

City of Santa Cruz, California

1866 – 2016

150 Years Young

View of Santa Cruz

By Leon Trousset

Collection of Holy Cross Church/Mission, Monterey diocese
On display at the Museum of Art and History



Incorporated 1866

809 Center Street
Santa Cruz, CA 95060

CityofSantaCruz.com

Adopted

2016 Annual Budget
July 1, 2015 – June 30, 2016



Adopted ANNUAL BUDGET

Fiscal Year 2016
July 1, 2015 – June 30, 2016

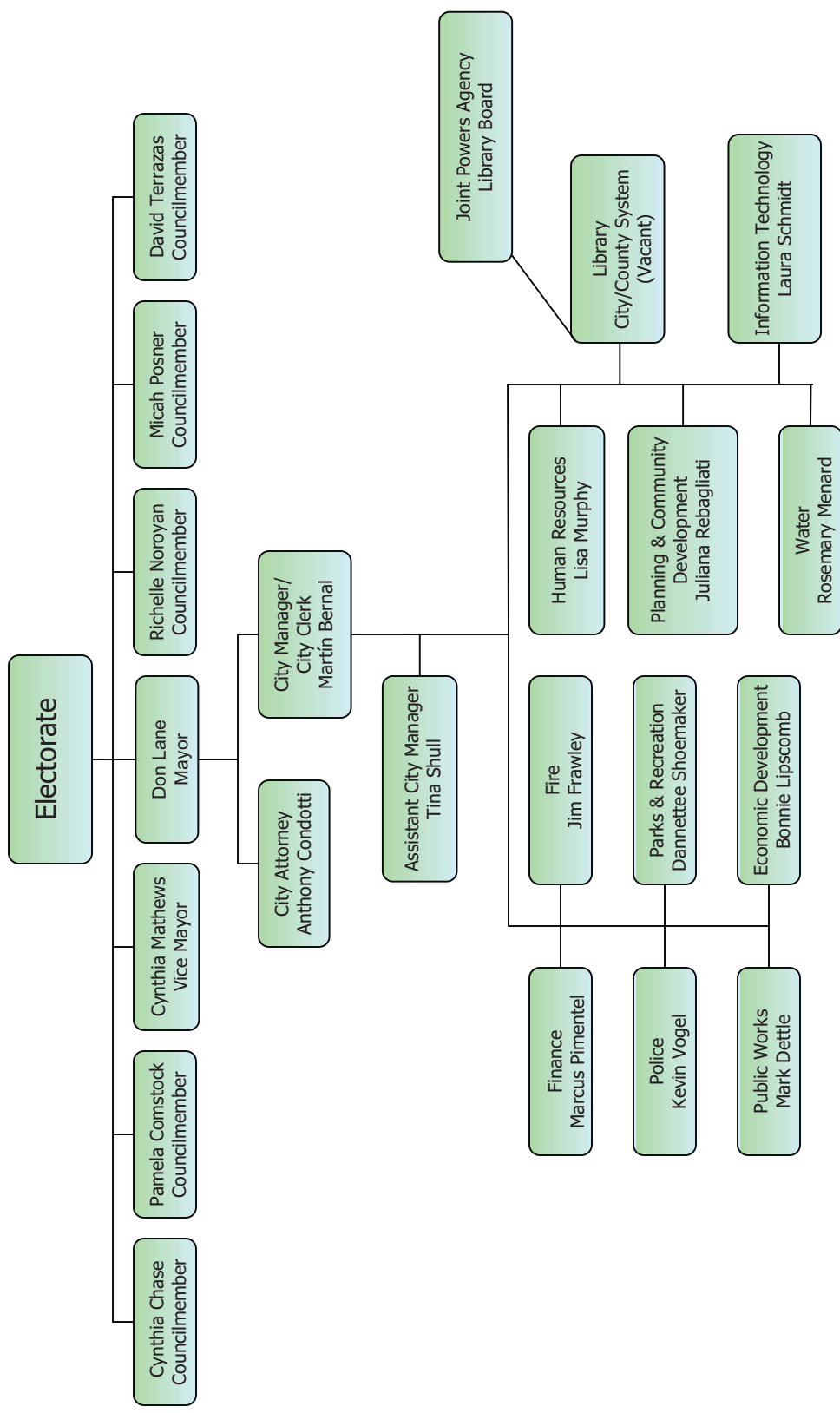
Mayor Don Lane

Vice Mayor Cynthia Mathews
Councilmember Pamela Comstock
Councilmember Micah Posner

Councilmember Cynthia Chase
Councilmember Richelle Noroyan
Councilmember David Terrazas

Martín Bernal
City Manager

City of Santa Cruz Organization Chart



Administrative Staff

City Manager	Martín Bernal
Assistant City Manager.....	Tina Shull
Chief of Fire.....	Jim Frawley
Chief of Police	Kevin Vogel
City Attorney	Anthony Condotti
Director of Economic Development	Bonnie Lipscomb
Director of Finance	Marcus Pimentel
Director of Human Resources.....	Lisa Murphy
Director of Information Technology.....	Laura Schmidt
Director of Libraries (Interim).....	Janis O’Driscoll
Director of Parks and Recreation.....	Dannettee Shoemaker
Director of Planning and Community Development	Juliana Rebagliati
Director of Public Works	Mark Dettle
Director of Water	Rosemary Menard

Board, Commission & Committee Chairpersons

Arts Commission	Abra Allen
Board of Building and Fire Appeals	William C. Kempf
Commission for Prevention of Violence Against Women	Esther Greenburg
Downtown Commission.....	Zachary E. Davis
Equal Employment Opportunity Committee	vacant
Historic Preservation Commission	Ian Blackwood
Measure K Oversight Committee	vacant
Parks and Recreation Commission	Randy Widera
Planning Commission	Peter J. Kennedy
Sister Cities Committee	Peggy Pollard
Successor Agency Oversight Board to the former Redevelopment Agency	Cynthia Mathews
Transportation and Public Works Commission	Brooke Crumpton
Water Commission.....	David Green Baskin





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Santa Cruz
California**

For the Fiscal Year Beginning

July 1, 2014

Executive Director

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Table of Contents

City of Santa Cruz Organization Chart.....	Intro - 1
Administrative Staff and Board, Commission & Committee Chairpersons	Intro - 2
Map of the City of Santa Cruz	Intro - 3
GFOA Distinguished Budget Award	Intro - 4
Table of Contents	TOC -1
City Manager’s Budget Message.....	i
Budget In Brief	ix
Introduction	1
Guide to the Document	10
Budget Resolutions	13
Primary General Fund and General Revenues	17
City Debt Service Obligations.....	21
Personnel Profile	27
Department Summaries	
City Attorney.....	37
City Council	41
City Manager	47
City - Non-Departmental	59
Economic Development & RDA and Housing Successor Agencies	73
Finance	107
Fire.....	119
Human Resources.....	133
Information Technology	147
Library (City)	155
Parks and Recreation.....	161
Planning and Community Development.....	195
Police	209
Public Works	225
Water.....	281

Table of Contents (continued)

Capital Outlay.....	303
Capital Improvement Program	313
Guide to the Three-Year Capital Improvement Program	314
Projects that Support the City’s Climate Action Plan	316
Unfunded Projects	317
Fire Department	319
Parks and Recreation Projects	327
Public Works Projects	365
Economic Development & Successor Agency Projects.....	433
Water Projects.....	439
Citywide Projects	459
Financial Summaries	
Overview.....	469
Summary of Projected Revenues and Other Financing Sources	470
Summary of Projected Expenditures and Other Financing Uses.....	475
Summary of Transfers	480
Revenues and Other Financing Sources – Primary General Fund	482
Operating Expenditures by Department – Primary General Fund	484
Recap of Funds Fiscal Years 2016 and 2015	486
Estimated Available Fund Balance Projections	493
Acronyms	567
Glossary.....	569



City Manager's Budget Message **Martín Bernal**

May 12, 2015

To the Honorable Mayor and Members of the City Council

As we prepare to enter the City's 150th year, it is my pleasure to present the Fiscal Year (FY) 2016 Adopted Budget for the City of Santa Cruz. This budget represents the City's financial plan for the coming fiscal year. The budget defines how we operate as a city and sets our expenditure priorities based on the City Council's adopted goals and priorities. The budget provides the means to fund the ongoing maintenance and improvements to the City's infrastructure, including our streets, bridges, parks, and utilities. Moreover, this budget funds the program and services to keep Santa Cruz a vibrant place to live, work and visit.

The Adopted FY 2016 budget totals \$212.8 million. This figure includes an operating budget of \$182.6 million and capital project appropriations of \$30.1 million. Included in the operating budget is the City's General Fund of \$86.2 million, which supports our day-to-day public safety, roads, traffic, and parks operations and enterprise funds of \$87.1 million (the largest of which are the Water Fund of \$35.6 million, Wastewater Fund of \$24.4 million, and Refuse Fund of \$18.9 million). At present, our General Fund contains a modest budgetary *gap* of 1.1% that would be *funded from* existing reserves at year end.

Budget Considerations

The City continues to emerge from the Great Recession, allowing us to slowly shift from a reactive to a proactive mode. We are no longer in a position to have to make significant reductions in programs and services or to ask for concessions from our employees. We have even been able to make modest one-time investments in infrastructure and employee compensation, and to address unfunded liabilities. The recovery has been incremental and as a result so has our approach to budgetary growth. As such, we are fortunate to be in a position to recommend some ongoing, operational investments. Nevertheless, despite the hopeful economic conditions, there are important factors that need to be considered as we look ahead at the long-term fiscal health of our City and sustainability of operations.

Key Fiscal Actions

June 24, 2014. Adopted on-time budget that meets reserve requirements

September 23, 2014. Approved new water rates to create interim drought funding and long-term resources for infrastructure projects

September 9, 2014. Adopted a General Fund surplus policy to prioritize available resources towards reduction of unfunded capital projects and debt obligations

September 9, 2014. Created the Economic Development Trust to support economic projects and initiatives

January 27, 2015. Approved new refuse rates to support capital and infrastructure needs.

April 2015. Finalized issuance of \$14.3 Million, low-interest (1.97%) debt to accelerate road improvement projects

May 5, 2015. Held a public Budget 101 Study Session

May 12, 2015. Released the Adopted FY 2016 Budget

The City's fiscal status is largely determined by four major factors: (1) the condition of the overall economy; (2) the City's tax base; (3) built-in cost increases (i.e., retirement, health and capital and service demands); and (4) the City's fiscal policies and practices.

The economy continues to improve (although it lags behind the Bay Area economy) as reflected by reduced unemployment; an improving housing market; increased development activity; and sustainable increases in sales and hotel tax revenues. The City's tax base is also growing, emphasized by the addition of new hotels, some of which have opened for business while others are under construction and several are entitled and expected to be built over the next several years. We are also seeing increased development activity in the Downtown and major business corridors and growth in overall economic activity citywide.

These improvements on the revenue side of the equation are tempered by mandatory, built-in cost increases that are largely out of the City's control. Most significant are employee benefit costs for pensions and healthcare. Healthcare costs and PERS pension rates are expected to grow into the foreseeable future. PERS will take many years to recover from the investment losses of the Great Recession, with this recovery borne by its member entities, such as the City. Moreover, PERS is expected to make policy changes that are likely to result in rates above the already projected increases. The impact will be that pension costs in particular are expected to continue to escalate beyond historical norms through the end of the next decade and could peak at 60% for safety (Fire and Police) and 25% for all non-safety positions (as a percent of salary). It is also important to note that all of the City's employment contracts are either under negotiation in the current year or will be in the coming fiscal year. We will also need to implement ways to reduce our unfunded pension obligations. Service demand and aging infrastructure and facilities also put significant pressure to increase allocations of resources to meet new community expectations and to keep pace with the ever increasing rate of capital and construction costs.

Given these considerations, what we face then is a situation whereby much of the economic and revenue gains are absorbed by the built-in cost increases, leaving little room for new/expanded programs and services, deferred maintenance, and infrastructure investments.

This economic reality will weigh heavily on the City's ability to make improvements in the coming years. Alternate funding strategies must be explored to meet community demands.

The City continues to adhere to and develop fiscal best practices. Our General Fund balance meets our minimum 2-month operating criteria; we have set aside modest funding for future retirement obligations; we have created policies to prioritize reduction of unfunded obligations; and, we have created a dedicated funding source to support Economic Development initiatives. These policies have served us well, allowing the City to maintain an enviable AA+ bond rating. This bond rating is important because it allows the City to secure low interest rates for any debt issued.

During the past several months, the City Council has committed to refining its three-year Strategic Plan, which focuses our collective efforts to address community needs and

improve the quality of life in Santa Cruz. The plan includes six goals that cover virtually all of the City's activities. These broad goals are:

- Environmental Sustainability and Well-Managed Resources
- Community Safety and Well-Being
- Economic Vitality
- Organizational Health and Sustainability
- Reliable and Forward Thinking Infrastructure
- Engaged and Informed Community

While we have an extensive list of projects to meet the City Council's adopted goals and priorities, an area that has become critical and is worthy of special attention is infrastructure and facilities.

Infrastructure and Facilities

A renewed focus on infrastructure and facilities is required. Infrastructure is a core function and responsibility of a municipality. We have aging infrastructure and facilities. The City will celebrate its 150 anniversary next year. While City's enterprise funds have the ability to set rates in order to fund capital projects, this is not the case for the General Fund. The current unfunded capital and facility projects list totals over \$200 million. Moreover, the City has lost a significant source of infrastructure funding with the elimination of redevelopment. It is very clear then that if we are to make progress, a new funding strategy needs to be deployed.

We have been fortunate to issue \$14.3 million in low-interest (1.97%) Measure H debt to fund much needed road improvements throughout the City. The City will enjoy these improvements in the next several years. We also remain hopeful that the California State Legislature will allow the City to access an additional \$35 million in bonds frozen in the Redevelopment dissolution process for which we are making debt payments but not receiving any benefit. Access to these funds will make significant progress on improving sections of the City like Ocean Street and the Beach Area, as well as support projects like the Highway 1 bridge replacement, which are essential for economic development and job creation opportunities. Additionally, the bonds include funding for much needed affordable housing.

The most significant infrastructure needs are highlighted below.

Water Utility

In the coming months, the Water Supply Advisory Committee (WSAC) is poised to bring forward recommendations to address the City's ongoing drought water supply problem. This will likely require a multi-year, multi-million dollar investment. Moreover, it is important to remember that the City's water system is over 100 years old and requires major infrastructure investments to keep it operating in a safe and effective manner. Among the items that need attention are pipelines, Loch Lomond Reservoir, and treatment facilities.

Roads and Intersections

While we are fortunate to have a designated source of funds for road paving (2006 Measure H sales tax), there is a growing need to improve certain roads, intersections, and bridges to address vehicular congestion and safety, and to make them safer and more usable for pedestrians and bicycles.

Broadband

In addition to existing infrastructure, the City must develop the infrastructure of the future that will support ongoing economic vitality. Specifically, the City needs a high-speed broadband network as detailed in the City Council-approved Broadband Master Plan policies.

Lighting and Landscaping

The lighting and landscaping in a number of the City's major thoroughfares is now close to end-of-life and needs to be updated, such as Ocean Street, Beach Street, and Riverside Avenue.

Sidewalks/Curbs

We have miles of sidewalks that need replacement and areas where they need to be installed to make Santa Cruz a more walkable city.

Storm Drains

There are several areas of the City where existing storm drains are inadequate and cannot prevent flooding during storm events.

Community Facilities

The City is fortunate to have a wealth of community facilities. As the City Council recently learned, we have done a very good job maintaining most facilities. However, many have become outdated and need improvements to make them more accessible, safe, and to continue to be functional into the future. Among those major facilities needing modernization are libraries, golf lodge, community centers, and the corporation yard.

Wharf Master Plan

A vital economic engine for our community, the Santa Cruz Municipal Wharf turned 100 years old during the FY 2015 budget year. Staff is now working on implementation steps for the City Council-approved Wharf Master Plan. This plan focuses on how to usher the half-mile long landmark into the next century of its existence. The plan lays out a comprehensive vision for increasing public access and recreational uses on the Wharf, business and economic development opportunities, integration of scientific, educational, and research initiatives, parking and vehicular movement improvements,; and the preparation of design and development standards for buildings and public spaces. In addition, the Engineering Report component identifies repairs and upgrades to the Wharf necessary to see it through to its next major anniversary.

Civic Auditorium Master Plan

Similarly, for our 75 year old Civic Auditorium, city staff and the community are focused on the Civic Auditorium Master Plan to consider options to how best invest now in the Civic to renew its life for the next 75 years.

Permanent Arena/Events Center

In their third year the NBA Development League team, the Santa Cruz Warriors have already made a significant positive impression with their community involvement and in enhancing the vibrancy of the downtown. City staff is currently working on a feasibility study to consider a permanent state-of-the-art arena/multiple-use facility.

Adopted Budget Highlights

The FY 2016 adopted budget builds on last year's approach to focus on reinvesting in core services that were stretched tight by the Great Recession. Departments were invited to submit modest budget enhancement proposals, as opposed to status quo or reduced budgets with an aim to rebuild and strengthen our core City services while advancing the Council's Strategic Plan.

Following is a summary of the modest areas recommended for additional investment, as presented in the FY 2016 Adopted Budget.

Capital Improvement Program (CIP)

The initial CIP budget contained \$31.7 million in total FY 2016 projects, including \$5.9 million in requested funding from the General Fund. However, after review of available General Fund dollars, only \$1.23 million in funding exists. Many of the projects proposed for funding and those that went unfunded would address deferred maintenance needs in our parks, facilities, and streets. As discussed in the previous pages, a comprehensive alternate funding strategy is required to realistically address the City's great demand for capital investment.

Parks and Recreation

In the last two years, the Parks and Recreation Department budget provided for additional temporary park rangers to address public safety concerns as well as enhance the maintenance, parks planning, and recreational program functions of the department. The adopted budget builds on these staffing investments by supporting the Parks Master Plan development, ranger, and maintenance services. The CIP includes modest funding to improve some parks and community facilities, and to beautify key street medians.

Planning and Community Development

As the local business and residential economy has improved, we are seeing increased demand for development services. While this is a good sign for our local economy, the department service levels require additional investments to support and bring in-house planning and plans examiner services that were formally contracted out and to streamline and simplify the development review process.

Public Works

Within all of Public Works (roads, resource recovery, wastewater, refuse, parking, landfill, maintenance, etc.), moderate staffing reallocation and changes are contained in the Adopted Budget. However, within the CIP, the infusion of \$14.3 million over 3-years from the issuance of Measure H sales tax-supported debt and grant funded projects has increased the FY 2016 CIP program to \$16.2 million.

Information Technology

The adopted budget continues recognition of the need to be innovative and creative with limited resources to support required, critical IT systems and infrastructure in our operating departments. To help address this critical service gap is the creation of a new position class, Business Systems Analyst. This class will help maximize existing technological resources within the City while also keeping current systems and processes compliant with external requirements.

Conclusion

The City continues to make significant progress consistent with the adopted Strategic Plan. We are seeing revenue gains in the General Fund but are also experiencing uncontrollable pension and health benefit expenditures as well as urgent demand for interim funding of infrastructure and capital costs. Accordingly, we have little room to add new programs and services or to invest any significant dollars in capital projects. Therefore, we must continue our efforts to build the City's tax base, increase efficiency, and implement best fiscal practices.

Our limited resources will continue to be directed at maintaining and rebuilding core functions and services. We are also facing a tremendous and growing backlog of deferred maintenance and infrastructure needs. These needs cannot be addressed within the operating budget and so we must develop and implement an infrastructure strategic plan which sets out a vision and funding plan. My hope is that we will begin this work in the coming months.

Acknowledgments

I want to thank the City Councilmembers for your ongoing leadership and support. I also want to express my sincere appreciation to the City's employees for their hard work and dedication. The development of this budget is a collaborative effort led by the City's executive team who also deserve recognition. We deployed a much more rigorous process this year necessitating double the meetings and review than in past years, and at the same time reduced the timeline to prepare, present, and adopt the budget.

Finally, our finance professionals who together crafted this budget deserve much praise. More specifically, I want to acknowledge our Finance Director Marcus Pimentel and Assistant Finance Director Cheryl Fyfe for their leadership, resilience, and quality work. Finance Manager Raymond Chin, Senior Accountant Beth Cabell, and Accountant IIs, Ralph Reader, Tracy Cole, and Nick Gong provided critical support in the direct development of this financial plan with support by Administrative Assistant III Natalia Duarte and the rest of the Finance Department staff to manage an even more condensed timeline than the prior year.

The City continues to be fortunate to have such a high, professional level of commitment and talent throughout our entire City.

Sincerely,

A handwritten signature in blue ink, reading "Martín Bernal", is displayed on a light yellow rectangular background. The signature is fluid and cursive, with a large, looping final flourish.

Martín Bernal
City Manager

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FY
2016

Budget in Brief

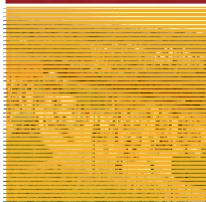
Adopted FY 2016 Budget

Due to difficult and strategic decisions of the City Council, the dedication and creativity of the City's workforce, and our adaptability approach over the last four years to address a structural budget deficit, the City of Santa Cruz finds itself in a healthy fiscal position with a projected Fiscal Year 2015 balanced budget and an AA+ credit rating.

Contained herein are key financial indicators of the City's Adopted Fiscal Year 2016 Budget.



City Hall, Santa Cruz, California



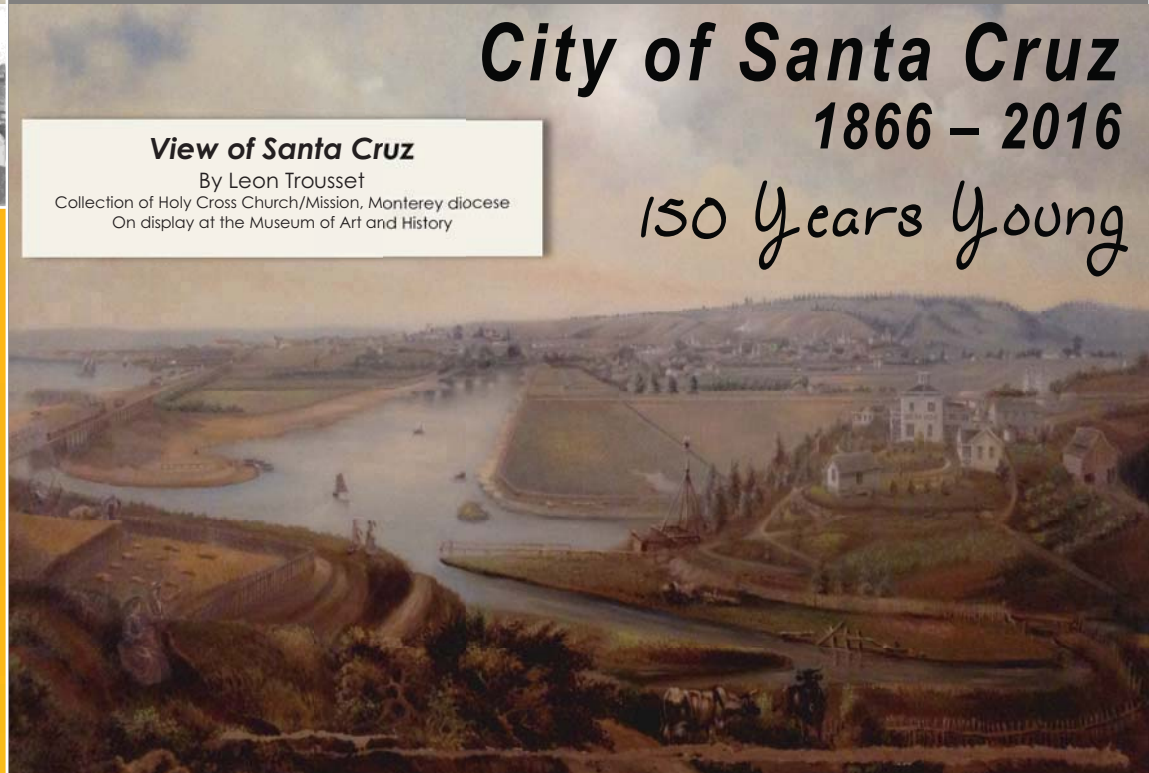
City of Santa Cruz 1866 – 2016

View of Santa Cruz

By Leon Trouset

Collection of Holy Cross Church/Mission, Monterey diocese
On display at the Museum of Art and History

150 Years Young

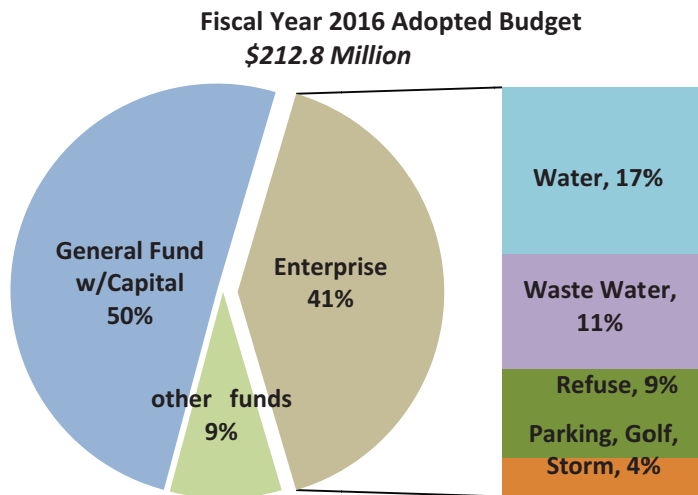


Adopted Budget
City of Santa Cruz
FY 2016



Budget by the Numbers

As a full-service City, the City's discretionary General Fund operations are about half of the City's total operations. Primary General Fund activities include public safety, road maintenance and parks and recreation. The remaining operations are fee-for-service Enterprise operations, such as water, waste water and refuse, or other funds with restricted uses, such as gas, clean river & beaches and parks taxes and liability programs.



CONTENTS

- 1** Budget by the Numbers
- 2** General Fund Projections
- 2** General Fund Revenue
- 3** General Fund Spending
- 3** Staffing trends
- 4** City's Financial Indicators
- 4** Looking forward
- 5** Finance Director Overview

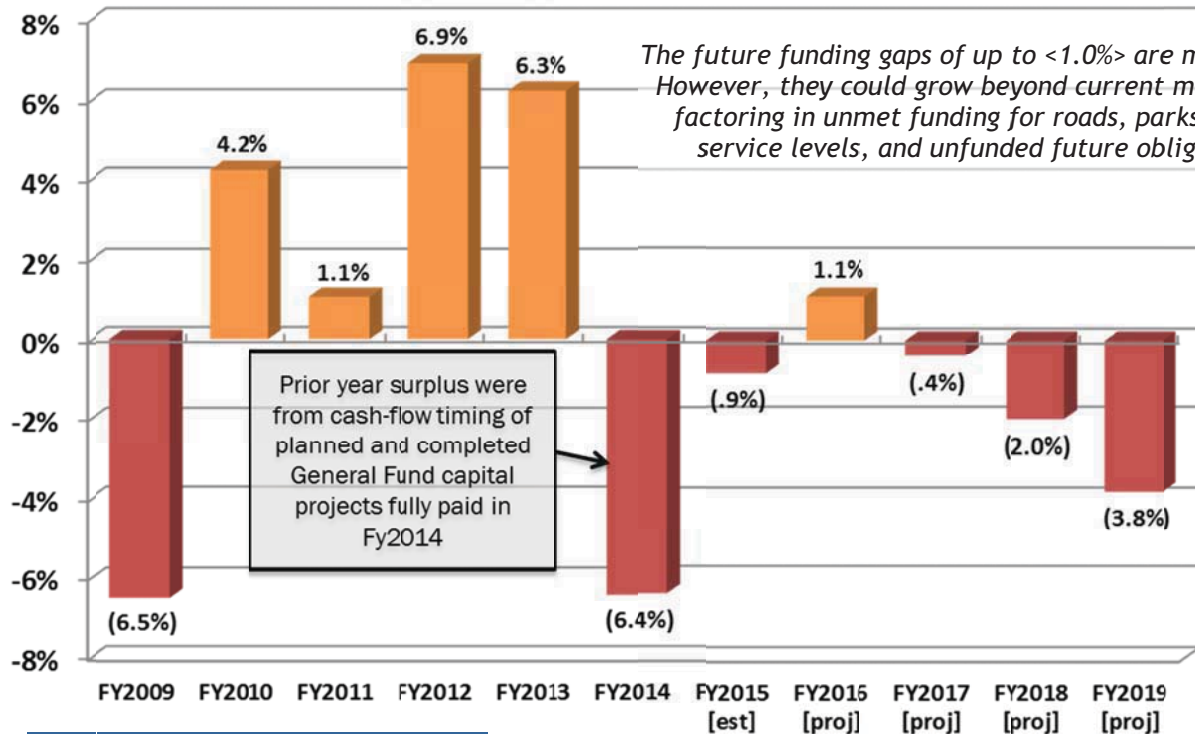
Financial budgets are only a part of the story.

The City is responsible for the safety of its residents and visitors and enhancing the quality of life in our community. The data below touch on the key indicators of a community's health, which include having good roadways, engaging parks, quality employment and strong education, in balance with fiscal stability.

	Santa Cruz Population	63,789	As the County seat and visitor destination, we serve a much greater day-time population
	UCSC Student Population (12/13)	17,200	Equivalent to the City of Pacific Grove's population
	Total employment	33,100	Equivalent to the City of West Hollywood's population
	Paved Streets we maintain	136 miles	Equivalent to the number of miles to University of Davis
	Parks acreage we maintain	1,704	Equal to 7,473 Santa Cruz Warriors' arenas
	Santa Cruz General Obligation Bond Rating	AA+	Equal to the United States Bond Rating

Projections are based on cash-flow projections incorporating past trends and future known events (not based on full, authorized budget).

General Fund Projection

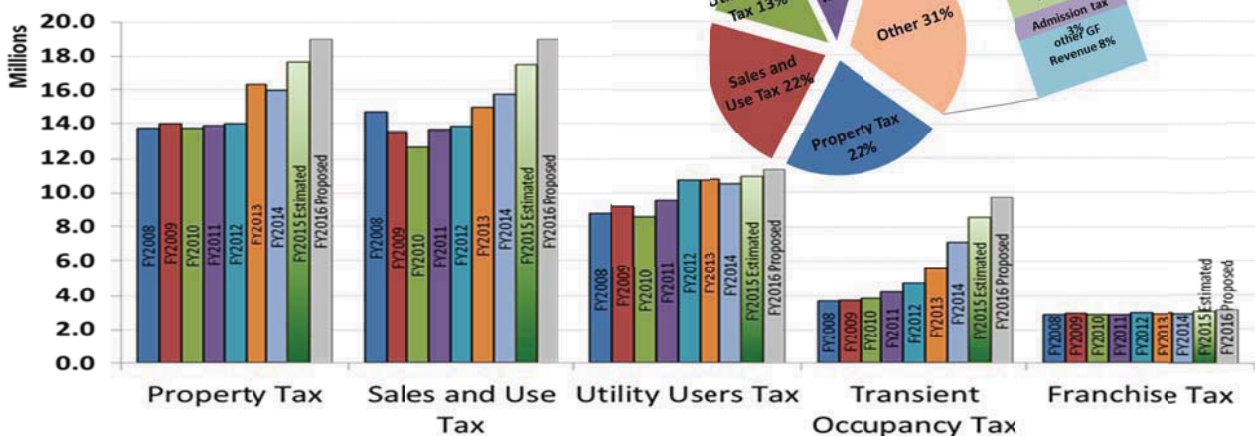


A renewed effort to build the City's economic tax base continues with positive results.

Our revenue growth has been the strongest in Sales and Transient Occupancy Taxes, after isolating the Property Tax growth of the former RDA dissolution.

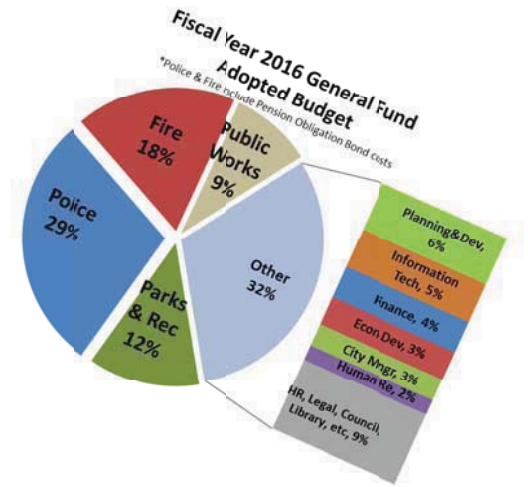
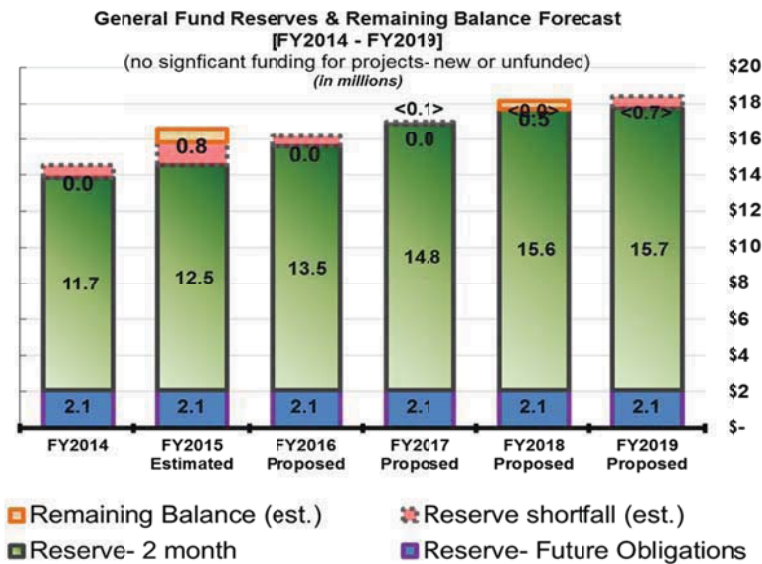
General Fund Revenue

**Major General Fund Tax Revenues
[Actual 2008 - Adopted 2016]**



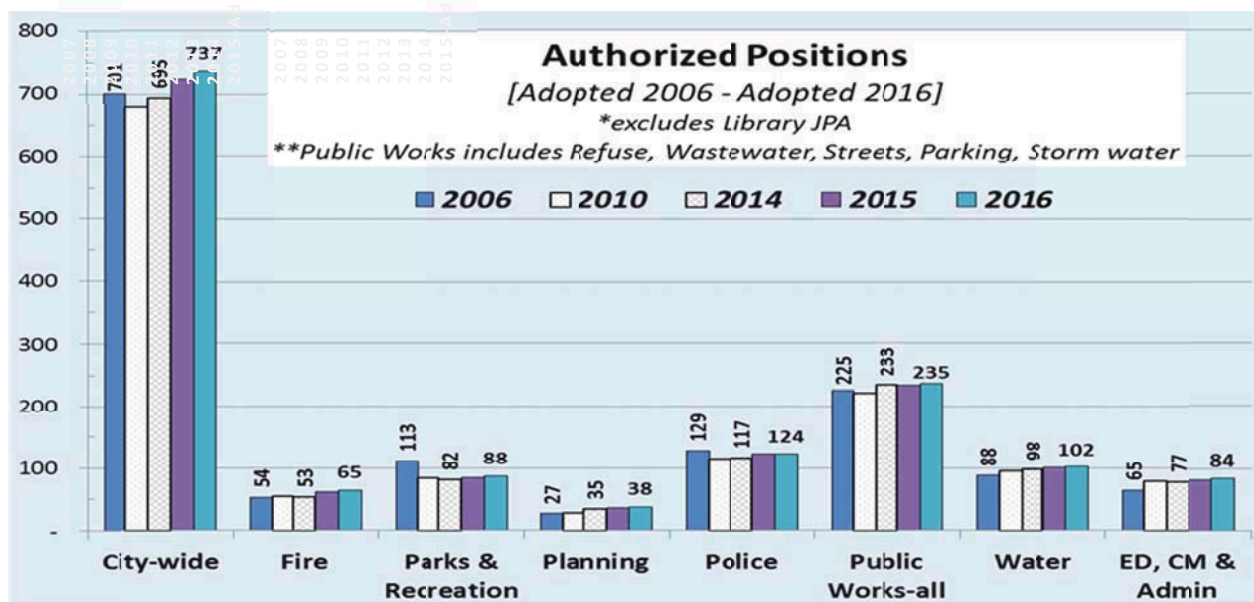
General Fund Spending

The forecast below shows our current projection of the General Fund's council designated reserves and undesignated/available fund balance or reserve shortfall. Projections are based on anticipated results, not full budgetary maximum authorizations. Due to funding gaps in our out years, we may reach a time where we have a shortfall in our minimum reserve levels.



Staffing Trends

From 2002, the City experienced a decade plus of reductions in work force, with the biggest reductions in Parks & Recreation. Although recovery has been slow, the City was able to add 7.25 FTE positions to the FY 2016 Budget.



City's Financial Indicators

	General Fund reserve (months)	2.0	Funding range is 2 – 3 months
	Adopted FY2016 Capital Funding	\$30.1 million	Adopted level covers only 13% of unfunded projects
	Unfunded Capital – City Wide	\$225.8 million	Ideal level of unfunded projects is \$ –0–
	Funded ratio of Safety & Miscellaneous PERS Retirement	77.5% & 75.9%	Target funding range is 85% – 90%;
	Road Condition Index	62	Target minimum index is 70

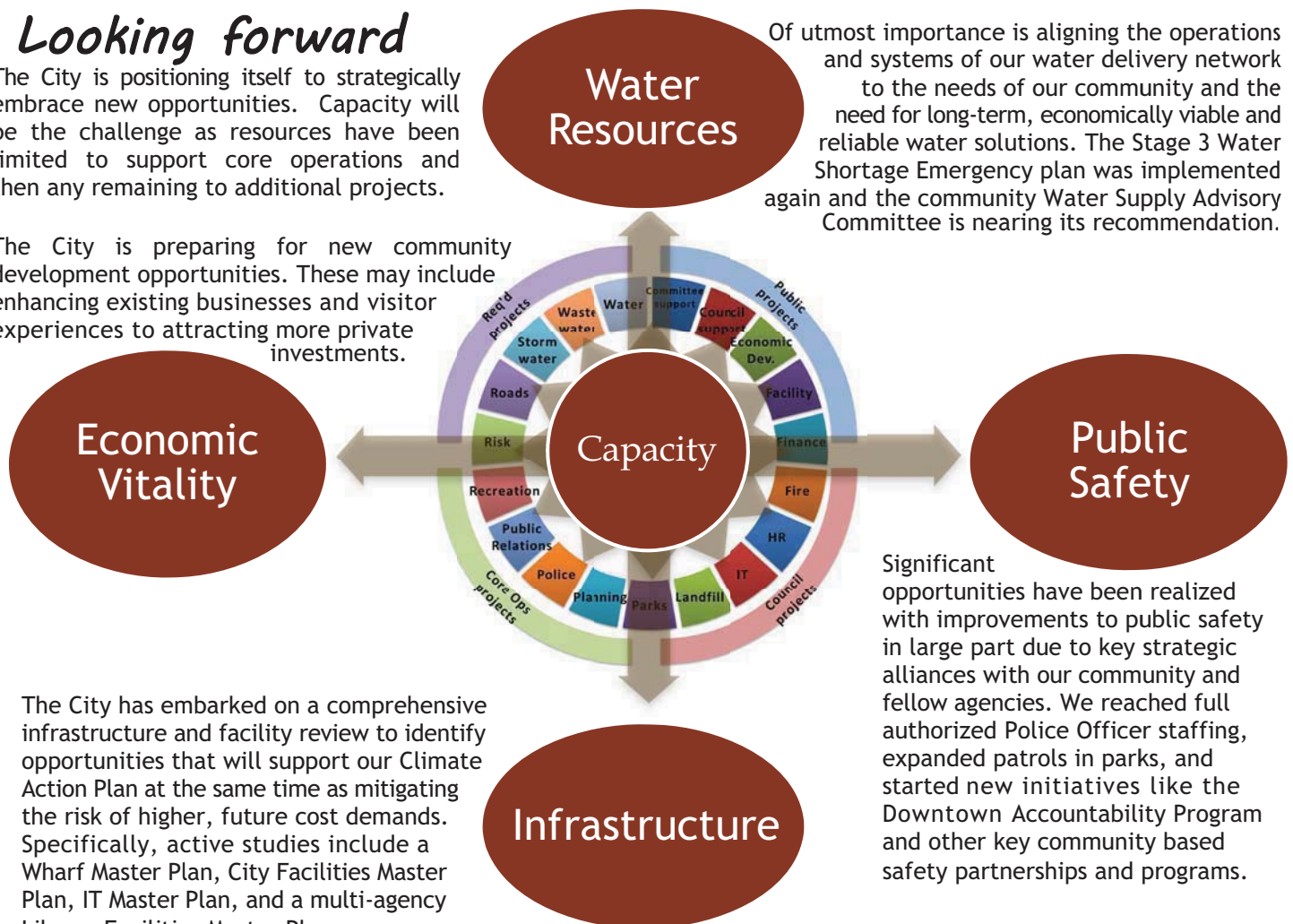
Looking forward

The City is positioning itself to strategically embrace new opportunities. Capacity will be the challenge as resources have been limited to support core operations and then any remaining to additional projects.

The City is preparing for new community development opportunities. These may include enhancing existing businesses and visitor experiences to attracting more private investments.

The City has embarked on a comprehensive infrastructure and facility review to identify opportunities that will support our Climate Action Plan at the same time as mitigating the risk of higher, future cost demands. Specifically, active studies include a Wharf Master Plan, City Facilities Master Plan, IT Master Plan, and a multi-agency Library Facilities Master Plan.

Of utmost importance is aligning the operations and systems of our water delivery network to the needs of our community and the need for long-term, economically viable and reliable water solutions. The Stage 3 Water Shortage Emergency plan was implemented again and the community Water Supply Advisory Committee is nearing its recommendation.



Significant opportunities have been realized with improvements to public safety in large part due to key strategic alliances with our community and fellow agencies. We reached full authorized Police Officer staffing, expanded patrols in parks, and started new initiatives like the Downtown Accountability Program and other key community based safety partnerships and programs.

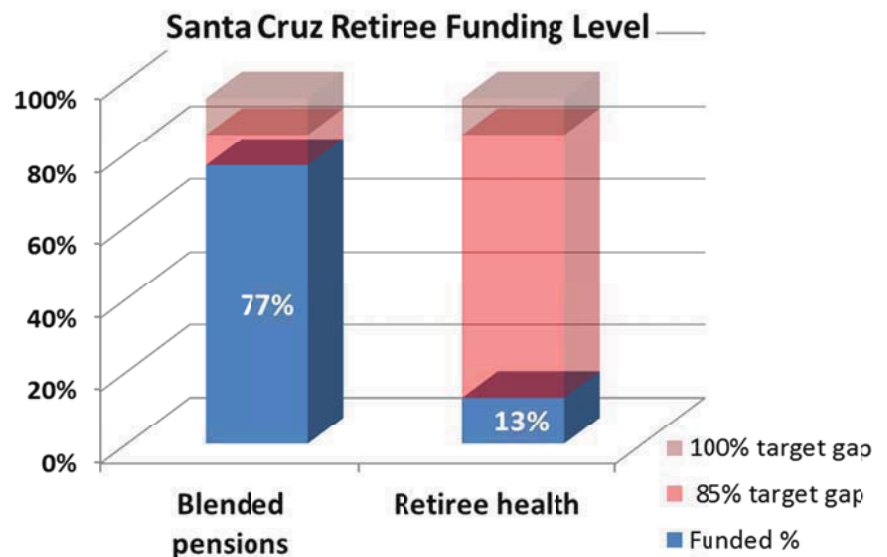
Finance Director's Overview

Contained within the FY 2016 *Adopted* Budget are new schedules, expanded summaries and document changes meant to provide greater transparency and easier usability. Some of the notable changes are:

- ◆ Created a new tab section for this Budget in Brief to allow for quicker, easier reference
- ◆ Reorganized by alphabetical order and moved up the operating department summaries
- ◆ Added more emphasis to the Personnel Profile overview to highlight the proposed changes
- ◆ Moved up the Capital Outlay and Capital Improvement Program
- ◆ Reorganized the Capital Improvement Program to (1) move to the intro the Climate Action and Unfunded project lists and (2) move completed projects to be within the lead operating department schedules
- ◆ The City Debt Obligations schedule will be expanded to include future unfunded liabilities

Summary of new Unfunded Obligations schedule

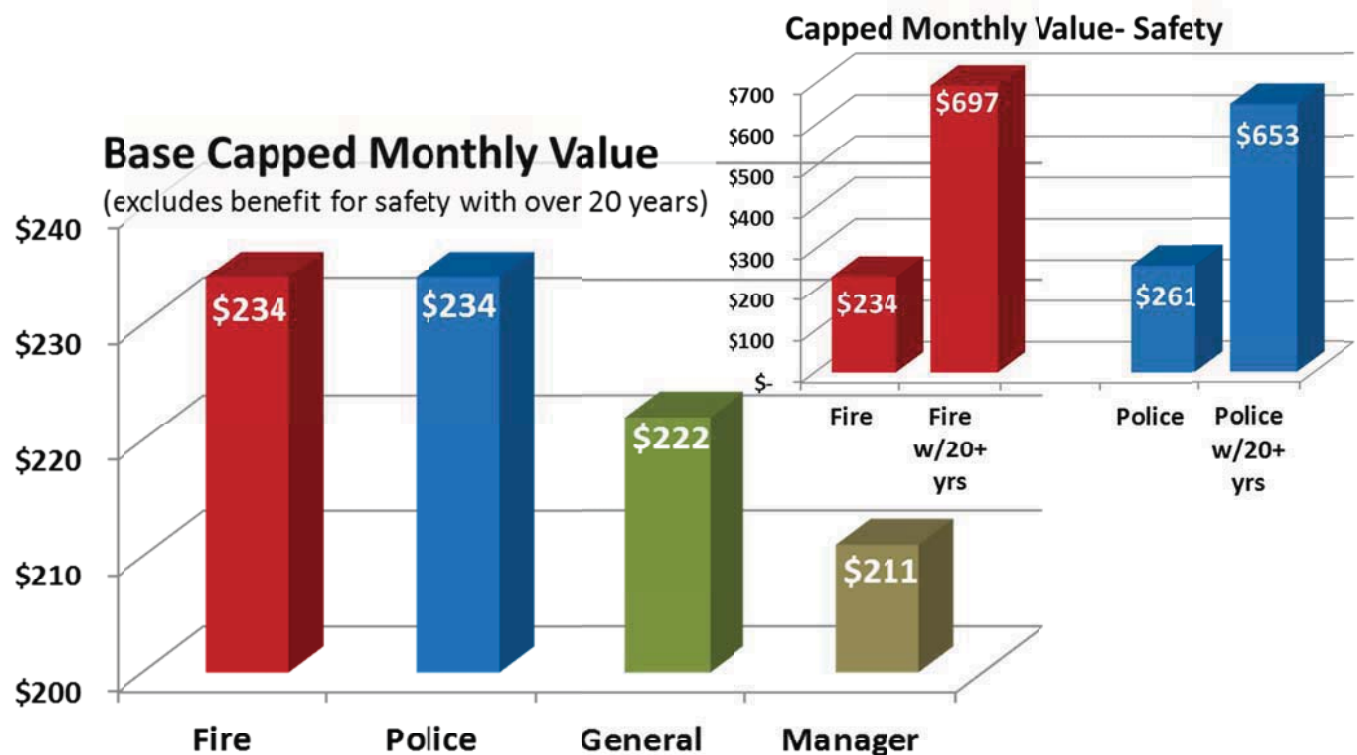
The City of Santa Cruz participates in the State of California's Public Employee Retirement System (CalPERS) to provide pension benefits for past, current and future employees. In addition it provides modest, capped health retiree obligations as required by the CalPERS health program and as negotiated locally by City employees. The "Santa Cruz Retiree Funding Level" chart provides a summary, consolidated analysis of the funding levels of the pension and retiree health plans as compared to a minimum funding level of 85%.



Pensions. In the past several years, the City and State have implemented complimentary reform measures to reduce the pension cost for all future City's hires. In 2012, the City's lower "second" tier retirement systems went into effect that reduced

benefits for all future hires. On January 1, 2013, the State's "third" tier reform measure went into effect (known as PEPRA). This measure provides a lower benefit for all "new" hires (excluding any hires from other CalPERS agencies). Because the City is one of the State agencies that adopted its own "second" tiers, it ensures that all future rehires will be within one of the City's lower cost pension systems. Those agencies who did not adopt a second tier still bring in new hires from other CalPERS agencies into their "classic," higher cost pension benefit. Annually, CalPERS provides the City with a revised actuarial report that provides the total liability by major plan: (1) all general employee's pension plan; (2) police and fire base ("classic") pension plans; and (3) lower police and fire pension plans.

Retiree Health. While some agencies provide large, indexed health retiree benefits that can cover up to the future, full cost of health insurance, the City of Santa Cruz provides a capped benefit to all current and future employees that varies between general employee and public safety (professional fire and police) employees. The benefit rate includes a required, CalPERS minimum amount that is currently \$122 per retiree per month while the retiree remains within the CalPERS health system. This amount grows slightly as mandated by CalPERS. In addition, the City also provides retirees an additional capped amount that varies by employee bargaining unit; and for police and fire employees, can grow for those with over 20 years of service. However, a big difference between the required CalPERS amount is that the City's amount has a limited duration and ends when the retiree reaches Medicare eligibility age (currently 65). The following charts show the difference in the monthly benefit values for retirees between base benefit levels and, for Police and Fire, the additional benefit available after 20 years of service.



For the purpose of calculating this retiree health unfunded obligation, the City contracts with an actuarial service provider who values both benefits for a composite, aggregate total. This liability is based primarily on the (1) capped City values and indexed CalPERS required contribution; (2) the length of the benefit (shorter for the City's contribution); and (3) the difference between what a normal retiree's monthly premium would be for a health plan as compared to the CalPERS required, lower monthly premium for CalPERS retirees.

Significant FY 2016 Adopted Budgetary Changes

Across the board, non-personnel operating costs stayed relatively constant. Within the FY 2016 *Adopted* Capital Outlay section, proposed costs were reduced from the FY 2015 Adopted Budget by approximately \$730,000 city-wide. Note that these Capital Outlay operating costs are different from those large purchases and projects included within the Three Year Capital Improvement Program, as discussed in the "Guide to the Document" section of this budget report. For more details on these proposed costs, see the Departmental Summaries and Capital Outlay sections of this report.

The area of some modest growth was in personnel. Across the entire City operations (excluding Library employees), an additional 5.25 Full Time Equivalent (FTE) positions are being proposed. As compared to the City's starting position count of 730.33 FTE, this represents less than a 1% position growth (0.72%). It is important to note that these amounts exclude the total positions and any changes from the county-wide Library Joint Powers system. Although for administrative purposes their total positions are included within the budget, the City does not maintain any control nor has any direct funding impacts from changes to authorized Library personnel positions.

Of the 7.25 City positions that were adopted, the largest departmental addition was in the Parks and Recreation department. A net of 3.25 FTE were added. One Park Ranger and one Parks Maintenance Worker positions were added to support increased community demand for services and new parks that were added in the past few years.

More details of all the positions changes, including those for the independent Library, can be found in the Personnel Profile section of this budget report.

Another big change from the FY 2015 Adopted Budget to this FY 2016 *Adopted* Budget is a large reduction in the recommended Capital Improvement Projects for FY 2016. In total, as compared to FY 2015, the recommended FY 2016 projects were down \$6.6 Million. The biggest reduction was \$4.8 Million in total Public Works projects; including \$3.2 Million in lower Gas Tax funded projects. See the Capital Improvement Program section for more details.

Accomplishments

The following is a list of some of the highlights and accomplishments of the past year as they related to the City Council's previously adopted Strategic Plan and Goals. This list shows the tremendous progress that has been made already and is a testament to the leadership of the City and its passionate, talented and dedicated employees. Although many of the accomplishments listed support multiple goals, they are grouped as close as possible with the Goal that is most applicable.

City Council's prior Strategic Plan and Goals

- Environmental Sustainability and Well-Managed Resources
- Community Safety and Well-Being
- Economic Vitality
- Organizational Health - **New**
- Financial Stability
- Reliable and Forward-Looking Infrastructure and Facilities
- Engaged & Informed Community

Environmental Sustainability and Well-Managed Resource

City Management	Convened and coordinated a Cowell Beach Working Group to identify pollutant sources to improve water quality
City Management	Supported the community Water Supply Advisory Committee effort toward long-term water demand and supply solutions
City Management	Facilitated an analysis of the regulatory and environmental considerations in a short- and long-term solution to San Lorenzo Rivermouth flow regulation in coordination with state and federal agencies
Finance	Continued further expansion of "paperless" process in Accounting, Payroll, Risk, Purchasing, Revenue & Accounts Payable
Parks & Rec	Completed implementation of Arana Gulch Master Plan
Parks & Rec	Distributed over 52 bikes through the Bike Distribution Program
Parks & Rec	Implemented water savings throughout the parks, medians and golf course
Parks & Rec	Installed LED lighting at Laurel Park
Parks & Rec	Installed new LED energy efficient lighting in Louden Nelson Auditorium
Parks & Rec	Developed and implemented Youth Trail Crew summer program
Public Works	Completed all the Arana Gulch Multi-use Trails.

Public Works	Completed the first Cold-In-Place Recycled Paving project on Laurel, Western and La Fonda.
Public Works	Completed the environmental review and design for the Branciforte Creek Bike and Pedestrian Bridge and Path, and applied for a construction grant.
Public Works	Completed the SLR Trestle Ramp bike and pedestrian project.
Public Works	Completed improvements and testing for the Cowell Beach initiative.
Public Works	Implemented and enforced new state storm water quality requirements
Public Works	Initiated the Monterey Bay Scenic Sanctuary Trail – Segment 7 project environmental review and preliminary design and received a large transportation grant for the project.
Public Works	Completed installation of Green Pavement Markings on Laurel St. Corridor and uphill bike lane on Western Dr.
Public Works	Lighting efficiency upgrade to the City Eastside Parking Lot
Public Works	Completed design for improved storm water runoff at Cedar Elm Parking Lot (Lot 9 LID)
Public Works	Processing City of Scotts Valley Waste sludge
Public Works	Completed energy project with the installation of VFD drives on the four carbon fans
Public Works	Resolved several cross contamination of storm water by domestic sewage in 2014 by field testing and working with the environmental laboratory.
Public Works	Instituted cost effective methods of showing concentrations of fecal chemicals associated with high bacteria in waterways during 2014. This has eliminated a lot of additional speculative testing for source tracking.
Public Works	Published a technical method to determine levels of alum chemicals in the wastewater treatment process. This was shared with other POTWs at the annual CWEA conference in San Jose in April 2014
Public Works	Replaced 54 structurally compromised decorative streetlights along Pacific Avenue.
Public Works	Replaced 75 more standard “Cobra” style light fixtures with LED lights to bring the total city owned streetlights to 1279 or 62%. This most recent replacement project reduced our energy consumption by 54,404 Kilowatt hours annually.
Public Works	Created a detailed investment grade energy efficiency audit and submitted an application to the California Energy Commission for consideration of awarding the City a 1% loan for the work.

Public Works	Submitted and was awarded a Monterey Air Quality Control District grant for three new electric Nissan Leaf vehicles for our general purpose fleet; two all-electric Parking Enforcement Scooters; and one electric utility vehicle were purchased.
Public Works	Developed plan to purchase CNG (compressed natural gas) garbage trucks to enhance the City's carbon reduction efforts.
Public Works	Accelerated replacement of residential side loader vehicles with hybrid diesel vehicles including \$300,000 in grant rebates to offset purchase price
Public Works	Expanded the Recycle Right! contamination control program for recycling and greenwaste containers through inspection, customer education and compliance efforts
Public Works	Select, purchase and implement a routing software program for refuse and recycling collection to increase efficiency and safety
Public Works	Worked with other agencies in the county to investigate appropriate system(s) and location(s) to divert organic materials, including food waste, from landfills to beneficial uses
Public Works	Began storm drain infrastructure improvements to reduce bacteria levels at Cowell Beach from Neary Lagoon storm water outflow pipes
Public Works	Funded three temporary Parks employees and support vehicle to clean-up campsites and illegal dumping along the river, creeks and levee
Public Works	Funded temporary Parks employees to clean Cowell and Main Beaches
Public Works	Extensive efforts to clean river pump stations, street catch basins, and miscellaneous storm drain facilities.
Public Works	Increased plan review and inspections of all development and remodel projects pursuant to new state storm water permit requirements
Public Works	Conducted source investigations to reduce bacteria levels at Cowell Beach
Water	Planned, developed, and implemented a Water School program for those receiving excess use charges on their water bills due to exceeding their water allocation.
Water	Served 674 customers at Water School classes resulting in the elimination of more than \$421K in excess use charges.
Water	Received national and international media attention for the innovative and effective Santa Cruz Water School program
Water	Processed 2,100 customer requests for exceptions and additional water allocations due to household size, special circumstances, and home businesses, such as day care, where additional water was needed to maintain health and safety standards.
Water	Served 702 people in other water school classes focused on large landscape use; reducing an additional \$462K in penalties.

