2021

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	3,935,169	6,273,213	6,273,213	3,280,100	570,000	220,000	4,070,100
Total Project Funding Estimate:	2,003,119	4,764,917	4,689,917	3,228,600	42,000	14,000	3,284,600
Total Net Project Cost Estimate:	1,932,050	1,508,296	1,583,296	51,500	528,000	206,000	785,500

Citywide Projects Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	3,935,169	6,273,213	6,273,213	3,280,100	570,000	220,000	4,070,100
Total Project Funding Estimate:	2,003,119	4,764,917	4,689,917	3,228,600	42,000	14,000	3,284,600
Total Net Project Cost Estimate:	1,932,050	1,508,296	1,583,296	51,500	528,000	206,000	785,500

Citywide Totals

	Prior Year Totals	Fiscal Year 2018		FY 2019 Adopted	FY 2020 Estimate	FY 2021 Estimate	Total 2019 - 2021
		Budget	Estimated Actuals				
Total Project Cost Estimate:	3,935,169	6,273,213	6,273,213	3,280,100	570,000	220,000	4,070,100
Total Project Funding Estimate:	2,003,119	4,764,917	4,689,917	3,228,600	42,000	14,000	3,284,600
Total Net Project Cost Estimate:	1,932,050	1,508,296	1,583,296	51,500	528,000	206,000	785,500

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Guide to the Document

Document Organization

Primary General Fund Budget and General Tax Trends

This section of the budget document focuses on the City's primary general fund and general tax revenues.

Primary General Fund Budget Net of Program Revenues and Charts provides information about total expenditures, how much of those total expenditures are financed with program revenues and other allocated sources, and the resulting net amount of expenditures which need to be supported by taxes and other general revenues.

Primary General Fund Budget and General Revenues Tax Trends and Charts provide historical and comparative information about the City's Tax Revenues.

City Debt Obligations

This section includes information about the City's debt obligations, future planned obligations, and unfunded liabilities (Pensions, Other Post Employment Benefit Obligations, and unfunded capital and infrastructure). Included within the schedules are the City's outstanding debt and current and future debt service payments.

Personnel Profile-Overview

This section provides information about position additions and deletions by department from fiscal year 2018 to fiscal year 2019.

Department Summaries

This section of the budget provides a description of the department and the total **Expenditures by Character** for the FY 2017 actual expenditures, the FY 2018 adopted budget, the FY 2018 amended budget, the FY 2018 estimated actual, and the adopted budget for FY 2019. The amended budget includes supplemental appropriations made after the original budget adoption and the encumbrances carried forward from the prior fiscal year. The **Expenditures by Activity** section displays the same information by activity and fund, and **Resources by Fund** displays the total funding sources by fund followed by the Net Primary General Fund cost. The **Total Authorized Personnel by Department** line shows the total number of positions authorized by the department.

Capital Outlay

The capital outlay section lists the specific capital equipment items that are funded in the capital outlay accounts in the expenditure detail section of each activity and department. Capital Outlay expenditures should eventually be classified as Capital Assets in the City's Comprehensive Annual Financial Report (CAFR). Capital Assets are defined by the City as assets having an estimated useful life in excess of one year, and an initial, individual cost in excess of the capitalization thresholds described below:

Guide to the Document

Capital Outlay (continued)

Infrastructure	\$ 25,000
Buildings and lease improvements	10,000
Land improvements	10,000
Machinery and equipment	5,000
Intangibles	5,000

Capital Improvement Program

The Capital Improvement Program identifies major capital projects and funding sources. A project is considered a Capital Improvement project if it is undertaken to acquire a capital asset (construction of public building, street improvements, fire trucks), will have a long service life and is nonrecurring, or is an expensive project or considered major. A more detailed guide is included in the introductory section of the Capital Improvement Program Budget document.

Financial Summaries

This section of the budget document gives the reader an overall picture of the City and the budget.

Summary of Projected Revenues and Other Financing Sources by Fund Type provides information about each revenue source, both from a historical perspective and the future projected amounts.

Summary of Projected Expenditures and Other Financing Uses by Fund Type provides information about the operating budget for each fund including total Operating Budget, Debt Service, and Capital Outlay.

Summary of Transfers (between funds) provides information about various fund transfers that appear in the *Recap of Funds*.

Summary of Revenues and Other Financing Sources-Primary General Fund provides information about each General Fund revenue source, both from a historical perspective and the future projected amounts.

Summary of Operating Expenditures by Department-Primary General Fund provides information about each General Fund account both from a historical perspective and the future projected amounts.

Debt Service Obligations Status and Schedules provides an overview and status of the City's debt obligations.

Recap of Funds provides a detail listing of all funds including estimated revenues and appropriations for FY 2019 and FY 2018.

Estimated Fund Balance Projections

For budgeting purposes, ending estimated fund balance is defined as a fund's current ending assets less its current ending liabilities. The Estimated Fund Balance Projections present the beginning and ending estimated fund balance available for appropriation for each fiscal year. Each fund is displayed on a separate page showing the name of the fund, the fund number, and fund description, along with expenditures and revenues summarized by their major categories.

Guide to the Document

Authorized Positions

This section includes information about authorized position counts for all departments, including all positions in the department, supported by all funding sources. The schedule is displayed by the authorized positions in the department for the FY 2017 amended budget, FY 2018 adopted budget, authorized positions currently in the FY 2018 amended budget, the positions included in the adopted budget for FY 2019, and the change from the FY 2018 amended budget to the FY 2019 Adopted. The Personnel Profile includes each department's authorized positions, including those that are funded by other departments and those positions that are authorized but not funded.

Legal Debt Limit

A legal debt schedule is presented as of Fiscal Year 2017 (most current assessed City of Santa Cruz real and personal property value).

Acronyms and Glossary

The Glossary and Acronym sections provide definitions to many of the terms used throughout the document. The Acronyms section provides definitions to many of the acronyms used throughout the document.

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OVERVIEW

This section summarizes the budget document with the following:

- Summary of Projected Revenues and Other Financing Sources
- Summary of Projected Expenditures and Other Financing Uses
- Summary of Transfers
- Revenues and Other Financing Sources – Primary General Fund
- Operating Expenditures by Department – Primary General Fund

Generally, the tables present information for the last completed fiscal year (FY 2017), amended budget and estimated actual information for the current fiscal year (FY 2018) and the adopted budget for FY 2019.

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
General Funds					
Primary General Fund					
Taxes	65,861,266	73,187,000	73,289,000	72,735,177	77,305,628
Licenses and Permits	1,059,040	5,541,200	5,541,200	1,524,237	1,361,400
Grants	387,840	349,000	1,003,414	224,453	166,500
Charges for Services	14,177,822	16,843,760	17,010,760	16,930,061	16,973,374
Fines and Forfeitures	1,820,542	2,079,390	2,079,390	1,758,292	1,842,000
Rents & Miscellaneous Revenues	3,791,525	4,858,902	4,879,686	4,472,868	4,434,044
Other Financing Sources	59,284	537,915	1,174,115	1,180,315	194,400
Total Primary General Fund	87,157,319	103,397,167	104,977,565	98,825,403	102,277,346
General Fund - Assigned & Committed for Special Programs					
Taxes	218,023	220,000	220,000	220,000	220,000
Grants	-	-	6,000	7,500	-
Charges for Services	2,495,625	1,883,501	1,886,976	1,571,748	1,721,400
Fines and Forfeitures	399	7,000	7,000	19,365	12,000
Rents & Miscellaneous Revenues	3,998,220	3,016,159	3,046,840	3,763,653	3,657,463
Other Financing Sources	2,838,327	2,064,422	2,118,141	3,257,562	3,229,898
Total General Fund - Assigned & Committed for Special Programs	9,550,593	7,191,082	7,284,957	8,839,828	8,840,761
City Public Trust					
Rents & Miscellaneous Revenues	31,423	28,100	28,100	13,959	19,270
Other Financing Sources	419,483	350,000	350,000	927,327	350,000
Total City Public Trust	450,906	378,100	378,100	941,286	369,270
Total General Funds	97,158,818	110,966,349	112,640,622	108,606,517	111,487,377
Special Revenue Funds					
Police Special Revenue Funds					
Grants	101,720	110,000	110,000	161,148	110,000
Charges for Services	14,819	16,500	16,500	19,142	14,000
Fines and Forfeitures	477	-	-	29,608	-
Rents & Miscellaneous Revenues	3,871	4,070	4,070	4,280	4,370
Total Police Special Revenue Funds	120,887	130,570	130,570	214,178	128,370
State Highway Funds					
Grants	2,177,335	3,967,776	21,132,375	19,132,375	3,275,876
Rents & Miscellaneous Revenues	31,978	17,480	17,480	21,154	19,110
Other Financing Sources	563,453	2,334,704	4,956,227	5,090,622	1,075,000
Total State Highway Funds	2,772,766	6,319,960	26,106,082	24,244,151	4,369,986

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Measure D Transportation Fund					
Grants	-	-	-	1,199,872	1,202,356
Total Measure D Transportation Fund	-	-	-	1,199,872	1,202,356
Traffic Impact Funds					
Rents & Miscellaneous Revenues	268,941	535,910	535,910	780,511	533,030
Other Financing Sources	34,496	-	-	-	-
Total Traffic Impact Funds	303,438	535,910	535,910	780,511	533,030
Clean River, Beaches & Ocean Tax Fund					
Taxes	629,206	635,658	635,658	635,658	635,564
Rents & Miscellaneous Revenues	11,494	9,490	9,490	8,670	8,850
Other Financing Sources	19,248	-	8,884	8,884	-
Total Clean River, Beaches & Ocean Tax Fund	659,949	645,148	654,032	653,212	644,414
Parks & Recreation Funds					
Taxes	291,940	1,347,000	1,347,000	489,251	880,000
Rents & Miscellaneous Revenues	7,719	7,000	7,000	6,150	6,280
Other Financing Sources	-	-	-	571,785	-
Total Parks & Recreation Funds	299,659	1,354,000	1,354,000	1,067,186	886,280
Housing & Community Development Funds					
Grants	624,393	745,000	847,830	916,737	750,000
Charges for Services	15,001	5,000	5,000	14,000	11,000
Rents & Miscellaneous Revenues	260,155	24,390	24,390	425,136	129,270
Other Financing Sources	1,374,549	10,600	10,600	74,593	8,400
Total Housing & Community Development Funds	2,274,099	784,990	887,820	1,430,466	898,670
City Low & Mod Income Housing Funds					
Charges for Services	62,500	22,500	22,500	32,500	32,500
Rents & Miscellaneous Revenues	75,809	42,610	42,610	291,776	410,278
Other Financing Sources	21,876	-	6,000,000	6,048,405	-
Total City Low & Mod Income Housing Funds	160,185	65,110	6,065,110	6,372,681	442,778
Transportation Development Funds					
Grants	748,134	744,077	744,077	744,077	744,077
Total Transportation Development Funds	748,134	744,077	744,077	744,077	744,077
Total Special Revenue Funds	7,339,116	10,579,765	36,477,601	36,706,334	9,849,961

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Capital Improvement Funds					
General & Other Capital Improvement Funds					
Taxes	1,332,116	2,000,000	2,000,000	2,131,174	2,150,000
Grants	874,727	6,965,000	19,977,252	14,878,026	9,617,500
Rents & Miscellaneous Revenues	245,910	824,440	2,299,440	1,780,348	29,790
Other Financing Sources	6,365,183	3,239,847	11,266,407	10,175,848	7,759,787
Total General & Other Capital Improvement Funds	8,817,937	13,029,287	35,543,099	28,965,396	19,557,077
Total Capital Improvement Funds	8,817,937	13,029,287	35,543,099	28,965,396	19,557,077
Debt Service Funds					
Government Obligation & Lease Revenue Bond Funds					
Taxes	496,336	480,000	480,000	465,476	480,000
Rents & Miscellaneous Revenues	441,388	438,103	438,103	402,159	370,320
Other Financing Sources	5,493,080	-	-	-	-
Total Government Obligation & Lease Revenue Bond Funds	6,430,804	918,103	918,103	867,635	850,320
Total Debt Service Funds	6,430,804	918,103	918,103	867,635	850,320
Enterprise Funds					
Water Enterprise Funds					
Licenses and Permits	1,876	1,925	1,925	6,484	2,000
Grants	203,343	-	-	12,747	-
Charges for Services	30,437,291	41,891,425	41,891,425	41,872,203	48,487,286
Fines and Forfeitures	(595)	-	-	42	-
Rents & Miscellaneous Revenues	682,078	355,980	698,980	572,166	467,430
Other Financing Sources	3,224	-	-	11,000	-
Total Water Enterprise Funds	31,327,217	42,249,330	42,592,330	42,474,642	48,956,716
Wastewater Enterprise Funds					
Grants	354,146	1,990,234	3,965,826	4,000,361	635,294
Charges for Services	20,102,179	20,102,000	20,102,000	20,361,727	20,225,000
Rents & Miscellaneous Revenues	192,173	150,667	150,667	155,947	127,287
Other Financing Sources	1,508,192	1,532,420	1,532,420	1,532,420	1,563,340
Total Wastewater Enterprise Funds	22,156,690	23,775,321	25,750,913	26,050,455	22,550,921

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Refuse Enterprise Funds					
Grants	(2,295)	-	19,681	-	16,000
Charges for Services	19,573,616	19,275,000	19,275,000	19,500,000	20,070,000
Rents & Miscellaneous Revenues	394,494	341,660	341,660	328,964	323,930
Other Financing Sources	2,580	50,000	60,000	979,097	-
Total Refuse Enterprise Funds	19,968,394	19,666,660	19,696,341	20,808,061	20,409,930
Parking Enterprise Funds					
Taxes	112,754	-	-	113,070	115,500
Grants	55,512	50,000	70,000	117	200
Charges for Services	4,891,199	4,270,000	4,270,000	4,800,837	4,634,500
Rents & Miscellaneous Revenues	246,867	212,950	212,950	230,280	220,040
Other Financing Sources	2,543	-	1,500,000	69,408	50,000
Total Parking Enterprise Funds	5,308,875	4,532,950	6,052,950	5,213,712	5,020,240
Storm Water Enterprise Funds					
Grants	710	-	156,170	160,026	-
Charges for Services	895,044	903,001	903,001	903,001	902,426
Fines and Forfeitures	-	-	-	500	-
Rents & Miscellaneous Revenues	20,255	17,344	17,344	19,640	20,020
Total Storm Water Enterprise Funds	916,009	920,345	1,076,515	1,083,167	922,446
Golf Course Enterprise Funds					
Rents & Miscellaneous Revenues	2,570	-	-	-	-
Other Financing Sources	54,715	-	-	-	-
Total Golf Course Enterprise Funds	57,285	-	-	-	-
Total Enterprise Funds	79,734,470	91,144,606	95,169,049	95,630,037	97,860,253
Internal Service Funds					
Equipment Operations Internal Service Fund					
Charges for Services	3,550,337	4,337,271	4,397,268	4,336,615	4,832,091
Rents & Miscellaneous Revenues	2,786	10,500	10,500	8,703	10,500
Other Financing Sources	777,348	1,503,500	1,636,500	250,645	250,000
Total Equipment Operations Internal Service Fund	4,330,471	5,851,271	6,044,268	4,595,963	5,092,591

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Group Health Insurance Internal Service Fund					
Charges for Services	2,099,773	2,094,004	2,094,004	2,162,762	2,147,779
Rents & Miscellaneous Revenues	9,987	6,570	6,570	7,369	8,030
Total Group Health Insurance Internal Service Fund	2,109,760	2,100,574	2,100,574	2,170,131	2,155,809
Liability Insurance Internal Service Fund					
Grants	-	-	-	104,219	-
Charges for Services	2,863,066	3,950,000	3,950,000	3,950,000	3,950,000
Rents & Miscellaneous Revenues	82,365	44,550	44,550	551,739	552,013
Total Liability Insurance Internal Service Fund	2,945,431	3,994,550	3,994,550	4,605,958	4,502,013
Unemployment Internal Service Fund					
Charges for Services	-	-	-	563,845	601,993
Other Financing Sources	1,729,255	-	-	-	-
Total Unemployment Internal Service Fund	1,729,255	-	-	563,845	601,993
Workers' Compensation Insurance Fund					
Charges for Services	4,324,828	3,603,939	3,603,939	3,800,026	4,009,513
Rents & Miscellaneous Revenues	159,367	143,240	143,240	144,090	152,340
Total Workers' Compensation Insurance Fund	4,484,196	3,747,179	3,747,179	3,944,116	4,161,853
Total Internal Service Funds	15,599,113	15,693,574	15,886,571	15,880,013	16,514,259
Total Revenues:	215,080,258	242,331,684	296,635,044	286,655,932	256,119,247

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
General Funds					
Primary General Fund					
Personnel Services	60,789,856	69,057,842	68,599,982	62,596,303	68,132,969
Services, Supplies, & Other Charges	23,252,397	30,494,546	32,041,907	30,300,216	30,182,901
Capital Outlay	245,769	38,000	598,444	583,446	28,000
Debt Service	4,771,682	4,798,193	4,798,193	4,771,095	4,933,514
Other Financing Uses	3,410,072	1,731,526	1,615,602	764,950	(1,000,038)
Total Primary General Fund	92,469,776	106,120,107	107,654,129	99,016,010	102,277,346
General Fund - Assigned & Committed for Special Programs					
Personnel Services	3,447,449	2,922,570	2,926,045	2,567,966	2,917,383
Services, Supplies, & Other Charges	2,123,052	2,788,374	2,970,351	2,868,100	2,770,153
Capital Outlay	53,545	-	69,660	-	-
Other Financing Uses	1,943,879	405,000	2,320,891	1,030,891	1,723,386
Total General Fund - Assigned & Committed for Special Programs	7,567,924	6,115,944	8,286,947	6,466,957	7,410,922
City Public Trust					
Other Financing Uses	-	-	878,000	878,000	-
Total City Public Trust	-	-	878,000	878,000	-
Total General Funds	100,037,700	112,236,051	116,819,076	106,360,967	109,688,268
Special Revenue Funds					
Police Special Revenue Funds					
Services, Supplies, & Other Charges	110,000	110,000	110,000	110,000	110,000
Total Police Special Revenue Funds	110,000	110,000	110,000	110,000	110,000
State Highway Funds					
Personnel Services	37,016	38,835	38,835	36,810	38,740
Services, Supplies, & Other Charges	488,647	680,703	764,460	659,842	591,725
Capital Outlay	2,741,736	3,927,200	27,514,593	24,901,140	135,000
Debt Service	24,953	-	-	24,953	25,000
Other Financing Uses	1,391,642	1,850,000	1,881,558	2,015,953	1,314,503
Total State Highway Funds	4,683,993	6,496,738	30,199,446	27,638,698	2,104,968
Measure D Transportation Fund					
Other Financing Uses	-	-	-	1,050,000	1,083,000
Total Measure D Transportation Fund	-	-	-	1,050,000	1,083,000