Water	Worked with 148 large landscape customers including golf courses and parks to establish and implement water budget allocations under water rationing.
Water	Worked with 103 large businesses to develop water conservation plans and complete water audits under stage 3 of the Water Shortage Contingency Plan, achieving nearly full compliance
Water	Worked with UCSC to reduce water use by 24 million gallons (or 24%) during 2014.
Water	Planned, developed and implemented a customer appeal process that used independent hearing officers and processed 6 cases.
Water	Replaced San Lorenzo River pump #1 with a new variable speed pump which enabled pumping at a broader and lower flow rate.
Water	Recoverd nearly 80% of Loch Lomond's capacity prior to the beginning of the 2015 demand season
Water	Lowered the Loch Lomond aerators approximately 50 feet due to the lower water levels in the lake.
Water	Worked with state and federal fishery management agencies and the State Water Resources Control Board to develop agreements to provide lower flow releases,
Water	Retained some 200 million gallons of water in Loch Lomond reservoir from the Temporary Urgency Change Petition that reduced flow releases from Newell Creek dam from 1 cfs to 0.1cfs.
Water	Updated the Water Shortage Contingency Plan and Municipal Code Section 16.01 to incorporate key changes generated from appeals decisions and key lessons learned from the implementation of Stage 3 water restrictions.
Water	Documented procedures and systems developed for implementation of Stage 3 water restrictions to inform any future implementation of water rationing.
Water	Played an active role in leading and supporting the City's Water Supply Advisory Committee process initiated to explore and address the City's future water supply needs and options for addressing those needs.
Water	Began implementation of a Council directed work plan related to revising system development charges and initiating a cost of service analysis and a process to review and develop a revised structure for water rates.
Water	Installed a reclaim water aerator system at Graham Hill Water Treatment Plant (GHWTP) based on our 2012 Pilot study showing ~90% removal of Trihalomethanes (THM's) in reclaimed water which should result in a 10% reduction in THM's overall in GHWTP finished water effluent, joint study with Water Quality Laboratory and Water Production.

Water	Continued an ongoing Lake Nutrient study (nitrate and phosphate) to predict favorable conditions for Blue-Green Algae blooms in Loch Lomond
Water	Increased Loch Lomond monitoring from one day a week to two days per week with the addition of cove and tributary monitoring sites
Water	Started the Specific Ultraviolet Absorbance monitoring of the San Lorenzo River in order to maximize production and minimize the use of extra treatment chemicals and preserve water quality.
Water	Worked with production staff to identify alternative carbon products that are more effective at removing Total Organic Carbon prior to chlorination as a measure to control finished water Disinfection Byproducts.
Water	Evaluated online Trihalomethane analyzer on the finished water at Graham Hill Water Treatment Plant.
Water	Performed cleaning of Beltz Well #10 and replaced the well pump on Beltz Well #9.
Water	Implemented new Arc Flash Safety mitigations which reduced employees to arc flash hazards.

Community Safety and Well-Being

City Management	Launched the Downtown Accountability Program (DAP) in partnership with law enforcement and criminal justice agencies to provide vertical and integrated services to reduce crime and recidivism downtown
City Management	Continued expanded security measures in the downtown, on the Riverwalk, at Cowell Beach and in select City neighborhood parks
Finance	Transitioned city-wide Safety coordination from the Fire Department to Finance to provide enhanced capacity for Fire Prevention services
Fire	Completed Contract for Service UCSC
Fire	Completed one set of Policy and SOP for UCSC/SCFD
Fire	Completed Underwater Survival Training
Fire	Cooperative venture with SCPD: SWAT Medic Program
Information Tech	Implemented support functionality and reports needed for Rental Program.
Parks & Rec	Continued to improve park and recreational security
Parks & Rec	Expanded illegal encampment clean ups
Parks & Rec	Completed and opened Branciforte off-leash dog park
Parks & Rec	Implemented policy changes to provide safety improvements in parks and at beaches
Parks & Rec	Began Teen Center staff working in the off sight neighborhoods
Parks & Rec	Installed exercise equipment at West Cliff Pathway
Police	Hired or promoted to fill all vacancies in: Investigations, Administrative Management, Community Services, and Community Service Officer

	(CSO) teams.
Police	Reached temporarily a full complement of sworn officers.
Police	Continued to implement the succession planning strategy and promoted for the following positions: two Sergeants, one Lieutenant, and one Civilian Training Coordinator.
Police	Completed all State mandated and perishable skill training requirements for patrol officers and management staff
Police	Took a leadership role in coordinating a County-wide multi-agency mass casualty training scenario.
Police	Hosted an advanced and intensive lifesaving course; improving capabilities to better serve and respond to community emergencies.
Police	Updated mental health intervention training for all patrol officers.
Police	Successfully partnered to support the Serial Inebriate Program (SIP)
Police	Successfully partnered to support the Sobering Center Project
Police	Collaborated with and stationed State Parole and County Probation Officers
Police	Successfully partnered to support Homeless Services Center Partnership
Police	Partnered with non-profits such as United Way and Salvation Army
Police	Held quarterly collaboration meetings with Mercy Housing, Beach Flats Community Center, Boys and Girls Club, and the City of Santa Cruz Parks and Recreation Department.
Police	Continued to partner with the Santa Cruz Office of Education and Santa Cruz City School District
Police	Hosted programs to engage the community and reach out to at-risk youth; which successfully and effectively grew the programs participations
Police	Served 20 youth in the P.R.I.D.E program (Personally Responsible Individual Development in Ethics)
Police	Served through the Citizen Police Academy 50 English speaking participants and 20 Spanish speaking participants
Police	Served 80 participants in the Teen Public Safety Academy
Police	Led 15 BASTA Parent Education Nights
Police	Led 25 Summer Sports Camp Sessions
Police	Served 300 participants through the Santa Cruz Family Fair in partnership with Mercy Housing
Police	Participated in successful programs and initiatives such as the Downtown Accountability Program (DAP)
Police	Implemented the Safety School Zone Pilot Program
Police	Developed the Tactical Medical Program
Police	Partnered with and supported neighborhood groups
Police	Outreached to community groups in partnership with the Mayor and

	City leadership
Police	Collaborated on multiple cleanup efforts of illegal campsites and dumping locations throughout our surrounding open spaces
Police	Upgraded our nationally recognized Predictive Policing Program and trained staff on the improvements.
Police	Deployed new mobile technology to assist officers in the field
Police	Completed an upgrade to our interview room recording system and increased our forensic digital storage capacity.
Public Works	Applied/ Acquired Grants to fund Traffic Safety and Safe Routes to School projects.
Public Works	Completed the Soquel/Park Way Left-Turn Lane project.
Public Works	Completed the Wharf Intersection Roundabout project
Public Works	Completed the design for the Ocean/Water Intersection Improvements
Public Works	Completed the West Cliff Stair Repair at Indicators
Public Works	Completed the Westlake School Safe Routes to School project.
Public Works	Initiated final plans of City-Wide traffic signal heads and pedestrian countdown heads upgrade (HSIP Grant)
Public Works	Completed Broadway/Riverside Pedestrian Crossing Improvement Project
Public Works	Installed Security Cameras at the Cedar Church Garage
Public Works	Enhanced confined space program with rescue training and supporting equipment
Public Works	Enhanced safety lighting underneath the San Lorenzo levee bridges by upgraded 30 high-pressure sodium light fixtures to LED lights.

Economic Vitality

Finance	Adopted the Economic Development Trust Fund policy to support economic projects and initiatives in the City
Information Tech	Piloted field capabilities for land management and permitting functions for Planning.
Information Tech	Deployed new handhelds and printers for Public Works Parking and moved residential parking permits to new platform.
Parks & Rec	Topped out the number of Clam Chowder Entries at an all- time high of 80
Public Works	Completed conversion of River Front Parking Structure.
Public Works	Completed 5 year Parking Structure Analysis and Restoration Planning
Public Works	Began installation of increased on-street public trash containers in high-traffic business areas

Financial Stability

City Management	Sustained the City's strong fiscal position and maintained a AA+ bond rating, the second highest rating attainable
City Management	Finalized a shared services agreement with UCSC to deliver full fire services by the Santa Cruz Fire Department to the UCSC campus
City Management	Successfully recruited the Human Resources Director and Fire Chief
Finance	Adopted on time the award winning FY 2014-15 Budget
Finance	Adopted the City's General Fund surplus policy to provide a tool for funding long term, capital and debt obligations
Finance	Saved the City \$1.3 Million over the 10-year life of the Measure H debt issue and \$235,000 in lower initial debt issuance costs and higher net bond proceeds by bringing in house debt financial analysis and support
Finance	Continued a prepayment program to lower the City's and Library JPA's annual CalPERS employee pension payments saving an estimated \$240,000 and \$22,000 respectively
Finance	Implemented the new Cannabis Business Tax on January 1, 2015
Finance	Supported the Library JPA's development of a balanced operating budget and multi-year forecast to support decisions regarding expansion of branch hours, increased investments in materials and implementation of facility master plan recommendations
Finance	Completed recruitment of 8 vacant position and 1 new position; Accountant I & Accountant II (accounting), Accountant II (revenue audits), Accounting Assistants I (revenue) & II (accounts payable & revenue), Buyer II, Management Analyst (new), Payroll Technician
Finance	Completed a city-wide cost allocation plan update
Finance	Initiated a new Hotel Tax audit program to identify online vacation and guest rentals
Finance	Completed the annual software update of the City's Eden financial system
Finance	Completed a temporary relocation of the department to support the City's space efficiency and utilization project to provide consolidated customer support, reduce long-term facility costs and environmental impact of City Hall
Finance	Conducted city-wide prevailing wage updates and training
Finance	Increased annual sales and use tax receipts through joint UCSC Use Tax agreement

Information Tech	Began project to implement upgraded cashiering application with improved security and functionality.
Information Tech	Completed virtualization of all Voice over Internet Protocol (VoIP) servers.
Parks & Rec	Hired three ½ time Rec Assistants
Parks & Rec	Distributed over \$34,245 in scholarship monies through Friends of Parks and Recreation
Water	Completed 300,625 meter readings, produced and delivered 266,168 utility bills, processed more than \$23 million in customer payments, responded to 50,431 customer calls, served 29,983 customers in person, and completed 12,376 service work orders.
Water	Developed and implemented proposals for revised financial policies and water rates, including completing the necessary Proposition 218 process

Reliable and Forward-Looking Infrastructure and Facilities

Finance	Closed a \$14.13 Million, 1.97% debt issue for infrastructure projects to leverage Measure H sales tax proceeds
Finance	Supported new water rate increases to offset interim drought financial impacts and better support long-term capital projects demands
Finance	Supported adoption of new refuse rate increases to support long-term capital project demands
Finance	Provided continued support and analysis towards the Library JPA's consideration of a bond issuance to fund system-wide facility improvements
Information Tech	Established IT sustainability measures for infrastructure and applications.
Information Tech	Developed new IT mission and created new IT strategy linked to the City's vision.
Information Tech	Moved the City of Santa Cruz's internet site to external service provider/cloud.
Information Tech	Implemented new web based backflow application for Water.
Information Tech	Installed new core switch at City Hall's data center and increased network connectivity speeds at 3 other sites.
Information Tech	Upgrade firewalls and security at Police's data center.
Information Tech	Conducted proposal process and selected next generation refuse management software partner – FleetMind.
Information Tech	Expanded Maintenance Connection platform to include work orders for Water.

Information Tech	Completed Windows 7 rollout to replace Windows XP.
Information Tech	Added City sites to City network – Quarry and Cedar Street.
Information Tech	Replaced end of life servers for critical applications – Finance/Payroll/HR/Purchasing and Work Orders.
Information Tech	Established IT executive steering committee for the City.
Information Tech	Supported research and software demonstrations for Parks & Recreation facility reservations and class registrations application upgrade/replacement.
Parks & Rec	Initiated Parks Master Plan development
Parks & Rec	Renovated drainage system at Ocean View Park
Parks & Rec	Completed improvements to medians throughout the city including Morrissey Ave. and Ocean Street
Parks & Rec	Completed facility improvements at Teen Center
Parks & Rec	Completed Scott Kennedy Field reconstruction (with PW)
Parks & Rec	Upgraded existing facility and program
Parks & Rec	Upgraded Scout House kitchen at Harvey West Park
Parks & Rec	Replaced field #4 lights at Harvey West Park
Parks & Rec	Replaced stagecoach building at Harvey West Park
Parks & Rec	Processed a five year Coastal Commission Permit for the Beach Management Plan
Parks & Rec	Replaced maintenance shed at City Hall
Parks & Rec	Completed restroom remodel at DeLaveaga Club House
Parks & Rec	Painted Freight Building and resurfaced floors
Parks & Rec	Installed bocce court at Grant Park
Parks & Rec	Renovated infields at Harvey West Park fields 5 and 6
Parks & Rec	Painted Market Street Facility exterior

Parks & Rec	Replaced roof at Wharf restroom #3
Parks & Rec	Completed phase I of Frederick Playground Renovation project by renovating tot lot play structure
Public Works	Completed the Highway 1/9 Project Caltran's -Environmental Review process and initiated design.
Public Works	Completed the Chestnut Street Slip Out Phase 2 project
Public Works	Completed various wastewater sewer line (Fair Sewer Lining, SLR Sanitary Siphon),and treatment plant rehabilitation (Digester, Clarifier and Sed Tank Repairs) projects.
Public Works	Completed Fiber Broadband extension from City Hall to Mission St.
Public Works	Replaced aging Wharf Gate Parking Equipment (serving ½ million users annually)
Public Works	Completed upgrade to fiber cable network including new PLC, software and SCADA software upgrade
Public Works	Implemented a new process of bundling residential paving projects in areas of Measure "H" paving activities. For example, when the Engineering Department planned major reconstruction work on Western Drive, the Street division took advantage of this planned work and scheduled the following streets to be restored: Wavecrest, Flower, Echo and Mountain Way. The completed work was well received by the residents.
Public Works	Completed one of the larger projects from the Facility Condition and Capital Replacement Assessment of replacing a failing mechanical equipment and upgraded lighting to energy efficient models.
Water	Completed Bay Street Reservoir Tank 2 and put the second tank into service in the spring of 2015, completing a multi-year project that provides 12 million gallons of critical finished water storage on the west side of the water system.
Water	Completed the rehabilitation of a 1 million gallon water storage tanks at the DeLaveaga Tank site.
Water	Completed the Beltz Well #12 Groundwater Treatment Plant, which will allow groundwater pumping to be shifted further inland so as to maintain protective groundwater levels along the coast.
Water	Replaced approximately 1 mile of distribution water mains.
Water	Created and implemented a risk-based approach Capital Improvement Program for FY 2016 to prioritize projects
Water	Improve 3 miles of shaded fuel breaks; refurbished 2 bathrooms, 28 gates, and the Ranger residence; removed several acres of invasive exotic plants; and implemented a new public tour program by using available resources due to the Loch Lomond recreational closure

Water	Rehabilitated the Coast Pump Station with in-house staff for the Habitat Conservation Plan impacts; disassembling two old constant speed pumps and replacing them with three variable speed pumps allowing pumping to occur over a wide range of flow rates and lower flow rates
Water	Painted the Coast Pump Station and Beltz Wells Groundwater Treatment Plant.

Engaged & Informed Community

City Management	Reintroduced the City's annual Legislative Program process, analyzing priorities for communication to the City's state and federal legislators
City Management	Increased communications with the public and City employees through the launch of a monthly public newsletter and a biweekly internal newsletter
City Management	Led a comprehensive effort with the City Council and City departments to update the City's Strategic Plan
City Management	Completed the City's biennial Conflict of Interest Update
City Management	Collected 99% of City's approximately 224 designated conflict of interest filers by annual deadline. Collected 100% within 3 working days of deadline
City Management	Facilitated over 160 special events, film permits and block parties that provide community benefits and attract visitors
City Management	Implemented technology upgrades to City Council Chambers for improved citizen engagement and Council meeting functioning
Finance	Provided a Budget 101 public study session on local government finance
Finance	Received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States for our Comprehensive Annual Financial Report
Finance	Received for the first time the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States for our FY2015 Budget
Information Tech	Piloted program for agenda markup on a mobile device - Agenda to Go.
Information Tech	Added technology in conference rooms at Loudon Nelson and Cedar Street sites.
Parks & Rec	Increased and expanded the number of events at the Teen Center and Loudon Nelson Community Center
Parks & Rec	Accommodated 1472 volunteers who volunteered over 26,790 hours in Parks and Recreation Programs and facilities.

Parks & Rec	Planned and implemented 12 months of events celebrating the 100 Year Birthday of the Wharf including Jazz on the Wharf, Sanctuary Celebration, Community Procession, Celebration and Fireworks on October 4th and Official Dedication on the actual Anniversary date December 5th.
Public Works	Downtown Holiday Charity Program for Hope Services
Public Works	Continued comprehensive storm water education program in elementary, middle, and high schools within the City.
Public Works	Continued volunteer community and Adopt-a-Levee river levee cleanup programs managed by Save Our Shores to reduce litter and pollutants along the San Lorenzo River.
Public Works	Continued comprehensive storm water education and outreach program to businesses, contractors, residents and the general public in the City. Outreach topics included: herbicide and pesticide use, Low Impact Design for development and remodel projects, riparian protection, and volunteer monitoring events.

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The City of Santa Cruz is located on the northern part of the Monterey Bay, approximately 75 miles south of San Francisco and 30 miles from San Jose. Incorporated in 1866, it received its first charter in 1876. The City currently operates under the provisions of a charter approved by the voters in 1948 and subsequently amended from time to time.

Santa Cruz is the county seat for the County of Santa Cruz. It has an area of 12 square miles and an estimated population of 63,789. Santa Cruz is the home to the University of California, Santa Cruz (UCSC), which opened in 1965 and has a current enrollment of over 16,000 students. The City's major industries include tourism, manufacturing, and technology.

Government/Services

The City of Santa Cruz operates under the council-manager form of government.

Policy-making and legislative authority are vested in a seven-member governing council, consisting of the Mayor, Vice Mayor, and five Councilmembers who are elected on a non-partisan basis. Councilmembers serve four-year staggered terms, with either three or four Councilmembers elected every two years. Councilmembers may serve no more than two terms consecutively. The Mayor is selected by a majority of the City Council and serves a one year term. The City Council is responsible, among other things, for passing ordinances, adopting the budget, approving nominees to commissions, and hiring the City Manager, City Clerk, and City Attorney. In 2011, the City Manager was designated as the City Clerk.

The City Manager is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the city, and for appointing department heads.

The City provides a broad range of services including police and fire protection; construction and maintenance of streets, parks, flood control, and other infrastructure; a wharf facility; and recreational and cultural activities including a performing arts center and human services programs. It operates four municipal utilities, including water, wastewater, storm water, and refuse collection/landfill operations, as well as enterprise operations for parking facilities and a golf course. The water utility provides water service beyond the municipal boundaries and has a total service population of approximately 90,000.

Before the February 1, 2012, elimination of the City's legally separate Redevelopment Agency, the City elected to serve as the successor agency for the Redevelopment Agency's operations, including housing operations. As the successor agency, the City is responsible for winding down operations, paying off debt service, and completing certain remaining infrastructure construction and community development activities as included in the Recognized Obligation Payment Schedule (ROPS).

Many major public services delivered within the City's boundaries, such as education and public transportation, are provided by other public agencies. Library services are provided through a Joint Powers Authority agreement that includes the cities of Santa Cruz, Capitola, and Scotts Valley and the County of Santa Cruz.

Expenditures

Appropriations provide for expenditures that will be incurred and encumbrances that will be established during the fiscal year. Council policy establishes appropriation control at the department and fund level. Changes in appropriations within the same department and fund may be approved by the City Manager, except that transfers greater than \$50,000 between major expense categories (e.g., personnel services, services and supplies, or capital outlay) must be approved by Council. The City Manager is also authorized to accept and appropriate donations and grants of up to \$50,000 for projects and programs previously approved by the City Council. All transfers between funds must be approved by Council.

Major Revenue Sources

The City's major revenues sources are conservatively projected using a combination of using professional consultants' projections and an analysis of historic, current and future indicators.

Taxes

The City's major tax revenues include property tax, sales and use taxes, and transient occupancy (hotel) tax. The Financial Summaries section of this document includes charts showing revenue history.

As with other charter cities in California, the City of Santa Cruz has limited ability to set tax rates. The State constitution, under the provisions of Proposition 13 passed by the voters in 1978, establishes a maximum rate for property tax and limits the growth of assessed value. The constitution sets the limit for increases of the property tax rate to 2% per year, but upon sale, market value becomes the assessed value. The property tax collected is allocated among the jurisdictions in the City's tax rate areas based on criteria established by the State legislature. The rates and tax base of two of the City's other general revenues, sales and use tax and motor vehicle in lieu fees (VLF), are also controlled by the Legislature.

Changes to existing local taxes and any new taxes require voter approval. Taxes used for general purposes are subject to approval by a simple majority of voters while taxes levied for specific purposes require a two-thirds majority of voters. Assessments must be approved by a majority vote with voting rights apportioned based on the amount of the assessment. Property-related fees require public majority protest procedures and property-related fees for services other than water, wastewater, and refuse must also be approved by a majority of property owners or two-thirds of the electorate.

Recent ballot measures approved by City voters include the following:

- November, 2012—Measure Q. Increased the Transient Occupancy Tax from 10.0% to 11.0%, effective in July, 2013.
- November, 2010—Measure H. Increased the Utility Users Tax from 7.0% to 8.5%, effective in spring, 2011.
- November, 2008—Measure E. Clean River, Beaches and Ocean special parcel tax. Imposed a parcel tax to be used to protect public health and wildlife habitat in the river, bay, and ocean.

Major Revenue Sources (continued)

Recent ballot measures approved by City voters include the following (continued):

- November, 2006—Measure H. Increased the local transactions and use tax from the 0.25% authorized by Measure F in March, 2004, to 0.5%, and removed the sunset clause.
- August, 2005—Measure X. Water, Sewer, and Refuse franchise taxes imposed to replace comparable franchise fees that had been discontinued because they were determined to be taxes rather than fees.
- March, 2004—Measure F. Increased local transactions and use tax by 0.25%, with a sunset clause to end the additional tax after five years.

In addition, in August, 2008, a measure (Measure T—9-1-1 Emergency Response Tax) was placed on the ballot to replace the emergency response fee that had been found to be a tax rather than a fee through an appellate court ruling pertaining to Union City, California. The measure failed by a narrow margin.

Fees & Charges for Services

Fees for services, the City's next largest major revenue source, are subject to requirements that they be set at levels that do not exceed the reasonable costs of providing services. Fund balances generated by differences between fee revenue and related expense are retained and designated for services and facilities that benefit fee payers.

Budget Basis – Basis of Accounting

The City Council adopts a structurally balanced budget—one that supports financial sustainability multiple years into the future. The City uses a modified accrual basis of accounting in preparing the budget for both Governmental and Proprietary funds. The modified accrual basis is consistent with how the governmental Funds are reported in the City's Comprehensive Annual financial Report (CAFR) fund statements; however the Proprietary Funds (Enterprise and Internal Service Funds) are reported on a full accrual basis in the annual report. Fiduciary Funds (Trust and Agency Funds) are not reported in the annual budget. However, the City does provide an Agency Summary of the Redevelopment Successor Agency (Trust Fund) as a supplement to the Economic Development Department's schedules.

Under "modified accrual basis," amounts are recognized as revenue when earned, so long as they are collectible within two months after the end of the fiscal period to be used to pay liabilities of the current period. Encumbrances that are outstanding at year-end are re-appropriated in the next year.

Budget Preparation and Review Process

Under the City Charter, the fiscal year of the City begins on the first day of July of each year. The City Manager is responsible for preparing the annual budget and submitting it to the Council for adoption.

As part of the budget process, all City departments submit budget requests for the next fiscal year. These requests are consolidated by the Finance Department and reviewed by the City Manager to ensure that requests and departmental objectives are consistent with the City's overall goals. The City Manager then presents to the City Council a structurally balanced budget—one that supports financial sustainability multiple years into the future. As required by the Charter, this budget is transmitted to the City Council and made available to the public for review no later than the first Council meeting in June. A public hearing is conducted in June, before final adoption of the budget by the City Council no later than the first regular Council meeting in July.

Any new appropriation or appropriation transfer between funds or departments requires approval by the City Council. The City Manager is authorized to approve appropriation transfers within any department and the appropriation of grants, donations, and contributions under \$50,000 for projects and programs previously approved by Council. Expenditures may not exceed appropriations at the department and fund level.

The City Council receives monthly financial status reports, receives requests for amendments to the budget as needed, and reviews budget results mid-year and at budget adoption. The ongoing review and long range planning focus for financial management provides numerous opportunities to identify and respond to changes in revenues and expenditures and in community priorities.

The Annual Budget Process Calendar illustrated on the following page shows the relationship between City residents, City Council, and City Administration in developing the City's Annual Budget.

Fiscal Year 2016 Budget Preparation and Review Process Calendar:

Month	Residents	Mayor & City Council	City Administration
Oct	Input on budget priorities and direction through direct contact with Mayor and City Council, community surveys and meetings		
Nov	↓	Review and approval of CAFR providing an understanding of the fiscal status and condition of the City	Presentation of prior year financial results to City Council and community (CAFR)
Dec		↓	↓
Jan		On-going discussions of budget priorities based on input from community and staff	Budget schedule and guidelines provided to Departments
Feb		↓	Capital Improvement Program (CIP) preparation begins. Fiscal Year 2015 year-end estimates and Fiscal Year 2016 department requests due to Finance Department
Mar			Department meetings with City Manager & Finance to review Capital Improvement Program (CIP) and Fiscal Year 2016 requests Draft Budget and Draft CIP posted online
Apr			Continued Capital Improvement Program (CIP) strategic planning and review
May	Department Budget Hearings open to the public	Department Budget Hearings and Discussions, review and approval of Final Capital Improvement Program (CIP)	Presentation of Final Capital Improvement Program (CIP) to City Council and community Proposed Budget completed and made available online
Jun	Department Budget Hearings open to the public	Changes made per direction from Council and Council adoption of Fiscal Year 2016 Annual Budget	Changes made per direction from hearings and Final Budget Adoption

Fund Structure

The following is a listing of the funds included in the City's Adopted Budget, with each major fund identified. Descriptions of each of the City's active funds, with a detailed presentation for FY 2014 actual expenditures and revenues; FY 2015 beginning fund balance, adopted and amended budgets, year-end estimates, and ending fund balance projections; and FY 2016 beginning fund balance, adopted expenditures and revenues, and ending fund balance projections can be found in the "Estimated Available Fund Balance Projections" section beginning on page 475 of this document. Funds are listed in order of their fund number as found on the Recap of Funds schedule which can be found in the Financial Summaries section on page 468.

Governmental Funds

Most of the City's programs and functions are provided and financed through the following governmental funds, which are focused on the acquisition, use and balances of the city's expendable financial resources and the related current liabilities. Governmental Funds use the modified accrual method of accounting and are focused on financial position, rather than on determining net income.

General Funds

General Fund – *Major Fund*

- Primary General Fund
- Code Enforcement/Civil Penalties
- Municipal Wharf Fund
- General Plan Update Reserve Fund
- Green Building Educational Resource Fund
- Civic Equipment Maintenance/Replacement
- Co-op Retail Management
- Kiosk Maintenance
- Street Tree Fund
- City Public Trust Fund
- City Stabilization Reserve
- Economic Development Trust Fund
- Unemployment Insurance
- Housing In-Lieu Program
- DeAnza Hardship Fund
- Contributions and Donations (2)
- Interest Holding

Special Revenue Funds

- Police Special Revenue Funds
 - Supplemental Law Enforcement Services
 - Traffic Offender
 - Police Asset Seizure
 - Asset Seizure/Youth Crime Prevention
- State and Highway Funds
 - Gasoline Tax
 - Traffic Congestion Relief

Special Revenue Funds (*continued*)

- Traffic Impact Fee Funds (2)
- Clean River, Beaches & Ocean Tax Fund
- Parks and Recreation Funds
 - Parks Quimby Act Funds (4)
 - Parks & Rec Tax Combined Fund
- Housing and Community Development Funds
 - HOME Funds (3)
 - Community Development Block Grant
 - Red Cross Housing Reconstruction Loan Repayment
 - First Time Home Buyers (2)
 - Affordable Housing Trust Fund
- City Housing Successor Agency Funds (2)
- Transportation Development Act

Capital Improvement Funds

- Capital Project Fund – ***Major Fund***
 - General Capital Improvement Projects
 - Capital Improvement Public Art Fund
 - Sidewalk Construction In-Lieu Fund
 - Street Maintenance, Rehabilitation and Improvements
 - Wharf Tenant Capital Improvement Contributions
 - SC Street Improvements – Harvey West

Debt Service Funds

- GO (General Obligation) Bonds
- Lease Revenue Bonds

Proprietary Funds

The City's Proprietary funds include both Enterprise and Internal Service Funds. Enterprise Funds are similar to private sector enterprises in that the costs of providing services are recovered through financing and/or user fees and charges rather than through taxes or similar revenues. Internal Service Funds are used to report on activities that provide goods or services to other funds or departments in the City on a cost-reimbursement basis.

Enterprise Funds

- Water Fund – ***Major Fund***
 - Water
 - Water Rate Stabilization
 - Water Public Art
 - Water System Development Fees
 - Water Emergency Reserve
- Wastewater Fund – ***Major Fund***
 - Wastewater
 - Wastewater Public Art

Enterprise Funds (*continued*)

- Refuse Fund – **Major Fund**
 - Refuse Fund
 - Refuse Landfill Closure
 - Refuse Landfill Post Closure Maintenance
 - Refuse Public Art
- Parking Fund – **Major Fund**
 - Parking
 - Parking Public Art
- Storm Water Fund – **Major Fund**
 - Storm Water
 - Storm Water Overlay
 - Storm Water Public Art
- Golf Course Fund – **Major Fund**
 - Golf Course
 - Golf Course Public Art

Internal Service Funds Equipment

- Operations Telecommunications
- Services Insurance Internal
- Service Funds
 - Workers' Compensation Insurance
 - Liability Insurance
 - Group Health Insurance

Department and Fund Relationship

The City's Annual Budget is organized by the Department Summary—showing expenditures by character, expenditures by activity (program), and resources by fund. Following the Department Summary is the Activity Summary—showing expenditures by activity and activity resources by revenue category for each of the department's programs. A portion of the City's General Fund supports all departments except for the Water Department. That specific percentage of General Fund support is identified in the "Percentage of Primary General Fund Budget" chart shown on the Department Spotlight page opposite of each department's Department Summary page.

The following list shows the relationship between the Department, their supporting fund(s) and the fund's support to the City services provided by the Department:

Department	Fund(s)	City Service Support
City Attorney	General Fund	City Administration
City Council	General Fund City Public Trust Fund	City Administration Community Development
City Manager	General Fund	City Administration
City Non-Department	General Fund Kiosk Maintenance Fund Transportation Development Act Fund	City Administration Economic Development Community Development

Department and Fund Relationship (continued)

Department	Fund(s)	City Service
Economic Development	General Fund Co-Op Retail Management Kiosk Maintenance Fund Home Rehabilitation Fund Home Acquisition Projects Fund Home Investment Partnership Comm. Development Block Grant Fund CalHome – FTHB Revolving Fund Affordable Housing Trust Fund	Economic Development Economic Development Economic Development Community Development Community Development Community Development Community Development Community Development Community Development
Finance	General Fund Liability Internal Service Fund	City Administration Public Safety/Risk Services
Fire	General Fund	Public Safety
Human Resources	General Fund Workers Comp Internal Service Fund	City Administration City Administration/Risk Services
Information Services	General Fund	City Administration
Parks and Recreation	General Fund Municipal Wharf Fund Civic Equipment Maintenance Fund Parks Quimby Tax Funds Parks Tax Fund Golf Course Fund	Community Development Community Development Community Development Community Development Community Development Community Development
Planning & Community Development	General Fund Code Enforcement General Plan Update Fund Green Building Education Fund	Community Development Public Safety Community Development Community Development
Police	General Fund Supplemental Law Enforcement Fund Traffic Offender Fund Police Asset Seizure Fund	Public Safety Public Safety Public Safety Public Safety
Public Works	General Fund Municipal Wharf Fund Gasoline Tax Fund Traffic Impact Fund Clean River, Beaches, Oceans Wastewater Enterprise Funds Refuse Enterprise Funds Parking Enterprise Funds Storm Water Enterprise Funds Equipment Internal Service Fund	Community Development Community Development Community Development Community Development Community Development Public Utility Services Public Utility Services Community Development Community Development City Internal Services
Water	Water Enterprise Funds	Public Utility Services

Document Organization

Primary General Fund Budget and General Tax Trends

This section of the budget document focuses on the City's primary general fund and general tax revenues.

Primary General Fund Budget Net of Program Revenues and Charts provides information about total expenditures, how much of those total expenditures are financed with program revenues and other allocated sources, and the resulting net amount of expenditures which need to be supported by taxes and other general revenues.

Primary General Fund Budget and General Revenues Tax Trends and Charts provide historical and comparative information about the City's Tax Revenues.

City Debt Obligations

This section includes information about the City's debt obligations, future planned obligations, and unfunded liabilities (Pensions, Other Post Employment Benefit Obligations, and unfunded capital and infrastructure). Included within the schedules are the City's outstanding debt and current and future debt service payments. Lastly, a legal debt schedule is presented as of Fiscal Year 2014 (most current assessed City of Santa Cruz real and personal property value).

Personnel Profile

This section includes information about authorized position counts for all departments. It provides information about positions by department, including all positions in the department, supported by all funding sources. The schedule is displayed by the authorized positions in the department for the FY 2015 adopted budget, authorized positions currently in the FY 2015 amended budget, the positions included in the adopted budget for FY 2016, and the change from the FY 2015 amended budget to the FY 2016 adopted. The Personnel Profile includes each department's authorized positions, including those that are funded by other departments and those positions that are authorized but not funded.

Department and Activities

This section of the budget provides a description of the department and the total *Expenditures by Character* for the FY 2014 actual expenditures, the FY 2015 adopted budget, the FY 2015 amended budget, the FY 2015 estimated actual, and the adopted budget for FY 2016. The amended budget includes supplemental appropriations made after the original budget adoption and the encumbrances carried forward from the prior fiscal year. The *Expenditures by Activity* section displays the same information by activity and fund, and *Resources by Fund* displays the total funding sources by fund followed by the Net Primary General Fund cost. The *Total Authorized Personnel by Department* line shows the total number of positions authorized by the department.

Capital Outlay

The capital outlay section lists the specific capital equipment items that are funded in the capital outlay accounts in the expenditure detail section of each activity and department. Capital Outlay expenditures should eventually be classified as Capital Assets in the City's Comprehensive Annual Financial Report (CAFR). Capital Assets are defined by the City as assets having an estimated useful life in excess of one year, and an initial, individual cost in excess of the capitalization thresholds described below:

Guide to the Document

Capital Outlay (continued)

Infrastructure	\$ 25,000
Buildings and lease improvements	10,000
Land improvements	10,000
Machinery and equipment	5,000
Intangibles	5,000

Capital Improvement Program

The Capital Improvement Program identifies major capital projects and funding sources. A project is considered a Capital Improvement project if it is undertaken to acquire a capital asset (construction of public building, street improvements, fire trucks), will have a long service life and is nonrecurring, or is an expensive project or considered major. A more detailed guide is included in the intro section of the Capital Improvement Program Budget document.

Financial Summaries

This section of the budget document gives the reader an overall picture of the City and the budget.

Summary of Projected Revenues and Other Financing Sources by Fund Type provides information about each revenue source, both from a historical perspective and the future projected amounts.

Summary of Projected Expenditures and Other Financing Uses by Fund Type provides information about the operating budget for each fund including total Operating Budget, Debt Service, and Capital Outlay.

Summary of Transfers (between funds) provides information about various fund transfers that appear in the *Recap of Funds*.

Summary of Revenues and Other Financing Sources-Primary General Fund provides information about each General Fund revenue source, both from a historical perspective and the future projected amounts.

Summary of Operating Expenditures by Department-Primary General Fund provides information about each General Fund account both from a historical perspective and the future projected amounts.

Debt Service Obligations Status and Schedules provides an overview and status of the City's debt obligations.

Recap of Funds provides a detail listing of all funds including estimated revenues and appropriation for FY 2016 and FY 2015.

Estimated Fund Balance Projections

For budgeting purposes, ending estimated fund balance is defined as a fund's current ending assets less its current ending liabilities. The Estimated Fund Balance Projections beginning on page 421 present the beginning and ending estimated fund balance available for appropriation for each fiscal year. Each fund is displayed on a separate page showing the name of the fund, the fund number, and fund description, along with expenditures and revenues summarized by their major categories.

Acronyms and Glossary

The Glossary section provides definitions to many of the terms used throughout the document. The Acronyms section provides definitions to many of the acronyms used throughout the document.

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RESOLUTION NO. NS-28,957

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SANTA CRUZ
ADOPTING A BUDGET FOR FISCAL YEAR 2016

BE IT RESOLVED, by the City Council of the City of Santa Cruz, that the budget of the City of Santa Cruz for Fiscal Year (FY) 2016, as proposed in that certain document entitled "City of Santa Cruz Proposed Annual Budget Fiscal Year 2016," on file with the City Clerk, is hereby adopted for FY 2016, effective July 1, 2015, with the amendments and addenda thereto as determined by the City Council and detailed in the attached Exhibits:

Exhibit A - FY 2016 Summary of Budget Additions [\$702,700]

Exhibit B - FY 2016 Council-Approved One-Time Reductions [\$702,700]

Exhibit C - Summary of Expenditures and Other Financing Uses

BE IT FURTHER RESOLVED that the Finance Director is authorized to create additional appropriations in order to provide for necessary commitments carried over from the prior fiscal year, including contract and purchase order encumbrances and unexpended project balances, so long as there is a sufficient fund balance to finance these commitments.

PASSED AND ADOPTED this 23rd day of June, 2015, by the following vote:

AYES: Councilmembers Chase, Terrazas, Comstock, Posner, Noroyan; Vice Mayor Mathews; Mayor Lane.

NOES: None.

ABSENT: None.

DISQUALIFIED: None.

APPROVED: _____

Mayor

ATTEST: _____

City Clerk Administrator

RESOLUTION NO. NS-28,956

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SANTA CRUZ
APPROVING THE SELECTION OF THE ANNUAL ADJUSTMENT FACTORS USED
IN THE CALCULATION OF THE CITY'S PROPOSITION 4 APPROPRIATIONS
LIMIT FOR FISCAL YEAR 2016

WHEREAS, Proposition 111 requires a recorded vote by the Council regarding which annual adjustment factors will be used in the City's calculation of the Proposition 4 limitation beginning with budget year 1990/91; and

WHEREAS, it is in the City's best interest to select the factors with the largest increase.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Santa Cruz that it hereby selects the 0.071% increase in non-residential new construction assessed value for the inflation factor and selects the County of Santa Cruz population growth of 0.870% for the population factor to be used as the annual adjustment factors in the calculation of the City's Proposition 4 Appropriations Limit for Fiscal Year 2016.

PASSED AND ADOPTED this 23rd day of June, 2015, by the following vote:

AYES: Councilmembers Chase, Terrazas, Comstock, Posner, Noroyan; Vice Mayor Mathews; Mayor Lane.

NOES: None.

ABSENT: None.

DISQUALIFIED: None.

APPROVED: _____

Mayor

ATTEST: _____

City Clerk Administrator

**CITY OF SANTA CRUZ
APPROPRIATIONS SPENDING LIMIT
PROP 4 - GANN LIMIT
BASED ON 2016 ADOPTED BUDGET**

Calculation of Spending Limit

Last Year's Appropriations Limit (FY 2014-2015)	\$ 162,085,992
Adjustment Factors:	
Change in Population (County)	1.00870
Change in non-residential new construction assessed value	1.00071
(A times B)	<u>1.00942</u>
Total Adjustment Percentage	0.9416%
Total Adjustment Dollars	1,526,202
New Appropriations Limit for Fiscal Year 2015-2016	<u>\$ 163,612,194</u>

Appropriations Compared to Limit

Projected Proceeds form Taxes	\$ 67,673,189
Less: Federal Mandates	\$ 833,550
Qualified Capital Outlays	248,625
Debt Service Appropriations	<u>1,565,118</u>
Total Exclusions	2,647,293
Appropriations Subject to Limit for Fiscal Year 2015-2016	65,025,896
Appropriations Limit for Fiscal Year 2015-2016	163,612,194
Amount Over/(Under) Appropriations Limit	<u>\$ (98,586,298)</u>

**CITY OF SANTA CRUZ
CALCULATION OF PROCEEDS OF TAXES
PROP 4 - GANN LIMIT
BASED ON 2016 ADOPTED BUDGET**

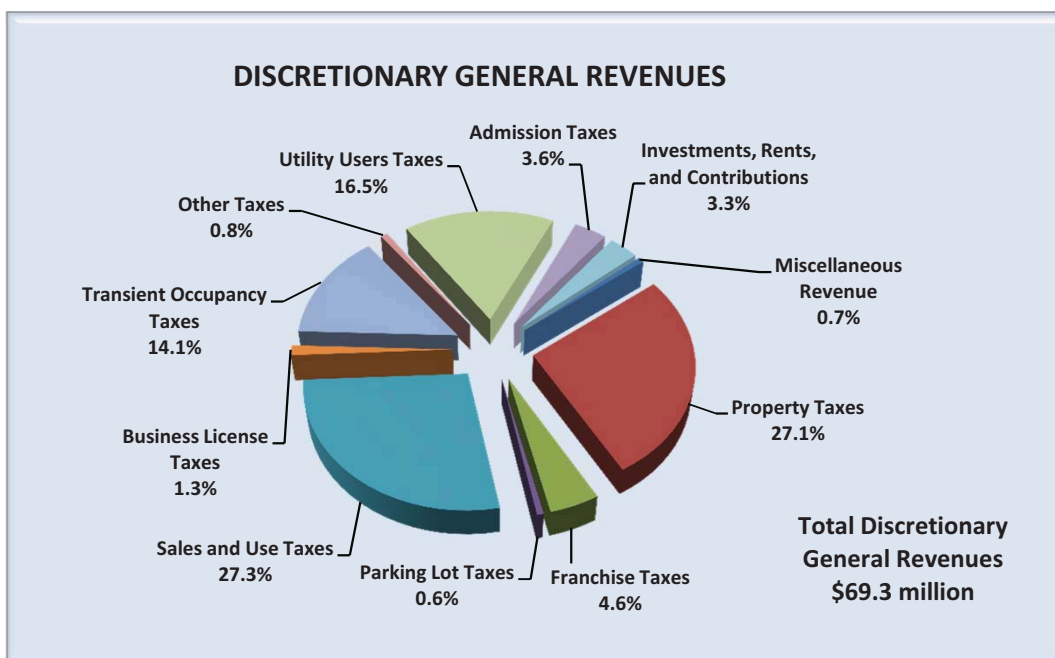
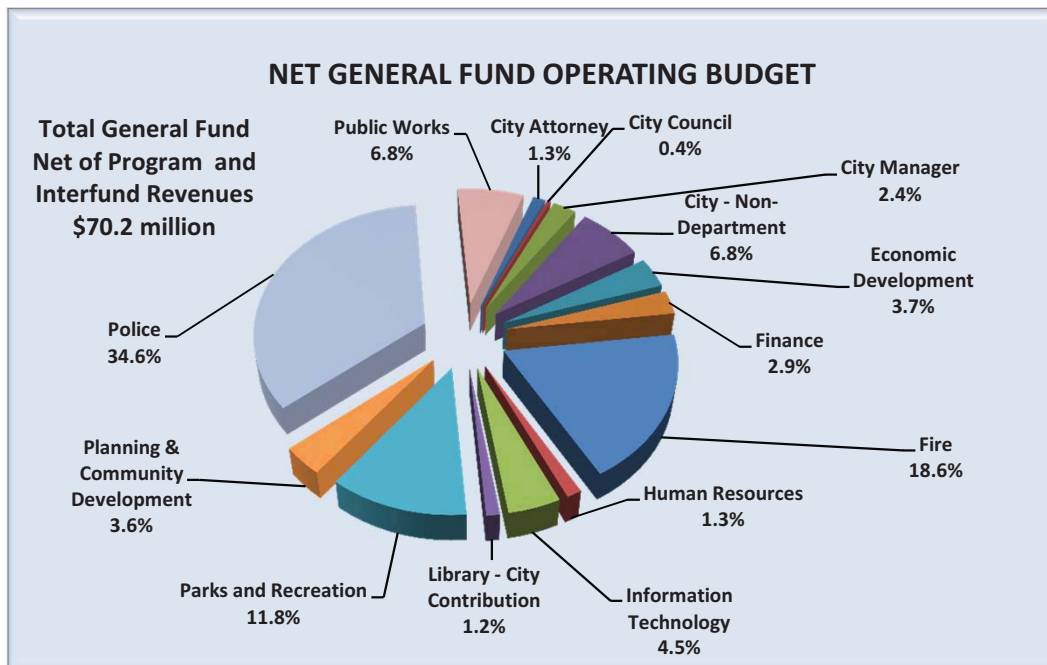
Determination of Proceeds of Taxes

	PROCEEDS OF TAXES	NON-PROCEEDS OF TAXES	TOTAL
GENERAL FUND TAXES:			
Property Taxes	\$ 18,782,230	\$ -	\$ 18,782,230
Sales & Use Taxes	18,887,500	-	18,887,500
Business License Taxes	929,560	-	929,560
Franchise Taxes	3,173,100	-	3,173,100
Utility Users' Tax	11,455,605	-	11,455,605
Transient Occupancy Tax	9,760,000	-	9,760,000
Parking Lot Tax	567,000	-	567,000
Admissions Tax	2,520,000	-	2,520,000
Property Tax Transfer	393,750	-	393,750
Business Improvement Tax	240,000	-	240,000
CRM Assessment	216,000	-	216,000
GEN FUND LICENSES & PERMITS:			
Construction Permits	-	929,500	929,500
Other Licenses and Permits	-	101,800	101,800
GEN FUND INTERGOVERNMENTAL:			
Federal	-	79,000	79,000
State - Homeowner's Property Tax Relief	90,000	-	90,000
State - State Mandated Cost Reimbursement	-	3,500	3,500
State - Motor Vehicle In-Lieu	30,000	-	30,000
State - Other	-	160,000	160,000
Local	-	50,000	50,000
GEN FUND CHARGES FOR SERVICES:			
General Government	-	1,647,600	1,647,600
Public Safety	-	3,887,833	3,887,833
Culture and Recreation	-	2,583,160	2,583,160
Public Works	-	1,248,700	1,248,700
Community & Economic Development	-	16,700	16,700
Library	-	570,000	570,000
Interfund Charges	-	3,953,249	3,953,249
Miscellaneous Chgs for Services	-	425	425
GEN FUND OTHER REVENUES:			
Fines and Forfeits	-	1,716,400	1,716,400
Rents & Royalties	-	4,683,705	4,683,705
Contributions & Donations	-	27,500	27,500
Other Miscellaneous Revenues	-	129,370	129,370
Interfund Transfers In	-	58,300	58,300
Proceeds of Asset Dispositions	-	2,000	2,000
Loan Principal Receipts	-	446,411	446,411
OTHER FUNDS REVENUE:			
Police Special Revenue Funds	-	126,500	126,500
State Highway Funds (Gas Tax)	-	2,024,370	2,024,370
Parks & Recreation Funds	-	743,499	743,499
Housing & Community Develop Funds	-	865,517	865,517
Other Special Revenue Funds	628,444	794,762	1,423,206
Capital Projects Funds	-	13,643,847	13,643,847
Debt Service Funds	-	429,763	429,763
SUB-TOTAL	67,673,189	40,923,411	108,596,600
Interest Earnings	320,341	214,630	534,971
GRAND TOTAL	\$ 67,993,530	\$ 41,138,041	\$ 109,131,571

Primary General Fund Budget and General Revenues

FISCAL YEAR 2016 ADOPTED

The charts below present different perspectives for the Primary General Fund. The top chart represents the spending side and shows the net operating cost (budgeted appropriations less budgeted revenues) of the departments in the fund. Public safety (Police and Fire) accounts for most of the spending in the fund at nearly 54%. The bottom chart represents the funding side and shows the discretionary revenues received by the fund. These are general revenues that are not specifically tied to departments, and are the main revenues that fund the City's core services such as Police, Fire, Administration and Parks & Recreation. Most of the discretionary funding comes from taxes, with Sales Tax and Property Tax comprising the largest portion at more than 54% combined.



Primary General Fund Budget Net of Program Revenues

FISCAL YEAR 2016 ADOPTED

General Fund Departments/Programs	Expenditures and Other Uses	Program Revenues	Interfund, Interagency Sources	Net (Expenditure) Revenue and Changes in Fund Balance	% of Net GF Cost
City Attorney	994,526		101,512	(893,014)	1.3%
City Council	447,580		181,289	(266,291)	0.4%
City Manager	2,415,673	13,270	683,390	(1,719,013)	2.5%
City - Non-Department	4,782,741			(4,782,741)	6.8%
Economic Development	2,965,924	388,270		(2,577,654)	3.7%
Finance	3,314,870	25,400	1,271,900	(2,017,570)	2.9%
Fire	15,585,272	-	2,510,150	(13,075,122)	18.6%
Human Resources	1,561,782		646,991	(914,791)	1.3%
Information Technology	4,124,966		941,693	(3,183,273)	4.5%
Library - City Contribution	1,394,751		570,000	(824,751)	1.2%
Parks and Recreation	10,647,779	2,332,860		(8,314,919)	11.9%
Planning & Community Development	5,085,243	2,537,400		(2,547,843)	3.6%
Police	24,807,853	520,683		(24,287,170)	34.6%
Public Works	8,030,475	3,138,200	126,474	(4,765,801)	6.8%
Total General Fund	\$ 86,159,435	\$ 8,956,083	\$ 7,033,399	\$ (70,169,953)	100%

General Revenues and Other Unallocated Sources:

Taxes:

Property Taxes	18,782,230
Sales and Use Taxes	18,887,500
Business License Taxes	929,560
Franchise Taxes	3,173,100
Utility Users Taxes	11,455,605
Transient Occupancy Taxes	9,760,000
Admission Taxes	2,520,000
Parking Lot Taxes	567,000
Other Taxes	393,750
Total Taxes	66,468,745

Intergovernmental	123,500
Investments, Rents, and Contributions	2,288,212
Fines and Forfeitures	317,000
Charges For Services and Other Miscellaneous	58,325

Total General Revenues and Other Unallocated Sources 69,255,782

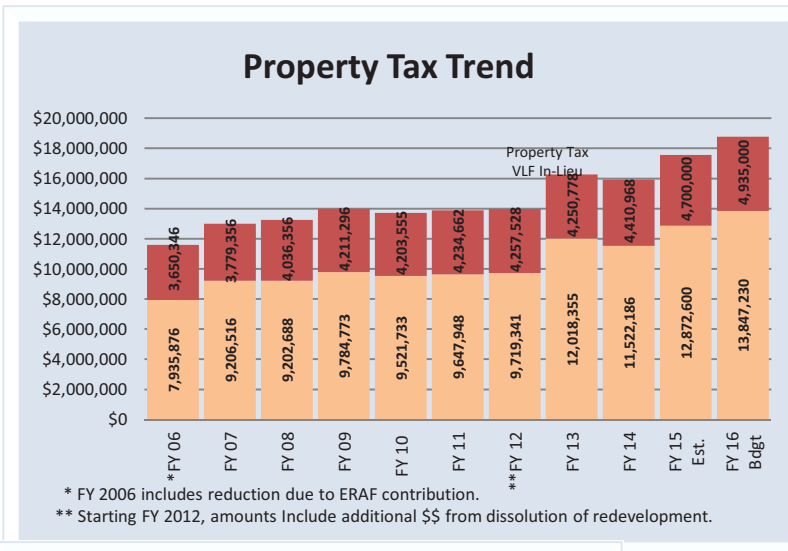
Change in Fund Balance (914,171)

Estimated Fund Balance - Beginning of Year 266,221

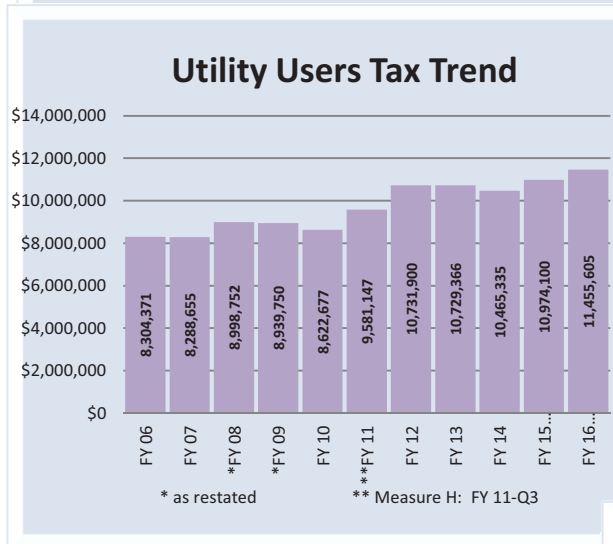
Estimated Fund Balance - End of Year \$ (647,950)

Primary General Fund Budget and General Revenues

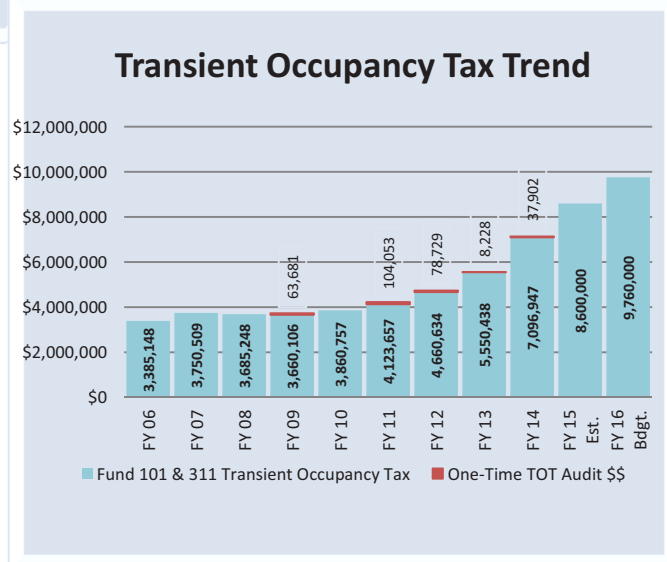
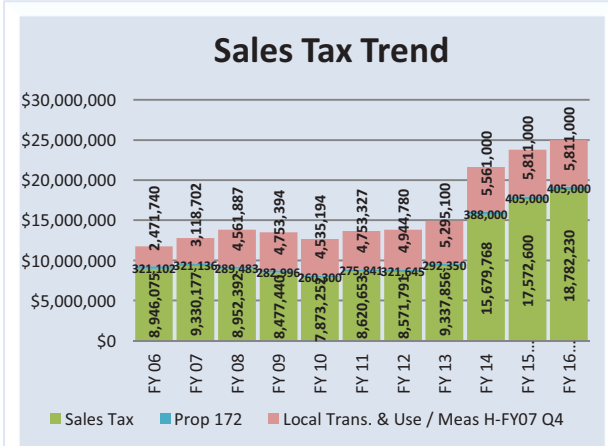
FISCAL YEAR 2016 Adopted



Property taxes and sales taxes are the two largest sources of tax revenues for the City's primary General Fund. They each accounted for 28% of the fund's total estimated tax revenues for fiscal year 2015.



Utility users taxes are imposed on all utility services within the City limits at a rate of 8.5% of taxable services. Transient occupancy taxes are levied at a rate of 11% on all individuals occupying dwellings for 30 days or less. These taxes accounted for 18% and 14%, respectively of the primary General Fund's total estimated tax revenues for fiscal year 2015.



Note: Transient Occupancy Tax rate increased from 10% to 11% in FY 2014.

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Debt Service Obligations

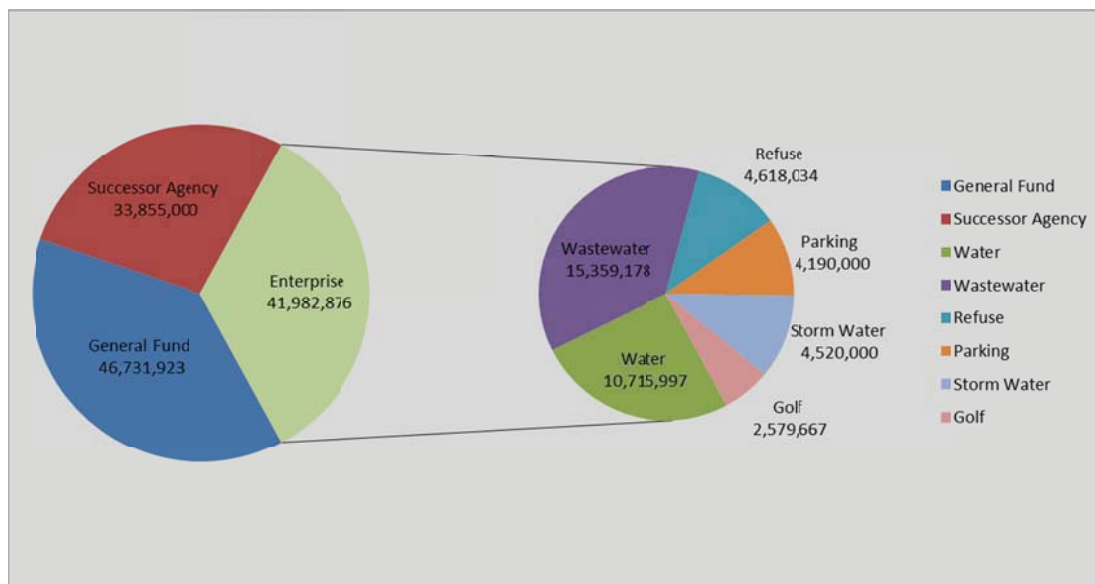
OVERVIEW

The City of Santa Cruz debt service obligations include revenue bonds, general obligation bonds, pension obligation bonds, loans, leases, special assessment bonds, and Santa Cruz Redevelopment Agency debt, transferred to the Successor Agency Trust (Resolution NS-28,450 dated January 24, 2012). Also included are the State of California Public Employees' Retirement System (PERS) and other post-employment benefits (OPEB) liabilities. All debt issuance is approved by the Santa Cruz City Council subject to the City's legal debt limit (page 25).

- *Revenue Bonds* – issued to purchase or construct assets owned by the City and the City pledges income resulting from the asset or enterprise to pay the debt service.
- *General Obligation Bonds* – issued to finance various public improvements in the City for which the main security for repayment is property taxes.
- *Pension Obligation Bonds* – issued by the City to pay its commitment to the pension fund in which its employees are members.
- *Special Assessment Bonds* – issued to fund a development project. Principal and interest payments are paid by taxes levied on the community benefiting from the particular bond-funded project.
- *Santa Cruz Redevelopment Successor Agency Debt* – debt issued to finance redevelopment activities in accordance with California Community Redevelopment Law. With the dissolution of Redevelopment Agencies, the principal source of debt repayment is from property tax revenues of the Successor Agency to the Redevelopment Agency.

DEBT STATUS

The graph below estimates outstanding debt obligations, excluding pension, of \$33,855,000 in RDA Successor agency debt, \$46,731,923 in the General Fund, and \$41,982,876 in the City's Enterprise funds for a total outstanding debt obligation of \$122,569,799 at the end of the fiscal year.



Debt Service Obligations

FY 2015 DEBT ISSUES

The following debt issues have been completed in FY 2015:

- 2014 Water Refunding Revenue Bonds – The City of Santa Cruz refunded \$11.26 million in outstanding Water debt. The refunding was for a 2006 issue with outstanding debt of \$10,400,000 with an interest rate of 4.000-4.750%. The new issue lowers the interest rate to 2.000-3.750%. This will result in a savings of over \$525,000.
- 2014 Storm Water Refunding Revenue Bonds – The City of Santa Cruz refunded \$4.52 million in outstanding Storm Water debt. The refunding was for a 2005 issue with outstanding debt of \$4,620,000 with an interest rate of 3.000-4.000%. The new issue lowers the interest rate to 2.000-3.000%. This will result in a net savings of over \$395,000.
- I-Bank Arterial Streets and Roads Loan – The City of Santa Cruz entered into a financing lease with the California Infrastructure and Economic Development Bank in the amount of \$14,130,000. The loan is to partially fund the City-Wide Road Improvements Project as described in the Capital Improvement Program (Project #c400809 & c400810). The City was able to solidify an interest rate of 2.000% for this loan. In November 2006, citizens in the City of Santa Cruz voted in favor of Measure H to replace a temporary 1/4% sales tax increase with a permanent 1/2% increase for a final rate of 8 1/2 %. One half of the additional revenue generated was to be for general City operations, with the majority of the remaining revenue dedicated to improving the City's streets and roads.

The following debt issues are expected to be completed by the end of FY 2015:

- Water Infrastructure Loan – The City Water Department plans to apply for a loan with I-Bank and use the proceeds to fund capital expenditures for improvement and rehabilitation and replacement projects for surface water source diversions, groundwater facilities, transmission and distribution pipelines, the Graham Hill Water Treatment Plant, and distribution storage projects.

FY 2016 PLANNED DEBT ISSUES

The following are planned debt issues for the FY 2016:

- Library Bonds – The County Library System is planning to issue debt to improve the entire library system. New branches are planned to be built in Scotts Valley and in Downtown Santa Cruz. Also planned are complete renovations of the Capitola and Eastside branch locations.

FY 2014 PERS AND OPEB LIABILITIES

The City of Santa Cruz participates in PERS to provide pension benefits for past, current and future employees. In addition it provides modest, capped health retiree obligations as required by the CalPERS health program and as negotiated locally by City employees.

CITY OF SANTA CRUZ
FY 2016 ADOPTED ANNUAL BUDGET
Debt Service Obligations
(A) Summary of Changes in Long-Term Debt

Description	Balance June 30, 2014	Additions to Debt	Principal Paydown and Maturities	Balance June 30, 2015	Balance	
					Due Within One Year	Due in More Than One Year
<u>GENERAL LONG TERM DEBT</u>						
2007 Lease Revenue Bonds	6,055,000	-	155,000	5,900,000	165,000	5,735,000
2009 General Obligation Refunding Bonds	6,185,000	-	220,000	5,965,000	235,000	5,730,000
2010 Pension Obligation Bonds	18,860,000	-	1,700,000	17,160,000	1,850,000	15,310,000
2010 Refunding Lease Revenue Bonds B	3,245,000	-	150,000	3,095,000	150,000	2,945,000
PG&E Loan - LED Streetlights (Interest free)	209,497	-	24,953	184,544	24,953	159,592
ZION Bank Loan - Homeless Shelter Project	344,427	-	47,048	297,379	47,749	249,630
I-Bank Arterial Streets and Roads Loan	-	14,130,000		14,130,000	1,306,455	12,823,545
Total General Long Term Debt	34,898,924	14,130,000	2,297,001	46,731,923	3,779,157	42,952,767
<u>ENTERPRISE DEBT</u>						
2006 Water Revenue Bonds	10,400,000	-	10,400,000	-	-	-
2014 Water Refunding Revenue Bonds	-	11,260,000	590,000	10,670,000	435,000	10,235,000
State Loan to Water	135,982	-	89,985	45,997	45,997	-
Total Water Liabilities	10,535,982	11,260,000	11,079,985	10,715,997	480,997	10,235,000
2013 Wastewater Refunding Bonds	18,701,778	-	3,342,600	15,359,178	3,434,164	11,925,014
Total Wastewater Liabilities	18,701,778	-	3,342,600	15,359,178	3,434,164	11,925,014
2009 Refuse Refunding Loan Agreement	2,229,400	-	189,700	2,039,700	199,000	1,840,700
2010 Enterprise Revenue Bonds	2,870,000	-	325,000	2,545,000	330,000	2,215,000
Refuse Equipment Lease 09-027	171,096	-	171,096	-	-	-
State Loan to Refuse (Interest free)	66,667	-	33,333	33,334	33,334	-
Total Refuse Liabilities	5,337,163	-	719,129	4,618,034	562,334	4,055,700
2010 Parking Lease Revenue Bonds	4,445,000	-	255,000	4,190,000	260,000	3,930,000
RDA Successor Agency Loan to Parking	35,295	-	35,295	-	-	-
Total Parking Liabilities	4,480,295	-	290,295	4,190,000	260,000	3,930,000
2005 Storm Water Revenue Bonds	4,620,000	-	4,620,000	-	-	-
2014 Storm Water Refunding Revenue Bonds	-	4,520,000	-	4,520,000	275,000	4,245,000
Total Storm Water Liabilities	4,620,000	4,520,000	4,620,000	4,520,000	275,000	4,245,000
2012 Golf COP Refunding Loan	2,720,330	-	140,663	2,579,667	145,629	2,434,038
Total Golf Liabilities	2,720,330	-	140,663	2,579,667	145,629	2,434,038
Total Enterprise Debt	46,395,548	15,780,000	20,192,672	41,982,876	5,158,124	36,824,752
<u>SUCCESSOR AGENCY TRUST</u>						
2004 RDA TAB Merged	4,050,000	-	155,000	3,895,000	160,000	3,735,000
2011 Housing TABS Series A	7,185,000	-	465,000	6,720,000	495,000	6,225,000
2011 Taxable TABS Series B	18,035,000	-	915,000	17,120,000	975,000	16,145,000
2011 Tax-Exempt TABS Series C	6,490,000	-	370,000	6,120,000	390,000	5,730,000
TOTAL Successor Agency Trust	35,760,000	-	1,905,000	33,855,000	2,020,000	31,835,000
<u>SPECIAL ASSESSMENT BONDS</u>						
Harvey West Assessment Bond	130,000	-	130,000	-	-	-
Total Special Assessment Debt	130,000	-	130,000	-	-	-
SUBTOTAL DEBT BEFORE PENSION	117,184,472	29,910,000	24,524,673	122,569,799	10,957,281	111,612,519

CITY OF SANTA CRUZ
FY 2016 ADOPTED ANNUAL BUDGET
Pension Obligations
(B) Summary of Funding Progress

Description	Valuation Date	Actuarial Value of Assets	Accrued Liability	Unfunded Liability	Unfunded Percentage of Assets	Prior Valuation Unfunded Liability
<u>Public Employees' Retirement System (PERS)</u>						
Miscellaneous employees	June 30, 2013	229,020,181	301,636,759	72,616,578	75.9%	82,579,633
Safety- Fire Tier 1	June 30, 2013	59,910,484	77,280,197	17,369,713	77.5%	19,518,788
Safety- Fire Tier 2	June 30, 2013	61,116	75,838	14,722	80.6%	-
Safety- Fire Tier 3 (PEPRA)	June 30, 2013	-	-	-	0.0%	-
Safety- Police Tier 1	June 30, 2013	84,586,257	109,110,162	24,523,905	77.5%	27,237,936
Safety- Police Tier 2	June 30, 2013	46,367	57,536	11,169	80.6%	27
Safety- Police Tier 3 (PEPRA)	June 30, 2013	-	-	-	0.0%	-
Total PERS Obligations		373,624,405	488,160,492	114,536,087	76.5%	129,336,384
<u>Other Post Employment Benefits (OPEB)</u>						
All employees	June 30, 2012	-	16,420,991	16,420,991	0.0%	18,343,000
Total OPEB Obligations		-	16,420,991	16,420,991	0.0%	18,343,000
SUBTOTAL PENSION		373,624,405	504,581,483	130,957,078	74.0%	147,679,384

CITY OF SANTA CRUZ
FY 2016 ADOPTED ANNUAL BUDGET
Pension Obligations
(C) Comparative Summary of Total Obligations

Description	FY2015 Budget Balance as of Reporting Date	Percentage of Total Debt	FY 2016 Budget Balance as of Reporting Date	Percentage of Total Debt
City-wide Debt before Pension	117,184,471		122,569,799	
Less: Pension Obligation Bonds	(18,860,000)		(17,160,000)	
Net City-wide Debt before all Pension costs	98,324,471	35.2%	105,409,799	39.3%
Pension Obligation Bonds	18,860,000		17,160,000	
City-wide Unfunded Pension Liability	147,679,384		130,957,078	
City-wide Pension Obligations	166,539,384	59.7%	148,117,078	55.2%
Other future obligations without annual debt service				
Compensated absences	977,470		1,397,822	
Claims and judgments	7,143,875		7,143,875	
Landfill closure	6,003,761		6,250,581	
Other future debt obligations	14,125,106	5.1%	14,792,278	5.5%
TOTAL OBLIGATIONS	278,988,961		268,319,155	

Debt Service Obligations

Legal Debt Margin

		Fiscal Year Ended June 30,		
		2012	2013	2014
Debt limit	\$	1,048,788,084	\$ 1,047,073,540	\$ 1,086,579,507
Total net debt applicable to limit		5,237,487	5,061,026	4,862,058
Legal debt margin	\$	1,043,550,597	\$ 1,042,012,514	\$ 1,081,717,449
Total net debt applicable to the limit as a percentage of debt limit		0.50%	0.48%	0.45%

Legal Debt Margin Calculation For Fiscal Year 2014:

Total assessed value	\$	7,243,863,380 *
Debt limit (15% of total assessed value)		1,086,579,507
Debt applicable to limit:		
General obligation bonds (reported at accreted value)		6,185,000
Less: Amount available in debt service fund for repayment of bonds		1,322,942
Total net debt applicable to limit		4,862,058
Legal debt margin	\$	1,081,717,449

Notes:

Section 1418 of the Charter of the City of Santa Cruz limits general obligation bond indebtedness to 15% of the total assessed valuation of all real personal property within the City.

*Total Assessed Value from FY14

Source:

County of Santa Cruz Auditor-Controller's Office
City of Santa Cruz Finance Department

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Each year City Council establishes an authorized position list (by department) through the budget adoption process. After budget adoption, changes to a department's authorized positions can only be enacted through a publicized meeting of the City Council. For FY 2016, Council authorized an additional 8.75 FTE (full-time equivalent) increase in positions as compared to the FY 2015 amended budget in the following departments:

Economic Development – A 1.00 FTE Housing Rehab Program Specialist position was added to the Economic Development Department to augment the City's ability to monitor affordable housing, pursue future funding opportunities, help meet growing HUD requirements for the CDBG and HOME programs, and grow the staff expertise necessary to accomplish the expanding requirements of the housing program. This addition represents a partial recovery of workforce lost in the recent past due to the diminishing availability of grant revenues for housing and community development.

Information Technology – A 1.00 FTE Business Systems Analyst II position was added to the Information Technology Department to manage and control processes, integration, and innovation of the various computer systems and business applications throughout the City.

Library – A total of 1.50 FTE positions were added to the Library. The increases were a consequence of organizational changes resulting in a decrease of 2.00 FTE IT Specialists II positions combined with a 2.00 FTE increase in System Administrators positions. An additional 1.00 FTE Programmer Analyst I position and a .50 FTE Library Assistant II position were also added. This reorganization will facilitate increased efficiency and reliability within the Library's information technology systems and processes.

Parks and Recreation – A total of 3.25 FTE positions were added to the Parks and Recreation Department. The Associate Planner I/II position was increased by .25 FTE's to 1.00 FTE. This increase will assist the Parks Department to oversee the implementation of The Arana Gulch Master Plan as well as the Parks Master Plan. An additional 1.00 FTE Parks Maintenance Worker and a 1.00 FTE Ranger were also added. The Parks Maintenance Worker allows the Parks Department to meet the increased maintenance demands created by the addition of the Riverside Garden Park and the implementation of the Arana Gulch Master Plan. The Ranger position enhances the efficiency and performance of the Ranger patrols thereby increasing public and employee safety. A 1.00 FTE Principal Management Analyst was added to perform analytical oversight of the Parks Department's financial and human resource obligations, complete special projects, and perform financial inquiries to provide recommendations to both department management and staff.

Planning and Community Development – A 1.00 FTE Senior Plans Examiner and a 1.00 FTE Principal Management Analyst were added while a 1.00 FTE Management Analyst was deleted. The result was an overall increase of 1.00 FTE in positions. These position changes were due to organizational changes.

Public Works – The Public Works Department reclassified a 1.00 FTE Laboratory Technician position to a 1.00 FTE Microbiologist position. In addition the Public Works Department added a 1.00 FTE Senior Civil Engineer position. The overall result was increase of one position. These changes were made due to an increased need for the skills that a Microbiologist and Senior Civil Engineer possess within the Public Works Department's daily work requirements.

The schedule beginning on the following page is a classification listing of City's adopted authorized positions by Department:

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016 Adopted Change from FY 2015
	Amended Budget	Adopted Budget	Amended Budget	Adopted Budget	FY 2015 Amended
<u>City Manager</u>					
Administrative Assistant I/II	2.50	2.50	2.50	2.50	-
Assistant City Manager	1.00	1.00	1.00	1.00	-
Assistant to the City Manager	1.00	1.00	1.00	1.00	-
City Clerk Administrator	1.00	1.00	1.00	1.00	-
City Manager	1.00	1.00	1.00	1.00	-
Communications Manager	-	-	-	-	-
Community Program Specialist	1.00	1.00	1.00	1.00	-
Community Relations Manager	1.00	1.00	1.00	1.00	-
Deputy City Clerk	1.00	1.00	1.00	1.00	-
Executive Assistant to the City Manager	1.00	1.00	1.00	1.00	-
Records Coordinator	1.00	1.00	1.00	1.00	-
	11.50	11.50	11.50	11.50	-
<u>Economic Development</u>					
Administrative Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Arts Program Manager	1.00	1.00	1.00	1.00	-
Associate Planner I/II	-	-	-	-	-
Dev Project Mgr/(Redevelopment Mgr)	4.00	4.00	4.00	4.00	-
Economic Development Coordinator	1.00	1.00	1.00	1.00	-
Economic Development Manager	1.00	1.00	1.00	1.00	-
Housing Rehab Program Specialist				1.00	1.00
Principal Planner	1.00	1.00	1.00	1.00	-
Redevelopment Director	1.00	1.00	1.00	1.00	-
Redevelopment Finance Manager	-	-	-	-	-
	11.00	11.00	11.00	12.00	1.00
<u>Finance</u>					
Accountant I/II	6.00	6.00	6.00	6.00	-
Accounting Assistant I	3.00	3.00	3.00	3.00	-
Accounting Assistant II	5.00	5.00	5.00	5.00	-
Accounting Services Supervisor	2.00	2.00	2.00	2.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Assistant Director of Finance	1.00	1.00	1.00	1.00	-
Buyer I/II	1.00	1.00	1.00	1.00	-
City Payroll Clerk	2.00	2.00	2.00	2.00	-
Director of Finance	1.00	1.00	1.00	1.00	-
Finance Manager	2.00	2.00	1.00	1.00	-
Management Analyst	-	1.00	1.00	1.00	-
Purchasing Assistant	1.00	1.00	1.00	1.00	-
Purchasing Manager	1.00	1.00	1.00	1.00	-
Revenue Collections Specialist	1.00	1.00	1.00	1.00	-
Revenue Manager	-	-	-	-	-
Risk and Safety Manager		-	1.00	1.00	-
Senior Accountant	2.00	2.00	2.00	2.00	-
	29.00	30.00	30.00	30.00	-
<u>Fire</u>					
Administrative Assistant I/II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016 Adopted Change from FY 2015
	Amended Budget	Adopted Budget	Amended Budget	Adopted Budget	FY 2015 Amended
<u>Fire (continued)</u>					
Chief of Fire Department	-	1.00	1.00	1.00	-
Deputy Fire Marshal	-	-	1.00	1.00	-
EMS Quality Assurance Program Manager	1.00	-	-	-	-
Fire Battalion Chief	4.00	4.00	4.00	4.00	-
Fire Captain	13.00	16.00	16.00	16.00	-
Fire Deputy Chief	1.00	1.00	-	-	-
Fire Division Chief	1.00	1.00	2.00	2.00	-
Fire Engineer	12.00	15.00	15.00	15.00	-
Fire Prevention Inspector II	1.00	1.00	1.00	1.00	-
Firefighter	18.00	21.00	21.00	21.00	-
Marine Safety Officer	-	-	1.00	1.00	-
Principal Mangement Analyst	-	-	1.00	1.00	-
	53.00	62.00	65.00	65.00	-
<u>Human Resources</u>					
Administrative Assistant I/II	1.00	1.00	1.00	1.00	-
Administrative Services Director	-	-	-	-	-
Chief Human Resources Officer	-	-	-	-	-
Director of Human Resources	1.00	1.00	1.00	1.00	-
Human Resources Analyst I/II	4.00	4.00	4.00	4.00	-
Human Resources Assistant I/II	-	-	-	-	-
Human Resources Technician	2.00	2.00	2.00	2.00	-
Principal Human Resources Analyst	3.00	3.00	3.00	3.00	-
Risk and Safety Manager	-	-	-	-	-
	11.00	11.00	11.00	11.00	-
<u>Information Technology</u>					
Administrative Assistant I/II	1.00	1.00	1.00	1.00	-
Business Systems Analyst II	-	-	-	1.00	1.00
Chief Technology Officer	-	-	-	-	-
Director of Information Technology	1.00	1.00	1.00	1.00	-
Information Tech Op/Customer Svc Mgr	1.00	1.00	-	-	-
Information Tech Sys Mgr/Database Adm	1.00	1.00	1.00	1.00	-
Information Technology Network Manager	1.00	1.00	1.00	1.00	-
Information Technology Specialist I/II	3.00	3.00	2.00	2.00	-
Information Technology Specialist III	2.00	2.00	2.00	2.00	-
Network Administrator	-	-	-	-	-
Programmer Analyst I/II	0.75	0.75	1.75	1.75	-
Project Manager/Training Coordinator	1.00	1.00	2.00	2.00	-
SCADA Systems & Network Administrator	-	-	2.00	2.00	-
SCADA Systems Manager	-	2.00	-	-	-
Systems Administrator	3.00	3.00	3.00	3.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	-
Telecommunications Manager	1.00	1.00	1.00	1.00	-
	16.75	18.75	18.75	19.75	1.00
<u>Library</u>					
Accounting Assistant I	1.25	1.25	1.25	1.25	-
Administrative Assistant I/II	3.55	2.55	3.18	3.18	-
Bookmobile Library Assistant	1.73	1.80	1.80	1.80	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016 Adopted Change from FY 2015
	Amended Budget	Adopted Budget	Amended Budget	Adopted Budget	FY 2015 Amended
<u>Library (continued)</u>					
Building Maintenance Worker I	-	-	1.00	1.00	-
Building Maintenance Worker II	2.00	2.00	1.00	1.00	-
Courier/Driver	1.05	1.05	1.05	1.05	-
Director of Libraries	1.00	1.00	1.00	1.00	-
IT Specialist I/II	2.00	3.00	3.00	1.00	(2.00)
IT Specialist III	2.00	2.00	2.00	2.00	-
Librarian I/II	16.63	16.63	16.63	16.63	-
Library Assistant I	2.00	2.00	2.00	2.00	-
Library Assistant II	24.25	26.00	25.25	25.75	0.50
Library Assistant III	6.00	6.00	6.00	6.00	-
Library Assistant IV	1.00	2.00	2.00	2.00	-
Library Division Manager	3.00	3.00	3.00	3.00	-
Library Information Specialist	5.00	5.00	5.00	5.00	-
Library Information Technology Manager	1.00	1.00	1.00	1.00	-
Library Specialist	3.00	2.00	2.00	2.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Manager System Services and Support	1.00	1.00	1.00	1.00	-
Network Administrator	-	-	-	-	-
Programmer Analyst I	-	-	-	1.00	1.00
Service Field Crew Leader	1.00	1.00	1.00	1.00	-
Systems Administrator	-	-	-	2.00	2.00
Systems Coordinator	1.00	1.00	1.00	1.00	-
Volunteer Coordinator Assistant	-	-	0.75	0.75	-
	80.46	82.28	82.91	84.41	1.50
<u>Parks and Recreation</u>					
Accounting Assistant I	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	3.00	3.00	3.00	3.00	-
Associate Planner I/II	0.50	0.75	0.75	1.00	0.25
Auditorium Assistant	1.00	1.00	-	-	-
Auditorium Supervisor	1.00	1.00	1.00	1.00	-
Box Office Representative	1.25	1.25	1.25	1.25	-
Building Maintenance Worker I	1.50	1.50	1.50	1.50	-
Building Maintenance Worker II	1.00	1.00	1.00	1.00	-
Chief Ranger	1.00	1.00	1.00	1.00	-
Community Center Assistant	1.00	1.00	-	-	-
Community Center Coordinator	1.00	1.00	1.00	1.00	-
Construction Specialist	1.00	1.00	1.00	1.00	-
Custodian	3.30	3.75	3.75	3.75	-
Director of Parks and Recreation	1.00	1.00	1.00	1.00	-
Facility Attendant	2.50	2.50	2.50	2.50	-
Field Supervisor	3.00	3.00	3.00	3.00	-
Golf Course Superintendent	1.00	1.00	1.00	1.00	-
Light Equipment Mechanic	2.00	2.00	2.00	2.00	-
Principal Management Analyst	-	-	-	1.00	1.00
Office Supervisor	1.00	1.00	1.00	1.00	-
Parks Field Crew Leader	3.00	3.00	3.00	3.00	-
Parks Maintenance Worker	26.00	26.00	26.00	27.00	1.00

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016 Adopted Change from FY 2015
	Amended Budget	Adopted Budget	Amended Budget	Adopted Budget	FY 2015 Amended
<u>Parks and Recreation (continued)</u>					
Ranger	3.00	3.00	3.00	4.00	1.00
Recreation Assistant	-	1.50	4.50	4.50	-
Recreation Superintendent	1.00	1.00	1.00	1.00	-
Recreation Supervisor	3.13	3.13	3.13	3.13	-
Senior Parks Maintenance Worker	8.00	8.00	8.00	8.00	-
Seniors Program Coordinator	1.00	1.00	-	-	-
Service Field Crew Leader	1.00	1.00	1.00	1.00	-
Superintendent of Parks	1.00	1.00	1.00	1.00	-
Urban Forester	1.00	1.00	1.00	1.00	-
Wharf Construction Crew Leader	1.00	1.00	1.00	1.00	-
Wharf Construction Worker	4.00	4.00	4.00	4.00	-
Wharf Supervisor	1.00	1.00	1.00	1.00	-
	82.18	84.38	84.38	87.63	3.25
<u>Planning and Community Development</u>					
Administrative Assistant I/II	3.00	3.00	3.00	3.00	-
Associate Planner I/II	4.00	4.00	4.00	4.00	-
Asst Director of Planning and Comm Dev	1.00	1.00	1.00	1.00	-
Building Inspector	2.00	2.00	2.00	2.00	-
Chief Building Official	1.00	1.00	1.00	1.00	-
Code Compliance Manager	-	-	1.00	1.00	-
Code Compliance Services Technician	1.00	1.00	1.00	1.00	-
Code Compliance Specialist	4.00	4.50	4.50	4.50	-
Code Compliance Supervisor	1.00	1.00	-	-	-
Deputy Building Official	1.00	1.00	1.00	1.00	-
Director of Planning and Comm Dev	1.00	1.00	1.00	1.00	-
Green Building Environmental Specialist	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	-	(1.00)
Office Supervisor	1.00	1.00	1.00	1.00	-
Principal Management Analyst	-	-	-	1.00	1.00
Principal Planner	2.00	2.00	2.00	2.00	-
Records Coordinator	-	1.00	1.00	1.00	-
Rental Inspection Administrative Spec	-	-	-	-	-
Senior Building Inspector	4.00	4.00	4.00	4.00	-
Senior Planner	4.00	4.00	4.00	4.00	-
Senior Plans Examiner	-	1.00	1.00	2.00	1.00
Supervising Plans Examiner	1.00	1.00	1.00	1.00	-
Sustainability and Climate Action Coord	0.50	0.50	0.50	0.50	-
Transportation Planner	1.00	1.00	1.00	1.00	-
	34.50	37.00	37.00	38.00	1.00
<u>Police *</u>					
Administrative Assistant I/II	2.00	2.00	2.00	2.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Chief of Police	1.00	1.00	1.00	1.00	-
Community Relations Specialist	-	1.00	1.00	1.00	-
Community Service Officer I	6.00	6.00	6.00	6.00	-
Deputy Police Chief	2.00	2.00	2.00	2.00	-
Police Lieutenant	5.00	5.00	5.00	5.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016 Adopted Change from FY 2015
	Amended Budget	Adopted Budget	Amended Budget	Adopted Budget	FY 2015 Amended
<u>Police (continued)*</u>					
Police Officer	76.00	76.00	76.00	76.00	-
Police Payroll and Purchasing Clerk	1.00	1.00	1.00	1.00	-
Police Property Attendant	2.00	3.00	3.00	3.00	-
Police Records & Service Manager			-	-	-
Police Records Shift Supervisor	1.00	1.00	1.00	1.00	-
Police Records Technician	8.00	8.00	8.00	8.00	-
Police Sergeant	15.00	15.00	15.00	15.00	-
Principal Management Analyst	-	1.00	1.00	1.00	-
Professional Service Manager	1.00	-	-	-	-
Victim Advocate	1.00	1.00	1.00	1.00	-
	122.00	124.00	124.00	124.00	-
<u>Public Works</u>					
Accounting Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	3.00	3.00	3.00	3.00	-
Assistant Engineer I/II	5.00	5.00	5.00	5.00	-
Associate Civil Engineer	5.00	5.00	5.00	5.00	-
Asst Dir of Public Works/City Engineer	1.00	1.00	1.00	1.00	-
Building Maintenance Worker I	1.00	1.00	1.00	1.00	-
Building Maintenance Worker II	1.00	1.00	1.00	1.00	-
Chemist I/II	1.80	1.80	1.80	1.80	-
Communications Specialist/Grant Writer	-	-	-	-	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Construction Specialist	2.00	2.00	2.00	2.00	-
Custodian	0.75	0.75	0.75	0.75	-
Director of Public Works	1.00	1.00	1.00	1.00	-
Engineering Associate	2.00	2.00	2.00	2.00	-
Engineering Technician	4.00	4.00	4.00	4.00	-
Environmental Compliance Inspector	2.00	2.00	2.00	2.00	-
Environmental Projects Analyst	2.00	2.50	2.50	2.50	-
Equipment Mechanic I/II	7.00	7.00	7.00	7.00	-
Equipment Service Worker	3.00	3.00	3.00	3.00	-
Facilities Maint and Energy Projects Coord	1.00	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Field Supervisor	1.00	1.00	1.00	1.00	-
Garage Service Supervisor	1.00	1.00	1.00	1.00	-
Laboratory Technician	1.00	1.00	1.00	-	(1.00)
Landfill Gate Attendant	1.00	1.00	1.00	1.00	-
Lead Equipment Mechanic	1.00	1.00	1.00	1.00	-
Management Analyst	2.00	2.00	2.00	2.00	-
Microbiologist			-	1.00	1.00
Office Supervisor	1.00	1.00	1.00	1.00	-
Parking Attendant	9.40	9.40	9.40	9.40	-
Parking Control Maintenance Worker	7.00	7.00	7.00	7.00	-
Parking Enforcement Officer	7.00	7.00	7.00	7.00	-
Parking Facility Maintenance Assistant	7.00	7.00	7.00	7.00	-
Parking Office Representative	3.50	3.50	3.50	3.50	-
Parking Office Supervisor	1.00	1.00	1.00	1.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016 Adopted Change from FY 2015
	Amended Budget	Adopted Budget	Amended Budget	Adopted Budget	FY 2015 Amended
Public Works (continued)					
Parking Program Manager	1.00	1.00	1.00	1.00	-
Parking Services Supervisor	3.00	3.00	3.00	3.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Public Works Operations Manager	2.00	2.00	2.00	2.00	-
QA/QC Laboratory Chemist	1.00	1.00	1.00	1.00	-
Recycling Center Maintenance Mechanic	1.00	1.00	1.00	1.00	-
Resource Recovery Equipment Operator	4.00	4.00	4.00	4.00	-
Resource Recovery Supervisor	6.00	6.00	6.00	6.00	-
Resource Recovery Worker I/II	15.00	15.00	15.00	15.00	-
Senior Civil Engineer	-	-	1.00	2.00	1.00
Senior Environmental Compliance Inspector	1.00	1.00	1.00	1.00	-
Senior Parking Attendant	1.00	1.00	1.00	1.00	-
Senior Parking Controls Maint Worker	1.00	1.00	1.00	1.00	-
Senior Resource Recovery Worker	4.00	4.00	4.00	4.00	-
Senior Service Maintenance Worker	4.00	4.00	4.00	4.00	-
Senior Wastewater Collection Maint Tech	4.00	4.00	4.00	4.00	-
Senior Wastewater Plant Operator	5.00	5.00	5.00	5.00	-
Service Field Crew Leader	3.00	3.00	3.00	3.00	-
Service Maintenance Worker	5.00	5.00	8.00	8.00	-
Solid Waste Worker	39.50	39.50	39.50	39.50	-
Street Maintenance Supervisor	1.00	1.00	-	-	-
Street Signing Specialist	1.00	1.00	-	-	-
Superintendent of Parking Services	1.00	1.00	1.00	1.00	-
Superintendent of Solid Waste	1.00	1.00	1.00	1.00	-
Superintendent of Waste Disposal	1.00	1.00	1.00	1.00	-
Supt of WW Col/ Treatmnt Facility	1.00	1.00	1.00	1.00	-
Traffic Engineer	1.00	1.00	1.00	1.00	-
Traffic Signal Technician	1.00	1.00	-	-	-
Transportation Coordinator	1.00	1.00	1.00	1.00	-
Transportation Planner I/II	-	-	-	-	-
Utility Maintenance Technician	1.00	1.00	1.00	1.00	-
Waste Reduction Assistant	2.00	2.00	2.00	2.00	-
Wastewater Collection Field Crew Leader	2.00	2.00	2.00	2.00	-
Wastewater Collection Maint Tech I	3.00	3.00	3.00	3.00	-
Wastewater Collection Maint Tech II	2.00	2.00	2.00	2.00	-
Wastewater Collection Manager	1.00	1.00	1.00	1.00	-
Wastewater Facilities Electr/InstrTech I/II	2.00	2.00	2.00	2.00	-
Wastewater Facilities Electrical/Instr Sup	1.00	1.00	1.00	1.00	-
Wastewater Facilities Instr Tech I/II	-	-	-	-	-
Wastewater Facilities Lead Mech Tech	1.00	1.00	1.00	1.00	-
Wastewater Facilities Mechanical Tech I/II	6.00	6.00	6.00	6.00	-
Wastewater Facilities MechSupervisor	1.00	1.00	1.00	1.00	-
Wastewater Lab/Envl Compliance Mgr	1.00	1.00	1.00	1.00	-
Wastewater Laboratory/Pretreatment Mgr	-	-	-	-	-
Wastewater Mains Field Crew Leader	-	-	-	-	-
Wastewater Mains Maintenance Worker	-	-	-	-	-
Wastewater Mains Manager	-	-	-	-	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016 Adopted Change from FY 2015
	Amended Budget	Adopted Budget	Amended Budget	Adopted Budget	FY 2015 Amended
Public Works (continued)					
Wastewater Mains Mech Technician I/II	1.00	1.00	1.00	1.00	-
Wastewater Mains Senior Maint Worker	-	-	-	-	-
Wastewater Plant Operator II/III	9.00	9.00	9.00	9.00	-
Wastewater Treatment Facility Opr Mgr	1.00	1.00	1.00	1.00	-
	232.95	233.45	234.45	235.45	1.00
Water					
Administrative Analyst	-	-	-	-	-
Administrative Assistant I/II	2.00	2.00	2.00	2.00	-
Administrative Assistant III	1.00	1.00	1.65	1.65	-
Administrative Services Manager	1.00	1.00	1.00	1.00	-
Assistant Engineer I/II	3.00	3.00	2.00	2.00	-
Associate Civil Engineer	4.00	5.00	4.00	4.00	-
Associate Planner I/II	-	-	1.00	1.00	-
Chief Ranger	1.00	1.00	1.00	1.00	-
Code Compliance Manager	-	-	-	-	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Customer Service Manager	1.00	1.00	1.00	1.00	-
Deputy Water Director/Engineering Mgr	1.00	1.00	1.00	1.00	-
Deputy Water Director/Operations Mgr	1.00	1.00	1.00	1.00	-
Desalination Program Coordinator	1.00	-	-	-	-
Director of Water Department	1.00	1.00	1.00	1.00	-
Engineering Associate	-	-	1.00	1.00	-
Engineering Technician	3.00	3.00	3.00	3.00	-
Environmental Projects Analyst	4.50	5.00	4.00	4.00	-
Laboratory Technician	1.50	1.50	1.60	1.60	-
Management Analyst	1.00	1.00	1.00	1.00	-
Plant Maintenance Mechanic II	1.00	1.00	1.00	1.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Ranger	3.75	4.00	4.00	4.00	-
Ranger Assistant	3.00	3.00	3.00	3.00	-
Senior Civil Engineer	-	-	1.00	1.00	-
Senior Electrician	1.00	1.00	1.00	1.00	-
Senior Environmental Projects Analyst	1.00	1.00	1.00	1.00	-
Senior Plant Maintenance Mechanic	1.00	1.00	1.00	1.00	-
Senior Water Distribution Operator	6.00	6.00	6.00	6.00	-
Service Maintenance Worker	1.00	1.00	1.00	1.00	-
Sup of Water Treatment and Production	1.00	1.00	1.00	1.00	-
Superintendent of Water Distribution	1.00	1.00	1.00	1.00	-
Utility Account Specialist	1.00	1.00	2.00	2.00	-
Utility Maintenance Technician	1.00	2.00	2.00	2.00	-
Utility Service Field Technician I/II	2.00	2.00	2.00	2.00	-
Utility Service Representative I/II	6.00	6.00	5.00	5.00	-
Utility Supervisor	1.00	1.00	1.00	1.00	-
Water Conservation Manager	1.00	1.00	1.00	1.00	-
Water Conservation Representative	2.00	2.00	2.00	2.00	-
Water Distribution Crew Leader III/IV	6.00	6.00	6.00	6.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016 Adopted Change from FY 2015
	Amended Budget	Adopted Budget	Amended Budget	Adopted Budget	FY 2015 Amended
Water (continued)			-	-	-
Water Distribution Operator II/ III	9.00	9.00	9.00	9.00	-
Water Distribution Sup V Chief Distr Opr	1.00	1.00	1.00	1.00	-
Water Facilities Electrical/Instr Tech II/III	1.00	1.00	1.00	1.00	-
Water Facilities Field Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Specialist	1.00	2.00	2.00	2.00	-
Water Meter Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Technician	2.00	2.00	2.00	2.00	-
Water Quality Chemist I/II/III	2.00	2.00	2.00	2.00	-
Water Quality Manager	1.00	1.00	1.00	1.00	-
Water Quality Microbiologist I/II/III	1.00	1.00	1.00	1.00	-
Water Treatment Operator II/III/IV	8.00	8.00	8.00	8.00	-
Water Trtmt Sup IV/V-Chief Plant Opr	1.00	1.00	1.00	1.00	-
Watershed Compliance Manager	1.00	1.00	1.00	1.00	-
	98.75	101.50	102.25	102.25	-
Total Positions Authorized	783.09	806.86	812.24	820.99	8.75

* Five Police Officer positions are unfunded.

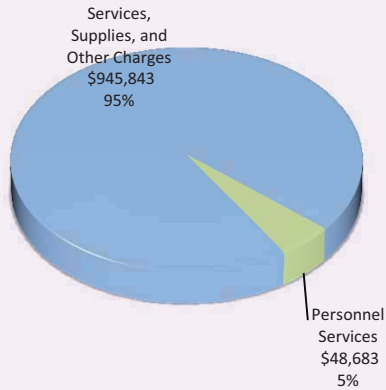
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City Attorney

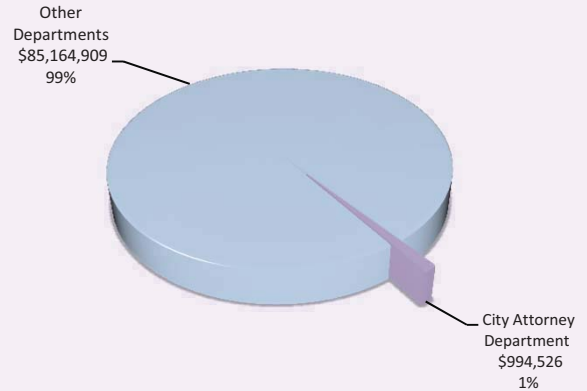
City Attorney Department Spotlight

FY 2016 BUDGET

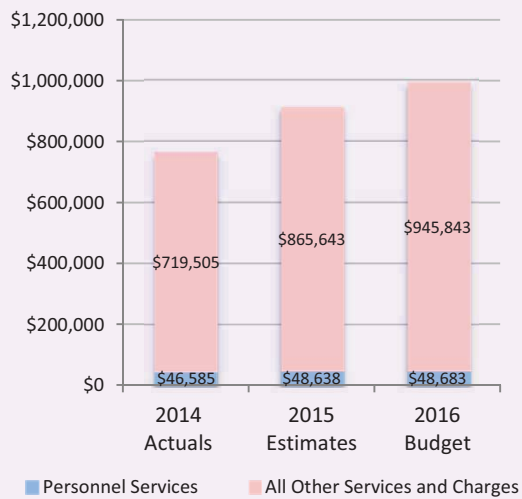
\$994,526



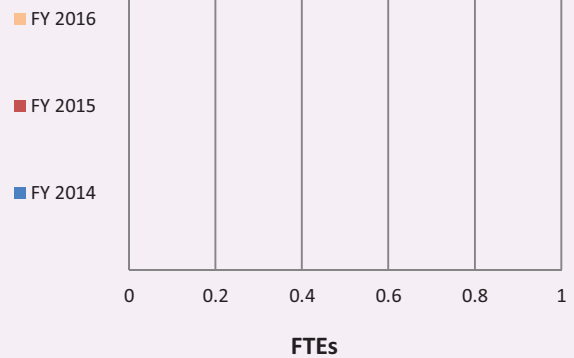
PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



HISTORICAL EXPENDITURES



PERSONNEL FUNDED



DEPARTMENT SUMMARY

		Fiscal Year 2015				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2016
		2014	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		46,585	44,304	44,304	48,638	48,683
Services, Supplies, and Other Charges		719,505	935,843	935,843	865,643	945,843
Total Expenditures		<u>766,090</u>	<u>980,147</u>	<u>980,147</u>	<u>914,281</u>	<u>994,526</u>
EXPENDITURES BY ACTIVITY:						
City Attorney	1220	<u>766,090</u>	<u>980,147</u>	<u>980,147</u>	<u>914,281</u>	<u>994,526</u>
Subtotal General Fund		<u>766,090</u>	<u>980,147</u>	<u>980,147</u>	<u>914,281</u>	<u>994,526</u>
Total Expenditures		<u>766,090</u>	<u>980,147</u>	<u>980,147</u>	<u>914,281</u>	<u>994,526</u>
RESOURCES BY FUND						
General Fund	101	<u>105,012</u>	<u>101,512</u>	<u>101,512</u>	<u>101,512</u>	<u>101,512</u>
Total Resources		<u>105,012</u>	<u>101,512</u>	<u>101,512</u>	<u>101,512</u>	<u>101,512</u>
Net General Fund Cost		<u>(661,078)</u>	<u>(878,635)</u>	<u>(878,635)</u>	<u>(812,769)</u>	<u>(893,014)</u>

Activity Number: 1220
Fund(s): General Fund (101)
Department: City Attorney

ACTIVITY SUMMARY**Activity Description:**

The City Attorney serves as legal advisor to the City Council, City Manager, and other City officials; prepares ordinances, resolutions, agreements, and other legal documents; and represents the City in court or coordinates with special legal counsel retained by the City when necessary.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	46,585	44,304	44,304	48,638	48,683
Services, Supplies, and Other Charges	719,505	935,843	935,843	865,643	945,843
Total Expenditures	766,090	980,147	980,147	914,281	994,526
ACTIVITY RESOURCES:					
Charges for Services	105,012	101,512	101,512	101,512	101,512
Total Resources	105,012	101,512	101,512	101,512	101,512

City Council



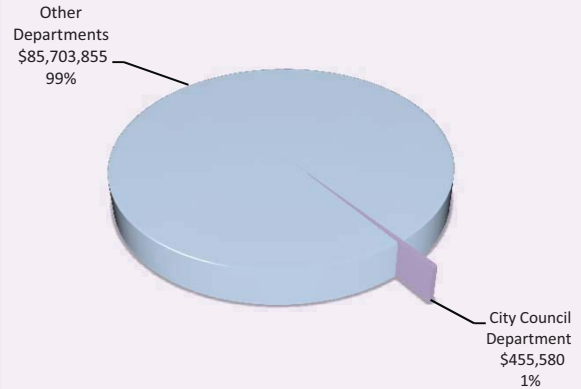
City Council Department Spotlight

FY 2016 BUDGET

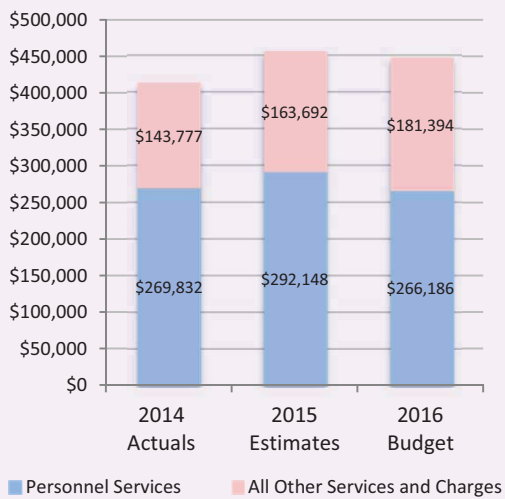
\$447,580



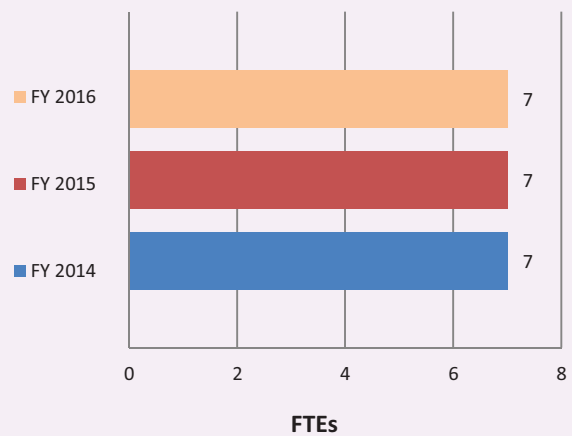
PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



HISTORICAL EXPENDITURES



PERSONNEL FUNDED



DEPARTMENT SUMMARY

The City Council is the legislative and policy-making body of the City of Santa Cruz. The City Council's seven members are elected on a non-partisan basis for 4-year terms. Each year the Council elects one of its members to serve as Mayor. The City Council meets regularly to conduct the public's business.

			Fiscal Year 2015			Fiscal Year
Fiscal Year*			Adopted	Amended*	Estimated	2016
2014			Budget	Budget	Actual	Adopted
Actuals						
EXPENDITURES BY CHARACTER:						
Personnel Services		269,832	290,939	290,939	292,148	266,186
Services, Supplies, and Other Charges		143,777	191,317	191,340	163,692	181,394
Total Expenditures		<u>413,609</u>	<u>482,256</u>	<u>482,279</u>	<u>455,840</u>	<u>447,580</u>
EXPENDITURES BY ACTIVITY:						
City Council	1110	337,733	371,156	371,179	369,840	350,580
Council Special Projects and Services	1113	75,875	97,000	97,000	86,000	97,000
Subtotal General Fund		<u>413,609</u>	<u>468,156</u>	<u>468,179</u>	<u>455,840</u>	<u>447,580</u>
City Public Trust	1111	-	14,100	14,100	-	-
Subtotal Other General Funds		<u>-</u>	<u>14,100</u>	<u>14,100</u>	<u>-</u>	<u>-</u>
Total Expenditures		<u>413,609</u>	<u>482,256</u>	<u>482,279</u>	<u>455,840</u>	<u>447,580</u>
RESOURCES BY FUND						
General Fund	101	181,647	181,289	181,289	181,289	181,289
Total Resources		<u>181,647</u>	<u>181,289</u>	<u>181,289</u>	<u>181,289</u>	<u>181,289</u>
Net General Fund Cost		<u>(231,962)</u>	<u>(286,867)</u>	<u>(286,890)</u>	<u>(274,551)</u>	<u>(266,291)</u>

Activity Number: 1110
Fund(s): General Fund (101)
Department: City Council

ACTIVITY SUMMARY

Activity Description:

The City Council enacts the City's laws, establishes its policies, appoints its City Attorney and City Manager, and makes appointments to advisory bodies. The City Council also adopts the City's annual budget and all amendments to that budget, thereby setting fiscal priorities.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	269,832	290,939	290,939	292,148	266,186
Services, Supplies, and Other Charges	67,901	80,217	80,240	77,692	84,394
Total Expenditures	337,733	371,156	371,179	369,840	350,580
ACTIVITY RESOURCES:					
Charges for Services	181,289	181,289	181,289	181,289	181,289
Rents, & Misc Revenues	358	-	-	-	-
Total Resources	181,647	181,289	181,289	181,289	181,289

Activity Number: 1111

Fund(s): City Public Trust Fund (130)

Department: City Council

ACTIVITY SUMMARY

Activity Description:

This activity accounts for the proceeds from the sale of city-owned land. This fund was established by City Council policy where the principal is to be preserved and maintained as part of a program to meet the extensive capital improvement needs of the City. Principal can be used to leverage a substantial contribution of funds from a source other than the General Fund to complete an unfunded capital project of high priority. Interest earnings from the Trust Fund may be used on an annual basis, may be accumulated from year to year to fund objectives that require such accumulations, may be utilized to retire indebtedness to accomplish larger objectives, or may be used in combinations of those alternatives.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	-	14,100	14,100	-	-
Total Expenditures	-	14,100	14,100	-	-

Council Special Projects and Services

Activity Number: 1113
Fund(s): General Fund (101)
Department: City Council

ACTIVITY SUMMARY

Activity Description:

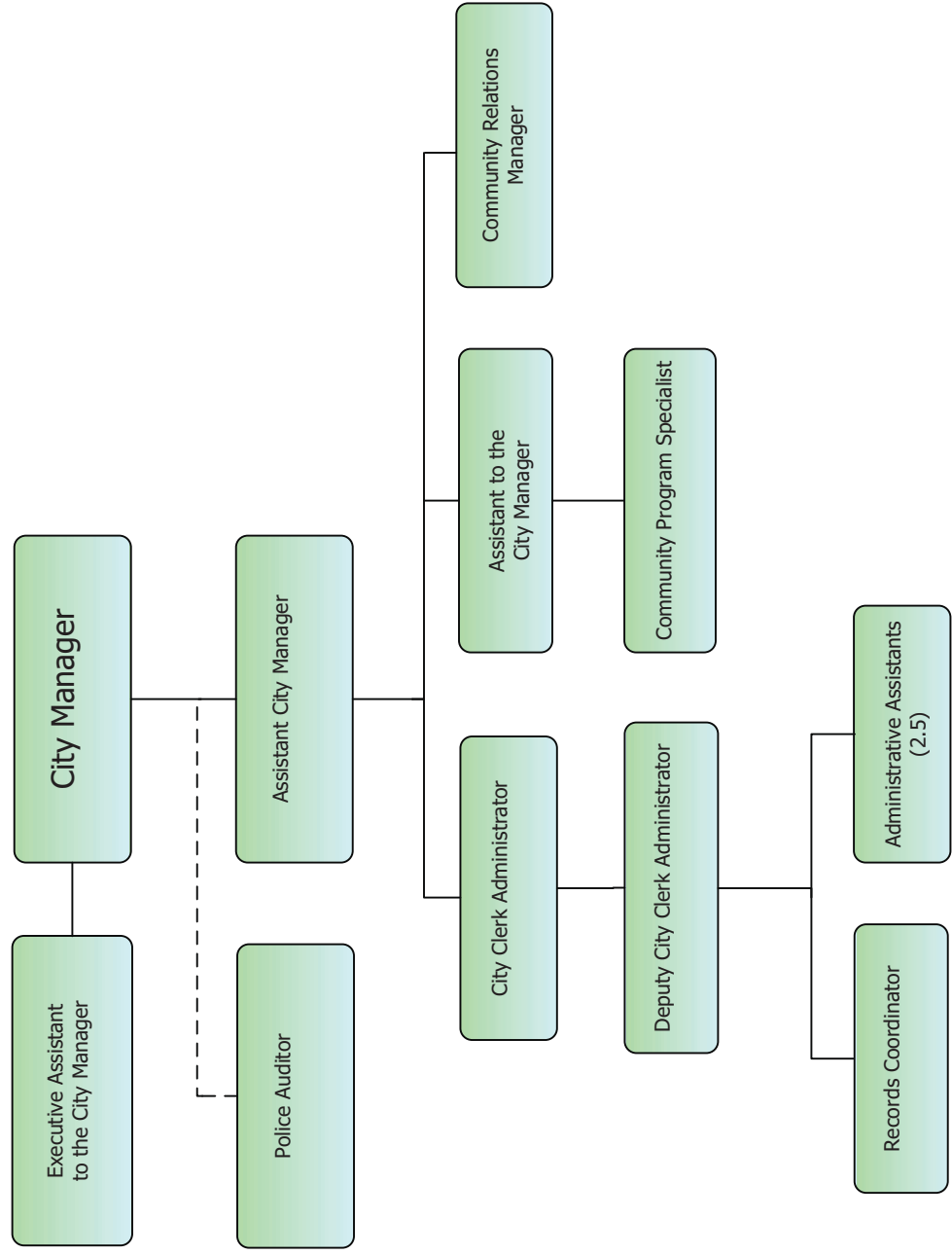
This activity budgets for special projects and services, such as Code for America, the legislative strategist, and community outreach. Starting in FY 2013, community programs and services previously in this activity, including the winter shelter and other homeless services, the 2-1-1 information system, Community Assessment project, gang prevention and intervention and the serial inebriate program, have been moved to a new activity (6103) in the non-departmental section of the budget.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	75,875	97,000	97,000	86,000	97,000
Total Expenditures	75,875	97,000	97,000	86,000	97,000

City Manager



City Manager's Office



DEPARTMENT DESCRIPTION

The City Manager is the City's chief administrator. The City Manager develops the City's budget, appoints the City's department heads and conducts the affairs of the City pursuant to the policies set by the City Council. The City Manager's Office encompasses the City Clerk's Office, Special Events Office, Commission for the Prevention of Violence Against Women, and the Police Auditor function.

FY 2015 ACCOMPLISHMENTS

- Sustained the City's strong fiscal position and maintained an AA+ bond rating, the second highest rating attainable.
- Launched the Downtown Accountability Program (DAP) in partnership with law enforcement and criminal justice agencies to provide vertical and integrated services to reduce crime and recidivism downtown.
- Continued expanded security measures in the downtown, on the Riverwalk, at Cowell Beach, and in select City neighborhood parks.
- Convened and coordinated a Cowell Beach Working Group to identify pollutant sources to improve water quality.
- Finalized a shared services agreement with UCSC to deliver full fire services by the Santa Cruz Fire Department to the UCSC campus.
- Supported the community Water Supply Advisory Committee effort toward long-term water demand and supply solutions.
- Facilitated an analysis of the regulatory and environmental considerations in a short- and long-term solution to San Lorenzo Rivermouth flow regulation in coordination with state and federal agencies.
- Reintroduced the City's annual Legislative Program process, analyzing priorities for communication to the City's state and federal legislators.
- Increased communications with the public and City employees through the launch of a monthly public newsletter and a biweekly internal newsletter.
- Led a comprehensive effort with the City Council and City departments to update the City's Strategic Plan.
- Completed the City's biennial Conflict of Interest Update.
- Collected 99% of City's approximately 224 designated conflict of interest filers by annual deadline. Collected 100% within three working days of deadline.
- Facilitated over 160 special events, film permits, and block parties that provide community benefits and attract visitors.
- Implemented technology upgrades to City Council Chambers for improved citizen engagement and Council meeting functioning.
- Successfully recruited the Human Resources Director and Fire Chief.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

FY 2016 GOALS

Environmental Sustainability and Well-Managed Resources

- Continue efforts to improve water quality at Cowell Beach.
- Advance long-term water supply and demand solutions.