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Traffic Impact Funds					
Personnel Services	42,328	59,690	59,690	59,646	61,891
Other Financing Uses	563,453	2,334,704	4,956,227	4,956,227	1,075,000
Total Traffic Impact Funds	605,781	2,394,394	5,015,917	5,015,873	1,136,891
Clean River, Beaches & Ocean Tax Fund					
Personnel Services	105,564	157,248	157,248	161,337	216,015
Services, Supplies, & Other Charges	301,661	526,979	568,795	574,492	579,815
Capital Outlay	20,607	-	193,884	193,884	50,000
Total Clean River, Beaches & Ocean Tax Fund	427,832	684,227	919,926	929,713	845,830
Parks and Recreation Funds					
Other Financing Uses	273,107	-	596,668	1,168,453	672,500
Total Parks and Recreation Funds	273,107	-	596,668	1,168,453	672,500
Housing & Community Development Funds					
Services, Supplies, & Other Charges	1,365,204	1,331,900	3,409,306	2,061,153	1,262,771
Other Financing Uses	153,688	35,000	35,000	35,000	120,700
Total Housing & Community Development Funds	1,518,892	1,366,900	3,444,306	2,096,153	1,383,471
City Low & Mod Income Housing Funds					
Services, Supplies, & Other Charges	72,338	89,440	307,275	307,275	194,440
Capital Outlay	-	-	5,860,000	5,860,000	360,000
Total City Low & Mod Income Housing Funds	72,338	89,440	6,167,275	6,167,275	554,440
Transportation Development Funds					
Services, Supplies, & Other Charges	748,134	744,077	744,077	744,077	744,077
Total Transportation Development Funds	748,134	744,077	744,077	744,077	744,077
Total Special Revenue Funds	8,440,078	11,885,776	47,197,615	44,920,242	8,635,177
Capital Improvement Funds					
General and Other Capital Improvement Funds					
Personnel Services	21,500	23,229	23,229	22,107	23,163
Services, Supplies, & Other Charges	53,478	-	15,507	10,882	-
Capital Outlay	9,878,239	12,691,760	52,342,743	46,253,689	17,089,337
Debt Service	834,511	281,317	281,317	213,869	344,994
Other Financing Uses	2,552,931	-	53,719	163,214	500,000
Total General and Other Capital Improvement Funds	13,340,658	12,996,306	52,716,516	46,663,761	17,957,494

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Debt Service Funds					
Government Obligation and Lease Revenue Bond Funds					
Debt Service	1,182,055	742,805	742,805	828,236	860,971
Other Financing Uses	5,394,733	-	-	-	-
Total Government Obligation and Lease Revenue Bond Funds	6,576,788	742,805	742,805	828,236	860,971
Enterprise Funds					
Water Enterprise Funds					
Personnel Services	11,465,387	14,249,469	14,501,384	12,380,779	14,724,425
Services, Supplies, & Other Charges	10,794,763	14,720,613	18,039,335	14,190,854	15,521,274
Capital Outlay	11,615,039	23,835,000	36,906,271	36,866,519	20,997,220
Debt Service	1,656,266	2,091,114	2,091,114	2,091,115	2,676,489
Other Financing Uses	225,007	350,158	716,479	716,483	608,030
Total Water Enterprise Funds	35,756,461	55,246,354	72,254,583	66,245,750	54,527,438
Wastewater Enterprise Funds					
Personnel Services	7,429,945	8,452,240	8,504,750	7,402,840	9,065,970
Services, Supplies, & Other Charges	6,727,580	8,240,642	8,415,811	8,403,050	8,857,327
Capital Outlay	3,418,453	5,638,050	13,893,028	14,049,401	4,131,300
Debt Service	3,671,500	3,684,967	3,684,967	3,684,917	3,686,089
Other Financing Uses	86,457	269,281	332,081	332,081	281,756
Total Wastewater Enterprise Funds	21,333,934	26,285,180	34,830,637	33,872,289	26,022,442
Refuse Enterprise Funds					
Personnel Services	8,749,427	9,472,838	9,556,125	8,745,244	9,536,284
Services, Supplies, & Other Charges	6,128,757	8,305,359	8,611,091	7,297,889	8,766,765
Capital Outlay	2,995,750	1,926,342	5,998,594	4,413,972	3,285,538
Debt Service	1,758,700	1,591,688	1,591,688	780,043	783,257
Other Financing Uses	48,413	252,452	335,639	1,291,838	750,052
Total Refuse Enterprise Funds	19,681,047	21,548,679	26,093,136	22,528,986	23,121,896
Parking Enterprise Funds					
Personnel Services	2,484,166	2,611,033	2,611,033	2,624,421	2,790,529
Services, Supplies, & Other Charges	1,467,594	1,982,039	2,046,542	1,743,095	2,019,218
Capital Outlay	836,324	980,000	5,732,839	4,198,433	850,000
Debt Service	156,574	337,670	337,670	355,467	353,250
Other Financing Uses	86,077	24,373	126,084	126,084	38,670
Total Parking Enterprise Funds	5,030,735	5,935,115	10,854,169	9,047,500	6,051,667

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Storm Water Enterprise Funds					
Personnel Services	119,215	128,300	124,742	119,388	123,214
Services, Supplies, & Other Charges	604,559	915,809	932,035	915,809	578,584
Capital Outlay	149,800	60,000	871,863	871,863	60,000
Debt Service	396,133	396,583	396,583	396,586	395,436
Other Financing Uses	10,168	10,001	125,256	79,656	9,322
Total Storm Water Enterprise Funds	1,279,875	1,510,693	2,450,478	2,383,302	1,166,556
Golf Course Enterprise Funds					
Services, Supplies, & Other Charges	-	-	3,583	-	-
Other Financing Uses	3,375	-	-	-	-
Total Golf Course Enterprise Funds	3,375	-	3,583	-	-
Total Enterprise Funds	83,085,428	110,526,021	146,486,585	134,077,827	110,889,999
Internal Service Funds					
Equipment Operations Internal Service Fund					
Personnel Services	983,464	1,222,973	1,215,076	1,052,603	1,222,734
Services, Supplies, & Other Charges	2,073,930	2,426,476	2,428,701	2,151,886	2,360,038
Capital Outlay	533,058	1,253,500	1,401,060	1,249,106	1,344,850
Debt Service	331,297	628,538	659,219	613,369	919,192
Other Financing Uses	36,377	50,350	86,877	753,458	666,581
Total Equipment Operations Internal Service Fund	3,958,125	5,581,837	5,790,933	5,820,422	6,513,395
Group Health Insurance Internal Service Fund					
Personnel Services	496,568	194,236	194,236	535,939	626,193
Services, Supplies, & Other Charges	1,481,273	1,867,235	1,867,235	1,631,573	1,888,382
Total Group Health Insurance Internal Service Fund	1,977,841	2,061,471	2,061,471	2,167,512	2,514,575
Liability Insurance Internal Service Fund					
Personnel Services	340,589	439,685	439,685	366,641	607,731
Services, Supplies, & Other Charges	3,420,396	3,583,474	4,018,089	3,433,181	3,617,148
Other Financing Uses	471,662	60,000	132,863	132,863	-
Total Liability Insurance Internal Service Fund	4,232,647	4,083,159	4,590,637	3,932,685	4,224,879
Unemployment Internal Service Fund					
Services, Supplies, & Other Charges	-	-	-	2,500	102,500
Total Unemployment Internal Service Fund	-	-	-	2,500	102,500

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Workers' Compensation Insurance					
Personnel Services	188,679	253,946	253,946	217,352	338,516
Services, Supplies, & Other Charges	3,203,452	2,820,314	2,820,314	2,860,605	2,874,757
Other Financing Uses	570,489	-	751,112	751,112	-
Total Workers' Compensation Insurance	3,962,620	3,074,260	3,825,372	3,829,069	3,213,273
Total Internal Service Funds	14,131,233	14,800,727	16,268,412	15,752,188	16,568,622
Grand Total:	225,611,884	263,187,686	380,231,009	348,603,221	264,600,531

Summary of Transfers

	2017 Actuals	2018 Amended Budget	2018 Estimated Actual	2019 Adopted Budget
TO GENERAL FUNDS FROM:				
Primary General Fund	\$ 2,772,931	\$ 2,002,384	\$ 1,409,532	\$ 1,843,617
<i>To transfer obligations to the Economic Development Trust Fund, and the Wharf Fund</i>				
Community Development Block Grant (CDBG) <i>For Teen Center</i>	35,000	35,000	35,000	76,200
City Public Trust Fund <i>Land Purchase for Public Parking</i>	-	500,000	500,000	-
Carbon Reduction Fund	-	11,200	11,200	-
Capital Improvement Projects Fund	-	-	109,495	-
Emergency Reserve Fund	-	125,000	125,000	-
Equipment Fund	-	-	666,581	666,581
2016 Transportation Measure D Fund	-	-	-	33,000
Wharf Tenant Capital Improvement Fund	17,536	53,719	53,719	-
Refuse Fund	885	86,764	1,042,961	692,659
Parking Fund	-	-	-	20,000
Wastewater Fund	22,144	211,368	211,368	27,468
Water Fund	2,768	212,783	212,783	3,433
<i>Subtotal for After Hours Call Duty Program and Land Lease</i>	25,797	510,915	510,915	52,000
Total General Fund	2,851,264	3,238,218	4,377,639	3,362,958
TO CAPITAL IMPROVEMENT PROJECTS FUNDS FROM:				
General Funds	315,321	1,035,324	1,035,324	1,560,628
Arterial Streets and Road CIP Fund	-	-	-	500,000
2016 Transportation Measure D	-	-	1,000,000	1,000,000
Gas Tax (221)	1,357,145	1,881,558	1,881,558	1,314,503
Parks and Recreation - Quimby Funds	141,099	443,781	443,781	257,500
Parks and Recreation - Facilities Tax Fund	132,008	152,887	152,887	415,000
Carbon Reduction Fund	-	25,000	25,000	-
CDBG Fund	118,688	-	-	44,500
City Public Trust Fund	-	378,000	378,000	-
Economic Development Trust Fund	204,297	2,134,691	859,691	1,275,000
Wharf Fund	10,327	-	-	448,386
Water Funds	212,487	489,360	489,360	583,298
Wastewater Fund	57,596	116,484	116,484	250,281
Refuse Fund	47,166	248,532	248,532	55,337
Parking Fund	85,340	125,923	125,923	17,975
Storm Water Fund	10,168	79,653	79,653	9,194
Enterprise Public Art Funds	18,801	18,088	18,088	28,185
Equipment Operations Fund	36,377	86,877	86,877	-
Liability Insurance Fund	471,662	132,863	132,863	-
Workers Compensation Fund	570,489	751,112	751,112	-
Total Capital Improvement Project Funds	3,788,971	8,100,133	7,825,133	7,759,787
<i>To fund various capital improvement projects & support Public Art</i>				

(continued)

Summary of Transfers

	2017 Actuals	2018 Amended Budget	2018 Estimated Actual	2019 Adopted Budget
TO GAS TAX FUND FROM:				
Traffic Congestions Relief Fund	-	-	134,395	-
Traffic Impact Fee-Citywide	563,453	4,956,227	4,956,227	1,075,000
Total Gas Tax Fund	563,453	4,956,227	5,090,622	1,075,000
<i>To fund various capital improvement projects</i>				
TO TRAFFIC IMPACT FEE-CITYWIDE FUND FROM:				
Gas Tax Fund	34,496	-	-	-
Total Equipment Fund	34,496	-	-	-
<i>For vehicle replacement</i>				
TO CLEAN RIVER, BEACHES & OCEANS FUND FROM:				
General Fund	17,105	7,895	7,895	-
Wastewater Fund	2,143	989	989	-
Total Capital Improvement Project Funds	19,248	8,884	8,884	-
<i>Salaries for Illegal Campsite Clean-up</i>				
TO EQUIPMENT FUND FROM:				
General Fund	250,000	250,000	250,000	250,000
<i>For vehicle replacement</i>				
Total Equipment Fund	250,000	250,000	250,000	250,000
TO PARKING FUNDS FROM:				
2016 Transportation Measure D	-	-	50,000	50,000
Total Parking Fund	-	-	50,000	50,000
<i>For sidewalk scrubber</i>				
TO REFUSE FUNDS FROM:				
Carbon Reduction Fund	-	10,000	10,000	-
Total Refuse Fund	-	10,000	10,000	-
TO GOLF COURSE FUNDS FROM:				
General Fund	54,715	-	-	-
<i>For funding operations</i>				
Total Golf Course Funds	54,715	-	-	-
Total All City Funds	\$ 7,562,147	\$ 16,563,462	\$ 17,612,278	\$ 12,497,745

Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Taxes					
Property Tax	19,393,901	20,998,000	20,998,000	20,743,553	22,044,000
Sales and Use Tax	17,361,753	18,987,000	18,987,000	19,787,000	21,844,628
Utility Users Tax	11,314,374	11,989,000	11,989,000	11,787,000	12,136,000
Transient Occupancy Tax	9,282,551	12,291,000	12,291,000	10,961,330	11,722,000
Franchise Tax	3,538,252	3,821,000	3,821,000	3,589,542	3,652,000
Admission Tax	2,483,608	2,669,000	2,669,000	2,846,000	2,750,000
Business License Tax	885,021	928,000	928,000	929,752	926,000
Parking Lot Tax	615,555	633,000	633,000	693,000	726,000
Other Taxes	986,253	871,000	973,000	1,398,000	1,505,000
Total Taxes	65,861,266	73,187,000	73,289,000	72,735,177	77,305,628
Licenses and Permits					
Construction Permits	872,754	5,367,000	5,367,000	1,265,465	1,179,000
Other Permits	194,191	152,200	152,200	228,772	152,400
Licenses	-	-	-	30,000	30,000
Other Miscellaneous Revenues	(7,905)	22,000	22,000	-	-
Total Licenses and Permits	1,059,040	5,541,200	5,541,200	1,524,237	1,361,400
Grants and Intergovernmental					
Federal	70,771	114,000	134,571	72,032	-
State	283,508	235,000	817,993	167,532	159,000
Local	33,561	-	50,850	(15,111)	7,500
Total Grants and Intergovernmental	387,840	349,000	1,003,414	224,453	166,500
Charges for Services					
General Government	865,309	1,906,000	1,906,000	2,338,143	2,101,100
Public Safety	4,510,261	5,145,250	5,145,250	5,103,148	5,298,375
Culture and Recreation	2,639,832	3,158,200	3,325,200	2,717,706	2,782,750
Public Works	1,438,002	1,673,200	1,673,200	1,810,352	1,709,000
Library	440,100	462,438	462,438	462,438	462,438
Interfund and Interagency charges	4,281,877	4,495,972	4,495,972	4,495,972	4,617,361
Miscellaneous Charges for Services	2,441	2,700	2,700	2,302	2,350
Total Charges for Services	14,177,822	16,843,760	17,010,760	16,930,061	16,973,374
Fines and Forfeitures					
Fines and Forfeits	1,820,542	2,079,390	2,079,390	1,758,292	1,842,000
Total Fines and Forfeitures	1,820,542	2,079,390	2,079,390	1,758,292	1,842,000

Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Rents & Misc Revenues					
Investment Earnings	(54,675)	44,640	44,640	33,535	16,150
Rents and Royalties	3,328,737	4,055,652	4,055,652	3,869,346	4,026,394
Contr & Donations-Private Sources	246,965	240,110	240,894	214,160	107,500
Miscellaneous Operating Revenues	272,334	518,500	538,500	355,827	284,000
Total Rents & Misc Revenues	3,793,361	4,858,902	4,879,686	4,472,868	4,434,044
Other Financing Sources					
Interfund Transfers In	25,797	510,915	1,147,115	1,147,115	161,200
Other Miscellaneous Revenues	33,487	27,000	27,000	33,200	33,200
Total Other Financing Sources	59,284	537,915	1,174,115	1,180,315	194,400
Total Revenues	87,159,155	103,397,167	104,977,565	98,825,403	102,277,346

Operating Expenditures by Department - Primary General Fund

BY DEPARTMENT

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
City Attorney					
Personnel Services	33,137	48,683	48,683	26,294	16,345
Services, Supplies, & Other Charges	919,843	1,005,500	1,035,500	1,090,343	1,115,343
Total City Attorney	952,979	1,054,183	1,084,183	1,116,637	1,131,688
City Council					
Personnel Services	278,065	271,176	271,176	249,956	271,344
Services, Supplies, & Other Charges	184,847	163,387	159,887	118,512	124,268
Total City Council	462,911	434,563	431,063	368,468	395,612
City Manager					
Personnel Services	1,769,348	2,054,237	2,054,237	1,689,101	1,878,524
Services, Supplies, & Other Charges	2,885,698	3,559,768	3,489,909	3,403,438	3,708,908
Total City Manager	4,655,046	5,614,005	5,544,146	5,092,539	5,587,432
City - Non-Departmental					
Debt Service	4,684,170	4,798,193	4,798,193	4,771,095	4,933,514
Other Financing Uses	3,410,072	1,731,526	1,615,602	764,950	(1,000,038)
Total City - Non-Departmental	8,094,243	6,529,719	6,413,795	5,536,045	3,933,476
Economic Development					
Personnel Services	1,111,583	1,511,435	1,511,435	1,185,732	1,479,471
Services, Supplies, & Other Charges	1,172,046	2,114,219	2,905,280	2,717,009	2,037,558
Capital Outlay	-	-	500,000	500,000	-
Total Economic Development	2,283,629	3,625,654	4,916,715	4,402,741	3,517,029
Finance					
Personnel Services	2,630,063	3,391,843	3,346,843	2,892,536	3,189,421
Services, Supplies, & Other Charges	554,352	779,217	800,187	780,614	867,183
Capital Outlay	20,731	10,000	40,444	25,444	10,000
Total Finance	3,205,146	4,181,060	4,187,474	3,698,594	4,066,604
Fire					
Personnel Services	15,078,221	15,291,150	15,045,150	14,993,056	15,070,957
Services, Supplies, & Other Charges	1,657,072	1,992,319	2,089,919	2,090,477	2,039,608
Capital Outlay	24,530	25,000	55,000	55,000	13,000
Debt Service	10,171	-	-	-	-
Total Fire	16,769,994	17,308,469	17,190,069	17,138,533	17,123,565