Community Safety and Well-Being

- Support the DAP program and track outcomes for long-range planning.
- Work with the City Council and external partners to implement priority recommendations from the Public Safety Task Force report.
- Continue to collaborate with external partners to target areas of public safety concern; oversee internal coordination.

Economic Vitality

- Explore the feasibility of a permanent performance and sports venue.
- Refocus economic development activities to reflect the new economy's business needs and opportunities.
- Support enhancement of our visitor-serving amenities such as quantity and quality of our hotel stock.

Financial Stability and Organizational Health

- Eliminate the structural deficit and achieve a balanced budget.
- Maintain the City's strong financial position (reserves and excellent bond rating).
- Support the employee-driven Organizational Health Committee to identify opportunities for employee development and organizational well-being.

Reliable and Forward-Thinking Infrastructure and Facilities

- Establish a long-term financing strategy to address the City's significant capital demands.
- Continue to meet the City's Measure H commitment for street improvements.
- Deliver a Broadband Master Plan for enhanced fiber connectivity.

Engaged and Informed Community

- Organize and promote the 150th Anniversary of the City of Santa Cruz's incorporation (2016).
- Continue the conversion and electronic filing of all historical City resolutions, ordinances, and minutes for easy online citizen access.
- Expand public engagement efforts around City activities and programs.

CITY COUNCIL *DRAFT* STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

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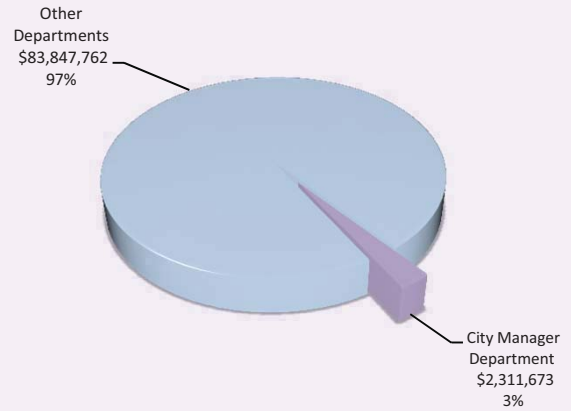
City Manager Department Spotlight

FY 2016 BUDGET

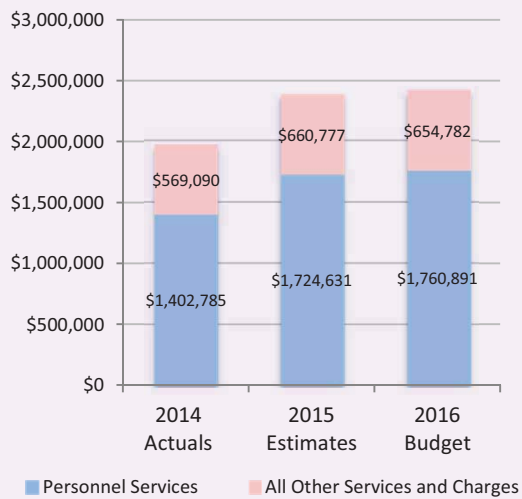
\$2,415,673



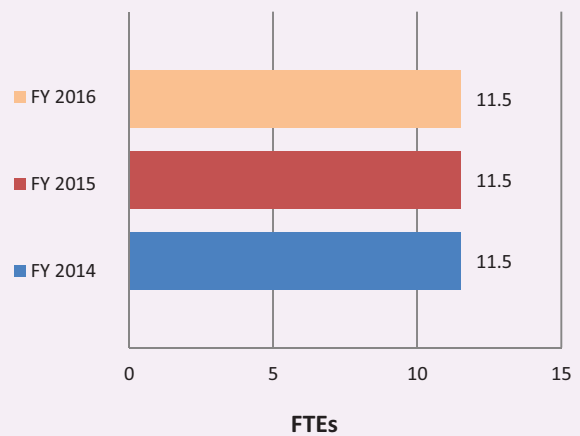
PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



HISTORICAL EXPENDITURES



PERSONNEL FUNDED



City Manager

DEPARTMENT SUMMARY

		Fiscal Year 2015				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2016
		2014	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		1,402,785	1,545,443	1,597,443	1,724,631	1,760,891
Services, Supplies, and Other Charges		378,412	631,534	664,763	660,777	654,782
Capital Outlay		190,678	-	-	-	-
Total Expenditures		<u>1,971,875</u>	<u>2,176,977</u>	<u>2,262,206</u>	<u>2,385,408</u>	<u>2,415,673</u>
EXPENDITURES BY ACTIVITY:						
City Manager	1210	1,319,171	1,369,394	1,442,876	1,650,324	1,583,721
CPVAW	1211	44,071	41,019	50,869	41,019	40,019
Police Auditor	1212	48,000	48,250	48,250	48,150	48,250
City Clerk	1214	560,633	718,314	720,210	645,915	743,683
Subtotal General Fund		<u>1,971,875</u>	<u>2,176,977</u>	<u>2,262,206</u>	<u>2,385,408</u>	<u>2,415,673</u>
Total Expenditures		<u>1,971,875</u>	<u>2,176,977</u>	<u>2,262,206</u>	<u>2,385,408</u>	<u>2,415,673</u>
RESOURCES BY FUND						
General Fund	101	711,709	702,590	712,440	696,660	696,660
Contributions and Donations - General	161	50	-	-	-	-
Total Resources		<u>711,759</u>	<u>702,590</u>	<u>712,440</u>	<u>696,660</u>	<u>696,660</u>
Net General Fund Cost		<u>(1,260,166)</u>	<u>(1,474,387)</u>	<u>(1,549,766)</u>	<u>(1,688,748)</u>	<u>(1,719,013)</u>
		FY 2014			FY 2015	FY 2016
TOTAL AUTHORIZED PERSONNEL:		<u>11.50</u>			<u>11.50</u>	<u>11.50</u>

Activity Number: 1210
Fund(s): General Fund (101)
Department: City Manager

ACTIVITY SUMMARY**Activity Description:**

The City Manager fulfills the duties and responsibilities contained in Article VIII, Section 806 of the City Charter, oversees the delivery of services in concert with City departments, and evaluates the organizational structure of the City to promote effective, efficient, and economical public services.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	947,438	1,072,164	1,124,164	1,247,381	1,246,482
Services, Supplies, and Other Charges	181,055	297,230	318,712	402,943	337,239
Capital Outlay	190,678	-	-	-	-
Total Expenditures	1,319,171	1,369,394	1,442,876	1,650,324	1,583,721
ACTIVITY RESOURCES:					
Licenses and Permits	17,403	19,200	19,200	13,200	13,200
Charges for Services	436,969	436,969	436,969	436,969	436,969
Rents, & Misc Revenues	51	-	-	-	-
Total Resources	454,423	456,169	456,169	450,169	450,169

Activity Number: 1211
Fund(s): General Fund (101)
Department: City Manager

ACTIVITY SUMMARY**Activity Description:**

This activity provides for staffing and programs developed by the CPVAW, including education and outreach regarding sexual assault and domestic violence, prevention services, and ongoing self defense classes.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	44,071	41,019	50,869	41,019	40,019
Total Expenditures	44,071	41,019	50,869	41,019	40,019
ACTIVITY RESOURCES:					
Grants	9,850	-	9,850	-	-
Rents, & Misc Revenues	50	-	-	-	-
Total Resources	9,900	-	9,850	-	-

Activity Number: 1212
Fund(s): General Fund (101)
Department: City Manager

ACTIVITY SUMMARY

Activity Description:

The independent Police Auditor is approved by and reports to the City Council and the City Manager. The Police Auditor reviews Police Department Internal Affairs investigations and officer-involved shootings, reviews police department policies and procedures, and conducts independent investigations of citizen complaints.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	48,000	48,250	48,250	48,150	48,250
Total Expenditures	48,000	48,250	48,250	48,150	48,250

*Sums may have discrepancies due to rounding

Activity Number: 1214
Fund(s): General Fund (101)
Department: City Manager

ACTIVITY SUMMARY**Activity Description:**

The City Clerk's division coordinates activities pertaining to City Council and Successor Agency Board meetings, which includes preparing and processing agendas, minutes, resolutions, and ordinances; managing records associated with Council actions; and coordinating television cablecasting of meetings. It also manages all advisory body information and coordinates codification of ordinances into the Santa Cruz Municipal Code. In addition, this division coordinates City elections with the County of Santa Cruz, including managing nominations and financial filings and preparing the Candidates Information Guide for Council elections. It receives statements of economic interests filed by designated employees and updates the City's Conflict of Interest Code.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	455,347	473,279	473,279	477,250	514,409
Services, Supplies, and Other Charges	105,286	245,035	246,931	168,665	229,274
Total Expenditures	560,633	718,314	720,210	645,915	743,683
ACTIVITY RESOURCES:					
Charges for Services	246,906	246,421	246,421	246,421	246,421
Rents, & Misc Revenues	529	-	-	70	70
Total Resources	247,436	246,421	246,421	246,491	246,491

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City Non-Departmental

DEPARTMENT SUMMARY

			Fiscal Year 2015			
Fiscal Year*						Fiscal Year
2014			Adopted	Amended*	Estimated	2016
Actuals			Budget	Budget	Actual	Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		33,235	27,000	27,000	23,428	27,450
Services, Supplies, and Other Charges		2,868,106	2,047,049	2,765,527	2,744,115	2,692,894
Total Expenditures		<u>2,901,341</u>	<u>2,074,049</u>	<u>2,792,527</u>	<u>2,767,543</u>	<u>2,720,344</u>
EXPENDITURES BY ACTIVITY:						
City Membership, Dues and Fees	1910	176,500	159,136	159,136	130,000	146,900
Animal Control	2401	483,407	483,407	483,407	491,131	491,131
Animal Services - Other	2402	3,600	3,600	3,600	3,600	3,600
After Hours Call Duty Program	4901	33,235	27,000	27,000	23,428	27,450
Community Programs	6102	1,040,500	1,058,505	1,058,505	1,058,505	1,058,505
Community Programs & Services	6103	296,357	342,401	359,715	359,715	291,594
Subtotal General Fund		2,033,599	2,074,049	2,091,363	2,066,379	2,019,180
Cafe Extensions	1504	10,000	-	-	-	-
Kiosks	1505	16,285	-	-	-	-
Cooperative Retail Management	1506	154,947	-	-	-	-
Subtotal Other General Funds		181,233	-	-	-	-
Transportation Development Act	6301	686,509	-	701,164	701,164	701,164
Subtotal Other Funds		686,509	-	701,164	701,164	701,164
Total Expenditures		<u>2,901,341</u>	<u>2,074,049</u>	<u>2,792,527</u>	<u>2,767,543</u>	<u>2,720,344</u>
RESOURCES BY FUND						
Co-op Retail Management	122	154,054	-	-	-	-
Kiosk Maintenance	123	34,525	-	-	-	-
Transportation Development Act	291	686,510	701,164	701,164	701,164	701,164
Total Resources		<u>875,089</u>	<u>701,164</u>	<u>701,164</u>	<u>701,164</u>	<u>701,164</u>
Net General Fund Cost		<u>2,033,599</u>	<u>2,074,049</u>	<u>2,091,363</u>	<u>2,066,379</u>	<u>2,019,180</u>

Cafe Extensions

Activity Number: 1504

Fund(s): Kiosk Maintenance (123)

Department: Citywide Non-Departmental

ACTIVITY SUMMARY

Activity Description:

The Kiosk Maintenance fund is designated for management of City owned kiosks and the café extension licenses on Pacific Avenue. Functions include leasing, property maintenance and management of downtown merchant issues.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	10,000	-	-	-	-
Total Expenditures	10,000	-	-	-	-
ACTIVITY RESOURCES:					
Charges for Services	16,934	-	-	-	-
Fines and Forfeitures	831	-	-	-	-
Rents, & Misc Revenues	64	-	-	-	-
Total Resources	17,829	-	-	-	-

Activity Number: 1505

Fund(s): Kiosk Maintenance (123)

Department: Citywide Non-Departmental

ACTIVITY SUMMARY**Activity Description:**

The Kiosk Maintenance fund is designated for management of City owned kiosks and the café extension licenses on Pacific Avenue. Functions include leasing, property maintenance and management of downtown merchant issues.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	16,285	-	-	-	-
Total Expenditures	16,285	-	-	-	-
ACTIVITY RESOURCES:					
Rents, & Misc Revenues	16,697	-	-	-	-
Total Resources	16,697	-	-	-	-

Cooperative Retail Management

Activity Number: 1506

Fund(s): Co-op Retail Management (122)

Department: Citywide Non-Departmental

ACTIVITY SUMMARY

Activity Description:

Assessments collected from property owners in the Cooperative Retail Management Business Real Property Improvement District (CRM) are used by the Downtown Management Corporation (DMC) to contract for the downtown host program. This program provides downtown guides whose responsibility it is to provide information to shoppers and pedestrians and to ensure the smooth operation of the downtown business district.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	154,947	-	-	-	-
Total Expenditures	154,947	-	-	-	-

City Membership, Dues and Fees

Activity Number: 1910

Fund(s): General Fund (101)

Department: Citywide Non-Departmental

ACTIVITY SUMMARY

Activity Description:

This activity includes the cost for memberships and dues in organizations of city-wide benefit or mandated assessments or contributions to other agencies.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	176,500	159,136	159,136	130,000	146,900
Total Expenditures	176,500	159,136	159,136	130,000	146,900

Activity Number: 2401

Fund(s): General Fund (101)

Department: Citywide Non-Departmental

ACTIVITY SUMMARY

Activity Description:

The City is party to a Joint Powers Authority for enforcement of all animal regulations and provision of assistance in matters related to animal control.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	483,407	483,407	483,407	491,131	491,131
Total Expenditures	483,407	483,407	483,407	491,131	491,131

Animal Services - Other

Activity Number: 2402

ACTIVITY SUMMARY

Fund(s): General Fund (101)

Department: Citywide Non-Departmental

Activity Description:

The City also contracts for other animal control services such as native animal rescue services.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	3,600	3,600	3,600	3,600	3,600
Total Expenditures	3,600	3,600	3,600	3,600	3,600

After Hours Call Duty Program

Activity Number: 4901

Fund(s): General Fund (101)

Department: Citywide Non-Departmental

ACTIVITY SUMMARY

Activity Description:

This activity accounts for contributions from a variety of funds to create a labor pool for use in responding to after hours emergencies, such as a broken sewer line, or storm debris removal to prevent flooding. The labor pool is established on a voluntary basis which may require an employee to respond to an emergency not associated with that employee's normal duty or funding source. An estimate of annual costs is made and contributions come from the General Fund, Water Enterprise Fund, Wastewater Enterprise Fund, Parking Enterprise Fund, and the Golf Enterprise Fund. Contributions from each fund are designated only for use in responding to emergencies arising out of that fund's operation. A reconciliation is done at year end and is used as the basis for estimating the next year contribution from each participating fund.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	33,235	27,000	27,000	23,428	27,450
Total Expenditures	<u>33,235</u>	<u>27,000</u>	<u>27,000</u>	<u>23,428</u>	<u>27,450</u>

Community Programs

Activity Number: 6102

Fund(s): General Fund (101)

Department: Citywide Non-Departmental

ACTIVITY SUMMARY

Activity Description:

This activity includes contributions to non-profit social service programs that provide necessary and essential services to a wide variety of community members.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	1,040,500	1,058,505	1,058,505	1,058,505	1,058,505
Total Expenditures	1,040,500	1,058,505	1,058,505	1,058,505	1,058,505

Community Programs

Project Number	Program Title	2014 Actual	2015 Amended Budget	2015 Estimated Actual	2016 Adopted Budget
v601735	Advocacy, Inc	17,000	17,170	17,170	17,170
v601747	Big Brothers/Big Sisters	15,000	15,150	15,150	15,150
v601712	Boys & Girls Club of Santa Cruz	14,500	14,645	14,645	14,645
v601746	Cabrillo College Stroke Center	18,000	18,180	18,180	18,180
v601701	Calif. Grey Bears-Oper. Brown Bag	25,000	25,250	25,250	25,250
v601745	California Rural Legal Assistance	20,000	20,200	20,200	20,200
v601709	Campus Kids Connection	6,000	6,060	6,060	6,060
v601744	Central Coast Cntr for Ind Living-CCCIL	5,000	5,050	5,050	5,050
v601776	Community Action Board-Gemma	8,000	8,080	8,080	8,080
v601704	Community Action Board-Immig Proj	5,000	5,050	5,050	5,050
v601738	Community Action Board-Sheltr Proj	37,500	37,875	37,875	37,875
v601705	Community Bridges-Child Develop Div	68,000	68,680	68,680	68,680
v601706	Community Bridges-CSTA-Lift Line	15,000	15,150	15,150	15,150
v601767	Community Bridges-LOFRC	5,000	5,050	5,050	5,050
v601708	Community Bridges-Meals on Wheels	25,000	25,250	25,250	25,250
v601762	Court Appointed Spec. Advocates-	7,500	7,575	7,575	7,575
v601760	Dientes Community Dental Care	32,500	32,825	32,825	32,825
v601779	Diversity Center	5,000	5,050	5,050	5,050
v601773	Emeline Center Preschool	5,000	5,050	5,050	5,050
v601763	Families In Transition	12,000	12,120	12,120	12,120
v601711	Family Service Agncy-Counseling	7,000	7,070	7,070	7,070
v601764	Family Service Agncy-I You Venture	5,000	5,050	5,050	5,050
v601752	Family Service Agncy-Senior Outreach	5,000	5,050	5,050	5,050
v601758	Family Service Agncy-Suicide Prev.	5,000	5,050	5,050	5,050
v601713	Family Service Agncy-Survivors	5,000	5,050	5,050	5,050
v601733	Homeless Garden Project	5,000	5,050	5,050	5,050
v601728	Homeless Services Cntr-Day Center	41,000	41,410	41,410	41,410
v601703	Homeless Services Cntr-P. Smith CH	70,000	70,700	70,700	70,700
v601721	Homeless Services Cntr-Paul Lee Loft	11,000	11,110	11,110	11,110
v601707	Homeless Services Cntr-Rebele F S	45,000	45,450	45,450	45,450
v601777	Life Lab-Food What	5,000	5,050	5,050	5,050
v601727	Neighborhood Childcare Center	43,000	43,430	43,430	43,430
v601725	New Life Comm. Svcs-Shelter Prog.	7,000	7,070	7,070	7,070
v601722	Parents Center	10,000	10,100	10,100	10,100
v601766	Planned Parenthood-Mar Monte	58,000	58,580	58,580	58,580
v601754	Santa Cruz AIDS Proj	5,000	5,050	5,050	5,050
v601765	Santa Cruz Barrios Unidos	-	-	-	-
v601780	Santa Cruz Com Cnslg Ctr-Res.	7,500	7,575	7,575	7,575
v601732	Santa Cruz Com Cnslg Ctr-River St Shltr	40,000	40,400	40,400	40,400
v601719	Santa Cruz Com Cnslg Ctr-Youth Svcs	58,000	58,580	58,580	58,580

(continued)

Community Programs

Project Number	Program Title	2014 Actual	2015 Amended Budget	2015 Estimated Actual	2016 Adopted Budget
v601723	Santa Cruz Toddler Care Center	48,000	48,480	48,480	48,480
v601730	Santa Cruz Women's Health Center	45,000	45,450	45,450	45,450
v601759	Second Harvest Food Bank	32,000	32,320	32,320	32,320
v601731	Senior Citizens Legal Services	12,000	12,120	12,120	12,120
v601726	WomenCARE	5,000	5,050	5,050	5,050
v601742	Senior Network Services, Inc	15,000	15,150	15,150	15,150
v601753	Seniors Council-Project SCOUT	10,000	10,100	10,100	10,100
v601761	Vista Center	-	-	-	-
v601739	Volunteer Center of SC County	20,000	20,200	20,200	20,200
v601714	Volunteer Center-YouthServe	5,000	5,050	5,050	5,050
v601716	Walnut Ave Women's Ctr-FSS	5,000	5,050	5,050	5,050
v601734	Walnut Ave Women's Ctr-PAT	20,000	20,200	20,200	20,200
v601724	Women's Crisis Support-Defensa	45,000	45,450	45,450	45,450
	Comm Programs/Process Evaluation	5,000	5,050	5,050	5,050
	Contract Management Center Funding	2,550	2,550	2,550	2,550
	Totals:	1,048,050	1,058,505	1,058,505	1,058,505

Community Programs and Services

Activity Number: 6103

Fund(s): General Fund (101)

Department: Citywide Non-Departmental

ACTIVITY SUMMARY

Activity Description:

This activity budgets for the City's contribution to a variety of community programs and services, including the winter shelter and other homeless services, the 2-1-1 information system, the Community Assessment project, the serial inebriate program, and gang prevention and intervention.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	296,357	342,401	359,715	359,715	291,594
Total Expenditures	296,357	342,401	359,715	359,715	291,594

Transportation Development Act

Activity Number: 6301

Fund(s): Transportation Development Act (291)

Department: Citywide Non-Departmental

ACTIVITY SUMMARY

Activity Description:

The Transportation Development Act activity accounts for a 1/4 State sales tax, which is allocated to the Regional Transportation Commission based on taxable sales in Santa Cruz County. The City receives a portion of those funds based on population, which is used for bicycle and pedestrian projects. Acting as the public agency sponsor, the City will contract with and pass through a portion of the TDA funds to non-profit agencies that utilize the funding to meet specialized or unmet transportation needs.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	686,509	-	701,164	701,164	701,164
Total Expenditures	686,509	-	701,164	701,164	701,164
ACTIVITY RESOURCES:					
Grants	686,510	-	701,164	701,164	701,164
Total Resources	686,510	-	701,164	701,164	701,164

City - Non-Departmental

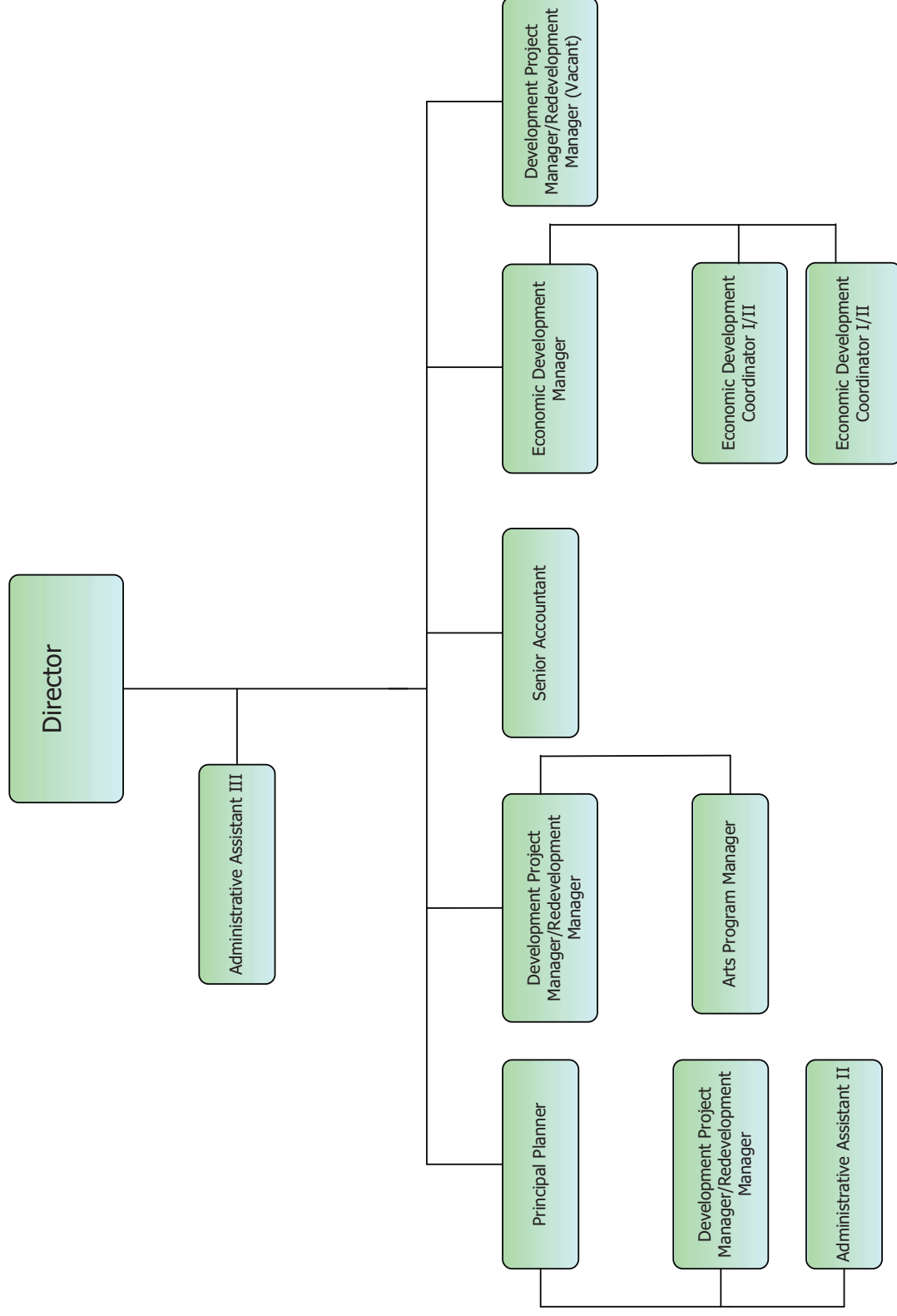
Capital Projects

Fund	Project Number	Project Title	Fiscal Year 2015 Estimated	Fiscal Year 2016 Adopted Budget
General Capital Improvement Fund				
311	c601402	Arena Capital Improvements	125,000	50,000
311	c601504	City Hall Campus Emergency Generators	50,000	-
311	c601301	City Hall Parking Lot Repairs	44,878	-
311	c601501	Corp Yard and Water Facility Solar Upgrade Study	36,000	-
311	c601101	Corporation Yard Main Bldg. Seismic Study	833,700	300,000
311	c601202	HVAC System for Police Department	476,508	-
311	c601303	IT Five Year Strategic Plan	490,813	465,500
311	c601401	Neighborhood Grant Program - Pilot	25,000	17,300
311	c600801	Parking Citations Application	32,479	-
311	c600802	Permitting Application	73,883	-
311	m609195	Public Facilities - Energy Saving and Improvements	850,000	-
311	c600911	SIRE Video Plus & Minute Plus Mtg Mgr	3,762	-
311	c601403	SLR Mouth and Lagoon Mgmt. Plan	165,250	150,000
311	c141301	Space Utilization Plan for City Hall	479,031	-
Total General Capital Improvement Fund			3,686,304	982,800
Total Non-Department Projects			3,686,304	982,800

Economic Development & RDA Successor Agency



Economic Development Department



Economic Development

DEPARTMENT SUMMARY

DEPARTMENT DESCRIPTION

The Economic Development Department oversees five main functions for the City including the Successor Agency (former Redevelopment Agency), the City-wide Housing program, Asset Management, Public Art, and Economic Development. Overall, the Department is focused on increasing and supporting viable, sustainable, and innovative economic activities throughout the City of Santa Cruz, generating an increase in tax revenue and solidifying Santa Cruz as an attractive, profitable, and healthy city in which to conduct business. The Successor Agency is involved in monitoring the Redevelopment Property Tax Trust Fund and winding down the activities of the former Redevelopment Agency, including the preparation of semi-annual budgets, state reporting, management of the Oversight Board, and monitoring affordable housing activities. The City's Housing Program includes the administration of the Home Investment Partnership Program, the Community Development Block Grant Program and the Affordable Housing Trust Fund, along with the administration of several housing programs focused on the creation and preservation of affordable housing and emergency housing assistance. The Public Art Program includes the administration of the Percent for Art Program, the City Arts Program, and the City Arts Commission. The Department also provides property management of City-owned assets including disposition and development. The Economic Development Program of the City includes an active business retention and attraction program, the administration of business programs, and financial assistance to support city-wide economic activities and the leveraging of resources to create vibrant economic activity and sustainable growth in our community.

FY 2015 ACCOMPLISHMENTS

- Coordinated and attended over 100 retention visits and meetings to existing Santa Cruz businesses.
- Implemented bi-weekly business walks for concentrated outreach, beginning with Westside Industrial and Commercial Area and portions of Downtown Santa Cruz with 24 businesses visited since January 2015.
- Continued the wind-down process for the former Redevelopment Agency and received approval of the Long-Range Property Management Plan from the California Department of Finance.
- Completed the first Motel Improvement Grant with the Carousel Beach Inn at 110 Riverside Avenue, incentivizing improvements valued at over \$500,000 – 2.5 times more than the minimum grant match requirement.
- Completed the second Motel Improvement Grant with Ocean Gate Inn at 111 Ocean Street, incentivizing improvements just under \$100,000 for a family-owned hospitality property facing San Lorenzo Boulevard and the Riverwalk.
- Secured an additional two-year acquisition grant for the Downtown to Beach Trolley through the Monterey Bay Unified Air Pollution Control District Grant, allowing the City to purchase a second used trolley to increase weekend service, reducing congestion and enhancing economic activity between the beach area and downtown.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

Economic Development

DEPARTMENT SUMMARY

FY 2015 ACCOMPLISHMENTS (continued)

- Completed Trolley Ridership Survey where 95% of trolley riders rated their experience as “good” to “excellent.”
- Completed Trolley Route Study with remaining former Redevelopment Agency funds to analyze adding additional stops, changing the route, and adding to the fleet to improve service times.
- Collaborated with Santa Cruz Seaside Company to coordinate a new trolley stop near the Boardwalk Bowl and the existing County Parking Lot shuttle service to better integrate trolley service with Boardwalk needs.
- Completed the Del Mar Theatre parking lot rehabilitation project.
- Completed a façade improvement project for the Buttery and the Flower Shack, making a noticeable improvement at Soquel Avenue and North Branciforte Avenue.
- Continued façade improvements for the Westside location of Verve Coffee Roasters at 1010 Fair Avenue, Taqueria De La Hacienda at 354 Washington Street, and Lupulo at 233-235 Cathcart Street.
- Continued the Downtown Parking Incentive program for new lessees in the Central Business District.
- Concluded the Pacific Station Project public visioning process with the architect and engineering team (Group 4 Architecture) for the mixed-use bus transit center on lower Pacific Avenue, continuing in the project management role on behalf of METRO.
- Served as staff for the Central Coast Broadband Consortium, a regional effort to increase broadband awareness, adoption, and construction.
- Joined Next Century Cities and advised Marina, CA on their next steps to pursue broadband policy as a new city member.
- Pursued dig-once opportunities to install broadband conduit in the right of way at Laurel Street/Center Street, Beach Street/West Cliff Drive/Pacific Avenue roundabout, Cedar Street to Water Street, and from 877 Cedar Street to Front/River Garage to 2030 N. Pacific along River Street (in partnership with Cruzio Internet).
- Continued to advance a public-private partnership for a fiber to the home (FTTH) municipally-owned gigabit broadband network with the first formal negotiation decision to be presented in June 2015.
- Advised Regional Transportation Commission on possible broadband opportunities and long-term planning.
- Coordinated with Public Works and Water Engineering Divisions to assess dig-once policies, gauge market costs, and pursue a streamlined system for an ordinance change, aligning City staff on the benefits and rationale for broadband policy and infrastructure.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

Economic Development

DEPARTMENT SUMMARY

FY 2015 ACCOMPLISHMENTS (continued)

- Staffed the Downtown Management Corporation including facilitating cleanup and safety enhancement activities.
- Installed LED festoon lighting on Pacific Avenue.
- Completed the purchase of 521 Front Street.
- Negotiated the sale of remnant property on Frederick Street to Habitat for Humanity.
- Co-sponsored the 2nd Annual UCSC Hackathon with over 350 students participating—nearly quadrupling—the students from UC Santa Cruz, Cabrillo College, CSU Monterey Bay, Boston University, and MIT.
- Supported the tech ecosystem and startup culture with sponsorships and staff support including Santa Cruz New Tech Meetup (8th largest Meetup in the nation) with ED Coordinator now co-hosting the monthly event, Santa Cruz Tech Beat, TechRaising, Event Santa Cruz and the inaugural Drones, Data X Conference at the Kaiser Arena.
- Founding member and sponsor of Santa Cruz Works, a local non-profit focused on connecting and supporting the local tech ecosystem through marketing, job networking, and the creation and coordination of content-rich roundtables, educational forum, and events specific to the tech community.
- Coordinated with Monterey Bay Economic Partnership for regional economic development website, including participating in annual conference.
- Implemented Customer Relationship Management software Salesforce in order to track, share, and automate economic development activities across the entire team.
- Re-engaged with UCSC to renew the internship program for the Project for Innovation and Entrepreneurship and their new Center for Innovation and Entrepreneurial Development (CIED) with programs beginning in the fall of 2015.
- Collaborated with UCSC, Cabrillo College, Santa Cruz County Business Council, and Santa Cruz Works to explore a regional internship website platform to increase and encourage businesses and student talent to connect and grow job opportunities with a streamlined, regional approach.
- Submitted Letter of Interest to the Kauffman Foundation for a potential entrepreneurship grant application, drawing upon Economic Development's trusted relationships throughout the community.
- Developed a full version of the CruzCal.org with a modern user interface and design for the event calendar system, maximizing the cultural calendar for the community and responding to the top priority of the arts sector for more efficient calendaring systems for arts promotion.
- Abated over 3,400 graffiti tags within the City of Santa Cruz, resulting in over 50,000 square feet cleaned.
- Continued maintenance of graffiti photo database and used photos from the database to assist in multiple police cases/multiple jurisdictions.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
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Economic Development

DEPARTMENT SUMMARY

FY 2015 ACCOMPLISHMENTS (continued)

- Provided ongoing assistance for management of the Santa Cruz Warrior's lease and loan agreements; prepared a Request for Proposals and selected a consultant team to conduct a market and financial feasibility study for a permanent mixed-use arena in Santa Cruz.
- Continued grant management for the Monterey Bay National Marine Sanctuary Exploration Center and initiated the final RFP process for the second round of exhibitry.
- Provided staff support to external public art efforts led by the Santa Cruz Public Libraries and UCSC Sesnon Gallery.
- Continued to manage the rotating City Hall student art exhibits in collaboration with the Santa Cruz Education Foundation and Cultural Council of Santa Cruz County.
- Continued to manage the SculpTOUR rotating sculpture project, working closely with the Arts Commission, artists, and community volunteers.
- Worked with Parks and Recreation on the new mural project for the Beach Flats Park.
- Continued management of 42 tenant and business leases on the Santa Cruz Wharf and other City-owned buildings.
- Continued management of 27 licenses (license agreements) on the Santa Cruz Wharf and Downtown.
- Developed the Resource Recovery Facility – Artist in Residence Program, providing public art and education opportunities at the Dimeo Lane facility.
- Continued project management and administration for the \$850,000 grant from the Economic Development Administration for the Santa Cruz Wharf Master Plan and Engineering Report.
- Began the environmental review process for the capital improvements recommended in the Wharf Master Plan.
- Continued efforts to increase the nexus between the Santa Cruz Wharf and educational and scientific initiatives. Maintained relationships with the Monterey Bay National Marine Sanctuary Exploration Center and the Santa Cruz Wharf Outreach Network.
- Initiated work to implement a \$500,000 grant from the State of California River Parkways Program (Proposition 84) to fund installation of pedestrian/bike path lights on the levee from Laurel Street Extension to the Water Street Bridge.
- Completed the tenant improvements for the last major tenant for the Tannery Arts Center, Five3Genomics.
- Finalized lease negotiations with the Tannery Arts Center, Inc. for the assumption and development of Parcel 4 for the future Tannery Arts Center performing arts theater.
- Continued work on the U.S. Army Corps of Engineers San Lorenzo River Flood Control Project on the last phase of the hydrology analysis of the existing levee system, and initiated development of an option to complete the project.
- Completed submittal of three claims to the State of California Flood Control Subventions program.
- Sponsored FEMA Coastal Resiliency Workshops for other local coastal governmental agencies.
- Completed State and Federal permitting process for Water Street debris removal process.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

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Economic Development

DEPARTMENT SUMMARY

FY 2015 ACCOMPLISHMENTS (continued)

- Completed 2015-2020 HUD Consolidated Plan and continued to manage the City's Housing and Community Development Program and HUD grants.
- Participated in the completion of "All In," a county-wide strategic homeless plan.
- Completed the Lower Pacific Avenue Parking Study.
- Continued to manage the City's Inclusionary Housing Program and Affordable Housing Trust Fund.
- Staffed the Neighborhood Services Team (NST).
- Assisted Public Works with funding to replace City-owned street light fixtures with new energy efficient fixtures that also improved lighting for safety in low-income areas in the City.
- Assisted Public Works with funding to improve pedestrian and bicycle access to the San Lorenzo River Trestle Bridge.
- Rehabilitation completed on the 95-unit Neary Lagoon affordable housing project.
- Grand Opening of the 21-unit affordable housing project at 110 Lindberg Street.
- Connected Riverwalk Apartments at 110 Lindberg Street with Cruzio Internet to connect the two entities for separate negotiation for high-speed internet at the affordable housing site, addressing the digital divide for high-speed internet access throughout the community.
- Developed Arts Commission Vision, Mission, and Values.
- Adopted needed policies, procedures, and guidelines for City Arts programs to bring needed transparency, and consistency and to guide Arts Commission actions and the selection of artworks.

FY 2016 GOALS

Three-Year Strategic Plan Goal: Environmental Sustainability and Well-Managed Resources

- Continue to assist the Santa Cruz Trolley Consortium in sustainable operations of the Downtown-to-Beach Trolley and complete a second grant with the Monterey Bay Unified Air Pollution Control District to continue the affordable compressed natural gas trolley service.
- Work with Planning and Public Works as the Sustainable Transportation and Land Use Team to implement the City's Climate Action Plan.
- Assist in funding rehabilitation of older affordable housing complexes and continue to assist developers in creating new affordable housing.
- Continue to help preserve the City's affordable housing stock by working with affordable housing owners of complexes that are at risk of losing their affordable status, and purchasing units threatened by foreclosure through the Inclusionary Housing Affordability Preservation Program (IHAPP), as well as supporting rehabilitation of older affordable housing projects to sustain their viability.
- Develop an artist-in-residency program at the City's resource recovery facility, bringing awareness to the City's consumption practices.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

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Economic Development

DEPARTMENT SUMMARY

FY 2016 GOALS (continued)

Three-Year Strategic Plan Goal: Community Safety and Well-Being

- Continue to coordinate and manage graffiti abatement program, including providing evidence to the police and District Attorney's Office for prosecution.
- Continue to work with the Downtown Management Corporation and the Police Department in managing the Downtown Host Program, Mental Health Outreach Worker and the First Alarm Security Program in the Downtown and providing support for the Downtown Accountability Program.
- Manage the grant from the State of California River Parkways Program (Proposition 84) to fund installation of pedestrian/bike path lights on the levee from Laurel Street Extension to the Water Street Bridge, in cooperation with Public Works.
- Continue to work with the Homeless Services Center to improve safety on the HSC campus through installation of an entrance gate and further implementation of an identification card system.

Three-Year Strategic Plan Goal: Economic Vitality

- Conduct regular weekly and issue-specific business retention visits, and facilitate business assistance.
- Aid property owners and potential businesses and companies in filling retail and office vacancies in the Downtown.
- Continue to grow the tech sector in Santa Cruz and capitalize on the health and sports lifestyle identity of Santa Cruz.
- Work with Public Works and IT to develop the Broadband Master Plan, and move forward with the first phase of infrastructure development.
- Increase the supply and quality of hotels in the City in order to generate year-round jobs and increase the tax base.
- Initiate and complete the Downtown Parking Study.
- Increase the supply and variety of retail shopping options in the downtown and commercial corridors of Santa Cruz through implementation of the retail recommendations approved by the City Council.
- Continue to collaborate with UCSC on the Project for Innovation and Entrepreneurship and other economic development opportunities in Santa Cruz.
- Move forward with Citywide Wayfinding design, fabrication, and installation.
- Work with Planning and Public Works departments to encourage and facilitate the development of additional public or private parking within proposed projects.
- Work with Public Works to complete downtown parking study and analysis.
- Continue to operate at a high level with an efficient staff during the redevelopment dissolution process.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

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Economic Development

DEPARTMENT SUMMARY

FY 2016 GOALS (continued)

Three-Year Strategic Plan Goal: Economic Vitality (continued)

- Continue to work with local state legislators to seek release of the former Redevelopment Agency's 2011 bonds for local capital improvements and affordable housing.
- Enhance City's public art collection - inspiring visitor delight and branding the City as an arts destination - including plans for public art at the wharf roundabouts.

Three-Year Strategic Plan Goal: Reliable and Forward-Looking Infrastructure and Facilities

- Assist Public Works with financing of the Riverside Avenue Undergrounding and Streetscape Improvement Project.
- Seek funding for Highway 1/9 intersection improvement project and begin construction on intersection improvements.
- Conduct studies (including EIR) relative to and apply for permits necessary to implement recommendations coming out of the Wharf Master Plan Study.
- Seek funding to implement recommendations coming out of the Wharf Master Plan Study.
- Move forward with implementation of the City-wide Wayfinding and signage program.
- Work with Santa Cruz METRO to complete comprehensive design and strategy, and leverage funding opportunities for redevelopment of the Pacific Station as a mixed-use facility.
- Continue to maintain the Public Art collection according to the Public Art Maintenance Plan.
- Continue work towards future replacement of the Highway One San Lorenzo River Bridge.
- Provide support to projects which qualify for Federal New Market Tax Credit financing.
- Support state legislation to allow usage of 2011 Redevelopment Agency bond proceeds.
- Continue to identify and seek grant funding for City projects.
- Support neighborhood facility improvements including installation of the San Lorenzo Bridge Connection Project, construction of the Barson Street Ramp Project, rehabilitation of Chestnut Street Park, and revitalization of the Abbott Square Project at the Museum of Art and History.
- Seek passage by the California Legislature of AB 2478 (San Lorenzo River, Stone) to provide funding assistance for San Lorenzo Rivermouth management analysis.
- Complete work with Corps of Engineers on final hydrology analysis of San Lorenzo River Flood Control levees and seek FEMA certification if supported by Corps hydrology analysis.
- Continue coordination with County Comprehensive Economic Development Strategy Committee on identifying new Federal funding opportunities.
- Dispose of remaining Broadway/Brommer surplus properties.

Three-Year Strategic Plan Goal: Engaged and Informed Community

- Continue redesign and modernization of Economic Development website, which is scheduled to be complete by June 2016.

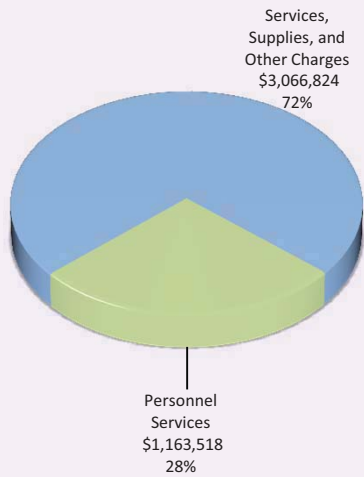
CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

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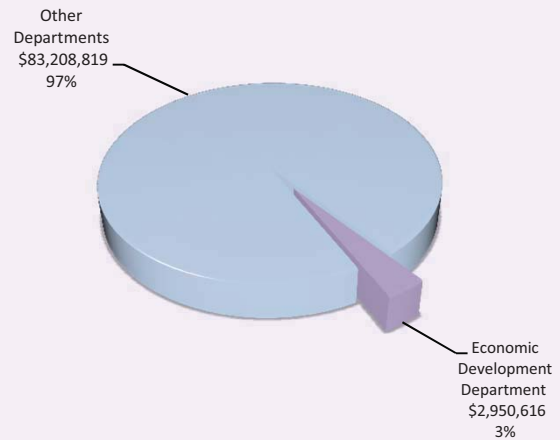
Economic Development Department Spotlight

FY 2016 BUDGET

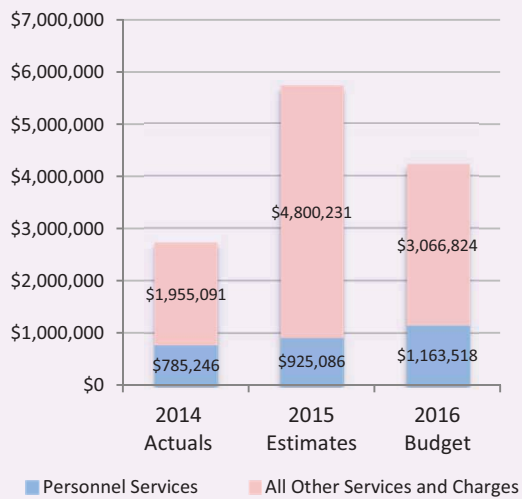
\$4,230,342



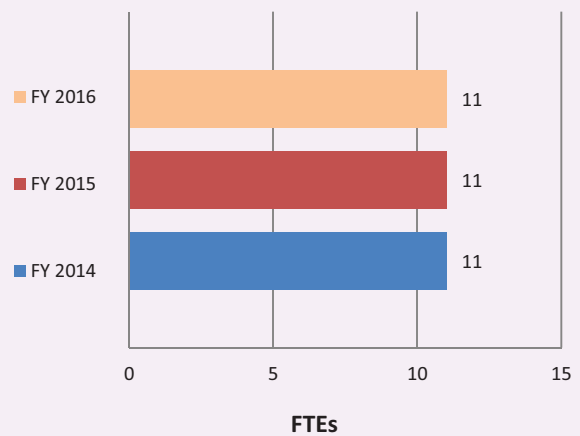
PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



HISTORICAL EXPENDITURES



PERSONNEL FUNDED



Economic Development

DEPARTMENT SUMMARY

		Fiscal Year 2015				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2016
		2014	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		785,246	1,073,617	1,073,617	925,086	1,163,518
Services, Supplies, and Other Charges		1,925,545	3,049,535	4,738,147	2,517,473	3,066,824
Capital Outlay		29,546	10,000	2,302,010	2,282,758	-
Total Expenditures		<u>2,740,337</u>	<u>4,133,152</u>	<u>8,113,774</u>	<u>5,725,317</u>	<u>4,230,342</u>
EXPENDITURES BY ACTIVITY:						
Community Promotion-Downtown	1502	256,134	240,000	240,000	229,713	240,000
Business Promotion						
Community Promotion-Arts	1503	25,262	62,300	62,300	62,300	75,000
Council-SC County						
Economic Development-Project	5401	940,270	1,533,580	1,559,654	1,292,925	1,673,308
Admin						
Property Acquisition	5531	-	-	2,015,000	2,015,000	-
Economic Development - Other	5590	325,145	628,000	971,841	680,639	688,000
Property Management	5591	19,767	31,500	31,500	27,599	219,616
City Arts	5592	50,176	60,000	146,372	60,000	70,000
Subtotal General Fund		1,616,753	2,555,380	5,026,667	4,368,176	2,965,924
Cafe Extensions	1504	-	10,000	10,000	10,000	10,000
Kiosks	1505	-	22,700	112,700	112,700	22,700
Cooperative Retail Management	1506	-	216,000	216,000	216,000	216,000
Property Management	5591	-	-	-	-	20,000
Subtotal Other General Funds		-	248,700	338,700	338,700	268,700
Housing & Community	5201	785,351	858,672	1,735,249	231,000	667,012
Development						
CDBG Program Administration	5204	100,542	103,800	103,083	103,083	117,032
Unified Housing Rehabilitation	5205	11,258	15,500	15,500	15,500	15,500
Program						
HOME Program Administration	5207	31,638	27,600	47,600	27,600	34,174
Incl. Housing Affordability	5208	-	-	258,258	258,258	-
Preservation						
Emergency/Rent Assist Program	5604	11,000	11,000	11,000	11,000	11,000
Rental/Security Deposit Assistance	5605	10,182	11,000	11,000	11,000	11,000
CDBG Social Services Programs	6203	148,613	205,500	470,717	265,000	115,000
Red Cross Social Services Programs	6204	25,000	96,000	96,000	96,000	25,000
Subtotal Other Funds		1,123,584	1,329,072	2,748,407	1,018,441	995,718
Total Expenditures		<u>2,740,337</u>	<u>4,133,152</u>	<u>8,113,774</u>	<u>5,725,317</u>	<u>4,230,342</u>

*Sums may have discrepancies due to rounding

Economic Development

DEPARTMENT SUMMARY

		Fiscal Year 2015				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	Fiscal Year
		2014	Budget	Budget	Actual	2016
		Actuals				Adopted
RESOURCES BY FUND						
General Fund	101	272,610	240,000	505,468	334,137	388,270
Co-op Retail Management	122	-	216,000	216,000	212,887	216,000
Kiosk Maintenance	123	-	29,700	29,700	32,093	29,700
HOME Rehabilitation Projects	251	23,550	6,000	6,000	3,802	5,480
HOME Acquisition Projects	252	31,425	-	-	-	-
HOME Investment Partnership	253	734,266	425,000	1,238,650	215,000	241,735
Community Development Block Grant	261	368,231	539,000	1,201,800	1,146,083	509,920
CalHome - FTHB Revolving Fund	273	57,727	-	-	-	-
Affordable Housing Trust Fund	279	345,855	17,164	17,164	186,037	18,164
Total Resources		1,833,663	1,472,864	3,214,782	2,130,039	1,409,269
Net General Fund Cost		(1,344,143)	(2,315,380)	(4,521,199)	(4,034,039)	(2,577,654)
		FY 2014			FY 2015	FY 2016
TOTAL AUTHORIZED PERSONNEL:		11.00			11.00	12.00

Cafe Extensions

Activity Number: 1504

Fund(s): Kiosk Maintenance (123)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

The Kiosk Maintenance fund is designated for management of City owned kiosks and the café extension licenses on Pacific Avenue. Functions include leasing, property maintenance and management of downtown merchant issues.

		Fiscal Year 2015			Fiscal Year
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	-	10,000	10,000	10,000	10,000
Total Expenditures	-	10,000	10,000	10,000	10,000
ACTIVITY RESOURCES:					
Charges for Services	-	16,700	16,700	18,477	16,700
Fines and Forfeitures	-	-	-	472	-
Rents, & Misc Revenues	-	-	-	71	-
Total Resources	-	16,700	16,700	19,020	16,700

Activity Number: 1505

Fund(s): Kiosk Maintenance (123)

Department: Economic Development

ACTIVITY SUMMARY**Activity Description:**

The Kiosk Maintenance fund is designated for management of City owned kiosks and the café extension licenses on Pacific Avenue. Functions include leasing, property maintenance and management of downtown merchant issues.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	-	22,700	112,700	112,700	22,700
Total Expenditures	-	22,700	112,700	112,700	22,700
ACTIVITY RESOURCES:					
Rents, & Misc Revenues	-	13,000	13,000	13,073	13,000
Total Resources	-	13,000	13,000	13,073	13,000

Cooperative Retail Management

Activity Number: 1506

Fund(s): Co-op Retail Management (122)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

Assessments collected from property owners in the Cooperative Retail Management Business Real Property Improvement District (CRM) are used by the Downtown Management Corporation (DMC) to contract for the downtown host program. This program provides downtown guides whose responsibility it is to provide information to shoppers and pedestrians and to ensure the smooth operation of the downtown business district.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	-	216,000	216,000	216,000	216,000
Total Expenditures	-	216,000	216,000	216,000	216,000
ACTIVITY RESOURCES:					
Taxes	-	216,000	216,000	212,887	216,000
Total Resources	-	216,000	216,000	212,887	216,000

Community Promotion-Downtown Business Promotion

Activity Number: 1502

Fund(s): General Fund (101)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

The Downtown Association of Santa Cruz was established as a non-profit agency to promote businesses in the downtown improvement area. The City levies an assessment on the businesses within this area and passes these funds back to the Downtown Association for use in promoting the downtown area.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	256,134	240,000	240,000	229,713	240,000
Total Expenditures	256,134	240,000	240,000	229,713	240,000
ACTIVITY RESOURCES:					
Taxes	235,971	240,000	240,000	229,713	240,000
Total Resources	235,971	240,000	240,000	229,713	240,000

Community Promotion-Arts Council-SC County

Activity Number: 1503

Fund(s): General Fund (101)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

This program includes Spectra, an arts in education program which operates in all forty K-8 schools, grant awards to cultural organizations, and management assistance/marketing for cultural facilities development.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	25,262	62,300	62,300	62,300	75,000
Total Expenditures	25,262	62,300	62,300	62,300	75,000

Housing and Community Development

Activity Number: 5201

ACTIVITY SUMMARY

Fund(s): HOME Investment Partnership Fund, CDBG & Affordable Housing Trust Fund (253, 261 & 279)

Department: Economic Development

Activity Description:

Federal grant funds are utilized along with Affordable Housing Trust funds for the administration of programs, which provide and promote a suitable living environment for all citizens, the construction or rehabilitation of affordable housing, tenant-based rental and relocation assistance, first-time homebuyer assistance, and other economic and community development projects.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	785,351	858,672	1,735,249	231,000	667,012
Total Expenditures	785,351	858,672	1,735,249	231,000	667,012
ACTIVITY RESOURCES:					
Charges for Services	16,873	4,000	4,000	7,929	5,000
Rents, & Misc Revenues	328,982	13,164	13,164	178,108	13,164
Total Resources	345,855	17,164	17,164	186,037	18,164

CDBG Program Administration

Activity Number: 5204

Fund(s): Community Development Block Grant (261)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

The Community Development Block Grant (CDBG) provides federal monies to promote development of a viable community, including decent housing, a suitable living environment for all citizens, and economic development.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	100,542	103,800	103,083	103,083	117,032
Total Expenditures	100,542	103,800	103,083	103,083	117,032

Unified Housing Rehabilitation Program

Activity Number: 5205

Fund(s): Community Development Block Grant (261)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

The Community Development Block Grant (CDBG) provides federal monies to promote development of a viable community, including decent housing, a suitable living environment for all citizens, and economic development.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	11,258	15,500	15,500	15,500	15,500
Total Expenditures	11,258	15,500	15,500	15,500	15,500

HOME Program Administration

Activity Number: 5207

Fund(s): HOME Investment Partnership (253)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

The Home Investment Partnership Program (HOME) grant provides federal monies to focus on affordable housing production and include activities such as new housing construction or rehabilitation of affordable housing, tenant based rental assistance, first-time homebuyer assistance, housing project costs and relocation assistance.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	31,638	27,600	47,600	27,600	34,174
Total Expenditures	31,638	27,600	47,600	27,600	34,174

Inclusionary Housing Affordability Preservation

Activity Number: 5208

ACTIVITY SUMMARY

Fund(s): Affordable Housing Trust Fund (279)

Department: Economic Development

Activity Description:

Affordable Housing Trust Fund established to assist in the creation and preservation of affordable housing in the City of Santa Cruz for the benefit of low and moderate-income households. Funding includes loans, gifts, grants, and housing-in-lieu fees. Funded programs and activities include the Accessory Dwelling Unit Loan Program, the Inclusionary Housing Affordability Preservation Program (IHAPP), and the Riverfront Reimbursement Program, which provides reimbursements for multi-family structural improvements to improve accessibility to affordable units in compliance with the Americans with Disabilities Act.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Capital Outlay	-	-	258,258	258,258	-
Total Expenditures	-	-	258,258	258,258	-

Economic Development - Project Admin

Activity Number: 5401 & 5590

ACTIVITY SUMMARY

Fund(s): General Fund & Contributions and Donations - General (101)

Department: Economic Development

Activity Description:

Economic Development (ED) provides acquisition, negotiation, and property management services for City-owned properties, prepares grant applications for economic development projects, and administers funds for the development of low and moderate-income housing. In addition, the ED staffs the Downtown Recovery Plan, assists with retail recruitment and retention and economic development. Staff serve on the Board of the Downtown Management Corporation. ED administers financing for public improvements relating to economic development activities and furnishes special assistance to property and business owners in priority target areas. The staff will contribute project management services for the Santa Cruz Metropolitan Transit District and continues to work on issues related to the dissolution of the Redevelopment Agency.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	785,246	1,073,617	1,073,617	925,086	1,163,518
Services, Supplies, and Other Charges	450,623	1,077,963	1,429,126	1,038,978	1,197,790
Capital Outlay	29,546	10,000	28,752	9,500	-
Total Expenditures	1,265,414	2,161,580	2,531,495	1,973,564	2,361,308
ACTIVITY RESOURCES:					
Grants	35,004	-	265,468	-	-
Fines and Forfeitures	494	-	-	-	-
Rents, & Misc Revenues	1,141	-	-	-	-
Total Resources	36,639	-	265,468	-	-

Property Acquisition

Activity Number: 5531

Fund(s): General Fund (101)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

This activity accounts for the purchase of property for purposes of economic development.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Capital Outlay	-	-	2,015,000	2,015,000	-
Total Expenditures	-	-	2,015,000	2,015,000	-

Property Management

Activity Number: 5591

Fund(s): General Fund & ED Trust Fund (101 & 136)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

Economic Development provides property management services for City-owned properties.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	19,767	31,500	31,500	27,599	239,616
Total Expenditures	19,767	31,500	31,500	27,599	239,616
ACTIVITY RESOURCES:					
Charges for Services	-	-	-	625	500
Rents, & Misc Revenues	-	-	-	96,058	140,029
Transfers In & Other Financing Sources	-	-	-	7,741	7,741
Total Resources	-	-	-	104,424	148,270

Activity Number: 5592

Fund(s): General Fund (101)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

The City Art Program funds art projects and cultural activities that enhance the identity, beauty, and enjoyment of our City while furthering City economic development goals. The City works collaboratively with the Arts Commission to encourage, develop, and implement art projects throughout the community.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	50,176	60,000	146,372	60,000	70,000
Total Expenditures	50,176	60,000	146,372	60,000	70,000

Emergency/Rent Assist Program

Activity Number: 5604

Fund(s): Red Cross Housing Recnstr Loan Repayment (272)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

The Emergency Rent Assistance Program assists low income individuals or households who are threatened with foreclosure or eviction within the Beach Flats and Lower Ocean Street Neighborhoods to retain their housing. The City's Red Cross Fund is used to make direct payments to a foreclosing lender or evicting landlord for up to the equivalent of three months of rent or mortgage payments and to pay for a contract with the Community Action Board to administer the Program.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	11,000	11,000	11,000	11,000	11,000
Total Expenditures	11,000	11,000	11,000	11,000	11,000

Rental/Security Deposit Assistance

Activity Number: 5605

ACTIVITY SUMMARY

Fund(s): Red Cross Housing Recnstr Loan Repayment (272)

Department: Economic Development

Activity Description:

Since 2009, with the approval of the Red Cross, the City has used the Red Cross Fund for a targeted Security Deposit Program in the Beach Flats and Lower Ocean Street neighborhoods. This Program helps low income individuals or households to pay their security deposit so they are able to rent a permanent housing unit and avoid becoming homeless. Additionally, the Red Cross Fund covers Housing Authority expenses to administer the Program. The City now also funds an expanded city-wide Security Deposit Program with federal HOME and CDBG Program funding.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	10,182	11,000	11,000	11,000	11,000
Total Expenditures	10,182	11,000	11,000	11,000	11,000

CDBG Social Services Programs

Activity Number: 6203

Fund(s): Community Development Block Grant (261)

Department: Economic Development

ACTIVITY SUMMARY

Activity Description:

The Community Development Block Grant (CDBG) provides federal monies to promote development of a viable community, including decent housing, a suitable living environment for all citizens, and economic development.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	148,613	205,500	470,717	265,000	115,000
Total Expenditures	148,613	205,500	470,717	265,000	115,000

Red Cross Social Services Programs

Activity Number: 6204

ACTIVITY SUMMARY

Fund(s): Red Cross Housing Recnstr Loan Repayment (272)

Department: Economic Development

Activity Description:

The City's Red Cross Fund helps support the operation of the Beach Flats Community Center (BFCC) and staffing for programs serving the Beach Flats and Lower Ocean Street Neighborhoods. Although the BFCC's focus is on youth programs for low-income, at-risk youth in grades 3-11, BFCC also serves as a neighborhood center and helps facilitate neighborhood-based events. From time to time, Red Cross Funds have and may be also used for community programs consistent with Red Cross guidance, including some emergency assistance to the Homeless Services Center.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	25,000	96,000	96,000	96,000	25,000
Total Expenditures	25,000	96,000	96,000	96,000	25,000

Redevelopment Successor Agency

AGENCY SUMMARY

Agency Description:

The Successor Agency is tasked with winding down the operations of the former Santa Cruz Redevelopment Agency, which was dissolved on February 1, 2012, pursuant to State law. The role of the Successor Agency includes the management of Agency property, the distribution of assets, and the administration of outstanding debt obligations.

	Fiscal Year	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
EXPENDITURES BY CHARACTER:					
Services, Supplies, and Other Charges	2,112,466	541,690	4,416,755	4,324,353	2,454,200
Capital Outlay	447,104	75,000	75,000	-	75,000
Debt Service	4,526,827	4,519,236	4,519,236	4,520,845	4,439,110
Transfers Out & Other Financing Uses	5,543,864	9,052,622	9,052,622	7,091,711	4,859,891
Total Expenditures	12,630,260	14,188,548	18,063,613	15,936,909	11,828,201

EXPENDITURES BY ACTIVITY:

Other Financing Uses	0000	5,543,864	9,052,622	9,052,622	7,091,711	4,859,891
RDA Administration	5510	550,037	256,250	256,250	256,250	250,000
Operation of Acquired Property	5530	92,455	45,270	45,270	37,756	-
Property Acquisition	5531	525,482	-	-	-	-
Owner Participation Agreements	5553	532,183	504,240	504,240	503,849	426,166
Public Improvements-Parking Fac	5570	13,511	103,537	103,537	99,612	-
Public Improvements-Buildings	5572	447,104	-	-	-	-
Public Improvements-Other	5579	2,600	-	-	-	-
Economic Development - Other	5590	74,964	97,433	112,498	47,543	-
Low & Moderate Housing Produc	5650	853,417	114,200	3,974,200	3,883,192	2,304,200
Principal	8110	1,800,000	1,905,000	1,905,000	1,905,000	2,020,000
Interest Expense	8210	2,186,865	2,102,325	2,102,325	2,102,325	1,983,744
Other Debt Service	8910	7,778	7,671	7,671	9,671	9,200
Subtotal Other Funds		12,630,260	14,188,548	18,063,613	15,936,909	11,853,201
Total Expenditures		12,630,260	14,188,548	18,063,613	15,936,909	11,853,201

Redevelopment Successor Agency

AGENCY SUMMARY

		Fiscal Year	Fiscal Year 2015			Fiscal Year
		2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	2016 Adopted
RESOURCES BY FUND						
SA (H) LMIH-Merged 2-1-12	281	320,549	143,059	143,059	103,591	95,718
SA (H) LMIH-Eastside 2-1-12	282	616	1,354	1,354	-	-
Redevelopment Obligation Retirement Fund	941	3,707,253	4,860,499	4,860,499	4,529,560	4,550,000
SA Low and Moderate Housing Fund	942	1,497	15,002	15,002	840	850
SA Capital Projects and Capital Assets	943	553,032	44,442	44,442	3,574	5,340
SA Capital Projects-Del Mar Theater	944	156,628	184,756	184,756	64,628	4,643
SA Capital Projects-Admin	945	186,753	253,645	253,645	250,319	252,116
SA Debt Service Fund	946	4,574,845	4,518,706	4,518,706	4,057,430	4,585,805
Total Resources		9,501,173	10,021,463	10,021,463	9,009,942	9,494,472

Economic Development

Capital Projects

Fund	Project Number	Project Title	Fiscal Year 2015 Estimated	Fiscal Year 2016 Adopted Budget
General Capital Improvement Fund				
311	c511501	Broadband Infrastructure	150,000	1,150,000
311	r521205	Citywide Sign Program Phase II	1,500,000	-
311	c520901	MBNMS Exploration Center Construction	682,802	-
Total General Capital Improvement Fund			2,332,802	1,150,000
Low & Moderate Income Housing Successor Agency (RDA) Fund				
942	r521301	Metro Center Project & Housing	3,860,000	2,140,000
Total Low & Moderate Income Housing Successor Agency (RDA) Fund			3,860,000	2,140,000
Total Economic Development Projects			6,192,802	3,290,000

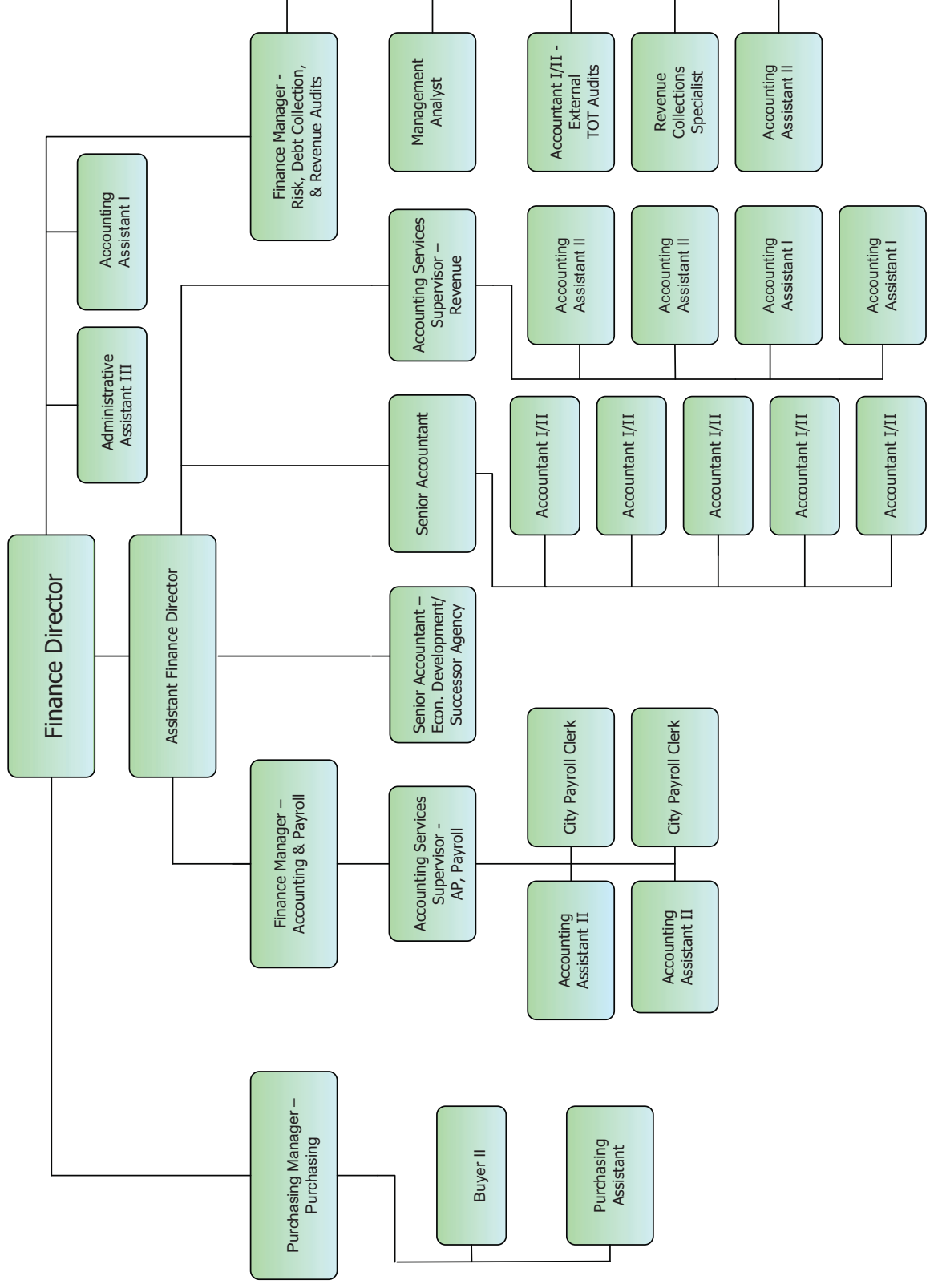
For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.

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Finance



Santa Cruz Finance Department



DEPARTMENT SUMMARY
DEPARTMENT DESCRIPTION

The Finance Department provides chief financial support for the entire City, including its Public Safety, Water, Refuse, Wastewater, Public Works, Parks and Recreation, and other key programs. It also provides contract support services for the Santa Cruz Public Libraries Joint Powers Authority and supports the Successor Agency of the City of Santa Cruz (former Redevelopment Agency).

The Department's primary objective is to ensure that sufficient fiscal resources are available to meet the goals and objectives identified by the Community through its elected officials and staff. It does this primarily through timely and accurate financial reporting and by ensuring compliance with the City's financial rules and regulations.

The department is organized in four functional sections: (1) Accounting, Budgeting, Reporting, and Revenue; (2) Accounts Payable and Payroll; (3) Purchasing and Applications management; and (4) Risk Management, Advanced Debt Collections and Revenue Audits. Within these core functions, it also manages major duties within internal and external audits, debt management, treasury management, and local, state, and federal compliance reporting.

FY 2015 ACCOMPLISHMENTS

- Adopted on time the award-winning FY 2014-15 Budget.
- Provided a Budget 101 public study session on local government finance.
- Adopted the City's General Fund surplus policy to provide a tool for funding long-term, capital, and debt obligations.
- Adopted the Economic Development Trust Fund Policy to support economic projects and initiatives in the City.
- Closed a \$14.13 Million, 1.97% debt issue for infrastructure projects to leverage Measure H sales tax proceeds.
- Saved the City \$1.3 Million over the 10-year life of the Measure H debt issue, and \$235,000 in lower initial debt issuance costs and higher net bond proceeds by bringing in-house debt financial analysis and support.
- Continued a prepayment program to lower the City's and Library JPA's annual CalPERS employee pension payments, saving an estimated \$240,000 and \$22,000 respectively.
- Implemented the new Cannabis Business Tax on January 1, 2015.
- Supported new water rate increases to offset interim drought financial impacts, and better support long-term capital project demands.
- Supported adoption of new refuse rate increases to support long-term capital project demands.
- Supported the Library JPA's development of a balanced operating budget and multi-year forecast to support decisions regarding expansion of branch hours, increased investments in materials, and implementation of facility master plan recommendations.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

DEPARTMENT SUMMARY
FY 2015 ACCOMPLISHMENTS (continued)

- Completed recruitment of 8 vacant positions and 1 new position: Accountant I and Accountant II (Accounting), Accountant II (Revenue audits), Accounting Assistants I (Revenue) and II (Accounts Payable and Revenue), Buyer II, Management Analyst (new), Payroll Technician.
- Completed a City-wide cost allocation plan update.
- Provided continued support and analysis towards the Library JPA's consideration of a bond issuance to fund system-wide facility improvements.
- Initiated a new Hotel Tax audit program to identify online vacation and guest rentals.
- Transitioned City-wide Safety coordination from the Fire Department to Finance to provide enhanced capacity for Fire Prevention services.
- Completed the annual software update of the City's Eden financial system.
- Completed a temporary relocation of the department to support the City's space efficiency and utilization project to provide consolidated customer support, reduce long-term facility costs, and environmental impact of City Hall.
- Continued further expansion of "paperless" process in Accounting, Payroll, Risk, Purchasing, Revenue, and Accounts Payable.
- Conducted City-wide prevailing wage updates and training.
- Increased annual sales and use tax receipts through a joint UCSC Use Tax agreement.
- Received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States for our Comprehensive Annual Financial Report.
- Received for the first time the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States for our FY2015 Budget.

FY 2016 GOALS**Three-Year Strategic Plan Goal: Environmental Sustainability and Well-Managed Resources**

- Implement additional Eden Financial System modules to reduce the need for paper.
- Expand training opportunities to reduce the quantity of reports generated by maximizing the functionality of current Eden applications and other supporting financial applications (train internal staff and develop regional user groups for shared systems).
- Evaluate options to incorporate measures within the Purchasing Ordinance to improve environmental sustainability and resources.
- Evaluate options to create new, online customer service interfaces for the public, reducing the need to print forms, or for customers to drive to City Hall.

Three-Year Strategic Plan Goal: Community Safety and Well-Being

- Assist with public safety grant reporting and submissions.
- Ensure resources are available to adequately staff police and fire operations.
- Develop a predictive preventative risk management program.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource
2. Community Safety and Well-Being
3. Economic Vitality

4. Financial Stability
5. Organizational Health
6. Reliable and Forward-Looking Infrastructure and Facilities
7. Engaged and Informed Community

DEPARTMENT SUMMARY

FY 2016 GOALS (continued)**Three-Year Strategic Plan Goal: Economic Vitality**

- Evaluate opportunities to simplify and enhance licensing processes.
- Support economic development initiatives, including projects like Broadband.

Three-Year Strategic Plan Goal: Financial Stability

- Adopt a balanced, on-time FY 2016 Budget that accurately forecasts total required operating and maintenance costs to minimize the risk of future equipment, facility, and infrastructure failures, and the risk of sudden and unexpected cash outflows.
- Complete renewal of employee bargaining unit contracts for all unions and bargaining units during FY 2016.
- Implement results of the comprehensive cost recovery and fee study to quantify value of subsidized programs and initiatives.
- Finalize recovery of resources used to reopen Depot Field through closure of the City's lawsuit and/or insurance proceeds.
- Adopt City policies to help improve the City's bond rating and mitigate the impact of sudden and unexpected severe cash outflows (equipment and facility funding, internal loans, and/or risk mitigation).
- Evaluate opportunities to refinance existing debt at lower interest rates.
- Complete online vacation rental audit program development.
- Conduct revenue audits to verify incoming tax revenues.
- Evaluate opportunity to lower the City's annual employee pension payments through (1) prepayment of unfunded obligations and (2) early, one-year, prepayment plan with CalPERS.
- Develop proactive programs and training to reduce the frequency of general liability claims.
- Enhance the monthly financial reports.

Three-Year Strategic Plan Goal: Organizational Health

- Develop proactive programs and training to reduce the frequency and severity of safety claims.
- Create additional internal training and support for future promotional opportunities.

Three-Year Strategic Plan Goal: Reliable and Forward-Looking Infrastructure and Facilities

- Evaluate the need for Capital debt to fund significant infrastructure improvements in the Water fund to enhance water supply and mitigate impacts of the drought on our community.
- For the Library JPA, if approved by the voters, complete the issuance of bonds to fund Board Approved system-wide facility improvements and expansions.
- Evaluate alternative funding models to provide for future infrastructure and facilities replacement.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource
2. Community Safety and Well-Being
3. Economic Vitality

4. Financial Stability

5. Organizational Health
6. Reliable and Forward-Looking Infrastructure and Facilities
7. Engaged and Informed Community

FY 2016 GOALS (continued)

Three-Year Strategic Plan Goal: Engaged and Informed Community

- Evaluate opportunities for enhanced public financial reporting transparency.
- Receive the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States.
- Receive the Distinguished Budget Presentation Awards Program from the Government Finance Officers Association of the United States.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

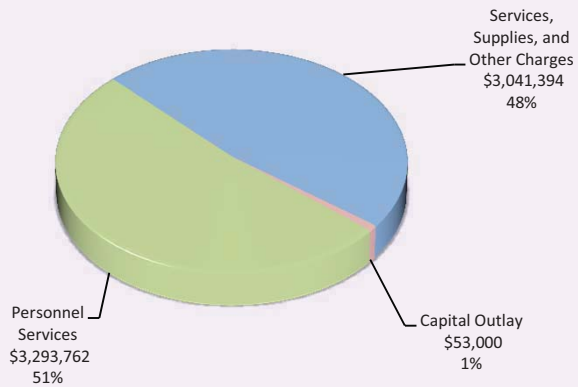
1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

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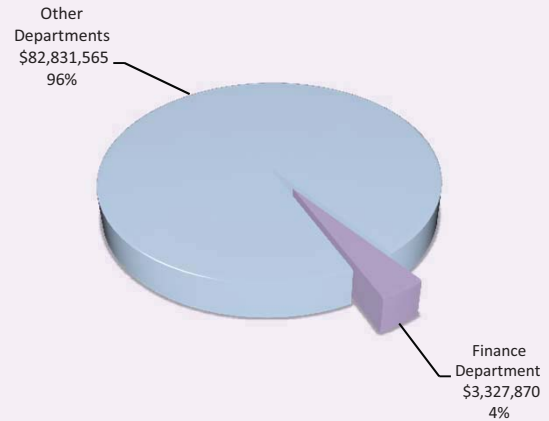
Finance Department Spotlight

FY 2016 BUDGET

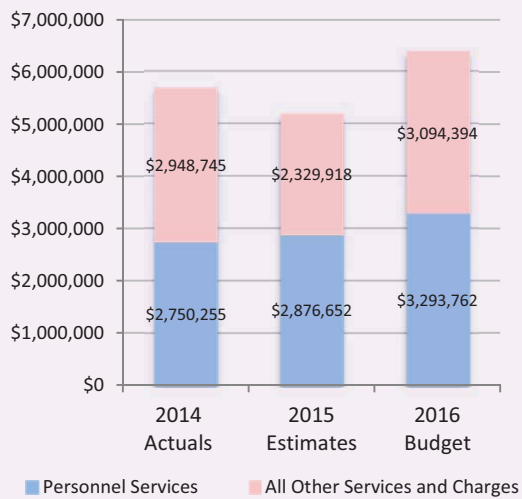
\$6,388,156



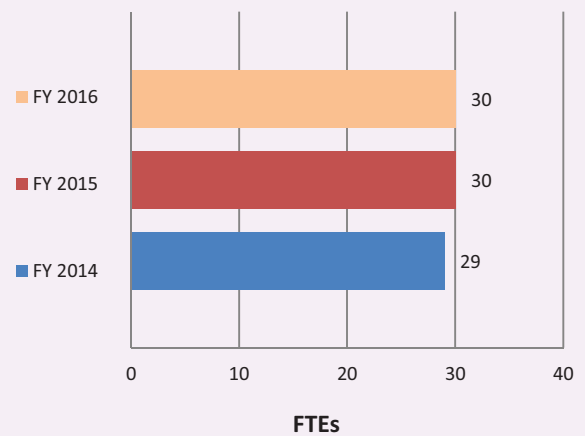
PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



HISTORICAL EXPENDITURES



PERSONNEL FUNDED



DEPARTMENT SUMMARY

		Fiscal Year*	Fiscal Year 2015			Fiscal Year
		2014	Adopted	Amended*	Estimated	2016
		Actuals	Budget	Budget	Actual	Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		2,750,255	3,042,040	2,998,204	2,876,652	3,293,762
Services, Supplies, and Other Charges		2,948,746	2,877,492	2,999,413	2,309,207	3,041,394
Capital Outlay		-	60,000	60,000	20,711	53,000
Total Expenditures		5,699,000	5,979,532	6,057,617	5,206,570	6,388,156
EXPENDITURES BY ACTIVITY:						
Finance	1241	2,784,137	3,115,314	3,143,062	2,870,433	3,314,870
Subtotal General Fund		2,784,137	3,115,314	3,143,062	2,870,433	3,314,870
Liability Insurance	7821	2,914,864	2,864,218	2,914,555	2,336,137	3,073,286
Subtotal Other Funds		2,914,864	2,864,218	2,914,555	2,336,137	3,073,286
Total Expenditures		5,699,000	5,979,532	6,057,617	5,206,570	6,388,156
RESOURCES BY FUND						
General Fund	101	1,283,460	1,282,700	1,282,700	1,297,300	1,297,300
Liability Insurance	842	2,905,842	2,863,066	2,863,066	3,085,886	2,863,066
Total Resources		4,189,302	4,145,766	4,145,766	4,383,186	4,160,366
Net General Fund Cost		(1,500,677)	(1,832,614)	(1,860,362)	(1,573,133)	(2,017,570)
		FY 2014			FY 2015	FY 2016
TOTAL AUTHORIZED PERSONNEL:		29.00			30.00	30.00

Activity Number: 1241
Fund(s): General Fund (101)
Department: Finance

ACTIVITY SUMMARY**Activity Description:**

Performs short-range and long-range financial planning; monitors financial condition of City; develops and implements financial policies, plans, and reporting systems. Maintains the accounting records, including capital projects, capital assets, payroll, accounts payable, and accounts receivable. Responsible for collecting revenue, including billing, receipting, recording, and banking cash transactions. Administers business license tax, admission tax, transient occupancy tax, and special assessment programs. Invests funds in accordance with the City's investment policy. Administers the City's purchasing ordinance and all municipal codes pertaining to procurement.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	2,476,870	2,696,735	2,652,899	2,501,223	2,907,569
Services, Supplies, and Other Charges	307,267	358,579	430,163	348,499	354,301
Capital Outlay	-	60,000	60,000	20,711	53,000
Total Expenditures	2,784,137	3,115,314	3,143,062	2,870,433	3,314,870
ACTIVITY RESOURCES:					
Charges for Services	1,271,900	1,271,900	1,271,900	1,271,900	1,271,900
Fines and Forfeitures	985	800	800	400	400
Rents, & Misc Revenues	10,575	10,000	10,000	25,000	25,000
Total Resources	1,283,460	1,282,700	1,282,700	1,297,300	1,297,300

Liability Insurance

Activity Number: 7821

Fund(s): Liability Insurance (842)

Department: Finance

ACTIVITY SUMMARY

Activity Description:

The City has general liability and property insurance coverage. The City retains loss exposure for the first \$1,000,000 of each liability claim. This activity provides funds to cover premiums, claims payable, administration, and legal services. Funding for program requirements comes from apportioned charges to departments based on gross wages, special assessments based on claims experience, and from accumulated liability insurance reserves. During FY 2013, this function was transitioned from the Administrative Services Department over to the Finance Department.

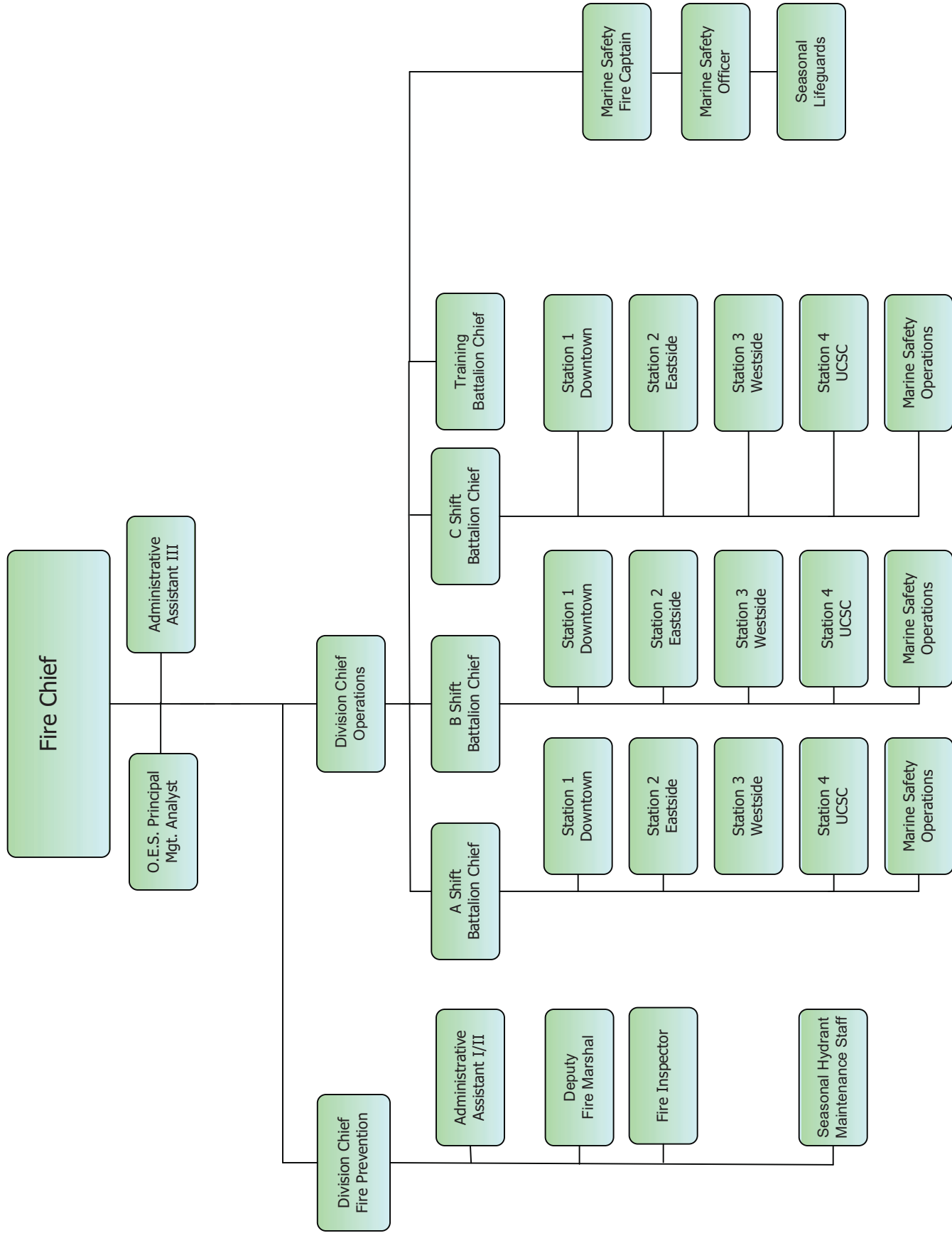
	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	273,385	345,305	345,305	375,429	386,193
Services, Supplies, and Other Charges	2,641,479	2,518,913	2,569,250	1,960,708	2,687,093
Total Expenditures	2,914,864	2,864,218	2,914,555	2,336,137	3,073,286
ACTIVITY RESOURCES:					
Charges for Services	2,903,435	2,863,066	2,863,066	2,863,066	2,863,066
Rents, & Misc Revenues	2,407	-	-	222,820	-
Total Resources	2,905,842	2,863,066	2,863,066	3,085,886	2,863,066

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Fire



Santa Cruz Fire Department



DEPARTMENT SUMMARY

DEPARTMENT DESCRIPTION

The Fire Department's primary function is to provide outstanding and efficient public safety services to the citizens and visitors of Santa Cruz. This includes the provision of advanced emergency medical services, aggressive firefighting operations, technical rescue services, public education programs, and comprehensive fire prevention engineering and enforcement services.

Fire Administration

The Administration Division is responsible for the overall administration, planning, management, and supervision of department operations. Additionally, the division coordinates disaster preparedness activities among City departments.

Fire/EMS Operations

The Fire/EMS Operations Division is responsible for providing fire suppression, rescue, hazardous materials responses, emergency medical services at basic and advance support levels, and fire prevention activities. This is accomplished by aggressively confining and extinguishing fires to minimize loss of life and property; by providing paramedic level emergency medical services; by assisting with building inspections and enforcement of life safety codes; and by minimizing the loss of life and property from earthquakes, floods, and other disasters via a wide variety of public education programs. These objectives are furthered by daily training and maintenance of fire equipment, apparatus, and fire station facilities.

Fire Prevention

The Fire Prevention Division is responsible for: plan review for new construction within the City, public safety education, consulting with and securing the cooperation of individuals and property owners regarding fire and life safety matters; inspection and testing of new fire protection equipment installations, such as automatic fire sprinkler and fire alarm systems; enforcement of fire-related Federal and State laws, local ordinances, and administrative orders for public safety in City schools, public/private institutions and places of public assembly; and for investigation of fires in order to determine their cause and origin.

Marine Rescue Program

The Marine Rescue division provides programs associated with the seasonal beach lifeguard program and year-round marine rescue program.

FY 2015 ACCOMPLISHMENTS

- Completed UCSC contract for services with a smooth integration of Firefighting personnel
- Increased capacity in the Fire Prevention Division to provide a more robust inspection program for existing occupancies.
- Hired a new Fire Chief.
- Filled organizational vacancies which will allow for greater service delivery to the community and City Departments.
- Placed into service a new Fire Engine serving the Westside of Santa Cruz.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource
2. Community Safety and Well-Being
3. Economic Vitality

4. Financial Stability
5. Organizational Health
6. Reliable and Forward-Looking Infrastructure and Facilities
7. Engaged and Informed Community

FY 2015 ACCOMPLISHMENTS (continued)

- Completed Underwater Survival Training for all Fire Department based-Rescue Swimmers and Marine Rescue personnel.
- Initiated a cooperative venture with SCPD: SWAT Medic Program.

FY 2016 GOALS

- Begin strategic planning process which clearly identifies current service delivery, areas for improvement, and recommended actions.
- Develop plans for the replacement of Fire Station 2 (Eastside) so that the future needs of the community and the Fire Department can be adequately met.
- Initiate the planning process for the creation of a Fire Training Facility utilizing collaborative efforts and partners when possible.
- Create a regional Fire Department Training JPA so that resources can be effectively leveraged.
- Achieve an Insurance Services Office (ISO) Rating of Class 1.
- Revitalize the Community Emergency Response Team (CERT) program.
- Update all Emergency Management Plans -- Emergency Operations Plan (EOP), Local Hazard Mitigation Plan (LHMP), Continuity of Government (COG) Plan -- for the City.
- Train and exercise all key Emergency Operations Center (EOC) staff.
- Create fire prevention and disaster preparedness outreach programs for Elementary-aged children.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

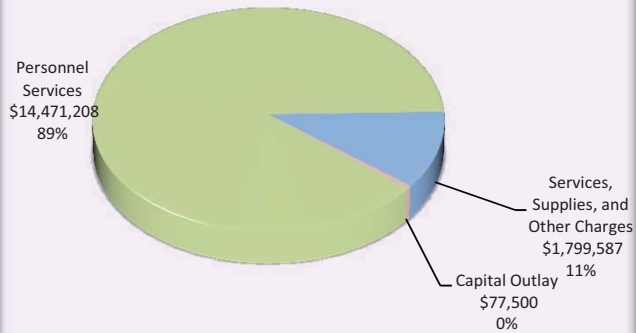
1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

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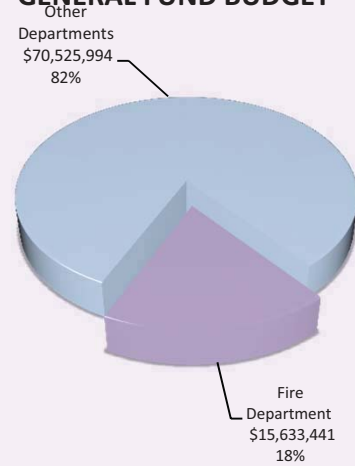
Fire Department Spotlight

FY 2016 BUDGET

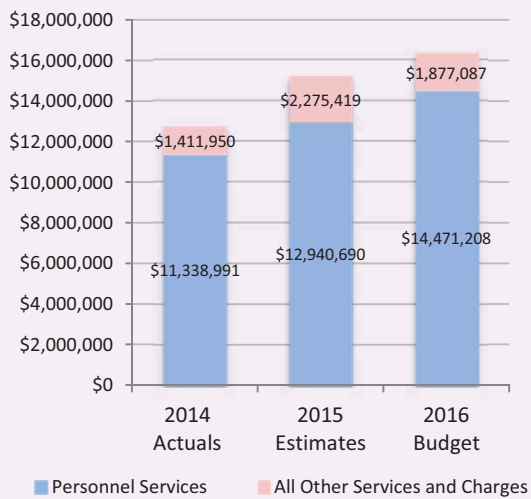
\$16,348,295



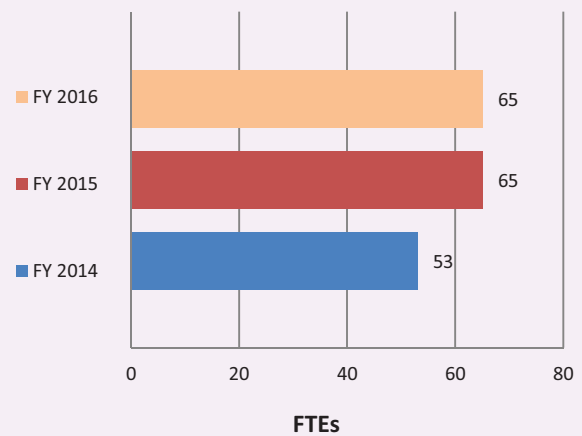
PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



HISTORICAL EXPENDITURES



PERSONNEL FUNDED



DEPARTMENT SUMMARY

		Fiscal Year 2015				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2016
		2014	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		11,338,991	13,499,266	13,505,422	12,940,690	14,471,208
Services, Supplies, and Other Charges		1,350,538	1,791,087	2,081,565	2,165,019	1,799,587
Capital Outlay		61,412	112,000	112,000	110,400	77,500
Total Expenditures		<u>12,750,941</u>	<u>15,402,353</u>	<u>15,698,987</u>	<u>15,216,109</u>	<u>16,348,295</u>
EXPENDITURES BY ACTIVITY:						
Fire Administration	2201	445,962	2,066,097	2,099,140	2,172,583	840,956
Fire/EMS Operations	2202	11,171,878	12,130,009	12,420,443	12,002,451	13,631,802
Fire Prevention	2203	555,808	601,748	569,348	400,973	1,067,264
Marine Rescue Program	2204	577,293	-	-	-	-
Office of Emergency Services (OES)	2205	-	-	-	-	45,250
Subtotal General Fund		<u>12,750,941</u>	<u>14,797,854</u>	<u>15,088,932</u>	<u>14,576,007</u>	<u>15,585,272</u>
Marine Rescue Program	2204	-	604,499	610,055	640,102	763,023
Subtotal Other General Funds		<u>-</u>	<u>604,499</u>	<u>610,055</u>	<u>640,102</u>	<u>763,023</u>
Total Expenditures		<u>12,750,941</u>	<u>15,402,353</u>	<u>15,698,987</u>	<u>15,216,109</u>	<u>16,348,295</u>
RESOURCES BY FUND						
General Fund	101	512,832	2,285,460	2,286,060	2,510,110	2,510,150
Municipal Wharf	104	-	78,500	84,056	76,500	106,500
Total Resources		<u>512,832</u>	<u>2,363,960</u>	<u>2,370,116</u>	<u>2,586,610</u>	<u>2,616,650</u>
Net General Fund Cost		<u>(12,238,109)</u>	<u>(12,512,394)</u>	<u>(12,802,872)</u>	<u>(12,065,897)</u>	<u>(13,075,122)</u>
		FY 2014			FY 2015	FY 2016
TOTAL AUTHORIZED PERSONNEL:		53.00			65.00	65.00

Fire Administration

Activity Number: 2201
Fund(s): General Fund (101)
Department: Fire

ACTIVITY SUMMARY

Activity Description:

The administration division is responsible for the overall administration, planning, management, and supervision of departmental operations. Additionally, the division coordinates disaster preparedness activities among City departments.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	176,545	1,762,659	1,762,659	1,770,727	567,057
Services, Supplies, and Other Charges	269,417	291,438	291,481	358,456	248,899
Capital Outlay	-	12,000	45,000	43,400	25,000
Total Expenditures	445,962	2,066,097	2,099,140	2,172,583	840,956
ACTIVITY RESOURCES:					
Rents, & Misc Revenues	679	-	-	-	-
Total Resources	679	-	-	-	-

Activity Number: 2202
Fund(s): General Fund (101)
Department: Fire

ACTIVITY SUMMARY

Activity Description:

The division is responsible for providing fire suppression, rescue, hazardous materials responses, emergency medical services at basic and advanced life support levels, and fire prevention activities. This is accomplished by aggressively confining and extinguishing fires to minimize loss of life and property; by providing paramedic level emergency medical services; by assisting with building inspections and enforcement of life safety codes; and by minimizing the loss of life and property from earthquakes, floods, and other disasters through a wide variety of public education programs. These objectives are furthered by daily training and maintenance of fire equipment, apparatus and fire station facilities.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	10,199,652	10,794,995	10,794,995	10,367,321	12,343,578
Services, Supplies, and Other Charges	910,814	1,268,014	1,558,448	1,568,130	1,276,224
Capital Outlay	61,412	67,000	67,000	67,000	12,000
Total Expenditures	11,171,878	12,130,009	12,420,443	12,002,451	13,631,802
ACTIVITY RESOURCES:					
Grants	88,974	-	-	-	-
Charges for Services	201,344	2,123,460	2,123,460	2,341,000	2,341,000
Rents, & Misc Revenues	90	-	-	110	-
Total Resources	290,408	2,123,460	2,123,460	2,341,110	2,341,000

Activity Number: 2203
Fund(s): General Fund (101)
Department: Fire

ACTIVITY SUMMARY

Activity Description:

The fire prevention division is responsible for: plan review for new construction within the City, public safety education, consulting with and securing the cooperation of individuals and property owners regarding fire and life safety matters; for inspection and testing of new fire protection equipment installations such as automatic fire sprinkler and fire alarm systems; for enforcement of fire related federal and State laws, local ordinances and administrative orders for public safety in City schools, public/private institutions and places of public assembly; and for investigation of fires in order to determine their cause and origin.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	494,515	482,137	482,737	310,952	974,704
Services, Supplies, and Other Charges	61,292	86,611	86,611	90,021	92,560
Capital Outlay	-	33,000	-	-	-
Total Expenditures	555,808	601,748	569,348	400,973	1,067,264
ACTIVITY RESOURCES:					
Charges for Services	57,858	52,000	52,600	59,000	59,150
Total Resources	57,858	52,000	52,600	59,000	59,150

Marine Rescue Program

Activity Number: 2204

Fund(s): General Fund (101 & 104)

Department: Fire

ACTIVITY SUMMARY

Activity Description:

Provides programs associated with the seasonal beach lifeguard program and year-round marine rescue program.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	468,279	459,475	465,031	491,690	585,869
Services, Supplies, and Other Charges	109,015	145,024	145,024	148,412	137,654
Capital Outlay	-	-	-	-	39,500
Total Expenditures	577,293	604,499	610,055	640,102	763,023
ACTIVITY RESOURCES:					
Charges for Services	77,488	78,500	84,056	76,500	106,500
Total Resources	77,488	78,500	84,056	76,500	106,500

Office of Emergency Services (OES)

Activity Number: 2205

Fund(s): General Fund (101)

Department: Fire

ACTIVITY SUMMARY

Activity Description:

The Fire Department O.E.S. plans, coordinates and implements programs for emergency preparedness for the City of Santa Cruz. It does this by researching, developing, and maintaining written comprehensive emergency plans. Coordinates the development of departmental response plans and assists department heads, city officials, government agencies, volunteer organizations, and the public in emergency preparedness activities. Prepares, conducts and evaluates emergency exercises to test the effectiveness of emergency plans and equipment while maintaining administrative records and inventory of disaster equipment. The Fire Department O.E.S. is also responsible for activating and operating the Emergency Operation Center (EOC) during emergencies. The EOC is activated as necessary to support field level response to emergencies in our community.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	-	-	-	-	-
Services, Supplies, and Other Charges	-	-	-	-	44,250
Capital Outlay	-	-	-	-	1,000
Total Expenditures	-	-	-	-	45,250

Fire Department

Capital Projects

Fund	Project Number	Project Title	Fiscal Year	Fiscal Year
			2015 Estimated	2016 Adopted Budget
General Capital Improvement Fund				
311	c211503	2001 Pierce Engine - Woodland	119,625	-
311	c211502	2012 Pierce Engine - Structure	489,375	-
311	c211501	Engine Replacement - Type 1	576,357	-
311	c211506	Engine Replacement - Type 3	-	350,000
311	c211505	Enhanced Security Features at the Department Facilities	50,000	-
311	c211504	Fire Station #2 Garage and Storage Space	50,000	-
311	c211509	Lifeguard Headquarters Renovations	-	28,000
Total General Capital Improvement Fund			1,285,357	378,000
Total Fire Projects			1,285,357	378,000

For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.

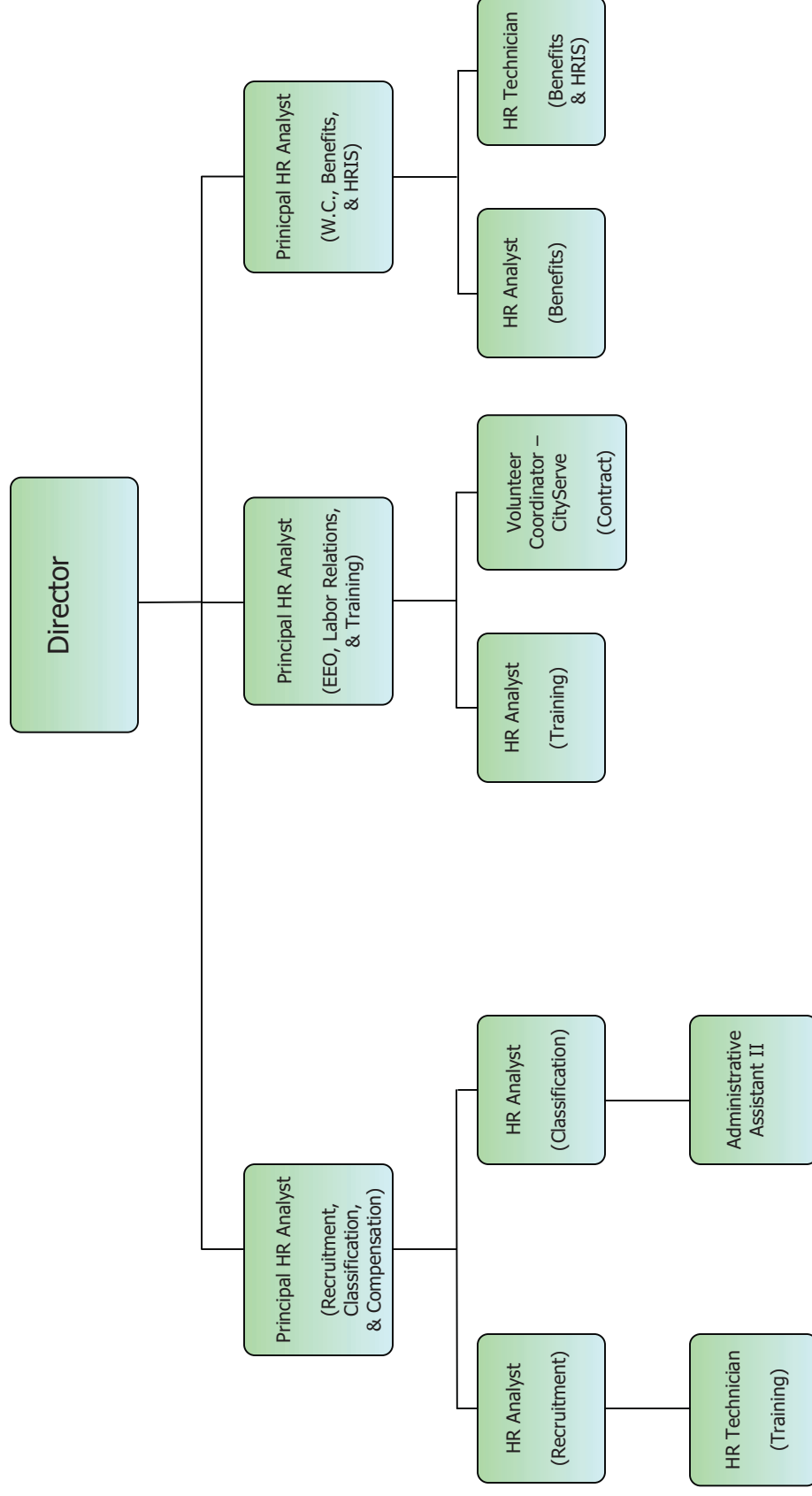
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Human Resources



City of Santa Cruz

Human Resources Department



DEPARTMENT DESCRIPTION

The Human Resources Department provides support to all City Departments. We accomplish this by providing recruitment and retention, professional development, training, compensation and classification administration, and administration of programs related to employee and labor relations, employee life and welfare benefits, and workers' compensation.

FY 2015 ACCOMPLISHMENTS

- Continued to address training and development needs including mentoring, prevention of Harassment and Discrimination, and Cultural Diversity awareness.
- Formalized the Healthy Employee Program.
- Streamlined the New Hire Orientation process.
- Re-Launched Fall 2014 and 2015 Training Calendars.
- Expanded recruitment marketing efforts to attract top quality candidates.
- Developed a Respectful Workplace Policy with the Equal Employment Opportunity Committee.
- Affordable Care Act implementation.
- Closed 136 Workers' Compensation claims.
- Processed 94 regular new hires and 175 temporary new hires.
- Processed 31 retirements.
- Completed Water Department compensation study for specialized positions.
- Completed a compaction survey for Police Lieutenant and Police Sergeant.
- Commenced an Information Technology Department classification study (Library and City IT).
- Commenced and finalized a City-wide Classification and Total Compensation Study.
- Completed a Fire Department re-organization.
- Added new classifications: SCADA, Volunteer Coordinator Assistant, Transportation\ Planner, Climate Action Coordinator, Code Compliance Supervisor, Risk and Safety Manager, Senior Engineer, and Marine Safety Officer.
- Completed a Streets and Traffic Division re-organization in Public Works.
- Completed employee requested classification studies (Programmer Analyst I/II, Auditorium Assistant, Victim Advocate).
- Collapsed three Assistant classifications into one Recreation Assistant classification in Parks and Recreation.
- Hired a new Fire Chief.

FY 2016 GOALS

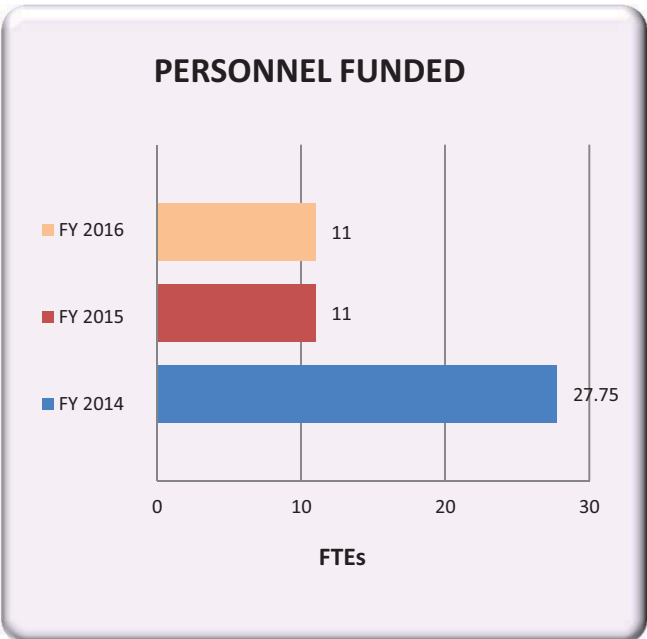
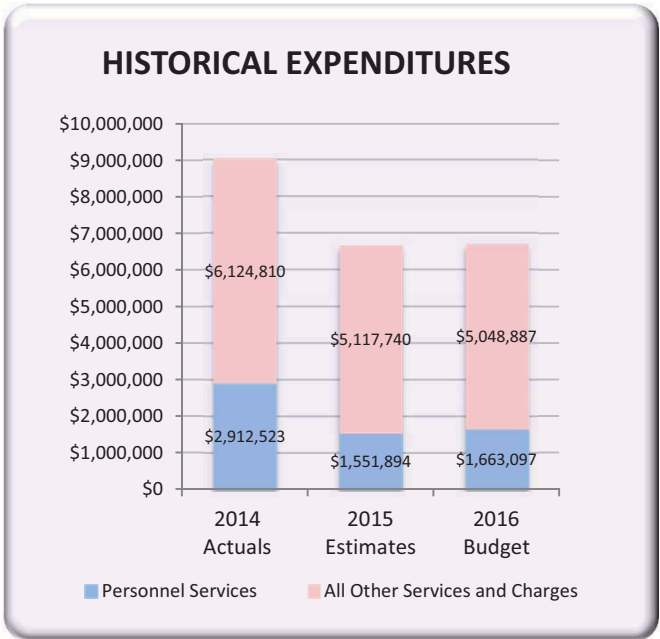
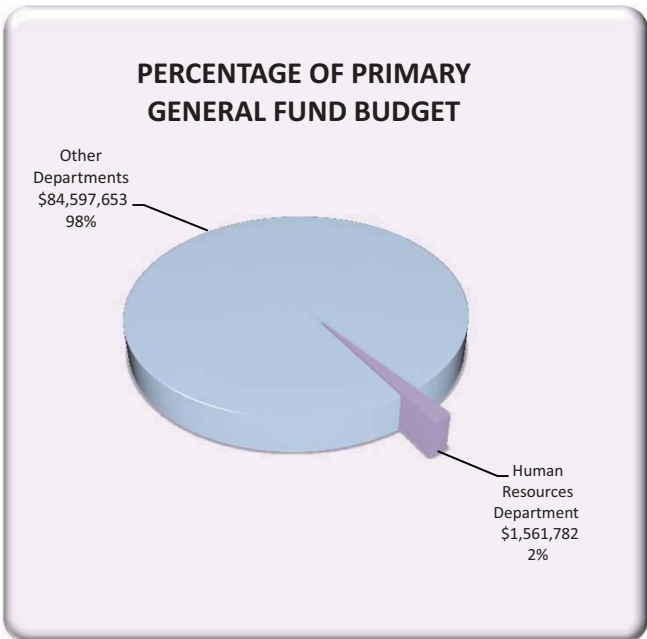
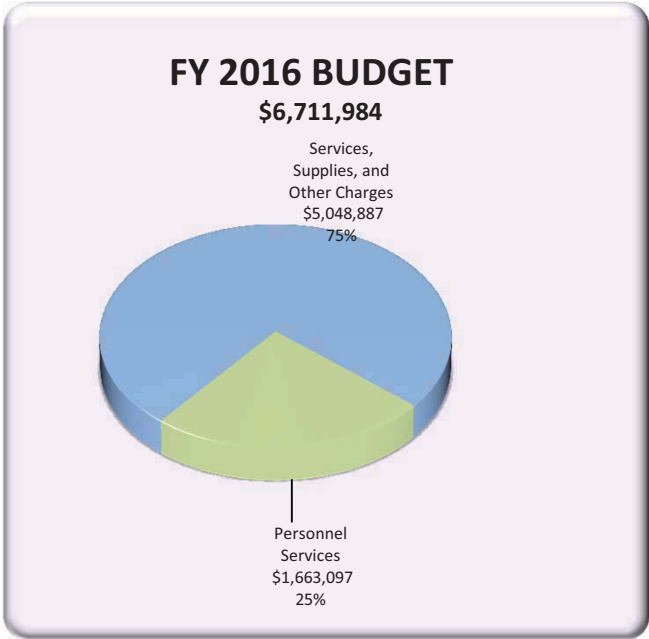
- Negotiate seven successor Memoranda of Understanding which contain future costs and retain and attract top quality employees.
- Lead implementation of a Succession Planning Program.
- Complete a Personnel Action Form automation project.
- Improve the City-wide performance evaluation system.
- Launch a revamped Employee and Leadership Development Program.

FY 2016 GOALS (continued)

- Update Policies and Procedures.
- Continue Affordable Care Act implementation.
- Automate Family and Medical Leave Act leave tracking.
- Develop Intranet Training and Healthy Programs page.