Operating Expenditures by Department - Primary General Fund

BY DEPARTMENT

	Fiscal Year 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Human Resources					
Personnel Services	901,634	1,112,458	1,112,458	975,761	953,311
Services, Supplies, & Other Charges	436,528	681,540	621,540	589,942	663,745
Total Human Resources	1,338,161	1,793,998	1,733,998	1,565,703	1,617,056
Information Technology					
Personnel Services	2,400,400	2,895,810	2,895,810	2,534,516	2,712,430
Services, Supplies, & Other Charges	1,821,845	1,928,274	2,055,832	2,055,832	1,994,039
Capital Outlay	80,264	-	-	-	-
Total Information Technology	4,302,508	4,824,084	4,951,642	4,590,348	4,706,469
Library (City)					
Services, Supplies, & Other Charges	1,464,751	1,534,751	1,534,751	1,534,751	1,600,000
Total Library (City)	1,464,751	1,534,751	1,534,751	1,534,751	1,600,000
Parks and Recreation					
Personnel Services	7,852,846	9,172,741	9,143,691	8,288,546	8,270,425
Services, Supplies, & Other Charges	4,307,362	5,761,381	6,039,430	5,369,965	5,679,717
Capital Outlay	78,282	-	-	-	-
Debt Service	(14,199)	-	-	-	-
Total Parks and Recreation	12,224,292	14,934,122	15,183,121	13,658,511	13,950,142
Planning and Community Development					
Personnel Services	3,804,676	5,516,241	5,516,241	4,364,076	5,252,288
Services, Supplies, & Other Charges	660,418	1,531,892	1,727,381	1,339,631	1,444,345
Total Planning and Community Development	4,465,093	7,048,133	7,243,622	5,703,707	6,696,633
Police					
Personnel Services	20,548,949	22,139,113	22,114,113	20,475,417	23,422,015
Services, Supplies, & Other Charges	4,762,674	5,602,798	5,524,507	5,518,104	5,304,243
Capital Outlay	14,067	-	-	-	-
Debt Service	91,539	-	-	-	-
Total Police	25,417,229	27,741,911	27,638,620	25,993,521	28,726,258
Public Works					
Personnel Services	4,380,936	5,652,955	5,540,145	4,921,312	5,616,438
Services, Supplies, & Other Charges	2,452,857	3,839,500	4,077,783	3,691,598	3,603,944
Capital Outlay	-	3,000	3,000	3,002	5,000
Total Public Works	6,833,793	9,495,455	9,620,928	8,615,912	9,225,382
Total Expenditures	92,469,776	106,120,107	107,674,129	99,016,010	102,277,346

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Estimated Available Fund
Balance Projections
for
FY 2019
Adopted Budget

Projected Estimated Fund Balance ~ Primary General Fund

Fund # 101

Description: This fund functions as the City's discretionary operating fund and accounts for taxes and other general revenues and expenditures not restricted for specific purposes.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Personnel Services	60,789,856	69,057,842	68,599,982	62,596,303	68,132,969
Services, Supplies, and Other Charges	23,252,397	30,494,546	32,061,907	30,300,216	30,182,901
Capital Outlay	245,769	38,000	598,444	583,446	28,000
Debt Service	4,771,682	4,798,193	4,798,193	4,771,095	4,933,514
Transfers Out & Other Financing Uses	3,410,072	1,731,526	1,615,602	764,950	(1,000,038)
Expenditures Totals:	<hr/> 92,469,776	<hr/> 106,120,107	<hr/> 107,674,129	<hr/> 99,016,010	<hr/> 102,277,346
Revenues					
Taxes	65,861,266	73,187,000	73,289,000	72,735,177	77,305,628
Licenses and Permits	1,059,040	5,541,200	5,541,200	1,524,237	1,361,400
Grants	387,840	349,000	1,003,414	224,453	166,500
Charges for Services	14,177,822	16,843,760	17,010,760	16,930,061	16,973,374
Fines and Forfeitures	1,820,542	2,079,390	2,079,390	1,758,292	1,842,000
Rents, & Misc Revenues	3,837,517	4,858,902	4,879,686	4,472,868	4,434,044
Transfers In & Other Financing Source:	632,718	537,915	1,174,115	1,180,315	194,400
Revenues Totals:	<hr/> 87,776,745	<hr/> 103,397,167	<hr/> 104,977,565	<hr/> 98,825,403	<hr/> 102,277,346
Surplus/(Deficit):	(4,693,031)	(2,722,940)	(2,696,564)	(190,607)	-
Beginning Fund Balance:		(2,963,956)	(2,963,956)	(2,963,956)	(3,154,563)
Ending Fund Balance:		<hr/> (5,686,896)	<hr/> (5,660,520)	<hr/> (3,154,563)	<hr/> (3,154,563)

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Code Enforcement/Civil Penalties Fund

Fund # 103

Description: This fund accounts for penalties assessed for nuisance abatement liens and legal judgments that are used as a revolving fund to finance further code enforcement actions.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	24	39,600	39,600	3,357	44,401
Services, Supplies, and Other Charges	-	20,000	20,000	23,499	29,000
Expenditures Totals:	<u>24</u>	<u>59,600</u>	<u>59,600</u>	<u>26,856</u>	<u>73,401</u>
Revenues					
Charges for Services	-	-	-	1,125	75,600
Fines and Forfeitures	(1,164)	-	-	19,646	10,000
Revenues Totals:	<u>(1,164)</u>	<u>-</u>	<u>-</u>	<u>20,771</u>	<u>85,600</u>
Surplus/(Deficit):	<u>(1,188)</u>	<u>(59,600)</u>	<u>(59,600)</u>	<u>(6,085)</u>	<u>12,199</u>
Beginning Fund Balance:		<u>175,711</u>	<u>175,711</u>	<u>175,711</u>	<u>169,626</u>
Ending Fund Balance:		<u><u>116,111</u></u>	<u><u>116,111</u></u>	<u><u>169,626</u></u>	<u><u>181,825</u></u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Municipal Wharf Fund

Fund # 104

Description: This fund accounts for the revenues and expenditures for the Fire Department's Marine Rescue Program, the Parks and Recreation Department's Wharf Operations, and the Public Works Department's Wharf Gate Operations. In FY 2009, it was combined with the Primary General Fund (#101) due to its annual deficits. The City is required to submit an income and loss statement for the Wharf to the California State Lands Commission each year, and although the City maintains detailed records of the Wharf's revenues and expenditures, the California State Lands Commission has determined it is necessary under Public Resources Code 6306 to keep all transactions in a separate fund. For this reason, this fund has been re-established. It will continue to be subsidized by the Primary General Fund on an annual basis.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Personnel Services	2,450,209	2,601,037	2,604,512	2,369,436	2,595,377
Services, Supplies, and Other Charges	958,235	1,089,022	1,103,999	1,092,749	1,048,740
Capital Outlay	53,545	-	69,660	-	-
Transfers Out & Other Financing Uses	10,327	-	-	-	448,386
Expenditures Totals:	<hr/> 3,472,315	<hr/> 3,690,059	<hr/> 3,778,171	<hr/> 3,462,185	<hr/> 4,092,503
Revenues					
Charges for Services	1,293,818	1,297,788	1,301,263	1,264,782	1,350,500
Fines and Forfeitures	17	2,000	2,000	(3,505)	-
Rents, & Misc Revenues	2,133,596	1,250,000	1,250,000	1,625,032	1,350,000
Transfers In & Other Financing Source:	704,494	1,102,384	1,156,103	535,681	943,617
Revenues Totals:	<hr/> 4,131,925	<hr/> 3,652,172	<hr/> 3,709,366	<hr/> 3,421,990	<hr/> 3,644,117
Surplus/(Deficit):	659,610	(37,887)	(68,805)	(40,195)	(448,386)
Beginning Fund Balance:		676,885	676,885	676,885	636,690
Ending Fund Balance:		638,998	608,080	636,690	188,304

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ General Plan Update Reserve Fund

Fund # 107

Description: This fund includes revenue collected pursuant to State law for updating and maintenance of the General Plan. This fund will be closed at the end of FY 2017.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	783,083	-	-	-	-
Services, Supplies, and Other Charges	241,625	-	-	-	-
Transfers Out & Other Financing Uses	573,434	-	-	-	-
Expenditures Totals:	1,598,143	-	-	-	-
Revenues					
Charges for Services	493,256	-	-	-	-
Revenues Totals:	493,256	-	-	-	-
Surplus/(Deficit):	(1,104,887)	-	-	-	-
Beginning Fund Balance:		5,562	5,562	5,562	5,562
Ending Fund Balance:		5,562	5,562	5,562	5,562

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Green Bldg Educational Resource Fund

Fund # 108

Description: The green building fund was established as a revolving fund for the purpose of supporting program management and public education for the mandatory compliance of “green building” design and construction processes. Revenues are derived from fees assessed on building permits issued by the City, with the exception of sub-trade permits and permits issued in conjunction with a master permit.

		Fiscal Year 2018			
	Fiscal Year* 2017 Actuals	Adopted Budget	Amended* Budget	Estimated Actual	Fiscal Year 2019 Adopted
Expenditures					
Personnel Services	214,133	281,933	281,933	195,173	277,605
Services, Supplies, and Other Charges	9,039	40,652	40,652	28,452	46,363
Expenditures Totals:	<u>223,172</u>	<u>322,585</u>	<u>322,585</u>	<u>223,625</u>	<u>323,968</u>
Revenues					
Charges for Services	152,478	-	-	250,000	250,000
Rents, & Misc Revenues	489	2,800	2,800	2,490	2,540
Revenues Totals:	<u>152,967</u>	<u>2,800</u>	<u>2,800</u>	<u>252,490</u>	<u>252,540</u>
Surplus/(Deficit):	<u>(70,205)</u>	<u>(319,785)</u>	<u>(319,785)</u>	<u>28,865</u>	<u>(71,428)</u>
Beginning Fund Balance:		<u>265,960</u>	<u>265,960</u>	<u>265,960</u>	<u>294,825</u>
Ending Fund Balance:		<u>(53,825)</u>	<u>(53,825)</u>	<u>294,825</u>	<u>223,397</u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Civic Equip Maintenance/Replacement Fund

Fund # 121

Description: This fund accounts for a portion of equipment rental charges levied on events held at the Civic Auditorium to be used for repair and replacement of sound and lighting equipment.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	9,016	10,000	10,000	8,000	10,000
Expenditures Totals:	9,016	10,000	10,000	8,000	10,000
Revenues					
Rents, & Misc Revenues	6,637	6,130	6,130	6,490	6,200
Revenues Totals:	6,637	6,130	6,130	6,490	6,200
Surplus/(Deficit):	(2,379)	(3,870)	(3,870)	(1,510)	(3,800)
Beginning Fund Balance:		14,088	14,088	14,088	12,578
Ending Fund Balance:		10,218	10,218	12,578	8,778

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance - Co-op Retail Management Fund

Fund # 122

Description: This fund accounts for all assessments collected from property owners in the CRM district and is administered by the Downtown Management Corporation (DMC). The assessment revenue is utilized by the DMC in contracting for the downtown host program. The downtown host program provides downtown guides whose responsibility it is to provide information to shoppers and pedestrians and to ensure the smooth operation of the downtown business district.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	220,000	220,000	220,000	220,000	220,000
Expenditures Totals:	220,000	220,000	220,000	220,000	220,000
Revenues					
Taxes	218,023	220,000	220,000	220,000	220,000
Fines and Forfeitures	618	-	-	815	-
Rents, & Misc Revenues	331	270	270	230	240
Revenues Totals:	218,973	220,270	220,270	221,045	220,240
Surplus/(Deficit):	(1,027)	270	270	1,045	240
Beginning Fund Balance:		5,588	5,588	5,588	6,633
Ending Fund Balance:		5,858	5,858	6,633	6,873

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Kiosk Maintenance Fund

Fund # 123

Description: This fund accounts for the rental income from the kiosks and café extensions on Pacific Avenue. The rental income is used to pay for periodic maintenance and utilities.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	30,700	37,700	37,700	37,700	40,700
Expenditures Totals:	30,700	37,700	37,700	37,700	40,700
Revenues					
Charges for Services	29,324	29,300	29,300	29,841	29,300
Fines and Forfeitures	427	-	-	409	-
Rents, & Misc Revenues	13,240	10,770	10,770	10,863	11,030
Revenues Totals:	42,991	40,070	40,070	41,113	40,330
Surplus/(Deficit):	12,291	2,370	2,370	3,413	(370)
Beginning Fund Balance:		126,727	126,727	126,727	130,140
Ending Fund Balance:		129,097	129,097	130,140	129,770

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Street Tree Fund

Fund # 125

Description: This fund accounts for civil penalties assessed pursuant to the Heritage Tree Ordinance, donations, contributions, and other fund raising activities and is used for the acquisition and planting of trees.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	7,216	15,000	15,000	15,000	15,000
Expenditures Totals:	7,216	15,000	15,000	15,000	15,000
Revenues					
Charges for Services	5,990	8,500	8,500	26,000	16,000
Fines and Forfeitures	500	5,000	5,000	2,000	2,000
Rents, & Misc Revenues	21,872	1,680	1,680	1,650	1,680
Revenues Totals:	28,362	15,180	15,180	29,650	19,680
Surplus/(Deficit):	21,146	180	180	14,650	4,680
Beginning Fund Balance:		86,775	86,775	86,775	101,425
Ending Fund Balance:		86,955	86,955	101,425	106,105

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ City Public Trust Fund

Fund # 130

Description: This fund accounts for the proceeds from the sale of city owned land. This fund was established by City Council policy where the principal is to be preserved and maintained as part of a program to meet the extensive capital improvement needs of the City. Principal can be used to leverage a substantial contribution of funds from a source other than the General Fund to complete an unfunded capital project of high priority. Interest earnings from the Trust Fund may be used on an annual basis, may be accumulated from year to year to fund objectives that require such accumulations, may be utilized to retire indebtedness to accomplish larger objectives, or may be used in combinations of those alternatives.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Transfers Out & Other Financing Uses	-	-	878,000	878,000	-
<hr/>					
Expenditures Totals:	-	-	878,000	878,000	-
<hr/>					
Revenues					
Rents, & Misc Revenues	88,218	28,100	28,100	13,959	19,270
Transfers In & Other Financing Source:	-	350,000	350,000	927,327	350,000
<hr/>					
Revenues Totals:	88,218	378,100	378,100	941,286	369,270
<hr/>					
Surplus/(Deficit):	88,218	378,100	(499,900)	63,286	369,270
Beginning Fund Balance:		3,591,119	3,591,119	3,591,119	3,654,405
<hr/>					
Ending Fund Balance:		3,969,219	3,091,219	3,654,405	4,023,675
<hr/>					

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ City Stabilization Reserve Fund

Fund # 132

Description: This fund accounts for the City's General Fund stabilization arrangements as established by the City Council on June 11, 2013. The portion attributed to the two-month operating balance could be used to temporarily offset significant revenue declines, to temporary offset cash flow needs or for urgent facility costs to preserve safety or operations. Should the reserve fall below two months, it would require notification and may require approval by bond holders and a report to the City Council on the strategy to return to the minimum funding level. The remaining portion for the unfunded obligation reserve (initially funded at \$2.1 million) could be used to pay down internal loans, pension obligation bonds or offset post-employment health care obligations.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Services, Supplies, and Other Charges	509,207	1,253,500	1,414,500	1,401,700	1,360,350
Transfers Out & Other Financing Uses	-	-	125,000	125,000	-
Expenditures Totals:	509,207	1,253,500	1,539,500	1,526,700	1,360,350
<hr/>					
Revenues					
Rents, & Misc Revenues	177,614	1,727,119	1,757,800	1,994,294	2,164,633
Transfers In & Other Financing Source:	1,132,741	27,038	27,038	1,759,312	1,386,281
Revenues Totals:	1,310,355	1,754,157	1,784,838	3,753,606	3,550,914
Surplus/(Deficit):	801,148	500,657	245,338	2,226,906	2,190,564
Beginning Fund Balance:		16,329,960	16,329,960	16,329,960	18,556,866
Ending Fund Balance:		16,830,617	16,575,298	18,556,866	20,747,430

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Carbon Reduction Fund

Fund # 133

Description: This fund accounts for direct rebates and/or initial cost savings from energy efficient projects to be used to fund additional energy efficiency projects.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	-	-	61,200	46,200	-
Expenditures Totals:	-	-	61,200	46,200	-
Revenues					
Rents, & Misc Revenues	10,339	150	150	98,543	100,110
Transfers In & Other Financing Source:	69,545	-	-	-	-
Revenues Totals:	79,884	150	150	98,543	100,110
Surplus/(Deficit):	79,884	150	(61,050)	52,343	100,110
Beginning Fund Balance:		79,925	79,925	79,925	132,268
Ending Fund Balance:		80,075	18,875	132,268	232,378

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Economic Development Trust Fund

Fund # 136

Description: The purpose of this fund is to formally establish and designate a dedicated, transparent and stable funding source to carry out economic development programs, projects and initiatives of the City. The fund would accumulate two types of revenue: residual deposits of property tax distributions accumulated from the former Redevelopment Project areas previously received by the Redevelopment Agency, and deposits of net revenue from the 2013 Transient Occupancy Tax increase of 1% approved for economic development purposes. The fund would be restricted to economic development purposes including major projects and economic development initiatives approved by the City Council.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Transfers Out & Other Financing Uses	204,297	405,000	2,134,691	859,691	1,275,000
Expenditures Totals:	<hr/> 204,297	<hr/> 405,000	<hr/> 2,134,691	<hr/> 859,691	<hr/> 1,275,000
Revenues					
Rents, & Misc Revenues	7,494	11,950	11,950	9,120	9,310
Transfers In & Other Financing Source:	883,687	900,000	900,000	927,569	900,000
Revenues Totals:	<hr/> 891,181	<hr/> 911,950	<hr/> 911,950	<hr/> 936,689	<hr/> 909,310
Surplus/(Deficit):	686,884	506,950	(1,222,741)	76,998	(365,690)
Beginning Fund Balance:		<hr/> 2,053,582	<hr/> 2,053,582	<hr/> 2,053,582	<hr/> 2,130,580
Ending Fund Balance:		<hr/> 2,560,532	<hr/> 830,841	<hr/> 2,130,580	<hr/> 1,764,890

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Unemployment Insurance Fund

Fund # 140

Description: This fund accounts for self-funded direct reimbursements to the state unemployment program for benefits paid to eligible displaced workers.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	82,686	102,500	102,500	-	-
Transfers Out & Other Financing Uses	1,729,255	-	-	-	-
Expenditures Totals:	1,811,942	102,500	102,500	-	-
Revenues					
Charges for Services	520,759	547,913	547,913	-	-
Revenues Totals:	520,759	547,913	547,913	-	-
Surplus/(Deficit):	(1,291,183)	445,413	445,413	-	-
Beginning Fund Balance:		-	-	-	-
Ending Fund Balance:		445,413	445,413	-	-

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Housing In-lieu Program Fund

Fund # 150

Description: This fund was established to account for revenues collected by developers that qualify and have opted to pay a fee “in-lieu” of constructing inclusionary housing units as required by the City’s affordable housing provisions. The monies collected and all earnings from investment of the monies are used within a reasonable amount of time to assist in the construction of new lower income units with long-term affordability restrictions, including required administrative support.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	42	210	210	144	140
Revenues Totals:	42	210	210	144	140
Surplus/(Deficit):	42	210	210	144	140
Beginning Fund Balance:		88,478	88,478	88,478	88,622
Ending Fund Balance:		88,688	88,688	88,622	88,762