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Human Resources Department Spotlight



Human Resources

DEPARTMENT SUMMARY

		Fiscal Year 2015				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2016
		2014	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		2,912,523	1,730,318	1,730,318	1,551,894	1,663,097
Services, Supplies, and Other Charges		5,974,546	4,659,040	4,846,180	5,117,740	5,048,887
Capital Outlay		150,264	-	-	-	-
Total Expenditures		<u>9,037,333</u>	<u>6,389,358</u>	<u>6,576,498</u>	<u>6,669,634</u>	<u>6,711,984</u>
EXPENDITURES BY ACTIVITY:						
Human Resources	1230	1,245,284	1,507,518	1,667,602	1,654,953	1,521,782
Volunteer Program	1231	31,125	37,305	37,305	37,305	40,000
IT-Operations	1234	3,520,347	-	-	-	-
Subtotal General Fund		4,796,755	1,544,823	1,704,907	1,692,258	1,561,782
Unemployment Insurance Trust	1232	106,575	205,000	205,000	205,000	205,000
Subtotal Other General Funds		106,575	205,000	205,000	205,000	205,000
Workers Compensation Insurance	7820	2,454,219	2,946,874	2,973,125	2,920,782	2,998,719
Medical/Dental/Vision Insurance	7823	1,679,784	1,692,661	1,693,466	1,851,594	1,946,483
Subtotal Other Funds		4,134,003	4,639,535	4,666,591	4,772,376	4,945,202
Total Expenditures		<u>9,037,333</u>	<u>6,389,358</u>	<u>6,576,498</u>	<u>6,669,634</u>	<u>6,711,984</u>
RESOURCES BY FUND						
General Fund	101	1,588,894	646,991	646,991	646,991	646,991
Unemployment Insurance	140	356,723	379,733	379,733	417,124	457,794
Workers' Compensation Insurance	841	3,227,184	3,250,000	3,250,000	3,380,355	3,592,653
Group Health Insurance	843	1,861,229	2,046,727	2,046,727	2,046,727	2,046,727
Total Resources		<u>7,034,030</u>	<u>6,323,451</u>	<u>6,323,451</u>	<u>6,491,197</u>	<u>6,744,165</u>
Net General Fund Cost		<u>(3,207,861)</u>	<u>(897,832)</u>	<u>(1,057,916)</u>	<u>(1,045,267)</u>	<u>(914,791)</u>
		FY 2014			FY 2015	FY 2016
TOTAL AUTHORIZED PERSONNEL:		11.00			11.00	11.00

Human Resources

Activity Number: 1230
Fund(s): General Fund (101)
Department: Human Resources

ACTIVITY SUMMARY

Activity Description:

The functions performed by the Human Resources activity include: Employee recruitment and selection testing, including examination development and administration; equal employment opportunity, including outreach recruitment and investigation of harassment and discrimination complaints; benefits coordination, including administration of the employee insurance and retirement benefit programs; employee relations, including labor negotiations; classification and compensation, including development and maintenance of job descriptions and compensation plans; employee development, including coordination of the city-wide employee training program; and administration of workers compensation claims against the City.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	714,018	924,895	924,895	946,717	963,260
Services, Supplies, and Other Charges	531,266	582,623	742,707	708,236	558,522
Total Expenditures	1,245,284	1,507,518	1,667,602	1,654,953	1,521,782
ACTIVITY RESOURCES:					
Charges for Services	646,991	646,991	646,991	646,991	646,991
Rents, & Misc Revenues	211	-	-	-	-
Total Resources	647,202	646,991	646,991	646,991	646,991

Volunteer Program

Activity Number: 1231
Fund(s): General Fund (101)
Department: Human Resources

ACTIVITY SUMMARY

Activity Description:

Provides for City-wide volunteer opportunities to participate in City government.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	31,125	37,305	37,305	37,305	40,000
Total Expenditures	31,125	37,305	37,305	37,305	40,000

Unemployment Insurance Trust

Activity Number: 1232

Fund(s): Unemployment Insurance (140)

Department: Human Resources

ACTIVITY SUMMARY

Activity Description:

This activity includes the cost for self-funded reimbursements for benefits paid to eligible displaced workers.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	106,575	205,000	205,000	205,000	205,000
Total Expenditures	106,575	205,000	205,000	205,000	205,000
ACTIVITY RESOURCES:					
Charges for Services	356,723	379,733	379,733	417,124	457,794
Total Resources	356,723	379,733	379,733	417,124	457,794

Activity Number: 1234
Fund(s): General Fund (101)
Department: Human Resources

ACTIVITY SUMMARY

Activity Description:

The Information Technology (IT) Operations activity supports the City's business applications, data centers, servers, storage, network, telecommunications, conference room technology, e-mail, cyber and video security, personal computers, laptops, mobile devices and geographic information systems. IT's mission is to deliver business-driven, efficient, quality technology solutions and services for the City's staff and the public. BEGINNING IN FISCAL YEAR 2015, INFORMATION TECHNOLOGY BECAME A SEPARATE CITY DEPARTMENT.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	1,722,391	-	-	-	-
Services, Supplies, and Other Charges	1,647,692	-	-	-	-
Capital Outlay	150,264	-	-	-	-
Total Expenditures	3,520,347	-	-	-	-
ACTIVITY RESOURCES:					
Charges for Services	941,693	-	-	-	-
Total Resources	941,693	-	-	-	-

Workers Compensation Insurance

Activity Number: 7820

Fund(s): Workers' Compensation Insurance (841)

Department: Human Resources

ACTIVITY SUMMARY

Activity Description:

Provides funds to cover premiums, claims payable under the self-insurance program, administration, and legal services. Funding for the program requirements comes from apportioned charges to City departments based on gross wages within various classifications of employment, and from accumulated workers' compensation reserves.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	146,840	228,124	228,124	182,874	210,469
Services, Supplies, and Other Charges	2,307,379	2,718,750	2,745,001	2,737,908	2,788,250
Total Expenditures	2,454,219	2,946,874	2,973,125	2,920,782	2,998,719
ACTIVITY RESOURCES:					
Charges for Services	3,227,184	3,250,000	3,250,000	3,380,355	3,592,653
Total Resources	3,227,184	3,250,000	3,250,000	3,380,355	3,592,653

Medical/Dental/Vision Insurance

Activity Number: 7823

Fund(s): Group Health Insurance (843)

Department: Human Resources

ACTIVITY SUMMARY

Activity Description:

Provides funds for the contracted medical plan premiums as well as funds for self-insured dental and vision employee claim payments and related administrative expenses. Also includes payments for negotiated retiree health insurance payments for eligible retired workers. Funding for the program requirements comes from apportioned charges to City departments based on the number of insured employees and their level of coverage, as well as employee deductions.

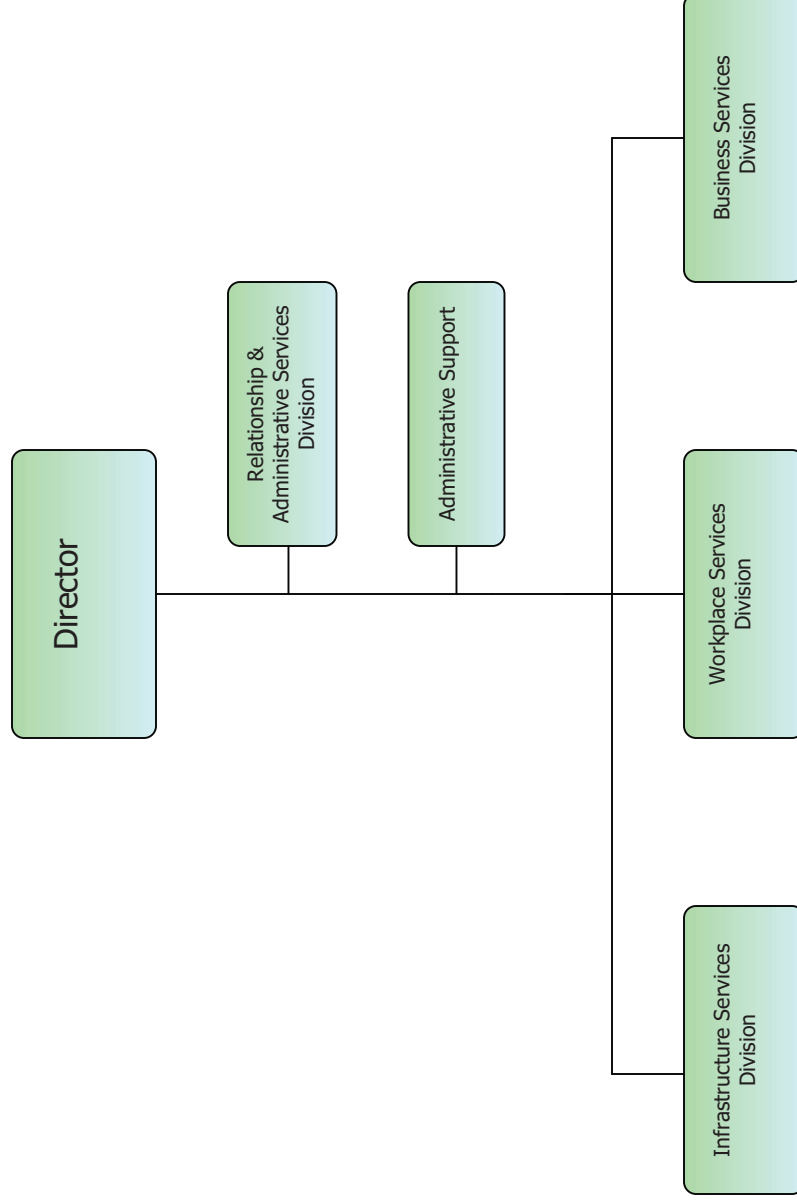
	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	329,274	577,299	577,299	422,303	489,368
Services, Supplies, and Other Charges	1,350,510	1,115,362	1,116,167	1,429,291	1,457,115
Total Expenditures	1,679,784	1,692,661	1,693,466	1,851,594	1,946,483
ACTIVITY RESOURCES:					
Charges for Services	1,860,470	2,046,727	2,046,727	2,046,727	2,046,727
Rents, & Misc Revenues	759	-	-	-	-
Total Resources	1,861,229	2,046,727	2,046,727	2,046,727	2,046,727

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Information Technology



City of Santa Cruz Information Technology Department



* Shown by function.

DEPARTMENT DESCRIPTION

The Information Technology (IT) Department's mission is to deliver business-driven, efficient, quality technology solutions and services for the City of Santa Cruz staff and the public. To this end, IT focuses on infrastructure, communications, business services (including Geographic Information Services – GIS), workplace services, relationship management, and administration.

FY 2015 ACCOMPLISHMENTS

- Established IT sustainability measures for infrastructure and applications.
- Developed new IT mission and created new IT strategy linked to the City's vision.
- Moved the City of Santa Cruz's internet site to external service provider/cloud.
- Implemented new web-based backflow application for Water.
- Piloted field capabilities for land management and permitting functions for Planning.
- Piloted program for agenda markup on a mobile device - Agenda to Go.
- Added technology in conference rooms at Loudon Nelson and Cedar Street sites.
- Installed new core switch at City Hall's data center and increased network connectivity speeds at three other sites.
- Upgraded firewalls and security at Police's data center.
- Conducted proposal process and selected next generation refuse management software partner – FleetMind.
- Expanded Maintenance Connection platform to include work orders for Water.
- Completed Windows 7 rollout to replace Windows XP.
- Added City sites to City network – Quarry and Cedar Street.
- Replaced end-of-life servers for critical applications – Finance/Payroll/HR/Purchasing and Work Orders.
- Established IT Executive Steering Committee for the City.
- Deployed new handhelds and printers for Public Works Parking, and moved residential parking permits to new platform.
- Implemented support functionality and reports needed for Rental Program.
- Supported research and software demonstrations for Parks and Recreation facility reservations, and class registrations application upgrade/replacement.
- Began project to implement upgraded cashiering application with improved security and functionality.
- Completed virtualization of all Voice over Internet Protocol (VoIP) servers.

FY 2016 GOALS

- Implement various applications (or upgrades) to improve services to the community and/or internal service efficiency: cashiering; refuse routing; recreation and facility management; work orders; timecards; geographic information systems; landfill operation; mobile device management.
- Begin investigation into other critical application improvement areas including: agenda management; document management; water utility infrastructure; workplace collaboration.

FY 2016 GOALS (continued)

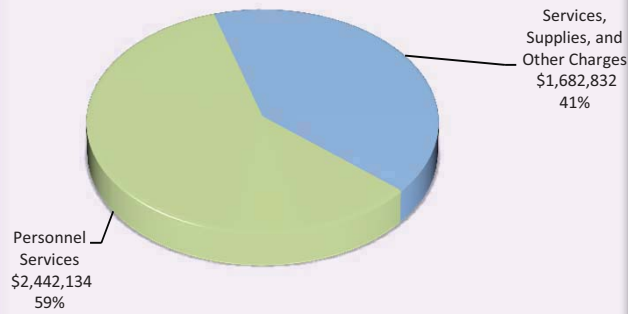
- Support any network connectivity projects to improve City of Santa Cruz IT infrastructure. Likewise support regional broadband efforts for the larger City development.
- Develop structure, training goals, and administrative procedure scope for technology security. Begin revamp of documentation and procedures.
- Replace various video systems, storage, switches, and routers throughout the City to achieve more sustainability of aging infrastructure.
- Begin investigation of backup and recovery infrastructure improvements.

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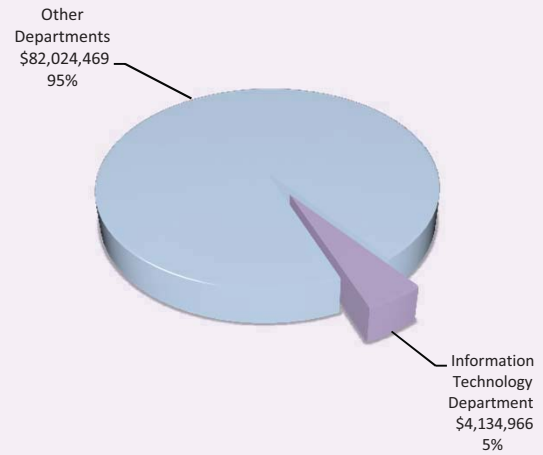
Information Technology Department Spotlight

FY 2016 BUDGET

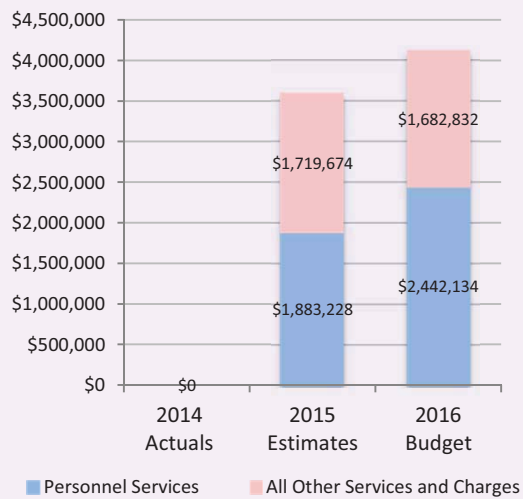
\$4,124,966



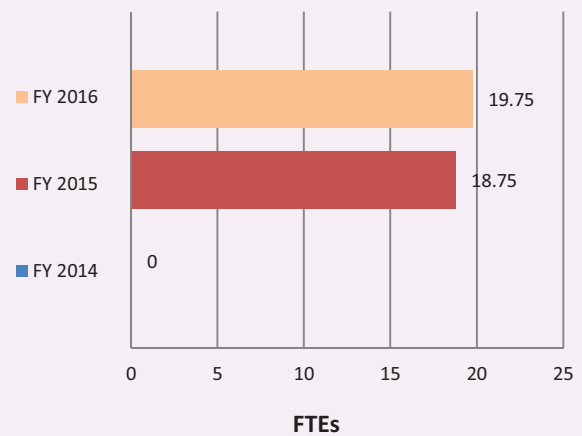
PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



HISTORICAL EXPENDITURES



PERSONNEL FUNDED



Information Technology

DEPARTMENT SUMMARY

		Fiscal Year 2015			Fiscal Year	
		Fiscal Year*	Adopted	Amended*	Estimated	Fiscal Year
		2014	Budget	Budget	Actual	2016
		Actuals				Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services	-	2,216,156	2,209,102	1,883,228	2,442,134	
Services, Supplies, and Other Charges	-	1,561,174	1,716,781	1,719,674	1,682,832	
Capital Outlay	-	-	14,591	-	-	
Total Expenditures	-	3,777,330	3,940,473	3,602,902	4,124,966	
EXPENDITURES BY ACTIVITY:						
IT Operations	1251	-	3,777,330	3,940,473	3,602,902	4,124,966
Subtotal General Fund		-	3,777,330	3,940,473	3,602,902	4,124,966
Total Expenditures		-	3,777,330	3,940,473	3,602,902	4,124,966
RESOURCES BY FUND						
General Fund	101	-	941,693	941,693	941,693	941,693
Total Resources		-	941,693	941,693	941,693	941,693
Net General Fund Cost		-	(2,835,637)	(2,998,780)	(2,661,209)	(3,183,273)
		FY 2014			FY 2015	FY 2016
TOTAL AUTHORIZED PERSONNEL:	16.75			18.75	19.75	

Activity Number: 1251

Fund(s): General Fund (101)

Department: Information Technology

ACTIVITY SUMMARY

Activity Description:

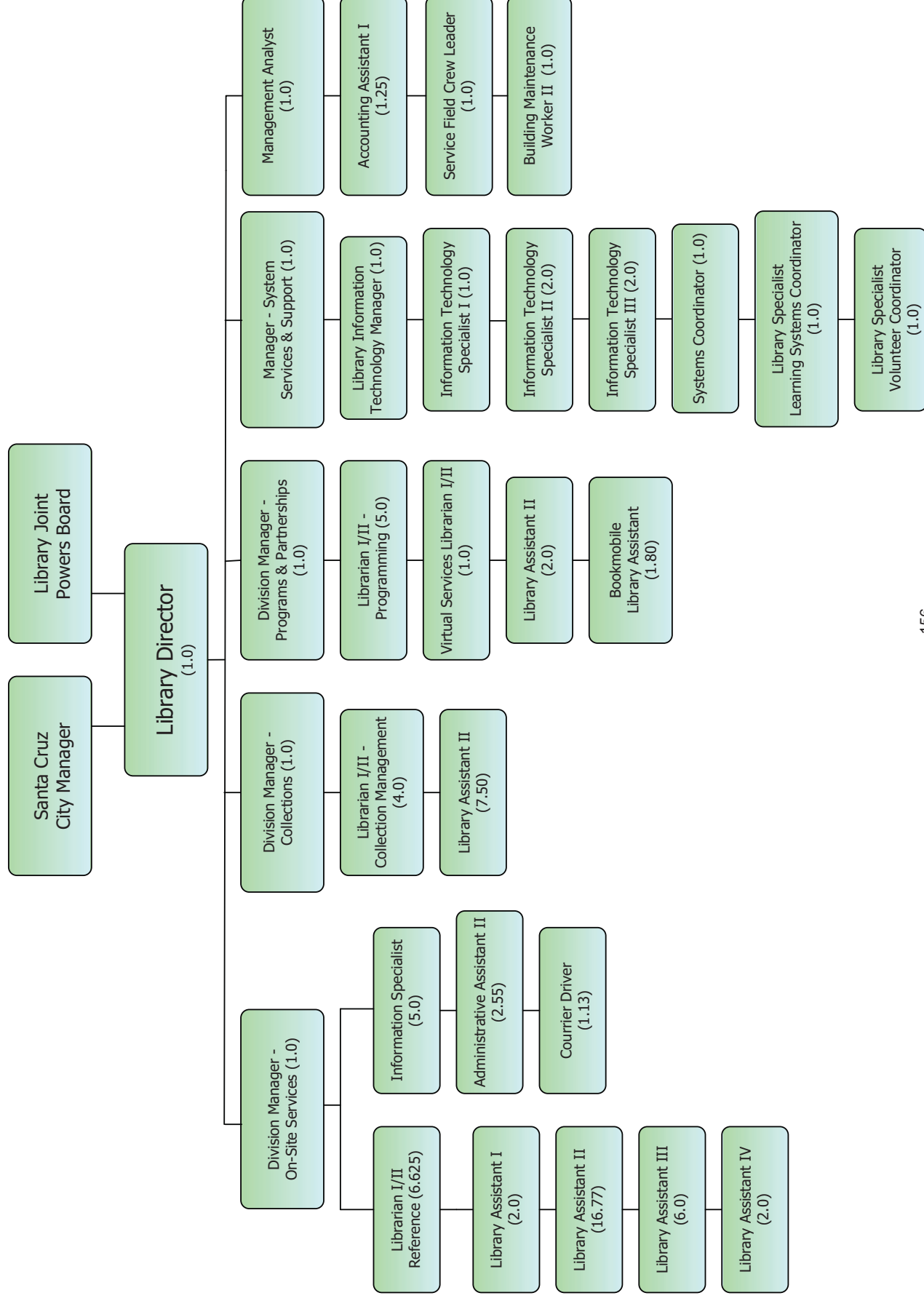
The Information Technology (IT) Operations activity supports the City's business applications, data centers, servers, storage, network, telecommunications, conference room technology, e-mail, cyber and video security, personal computers, laptops, mobile devices and geographic information systems. IT's mission is to deliver business-driven, efficient, quality technology solutions and services for the City's staff and the public.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	-	2,216,156	2,209,102	1,883,228	2,442,134
Services, Supplies, and Other Charges	-	1,561,174	1,716,781	1,719,674	1,682,832
Capital Outlay	-	-	14,591	-	-
Total Expenditures	-	3,777,330	3,940,473	3,602,902	4,124,966
ACTIVITY RESOURCES:					
Charges for Services	-	941,693	941,693	941,693	941,693
Total Resources	-	941,693	941,693	941,693	941,693

Library (City)



Santa Cruz Public Library

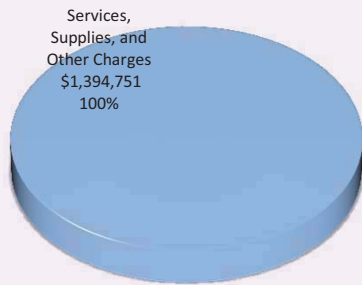


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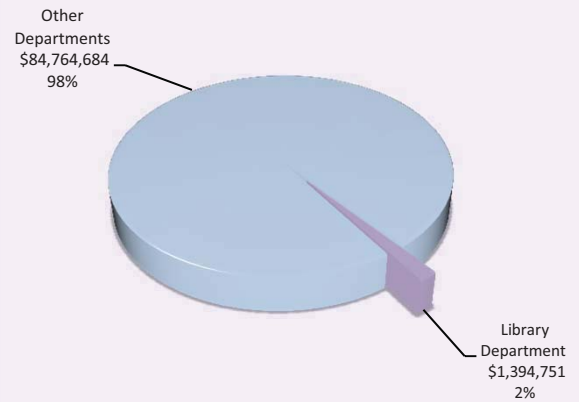
Library Department Spotlight

FY 2016 BUDGET

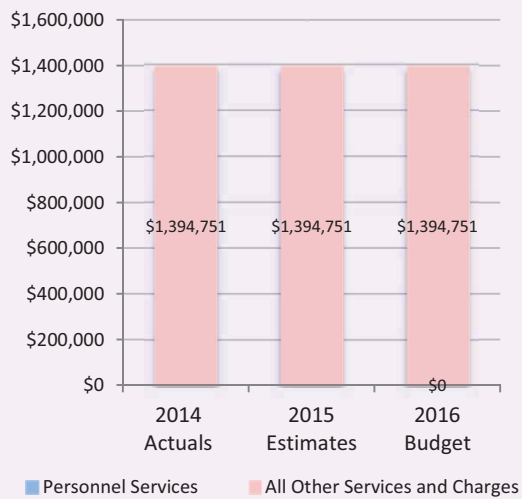
\$1,394,751



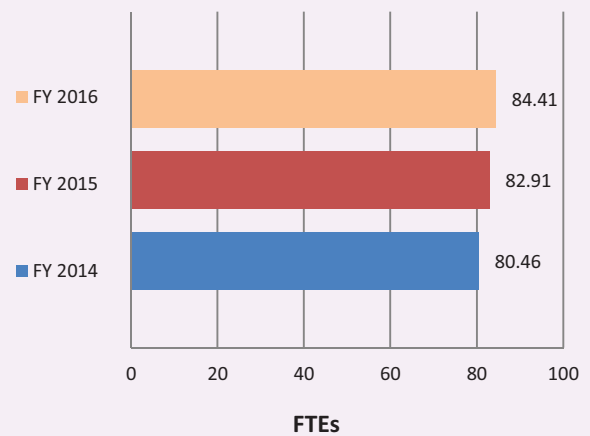
PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



HISTORICAL EXPENDITURES



PERSONNEL FUNDED



Library (City)

DEPARTMENT SUMMARY

		Fiscal Year*	Fiscal Year 2015			Fiscal Year
		2014	Adopted	Amended*	Estimated	2016
		Actuals	Budget	Budget	Actual	Adopted
EXPENDITURES BY CHARACTER:						
Services, Supplies, and Other Charges	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751
Total Expenditures	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751
EXPENDITURES BY ACTIVITY:						
Library System Services - City	3410 1,394,751	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751
Subtotal General Fund	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751
Total Expenditures	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751
RESOURCES BY FUND						
General Fund	101 637,855	570,000	570,000	570,000	570,000	570,000
Total Resources	637,855	570,000	570,000	570,000	570,000	570,000
Net General Fund Cost	(756,896)	(824,751)	(824,751)	(824,751)	(824,751)	(824,751)
		FY 2014	FY 2015			FY 2016
TOTAL AUTHORIZED PERSONNEL:	80.46	82.91			84.41	

Library System Services - City

Activity Number: 3410
Fund(s): General Fund (101)
Department: Library (City)

ACTIVITY SUMMARY

Activity Description:

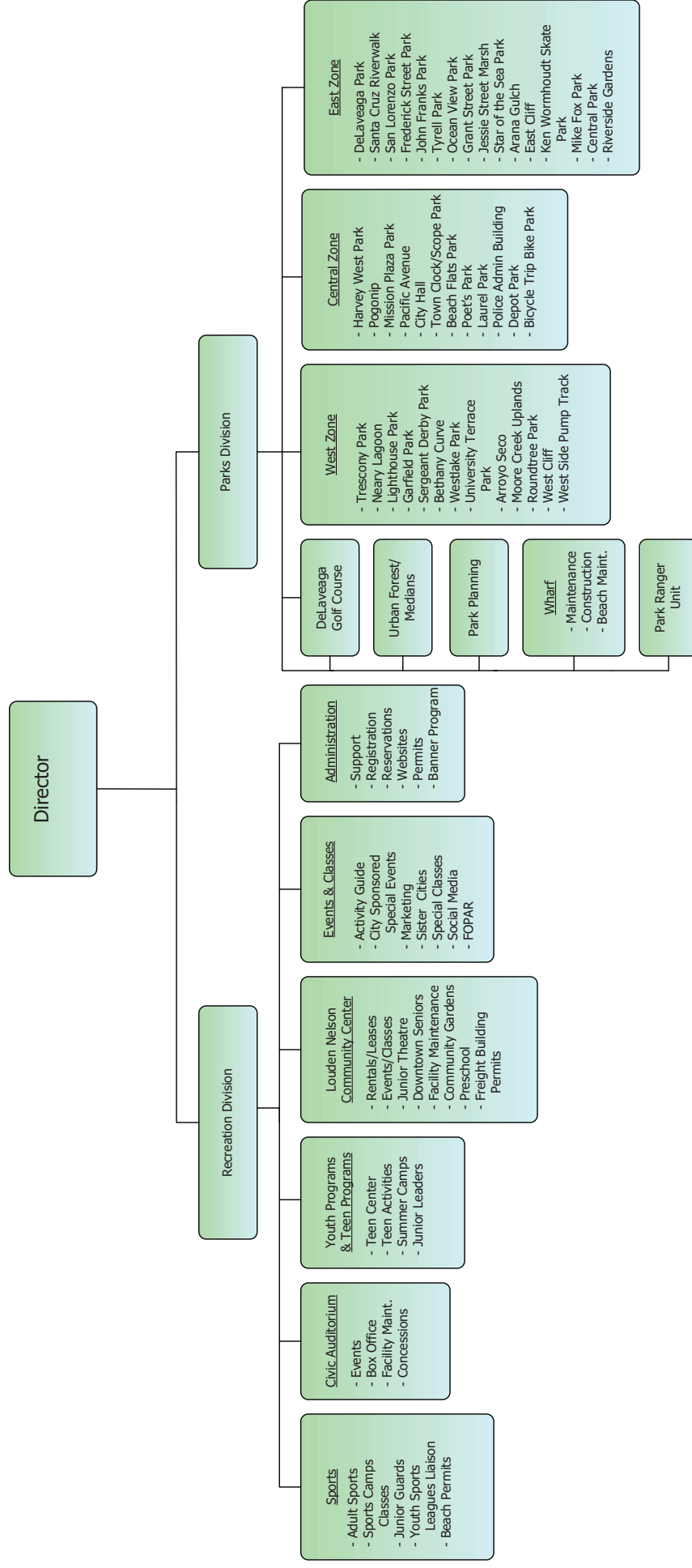
This activity provides the funding for the maintenance of effort requirement set forth in the Joint Powers Agreement signed in 1996 with the County of Santa Cruz and the cities of Capitola, Scotts Valley and Watsonville.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751
Total Expenditures	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751

Parks & Recreation Department



Parks & Recreation Department



* Shown by function.

DEPARTMENT DESCRIPTION

The Parks and Recreation Department is charged with providing parks, community facilities, open spaces, and innovative programs for children, teens, adults, and seniors. We are committed to providing the community with safe, healthy, and exciting programs and facilities.

PARKS AND RECREATION DEPARTMENT VISION

Santa Cruz Parks and Recreation is *essential* to the health and quality of life of the Santa Cruz community.

PARKS AND RECREATION DEPARTMENT MISSION

Santa Cruz Parks and Recreation provides environments, experiences, and programs that enrich lives and build a healthy community.

FY 2015 ACCOMPLISHMENTS

- Initiated Parks Master Plan development.
- Completed implementation of Arana Gulch Master Plan (with PW and PL).
- Continued to improve park and recreational security.
- Expanded illegal encampment cleanups.
- Increased and expanded the number of events at the Teen Center and Loudon Nelson Community Center.
- Hired three ½ time Rec Assistants.
- Renovated drainage system at Ocean View Park.
- Completed improvements to medians throughout the city including Morrissey Avenue and Ocean Street.
- Completed Scott Kennedy Field reconstruction (with PW).
- Distributed over 52 bikes through the Bike Distribution Program.
- Implemented water savings throughout the parks, medians, and golf course.
- Upgraded Scout House kitchen at Harvey West Park.
- Distributed over \$34,245 in scholarship monies through Friends of Parks and Recreation.
- Replaced field #4 lights at Harvey West Park.
- Accommodated 1,472 volunteers who volunteered over 26,790 hours in Parks and Recreation programs and facilities.
- Planned and implemented 12 months of events celebrating the 100-Year Birthday of the Wharf including Jazz on the Wharf, Sanctuary Celebration, Community Precession, Celebration and Fireworks on October 4th, and Official Dedication on the actual anniversary date of December 5th.
- Processed a five-year Coastal Commission Permit for the Beach Management Plan.
- Replaced maintenance shed at City Hall.
- Painted Freight building and resurfaced floors.
- Installed bocce court at Grant Park.
- Renovated infields at Harvey West Park fields 5 and 6.
- Installed LED lighting at Laurel Park.
- Painted Market Street Facility exterior.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS

1. Environmental Sustainability and Well-Managed Resources
2. Community Safety and Well-Being
3. Economic Vitality

4. Financial Stability
5. Organizational Health
6. Reliable and Forward-Looking Infrastructure and Facilities
7. Engaged and Informed Community

FY 2015 ACCOMPLISHMENTS (continued)

- Replaced roof at Wharf restroom #3.
- Completed and opened Branciforte off-leash dog park.
- Completed phase I of Frederick Playground Renovation project by renovating Tot Lot play structure.
- Implemented policy changes to provide safety improvements in parks and at beaches.
- Installed new LED energy-efficient lighting in Loudon Nelson Auditorium.
- Began Teen Center staff working in the off-site neighborhoods.
- Topped out the number of Clam Chowder Entries at an all-time high of 80.
- Installed exercise equipment at West Cliff Pathway.
- Developed and implemented Youth Trail Crew Summer Program.
- Developed and implemented Youth Intern Program within City departments.

FY 2016 GOALS

Three-Year Strategic Plan Goals - Environmental Sustainability and Well-Managed Resources

- Implement improved beach cleaning procedures.
- Complete land transfer with State of California for Armory property.

Three-Year Strategic Plan Goals - Community Safety and Well-Being

- Continue to improve park security and recreational facility safety.

Three-Year Strategic Plan Goals - Financial Stability

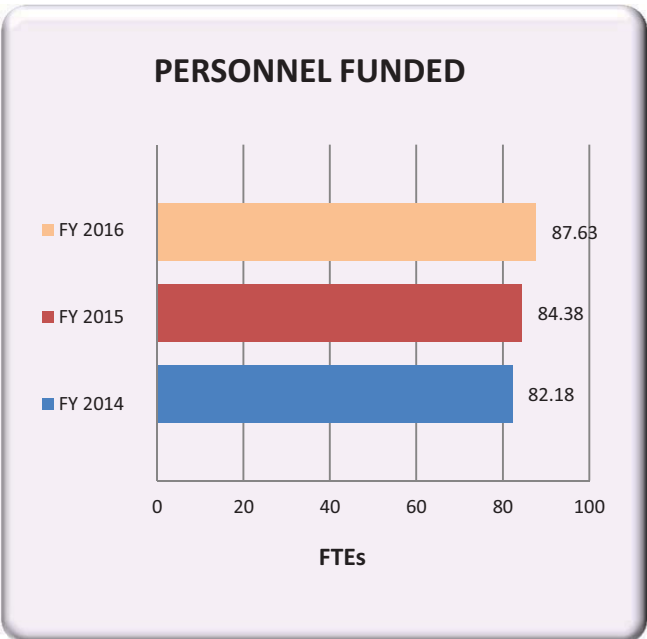
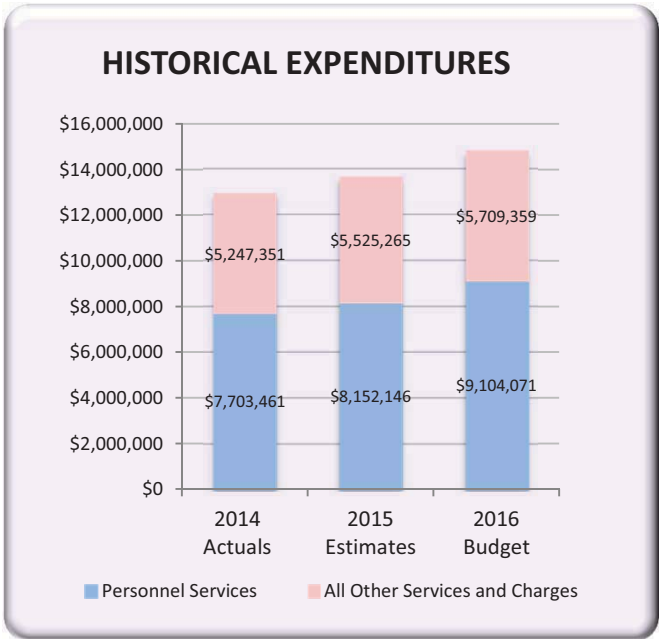
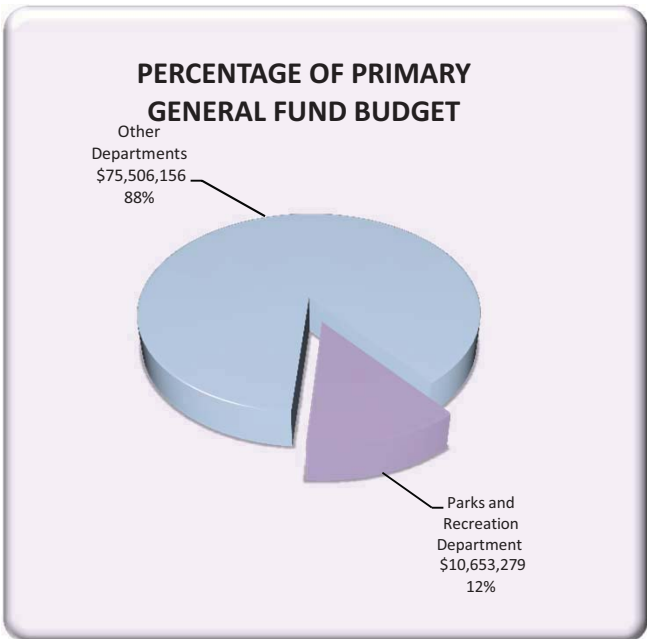
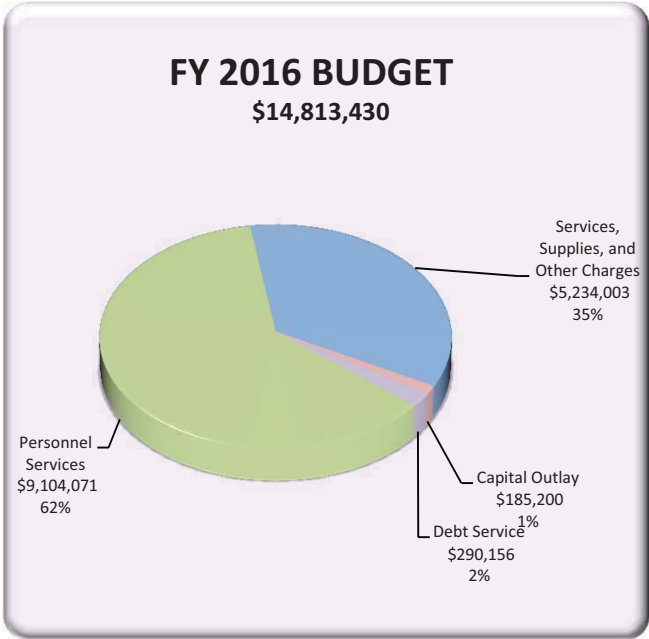
- Explore funding sources for Civic Auditorium improvements.
- Explore funding options to implement Wharf Master Plan.
- Upgrade facility registration and class registration software.

Three-Year Strategic Plan Goals – Reliable and Forward-Looking Infrastructure and Facilities

- Complete Park Master Plan.
- Complete seismic evaluation of Civic Auditorium.
- Continue to explore water-saving ideas department-wide.
- Replace Stage Coach Building at Harvey West Park.
- Begin design for facility improvements at Loudon Nelson Community Center using CDBG Grant.
- Complete restroom remodel at DeLaveaga Clubhouse.
- Complete facility improvements at the Teen Center.

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Parks and Recreation Department Spotlight



Parks and Recreation

DEPARTMENT SUMMARY

		Fiscal Year 2015				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2016
		2014	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		7,703,461	8,332,840	8,334,720	8,152,146	9,104,071
Services, Supplies, and Other Charges		4,703,250	5,127,353	5,356,396	4,978,573	5,234,003
Capital Outlay		265,156	307,500	388,730	256,537	185,200
Debt Service		278,946	290,155	290,155	290,155	290,156
Total Expenditures		<u>12,950,812</u>	<u>14,057,848</u>	<u>14,370,001</u>	<u>13,677,411</u>	<u>14,813,430</u>
EXPENDITURES BY ACTIVITY:						
Parks and Recreation Administration	3101	1,168,812	1,196,390	1,378,022	1,273,785	1,371,104
Urban Forestry	3105	170,506	302,799	302,799	305,008	410,059
Parks Maintenance West	3110	1,105,948	1,161,484	1,161,552	1,165,644	1,172,038
Parks Maintenance Central	3111	1,563,873	1,641,432	1,665,261	1,534,035	1,745,469
Parks Maintenance East	3112	1,576,883	1,586,196	1,593,933	1,521,121	1,647,780
Arana Gulch Habitat Management	3114	23,196	20,000	47,581	54,000	114,135
Youth Summer Trail Crew	3115	-	51,000	51,000	24,684	57,240
Parks Ranger Program	3120	605,494	686,013	686,498	618,440	733,171
Recreation Classes	3201	157,402	235,271	219,177	176,139	220,101
Special Events/Brochure	3202	278,874	260,331	276,425	268,764	320,357
Beach Flats Community Center	3204	8,436	10,390	10,390	8,850	10,390
Sports	3205	374,311	390,223	390,223	391,510	439,837
Youth Programs	3206	322,059	391,634	391,634	298,726	388,200
Teen Services	3207	147,881	255,484	255,484	219,614	255,776
Aquatics - Pool Programs	3208	68,461	84,365	84,365	70,961	88,031
Museum	3210	27,448	43,348	46,388	40,707	42,049
Municipal Wharf	3211	1,629,225	-	4,595	-	1,350
Louden Nelson Community Center	3212	650,724	682,902	683,633	697,675	717,123
Civic Auditorium	3213	886,389	918,263	918,263	885,792	913,569
Subtotal General Fund		<u>10,765,921</u>	<u>9,917,525</u>	<u>10,167,223</u>	<u>9,555,455</u>	<u>10,647,779</u>
Street Trees	3151	5,895	20,000	20,000	12,000	12,000
Teen Services	3207	46,000	53,000	53,000	40,500	35,000
Museum	3210	20,163	3,000	3,000	-	-
Municipal Wharf	3211	-	1,832,526	1,887,736	1,806,159	1,930,954
Louden Nelson Community Center	3212	8,577	-	-	-	-
Civic Auditorium	3213	10,286	42,000	42,000	25,000	17,000
Park & Recreation Trusts	3912	18,304	13,500	13,500	-	-
Subtotal Other General Funds		<u>109,225</u>	<u>1,964,026</u>	<u>2,019,236</u>	<u>1,883,659</u>	<u>1,994,954</u>
Golf Course	7601	2,075,666	2,176,297	2,183,542	2,238,297	2,170,697
Subtotal Other Funds		<u>2,075,666</u>	<u>2,176,297</u>	<u>2,183,542</u>	<u>2,238,297</u>	<u>2,170,697</u>
Total Expenditures		<u>12,950,812</u>	<u>14,057,848</u>	<u>14,370,001</u>	<u>13,677,411</u>	<u>14,813,430</u>

*Sums may have discrepancies due to rounding

Parks and Recreation

DEPARTMENT SUMMARY

		Fiscal Year 2015				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2016
		2014	Budget	Budget	Actual	Adopted
		Actuals				
RESOURCES BY FUND						
General Fund	101	3,425,747	2,170,511	2,213,957	2,395,975	2,332,860
Municipal Wharf	104	-	1,105,000	1,117,390	1,155,000	1,205,000
Civic Equip	121	6,390	8,000	8,000	7,000	7,000
Maintenance/Replacement						
Street Tree Fund	125	25,580	15,300	15,300	13,100	15,200
Contributions and	162	65,096	40,500	40,500	13,600	13,600
Donations - Parks & Recreation						
NW Quadrant -Parks & Rec Fee	241	32,376	-	-	-	-
SW Quadrant-Parks & Rec Fee	242	41,616	66,000	66,000	-	-
NE Quadrant-Parks & Rec Fee	243	70,791	-	-	-	-
SE Quadrant-Parks & Rec Fee	244	6,312	19,308	19,308	-	-
Parks & Recreation Tax Fund	249	285,743	285,000	285,000	285,000	743,499
Golf Course	761	1,563,034	1,580,700	1,580,700	1,354,700	1,440,700
Total Resources		5,522,686	5,290,319	5,346,155	5,224,375	5,757,859
Net General Fund Cost		(7,340,174)	(7,747,014)	(7,953,266)	(7,159,480)	(8,314,919)
		FY 2014			FY 2015	FY 2016
TOTAL AUTHORIZED PERSONNEL:		82.18			84.38	87.63

*Sums may have discrepancies due to rounding

Parks and Recreation Administration

Activity Number: 3101

Fund(s): General Fund (101)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Directs overall department operations; provides administrative services including registration, clerical services, and boards and commissions support including the Parks and Recreation Commission.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	847,826	879,005	880,005	915,464	1,061,838
Services, Supplies, and Other Charges	320,986	317,385	444,017	358,321	309,266
Capital Outlay	-	-	54,000	-	-
Total Expenditures	1,168,812	1,196,390	1,378,022	1,273,785	1,371,104
ACTIVITY RESOURCES:					
Charges for Services	4,070	7,000	7,000	5,000	5,000
Rents, & Misc Revenues	564	-	38,000	38,040	-
Total Resources	4,634	7,000	45,000	43,040	5,000

Activity Number: 3105

Fund(s): General Fund (101)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Manages the City's urban forest including maintenance, planting, and relocation of trees, and municipal code enforcement of the Heritage Tree Ordinance as well as the City's median program.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	81,231	173,898	173,898	174,303	187,571
Services, Supplies, and Other Charges	89,276	128,901	128,901	130,705	222,488
Total Expenditures	170,506	302,799	302,799	305,008	410,059

Parks Maintenance West

Activity Number: 3110

Fund(s): General Fund (101)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Provides maintenance, repairs, custodial services, and refuse collection for the following areas: Trescony Park, Sgt. Derby Park, Arroyo Seco, West Cliff Drive, Depot Park, Bethany Curve, Roundtree Park, Moore Creek Uplands, Garfield Park, Westlake Park, and University Terrace Park.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	680,874	699,379	699,379	700,725	664,332
Services, Supplies, and Other Charges	398,207	462,105	462,173	464,919	446,706
Capital Outlay	26,868	-	-	-	61,000
Total Expenditures	1,105,948	1,161,484	1,161,552	1,165,644	1,172,038
ACTIVITY RESOURCES:					
Rents, & Misc Revenues	287	-	-	-	-
Total Resources	287	-	-	-	-

Parks Maintenance Central

Activity Number: 3111

ACTIVITY SUMMARY

Fund(s): General Fund & Contributions and Donations - Parks & Recreation (101 & 162)

Department: Parks and Recreation

Activity Description:

Provides maintenance, repairs, custodial services, and refuse collection for the following areas: Harvey West Park, Pacific Avenue, Beach Flats, Civic Auditorium, Pogonip, City Hall, Laurel Park, Mission Plaza Park, Town Clock, and the Police Building. Also includes the Parks Division's construction specialist.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	981,698	1,022,101	1,022,101	956,234	1,181,360
Services, Supplies, and Other Charges	455,662	532,331	533,445	469,580	523,109
Capital Outlay	126,514	87,000	109,715	108,221	41,000
Total Expenditures	1,563,873	1,641,432	1,665,261	1,534,035	1,745,469
ACTIVITY RESOURCES:					
Rents, & Misc Revenues	-	-	5,196	-	-
Total Resources	-	-	5,196	-	-

Parks Maintenance East

Activity Number: 3112

Fund(s): General Fund (101)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Provides maintenance, repairs, custodial services, and refuse collection for the following areas: DeLaveaga Park including George Washington Grove/Picnic Area, San Lorenzo Park, Frederick Street Park, Grant Street Park, John Franks Park, Mike Fox Park including Ken Wormhoudt Skate Park and River Bend Park, Ocean View Park, Central Park, Mimi de Marta Park, Star of the Sea, Tyrell Park, Arana Gulch, Santa Cruz Riverwalk, Jessie Street Marsh, East Cliff Drive, and Riverside Gardens Park. Also includes the Parks Division's light equipment maintenance.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	961,754	912,163	912,413	935,776	991,247
Services, Supplies, and Other Charges	579,351	594,533	602,020	549,029	616,333
Capital Outlay	35,778	79,500	79,500	36,316	40,200
Total Expenditures	1,576,883	1,586,196	1,593,933	1,521,121	1,647,780
ACTIVITY RESOURCES:					
Charges for Services	1,750	2,000	2,250	500	1,000
Rents, & Misc Revenues	5,664	4,500	4,500	4,000	4,000
Total Resources	7,414	6,500	6,750	4,500	5,000

Arana Gulch Habitat Management

Activity Number: 3114

ACTIVITY SUMMARY

Fund(s): General Fund (101)

Department: Parks and Recreation

Activity Description:

Implementation of the Arana Gulch Habitat Management Plan. Strategies include mowing, grazing and scraping.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	-	-	-	-	59,715
Services, Supplies, and Other Charges	23,196	20,000	47,581	54,000	44,420
Capital Outlay	-	-	-	-	10,000
Total Expenditures	23,196	20,000	47,581	54,000	114,135

Youth Summer Trail Crew

Activity Number: 3115

Fund(s): General Fund (101)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

The Summer Youth Trail Crew program was created in an effort to develop mentoring/internship programs for high school students. The program collaborates with Santa Cruz City Schools (SCCS) and the County Office of Education (COE) to address the summer gap in programming.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	-	48,000	48,000	21,684	54,240
Services, Supplies, and Other Charges	-	3,000	3,000	3,000	3,000
Total Expenditures	-	51,000	51,000	24,684	57,240

Parks Ranger Program

Activity Number: 3120

Fund(s): General Fund (101)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

The Park Ranger Program provides security services, coordinates cleanups in parks, open space, and waterways, and provides some routine maintenance in the open space areas of the parks system. It also provides interpretive services and works with neighbors throughout the park system.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	401,667	471,573	471,573	415,857	508,772
Services, Supplies, and Other Charges	203,826	214,440	214,925	202,583	191,399
Capital Outlay	-	-	-	-	33,000
Total Expenditures	605,494	686,013	686,498	618,440	733,171

Activity Number: 3151

Fund(s): General Fund & Street Tree Fund (101 & 125)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Funds the planting of street trees to enhance the urban forest. Financed by donations, contributions, fund raising, and any penalties assessed under the Heritage Tree Ordinance.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	5,895	20,000	20,000	12,000	12,000
Total Expenditures	5,895	20,000	20,000	12,000	12,000
ACTIVITY RESOURCES:					
Charges for Services	19,380	10,000	10,000	8,000	10,000
Fines and Forfeitures	6,000	5,000	5,000	5,000	5,000
Rents, & Misc Revenues	200	300	300	100	200
Total Resources	25,580	15,300	15,300	13,100	15,200

Recreation Classes

Activity Number: 3201

Fund(s): General Fund (101)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Provides youth and adult specialty classes for all, including the areas of dance, music, art, fitness, sports, cooking, seasonal camps and much more.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	-	52,805	36,711	-	37,598
Services, Supplies, and Other Charges	157,402	182,466	182,466	176,139	182,503
Total Expenditures	157,402	235,271	219,177	176,139	220,101
ACTIVITY RESOURCES:					
Charges for Services	298,045	285,000	285,000	290,000	300,000
Total Resources	298,045	285,000	285,000	290,000	300,000

Activity Number: 3202

Fund(s): General Fund (101)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Provides support for City-sponsored special events, the Sister Cities Committee and programs, and the Department's marketing component including activity guides and other promotion.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	93,593	93,940	110,034	110,757	130,337
Services, Supplies, and Other Charges	185,281	166,391	166,391	158,007	190,020
Total Expenditures	278,874	260,331	276,425	268,764	320,357
ACTIVITY RESOURCES:					
Charges for Services	73,836	73,350	73,350	70,000	75,000
Total Resources	73,836	73,350	73,350	70,000	75,000

Beach Flats Community Center

Activity Number: 3204

Fund(s): General Fund (101)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

The Beach Flats Community Center was previously operated by the City, but is now under the auspices of Community Bridges, a local non-profit organization; however, the City still provides funding for utilities and insurance.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	72	-	-	-	-
Services, Supplies, and Other Charges	8,364	10,390	10,390	8,850	10,390
Total Expenditures	8,436	10,390	10,390	8,850	10,390

Activity Number: 3205

Fund(s): General Fund (101)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Provides adult and youth sports programs including adult softball, basketball and soccer leagues, tennis program, youth sports camps and specialty classes. Coordinates reservation of City sports facilities and provides support to youth sports organizations such as Little League, Gals Softball and Youth Soccer.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	162,399	200,660	200,660	174,535	219,323
Services, Supplies, and Other Charges	198,410	189,563	189,563	216,975	220,514
Capital Outlay	13,502	-	-	-	-
Total Expenditures	374,311	390,223	390,223	391,510	439,837
ACTIVITY RESOURCES:					
Charges for Services	338,821	322,000	322,000	333,500	333,500
Total Resources	338,821	322,000	322,000	333,500	333,500

Youth Programs

Activity Number: 3206

Fund(s): General Fund (101)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Provides pre-school programs, summer camps, and Junior Lifeguards and Little Guards programs.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	256,278	322,676	322,676	229,847	318,578
Services, Supplies, and Other Charges	65,781	68,958	68,958	68,879	69,622
Total Expenditures	322,059	391,634	391,634	298,726	388,200
ACTIVITY RESOURCES:					
Charges for Services	398,906	415,000	415,000	385,000	385,000
Total Resources	398,906	415,000	415,000	385,000	385,000

Activity Number: 3207

Fund(s): General Fund & Contributions and Donations - Parks & Recreation (101 & 162)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Provides supervision, staffing and operation of the Teen Center, including field trips, special events, job programs, internships and bicycle distribution program. Works with other departments and agencies to identify and address teen issues such as education, social pressures, and others. Provides staff for activities in the schools and other youth serving programs.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	114,714	222,280	222,280	187,833	218,536
Services, Supplies, and Other Charges	79,167	86,204	86,204	72,281	72,240
Total Expenditures	193,881	308,484	308,484	260,114	290,776
ACTIVITY RESOURCES:					
Charges for Services	915	2,500	2,500	775	1,000
Rents, & Misc Revenues	29,910	5,000	5,000	-	-
Transfers In & Other Financing Sources	7,052	-	-	2,000	2,000
Total Resources	37,877	7,500	7,500	2,775	3,000

Aquatics - Pool Programs

Activity Number: 3208

ACTIVITY SUMMARY

Fund(s): General Fund & Contributions and Donations - Parks & Recreation (101 & 162)

Department: Parks and Recreation

Activity Description:

Provides for the operation of Harvey West Pool including a nine month offering of swim lessons and other aquatic activities offered through a commercial lease. The ten week summer program provides the public with recreational swim, lap swim and water exercise in addition to the instructional program.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	68,461	84,365	84,365	70,961	88,031
Total Expenditures	68,461	84,365	84,365	70,961	88,031
ACTIVITY RESOURCES:					
Charges for Services	12,509	15,000	15,000	12,500	12,500
Rents, & Misc Revenues	42,644	47,000	47,000	40,000	43,000
Total Resources	55,154	62,000	62,000	52,500	55,500

Activity Number: 3210

ACTIVITY SUMMARY

Fund(s): General Fund & Contributions and Donations - Parks & Recreation (101 & 162)

Department: Parks and Recreation

Activity Description:

Provides for utilities, insurance and staffing costs for the Surfing Museum. Also provides utilities, insurance and a collections grant for the Natural History Museum, operated by a private nonprofit.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	-	19,949	19,949	18,726	22,600
Services, Supplies, and Other Charges	47,611	26,399	29,439	21,981	19,449
Total Expenditures	47,611	46,348	49,388	40,707	42,049
ACTIVITY RESOURCES:					
Rents, & Misc Revenues	19,115	22,001	22,001	3,700	3,700
Total Resources	19,115	22,001	22,001	3,700	3,700

Activity Number: 3211

Fund(s): General Fund & Municipal Wharf (101 & 104)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Provides construction service, planning and oversight, structural and facilities maintenance and repairs, operations and custodial services and oversight for the Municipal Wharf and Main and Cowell's Beaches, including liaison with local, State, and federal agencies, educational institutions, and nongovernmental organizations.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	1,088,625	1,161,235	1,161,865	1,204,770	1,276,785
Services, Supplies, and Other Charges	513,393	655,291	709,951	601,389	655,519
Capital Outlay	27,207	16,000	20,515	-	-
Total Expenditures	1,629,225	1,832,526	1,892,331	1,806,159	1,932,304
ACTIVITY RESOURCES:					
Charges for Services	968	-	630	-	-
Fines and Forfeitures	6,820	5,000	5,000	5,000	5,000
Rents, & Misc Revenues	1,252,969	1,100,000	1,111,760	1,395,000	1,445,000
Total Resources	1,260,757	1,105,000	1,117,390	1,400,000	1,450,000

Louden Nelson Community Center

Activity Number: 3212

ACTIVITY SUMMARY

Fund(s): General Fund & Contributions and Donations - Parks & Recreation (101 & 162)

Department: Parks and Recreation

Activity Description:

Provides supervision, staffing and operation of the Loudon Nelson Community Center with facility space for meetings, youth and adult theater productions, events, classes, and activities. Provides funding and facilities for the Senior Citizens programs as well as gallery space for local artists. Provides administration of the community gardens program.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	513,723	521,716	521,716	541,175	554,694
Services, Supplies, and Other Charges	145,578	161,186	161,917	156,500	162,429
Total Expenditures	659,301	682,902	683,633	697,675	717,123
ACTIVITY RESOURCES:					
Charges for Services	23,431	27,000	27,000	23,000	23,000
Rents, & Misc Revenues	176,760	180,000	180,000	170,000	175,000
Total Resources	200,190	207,000	207,000	193,000	198,000

Activity Number: 3213

ACTIVITY SUMMARY

Fund(s): General Fund & Civic Equipment Maintenance and Replacement Fund (101)

Department: Parks and Recreation

Activity Description:

Provides supervision, staffing and operation of the Civic Auditorium, with facility space for cultural, recreational, educational and social events that benefit the community. The facility operates in partnership with UCSC, Santa Cruz Tickets, a ticket outlet for events held at the auditorium, UCSC and other area venues. The Civic is the home of the Cabrillo Festival of Contemporary Music, Santa Cruz Folies, Santa Cruz Ballet Theatre and the Santa Cruz Symphony, including the Symphony business offices.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	621,773	617,907	617,907	601,547	645,001
Services, Supplies, and Other Charges	274,902	329,356	329,356	309,245	285,568
Capital Outlay	-	13,000	13,000	-	-
Total Expenditures	896,675	960,263	960,263	910,792	930,569
ACTIVITY RESOURCES:					
Charges for Services	450,997	430,000	430,000	440,000	410,000
Rents, & Misc Revenues	120,624	130,000	130,000	103,800	114,000
Total Resources	571,621	560,000	560,000	543,800	524,000

Parks and Recreation Trusts

Activity Number: 3912

ACTIVITY SUMMARY

Fund(s): Contributions and Donations - Parks & Recreation (162)

Department: Parks and Recreation

Activity Description:

This activity provides for donations to support parks and recreation activities.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	18,304	13,500	13,500	-	-
Total Expenditures	18,304	13,500	13,500	-	-
ACTIVITY RESOURCES:					
Rents, & Misc Revenues	16,072	13,500	13,500	13,600	13,600
Total Resources	16,072	13,500	13,500	13,600	13,600

Activity Number: 7601

Fund(s): Golf Course (761)

Department: Parks and Recreation

ACTIVITY SUMMARY

Activity Description:

Provides for the management and maintenance of the 18 hole municipal golf course at DeLaveaga.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	897,234	913,553	913,553	962,913	971,544
Services, Supplies, and Other Charges	864,198	860,589	867,834	873,229	908,997
Capital Outlay	35,288	112,000	112,000	112,000	-
Debt Service	278,946	290,155	290,155	290,155	290,156
Total Expenditures	2,075,666	2,176,297	2,183,542	2,238,297	2,170,697
ACTIVITY RESOURCES:					
Charges for Services	-	1,430,000	1,430,000	1,220,000	1,300,000
Rents, & Misc Revenues	15,508	150,700	150,700	48,700	50,700
Total Resources	15,508	1,580,700	1,580,700	1,268,700	1,350,700

Parks and Recreation

Capital Projects

Fund	Project Number	Project Title	Fiscal Year 2015 Estimated	Fiscal Year 2016 Adopted Budget
General Capital Improvement Fund				
311	c301410	Bocce Ball Court at Grant Park	27,159	-
311	c301407	Bocce Ball Court at Harvey West	30,880	20,000
311	c301504	City Hall Maintenance Shed Replacement	5,500	-
311	c301202	Civic Aud Health & Safety Improvements	123,873	-
311	c301601	Civic Auditorium AV Upgrades	-	20,000
311	c301602	Civic Auditorium Exhaust Fan Replacement	-	9,000
311	c301603	Civic Auditorium General Lighting Improvements	-	75,000
311	c301404	Civic Auditorium Grease Trap	23,945	-
311	c301604	Civic Auditorium Theatre Lighting Improvements	-	67,000
311	c301503	Concrete Bankstand Area at Harvey West Park	20,000	-
311	c301415	Cowell Beach Access Ramp & beachfront Lighting Improvements	55,000	55,000
311	c301513	DeLaveaga Golf Course Public Restroom Improvements	30,000	30,000
311	c300901	DeLaveaga Park Parking Lot Rehabilitation	89,411	-
311	c301203	DeLaveaga Park Watershed Management	31,944	25,000
311	c301411	DeLaveaga Park Watershed Management, Erosion Control	1,575	-
311	c301610	Depot Park BMX Improvements	-	32,000
311	c301421	Depot Park Reconstruction	1,387,109	-
311	c301305	Derby Park Tennis Court Renovation	32,000	-
311	c300903	Dog Parks	4,985	-
311	c301509	Frederick Street Playground and Tot Lot Resurfacing	35,000	35,000
311	c301524	Freight Building Renovation	21,000	-
311	c301304	Garfield Park Basketball Court Resurfacing	12,000	-
311	c301303	Garfield Park Restroom Renovation	25,000	-
311	c301612	General Capital Improvement Project Fund	-	50,000
311	c301508	Grant Park Basketball Court Resurfacing	15,000	-
311	c301506	Grant Park Restroom Renovation	30,000	-
311	o309242	Greenbelt Master Planning and Implementation	151,068	-
311	c301527	Harvey West Ballfields 5&6 Renovation	21,000	-
311	c301405	Harvey West Clubhouse Improvements	25,857	-
311	c301530	Harvey West Park Ball Field Lighting	301,000	-
311	c301609	Harvey West park Restroom Rennovations	-	70,000
311	c301314	Homeless Garden Environmental Study	25,000	-
311	c301607	John Franks Park Playground Improvements	-	25,000
311	c301525	Laurel Park Lighting	10,000	-
311	c301523	Louden Nelson Community Center Facility Improvements	30,000	-
311	c301403	Louden Nelson Upgrades	23,000	-
311	c301103	Lower Ocean Neighborhood Park	67,003	-
311	c301521	Market Street Facility Exterior Painting	13,000	-
311	c301613	Market Street Senior Center Exhaust Fan Replacement	-	8,000

For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.

Parks and Recreation

Capital Projects

Fund	Project Number	Project Title	Fiscal Year 2015 Estimated	Fiscal Year 2016 Adopted Budget
General Capital Improvement Fund				
311	c301517	Median Improvements for Second Street and other medians	-	30,000
311	c301412	Morrissey Median Renovation	70,817	-
311	c301102	Natural History Museum Renovations	91,779	10,000
311	c301301	Neary Lagoon Chestnut St Park Improvements	33,412	-
311	c301518	Nobel Median Improvements	-	50,000
311	c301417	Ocean Street Median Renovation	2,147	-
311	c301528	Parks and Recreation Master Plan	200,000	-
311	c301420	San Lorenzo Duck Pond Re-Design	25,000	-
311	c301614	San Lorenzo Park Improvement	-	100,000
311	c301502	San Lorenzo Park Main Irrigation Line Replacement - Phase I	50,000	-
311	c301308	San Lorenzo Park Restroom Renovation	1,393	-
311	c301511	San Lorenzo Pathway Improvements	40,000	-
311	c301608	Scott Kennedy Field Fencing Improvements	-	29,000
311	c301605	Scott Kennedy Field Replacement	-	50,000
311	c301526	Stage Coach Building Renovation	17,000	-
311	c301522	Surfing Museum Improvements	34,000	14,000
311	c301408	Town Clock Plaza Repair	910	-
311	c301312	Town Clock Renovation	6,000	-
311	c301606	University Terrace Dog Park Improvements	-	20,000
311	c301307	University Terrace Park Basketball Court Overlay	30,000	-
311	c301306	University Terrace Park Tennis Court Resurfacing	18,500	-
311	c301611	Volleyball Court Improvements	-	27,000
311	c301309	Wagner Cottage Renovation	391	-
311	c301414	Wharf and Beachfront Restroom Upgrades	75,000	50,000
311	c301419	Wharf Fire Alarm Upgrade	8,812	-
311	c301315	Wharf Master Plan 2012 EDA Grant	187,548	-
311	c301501	Wharf Master Plan Implementation	1,000,000	-
311	c301512	Wharf Restroom #3 Roof Replacement	35,000	-
311	c301416	Wharf Roof Replacement (25 Municipal Wharf)	246,900	-
Total General Capital Improvement Fund			4,842,918	901,000

Parks and Recreation

Capital Projects

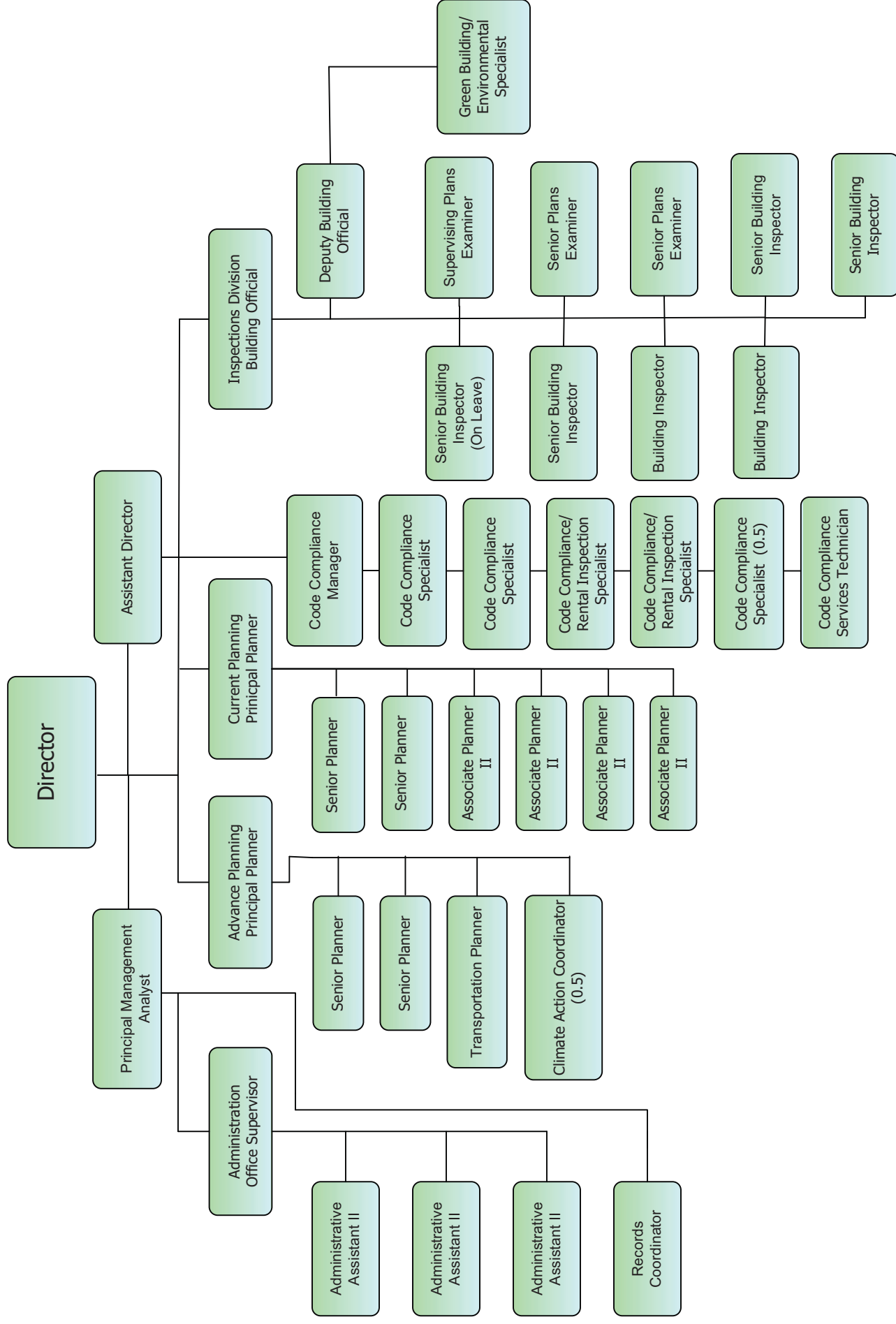
Fund	Project Number	Project Title	Fiscal Year 2015 Estimated	Fiscal Year 2016 Adopted Budget
Golf Course Fund				
761	c301213	DeLaveaga Golf Course Facility Improvements	63,294	50,000
761	c301401	DeLaveaga Golf Course Fuel Transfer Station Upgrade	15,000	-
761	c301105	DeLaveaga Property Infrastructure Costs	10,086	-
761	c301422	Golf Course Hole 18 Slide Repair	156,100	-
Total Golf Course Fund			244,480	50,000
Total Parks and Recreation Projects			5,087,398	951,000

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Planning & Community Development



Planning & Community Development Department



Planning & Community Development

DEPARTMENT SUMMARY

DEPARTMENT DESCRIPTION

The Planning and Community Development Department performs long-range planning for the City's future development; processes building and land use applications; issues permits for construction and inspects for code compliance; facilitates citizen participation in the land use decision-making process; coordinates and develops the City's sustainability programs with other departments; and performs other policy work as required by the City. The department includes the following divisions: Current Planning, Advance Planning, Building and Safety, Code Compliance, and Administration.

FY 2015 ACCOMPLISHMENTS

- Hired and promoted staff to fill key positions, including Deputy Building Official, Green Building and Environmental Coordinator, Senior Inspector, Office Supervisor, Principal Planner for Advance Planning, Climate Action Coordinator, Senior Planner, Transportation Planner, and Code Compliance Manager.
- Recruitments underway and/or tentatively scheduled for Principal Management Analyst, Records Coordinator, Code Compliance Specialist (.5), Associate Planner, Senior Plans Examiner, Building Inspector.
- Coordinated with Human Resources to complete employee attraction and retention strategy.
- Conducted Departmental Services Study including recommended actions to provide the very best public services for permit processes and community development goals.
- Developed Action Plan to implement above recommendations and other services, and implemented actions per plan - to be continued through coming FY.
- Participated in development of plan for remodeled department workspace, including new public service counter to expand and facilitate additional customer services, and provide functional efficient workspace by consolidating department functions and City cashiering. Temporarily relocated some staff teams to interim work stations.
- Digitized permit records, plan sets, case files, plan documents, and historical records to facilitate digital archiving and records access for all departmental information.
- Continued to develop Permit Tracking software, including use and coordination by other relevant departments. Trials and testing underway for additional services with this software for use by the public.
- Launched on line/web based access portal to permit records and property information.
- Inspections and Code Compliance staff developed innovative systems and use iPads in field to access plans and documents, coordinate with builders, and track inspections and permits.
- Continue to develop and maintain collaborative partnerships with other City departments involved in permit processes, inspections, and land use policy.
- Supported uniformity and building life safety in the Monterey Bay Region of the International Code Council by Building Official serving as Chapter Officer, and awarded Chapter ICC Building Official of the Year.
- Completed major zoning code amendments to incentivize creation and legalization of Accessory Dwelling Units ADU.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

Planning & Community Development

DEPARTMENT SUMMARY

FY 2015 ACCOMPLISHMENTS (continued)

- Developed ADU legalization process and team to assist individual property owners with permitting.
- Completed zoning code amendments to incentivize creation and legalization of units in multi-family zones.
- Completed Phase 1 of Major Corridor Planning and Zoning process, commenced Phase 2 public participation process for update.
- Initiated Housing Element Update to be complete in 2015.
- Obtained Coastal Commission approval of recent past zoning amendments.
- Completed entitlement process for La Bahia Hotel project, including Coastal Commission approval on appeal.
- Approved numerous housing, mixed use, and commercial projects.
- Implemented Solar Santa Cruz program.
- Continued collaborations on Green Wharf project with City departments and UCSC.
- Initiated amendment process to extend height and development standards to lower Pacific and Front Street areas.
- Collaborated with Economic Development on expanding Open Counter functions.
- Developed draft Local Coastal Plan to implement General Plan 2030, for submittal to Coastal Commission.
- Increased effectiveness and multi-departmental collaboration on code enforcement.
- Updated Subdivision Ordinance.
- Completed Phase I of City Bike Plan Update (baseline study and community outreach).
- Received Governor's Environmental and Economic Leadership Award for the joint UCSC and City Green Wharf project.
- Supported completion of AMBAG Sustainable Communities Strategy.
- Supported alternative transportation efforts by hosting bike commuter workshops for businesses in the City.
- Hosted monthly interdepartmental meetings to support Climate Action Plan (CAP) implementation.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

Planning & Community Development

DEPARTMENT SUMMARY

FY 2016 GOALS (continued)

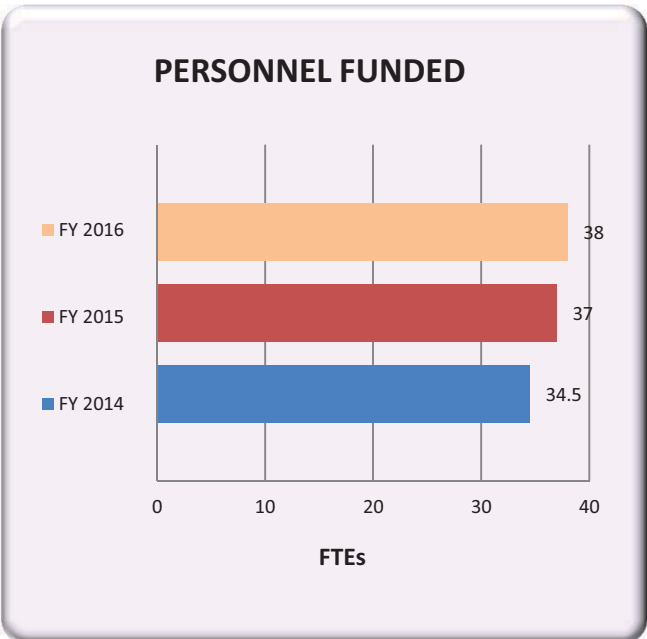
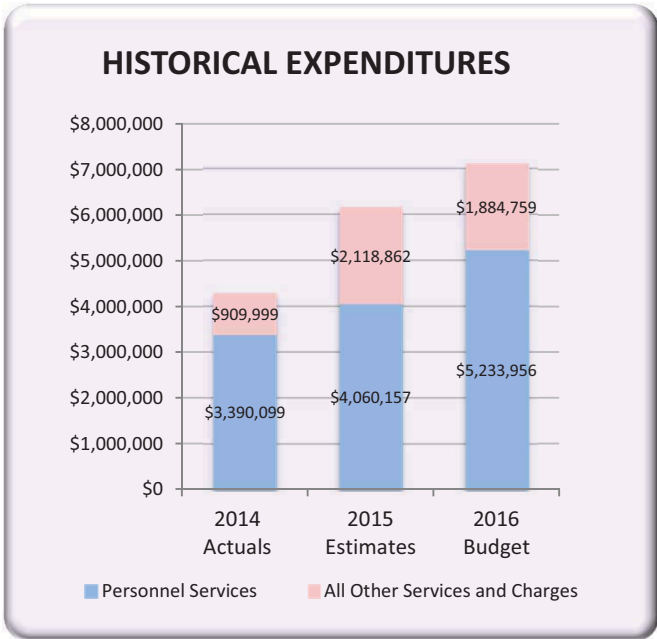
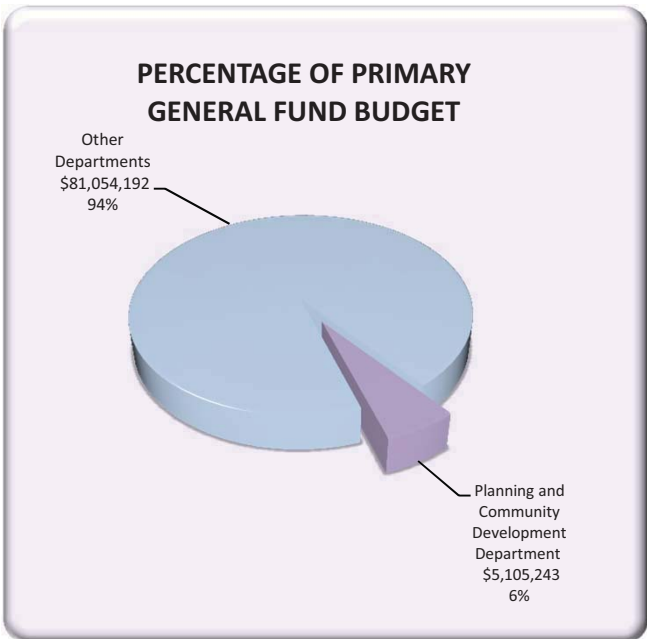
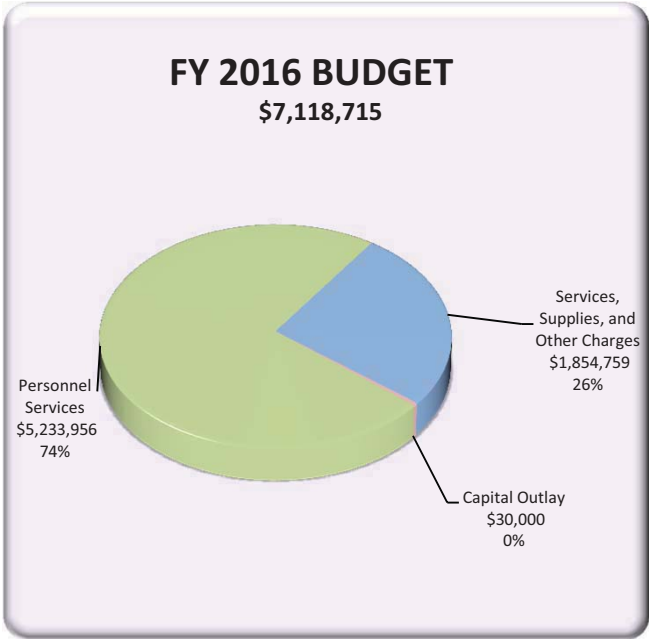
Three-Year Strategic Plan Goal: Engaged and Informed Community

- Evaluate opportunities for enhanced public financial reporting transparency.
- Receive the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States.
- Receive the Distinguished Budget Presentation Awards Program from the Government Finance Officers Association of the United States.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

Planning and Community Development Department Spotlight



Planning and Community Development

DEPARTMENT SUMMARY

		Fiscal Year 2015				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2016
		2014	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services		3,390,099	4,761,332	4,761,332	4,060,157	5,233,956
Services, Supplies, and Other Charges		909,999	1,633,959	1,941,852	2,116,247	1,854,759
Capital Outlay		-	30,000	36,500	2,615	30,000
Total Expenditures		<u>4,300,098</u>	<u>6,425,291</u>	<u>6,739,684</u>	<u>6,179,019</u>	<u>7,118,715</u>
EXPENDITURES BY ACTIVITY:						
Planning Administration	1301	973,439	1,125,438	1,141,187	1,028,890	1,261,055
Current Planning	1302	1,370,590	1,750,982	1,787,154	1,738,950	1,322,946
Advance Planning	1303	183,232	176,522	285,469	295,451	323,304
Inspection Services	2301	1,001,514	1,440,429	1,440,429	1,217,449	1,577,249
Code Enforcement	2302	-	-	-	-	596,827
SB 1186 Accessibility Programs	2303	2,118	-	-	2,862	3,862
Subtotal General Fund		<u>3,530,894</u>	<u>4,493,371</u>	<u>4,654,239</u>	<u>4,283,602</u>	<u>5,085,243</u>
Planning Administration	1301	64,881	-	-	46,566	-
Advance Planning	1303	455,926	1,461,539	1,618,314	1,419,380	1,530,292
Inspection Services	2301	170,582	277,811	277,811	246,679	301,597
Code Enforcement	2302	6,139	100,070	96,820	90,292	106,583
Subtotal Other General Funds		<u>697,529</u>	<u>1,839,420</u>	<u>1,992,945</u>	<u>1,802,917</u>	<u>1,938,472</u>
CDBG Code Enforcement	5206	71,675	92,500	92,500	92,500	95,000
Subtotal Other Funds		<u>71,675</u>	<u>92,500</u>	<u>92,500</u>	<u>92,500</u>	<u>95,000</u>
Total Expenditures		<u>4,300,098</u>	<u>6,425,291</u>	<u>6,739,684</u>	<u>6,179,019</u>	<u>7,118,715</u>
RESOURCES BY FUND						
General Fund	101	2,210,970	2,441,500	2,441,500	2,362,204	2,537,400
Code Enforcement/Civil Penalties	103	992	40,000	40,000	40,000	40,000
General Plan Update Reserve Fund	107	499,518	650,000	650,000	650,000	675,000
Green Bldg Educational Resource Fund	108	144,350	230,000	230,000	230,000	290,000
Total Resources		<u>2,855,846</u>	<u>3,361,500</u>	<u>3,361,500</u>	<u>3,282,204</u>	<u>3,542,400</u>
Net General Fund Cost		<u>(1,319,924)</u>	<u>(2,051,871)</u>	<u>(2,212,739)</u>	<u>(1,921,398)</u>	<u>(2,547,843)</u>
		FY 2014			FY 2015	FY 2016
TOTAL AUTHORIZED PERSONNEL:		<u>34.50</u>			<u>37.00</u>	<u>38.00</u>

*Sums may have discrepancies due to rounding

Planning Administration

Activity Number: 1301

ACTIVITY SUMMARY

Fund(s): General Fund & General Plan Update Reserve (101 & 107)

Department: Planning and Community Development

Activity Description:

Responsible for the overall direction of the department and for clerical and support services to other activities in the department, as well as support to advisory bodies including the City Planning Commission, Historic Preservation Commission, and other advisory bodies as needed.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	831,061	792,546	792,546	757,240	890,639
Services, Supplies, and Other Charges	207,259	302,892	318,641	315,601	340,416
Capital Outlay	-	30,000	30,000	2,615	30,000
Total Expenditures	1,038,320	1,125,438	1,141,187	1,075,456	1,261,055
ACTIVITY RESOURCES:					
Grants	-	-	-	46,552	-
Charges for Services	76,088	70,100	70,100	75,100	70,100
Rents, & Misc Revenues	760	-	-	-	-
Total Resources	76,848	70,100	70,100	121,652	70,100

Activity Number: 1302

Fund(s): General Fund (101)

Department: Planning and Community Development

ACTIVITY SUMMARY

Activity Description:

Responsible for the basic administration of Title 24, Title 23, and Title 4 of the Santa Cruz Municipal Code relating to physical development within the City. Duties include: reviewing development plans submitted for building permits for compliance with the zoning code; reviewing land use applications such as use permits, variances, coastal permits, design permits, historic alteration and demolition permits, tentative parcel and tract maps, etc.; preparing staff reports with findings and conditions to present before the Zoning Administrator, Planning Commission, Historic Preservation Commission, and City Council. Duties also include: conducting environmental review; coordinating environmental compliance activities of other city departments; preparing recommendations for zoning code amendments; daily staffing of public counter and phones to answer zoning questions; attending neighborhood meetings to help answer questions/concerns over zoning issues or project details; investigating complaints regarding violations of zoning, housing, and property maintenance requirements and securing property owner compliance; monitoring conditions of approval and mitigation measures; coordinating with the Building Division on the green building program; and other duties as required.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	1,155,060	1,564,584	1,564,584	1,523,796	1,089,796
Services, Supplies, and Other Charges	215,530	186,398	216,070	215,154	233,150
Capital Outlay	-	-	6,500	-	-
Total Expenditures	1,370,590	1,750,982	1,787,154	1,738,950	1,322,946
ACTIVITY RESOURCES:					
Grants	22,400	25,000	25,000	-	-
Charges for Services	948,768	1,124,200	1,124,200	903,800	872,100
Total Resources	971,168	1,149,200	1,149,200	903,800	872,100

Activity Number: 1303

Fund(s): General Fund & General Plan Update Reserve (101 & 107)

Department: Planning and Community Development

ACTIVITY SUMMARY

Activity Description:

The Advance Planning division deals with the development of City-wide and neighborhood area plans and programs. This involves adoption and maintenance of the General Plan, its elements, area plans, and the Local Coastal Program. Important to this section are liaison with other jurisdictions, and neighborhood, business, and civic groups. Advance Planning additionally provides the following functions: research for litigation, public information regarding City planning; administering the city-wide climate action program; interdepartmental/interjurisdictional coordination; census analysis; and economic development. The division carries out research projects as assigned by the City Council and Planning Commission.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	566,676	987,072	987,072	608,867	1,015,107
Services, Supplies, and Other Charges	72,482	650,989	916,711	1,105,964	838,489
Total Expenditures	639,158	1,638,061	1,903,783	1,714,831	1,853,596
ACTIVITY RESOURCES:					
Charges for Services	499,518	650,000	650,000	650,000	675,000
Total Resources	499,518	650,000	650,000	650,000	675,000

Activity Number: 2301

ACTIVITY SUMMARY

Fund(s): General Fund & Green Building Educational Resource (101 & 108)

Department: Planning and Community Development

Activity Description:

The Building Division administers the California Building Code and other codes and regulations relating to construction. It provides building information and checks plans for conformance with appropriate standards; inspects construction for compliance with plans and regulations; performs inspections on housing complaints; and assists other divisions and City departments in structure-related matters and the enforcement of building-related ordinances. It develops and implements the Green Building Ordinance, and provides education and outreach about green building techniques.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	837,302	1,345,060	1,345,060	1,107,962	1,579,004
Services, Supplies, and Other Charges	334,795	373,180	373,180	356,166	299,842
Total Expenditures	1,172,097	1,718,240	1,718,240	1,464,128	1,878,846
ACTIVITY RESOURCES:					
Licenses and Permits	718,774	823,000	823,000	829,500	905,500
Charges for Services	583,442	624,000	624,000	687,700	716,700
Total Resources	1,302,216	1,447,000	1,447,000	1,517,200	1,622,200

Code Enforcement

Activity Number: 2302

ACTIVITY SUMMARY

Fund(s): General Fund & Code Enforcenent/Civil Penalties (101 & 103)

Department: Planning and Community Development

Activity Description:

Accounts for penalties assessed for nuisance abatement liens and legal judgments, which are used as a revolving fund to finance further code enforcement actions.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	-	72,070	72,070	62,292	659,410
Services, Supplies, and Other Charges	6,139	28,000	24,750	28,000	44,000
Total Expenditures	6,139	100,070	96,820	90,292	703,410
ACTIVITY RESOURCES:					
Grants	-	-	-	46,552	-
Charges for Services	-	-	-	-	260,000
Fines and Forfeitures	-	-	-	-	40,000
Total Resources	-	-	-	46,552	300,000

SB 1186 Accessibility Programs

Activity Number: 2303

Fund(s): General Fund (101)

Department: Planning and Community Development

ACTIVITY SUMMARY

Activity Description:

This activity is used to account for SB 1186 which assesses a fee on all business licenses issued by the City and this funding is to be used for ADA related programs, such as for Certified Access Specialists.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	2,118	-	-	2,862	3,862
Total Expenditures	2,118	-	-	2,862	3,862
ACTIVITY RESOURCES:					
Charges for Services	5,088	5,200	5,200	3,000	3,000
Total Resources	5,088	5,200	5,200	3,000	3,000

CDBG Code Enforcement

Activity Number: 5206

Fund(s): Community Development Block Grant (261)

Department: Planning and Community Development

ACTIVITY SUMMARY

Activity Description:

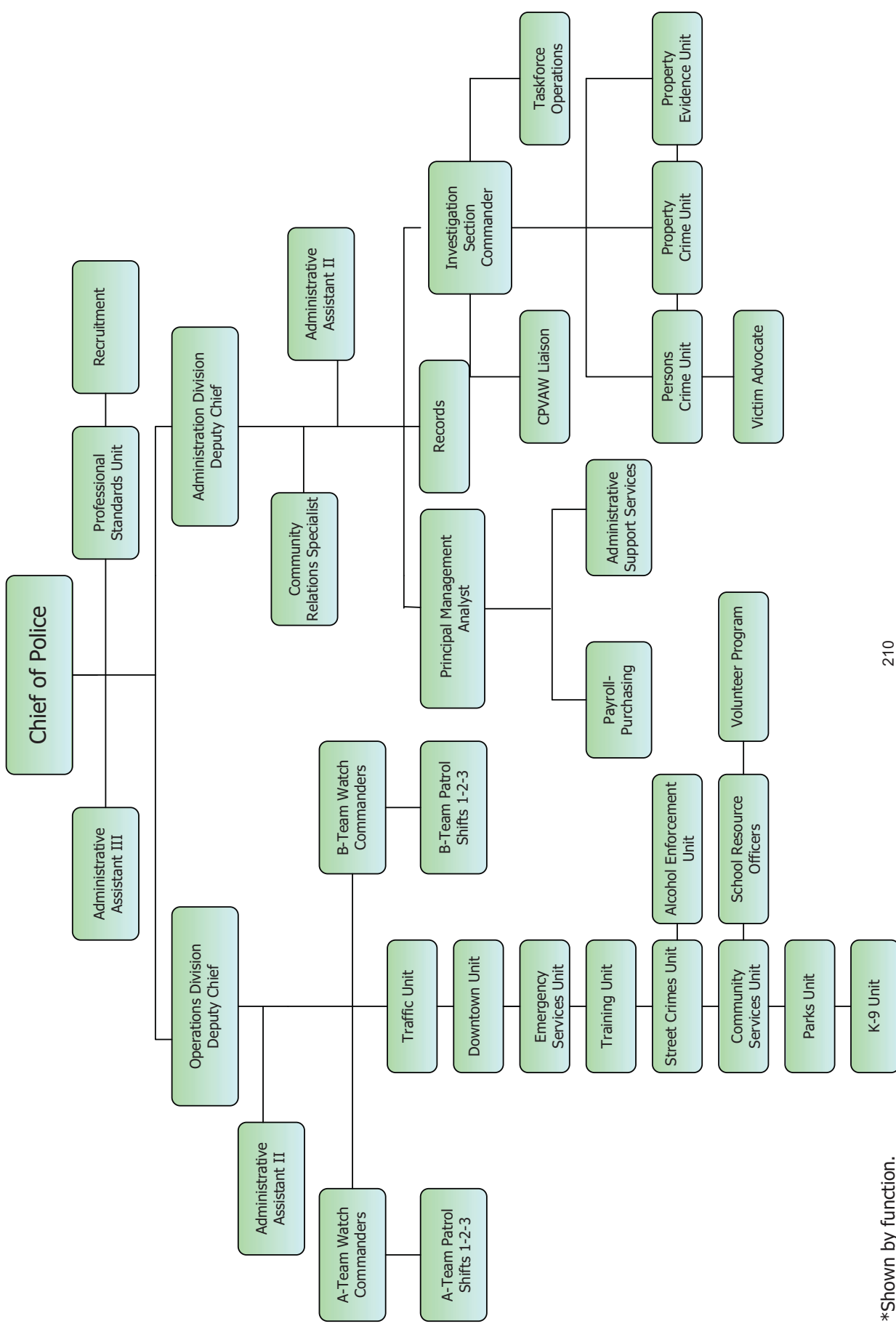
The Community Development Block Grant (CDBG) provides federal monies to promote development of a viable community, including decent housing, a suitable living environment for all citizens, and economic development.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	71,675	92,500	92,500	92,500	95,000
Total Expenditures	71,675	92,500	92,500	92,500	95,000

Police



Santa Cruz Police Department



*Shown by function.

DEPARTMENT DESCRIPTION

The Santa Cruz Police Department exists to provide protection and services to the community. Major goals of the Department are to reduce crime and the perception of crime and fear through a commitment to department-wide Community Oriented Policing and Problem Solving. This includes the prevention of crime; the detection and apprehension of offenders; the safe and orderly movement of vehicular traffic through traffic law enforcement including accident prevention and investigation; ensuring public safety through regulation and control of hazardous conditions; the recovery and return of lost and stolen property; and the provision of non-enforcement services through programs reflecting community needs and desires.

FY 2015 ACCOMPLISHMENTS

Training and Professional Staff:

- **Hiring and Promotions:** In the past year, the Department was successful in fully staffing the following positions and teams: Investigations, Administrative Management, Community Services, and Community Service Officer (CSO) teams. While we have current vacancies, at one point in the year the Department had a full complement of sworn officers.
 - The Department continues to implement its succession planning strategy and promoted for the following positions: two Sergeants, one Lieutenant, and one Civilian Training Coordinator.
- **Training:** In addition to State mandated and perishable skill training requirements for patrol officers and management staff, the Department took a leadership role in coordinating a County-wide multi-agency mass casualty training scenario.
 - The Department hosted an advanced and intensive lifesaving course; improving capabilities to better serve and respond to community emergencies.
 - Updated mental health intervention training for all patrol officers.

Strengthening Community Relationships:

- **Community Partnerships and Programs:** A healthy community and city is made stronger through the collaboration and partnerships that work toward solving the greater public safety issues. The Santa Cruz Police Department values, supports, and encourages such partnerships in order to provide a better service to the community. The following are highlights of successful partnerships formed or continued in the last year:
 - Serial Inebriate Program.
 - Sobering Center Project.
 - Collaborate with and station State Parole and County Probation Officers.
 - Homeless Services Center Partnership.
 - Partner with non-profits such as United Way and Salvation Army.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

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2. Community Safety and Well-Being	5. Organizational Health
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	7. Engaged and Informed Community

FY 2015 ACCOMPLISHMENTS (continued)

Strengthening Community Relationships (continued):

➤ **Community Partnerships and Programs (continued):**

- Quarterly collaboration meetings with Mercy Housing, Beach Flats Community Center, Boys and Girls Club, and the City of Santa Cruz Parks and Recreation Department.
- Continue to partner with the Santa Cruz Office of Education and Santa Cruz City School District.
- The Department also hosts its own programs to engage the community and reach out to at-risk youth. The success and effectiveness of these programs are shown in the growth of participants each year.
- P.R.I.D.E. program - 20 youth served.
- Citizen Police Academy: 50 English speaking participants served and 20 Spanish speaking participants served.
- Teen Public Safety Academy: 80 participants served.
- Led 15 BASTA Parent Education Nights.
- Led 25 Summer Sports Camp Sessions.
- Santa Cruz Family Fair in partnership with Mercy Housing, served 300 participants.

A Safe Santa Cruz:

➤ **Safe Beaches and Parks, Safe Neighborhoods, and a Safe Downtown:** While the Department's immediate responsibility is public safety and law enforcement, we strive to keep Santa Cruz safe and increase the quality life for all its residents. We actively participated in successful programs and initiatives that have supported this mission including:

- Downtown Accountability Program.
- Implementation of the Safety School Zone Pilot Program.
- Development of the Tactical Medical Program.
- Ongoing partnerships and support to neighborhood groups.
- Successful outreach to community groups in partnership with the Mayor and City leadership.
- Collaborated on multiple cleanup efforts of illegal campsites and dumping locations throughout our surrounding open spaces.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
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FY 2016 ACCOMPLISHMENTS (continued)

Innovative Department:

➤ **Technology:** The Department is always looking to utilize innovative technology to help fight crime. Recently, we upgraded our nationally recognized Predictive Policing Program and trained staff on the improvements. We have also deployed new mobile technology to assist officers in the field. We completed an upgrade to our interview room recording system and increased our forensic digital storage capacity.

FY 2016 GOALS

Community Safety and Well-Being

- Implement crisis intervention team model in collaboration with the County (MOST).
- Develop and implement the Digital Neighborhood Watch Program.
- Increase patrol officer training on identifying and responding to human trafficking situations.
- Consistent with current trends and national conversation, update cultural diversity and sensitivity training for all officers and staff.
- Update mental health intervention training for all patrol officers.
- Increase scenario-based safety and security training for City Schools.

Economic Vitality

- Partner with the Economic Development Department on business attraction and retention efforts.

Organizational Health

- Furthering the cause of community safety and the well-being of the Department, we plan to fill the following vacancies: 7 Police Officers; 3 Records Technicians; fully staffed Neighborhood Enforcement Team; 1 Property Attendant; and a half time Facility Coordinator position.
- Increase scenario-based training to focus on tactical decision making for patrol and investigations staff.

Reliable and Forward-Looking Infrastructure and Facilities

- Police Department facility redesign.
- Explore a permanent solution to the increased need for storage capacity to store and process property.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

FY 2016 GOALS: (continued)

Reliable and Forward Looking Infrastructure and Facilities (continued)

Leverage Technology:

- Expand the Computer Forensic Program Capabilities.
- Upgrade existing Records Management System (RMS) and explore future replacement of RMS.

Engaged and Informed Community

- Continue to strengthen community relationships and participation through active involvement in community and neighborhood group forums.
- Continue to engage diverse community groups in partnership with the Mayor and City leadership.
- Leverage social media communications to inform and engage the community.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource
2. Community Safety and Well-Being
3. Economic Vitality

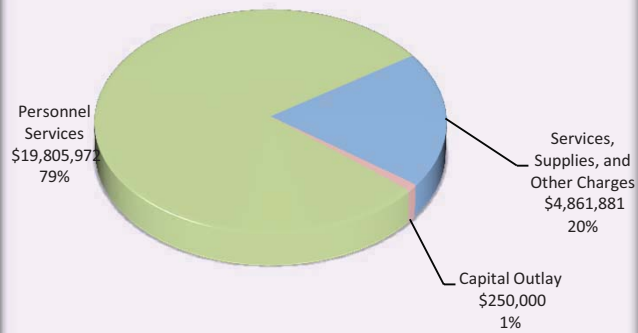
4. Financial Stability
5. Organizational Health
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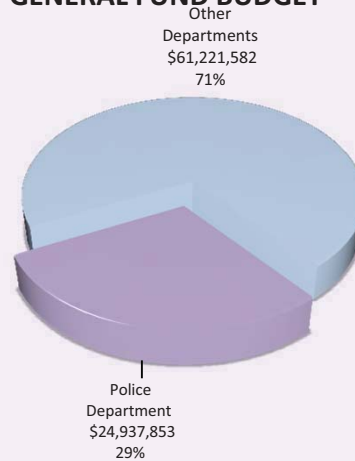
Police Department Spotlight

FY 2016 BUDGET

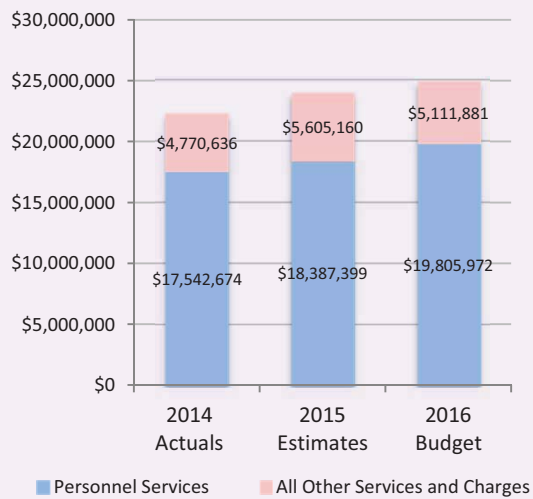
\$24,917,853



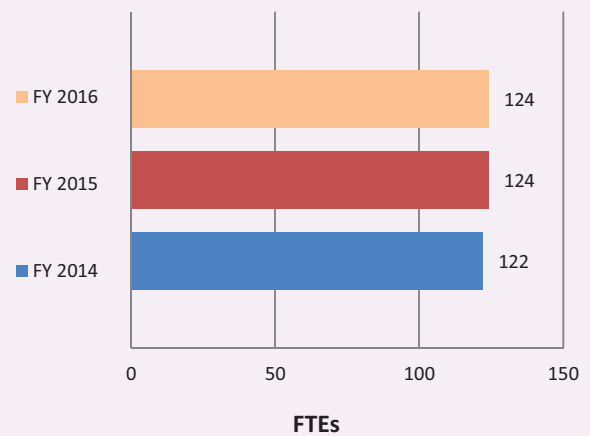
PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



HISTORICAL EXPENDITURES



PERSONNEL FUNDED



DEPARTMENT SUMMARY

			Fiscal Year 2015					
Fiscal Year* 2014 Actuals			Adopted Budget	Amended* Budget	Estimated Actual	Fiscal Year 2016 Adopted		
EXPENDITURES BY CHARACTER:								
Personnel Services			17,542,674	19,315,426	19,315,426	18,387,399	19,805,972	
Services, Supplies, and Other Charges			4,455,021	5,160,045	5,160,045	5,052,952	4,861,881	
Capital Outlay			315,615	298,000	549,293	552,208	250,000	
Total Expenditures			22,313,310	24,773,471	25,024,764	23,992,559	24,917,853	
EXPENDITURES BY ACTIVITY:								
Police Administration			2101	1,110,673	1,387,896	1,387,896	1,174,471	1,508,499
Police Investigations			2102	3,246,349	3,498,894	3,498,894	3,437,288	3,747,333
Police Patrol			2103	12,877,898	14,240,263	14,491,556	13,810,784	14,129,047
Police Community Services			2104	1,310,327	1,550,187	1,550,187	1,585,090	1,545,137
Police Traffic			2106	1,100,291	1,258,540	1,258,540	1,198,873	1,247,370
Police Records			2107	2,438,182	2,727,691	2,727,691	2,673,868	2,630,467
Subtotal General Fund				22,083,719	24,663,471	24,914,764	23,880,374	24,807,853
Police Patrol			2103	229,590	110,000	110,000	112,185	110,000
Subtotal Other Funds				229,590	110,000	110,000	112,185	110,000
Total Expenditures				22,313,310	24,773,471	25,024,764	23,992,559	24,917,853
RESOURCES BY FUND								
General Fund			101	658,417	490,450	741,743	528,499	520,683
Contributions and Donations - General			161	25,000	-	-	4,800	3,000
Supplemental Law Enforcement Services			211	101,770	110,000	110,000	110,000	110,000
Traffic Offender			212	25,334	20,000	20,000	16,500	16,500
Police Asset Seizure			214	33,536	1,000	1,000	-	-
Total Resources				844,057	621,450	872,743	659,799	650,183
Net General Fund Cost				(21,425,302)	(24,173,021)	(24,173,021)	(23,351,875)	(24,287,170)
				FY 2014			FY 2015	FY 2016
TOTAL AUTHORIZED PERSONNEL:				122.00			124.00	124.00

Police Administration

Activity Number: 2101
Fund(s): General Fund (101)
Department: Police

ACTIVITY SUMMARY

Activity Description:

Provides the leadership and administration for all divisions, sections, and units of the department. This is accomplished through the provision of command direction, formulation of policy, financial coordination, supervision of special investigations, staff inspection, risk management, research and development, and personnel administration. The administrative functions of the section include budget responsibility for the entire department, grant program administration, and purchasing of all department supplies and services.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	974,344	1,227,139	1,227,139	1,019,242	1,351,343
Services, Supplies, and Other Charges	136,328	160,757	160,757	155,229	157,156
Total Expenditures	1,110,673	1,387,896	1,387,896	1,174,471	1,508,499
ACTIVITY RESOURCES:					
Charges for Services	(144)	600	600	100	100
Total Resources	(144)	600	600	100	100

Police Investigations

Activity Number: 2102
Fund(s): General Fund (101)
Department: Police

ACTIVITY SUMMARY

Activity Description:

This section is comprised of staff assigned to conduct investigations and case preparation for the prosecution of criminal acts. Functions performed by the section include: crime scene investigation, evidence preservation through identification and collection, case follow-up, court preparations, court and prosecutor liaison, parole and probation liaison, victim-witness assistance, Commission For the Prevention of Violence Against Women liaison, youth gang programs, juvenile diversion and intensive supervision programs, and narcotic investigation through participation in the Santa Cruz County Narcotic Enforcement Team (SCCNET).

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	2,861,621	3,034,837	3,034,837	2,956,095	3,218,733
Services, Supplies, and Other Charges	384,728	464,057	464,057	481,193	528,600
Total Expenditures	3,246,349	3,498,894	3,498,894	3,437,288	3,747,333
ACTIVITY RESOURCES:					
Grants	8,616	-	-	13,500	8,000
Charges for Services	1,749	2,500	2,500	500	500
Total Resources	10,365	2,500	2,500	14,000	8,500

Activity Number: 2103

Fund(s): General Fund & Supplemental Law Enforcement Svcs Fund (101 & 211)

Department: Police

ACTIVITY SUMMARY

Activity Description:

The Patrol Section provides uniformed vehicle and foot patrol services for crime prevention, crime deterrence, crime investigation, apprehension of criminal offenders, recovery and return of stolen property, traffic enforcement and accident investigation, and other public service functions. These functions are accomplished by staffing the city twenty-four hours per day, seven days a week. This includes year-round downtown foot patrol and summer foot patrol in the Beach/Boardwalk area.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	11,183,110	12,138,031	12,138,031	11,535,273	12,124,311
Services, Supplies, and Other Charges	1,658,771	1,972,232	1,972,232	1,893,488	1,914,736
Capital Outlay	265,607	240,000	491,293	494,208	200,000
Total Expenditures	13,107,488	14,350,263	14,601,556	13,922,969	14,239,047
ACTIVITY RESOURCES:					
Grants	190,940	176,000	427,293	211,000	231,000
Charges for Services	336,152	322,900	322,900	291,600	282,000
Rents, & Misc Revenues	-	-	-	1,000	1,000
Total Resources	527,093	498,900	750,193	503,600	514,000

Police Community Services

Activity Number: 2104
Fund(s): General Fund (101)
Department: Police

ACTIVITY SUMMARY

Activity Description:

The Community Services Section is responsible for a variety of functions in the Operations Division including crime prevention activities, community outreach activities, and special events coordination. This section is also responsible for coordinating the training of police personnel to comply with applicable mandates and the recruiting function.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	1,076,613	1,297,481	1,297,481	1,335,228	1,454,275
Services, Supplies, and Other Charges	233,714	252,706	252,706	249,862	90,862
Total Expenditures	1,310,327	1,550,187	1,550,187	1,585,090	1,545,137
ACTIVITY RESOURCES:					
Charges for Services	53,820	13,000	13,000	27,533	27,533
Rents, & Misc Revenues	25,000	-	-	3,800	2,000
Total Resources	78,820	13,000	13,000	31,333	29,533

Activity Number: 2106
Fund(s): General Fund (101)
Department: Police

ACTIVITY SUMMARY**Activity Description:**

This section's primary responsibility is the enforcement of traffic laws and the investigation of accidents with the goal of maintaining the orderly flow of traffic and reducing the number of traffic accidents. This is accomplished by both education and enforcement activities. This section also administers the school crossing guard program; conducts traffic accident follow-up investigations; maintains traffic accident and enforcement statistics; coordinates and administers abatement of abandoned vehicles from public streets and private property; and develops special programs to promote vehicular and pedestrian safety within the City.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	908,913	1,044,895	1,044,895	1,032,922	1,071,501
Services, Supplies, and Other Charges	141,370	155,645	155,645	107,951	125,869
Capital Outlay	50,007	58,000	58,000	58,000	50,000
Total Expenditures	1,100,291	1,258,540	1,258,540	1,198,873	1,247,370
ACTIVITY RESOURCES:					
Grants	107,034	60,000	60,000	62,716	50,000
Fines and Forfeitures	44,298	24,000	24,000	24,000	24,000
Total Resources	151,332	84,000	84,000	86,716	74,000

Activity Number: 2107
Fund(s): General Fund (101)
Department: Police

ACTIVITY SUMMARY**Activity Description:**

Functions of this section include operation of the automated records system and statistical programs, operation of computer systems interconnecting law enforcement agencies and databases nationwide, and records processing. The support functions of the section include provision of a police reporting system and associated procedure manuals and inventory of department forms and supplies.

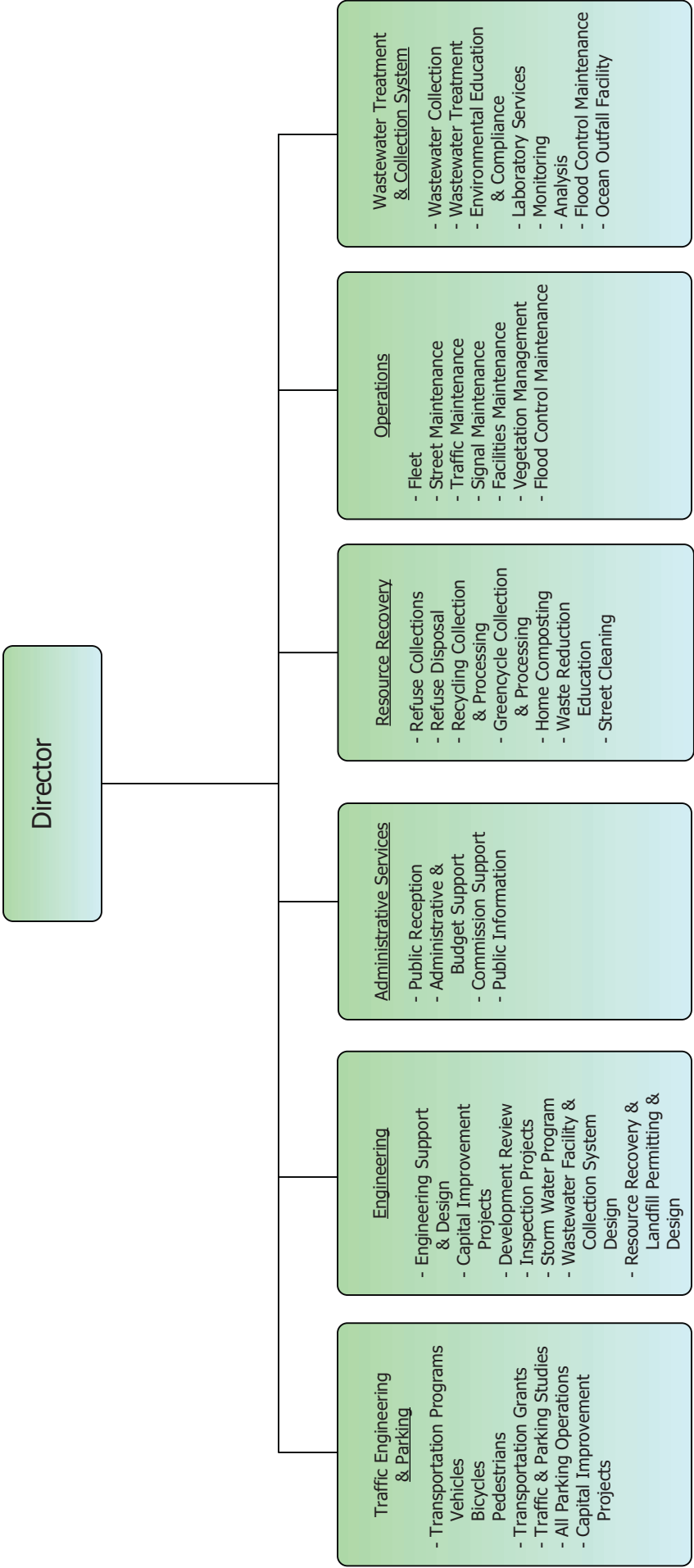
	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	538,072	573,043	573,043	508,639	585,809
Services, Supplies, and Other Charges	1,900,109	2,154,648	2,154,648	2,165,229	2,044,658
Total Expenditures	2,438,182	2,727,691	2,727,691	2,673,868	2,630,467
ACTIVITY RESOURCES:					
Charges for Services	418	450	450	550	550
Total Resources	418	450	450	550	550

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Public Works



Public Works Department



* Shown by function.

DEPARTMENT DESCRIPTION

The Public Works Department administers the City's public works activities, including street maintenance, wastewater collection and treatment, refuse collection and disposal, recycling collection and processing, street sweeping, traffic and parking management and maintenance, storm water collection and pollution prevention, fleet maintenance, facilities maintenance, and provides professional engineering services to City projects as needed.

Operations

Operations is comprised of four divisions that are responsible for management, inspection, repair, and maintenance of major field infrastructure and facilities within the Public Works Department. The following is a brief description of each division's core functions and duties:

Right-of-Way (Streets) Maintenance

This division maintains and repairs the city street surfaces, curbs, gutters, and storm drainage systems. They assist with and may construct minor street projects. Additionally they provide service to other Enterprise-funded departments for water and sewer utility trench resurfacing projects.

Traffic Maintenance

This division maintains the City's nearly 2,000 City-owned streetlights, 41 City-owned traffic signals, as well as maintenance of pavement markings, signing, and traffic-calming devices.

Fleet Maintenance

This division plans, coordinates, and manages the ongoing operation and maintenance of the City's fleet, as well as the review, recommendation, and administration of the fleet replacement program, to include the reassignment of equipment from one department to another.

Communications Maintenance

This division is responsible for the operation and maintenance of the City's two-way radio communications system, including maintenance of mandated FCC Radio Licenses.