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ DeAnza Hardship Fund Fund

Fund # 151

Description: This fund was established pursuant to a settlement agreement involving Manufactured Home Communities, Incorporated (MHC, Inc.) and DeAnza Santa Cruz Mobile Estates homeowners. Revenues include one-time contributions from Manufactured Home Communities, Inc. and the City Public Trust, which can be used to defray any qualifying hardship of homeowners subject to certain restrictions.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	100	2,250	2,250	2,420	2,470
Revenues Totals:	100	2,250	2,250	2,420	2,470
Surplus/(Deficit):	100	2,250	2,250	2,420	2,470
Beginning Fund Balance:		256,538	256,538	256,538	258,958
Ending Fund Balance:		258,788	258,788	258,958	261,428

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Contributions and Donations - General Fund

Fund # 161

Description: The General Contributions and Donations fund accounts for donations and contributions to General Fund activities other than those in the Parks and Recreation Department.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	5,108	880	880	4,620	1,440
Revenues Totals:	5,108	880	880	4,620	1,440
Surplus/(Deficit):	5,108	880	880	4,620	1,440
Beginning Fund Balance:		101,879	101,879	101,879	106,499
Ending Fund Balance:		102,759	102,759	106,499	107,939

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Contributions and Donations - Parks & Recreation Fund

Fund # 162

Description: This fund accounts for donations and contributions to parks and recreation activities.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	55,327	-	6,000	41,000	-
Expenditures Totals:	<u>55,327</u>	<u>-</u>	<u>6,000</u>	<u>41,000</u>	<u>-</u>
Revenues					
Grants	-	-	6,000	7,500	-
Rents, & Misc Revenues	18,585	1,950	1,950	7,757	7,670
Transfers In & Other Financing Source:	35,000	35,000	35,000	35,000	-
Revenues Totals:	<u>53,585</u>	<u>36,950</u>	<u>42,950</u>	<u>50,257</u>	<u>7,670</u>
Surplus/(Deficit):	<u>(1,742)</u>	<u>36,950</u>	<u>36,950</u>	<u>9,257</u>	<u>7,670</u>
Beginning Fund Balance:		<u>216,337</u>	<u>216,337</u>	<u>216,337</u>	<u>225,594</u>
Ending Fund Balance:		<u>253,287</u>	<u>253,287</u>	<u>225,594</u>	<u>233,264</u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Supplemental Law Enforcement Services Fund

Fund # 211

Description: This fund was established to account for grant funding pursuant to the Supplemental Law Enforcement Grant Program established by the State of California. This program distributes grant funding to counties who in turn distribute funds to a variety of local entities based upon a formula specified in the enacting legislation. All local government entities receiving money from this grant are required to use these funds for “front line law enforcement” activities and are required to annually report revenue and expenditure detail to the county’s Supplemental Law Enforcement Oversight Committee (SLEOC).

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	110,000	110,000	110,000	110,000	110,000
Expenditures Totals:	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>
Revenues					
Grants	101,720	110,000	110,000	161,148	110,000
Rents, & Misc Revenues	1	-	-	-	-
Revenues Totals:	<u>101,721</u>	<u>110,000</u>	<u>110,000</u>	<u>161,148</u>	<u>110,000</u>
Surplus/(Deficit):	<u>(8,279)</u>	<u>-</u>	<u>-</u>	<u>51,148</u>	<u>-</u>
Beginning Fund Balance:		<u>(17,598)</u>	<u>(17,598)</u>	<u>(17,598)</u>	<u>33,550</u>
Ending Fund Balance:		<u>(17,598)</u>	<u>(17,598)</u>	<u>33,550</u>	<u>33,550</u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Traffic Offender Fund

Fund # 212

Description: This fund accounts for receipt of private property vehicle towing fees and traffic offender fees, which are used to fund a police sergeant position that oversees traffic enforcement and other activities to improve traffic safety.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Charges for Services	14,819	16,500	16,500	19,142	14,000
Rents, & Misc Revenues	244	1,810	1,810	1,840	1,880
Revenues Totals:	<u>15,063</u>	<u>18,310</u>	<u>18,310</u>	<u>20,982</u>	<u>15,880</u>
Surplus/(Deficit):	15,063	18,310	18,310	20,982	15,880
Beginning Fund Balance:		218,413	218,413	218,413	239,395
Ending Fund Balance:		<u><u>236,723</u></u>	<u><u>236,723</u></u>	<u><u>239,395</u></u>	<u><u>255,275</u></u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Police Asset Seizure Fund

Fund # 214

Description: This fund accounts for assets confiscated by police officers as a result of arrests in violation of narcotics laws. After adjudication, cash and property, which were seized, are returned to the arresting law enforcement agency. State legislation mandates that these funds not be used to supplement normal operating expenses but should be used for special purchases and projects associated with law enforcement.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Fines and Forfeitures	477	-	-	29,608	-
Rents, & Misc Revenues	78	2,260	2,260	2,440	2,490
Revenues Totals:	556	2,260	2,260	32,048	2,490
Surplus/(Deficit):	556	2,260	2,260	32,048	2,490
Beginning Fund Balance:		102,935	102,935	102,935	134,983
Ending Fund Balance:		105,195	105,195	134,983	137,473

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Asset Seizure/Youth Crime Prevention Fund

Fund # 216

Description: This fund accounts for a portion of monies made available to the County from property seized and forfeited, which is distributed to cities within the County for the purpose of funding youth related programs.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	(27)	-	-	-	-
Revenues Totals:	(27)	-	-	-	-
Surplus/(Deficit):	(27)	-	-	-	-
Beginning Fund Balance:		3,097	3,097	3,097	3,097
Ending Fund Balance:		3,097	3,097	3,097	3,097

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Gasoline Tax Fund

Fund # 221

Description: This fund accounts for the City's apportionment of the State excise tax on gasoline and other related grants or receipts that are combined with the gasoline tax subvention and are restricted for the planning, construction and maintenance of streets and roads.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	37,016	38,835	38,835	36,810	38,740
Services, Supplies, and Other Charges	488,647	680,703	764,460	659,842	591,725
Capital Outlay	2,741,736	3,927,200	27,514,593	24,901,140	135,000
Debt Service	24,953	-	-	24,953	25,000
Transfers Out & Other Financing Uses	1,391,642	1,850,000	1,881,558	1,881,558	1,314,503
Expenditures Totals:	4,683,993	6,496,738	30,199,446	27,504,303	2,104,968
Revenues					
Grants	2,177,335	3,967,776	21,132,375	19,132,375	3,275,876
Rents, & Misc Revenues	17,228	16,290	16,290	19,854	17,780
Transfers In & Other Financing Source:	563,453	2,334,704	4,956,227	5,090,622	1,075,000
Revenues Totals:	2,758,015	6,318,770	26,104,892	24,242,851	4,368,656
Surplus/(Deficit):	(1,925,978)	(177,968)	(4,094,554)	(3,261,452)	2,263,688
Beginning Fund Balance:		(58,353)	(58,353)	(58,353)	(3,319,805)
Ending Fund Balance:		(236,321)	(4,152,907)	(3,319,805)	(1,056,117)

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Traffic Congestion Relief Fund

Fund # 222

Description: This fund accounts for a subvention of the State sales tax on gasoline restricted for street and highway maintenance, rehabilitation, and reconstruction of necessary associated facilities such as drainage and traffic control devices.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	-	-	-	134,395	-
Expenditures Totals:	-	-	-	134,395	-
Revenues					
Rents, & Misc Revenues	54	1,190	1,190	1,300	1,330
Revenues Totals:	54	1,190	1,190	1,300	1,330
Surplus/(Deficit):	54	1,190	1,190	(133,095)	1,330
Beginning Fund Balance:		134,748	134,748	134,748	1,653
Ending Fund Balance:		135,938	135,938	1,653	2,983

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Measure D Transportation Fund

Fund # 224

Description:

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Transfers Out & Other Financing Uses	-	-	-	1,050,000	1,083,000
Expenditures Totals:	-	-	-	1,050,000	1,083,000
<hr/>					
Revenues					
Grants	-	-	-	1,199,872	1,202,356
Revenues Totals:	-	-	-	1,199,872	1,202,356
<hr/>					
Surplus/(Deficit):	-	-	-	149,872	119,356
Beginning Fund Balance:		-	-	-	149,872
Ending Fund Balance:		-	-	149,872	269,228
<hr/>					

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Traffic Impact Fee-Beach/South of Laurel Fund

Fund # 225

Description: This fund was established to fund a specific list of transportation improvement projects that address cumulative traffic impacts from private development. The project area matches the Beach and South of Laurel Area Plan and is in addition to the Traffic Impact Fee – Citywide. Funds are dedicated to the planning, design, administration, right-of-way acquisition, and construction of the identified improvement projects. Fifteen percent (15%) of the traffic impact fee collected is dedicated to alternative transportation projects.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	(692)	940	940	840	860
Revenues Totals:	(692)	940	940	840	860
Surplus/(Deficit):	(692)	940	940	840	860
Beginning Fund Balance:		107,017	107,017	107,017	107,857
Ending Fund Balance:		107,957	107,957	107,857	108,717

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Traffic Impact Fee-Citywide Fund

Fund # 226

Description: This fund was established to fund a specific list of transportation improvement projects that address cumulative traffic impacts from private development citywide. The project area matches the city limits inclusive of the Beach and South of Laurel Area Plan. Funds are dedicated to the planning, design, administration, right-of-way acquisition, and construction of the identified improvement projects. Fifteen percent (15%) of the traffic impact fee collected is dedicated to alternative transportation projects.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Personnel Services	42,328	59,690	59,690	59,646	61,891
Transfers Out & Other Financing Uses	563,453	2,334,704	4,956,227	4,956,227	1,075,000
Expenditures Totals:	<hr/> 605,781	<hr/> 2,394,394	<hr/> 5,015,917	<hr/> 5,015,873	<hr/> 1,136,891
Revenues					
Rents, & Misc Revenues	242,133	534,970	534,970	779,671	532,170
Transfers In & Other Financing Source:	34,496	-	-	-	-
Revenues Totals:	<hr/> 276,630	<hr/> 534,970	<hr/> 534,970	<hr/> 779,671	<hr/> 532,170
Surplus/(Deficit):	<hr/> (329,151)	<hr/> (1,859,424)	<hr/> (4,480,947)	<hr/> (4,236,202)	<hr/> (604,721)
Beginning Fund Balance:		<hr/> 3,698,732	<hr/> 3,698,732	<hr/> 3,698,732	<hr/> (537,470)
Ending Fund Balance:		<hr/> 1,839,308	<hr/> (782,215)	<hr/> (537,470)	<hr/> (1,142,191)

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Clean River, Beaches & Ocean Tax Fund

Fund # 235

Description: This fund receives revenues from a city-wide special tax used exclusively to prevent and reduce water pollution, and for the protection of watersheds and water quality. Funding provides for capital improvements, environmental restoration and upgrades to storm water collection, conveyance, management and treatment of systems, and implementation of storm water best management practices. It also provides for public education and outreach activities to prevent and reduce water pollution.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	105,564	157,248	157,248	161,337	216,015
Services, Supplies, and Other Charges	301,661	526,979	568,795	574,492	579,815
Capital Outlay	20,607	-	193,884	193,884	50,000
Expenditures Totals:	427,832	684,227	919,926	929,713	845,830
Revenues					
Taxes	629,206	635,658	635,658	635,658	635,564
Rents, & Misc Revenues	3,671	9,490	9,490	8,670	8,850
Transfers In & Other Financing Source:	19,248	-	8,884	8,884	-
Revenues Totals:	652,126	645,148	654,032	653,212	644,414
Surplus/(Deficit):	224,294	(39,079)	(265,895)	(276,501)	(201,416)
Beginning Fund Balance:		1,374,211	1,374,211	1,374,211	1,097,710
Ending Fund Balance:		1,335,132	1,108,316	1,097,710	896,294

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Northwest Quadrant - Parks & Rec Fee Fund

Fund # 241

Description: These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	50,801	-	161,390	161,390	232,500
Expenditures Totals:	<u>50,801</u>	<u>-</u>	<u>161,390</u>	<u>161,390</u>	<u>232,500</u>
Revenues					
Rents, & Misc Revenues	(2,619)	-	-	-	-
Transfers In & Other Financing Source:	-	-	-	99,579	-
Revenues Totals:	<u>(2,619)</u>	<u>-</u>	<u>-</u>	<u>99,579</u>	<u>-</u>
Surplus/(Deficit):	<u>(53,420)</u>	<u>-</u>	<u>(161,390)</u>	<u>(61,811)</u>	<u>(232,500)</u>
Beginning Fund Balance:		<u>197,632</u>	<u>197,632</u>	<u>197,632</u>	<u>135,821</u>
Ending Fund Balance:		<u>197,632</u>	<u>36,242</u>	<u>135,821</u>	<u>(96,679)</u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance - Southwest Quadrant - Parks & Rec Fee Fund

Fund # 242

Description: These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	22,916	-	145,784	145,784	-
Expenditures Totals:	22,916	-	145,784	145,784	-
Revenues					
Rents, & Misc Revenues	103	-	-	-	-
Transfers In & Other Financing Source:	-	-	-	169,455	-
Revenues Totals:	103	-	-	169,455	-
Surplus/(Deficit):	(22,813)	-	(145,784)	23,671	-
Beginning Fund Balance:		(116,910)	(116,910)	(116,910)	(93,239)
Ending Fund Balance:		(116,910)	(262,694)	(93,239)	(93,239)

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Northeast Quadrant - Parks & Rec Fee Fund

Fund # 243

Description: These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	17,668	-	76,607	76,607	25,000
Expenditures Totals:	<u>17,668</u>	<u>-</u>	<u>76,607</u>	<u>76,607</u>	<u>25,000</u>
Revenues					
Rents, & Misc Revenues	(1,535)	-	-	-	-
Transfers In & Other Financing Source:	-	-	-	112,581	-
Revenues Totals:	<u>(1,535)</u>	<u>-</u>	<u>-</u>	<u>112,581</u>	<u>-</u>
Surplus/(Deficit):	<u>(19,202)</u>	<u>-</u>	<u>(76,607)</u>	<u>35,974</u>	<u>(25,000)</u>
Beginning Fund Balance:		<u>113,633</u>	<u>113,633</u>	<u>113,633</u>	<u>149,607</u>
Ending Fund Balance:		<u>113,633</u>	<u>37,026</u>	<u>149,607</u>	<u>124,607</u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Southeast Quadrant - Parks & Rec Fee Fund

Fund # 244

Description: These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	49,714	-	60,000	60,000	-
Expenditures Totals:	<u>49,714</u>	<u>-</u>	<u>60,000</u>	<u>60,000</u>	<u>-</u>
Revenues					
Rents, & Misc Revenues	(298)	-	-	-	-
Transfers In & Other Financing Source:	-	-	-	190,170	-
Revenues Totals:	<u>(298)</u>	<u>-</u>	<u>-</u>	<u>190,170</u>	<u>-</u>
Surplus/(Deficit):	<u>(50,011)</u>	<u>-</u>	<u>(60,000)</u>	<u>130,170</u>	<u>-</u>
Beginning Fund Balance:		<u>(22,070)</u>	<u>(22,070)</u>	<u>(22,070)</u>	<u>108,100</u>
Ending Fund Balance:		<u>(22,070)</u>	<u>(82,070)</u>	<u>108,100</u>	<u>108,100</u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Parks & Recreation Tax Combined Fund

Fund # 249

Description: This fund was established to account for special taxes collected on the construction of new or remodeled residential dwellings, which are designated 50% for greenbelt purposes and 50% for parks and recreation facilities.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	132,008	-	152,887	724,672	415,000
Expenditures Totals:	132,008	-	152,887	724,672	415,000
Revenues					
Taxes	291,940	1,347,000	1,347,000	489,251	880,000
Rents, & Misc Revenues	1,977	7,000	7,000	6,150	6,280
Revenues Totals:	293,917	1,354,000	1,354,000	495,401	886,280
Surplus/(Deficit):	161,909	1,354,000	1,201,113	(229,271)	471,280
Beginning Fund Balance:		906,764	906,764	906,764	677,493
Ending Fund Balance:		2,260,764	2,107,877	677,493	1,148,773

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ HOME Rehabilitation Projects Fund

Fund # 251

Description: This fund accounts for loans made to homeowners for HOME rehabilitation projects using State HUD grant revenues.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Revenues					
Rents, & Misc Revenues	300	3,700	3,700	4,440	3,990
Transfers In & Other Financing Source:	-	4,200	4,200	7,000	2,400
Revenues Totals:	<hr/> 300	<hr/> 7,900	<hr/> 7,900	<hr/> 11,440	<hr/> 6,390
Surplus/(Deficit):	300	7,900	7,900	11,440	6,390
Beginning Fund Balance:		355,546	355,546	355,546	366,986
Ending Fund Balance:		363,446	363,446	366,986	373,376
		<hr/>	<hr/>	<hr/>	<hr/>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ HOME Acquisition Projects Fund

Fund # 252

Description: This fund accounts for loans made to homeowners for HOME acquisition projects using State HUD grant revenues.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	73	1,600	1,600	1,720	1,760
Revenues Totals:	73	1,600	1,600	1,720	1,760
Surplus/(Deficit):	73	1,600	1,600	1,720	1,760
Beginning Fund Balance:		181,751	181,751	181,751	183,471
Ending Fund Balance:		183,351	183,351	183,471	185,231

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ HOME Investment Partnership Fund

Fund # 253

Description: This fund accounts for federal monies received under the Home Investment Partnership Program grant which are restricted for affordable housing production and include activities such as new construction or rehabilitation of affordable housing, tenant based rental assistance, first-time homebuyer assistance, and relocation assistance.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	173,962	781,000	1,563,992	775,140	328,566
Expenditures Totals:	173,962	781,000	1,563,992	775,140	328,566
Revenues					
Grants	136,528	260,000	260,000	253,105	250,000
Rents, & Misc Revenues	160,576	80	80	78,300	110
Transfers In & Other Financing Source:	-	-	-	50,000	-
Revenues Totals:	297,104	260,080	260,080	381,405	250,110
Surplus/(Deficit):	123,142	(520,920)	(1,303,912)	(393,735)	(78,456)
Beginning Fund Balance:		467,790	467,790	467,790	74,055
Ending Fund Balance:		(53,130)	(836,122)	74,055	(4,401)

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Community Development Block Grant Fund

Fund # 261

Description: This fund accounts for federal monies received under the Community Development Block Grant (CDBG) program, which provides grants to promote development of a viable community, including decent housing, a suitable living environment for all citizens, and economic development.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	315,678	363,900	883,581	324,280	479,600
Transfers Out & Other Financing Uses	153,688	35,000	35,000	35,000	120,700
Expenditures Totals:	469,365	398,900	918,581	359,280	600,300
Revenues					
Grants	487,865	485,000	587,830	663,632	500,000
Rents, & Misc Revenues	3,409	2,000	2,000	2,000	2,000
Transfers In & Other Financing Source:	-	6,400	6,400	17,593	6,000
Revenues Totals:	491,274	493,400	596,230	683,225	508,000
Surplus/(Deficit):	21,908	94,500	(322,351)	323,945	(92,300)
Beginning Fund Balance:		215,812	215,812	215,812	539,757
Ending Fund Balance:		310,312	(106,539)	539,757	447,457

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Red Cross Housing Reconstruction Loan Repayment Fund

Fund # 272

Description: This fund accounts for the principal and interest loan repayments from a grant from the Red Cross made to assist in reconstruction of affordable housing destroyed by the 1989 Loma Prieta earthquake. These funds are used to provide assistance to disaster victims and low income households in the Beach Flats and Lower Ocean areas of the City.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	37,798	47,000	47,000	47,000	47,000
Expenditures Totals:	<u>37,798</u>	<u>47,000</u>	<u>47,000</u>	<u>47,000</u>	<u>47,000</u>
Revenues					
Rents, & Misc Revenues	(361)	2,460	2,460	2,990	3,050
Revenues Totals:	<u>(361)</u>	<u>2,460</u>	<u>2,460</u>	<u>2,990</u>	<u>3,050</u>
Surplus/(Deficit):	<u>(38,158)</u>	<u>(44,540)</u>	<u>(44,540)</u>	<u>(44,010)</u>	<u>(43,950)</u>
Beginning Fund Balance:		<u>244,349</u>	<u>244,349</u>	<u>244,349</u>	<u>200,339</u>
Ending Fund Balance:		<u>199,809</u>	<u>199,809</u>	<u>200,339</u>	<u>156,389</u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ CalHome - FTHB Revolving Fund

Fund # 273

Description: This fund accounts for State monies received to provide funding for the provision of second mortgages to low-income first-time homebuyers purchasing homes in all redevelopment areas and two identified census tracts (1007 and 1010) located within the City of Santa Cruz.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	67	1,450	1,450	1,490	1,520
Revenues Totals:	67	1,450	1,450	1,490	1,520
Surplus/(Deficit):	67	1,450	1,450	1,490	1,520
Beginning Fund Balance:		165,826	165,826	165,826	167,316
Ending Fund Balance:		167,276	167,276	167,316	168,836

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ HOME American Dream FTH Revolving Fund

Fund # 275

Description: This fund accounts for federal funds used for providing second mortgages to very-low to low-income first time homebuyers.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	26	570	570	620	640
Revenues Totals:	26	570	570	620	640
Surplus/(Deficit):	26	570	570	620	640
Beginning Fund Balance:		64,209	64,209	64,209	64,829
Ending Fund Balance:		64,779	64,779	64,829	65,469

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Affordable Housing Trust Fund

Fund # 279

Description: This fund was established to assist in the creation and preservation of affordable housing in the City of Santa Cruz for the benefit of low and moderate-income households. Funding includes loans, gifts, grants, and housing-in-lieu fees. Funded programs and activities include the Accessory Dwelling Unit Loan Program, the Inclusionary Housing Affordability Preservation Program, and the Riverfront Reimbursement Program, which provides reimbursements for multi-family structural improvements.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	837,767	140,000	914,733	914,733	407,605
Expenditures Totals:	<u>837,767</u>	<u>140,000</u>	<u>914,733</u>	<u>914,733</u>	<u>407,605</u>
Revenues					
Charges for Services	15,001	5,000	5,000	14,000	11,000
Rents, & Misc Revenues	72,689	12,530	12,530	333,576	116,200
Transfers In & Other Financing Source:	1,221,625	-	-	-	-
Revenues Totals:	<u>1,309,314</u>	<u>17,530</u>	<u>17,530</u>	<u>347,576</u>	<u>127,200</u>
Surplus/(Deficit):	471,547	(122,470)	(897,203)	(567,157)	(280,405)
Beginning Fund Balance:		913,528	913,528	913,528	346,371
Ending Fund Balance:		<u><u>791,058</u></u>	<u><u>16,325</u></u>	<u><u>346,371</u></u>	<u><u>65,966</u></u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ SA (H) LMIH-Merged 2-1-12 Fund

Fund # 281

Description: This fund accounts for housing assets transferred from the former Redevelopment Agency to the City as housing successor.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	72,338	89,440	307,275	307,275	194,440
Capital Outlay	-	-	5,860,000	5,860,000	360,000
Expenditures Totals:	<u>72,338</u>	<u>89,440</u>	<u>6,167,275</u>	<u>6,167,275</u>	<u>554,440</u>
Revenues					
Charges for Services	62,500	22,500	22,500	32,500	32,500
Rents, & Misc Revenues	73,342	42,610	42,610	291,776	410,278
Transfers In & Other Financing Source:	-	-	6,000,000	6,048,405	-
Revenues Totals:	<u>135,842</u>	<u>65,110</u>	<u>6,065,110</u>	<u>6,372,681</u>	<u>442,778</u>
Surplus/(Deficit):	63,504	(24,330)	(102,165)	205,406	(111,662)
Beginning Fund Balance:		367,049	367,049	367,049	572,455
Ending Fund Balance:		<u><u>342,719</u></u>	<u><u>264,884</u></u>	<u><u>572,455</u></u>	<u><u>460,793</u></u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Transportation Development Act Fund

Fund # 291

Description: This fund accounts for a one-quarter cent State sales tax, which is allocated to the Regional Transportation Commission based on taxable sales in Santa Cruz County. The City receives a portion of those funds based on population, which is used for bicycle and pedestrian projects. In addition, acting as the public agency sponsor, the City will contract with and pass through a portion of TDA funds to non-profit agencies that utilize the funding to meet specialized or unmet transportation needs.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	748,134	744,077	744,077	744,077	744,077
Expenditures Totals:	<u>748,134</u>	<u>744,077</u>	<u>744,077</u>	<u>744,077</u>	<u>744,077</u>
Revenues					
Grants	748,134	744,077	744,077	744,077	744,077
Revenues Totals:	<u>748,134</u>	<u>744,077</u>	<u>744,077</u>	<u>744,077</u>	<u>744,077</u>
Surplus/(Deficit):	-	-	-	-	-
Beginning Fund Balance:		-	-	-	-
Ending Fund Balance:		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ General Capital Improvement Projects Fund

Fund # 311

Description: This fund is used to account for capital improvements for which special projects funds have not been established. A portion of the City's transient occupancy tax receipts, combined with other funding sources, such as grants, provides funding for capital projects of general benefit, such as storm drain improvements or improvements to public buildings.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Capital Outlay	4,495,515	8,956,760	33,955,001	27,865,947	13,484,486
Debt Service	834,511	281,317	281,317	213,869	344,994
Transfers Out & Other Financing Uses	2,569,585	32,125	32,125	141,620	22,772
Expenditures Totals:	7,899,611	9,270,202	34,268,443	28,221,436	13,852,252
Revenues					
Grants	642,276	6,465,000	17,477,252	12,878,026	8,842,500
Rents, & Misc Revenues	77,742	745,760	2,220,760	1,745,373	-
Transfers In & Other Financing Source:	5,052,978	2,721,759	10,748,319	9,157,760	6,231,602
Revenues Totals:	5,772,995	9,932,519	30,446,331	23,781,159	15,074,102
Surplus/(Deficit):	(2,126,615)	662,317	(3,822,113)	(4,440,277)	1,221,850
Beginning Fund Balance:		(2,903,961)	(2,903,961)	(2,903,961)	(7,344,238)
Ending Fund Balance:		(2,241,644)	(6,726,074)	(7,344,238)	(6,122,388)

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Public Art - CIP Fund

Fund # 313

Description: This fund is used to account for funding from eligible capital projects that are designated for public art.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Personnel Services	21,500	23,229	23,229	22,107	23,163
Services, Supplies, and Other Charges	34,493	-	10,507	10,507	-
Expenditures Totals:	<hr/> 55,992	<hr/> 23,229	<hr/> 33,736	<hr/> 32,614	<hr/> 23,163
Revenues					
Rents, & Misc Revenues	116	560	560	360	370
Transfers In & Other Financing Source:	52,991	50,213	50,213	50,213	50,957
Revenues Totals:	<hr/> 53,107	<hr/> 50,773	<hr/> 50,773	<hr/> 50,573	<hr/> 51,327
Surplus/(Deficit):	<hr/> (2,886)	<hr/> 27,544	<hr/> 17,037	<hr/> 17,959	<hr/> 28,164
Beginning Fund Balance:		<hr/> 20,424	<hr/> 20,424	<hr/> 20,424	<hr/> 38,383
Ending Fund Balance:		<hr/> 47,968	<hr/> 37,461	<hr/> 38,383	<hr/> 66,547

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ CIP - Sidewalk Construction In-Lieu Fund

Fund # 315

Description: This fund accounts for fees paid by property owners in lieu of constructing curbs, gutters, sidewalks, or disabled access ramps required under a development permit.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	17,760	-	5,000	375	-
Expenditures Totals:	<u>17,760</u>	<u>-</u>	<u>5,000</u>	<u>375</u>	<u>-</u>
Revenues					
Rents, & Misc Revenues	18,568	52,980	52,980	12,775	7,120
Revenues Totals:	<u>18,568</u>	<u>52,980</u>	<u>52,980</u>	<u>12,775</u>	<u>7,120</u>
Surplus/(Deficit):	<u>808</u>	<u>52,980</u>	<u>47,980</u>	<u>12,400</u>	<u>7,120</u>
Beginning Fund Balance:		<u>113,537</u>	<u>113,537</u>	<u>113,537</u>	<u>125,937</u>
Ending Fund Balance:		<u><u>166,517</u></u>	<u><u>161,517</u></u>	<u><u>125,937</u></u>	<u><u>133,057</u></u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ CIP - Santa Cruz Library Fund

Fund # 316

Description: This fund accounts for the construction and remodeling of City libraries. It's funded by the new County-wide parcel tax to support Library capital improvement projects.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Expenditures					
Capital Outlay	-	2,000,000	2,000,000	2,000,000	-
Expenditures Totals:	-	2,000,000	2,000,000	2,000,000	-
Revenues					
Taxes	1,332,116	2,000,000	2,000,000	2,131,174	2,150,000
Rents, & Misc Revenues	(385)	-	-	-	-
Revenues Totals:	1,331,731	2,000,000	2,000,000	2,131,174	2,150,000
Surplus/(Deficit):	1,331,731	-	-	131,174	2,150,000
Beginning Fund Balance:		-	-	-	131,174
Ending Fund Balance:		-	-	131,174	2,281,174

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ CIP-Street Maintenance & Rehabilitation Fund

Fund # 317

Description: This fund accounts for costs associated with street maintenance and rehabilitation.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Services, Supplies, and Other Charges	1,225	-	-	-	-
Capital Outlay	5,382,724	1,735,000	16,387,742	16,387,742	3,213,500
Transfers Out & Other Financing Uses	-	-	-	-	500,000
Expenditures Totals:	<hr/> 5,383,949	<hr/> 1,735,000	<hr/> 16,387,742	<hr/> 16,387,742	<hr/> 3,713,500
Revenues					
Grants	232,452	500,000	2,500,000	2,000,000	775,000
Rents, & Misc Revenues	(12,762)	22,930	22,930	19,740	20,140
Transfers In & Other Financing Source:	1,293,404	500,000	500,000	1,000,000	1,500,000
Revenues Totals:	<hr/> 1,513,094	<hr/> 1,022,930	<hr/> 3,022,930	<hr/> 3,019,740	<hr/> 2,295,140
Surplus/(Deficit):	<hr/> (3,870,855)	<hr/> (712,070)	<hr/> (13,364,812)	<hr/> (13,368,002)	<hr/> (1,418,360)
Beginning Fund Balance:		<hr/> 11,711,688	<hr/> 11,711,688	<hr/> 11,711,688	<hr/> (1,656,314)
Ending Fund Balance:		<hr/> 10,999,618	<hr/> (1,653,124)	<hr/> (1,656,314)	<hr/> (3,074,674)

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Wharf Tenant Capital Improvement Contributions Fund

Fund # 319

Description: This fund was established in FY 2011 to account for contributions from Wharf tenants toward Wharf capital improvements.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Capital Outlay	-	-	-	-	391,351
Transfers Out & Other Financing Uses	17,536	-	53,719	53,719	-
Expenditures Totals:	<u>17,536</u>	<u>-</u>	<u>53,719</u>	<u>53,719</u>	<u>391,351</u>
Revenues					
Rents, & Misc Revenues	140,831	2,130	2,130	2,010	2,060
Revenues Totals:	<u>140,831</u>	<u>2,130</u>	<u>2,130</u>	<u>2,010</u>	<u>2,060</u>
Surplus/(Deficit):	<u>123,295</u>	<u>2,130</u>	<u>(51,589)</u>	<u>(51,709)</u>	<u>(389,291)</u>
Beginning Fund Balance:		<u>347,047</u>	<u>347,047</u>	<u>347,047</u>	<u>295,338</u>
Ending Fund Balance:		<u><u>349,177</u></u>	<u><u>295,458</u></u>	<u><u>295,338</u></u>	<u><u>(93,953)</u></u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ SC Street Improvements-Harvey West Fund

Fund # 331

Description: This fund accounts for funds set aside for improvements in the Harvey West area.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	3	80	80	90	100
Revenues Totals:	3	80	80	90	100
Surplus/(Deficit):	3	80	80	90	100
Beginning Fund Balance:		8,164	8,164	8,164	8,254
Ending Fund Balance:		8,244	8,244	8,254	8,354

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ General Obligation Bonds Debt Service Fund

Fund # 411

Description: This fund accounts for the debt service for a \$7 million General Obligation bond issue approved by voters in November 1998. Principal and interest debt payments are generated by a voter approved property tax override assessment of \$9.00 per \$100,000 of assessed value. Revenues generated by the property tax override are used to make semi-annual principal and interest payments to bond holders.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Expenditures					
Debt Service	486,299	492,126	492,126	492,112	501,602
Expenditures Totals:	486,299	492,126	492,126	492,112	501,602
Revenues					
Taxes	496,336	480,000	480,000	465,476	480,000
Rents, & Misc Revenues	537	9,670	9,670	10,370	10,590
Revenues Totals:	496,872	489,670	489,670	475,846	490,590
Surplus/(Deficit):	10,573	(2,456)	(2,456)	(16,266)	(11,012)
Beginning Fund Balance:		1,347,654	1,347,654	1,347,654	1,331,388
Ending Fund Balance:		1,345,198	1,345,198	1,331,388	1,320,376

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Lease Revenue Bonds Fund

Fund # 413

Description: This fund accounts for the debt service associated with the Union/Locust building purchase and remodel. The building provides offices for the City's Water Department and the Santa Cruz Library JPA. It also provides facilities for library book processing, recirculation and storage. Lease payments are collected from the Water Department and the Library JPA for the payment of debt service.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Debt Service	695,756	250,679	250,679	336,124	359,369
Transfers Out & Other Financing Uses	5,394,733	-	-	-	-
Expenditures Totals:	<hr/> 6,090,489	<hr/> 250,679	<hr/> 250,679	<hr/> 336,124	<hr/> 359,369
Revenues					
Rents, & Misc Revenues	429,642	428,433	428,433	391,789	359,730
Transfers In & Other Financing Source:	5,493,080	-	-	-	-
Revenues Totals:	<hr/> 5,922,722	<hr/> 428,433	<hr/> 428,433	<hr/> 391,789	<hr/> 359,730
Surplus/(Deficit):	<hr/> (167,767)	<hr/> 177,754	<hr/> 177,754	<hr/> 55,665	<hr/> 361
Beginning Fund Balance:		<hr/> 301,877	<hr/> 301,877	<hr/> 301,877	<hr/> 357,542
Ending Fund Balance:		<hr/> 479,631	<hr/> 479,631	<hr/> 357,542	<hr/> 357,903

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Water Fund

Fund # 711

Description: This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the water utility operation. Various balances are restricted to maintenance, operation, depreciation, capital outlay and debt service based on City Charter Sec. 1424 and various bond indentures.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	11,465,387	14,249,469	14,501,384	12,380,779	14,724,425
Services, Supplies, and Other Charges	10,563,256	14,277,170	17,268,019	14,004,770	15,049,079
Capital Outlay	11,418,340	23,050,000	35,268,743	35,177,299	20,512,220
Debt Service	1,515,413	1,949,327	1,949,327	1,949,328	2,535,842
Transfers Out & Other Financing Uses	8,743,468	390,663	756,984	756,988	1,018,789
Expenditures Totals:	43,705,864	53,916,629	69,744,457	64,269,164	53,840,355
Revenues					
Licenses and Permits	1,876	1,925	1,925	6,484	2,000
Grants	203,343	-	-	12,747	-
Charges for Services	29,094,566	41,066,425	41,066,425	38,279,160	43,545,042
Fines and Forfeitures	(595)	-	-	42	-
Rents, & Misc Revenues	548,731	296,360	639,360	506,686	400,850
Transfers In & Other Financing Source:	3,224	-	-	11,000	110,000
Revenues Totals:	29,851,145	41,364,710	41,707,710	38,816,119	44,057,892
Surplus/(Deficit):	(13,854,720)	(12,551,919)	(28,036,747)	(25,453,045)	(9,782,463)
Beginning Fund Balance:		10,721,843	10,721,843	10,721,843	(14,731,202)
Ending Fund Balance:		(1,830,076)	(17,314,904)	(14,731,202)	(24,513,665)

Note: Estimated Actuals for the Enterprise Water Fund (#711) may include capital investment program projects that take several years to complete and costs that are supported by future revenues.

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Water Revenue Stabilization Reserve Fund

Fund # 713

Description: The Water Rate Stabilization Reserve Fund is designed to protect the Water Department against the financial impacts extraordinary circumstances due to unanticipated Capital Improvement Program or capital outlay expenditures, fluctuations in water sales creating revenue shortfalls, and/or catastrophic financial losses as a result of a natural disaster.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Charges for Services	-	-	-	2,384,543	3,342,244
Rents, & Misc Revenues	1,005	21,730	21,730	22,990	23,450
Revenues Totals:	1,005	21,730	21,730	2,407,533	3,365,694
Surplus/(Deficit):	1,005	21,730	21,730	2,407,533	3,365,694
Beginning Fund Balance:		2,490,936	2,490,936	2,490,936	4,898,469
Ending Fund Balance:		2,512,666	2,512,666	4,898,469	8,264,163

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Water - Public Art Fund

Fund # 714

Description: This fund is used to account for funds from eligible capital projects that are designated for public art.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	43,780	57,359	287,232	-	85,193
Transfers Out & Other Financing Uses	9,752	14,340	14,340	14,340	21,299
Expenditures Totals:	53,532	71,699	301,572	14,340	106,492
Revenues					
Rents, & Misc Revenues	245	2,910	2,910	2,420	2,470
Transfers In & Other Financing Source:	39,010	57,359	57,359	57,359	85,193
Revenues Totals:	39,255	60,269	60,269	59,779	87,663
Surplus/(Deficit):	(14,277)	(11,430)	(241,303)	45,439	(18,829)
Beginning Fund Balance:		289,917	289,917	289,917	335,356
Ending Fund Balance:		278,487	48,614	335,356	316,527

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Water System Development Fees Fund

Fund # 715

Description: This fund is used to account for water system development charges revenues. The charges are used to pay for system expansion costs and water conservation programs.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	185,626	383,984	433,984	183,984	384,902
Capital Outlay	196,698	785,000	1,685,528	1,689,220	485,000
Debt Service	140,853	141,787	141,787	141,787	140,647
Transfers Out & Other Financing Uses	1,497	2,514	2,514	2,514	3,135
Expenditures Totals:	524,674	1,313,285	2,263,813	2,017,505	1,013,684
Revenues					
Charges for Services	1,342,726	825,000	825,000	1,208,500	1,600,000
Rents, & Misc Revenues	9,948	24,550	24,550	27,920	28,260
Revenues Totals:	1,352,674	849,550	849,550	1,236,420	1,628,260
Surplus/(Deficit):	827,999	(463,735)	(1,414,263)	(781,085)	614,576
Beginning Fund Balance:		3,337,978	3,337,978	3,337,978	2,556,893
Ending Fund Balance:		2,874,243	1,923,715	2,556,893	3,171,469

Note: Estimated Actuals for the Enterprise Water System Development Fees Fund (#715) may include capital investment program projects than take several years to complete and costs that are supported by future revenues.

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Water 90 Day Operating Reserve Fund

Fund # 716

Description: The creation of the 90-day Operating Reserve in Fiscal Year 2017 is result of the Water Department's development of a Long Range Financial Plan. This fund will provide, when combined with the Department's other unrestricted funds, at least 180 days of an operating cash reserve.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Revenues					
Rents, & Misc Revenues	24,981	-	-	6,470	6,600
Transfers In & Other Financing Source:	6,490,700	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Revenues Totals:	6,515,681	-	-	6,470	6,600
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Surplus/(Deficit):	6,515,681	-	-	6,470	6,600
Beginning Fund Balance:		6,516,570	6,516,570	6,516,570	6,523,040
		<hr/>	<hr/>	<hr/>	<hr/>
Ending Fund Balance:		6,516,570	6,516,570	6,523,040	6,529,640
		<hr/>	<hr/>	<hr/>	<hr/>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Water Emergency Reserve Fund

Fund # 717

Description: This fund is to be used in situations such as natural disasters or other infrastructure-related emergencies that require financial resources above those that would normally be available to respond to such a situation.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Revenues					
Rents, & Misc Revenues	13,378	9,140	9,140	4,930	5,030
Transfers In & Other Financing Source:	2,000,000	-	-	-	-
Revenues Totals:	<hr/> 2,013,378	<hr/> 9,140	<hr/> 9,140	<hr/> 4,930	<hr/> 5,030
Surplus/(Deficit):	<hr/> 2,013,378	<hr/> 9,140	<hr/> 9,140	<hr/> 4,930	<hr/> 5,030
Beginning Fund Balance:		<hr/> 3,055,696	<hr/> 3,055,696	<hr/> 3,055,696	<hr/> 3,060,626
Ending Fund Balance:		<hr/> 3,064,836	<hr/> 3,064,836	<hr/> 3,060,626	<hr/> 3,065,656

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Water June Beetle Endowment Fund

Fund # 718

Description: This fund is a non-wasting endowment created, as required by a United States Fish and Wildlife Service permit, to mitigate impacts to the Mount Hermon June Beetle (MHJB) due to normal operations at the Graham Hill Water Treatment Plant.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	2,100	2,100	2,100	2,100	2,100
Expenditures Totals:	2,100	2,100	2,100	2,100	2,100
Revenues					
Rents, & Misc Revenues	530	1,290	1,290	750	770
Revenues Totals:	530	1,290	1,290	750	770
Surplus/(Deficit):	(1,570)	(810)	(810)	(1,350)	(1,330)
Beginning Fund Balance:		144,041	144,041	144,041	142,691
Ending Fund Balance:		143,231	143,231	142,691	141,361

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Water Equipment Replacement Fund

Fund # 719

Description:

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Transfers Out & Other Financing Uses	-	-	-	-	110,000
Expenditures Totals:	<hr/> -	<hr/> -	<hr/> -	<hr/> -	<hr/> 110,000
Revenues					
Transfers In & Other Financing Source:	-	-	-	-	350,000
Revenues Totals:	<hr/> -	<hr/> -	<hr/> -	<hr/> -	<hr/> 350,000
Surplus/(Deficit):	<hr/> -	<hr/> -	<hr/> -	<hr/> -	<hr/> 240,000
Beginning Fund Balance:		-	-	-	-
Ending Fund Balance:		<hr/> -	<hr/> -	<hr/> -	<hr/> 240,000
		<hr/>	<hr/>	<hr/>	<hr/>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Wastewater Fund

Fund # 721

Description: This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the wastewater utility operation. Various balances are restricted to operation, capital outlay, depreciation, bond fund expenditures and debt service based on Charter Sec. 1424 and various bond indentures.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	7,429,945	8,452,240	8,504,750	7,402,840	9,065,970
Services, Supplies, and Other Charges	6,727,580	8,227,681	8,352,336	8,403,050	8,841,300
Capital Outlay	3,418,453	5,638,050	13,893,028	14,049,401	4,131,300
Debt Service	3,671,500	3,684,967	3,684,967	3,684,917	3,686,089
Transfers Out & Other Financing Uses	100,181	279,002	341,802	341,802	293,776
Expenditures Totals:	21,347,658	26,281,940	34,776,883	33,882,010	26,018,435
Revenues					
Grants	354,146	1,990,234	3,965,826	4,000,361	635,294
Charges for Services	20,102,179	20,102,000	20,102,000	20,361,727	20,225,000
Rents, & Misc Revenues	96,743	150,017	150,017	155,357	126,677
Transfers In & Other Financing Source:	-	1,532,420	1,532,420	1,532,420	1,563,340
Revenues Totals:	20,553,068	23,774,671	25,750,263	26,049,865	22,550,311
Surplus/(Deficit):	(794,591)	(2,507,269)	(9,026,620)	(7,832,145)	(3,468,124)
Beginning Fund Balance:		15,894,444	15,894,444	15,894,444	8,062,299
Ending Fund Balance:		13,387,175	6,867,824	8,062,299	4,594,175

Note: Estimated Actuals for the Enterprise Wastewater Fund (#721) may include capital investment program projects that take several years to complete and costs that are supported by future revenues.

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Wastewater - Public Art Fund

Fund # 724

Description: This fund is used to account for 2% from eligible capital projects that are designated for public art.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	12,961	63,475	-	16,027
Transfers Out & Other Financing Uses	4,575	3,240	3,240	3,240	4,007
Expenditures Totals:	4,575	16,201	66,715	3,240	20,034
Revenues					
Rents, & Misc Revenues	175	650	650	590	610
Transfers In & Other Financing Source:	18,299	12,961	12,961	12,961	16,027
Revenues Totals:	18,474	13,611	13,611	13,551	16,637
Surplus/(Deficit):	13,899	(2,590)	(53,104)	10,311	(3,397)
Beginning Fund Balance:		73,670	73,670	73,670	83,981
Ending Fund Balance:		71,080	20,566	83,981	80,584

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Refuse Fund

Fund # 731

Description: This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the refuse utility operation.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	8,749,427	9,472,838	9,556,125	8,745,244	9,536,284
Services, Supplies, and Other Charges	5,803,277	8,038,981	8,338,354	7,025,152	8,431,765
Capital Outlay	2,995,750	1,926,342	5,998,594	4,413,972	3,285,538
Debt Service	1,758,700	1,591,688	1,591,688	780,043	783,257
Transfers Out & Other Financing Uses	285,526	453,486	536,673	1,557,872	1,306,220
Expenditures Totals:	19,592,680	21,483,335	26,021,434	22,522,283	23,343,064
Revenues					
Grants	(2,295)	-	19,681	-	16,000
Charges for Services	19,573,616	19,275,000	19,275,000	19,500,000	20,070,000
Rents, & Misc Revenues	207,262	281,560	281,560	265,484	259,170
Transfers In & Other Financing Source:	2,580	50,000	60,000	979,097	-
Revenues Totals:	19,781,163	19,606,560	19,636,241	20,744,581	20,345,170
Surplus/(Deficit):	188,483	(1,876,775)	(6,385,193)	(1,777,702)	(2,997,894)
Beginning Fund Balance:		14,393,902	14,393,902	14,393,902	12,616,200
Ending Fund Balance:		12,517,127	8,008,709	12,616,200	9,618,306

Note: Estimated Actuals for the Enterprise Refuse Fund (#731) may include capital investment program projects than take several years to complete and costs that are supported by future revenues.

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Landfill Closure Fund

Fund # 732

Description: This is a reserve fund that provides for the future cost of closing the landfill when it reaches maximum capacity. Funds are transferred each year from the Refuse enterprise fund (731) to ensure that resources will be available to complete the closure.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	71,915	65,000	65,000	65,000	80,000
Expenditures Totals:	71,915	65,000	65,000	65,000	80,000
Revenues					
Rents, & Misc Revenues	812	14,580	14,580	15,440	15,750
Transfers In & Other Financing Source:	57,693	65,000	65,000	65,000	138,000
Revenues Totals:	58,505	79,580	79,580	80,440	153,750
Surplus/(Deficit):	(13,409)	14,580	14,580	15,440	73,750
Beginning Fund Balance:		1,735,663	1,735,663	1,735,663	1,751,103
Ending Fund Balance:		1,750,243	1,750,243	1,751,103	1,824,853

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Landfill Post Closure Maintenance Fund

Fund # 733

Description: This is a reserve fund that provides for the future cost of maintenance after the closing the landfill. Funds are transferred each year from the Refuse enterprise fund (731) to ensure that sufficient resources will be available for associated maintenance costs after the landfill is closed.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	223,213	200,000	200,000	200,000	235,000
Expenditures Totals:	223,213	200,000	200,000	200,000	235,000
Revenues					
Rents, & Misc Revenues	2,521	45,230	45,230	47,720	48,680
Transfers In & Other Financing Source:	178,332	200,000	200,000	200,000	412,000
Revenues Totals:	180,853	245,230	245,230	247,720	460,680
Surplus/(Deficit):	(42,360)	45,230	45,230	47,720	225,680
Beginning Fund Balance:		5,386,505	5,386,505	5,386,505	5,434,225
Ending Fund Balance:		5,431,735	5,431,735	5,434,225	5,659,905

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Refuse - Public Art Fund

Fund # 734

Description: This fund is used to account for 2% from eligible capital projects that are designated for public art.

	Fiscal Year* 2017 Actuals	Fiscal Year 2018			Fiscal Year 2019 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Expenditures					
Services, Supplies, and Other Charges	30,353	1,378	7,737	7,737	20,000
Transfers Out & Other Financing Uses	362	344	344	344	2,056
Expenditures Totals:	30,715	1,722	8,081	8,081	22,056
Revenues					
Rents, & Misc Revenues	(92)	290	290	320	330
Transfers In & Other Financing Source:	1,449	1,378	1,378	1,378	8,224
Revenues Totals:	1,357	1,668	1,668	1,698	8,554
Surplus/(Deficit):	(29,358)	(54)	(6,413)	(6,383)	(13,502)
Beginning Fund Balance:		6,257	6,257	6,257	(126)
Ending Fund Balance:		6,203	(156)	(126)	(13,628)

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance - Parking Fund

Fund # 741

Description: This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the parking utility operation.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	2,484,166	2,611,033	2,611,033	2,624,421	2,790,529
Services, Supplies, and Other Charges	1,467,594	1,981,395	2,040,137	1,743,095	2,016,437
Capital Outlay	836,324	980,000	5,732,839	4,198,433	850,000
Debt Service	156,574	337,670	337,670	355,467	353,250
Transfers Out & Other Financing Uses	88,287	24,856	126,567	126,567	40,756
Expenditures Totals:	5,032,945	5,934,954	10,848,247	9,047,983	6,050,972
Revenues					
Taxes	112,754	-	-	113,070	115,500
Grants	55,512	50,000	70,000	117	200
Charges for Services	4,891,199	4,270,000	4,270,000	4,800,837	4,634,500
Rents, & Misc Revenues	215,308	212,840	212,840	230,190	219,940
Transfers In & Other Financing Source:	2,543	-	1,500,000	69,408	50,000
Revenues Totals:	5,277,316	4,532,840	6,052,840	5,213,622	5,020,140
Surplus/(Deficit):	244,371	(1,402,114)	(4,795,407)	(3,834,361)	(1,030,832)
Beginning Fund Balance:		3,957,198	3,957,198	3,957,198	122,837
Ending Fund Balance:		2,555,084	(838,209)	122,837	(907,995)

Note: Estimated Actuals for the Enterprise Parking Fund (#741) may include capital investment program projects than take several years to complete and costs that are supported by future revenues.

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Parking - Public Art Fund

Fund # 742

Description: This fund is used to account for 2% from eligible capital projects, which are designated for public art.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	644	6,405	-	2,781
Transfers Out & Other Financing Uses	737	161	161	161	695
Expenditures Totals:	<u>737</u>	<u>805</u>	<u>6,566</u>	<u>161</u>	<u>3,476</u>
Revenues					
Rents, & Misc Revenues	28	110	110	90	100
Transfers In & Other Financing Source:	2,947	644	644	644	2,781
Revenues Totals:	<u>2,975</u>	<u>754</u>	<u>754</u>	<u>734</u>	<u>2,881</u>
Surplus/(Deficit):	<u>2,238</u>	<u>(51)</u>	<u>(5,812)</u>	<u>573</u>	<u>(595)</u>
Beginning Fund Balance:		<u>10,587</u>	<u>10,587</u>	<u>10,587</u>	<u>11,160</u>
Ending Fund Balance:		<u>10,536</u>	<u>4,775</u>	<u>11,160</u>	<u>10,565</u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Storm Water Fund

Fund # 751

Description: This fund is a self-supporting Enterprise fund. Revenues are generated by storm water utility fees on properties within the city limits. These fees provide funding for storm water pollution prevention programs and measures to comply with the U.S. Environmental Protection Agency Non-Point Pollution Discharge Emissions Standards Program (NPDES).

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Personnel Services	49,551	54,138	50,580	51,050	46,801
Services, Supplies, and Other Charges	331,395	603,774	603,774	603,774	274,462
Capital Outlay	-	-	335,000	335,000	-
Debt Service	206,698	206,933	206,933	206,934	206,334
Transfers Out & Other Financing Uses	10,168	9,998	79,653	79,653	9,194
Expenditures Totals:	<hr/> 597,812	<hr/> 874,843	<hr/> 1,275,940	<hr/> 1,276,411	<hr/> 536,791
Revenues					
Grants	710	-	-	3,856	-
Charges for Services	574,078	579,307	579,307	579,307	579,510
Fines and Forfeitures	-	-	-	500	-
Rents, & Misc Revenues	3,448	8,142	8,142	7,850	7,970
Revenues Totals:	<hr/> 578,236	<hr/> 587,449	<hr/> 587,449	<hr/> 591,513	<hr/> 587,480
Surplus/(Deficit):	<hr/> (19,576)	<hr/> (287,394)	<hr/> (688,491)	<hr/> (684,898)	<hr/> 50,689
Beginning Fund Balance:		<hr/> 1,005,647	<hr/> 1,005,647	<hr/> 1,005,647	<hr/> 320,749
Ending Fund Balance:		<hr/> 718,253	<hr/> 317,156	<hr/> 320,749	<hr/> 371,438

Note: Estimated Actuals for the Enterprise Storm Water Fund (#751) may include capital investment program projects than take several years to complete and costs that are supported by future revenues.

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Storm Water Overlay Fund

Fund # 752

Description: This fund accounts for revenues generated by a surcharge to the City-wide storm water utility fee paid by residents of the FEMA designated San Lorenzo River Flood Plain. This fund has paid the local share of the Corps of Engineers San Lorenzo River Flood Control and Environmental Restoration Project.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Personnel Services	69,664	74,162	74,162	68,338	76,413
Services, Supplies, and Other Charges	273,164	312,035	312,035	312,035	303,612
Capital Outlay	149,800	60,000	536,863	536,863	60,000
Debt Service	189,435	189,650	189,650	189,652	189,102
Transfers Out & Other Financing Uses	-	-	45,600	11	510
Expenditures Totals:	<hr/> 682,063	<hr/> 635,847	<hr/> 1,158,310	<hr/> 1,106,899	<hr/> 629,637
Revenues					
Grants	-	-	156,170	156,170	-
Charges for Services	320,966	323,694	323,694	323,694	322,916
Rents, & Misc Revenues	(1,164)	9,052	9,052	11,630	11,880
Revenues Totals:	<hr/> 319,802	<hr/> 332,746	<hr/> 488,916	<hr/> 491,494	<hr/> 334,796
Surplus/(Deficit):	<hr/> (362,261)	<hr/> (303,101)	<hr/> (669,394)	<hr/> (615,405)	<hr/> (294,841)
Beginning Fund Balance:		<hr/> 1,062,876	<hr/> 1,062,876	<hr/> 1,062,876	<hr/> 447,471
Ending Fund Balance:		<hr/> 759,775	<hr/> 393,482	<hr/> 447,471	<hr/> 152,630

Note: Estimated Actuals for the Enterprise Storm Water Overlay Fund (#752) may include capital investment program projects that take several years to complete and costs that are supported by future revenues.

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Storm Water - Public Art Fund

Fund # 753

Description: This fund is used to account for 2% from eligible capital projects that are designated for public art.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Services, Supplies, and Other Charges	-	-	16,226	-	510
Transfers Out & Other Financing Uses	-	3	3	3	128
Expenditures Totals:	<hr/> -	<hr/> 3	<hr/> 16,229	<hr/> 3	<hr/> 638
Revenues					
Rents, & Misc Revenues	7	150	150	160	170
Transfers In & Other Financing Source:	-	11	11	11	510
Revenues Totals:	<hr/> 7	<hr/> 161	<hr/> 161	<hr/> 171	<hr/> 680
Surplus/(Deficit):	<hr/> 7	<hr/> 158	<hr/> (16,068)	<hr/> 168	<hr/> 42
Beginning Fund Balance:		15,885	15,885	15,885	16,053
Ending Fund Balance:		<hr/> 16,043	<hr/> (183)	<hr/> 16,053	<hr/> 16,095

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Golf Course Fund

Fund # 761

Description: This fund is a self-supporting enterprise fund and accounts for all revenues and expenses of the DeLaveaga Golf Course operation.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Revenues					
Rents, & Misc Revenues	2,604	-	-	-	-
Transfers In & Other Financing Source:	54,715	-	-	-	-
Revenues Totals:	57,319	-	-	-	-
Surplus/(Deficit):	57,319	-	-	-	-
Beginning Fund Balance:		-	-	-	-
Ending Fund Balance:		-	-	-	-

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Equipment Operations Fund

Fund # 811

Description: This fund is a self-supporting Internal Service Fund and accounts for the expenses related to city-wide fleet operations and maintenance activities including vehicles, communication equipment, and other pooled equipment. Internal contributions to support this fund are based on cost recovery through charges to user departments and funds.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Personnel Services	983,464	1,222,973	1,215,076	1,052,603	1,222,734
Services, Supplies, and Other Charges	2,073,930	2,426,476	2,428,701	2,151,886	2,360,038
Capital Outlay	533,058	1,253,500	1,401,060	1,249,106	1,344,850
Debt Service	331,297	628,538	659,219	613,369	919,192
Transfers Out & Other Financing Uses	36,377	50,350	86,877	753,458	666,581
Expenditures Totals:	<hr/> 3,958,125	<hr/> 5,581,837	<hr/> 5,790,933	<hr/> 5,820,422	<hr/> 6,513,395
Revenues					
Charges for Services	3,550,337	4,337,271	4,397,268	4,336,615	4,832,091
Rents, & Misc Revenues	2,786	10,500	10,500	8,703	10,500
Transfers In & Other Financing Source:	252,343	1,503,500	1,636,500	250,645	250,000
Revenues Totals:	<hr/> 3,805,466	<hr/> 5,851,271	<hr/> 6,044,268	<hr/> 4,595,963	<hr/> 5,092,591
Surplus/(Deficit):	<hr/> (152,659)	<hr/> 269,434	<hr/> 253,335	<hr/> (1,224,459)	<hr/> (1,420,804)
Beginning Fund Balance:		<hr/> (456,587)	<hr/> (456,587)	<hr/> (456,587)	<hr/> (1,681,046)
Ending Fund Balance:		<hr/> (187,153)	<hr/> (203,252)	<hr/> (1,681,046)	<hr/> (3,101,850)

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Workers' Compensation Insurance Fund

Fund # 841

Description: This fund is a self-supporting Internal Service Fund and accounts for the expenses related to the workers compensation self-insurance program and accounts for expenses related to claims, administration, legal, and excess insurance premiums. Internal contributions to support this fund are based on cost recovery through charges to departments and funds.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	188,679	253,946	253,946	217,352	338,516
Services, Supplies, and Other Charges	3,203,452	2,820,314	2,820,314	2,860,605	2,874,757
Transfers Out & Other Financing Uses	570,489	-	751,112	751,112	-
Expenditures Totals:	<u>3,962,620</u>	<u>3,074,260</u>	<u>3,825,372</u>	<u>3,829,069</u>	<u>3,213,273</u>
Revenues					
Charges for Services	4,324,828	3,603,939	3,603,939	3,800,026	4,009,513
Rents, & Misc Revenues	54,056	143,240	143,240	144,090	152,340
Revenues Totals:	<u>4,378,885</u>	<u>3,747,179</u>	<u>3,747,179</u>	<u>3,944,116</u>	<u>4,161,853</u>
Surplus/(Deficit):	416,265	672,919	(78,193)	115,047	948,580
Beginning Fund Balance:		12,135,698	12,135,698	12,135,698	12,250,745
Ending Fund Balance:		12,808,617	12,057,505	12,250,745	13,199,325

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Liability Insurance Fund

Fund # 842

Description: This fund is a self-supporting Internal Service Fund and accounts for the expenses related to claims, administration, legal defense costs, excess insurance pool premiums, and property insurance premiums. Internal contributions to support this fund are based on cost recovery through charges apportioned to departments and funds based on claims experience, number of employees and amount of property insured.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	340,589	439,685	439,685	366,641	607,731
Services, Supplies, and Other Charges	3,420,396	3,583,474	4,018,089	3,433,181	3,617,148
Transfers Out & Other Financing Uses	471,662	60,000	132,863	132,863	-
Expenditures Totals:	<u>4,232,647</u>	<u>4,083,159</u>	<u>4,590,637</u>	<u>3,932,685</u>	<u>4,224,879</u>
Revenues					
Grants	-	-	-	104,219	-
Charges for Services	2,863,066	3,950,000	3,950,000	3,950,000	3,950,000
Rents, & Misc Revenues	66,688	44,550	44,550	551,739	552,013
Revenues Totals:	<u>2,929,754</u>	<u>3,994,550</u>	<u>3,994,550</u>	<u>4,605,958</u>	<u>4,502,013</u>
Surplus/(Deficit):	(1,302,893)	(88,609)	(596,087)	673,273	277,134
Beginning Fund Balance:		3,782,531	3,782,531	3,782,531	4,455,804
Ending Fund Balance:		<u>3,693,922</u>	<u>3,186,444</u>	<u>4,455,804</u>	<u>4,732,938</u>

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Group Health Insurance Fund

Fund # 843

Description: This fund is a self-supporting Internal Service Fund that accounts for the expenses related to dental and vision employee claims and accounts for expenses related to claims, administration, and negotiated retiree health insurance payments for eligible retired workers. Internal contributions to support this fund are based on cost recovery through charges to departments and funds.

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
<hr/>					
Expenditures					
Personnel Services	496,568	194,236	194,236	535,939	626,193
Services, Supplies, and Other Charges	1,481,273	1,867,235	1,867,235	1,631,573	1,888,382
Expenditures Totals:	<hr/> 1,977,841	<hr/> 2,061,471	<hr/> 2,061,471	<hr/> 2,167,512	<hr/> 2,514,575
Revenues					
Charges for Services	2,099,773	2,094,004	2,094,004	2,162,762	2,147,779
Rents, & Misc Revenues	4,530	6,570	6,570	7,369	8,030
Revenues Totals:	<hr/> 2,104,303	<hr/> 2,100,574	<hr/> 2,100,574	<hr/> 2,170,131	<hr/> 2,155,809
Surplus/(Deficit):	<hr/> 126,462	<hr/> 39,103	<hr/> 39,103	<hr/> 2,619	<hr/> (358,766)
Beginning Fund Balance:		<hr/> 701,070	<hr/> 701,070	<hr/> 701,070	<hr/> 703,689
Ending Fund Balance:		<hr/> 740,173	<hr/> 740,173	<hr/> 703,689	<hr/> 344,923

*Sums may have discrepancies due to rounding

Projected Estimated Fund Balance ~ Unemployment Insurance Internal Service Fund

Fund # 844

Description:

	Fiscal Year*	Fiscal Year 2018			Fiscal Year
	2017	Adopted	Amended*	Estimated	2019
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	-	-	2,500	102,500
Expenditures Totals:	-	-	-	2,500	102,500
Revenues					
Charges for Services	-	-	-	563,845	601,993
Transfers In & Other Financing Source:	1,729,255	-	-	-	-
Revenues Totals:	1,729,255	-	-	563,845	601,993
Surplus/(Deficit):	1,729,255	-	-	561,345	499,493
Beginning Fund Balance:		1,729,255	1,729,255	1,729,255	2,290,600
Ending Fund Balance:		1,729,255	1,729,255	2,290,600	2,790,093

*Sums may have discrepancies due to rounding

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2017 Amended Budget	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	FY 2019 Adopted Change From FY 2018 Amended
City Manager					
Administrative Assistant I/II	2.50	2.50	2.50	2.50	-
Assistant City Manager	1.00	1.00	1.00	1.00	-
Assistant to the City Manager	-	-	-	1.00	1.00
City Clerk Administrator	1.00	1.00	1.00	1.00	-
City Manager	1.00	1.00	1.00	1.00	-
Community Program Specialist	1.00	1.00	1.00	1.00	-
Deputy City Clerk Administrator	1.00	1.00	1.00	1.00	-
Deputy City Manager	1.00	1.00	1.00	-	(1.00)
Executive Assistant to the City Manager	1.00	1.00	1.00	1.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Records Coordinator	1.00	1.00	1.00	1.00	-
Sustainability and Climate Action Coordinator (1) (3)	0.75	0.75	-	-	-
Sustainability and Climate Action Manager (3)	-	-	0.75	0.75	-
	12.25	12.25	12.25	12.25	-
Economic Development					
Administrative Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Arts Program Manager	1.00	1.00	1.00	1.00	-
Business Liaison	-	-	-	1.00	1.00
Development Manager	4.00	4.00	4.00	3.00	(1.00)
Economic Development Coordinator	1.00	1.00	1.00	1.00	-
Economic Development Director	1.00	1.00	1.00	1.00	-
Economic Development Manager	1.00	1.00	1.00	1.00	-
Housing and HUD Programs Specialist	1.00	1.00	1.00	1.00	-
Principal Planner	1.00	1.00	1.00	1.00	-
	12.00	12.00	12.00	12.00	-
Finance					
Accountant I/II	5.00	5.00	5.00	4.00	(1.00)
Accounting Assistant I	1.00	-	-	-	-
Accounting Assistant II	5.00	4.00	4.00	5.00	1.00
Accounting Services Supervisor	2.00	2.00	2.00	2.00	-
Accounting Technician	2.00	3.00	3.00	3.00	-
Administrative Assistant III	1.00	2.00	2.00	2.00	-
Assistant Director of Finance	1.00	1.00	1.00	1.00	-
Buyer I/II	1.00	1.00	1.00	1.00	-
Director of Finance	1.00	1.00	1.00	1.00	-
Finance Manager	2.00	2.00	2.00	1.00	(1.00)
Management Analyst	1.00	1.00	1.00	1.00	-
Payroll Technician	2.00	2.00	2.00	2.00	-
Principal Management Analyst	-	-	-	1.00	1.00
Purchasing Assistant	1.00	1.00	1.00	1.00	-
Purchasing Manager	1.00	1.00	1.00	1.00	-
Revenue Collections Specialist	1.00	1.00	1.00	1.00	-
Risk and Safety Manager	1.00	1.00	1.00	1.00	-
Senior Accountant	2.00	2.00	2.00	2.00	-
	30.00	30.00	30.00	30.00	-
Fire					
Administrative Assistant I/II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-

Personnel Profile

AUTHORIZED POSITIONS

					FY 2019 Adopted
DEPARTMENT	FY 2017	FY 2018	FY 2018	FY 2019	Change From
/ Positions	Amended	Adopted	Amended	Adopted	FY 2018
	Budget	Budget	Budget	Budget	Amended
<u>Fire (continued)</u>					
Chief of Fire Department	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	1.00	-
Fire Battalion Chief	4.00	4.00	4.00	4.00	-
Fire Captain	16.00	16.00	16.00	16.00	-
Fire Division Chief	2.00	2.00	2.00	2.00	-
Fire Engineer	15.00	15.00	15.00	15.00	-
Fire Prevention Inspector II	1.00	1.00	1.00	1.00	-
Fire Prevention Technician	-	1.00	1.00	1.00	-
Firefighter	21.00	21.00	21.00	21.00	-
Marine Safety Officer	1.00	1.00	1.00	1.00	-
Principal Mangement Analyst	1.00	1.00	1.00	1.00	-
	65.00	66.00	66.00	66.00	-
<u>Human Resources</u>					
Administrative Assistant I/II	1.00	1.50	1.50	1.50	-
Director of Human Resources	1.00	1.00	1.00	1.00	-
Human Resources Analyst I/II	4.00	4.00	4.00	4.00	-
Human Resources Technician	2.00	2.00	2.00	2.00	-
Principal Human Resources Analyst	3.00	3.00	3.00	3.00	-
	11.00	11.50	11.50	11.50	-
<u>Information Technology</u>					
Administrative Assistant I/II	-	-			
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Assistant Director of Information Technology	-	1.00	1.00	1.00	-
Business Systems Analyst II	1.00	1.00	1.00	1.00	-
Director of Information Technology	1.00	1.00	1.00	1.00	-
Information Tech Sys Mgr/DatabAse Adm (3)	1.00	1.00	-	-	-
Information Technology Network Manager (3)	1.00	1.00	-	-	-
Information Technology Specialist I/II	2.00	2.00	2.00	2.00	-
Information Technology Specialist III	2.00	2.00	2.00	2.00	-
Information Technology Manager (3)	-	-	2.00	2.00	-
Network and Systems Administrator	3.00	3.00	3.00	3.00	-
Programmer Analyst I/II	1.75	2.00	2.00	2.00	-
Project Manager/Training Coordinator	2.00	2.00	2.00	2.00	-
SCADA Systems & Network Administrator	2.00	2.00	2.00	2.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	-
Telecommunications Manager	1.00	1.00	-	-	-
	19.75	21.00	20.00	20.00	-
<u>Library</u>					
Accounting Assistant I	1.38	1.50	1.50	1.50	-
Administrative Assistant I/II	3.53	3.53	3.53	3.53	-
Assistant Director of Libraries	1.00	1.00	1.00	1.00	-
Bookmobile Library Assistant	1.80	1.80	1.80	1.80	-
Building Maintenance Worker I	1.00	1.00	1.00	-	(1.00)
Building Maintenance Worker II	1.00	1.00	1.00	2.00	1.00
Courier/Driver	1.00	1.00	1.00	1.00	-
Director of Libraries	1.00	1.00	1.00	1.00	-
Information Technology Manager (3)	-	-	1.00	1.00	-
Information Technology Specialist I/II	1.00	1.00	1.00	1.00	-
Information Technology Specialist III	2.00	2.00	2.00	2.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions					FY 2019 Adopted Change From FY 2018 Amended
	FY 2017 Amended Budget	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	
<u>Library (continued)</u>					
Librarian I/II	18.01	18.01	18.01	18.01	-
Librarian III	3.00	3.00	4.00	4.00	-
Library Assistant I	1.00	1.00	1.00	1.00	-
Library Assistant II	25.41	28.50	28.50	28.50	-
Library Assistant III	10.00	10.00	10.00	10.00	-
Library Assistant IV	2.00	2.00	2.00	2.00	-
Library Division Manager	1.00	1.00	-	-	-
Library Information Specialist	5.00	5.00	5.00	5.00	-
Library Information Technology Manager (3)	1.00	1.00	-	-	-
Library Specialist	2.00	2.00	2.00	2.00	-
Management Analyst	1.00	1.00	1.00	-	(1.00)
Network & Systems Administrator	2.00	2.00	2.00	2.00	-
Principal Management Analyst	-	-	-	1.00	1.00
Programmer Analyst I/II	1.00	1.00	1.00	1.00	-
Service Field Crew Leader	1.00	1.00	1.00	1.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	-
Volunteer Coordinator Assistant	0.75	0.50	0.50	0.50	-
	89.87	92.83	92.83	92.83	-
<u>Parks and Recreation</u>					
Accounting Assistant I	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	3.00	3.00	3.00	3.00	-
Associate Planner I/II	1.00	1.00	1.00	1.00	-
Box Office Representative	1.25	1.25	1.25	1.25	-
Building Maintenance Worker I	1.50	1.50	1.50	1.50	-
Building Maintenance Worker II	1.00	1.00	1.00	1.00	-
Chief Ranger	1.00	1.00	1.00	1.00	-
Construction Specialist	1.00	1.00	1.00	1.00	-
Custodian	3.50	4.00	3.00	3.00	-
Director of Parks and Recreation	1.00	1.00	1.00	1.00	-
Facility Attendant	2.50	2.50	2.50	2.50	-
Field Supervisor	3.00	3.00	3.00	3.00	-
Golf Course Superintendent	1.00	1.00	1.00	1.00	-
Light Equipment Mechanic	2.00	2.00	2.00	2.00	-
Office Supervisor	1.00	1.00	1.00	1.00	-
Parks Field Crew Leader	3.00	4.00	4.00	4.00	-
Parks Maintenance Worker	27.00	27.00	28.00	28.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Ranger I/II	8.00	9.00	9.00	3.00	(6.00)
Recreation Assistant	4.50	5.00	5.00	5.00	-
Recreation Superintendent	1.00	1.00	1.00	1.00	-
Recreation Supervisor	5.00	5.00	5.00	5.00	-
Senior Parks Maintenance Worker	8.00	8.00	7.00	7.00	-
Senior Ranger	3.00	3.00	3.00	-	(3.00)
Service Field Crew Leader	1.00	1.00	1.00	1.00	-
Superintendent of Parks	1.00	1.00	1.00	1.00	-
Urban Forester	1.00	1.00	1.00	1.00	-
Wharf Construction Crew Leader	1.00	1.00	1.00	1.00	-
Wharf Construction Worker	4.00	4.00	4.00	4.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions					FY 2019 Adopted Change From FY 2018 Amended
	FY 2017 Amended Budget	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	
<u>Parks and Recreation (continued)</u>					
Wharf Supervisor	1.00	1.00	1.00	1.00	-
	94.25	97.25	96.25	87.25	(9.00)
<u>Planning and Community Development</u>					
Administrative Assistant I/II	4.00	4.00	4.00	3.00	(1.00)
Associate Planner I/II	4.00	4.00	3.00	3.00	-
Asst Director of Planning and Comm Dev	1.00	1.00	1.00	1.00	-
Building Inspector	2.00	1.00	1.00	1.00	-
Chief Building Official	1.00	1.00	1.00	1.00	-
Code Compliance Manager	1.00	1.00	1.00	1.00	-
Code Compliance Services Technician	1.00	1.00	1.00	1.00	-
Code Compliance Specialist	4.50	5.00	5.00	5.00	-
Deputy Building Official	1.00	1.00	1.00	1.00	-
Director of Planning and Comm Dev	1.00	1.00	1.00	1.00	-
Green Building Environmental Specialist	1.00	1.00	1.00	1.00	-
Management Analyst	-	1.00	1.00	1.00	-
Office Supervisor	1.00	1.00	1.00	1.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Principal Planner	2.00	2.00	2.00	2.00	-
Records Coordinator	1.00	1.00	1.00	1.00	-
Senior Building Inspector	4.00	3.00	3.00	3.00	-
Senior Planner	4.00	5.00	5.00	5.00	-
Senior Plans Examiner	2.00	2.00	2.00	2.00	-
Supervising Building Inspector	-	1.00	1.00	1.00	-
Supervising Plans Examiner	1.00	1.00	1.00	1.00	-
Sustainability and Climate Action Coordinator (1)	-	-	-	-	-
Transportation Planner	1.00	1.00	1.00	1.00	-
	38.50	40.00	39.00	38.00	(1.00)
<u>Police</u>					
Administrative Assistant I/II	2.00	2.00	2.00	2.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Chief of Police	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Community Service Officer I	6.00	9.00	9.00	8.00	(1.00)
Deputy Police Chief	2.00	2.00	2.00	2.00	-
Police Crime Analyst	-	-	-	1.00	1.00
Police Lieutenant	5.00	5.00	5.00	5.00	-
Police Officer (2)	76.00	76.00	76.00	76.00	-
Police Payroll and Purchasing Clerk	1.00	1.00	1.00	1.00	-
Police Property Attendant	3.00	3.00	3.00	3.00	-
Police Records Manager	1.00	1.00	1.00	1.00	-
Police Records Technician	7.00	7.00	7.00	7.00	-
Police Sergeant	15.00	15.00	15.00	15.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Ranger I/II	-	-	-	6.00	6.00
Senior Police Records Technician	1.00	1.00	1.00	1.00	-
Senior Ranger	-	-	-	3.00	3.00
Victim Advocate	1.00	1.00	1.00	1.00	-
	124.00	127.00	127.00	136.00	9.00

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions					FY 2019 Adopted Change From FY 2018 Amended
	FY 2017 Amended Budget	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	
Public Works					
Accounting Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	4.00	4.00	4.00	4.00	-
Assistant Engineer I/II	7.00	7.00	7.00	7.00	-
Associate Planner I/II	1.00	1.00	1.00	1.00	-
Associate Professional Engineer	4.00	4.00	5.00	5.00	-
Asst Dir of Public Works/City Engineer	1.00	1.00	1.00	1.00	-
Building Maintenance Worker I	1.00	1.00	1.00	1.00	-
Building Maintenance Worker II	1.00	1.00	1.00	1.00	-
Chemist I/II	1.80	1.80	1.80	1.80	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Construction Specialist	2.00	2.00	2.00	2.00	-
Custodian	1.00	1.00	1.00	1.00	-
Director of Public Works	1.00	1.00	1.00	1.00	-
Engineering Associate	2.00	2.00	2.00	2.00	-
Engineering Technician	4.00	4.00	4.00	4.00	-
Environmental Compliance Inspector	2.00	2.00	2.00	2.00	-
Environmental Microbiologist I	-	-	-	1.00	1.00
Environmental Projects Analyst	0.50	1.00	1.00	1.00	-
Equipment Mechanic I/II	7.00	7.00	7.00	7.00	-
Equipment Service Worker	3.00	3.00	3.00	3.00	-
Facilities Maint and Energy Projects Coord	1.00	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Field Supervisor	1.00	1.00	1.00	1.00	-
Garage Service Supervisor	1.00	1.00	1.00	1.00	-
Landfill Gate Attendant	1.00	1.00	1.00	1.00	-
Lead Equipment Mechanic	1.00	1.00	1.00	1.00	-
Management Analyst	2.00	2.00	2.00	2.00	-
Microbiologist	1.00	1.00	1.00	1.00	-
Office Supervisor	1.00	1.00	1.00	1.00	-
Parking Attendant	9.40	9.40	9.40	9.40	-
Parking Control Maintenance Worker	7.00	7.00	7.00	7.00	-
Parking Enforcement Officer	7.00	7.00	7.00	7.00	-
Parking Facility Maintenance Assistant	7.00	8.50	8.50	8.50	-
Parking Office Representative	3.50	3.50	3.50	3.50	-
Parking Office Supervisor	1.00	1.00	1.00	1.00	-
Parking Program Manager	1.00	1.00	1.00	1.00	-
Parking Services Supervisor	3.00	3.00	3.00	3.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Public Works Operations Manager	2.00	2.00	2.00	2.00	-
QA/QC Laboratory Chemist	1.00	1.00	1.00	1.00	-
Recycling Center Maintenance Mechanic	1.00	1.00	1.00	1.00	-
Resource Recovery Equipment Operator	4.00	4.00	4.00	4.00	-
Resource Recovery Supervisor	6.00	6.00	6.00	6.00	-
Resource Recovery Worker I/II	15.00	15.00	15.00	15.00	-
Senior Professional Engineer	2.00	2.00	2.00	2.00	-
Senior Environmental Compliance Inspector	1.00	1.00	1.00	1.00	-
Senior Environmental Projects Analyst	1.00	1.00	1.00	1.00	-
Senior Parking Attendant	1.00	1.00	1.00	1.00	-
Senior Parking Controls Maint Worker	1.00	1.00	1.00	1.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2017 Amended Budget	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	FY 2019 Adopted Change From FY 2018 Amended
Public Works (continued)					
Senior Resource Recovery Worker	4.00	5.00	5.00	5.00	-
Senior Service Maintenance Worker	4.00	4.00	4.00	4.00	-
Senior Wastewater Collection Maint Tech	4.00	4.00	4.00	4.00	-
Senior Wastewater Plant Operator	5.00	5.00	-	-	-
Senior Wastewater Plant Operator III/IV		-	5.00	5.00	-
Service Field Crew Leader	3.00	3.00	5.00	7.00	2.00
Service Maintenance Worker	8.00	8.00	8.00	8.00	-
Solid Waste Worker	39.50	39.50	39.50	39.50	-
Superintendent of Parking Services	1.00	1.00	1.00	1.00	-
Superintendent of Solid Waste	1.00	1.00	1.00	1.00	-
Superintendent of Waste Disposal	1.00	1.00	1.00	1.00	-
Supt of WW Col/ Treatmnt Facility	1.00	1.00	-	-	-
Traffic Engineer	1.00	1.00	1.00	1.00	-
Transportation Coordinator	1.00	1.00	1.00	1.00	-
Utility Maintenance Technician	1.00	1.00	-	-	-
Waste Reduction Assistant	2.00	2.00	2.00	2.00	-
WasteWater Collection Field Crew Leader	2.00	2.00	2.00	2.00	-
WasteWater Collection Maint Tech I	3.00	3.00	3.00	3.00	-
WasteWater Collection Maint Tech II	2.00	2.00	2.00	2.00	-
WasteWater Collection Manager	1.00	1.00	1.00	1.00	-
WasteWater Collection Mech Technician I/II	1.00	1.00	1.00	1.00	-
WasteWater Facilities Electr/InstrTech I/II	2.00	2.00	4.00	4.00	-
WasteWater Facilities Electrical/Instr Sup	1.00	1.00	1.00	1.00	-
WasteWater Facilities Lead Mech Tech	1.00	1.00	1.00	1.00	-
WasteWater Facilities Mechanical Tech I/II	8.00	8.00	10.00	10.00	-
WasteWater Facilities MechSupervisor	1.00	1.00	1.00	1.00	-
WasteWater Lab/Envl Compliance Mgr	1.00	1.00	1.00	1.00	-
WasteWater Plant Operator II/III	9.00	9.00	9.00	9.00	-
Wastewater System Manager		-	1.00	1.00	-
WasteWater Treatment Facility Opr Mgr	1.00	1.00	1.00	1.00	-
Wastewater Treatment Operations Supervisor		-	1.00	1.00	-
	239.70	242.70	249.70	252.70	3.00
Water					
Administrative Assistant I/II	2.00	2.00	2.00	2.00	-
Administrative Assistant III	1.00	2.00	2.00	2.00	-
Administrative Services Manager	1.00	-	-	-	-
Assistant Engineer I/II	2.00	3.00	3.00	4.00	1.00
Associate Civil Engineer	5.00	5.00	5.00	5.00	-
Associate Planner I/II	2.00	2.00	2.00	2.00	-
Associate Professional Engineer	-	-	0.75	0.75	-
Chief Ranger	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Customer Service Manager	1.00	1.00	1.00	1.00	-
Deputy Water Director/Engineering Mgr	1.00	1.00	1.00	1.00	-
Deputy Water Director/Operations Mgr	1.00	1.00	1.00	1.00	-
Director of Water Department	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	1.00	-
Engineering Technician	3.00	3.00	3.00	2.00	(1.00)
Environmental Microbiologist I/II/III	1.00	1.00	1.00	1.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
	Amended Budget	Adopted Budget	Amended Budget	Adopted Budget	Change From FY 2018 Amended
Water (continued)					
Environmental Projects Analyst	4.00	4.00	4.00	4.00	-
Finance Manager	-	1.00	1.00	1.00	-
Laboratory Technician	2.00	2.00	2.00	2.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Microbiologist I/II	-	1.00	1.00	1.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Ranger I/II	4.00	4.00	4.00	3.00	(1.00)
Ranger Assistant	3.50	3.50	3.50	3.50	-
Senior Civil Engineer	1.00	1.00	1.00	1.00	-
Senior Electrician	1.00	1.00	1.00	1.00	-
Senior Environmental Projects Analyst	1.00	2.00	2.00	2.00	-
Senior Plant Maintenance Mechanic	1.00	1.00	1.00	1.00	-
Senior Ranger	-	-	-	2.00	2.00
Senior Water Distribution Operator	6.00	6.00	6.00	6.00	-
Sup of Water Treatment and Production	1.00	1.00	1.00	1.00	-
Superintendent of Water Distribution	1.00	1.00	1.00	1.00	-
Utility Account Specialist	2.00	4.00	4.00	4.00	-
Utility Maintenance Technician	4.00	4.00	4.00	4.00	-
Utility Service Field Technician I/II	2.00	2.00	2.00	2.00	-
Utility Service Representative I/II	6.00	6.00	6.00	6.00	-
Utility Supervisor	1.00	1.00	1.00	1.00	-
WW Facilities Mechanical Supervisor	-	-	-	1.00	1.00
Water Conservation Manager	1.00	1.00	1.00	1.00	-
Water Conservation Representative	2.00	2.00	2.00	2.00	-
Water Distribution Crew Leader III/IV	6.00	6.00	6.00	6.00	-
Water Distribution Operator II/ III	9.00	9.00	9.00	9.00	-
Water Distribution Sup V Chief Distr Opr	1.00	1.00	1.00	1.00	-
Water Facilities Electrical/Instr Tech II/III	1.00	1.00	1.00	1.00	-
Water Facilities Field Supervisor	1.00	1.00	1.00	1.00	-
Water Facilities Mechanical Tech II/III	1.00	1.00	1.00	1.00	-
Water Meter Specialist	2.00	2.00	2.00	2.00	-
Water Meter Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Technician	2.00	2.00	2.00	2.00	-
Water Quality Chemist I/II/III	2.00	2.00	2.00	2.00	-
Water Quality Manager	1.00	1.00	1.00	1.00	-
Water Treatment Operator II/III/IV	8.00	8.00	8.00	8.00	-
Water Trtmt Sup IV/V-Chief Plant Opr	1.00	1.00	1.00	1.00	-
Watershed Compliance Manager	1.00	1.00	1.00	1.00	-
	106.50	112.50	113.25	115.25	2.00
Total Positions Authorized	842.82	865.03	869.78	873.78	4.00

(1) The Sustainability and Climate Action Coordinator position was moved to the City Manager's office in FY 2017.

(2) Five Police Officer positions are unfunded.

(3) Position title changed.

Debt Service Obligations

Legal Debt Margin

Under section 1418 (Bonded Debt Limit) of the City's Charter, the City shall not incur an indebtedness evidenced by general obligation bonds which shall in the aggregate exceed the sum of fifteen percent (15%) of the total assessed valuation for purposes of City taxation, of all the real and personal property within the City, exclusive of any indebtedness that has been or may hereafter be incurred for the purposes of acquiring, constructing, extending or maintaining municipal utilities for which purpose a further indebtedness may be incurred by the issuance of bonds, subject only to the provisions of the State Constitution⁽¹⁾ and of this Charter.

Legal Debt Margin For Fiscal Year 2017:

Total assessed value	\$ 8,670,965,022 ⁽²⁾
Fifteen percent (15%) of total assessed value	1,300,644,753
Debt applicable to limit:	
General obligation bonds (reported at accreted value)	5,475,000
Less: Amount available in the debt service fund	
for repayment of bonds	<u>1,346,719</u>
Total net debt applicable to limit	<u>4,128,281</u>
Legal debt margin	<u><u>1,296,516,472</u></u>

Notes:

1. California Government Code, Section 43605 sets the debt limit at 15% of the total assessed valuation of all real personal property within the City.

2. Total Assessed Value from FY17

Sources:

County of Santa Cruz Auditor-Controller's Office

City of Santa Cruz, California FY 2017 Comprehensive Annual Financial Report (CAFR)

BUDGET GLOSSARY

Accrual Basis - Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Activities - Specific services performed in accomplishing Department objectives and goals.

Appropriation - An authorization made by Council that permits the City to incur obligations and to make expenditures of resources.

Assessed Valuation - A value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 100% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base of assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal. Property taxes for general purposes cannot exceed 1% of assessed value.

Audit - Prepared by an independent certified public accountant (CPA), the primary objective of an audit is to determine if the City's financial statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with performing an audit, independent auditors customarily issue an Independent Auditors' Report stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

Bonds - A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as buildings, streets, and utility infrastructure.

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals, and objectives.

Budget Amendment - Under the City Charter, the Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by majority vote. The City Manager has the authority to approve administrative adjustments to the budget as long as those changes will not have a significant policy impact nor affect budgeted year-end fund balances.

Budget and Fiscal Policies - General and specific guidelines adopted by the Council that govern financial plan preparation and administration.

Budget in Brief - Included in the opening section of the budget, the Budget in Brief is a message from the Finance Director that provides the Council and the public with a summary of key financial indicators of the City's Annual Budget.

Budget Message - Included in the opening section of the budget, the Budget Message provides the Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals, and objectives.

Capital Assets - Expenditures of a long-term nature such as land, buildings, machinery, furniture, and other equipment. The City has defined such assets as those with an expected life in excess of one year and an acquisition cost in excess of \$5,000.

Capital Improvement Program (CIP) - A multi-year program (plan) for maintaining or replacing existing public facilities and assets, and for building or acquiring new ones.

Capital Outlay - Expenditures to acquire, rehabilitate, or construct general capital assets and major improvements.

Carryover - Unspent funds, either encumbered, reserved, or unobligated, brought forward from prior fiscal years.

Climate Action Plan - In order to improve the energy efficiency of municipally owned and/or operated facilities, the City has developed a Climate Action Plan. Projects that support the Climate Action Plan have been identified in the CIP section of the budget.

Debt Financing - Borrowing funds for capital improvements needed today and pledging future revenues to repay principal and interest expenditures (see Debt Service).

Debt Instrument - Method of borrowing funds, including general obligation bonds, revenue bonds, lease/purchase agreements, lease-revenue bonds, tax allocation bonds, certificates of participation, and assessment district bonds.

Debt Service - Payments of principal and interest on bonds and other debt instruments according to a pre-determined schedule.

Debt Service Fund - This fund type is used to account for the payment and accumulation of resources related to general long-term debt principal and interest; debt service payments related to enterprise operations are directly accounted for in those funds.

Department - A major organizational unit of the City that has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

Encumbrance - Financial commitments, such as Purchase Orders or contracts, which are chargeable to an appropriation and for which a portion of the appropriation is reserved.

Enterprise Funds - Enterprise funds establish a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It is the City's intent that the costs (including depreciation) of providing goods or services to the general public be financed or recovered primarily through user charges. The City has established five enterprise funds: Water, Waste Water, Storm Water, Refuse, and Parking.

Expenditure - The outflow of funds paid or to be paid for assets, goods, or services, regardless of when the invoice is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended (see Encumbrance).

Financial Position - The term financial position is used generically to describe either fund balance or working capital. Because governmental and enterprise funds use different bases of accounting, fund balance and working capital are different measures of results under generally accepted accounting principles. However, they represent similar concepts: resources available at the beginning of the year to fund operations, debt service, and capital improvements in the following year.

Fiscal Year - The beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

Fund Balance - Also known as financial position, fund balance for the governmental fund types is the excess of fund assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Fund balance is a similar (although not exact) concept as working capital in the enterprise funds (see Working Capital).

Fund - An accounting entity that records all financial transactions for specific activities or government functions. The six generic fund types used by the City are: General Fund, Special Revenue, Debt Service, Capital Projects, Enterprise, and Internal Service Funds.

General Fund - The primary operating fund of the City, all revenues that are not allocated by law or contractual agreement to a specific fund are accounted for in the General Fund. Except for subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose (see Fund).

Goal - A statement of broad direction, purpose, or intent.

Governmental Funds - Funds generally used to account for tax-supported activities. The City utilizes four different types of governmental funds: the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

Investment Revenue - Interest income from the investment of funds not immediately required to meet cash disbursement obligations.

Major City Goals - Provides policy guidance and direction for the highest priority objectives to be accomplished during the year.

Modified Accrual - An accounting method that recognizes revenues when they become available and measurable, and recognizes expenditures when liabilities are incurred.

Objective - A statement of specific direction, purpose, or intent, based on the needs of the community and the goals established for a specific program.

Operating Budget - The portion of the budget that pertains to daily operations and delivery of basic governmental services.

Operations - A grouping of related programs within a functional area.

Overhead - Administrative costs associated with city-wide operations which cannot be attributed to any specific department. These costs are subject to a city-wide overhead cost allocation plan to distribute costs on an equitable basis to departments and funds that are the beneficiaries of such expenses.

Reserve - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue Bonds - Bonds sold to construct a project that will produce revenues pledged for the payment of related principal and interest.

Special Revenue Funds - This fund type is used to account for the proceeds from specific revenue sources (other than Trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

Subventions - Revenues collected by the State (or other level of government) that are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in-lieu and gasoline taxes.

Working Capital - Also known as financial position in private sector accounting, and in enterprise fund accounting in the public sector, working capital is the excess of current assets over current liabilities. For the enterprise funds, this term is a similar (although not exact) concept as fund balance in the governmental fund types.

ACRONYMS

BFCC	Beach Flats Community Center
CAFR	Comprehensive Annual Financial Report
CalPERS	California Public Employees' Retirement System
CDBG	Community Development Block Grant
CIP	Capital Improvement Program
COP	Certificates of Participation
CPVAW	Commission for the Prevention of Violence Against Women
CRM	Cooperative Retail Management
CSO	Community Service Officer
DMC	Downtown Management Corporation
DOF	Department of Finance (California)
ED	Economic Development
EOC	Emergency Operations Center
FTE	Full-Time Equivalents
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GO	General Obligation
IHAPP	Inclusionary Housing Affordability Preservation Program
ISF	Internal Services Fund

IT	Information Technology
JPA	Joint Powers Authority
LAIF	Local Agency Investment Fund
LMIHF	Low and Moderate Income Housing Fund
MBNMS	Monterey Bay National Marine Sanctuary
MOU	Memorandum of Understanding
OES	Office of Emergency Services
OPEB	Other Post-Employment Benefits
PEPRA	Public Employees' Pension Reform Act
PERS	Public Employees' Retirement System
POB	Pension Obligation Bond
RDA	Redevelopment Agency
ROPS	Recognized Obligation Payment Schedule
SA	Successor Agency (City of Santa Cruz, as Successor Agency to the former Santa Cruz Redevelopment Agency)
SCC	Santa Cruz County
SCMU	Santa Cruz Municipal Utilities
SCO	State Controller's Office (California)
TOT	Transient Occupancy Tax
UCSC	University of California, Santa Cruz
UUT	Utility Users Tax
VLf	Vehicle In-Lieu Fees
WSAC	Water Supply Advisory Committee