Facilities Maintenance

This division maintains City-owned buildings and structures in good working order to comply with mandated guidelines using environmentally friendly products. Our goal is to evaluate, recommend, and repair City facilities so that they are functioning as efficiently as possible while providing City departments with quick and efficient service to enable them to work in a safe, comfortable atmosphere.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

FY 2015 ACCOMPLISHMENTS: Operations

- Staff replaced 54 structurally compromised decorative streetlights along Pacific Avenue. In addition, all of the downtown decorative streetlights were repainted and retrofitted with LED lights resulting in 49,730 Kilowatt hours of annual savings.
- In our continued streetlight retrofit program, we replaced 75 more standard “Cobra” style light fixtures with LED lights, bringing the total City-owned streetlights to 1279 or 62%. This most recent replacement project reduced our energy consumption by 54,404 Kilowatt hours annually.
- Enhanced safety lighting underneath the San Lorenzo levee bridges by installing upgraded 30 high-pressure sodium light fixtures to LED lights. The project area included the Riverside, Broadway, Soquel, Water, and Murray Street bridges. The energy savings achieved are minimal because many of the existing lights were continuously vandalized and malfunctioning. However, the new LED lights have been designed to be more resistant to vandalism, and as a result the maintenance costs have been significantly reduced.
- The Street division has implemented a new process of bundling residential paving projects in areas of Measure “H” paving activities. For example, when the Engineering Department planned major reconstruction work on Western Drive, the Street division took advantage of this planned work and scheduled the following streets to be restored: Wavcrest, Flower, Echo, and Mountain Way. The completed work was well received by the residents.
- Operations staff recently completed one of the larger items identified in the Facility Condition and Capital Replacement Assessment. The project replaced failing mechanical equipment and upgraded lighting to energy efficient models. Staff is monitoring energy savings because of the guarantee provided by the contractor and we are happy to report that we are experiencing an average kilowatt savings of 35% from the exact month’s prior year usage. We will continue to monitor the energy savings over the next 12 months to ensure the energy savings guarantees are met.
- Operations staff has successfully put together a detailed investment grade energy efficiency audit and submitted an application to the California Energy Commission for consideration of awarding the City a 1% loan for the work. In total, the investment grade energy efficiency audit detailed \$2.2 million dollars of projects ranging from completing the City-owned streetlight retrofitting project, mechanical and lighting upgrades. We hope to hear the results of their review in the next six months.
- Greening the City fleet continues to be a priority and this fiscal year; a grant fund was received from the Monterey Air Quality Control District and three new electric Nissan Leaf vehicles were added to the general purpose fleet. In addition to the new Nissan Leaf vehicles, two all-electric Parking Enforcement Scooters and one electric utility vehicle were purchased. Additionally, the Sanitation section is purchasing CNG (compressed natural gas) garbage trucks to enhance the City’s carbon reduction efforts.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
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	7. Engaged and Informed Community

FY 2016 GOALS: Operations

- Seismic retrofit and restroom upgrades of the Corporation Yard buildings.
- Addition of roof-top solar at the Corporation Yard to reduce energy costs.
- Repairs to exterior envelope of the Civic Auditorium building.
- Continued research for energy conservation grant or low-interest loans for projects identified in the investment grade energy audit.
- Pursue grant funding to replace inefficient fossil fuel vehicles with alternative fuel efficient units like electric or hybrid vehicles.
- Continue to bundle residential street paving projects in areas of Measure “H” paving activities.

Engineering and Traffic Engineering

The Engineering and Traffic Engineering Division develops, coordinates, and implements the department’s Capital Improvement Program related to Transportation, Wastewater, Refuse, Storm Drains/Flood Control, Parking, Facilities, and Emergency Repairs. The CIP includes grant applications and management, environmental review, permitting, design, construction, and inspection. Assistance is provided to other departments as needed. The divisions provide review and permitting for property development and utility installation. The Traffic Engineering division also manages the parking functions.

FY 2015 ACCOMPLISHMENTS: Engineering and Transportation

- Completed all the Arana Gulch Multi-use Trails.
- Completed the Highway 1/9 Project Caltrans Environmental Review process and initiated design.
- Applied/Acquired Grants to fund Traffic Safety and Safe Routes to School projects.
- Completed the Soquel/Park Way Left-Turn Lane project.
- Completed the Chestnut Street Slip-Out Phase 2 project.
- Completed the Wharf Intersection Roundabout project.
- Completed the first Cold-In-Place Recycled Paving project on Laurel, Western, and La Fonda.
- Completed the environmental review and design for the Branciforte Creek Bike and Pedestrian Bridge and Path, and applied for a construction grant.
- Completed the SLR Trestle Ramp bike and pedestrian project.
- Completed the design for the Ocean/Water Intersection Improvements.
- Completed the West Cliff Stair Repair at Indicators.
- Completed improvements and testing for the Cowell Beach initiative.
- Completed various wastewater sewer line (Fair Sewer Lining, SLR Sanitary Siphon), and treatment plant rehabilitation (Digester, Clarifier and Sed Tank Repairs) projects.
- Completed conversion of River Front Parking Structure.
- Implemented and enforced new state storm water quality requirements.
- Completed the Westlake School Safe Routes to School project.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

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FY 2015 ACCOMPLISHMENTS: Engineering and Transportation (continued)

- Initiated the Monterey Bay Scenic Sanctuary Trail – Segment 7 project environmental review and preliminary design and received a large transportation grant for the project.
- Initiated final plans of City-Wide traffic signal heads and pedestrian countdown heads upgrade (HSIP Grant).
- Completed installation of Green Pavement Markings on Laurel St. Corridor and uphill bike lane on Western Drive.
- Completed Broadway/Riverside Pedestrian Crossing Improvement Project.
- Completed Fiber Broadband extension from City Hall to Mission Street.
- Downtown Holiday Charity Program for Hope Services.
- Lighting Efficiency upgrade to the City Eastside Parking Lot.
- Completed 5-year Parking Structure Analysis and Restoration Planning.
- Replaced aging Wharf Gate Parking Equipment (serving ½ million users annually).
- Installed Security Cameras at the Cedar Church Garage.
- Completed design for improved storm water runoff at Cedar Elm Parking Lot (Lot 9 LID).

FY 2016 GOALS: Engineering and Transportation

- Complete the Highway 1/9 right-of-way acquisition and the final design.
- Complete the Highway 1 Bridge Replacement Project Development process.
- Initiate the Ocean Street Beautification Project.
- Implement and fine tune the Ocean Street Adaptive Management Traffic Signal project.
- Complete the Soquel at Frederick Minor Widening.
- Complete design and environmental review for the Monterey Bay Scenic Sanctuary Trail – Segment 7 project.
- Construct City-Wide traffic signal heads and pedestrian countdown heads upgrade.
- Continue to implement a more robust Measure H Paving program by using bond funding.
- Complete the Corp Yard Main Building Seismic Retrofit project.
- Approve design concept and initiate final design for the Bay High Intersection Project.
- Construct the Branciforte Creek Bike and Pedestrian Bridge and Path.
- Complete the right-of-way process and design for the Murray Street Bridge Seismic Retrofit project and initiate construction.
- Perform deck repairs at downtown parking structures.
- Complete the bulk of the Active Transportation Program Plan.

Wastewater Operations

The Wastewater division is responsible for the operation and maintenance of a regional wastewater treatment and disposal facility and the City's subsurface storm water and wastewater systems. It also provides inspection, sampling, public education, and monitoring of business and industrial establishments to limit discharge of harmful constituents into the sanitary wastewater system and storm drain system.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

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FY 2015 ACCOMPLISHMENTS: Wastewater Operations

- Completed upgrade to fiber cable network including new PLC, software, and SCADA software upgrade.
- Enhanced confined space program with rescue training and supporting equipment
- Processing City of Scotts Valley Waste sludge.
- Completed energy project with the installation of VFD drives on the four carbon fans.
- Resolved several cross contaminations of storm water by domestic sewage in 2014 by field testing and working with the environmental laboratory.
- Instituted cost-effective methods of showing concentrations of fecal chemicals associated with high bacteria in waterways during 2014. This has eliminated a lot of additional speculative testing for source tracking.
- Published a technical method to determine levels of alum chemicals in the wastewater treatment process. This was shared with other POTWs at the annual CWEA conference in San Jose in April 2014.

FY 2016 GOALS: Wastewater Operations

- Source tracking of possible causes for the pollution on Cowell Beach/Westside Santa Cruz.
- Sewer pump station control panel upgrades.
- Corrugated metal pipe inspection throughout the City for CIP prioritization/replacement or repair.
- Rehabilitation of 48” siphon sewer under San Lorenzo River.
- Digester #4 equipment refurbishment.
- Replace/repair various equipment components to ensure process control reliability.
- Expand current water reuse equipment to produce Title 22 reclaim water for offsite use.
- Look at the emerging technologies for bio-solids conditioning.
- Conversion of secondary odor control to Vapex Ozone technology.
- Design replacement standby generator engine and generator package.
- Install Vapex ozone technology for county inlet channel.
- Upgrade centrifuge process controls, feed pumps, and polymer system.
- Institute in-house toxicity (bioassay) testing in 2016, bringing in a test that has always been done through contract laboratories.

Resource Recovery Operations/Refuse Fund

The Refuse Enterprise Fund collects all refuse, recycling, and greenwaste in the city, provides street cleaning services, provides refuse disposal at the landfill, processes and markets all recyclables, green and wood waste, and other diverted materials, provides waste reduction and recycling outreach and education programs and materials, provides environmental compliance and engineering services for the Resource Recovery Facility, and administers the fund to collect sufficient revenues from collection and landfill customers, and sale of materials to pay all costs of the fund.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

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FY 2015 ACCOMPLISHMENTS: Resource Recovery Operations/Refuse Fund

- Began installation of increased on-street public trash containers in high-traffic business areas.
- Accelerated replacement of residential side loader vehicles with hybrid diesel vehicles including \$300,000 in grant rebates to offset purchase price.
- Expanded the Recycle Right! contamination control program for recycling and greenwaste containers through inspection, customer education, and compliance efforts.
- Selected, purchased, and implemented a routing software program for refuse and recycling collection to increase efficiency and safety.
- Worked with other agencies in the county to investigate appropriate system(s) and location(s) to divert organic materials, including food waste, from landfills to beneficial uses.

FY 2016 GOALS: Resource Recovery Operations/Refuse Fund

- Continue to support the Climate Action Plan by reducing the impacts of Resource Recovery operations.
- Install CNG fueling and maintenance facilities at the City Corporation Yard.
- Full Implementation of routing and vehicle management software.
- Continued research on options and costs for food waste processing and implement a pilot collection program.
- Complete design of next lined landfill cell, call for bids and award construction contract to construct by Spring 2016.
- Continue to improve storm water conveyances at the Resource Recovery Facility.

FY 2015 ACCOMPLISHMENTS: Clean River, Beaches, Ocean, and Storm Water Funds

- Began storm drain infrastructure improvements to reduce bacteria levels at Cowell Beach from Neary Lagoon storm water outflow pipes.
- Funded three temporary Parks employees and support vehicle to clean-up campsites and illegal dumping along the river, creeks, and levee.
- Funded temporary Parks employees to clean Cowell and Main Beaches.
- Extensive efforts to clean river pump stations, street catch basins, and miscellaneous storm drain facilities.
- Continued comprehensive storm water education program in elementary, middle, and high schools within the City.
- Continued volunteer community and Adopt-a-Levee river levee cleanup programs managed by Save Our Shores to reduce litter and pollutants along the San Lorenzo River.
- Continued comprehensive storm water education and outreach program to businesses, contractors, residents, and the general public in the City. Outreach topics included: herbicide and pesticide use, Low Impact Design for development and remodel projects, riparian protection, and volunteer monitoring events.
- Increased plan review and inspections of all development and remodel projects pursuant to new state storm water permit requirements.
- Conducted source investigations to reduce bacteria levels at Cowell Beach.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
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DEPARTMENT SUMMARY
FY 2015 GOALS: Clean River, Beaches, Ocean, and Storm Water Funds

- Complete the Neary Lagoon storm drain improvement project to reduce bacteria levels at Cowell Beach.
- Complete LID installation at Parking Lot #9 (behind The Catalyst) funded by a State Prop 84 grant.
- Continue funding for river, beach, creek, and levee clean-ups by Parks staff, contractors, and volunteer groups.
- Increase efforts to clean river pump stations, street catch basins, and miscellaneous storm drain facilities.
- Continued funding for the comprehensive storm water education and outreach program in the City including to schools, businesses, contractors, and residents.
- Implement the SLR levee maintenance and Branciforte Creek channel repair projects.
- Work towards solution to reducing bacteria levels at Cowell Beach.

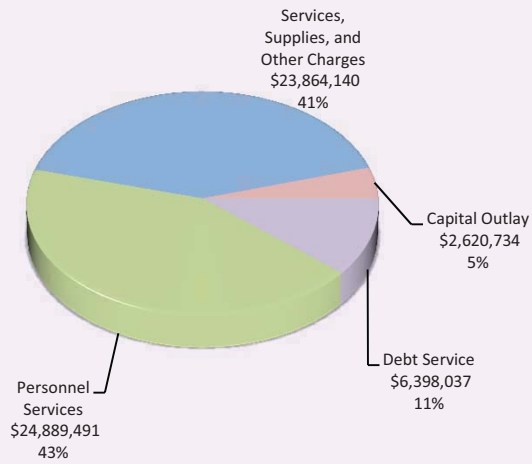
CITY COUNCIL *DRAFT* STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
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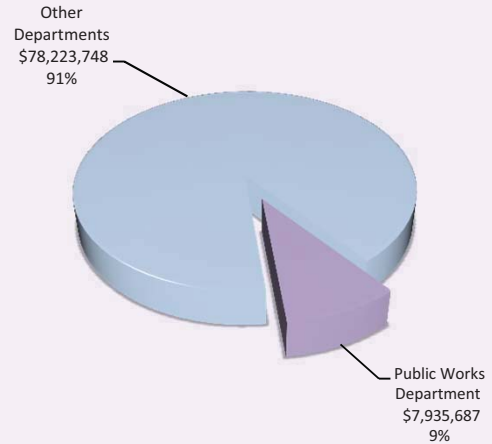
Public Works Department Spotlight

FY 2016 BUDGET

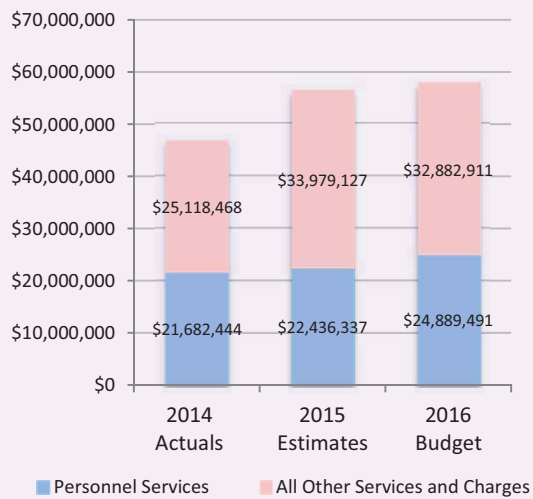
\$57,772,402



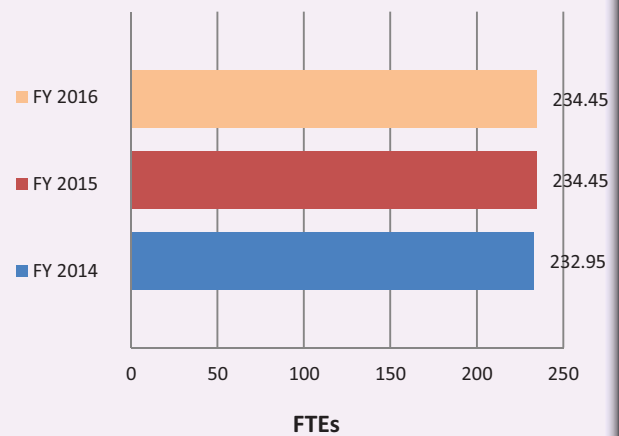
PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



HISTORICAL EXPENDITURES



PERSONNEL FUNDED



Public Works

DEPARTMENT SUMMARY

		Fiscal Year 2015				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Estimated	2016
		2014	Budget	Budget	Actual	Adopted
		Actuals				
EXPENDITURES BY CHARACTER:						
Personnel Services	21,682,444	23,304,294	23,234,383	22,436,337	24,889,491	
Services, Supplies, and Other Charges	18,497,415	23,863,442	24,530,037	22,689,530	23,864,140	
Capital Outlay	473,761	3,121,794	5,534,750	4,891,054	2,620,734	
Debt Service	6,147,292	6,659,787	6,659,787	6,398,543	6,398,037	
Total Expenditures	46,800,912	56,949,317	59,958,957	56,415,464	57,772,402	
EXPENDITURES BY ACTIVITY:						
Public Works Administration	4101 209,874	276,855	287,093	307,185	300,275	
Engineering	4102 621,845	637,918	658,105	537,975	699,954	
Public Works Operations	4103 91,921	109,801	109,801	110,946	128,349	
Facilities Services	4110 863,915	1,293,756	1,299,415	1,235,719	1,318,297	
Street Maintenance and Sidewalk Repair	4210 1,051,823	1,487,381	1,500,007	1,349,779	1,569,542	
Traffic Engineering	4220 524,048	701,826	881,677	817,995	684,480	
Parking Services	4221 1,693,787	1,780,677	1,806,739	1,743,091	1,855,509	
Traffic Maintenance	4223 616,521	877,899	877,899	882,901	930,088	
Wharf Gate Operations	4226 458,657	-	207	-	-	
Parking Citation and Permits Office	4229 435,547	537,142	537,142	481,104	543,981	
Subtotal General Fund	6,567,938	7,703,255	7,958,085	7,466,695	8,030,475	
Wharf Gate Operations	4226 -	553,243	553,243	449,364	534,827	
Subtotal Other General Funds	-	553,243	553,243	449,364	534,827	
Traffic Signal Maintenance	4224 314,060	407,012	407,012	350,348	383,577	
Street Lighting	4225 445,561	521,540	529,015	521,690	521,690	
Bicycle/Pedestrian System Maintenance	4227 -	32,000	32,000	32,000	32,000	
Traffic Impact	4228 37,385	47,713	47,713	45,739	52,182	
Clean River, Beaches & Ocean	4235 467,104	935,560	1,075,048	1,093,932	889,797	
Wastewater Customer Service	7201 300,108	297,019	297,019	297,019	319,738	
Wastewater Mains/Flood Control	7202 1,837,692	2,663,913	2,798,059	2,539,659	2,643,535	
Wastewater Treatment Facility	7203 7,907,569	9,491,911	9,708,605	9,496,518	10,003,019	
Secondary Plant Parks Mitigation	7204 400,754	436,305	436,305	426,691	444,682	
Wastewater Source Control	7205 486,943	547,486	549,103	549,955	583,864	
Wastewater Pump House	7206 90,194	51,000	51,000	49,500	86,000	
Wastewater Admin Charges	7207 722,188	723,380	723,380	782,718	784,377	
Wastewater Lab	7208 704,609	1,011,673	1,058,556	983,094	1,248,385	
2005 Wastewater Revenue Bonds	7241 286,675	-	-	-	-	
Sewer Debt Service	7242 3,122,600	3,691,655	3,691,655	3,774,247	3,691,518	
Refuse Customer Accounting	7301 406,435	402,773	402,773	402,773	462,174	
Resource Recovery Collection - Container	7302 4,888,607	6,857,980	8,961,111	8,208,579	6,524,632	
Refuse Disposal	7303 4,542,988	5,511,345	5,532,206	5,173,878	5,534,015	
Recycling Program - Processing	7304 1,772,893	1,811,502	1,811,502	1,835,803	1,877,235	

*Sums may have discrepancies due to rounding

Public Works

DEPARTMENT SUMMARY

		Fiscal Year 2015				Fiscal Year
		Fiscal Year*				2016
		2014	Adopted	Amended*	Estimated	2016
		Actuals	Budget	Budget	Actual	Adopted
Resource Recovery Collection - Cart	7305	2,728,461	2,928,443	2,928,443	2,813,771	2,913,510
Waste Reduction	7306	353,503	422,469	454,669	346,998	425,107
Street Cleaning	7307	603,479	1,055,990	1,077,990	998,181	897,893
Off-Street Parking	7401	3,811,889	4,094,208	4,099,683	4,078,852	4,185,416
Storm Water Management	7501	465,797	907,659	932,499	362,536	1,002,217
Storm Water Overlay Debt Service	7540	189,929	193,101	193,101	34,338	180,901
Mechanical Maintenance	7831	3,240,957	3,529,118	3,529,118	3,199,181	3,407,668
Communications	7832	10,602	23,100	23,100	23,100	31,700
Employee Commute Van	7833	7,899	12,456	12,456	2,768	2,818
Pool Vehicles	7836	38,223	41,783	41,783	35,537	37,450
City Schools	7837	47,871	42,725	42,725	40,000	40,000
Subtotal Other Funds		40,232,974	48,692,819	51,447,629	48,499,405	49,207,100
Total Expenditures		46,800,912	56,949,317	59,958,957	56,415,464	57,772,402

RESOURCES BY FUND

General Fund	101	5,150,392	3,087,424	3,203,873	3,301,994	3,264,674
Municipal Wharf	104	-	1,050,000	1,050,000	1,050,000	1,050,000
Gasoline Tax	221	1,913,988	1,554,951	1,554,951	1,374,370	1,374,370
Traffic Impact Fee-Citywide Fund	226	157,506	400,000	400,000	1,300,000	500,000
Clean River, Beaches & Ocean Tax Fund	235	625,544	625,945	625,945	628,444	628,444
Wastewater	721	17,892,783	20,099,308	20,099,308	19,932,846	20,781,847
Refuse	731	15,871,233	15,376,352	15,825,500	16,371,557	16,636,000
Parking	741	3,990,041	3,408,500	3,408,500	3,857,985	4,122,188
Storm Water	751	585,325	571,261	571,261	573,890	573,890
Storm Water Overlay	752	301,636	315,507	315,507	323,489	323,489
Equipment Operations	811	3,251,602	3,559,059	3,559,059	3,169,659	3,400,900
Total Resources		49,740,016	50,048,307	50,613,904	51,884,234	52,655,802
Net General Fund Cost		(1,417,546)	(4,615,831)	(4,754,212)	(4,164,701)	(4,765,801)

	FY 2014	FY 2015	FY 2016
TOTAL AUTHORIZED PERSONNEL:	232.95	234.45	235.45

*Sums may have discrepancies due to rounding

Public Works Administration

Activity Number: 4101
Fund(s): General Fund (101)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Responsible for the overall administration and direction of the various public works activities. Provides staff support to Transportation and Public Works Commission and Downtown Commission. Administers refuse, wastewater, storm water, and parking enterprise funds. Develops and implements City policy guiding maintenance of public roads, bridges, and other infrastructure.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	163,711	227,324	235,562	256,438	246,919
Services, Supplies, and Other Charges	46,163	49,531	51,531	50,747	53,356
Total Expenditures	209,874	276,855	287,093	307,185	300,275
ACTIVITY RESOURCES:					
Charges for Services	18,258	18,258	18,258	18,258	18,258
Rents, & Misc Revenues	5,000	5,000	14,000	7,000	7,000
Total Resources	23,258	23,258	32,258	25,258	25,258

Activity Number: 4102
Fund(s): General Fund (101)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Develops and manages the department's Capital Improvement Program. Provides professional engineering design, construction contract administration, and contractor controlled services for the Public Works Department and other City departments for the Capital Improvement Program. Provides private development review and approval for City-wide development as it relates to the public right-of-way and utility services, including staff support to Planning Commission and Zoning Board and related duties. Furnishes engineering consultation to other City departments, other agencies, private developers, private engineers, contractors, and the general public. Provides inspections services for the City and City-related projects.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	486,148	475,534	475,534	392,759	537,676
Services, Supplies, and Other Charges	135,697	162,384	182,571	145,216	162,278
Total Expenditures	621,845	637,918	658,105	537,975	699,954
ACTIVITY RESOURCES:					
Licenses and Permits	104,559	88,100	88,100	97,600	97,600
Grants	336	-	-	-	-
Charges for Services	71,493	73,300	73,300	86,800	85,300
Rents, & Misc Revenues	567	-	-	-	-
Total Resources	176,954	161,400	161,400	184,400	182,900

Public Works Operations

Activity Number: 4103
Fund(s): General Fund (101)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Responsible for management of street maintenance and sidewalk repair, flood control, traffic maintenance, traffic signals and street lights, fleet maintenance and facilities maintenance, and the corporation yard.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	70,920	75,211	75,211	78,008	94,355
Services, Supplies, and Other Charges	21,000	34,590	34,590	32,938	33,994
Total Expenditures	91,921	109,801	109,801	110,946	128,349

Facilities Services

Activity Number: 4110
Fund(s): General Fund (101)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

This activity provides custodial and cleaning services, facility maintenance, minor construction and energy efficiency retrofitting/monitoring for City facilities.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Personnel Services	405,722	480,045	480,045	460,350	529,173
Services, Supplies, and Other Charges	458,194	813,711	819,370	775,369	761,124
Capital Outlay	-	-	-	-	28,000
Total Expenditures	863,915	1,293,756	1,299,415	1,235,719	1,318,297
ACTIVITY RESOURCES:					
Charges for Services	108,216	108,216	108,216	108,216	108,216
Rents, & Misc Revenues	-	-	-	3,800	3,800
Total Resources	108,216	108,216	108,216	112,016	112,016

Street Maintenance and Sidewalk Repair

Activity Number: 4210
Fund(s): General Fund (101)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

This activity maintains the City's street surfaces, curbs, gutters, surface storm drainage systems, San Lorenzo River and Branciforte creek flood control systems. May repair sidewalks, curbs, and gutters adjacent to City-owned properties to reduce the City's liability and protect the public.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	555,939	706,829	675,569	645,137	726,521
Services, Supplies, and Other Charges	495,884	625,552	664,880	545,064	754,021
Capital Outlay	-	155,000	159,558	159,578	89,000
Total Expenditures	1,051,823	1,487,381	1,500,007	1,349,779	1,569,542
ACTIVITY RESOURCES:					
Charges for Services	2,196	2,800	2,800	1,500	2,200
Total Resources	2,196	2,800	2,800	1,500	2,200

Activity Number: 4220
Fund(s): General Fund (101)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides administration and engineering for all parking control and traffic management programs and projects. Coordinates bicycle/pedestrian and alternative transportation programs and facilities. Responsible for staffing of the Downtown Commission and assists with staffing the Transportation and Public Works Commission. Provides professional engineering design of capital improvement projects relating to traffic and parking. Provides private development review as it relates to traffic and parking.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	293,429	345,501	345,501	362,557	399,969
Services, Supplies, and Other Charges	230,619	356,325	536,176	455,438	284,511
Total Expenditures	524,048	701,826	881,677	817,995	684,480
ACTIVITY RESOURCES:					
Grants	149,486	-	107,449	185,000	110,000
Charges for Services	-	-	-	1,775	1,800
Total Resources	149,486	-	107,449	186,775	111,800

Parking Services

Activity Number: 4221
Fund(s): General Fund (101)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides for all parking control and enforcement in the City, including patrol of metered and timed parking spaces, lots, garages, and residential parking permit areas. Provides installation, maintenance, and repairs of parking meters, gates, and pay equipment; collects monies from meters and pay stations; cleans and maintains parking lots (Maintenance of downtown parking district lots and equipment is funded in Activity 7401-Off Street Parking).

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	1,174,603	1,162,342	1,162,342	1,138,528	1,264,891
Services, Supplies, and Other Charges	453,476	550,835	556,697	517,209	466,618
Capital Outlay	65,708	67,500	87,700	87,354	124,000
Total Expenditures	1,693,787	1,780,677	1,806,739	1,743,091	1,855,509

Traffic Maintenance

Activity Number: 4223
Fund(s): General Fund (101)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Installs and maintains traffic and parking painting, signing, and traffic management devices. Provides supervision of traffic signal and street lighting.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	437,847	493,567	446,678	491,726	505,620
Services, Supplies, and Other Charges	178,674	384,332	431,221	391,175	353,468
Capital Outlay	-	-	-	-	71,000
Total Expenditures	616,521	877,899	877,899	882,901	930,088

Traffic Signal Maintenance

Activity Number: 4224
Fund(s): Gasoline Tax (221)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

This activity provides for the operation and maintenance of 41 City-owned traffic signals and other related equipment.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	152,725	168,650	168,650	153,291	160,124
Services, Supplies, and Other Charges	161,335	238,362	238,362	197,057	223,453
Total Expenditures	314,060	407,012	407,012	350,348	383,577

Street Lighting

Activity Number: 4225
Fund(s): Gasoline Tax (221)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides for the operation and maintenance of approximately 1,800 City-owned streetlights. Funds maintenance contracts and power costs for approximately 1,200 PG&E-owned lights.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	426,846	496,540	504,015	496,690	496,690
Debt Service	18,714	25,000	25,000	25,000	25,000
Total Expenditures	445,561	521,540	529,015	521,690	521,690

Wharf Gate Operations

Activity Number: 4226

Fund(s): General Fund (101 & 104)

Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides for operation and maintenance of the attended parking gate at the Municipal Wharf, as well as permit parking, special event and promotional parking programs on the Wharf.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	379,938	404,896	404,896	322,698	434,530
Services, Supplies, and Other Charges	78,720	84,147	84,354	62,466	86,097
Capital Outlay	-	64,200	64,200	64,200	14,200
Total Expenditures	458,657	553,243	553,450	449,364	534,827
ACTIVITY RESOURCES:					
Charges for Services	1,161,163	1,000,000	1,000,000	965,355	1,000,000
Rents, & Misc Revenues	70,805	50,000	50,000	49,940	50,000
Total Resources	1,231,968	1,050,000	1,050,000	1,015,295	1,050,000

Bicycle/Pedestrian System Maintenance

Activity Number: 4227
Fund(s): Gasoline Tax (221)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides for maintenance and minor improvements to bikeways, bike parking and pedestrian ways. Funding from annual TDA grant allocation.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	-	32,000	32,000	32,000	32,000
Total Expenditures	-	32,000	32,000	32,000	32,000

Activity Number: 4228

Fund(s): Traffic Impact Fee-Citywide Fund (226)

Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Citywide traffic impact fees are charged on all land use and construction permits that create a notable traffic impact, in order to provide funds to design, administer, acquire right-of-way, and construct planned traffic improvement projects.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	37,380	47,713	47,713	45,739	52,182
Services, Supplies, and Other Charges	5	-	-	-	-
Total Expenditures	37,385	47,713	47,713	45,739	52,182

Parking Citation and Permits Office

Activity Number: 4229
Fund(s): General Fund (101)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Accepts and processes payments for parking citations; administers requests for hearings on citations and claims for unpaid citations; administers residential and garage parking permits.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	312,262	332,251	332,251	320,288	343,840
Services, Supplies, and Other Charges	123,285	204,891	204,891	160,816	200,141
Total Expenditures	435,547	537,142	537,142	481,104	543,981
ACTIVITY RESOURCES:					
Charges for Services	2,820	5,000	5,000	1,000	5,000
Total Resources	2,820	5,000	5,000	1,000	5,000

Clean River, Beaches & Oceans

Activity Number: 4235

Fund(s): Clean River, Beaches & Ocean Tax Fund (235)

Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides funding for water quality programs to prevent pollution from reaching our waterways and beaches.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	156,800	233,291	233,291	249,287	288,835
Services, Supplies, and Other Charges	282,071	702,269	741,052	743,940	530,962
Capital Outlay	28,234	-	100,705	100,705	70,000
Total Expenditures	467,104	935,560	1,075,048	1,093,932	889,797

Wastewater Customer Service

Activity Number: 7201
Fund(s): Wastewater (721)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Funds wastewater share of the City Water Department customer service operation, which handles billing and accounting for wastewater service, as well as start-up and ending service, customer complaints, and providing information to the public.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	300,108	297,019	297,019	297,019	314,321
Capital Outlay	-	-	-	-	5,417
Total Expenditures	300,108	297,019	297,019	297,019	319,738

Wastewater Collections Control

Activity Number: 7202
Fund(s): Wastewater (721)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides for the operation and maintenance of the City's subsurface storm water and wastewater systems. This includes maintenance and repair of catch basins, pumps, and City-wide pump station facilities, collection lines and structures in the wastewater and subsurface storm water systems.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	1,362,636	1,595,422	1,595,422	1,502,077	1,788,144
Services, Supplies, and Other Charges	462,235	619,491	753,637	598,850	705,391
Capital Outlay	12,821	449,000	449,000	438,732	150,000
Total Expenditures	1,837,692	2,663,913	2,798,059	2,539,659	2,643,535
ACTIVITY RESOURCES:					
Rents, & Misc Revenues	46	-	-	-	-
Total Resources	46	-	-	-	-

Wastewater Treatment Facility

Activity Number: 7203
Fund(s): Wastewater (721)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides for the operation, monitoring and maintenance of a regional wastewater treatment and disposal facility. Wastewater treatment and ocean outfall disposal is provided for the City of Santa Cruz and the Santa Cruz County Sanitation District (Live Oak, Capitola, Soquel and Aptos). Septage disposal is provided for the County of Santa Cruz. Disposal of the City of Scotts Valley's Wastewater Treatment Plant effluent is provided through the City of Santa Cruz Wastewater Treatment Facility Outfall.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	3,620,409	3,990,403	3,990,403	3,751,809	4,263,608
Services, Supplies, and Other Charges	4,254,645	5,152,108	5,203,795	5,276,726	5,029,711
Capital Outlay	32,514	349,400	514,407	467,983	709,700
Total Expenditures	7,907,569	9,491,911	9,708,605	9,496,518	10,003,019
ACTIVITY RESOURCES:					
Charges for Services	-	15,000	15,000	40,000	40,000
Total Resources	-	15,000	15,000	40,000	40,000

Secondary Plant Parks Mitigation

Activity Number: 7204
Fund(s): Wastewater (721)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides for the operation and maintenance of Neary Lagoon Park and mitigation areas for construction of Wastewater Plant Secondary Facilities.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	304,620	324,480	324,480	313,748	330,177
Services, Supplies, and Other Charges	96,134	111,825	111,825	112,943	114,505
Total Expenditures	400,754	436,305	436,305	426,691	444,682

Wastewater Source Control

Activity Number: 7205
Fund(s): Wastewater (721)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides inspection, sampling, public education, and monitoring of business and industrial establishments to limit discharge of harmful constituents into the sanitary wastewater system and storm drain system. Issues wastewater and groundwater discharge permits to industrial dischargers. Issues citations and levies fines for code violations. This program is a requirement of the State of California and the U.S. Environmental Protection Agency.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	401,283	405,822	405,822	411,396	425,925
Services, Supplies, and Other Charges	85,660	141,664	143,281	138,559	157,939
Total Expenditures	486,943	547,486	549,103	549,955	583,864
ACTIVITY RESOURCES:					
Charges for Services	-	-	-	6,000	6,000
Total Resources	-	-	-	6,000	6,000

Wastewater Pump House

Activity Number: 7206
Fund(s): Wastewater (721)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides for the operation and maintenance of the influent sewage pumping station at the Wastewater Treatment Facility.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	36,700	51,000	51,000	49,500	51,000
Capital Outlay	53,494	-	-	-	35,000
Total Expenditures	90,194	51,000	51,000	49,500	86,000

Wastewater Admin Charges

Activity Number: 7207
Fund(s): Wastewater (721)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Accounts for administrative service charges for the wastewater fund.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	722,188	723,380	723,380	782,718	784,377
Total Expenditures	722,188	723,380	723,380	782,718	784,377

Activity Number: 7208
Fund(s): Wastewater (721)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides analytical, monitoring and consultative services for the City's sewer, storm water and related environmental analyses, including Pretreatment, Collection, and Operations, and discharge from the treatment facility. Compiles, reviews, and reports data for facility permit and treatment processes. Provides contract lab services to other departments and local agencies upon request.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	314,012	418,160	418,160	344,481	433,072
Services, Supplies, and Other Charges	357,692	558,513	605,396	591,113	733,313
Capital Outlay	32,905	35,000	35,000	47,500	82,000
Total Expenditures	704,609	1,011,673	1,058,556	983,094	1,248,385

2005 Wastewater Revenue Bonds

Activity Number: 7241
Fund(s): Wastewater (721)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Funds principal and interest payments on issued debt.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Debt Service	286,675	-	-	-	-
Total Expenditures	286,675	-	-	-	-

Sewer Debt Service

Activity Number: 7242
Fund(s): Wastewater (721)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Funds principal and interest payments on issued debt.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Debt Service	3,122,600	3,691,655	3,691,655	3,774,247	3,691,518
Total Expenditures	<u>3,122,600</u>	<u>3,691,655</u>	<u>3,691,655</u>	<u>3,774,247</u>	<u>3,691,518</u>

Refuse Customer Accounting

Activity Number: 7301
Fund(s): Refuse (731)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Funds refuse share of the City Water Department Customer Service operation, which handles billing and accounting for refuse services, as well as start-up and ending refuse and recycling service, customer complaints, and providing information to the public.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	406,435	402,773	402,773	402,773	456,757
Capital Outlay	-	-	-	-	5,417
Total Expenditures	406,435	402,773	402,773	402,773	462,174

Resource Recovery Collection - Containers

Activity Number: 7302

Fund(s): Refuse (731)

Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Responsible for collection of refuse, recycling, and organic materials from customers using large containers. Also includes Refuse Fund administrative costs.

	Fiscal Year	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
EXPENDITURES BY ACTIVITY:					
Personnel Services	2,745,948	2,900,948	2,900,948	2,784,076	3,011,676
Services, Supplies, and Other Charges	1,840,565	2,220,422	2,234,855	2,058,272	2,236,578
Capital Outlay	-	1,236,394	3,325,092	2,866,015	862,000
Debt Service	302,093	500,216	500,216	500,216	414,378
Total Expenditures	4,888,607	6,857,980	8,961,111	8,208,579	6,524,632

Activity Number: 7303
Fund(s): Refuse (731)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Maintains and operates the sanitary landfill at the Resource Recovery Facility (RRF) for use by the City refuse operation and private individuals and businesses from the City. Diverts and processes greenwaste and construction and demolition debris. Ensures that the landfill meets all local, state, and federal regulatory requirements. Operates and performs field maintenance on equipment used at the landfill. Funds the Household Hazardous Waste Drop-Off site through a contract with the County.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	2,161,955	2,244,635	2,244,635	2,156,910	2,407,969
Services, Supplies, and Other Charges	1,493,037	2,052,791	2,073,652	1,901,359	2,145,370
Capital Outlay	25,870	342,000	342,000	242,333	175,000
Debt Service	862,127	871,919	871,919	873,276	805,676
Total Expenditures	4,542,988	5,511,345	5,532,206	5,173,878	5,534,015

Recycling Program - Processing

Activity Number: 7304
Fund(s): Refuse (731)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Operates and maintains the recycling drop-off and processing center at the City Resource Recovery Facility. Accepts, sorts, and processes recyclable items, such as newspapers, metals, glass, appliances, plastics, etc., and sells materials to commercial markets.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	976,358	1,001,408	1,001,408	1,026,814	1,058,453
Services, Supplies, and Other Charges	685,329	810,094	810,094	808,989	818,782
Capital Outlay	111,206	-	-	-	-
Total Expenditures	1,772,893	1,811,502	1,811,502	1,835,803	1,877,235

Resource Recovery Collection - Cart

Activity Number: 7305
Fund(s): Refuse (731)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Responsible for collection of refuse, recycling, and organic materials from customers using carts.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	1,200,234	1,202,267	1,202,267	1,237,220	1,287,557
Services, Supplies, and Other Charges	872,012	1,089,056	1,089,056	952,631	1,003,243
Capital Outlay	-	-	-	-	32,000
Debt Service	656,215	637,120	637,120	623,920	590,710
Total Expenditures	2,728,461	2,928,443	2,928,443	2,813,771	2,913,510
ACTIVITY RESOURCES:					
Grants	45,000	-	-	160,000	-
Total Resources	45,000	-	-	160,000	-

Waste Reduction

Activity Number: 7306
Fund(s): Refuse (731)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Promotes waste reduction to meet City and State goals through public information and education programs about solid waste source reduction, reuse, recycling, household hazardous waste disposal, composting, pollution prevention, and related areas.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	252,023	265,369	265,369	188,454	249,871
Services, Supplies, and Other Charges	101,480	157,100	189,300	158,544	175,236
Total Expenditures	353,503	422,469	454,669	346,998	425,107
ACTIVITY RESOURCES:					
Grants	8,445	16,352	30,500	16,557	16,000
Rents, & Misc Revenues	31	-	-	-	-
Total Resources	8,476	16,352	30,500	16,557	16,000

Activity Number: 7307
Fund(s): Refuse (731)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Responsible for the regular sweeping to remove refuse and debris from streets and bike paths within the commercial and residential areas of the City in order to reduce litter, rodents, and water pollution, and to promote safety.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	430,341	450,467	450,467	422,743	486,628
Services, Supplies, and Other Charges	173,139	226,223	226,223	184,984	221,965
Capital Outlay	-	310,000	332,000	321,154	120,000
Debt Service	-	69,300	69,300	69,300	69,300
Total Expenditures	603,479	1,055,990	1,077,990	998,181	897,893

Off-Street Parking

Activity Number: 7401
Fund(s): Parking (741)
Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides for the management, security, maintenance, enforcement, and collection of all parking meters, garages, and public parking lots within the Downtown Parking District. Directs and administers activities such as bicycle parking, permit programs, lot signage, etc., within the district.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	2,218,981	2,176,687	2,176,687	2,266,298	2,326,027
Services, Supplies, and Other Charges	980,196	1,368,442	1,368,629	1,281,275	1,408,222
Capital Outlay	111,010	88,300	93,588	70,500	28,000
Debt Service	501,702	460,779	460,779	460,779	423,167
Total Expenditures	3,811,889	4,094,208	4,099,683	4,078,852	4,185,416
ACTIVITY RESOURCES:					
Charges for Services	-	20,000	20,000	20,000	-
Rents, & Misc Revenues	23	3,000	3,000	3,000	-
Total Resources	23	23,000	23,000	23,000	-

Storm Water Management

Activity Number: 7501

Fund(s): Storm Water (751)

Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Provides funding for various engineering, design, and management services required for implementation of the San Lorenzo River flood control projects, and for federal and state mandated storm water pollution prevention programs.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	96,724	114,254	114,254	111,679	116,487
Services, Supplies, and Other Charges	161,835	582,708	607,548	213,390	688,343
Debt Service	207,237	210,697	210,697	37,467	197,387
Total Expenditures	465,797	907,659	932,499	362,536	1,002,217
ACTIVITY RESOURCES:					
Grants	29,311	-	-	-	-
Total Resources	29,311	-	-	-	-

Storm Water Overlay Debt Service

Activity Number: 7540

Fund(s): Storm Water Overlay (752)

Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Funds principal and interest payments on issued debt.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Debt Service	189,929	193,101	193,101	34,338	180,901
Total Expenditures	189,929	193,101	193,101	34,338	180,901

Mechanical Maintenance

Activity Number: 7831

Fund(s): Equipment Operations (811)

Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Responsible for furnishing maintenance services for City-owned vehicles and mechanical equipment. This activity is supported through vehicle maintenance charges to user departments.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	969,494	1,060,818	1,060,818	1,001,826	1,119,262
Services, Supplies, and Other Charges	2,271,463	2,453,300	2,446,800	2,182,355	2,288,406
Capital Outlay	-	15,000	21,500	15,000	-
Total Expenditures	3,240,957	3,529,118	3,529,118	3,199,181	3,407,668
ACTIVITY RESOURCES:					
Charges for Services	40,886	45,250	45,250	33,500	41,000
Total Resources	40,886	45,250	45,250	33,500	41,000

Activity Number: 7832

Fund(s): Equipment Operations (811)

Department: Public Works

ACTIVITY SUMMARY

Activity Description:

Plans, coordinates and manages radio communications systems for all City departments. Responsibilities include administration of the equipment maintenance contract, reassignment of equipment from one department to another and review of the compatibility of new radio purchases with existing systems in the City.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	10,602	13,100	13,100	13,100	11,700
Capital Outlay	-	10,000	10,000	10,000	20,000
Total Expenditures	10,602	23,100	23,100	23,100	31,700

Employee Commute Van

Activity Number: 7833

Fund(s): Equipment Operations (811)

Department: Public Works

ACTIVITY SUMMARY

Activity Description:

A grant provided by the Monterey Bay Unified Air Pollution Control District was used to purchase an employee commute van and a number of City employees have formed a van pool and pay the costs for the operation and maintenance of the van in an effort to reduce pollution and traffic.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	7,899	12,456	12,456	2,768	2,818
Total Expenditures	7,899	12,456	12,456	2,768	2,818
ACTIVITY RESOURCES:					
Charges for Services	3,703	3,700	3,700	4,000	4,100
Total Resources	3,703	3,700	3,700	4,000	4,100

Pool Vehicles

Activity Number: 7836

Fund(s): Equipment Operations (811)

Department: Public Works

ACTIVITY SUMMARY

Activity Description:

This activity accounts for costs associated with pool vehicles.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	38,223	41,783	41,783	35,537	37,450
Total Expenditures	38,223	41,783	41,783	35,537	37,450

Activity Number: 7837

Fund(s): Equipment Operations (811)

Department: Public Works

ACTIVITY SUMMARY

Activity Description:

The City has a cooperative agreement to provide fuel to Santa Cruz City Schools. This activity accounts for the costs and payments from City Schools for the fuel.

		Fiscal Year 2015			
	Fiscal Year 2014 Actuals	Adopted Budget	Amended Budget	Estimated Actual	Fiscal Year 2016 Adopted
EXPENDITURES BY ACTIVITY:					
Services, Supplies, and Other Charges	47,871	42,725	42,725	40,000	40,000
Total Expenditures	47,871	42,725	42,725	40,000	40,000

Public Works

Capital Projects

Fund	Project Number	Project Title	Fiscal Year 2015 Estimated	Fiscal Year 2016 Adopted Budget
Gas Tax Fund				
221	c401103	Bay/High Intersection Improvements	648,110	-
221	c401303	Beach/Cliff Traffic Signal	230,000	-
221	c400035	Beach/Pacific (Wharf) Intersection Roundabout	2,324,113	-
221	c401001	Branciforte Creek Bike/Pedestrian Bridge	2,809,618	-
221	m401302	Bridge Maintenance	200,000	-
221	c401302	Broadway/Riverside Intersection Pedestrian Improvements	75,000	-
221	c401210	Chestnut St Slip Out - Phase 2	240,640	-
221	c401013	Citywide Streetlight LED Retrofit-Phase 4	724,706	-
221	c401602	Citywide Traffic Signal Controller Upgrade	-	165,000
221	c401113	Gault School Sidewalk Infill	15,193	-
221	c409321	Murray Street Bridge Seismic Retrofit and Barrier Rail	9,220,286	-
221	c401104	Ocean/Broadway Intersection Study	75,000	-
221	c401410	Ocean/Water Intersection Improvements	600,000	150,000
221	c401202	River/River Street South Intersection Study	175,000	-
221	c401105	Riverside/Second Intersection Improvements	174,705	-
221	c400058	San Lorenzo River Trestle Bridge Connections Project	544,769	-
221	c401003	Soquel/at Frederick Minor Widening	322,066	-
221	c400804	Soquel/Park Way Traffic Signal Improvements	67,295	-
221	c401402	State Route 1 Bridge Replacement	1,350,000	-
221	c400805	State Route 1/9 Intersection Improvements	5,431,303	-
221	m400819	West Cliff Drive Multi-use Path Pavement Rehabilitation	549,263	-
221	c401211	Westlake School Pedestrian Safety	445,672	-
Total Gas Tax Fund			26,222,739	315,000
Clean Rivers, Oceans, & Beaches Fund				
235	c401414	Clean Beach Initiative - Cowell Beach	953,654	-
235	c401415	Downtown Parking Lot #9 LID Retrofit	198,907	-
235	c401603	Harvey West Ball Field Drainage Design	-	30,000
Total Clean Rivers, Oceans, & Beaches Fund			1,152,561	30,000

Public Works

Capital Projects

Fund	Project Number	Project Title	Fiscal Year 2015 Estimated	Fiscal Year 2016 Adopted Budget
General Capital Improvement Fund				
311	c401401	Arana Gulch Connection - Agnes St	405,295	-
311	c401319	Arana Gulch Multi Use Trail - Broadway/Brommer	2,003,744	-
311	c401507	Bay Drive Storm Damage Repair	175,000	-
311	c401610	Catch Basin Replacement Program	-	70,000
311	c401505	Chestnut Street Storm Drain Replacement	50,000	-
311	c401308	Curtis Storm Drain - Phase 1	10,000	150,000
311	c401309	East Cliff Emergency Repair at Alhambra Ave	149,500	-
311	c401611	Front-Pacific Historic Wall Repair	-	250,000
311	c401513	Green Lane Pilot Project	30,000	50,000
311	c401418	LED light replacement (citywide)	63,741	150,000
311	c401419	LED light replacement (Laurel, Soquel)	50,547	-
311	c401301	Market Street at Goss Minor Widening	200,000	-
311	c401413	MB Sanctuary Scenic Trail (Rail Trail) Segment 7	800,000	-
311	c401004	Mission Street Hill Utility Undergrounding	322,623	-
311	c401503	Neary Flood Control Pump Station-Steel Pipe Replacement	50,000	-
311	c401417	Ocean St Adaptive Signal Control	414,000	-
311	c401411	Ocean Street Beautification	1,481,921	-
311	c401506	Pacific Avenue Streetlight Replacement	145,000	-
311	c401609	Pedestrian Crosswalk Safety Projects	-	100,000
311	c401310	Radar Speed Feedback Signs	63,000	-
311	c401208	Riverside Ave Utility Underground Phase II	3,814,621	1,650,000
311	c401612	Sidewalk and Access Ramp Program	-	182,436
311	c401420	Sinkhole Repair - W Cliff & Woodrow	29,297	-
311	c401601	Streetlights-555 Pacific to Roundabout	-	-
311	c401307	Trevethan Storm Drain Project - Phase 1	10,000	-
311	c401212	UCSC Smart Bike Lockers	74,861	-
311	c401008	UCSC-City Transportation Improvements & Studies	250,000	-
311	c401009	UCSC-City-Clue Public Transportation System Planning	99,040	-
311	c401501	West Cliff Drive Revetment Repair	-	75,000
311	m401402	West Cliff Stair Repair at Indicators	141,500	-
Total General Capital Improvement Fund			10,833,690	2,677,436

Public Works

Capital Projects

Fund	Project Number	Project Title	Fiscal Year 2015 Estimated	Fiscal Year 2016 Adopted Budget
Arterial Streets & Roads Fund				
317	c400809	City Arterial and Collector Street Reconstruction and Overlay	11,218,057	5,000,000
317	c400810	City Residential and Collector Street Reconstruction and Overlay	2,679,230	2,300,000
Total Arterial Streets & Roads Fund			13,897,287	7,300,000
Wastewater Fund				
721	c401406	Eastside Alley Sewer Project	50,000	950,000
721	m401404	Fair Ave Sewer Lining	595,500	-
721	m401403	Hagemann Aerial Sewer Rehabilitation	175,000	-
721	c409669	Jesse Street Marsh	133,881	-
721	c401305	Ladera Drive Sewer	-	400,000
721	m409668	Neary Lagoon Park Rehab-Improvements	601,953	250,000
721	m401601	Pump Station P11-SP101 Modifications	-	200,000
721	c401315	San Lorenzo River Sanitary Sewer Siphon	326,546	-
721	c401511	Sewer System Improvements	600,000	600,000
721	c401608	Wastewater Treatment Facility - Laboratory Modernization	-	250,000
721	m401201	Wastewater Treatment Facility Centrifuge Rebuild	949,103	400,000
721	m401303	Wastewater Treatment Facility Secondary Clarifier Repairs	391,165	200,000
721	c401605	Wastewater Treatment facility-Bioassay Laboratory	-	300,000
721	c401510	Wastewater Treatment Facility-County Odor Control System	-	120,000
721	m409659	Wastewater Treatment Plant Equipment Replacement	1,333,385	480,000
721	c401607	WWTF - Upgrade Digester Equipment	-	100,000
721	c401407	WWTF Water Piping Rehabilitation	100,000	-
721	c401604	WWTF-Reclaim Water	-	250,000
Total Wastewater Fund			5,256,533	4,500,000
Refuse Fund				
731	c401613	CNG Fueling Station and Fleet Maintenance Shop Safety Improvements	-	90,000
731	c401312	Dimeo Lane Paving and Storm Drain	65,294	-
731	c401204	Food Waste Collection and Conversion	77,654	-
731	c400046	Landfill Design/Construction	2,598,055	-
731	c401205	Recycling Center Dust Control	19,567	-
731	c401512	Sanitation Building Shower/Locker Room Expansion	150,000	-
Total Refuse Fund			2,910,570	90,000

For more information about the projects listed above, please refer to the Capital Improvement Program section of this document.

Public Works

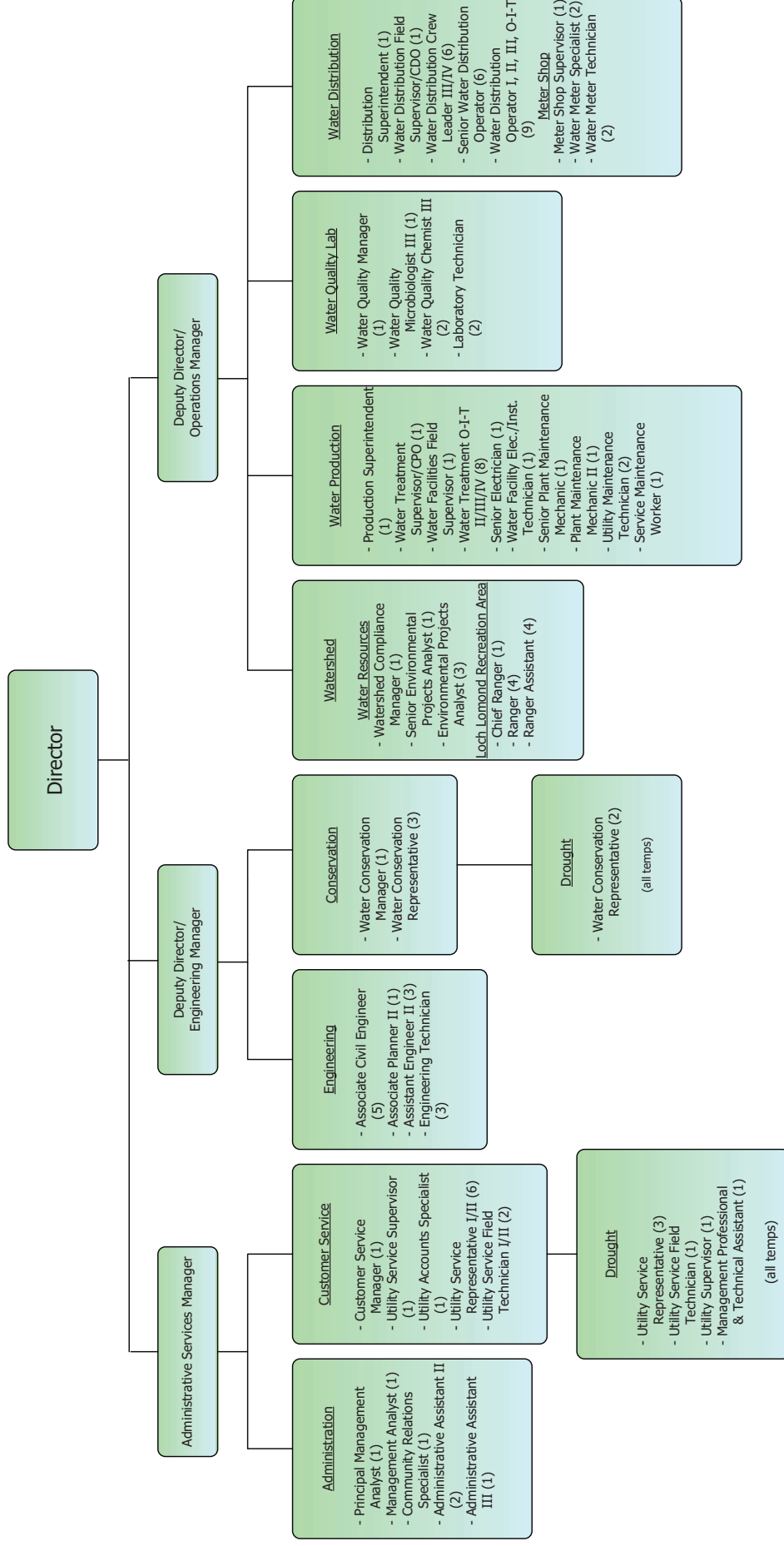
Capital Projects

Fund	Project Number	Project Title	Fiscal Year 2015 Estimated	Fiscal Year 2016 Adopted Budget
Parking Fund				
741	c400053	Downtown Parking Structure	1,500,000	-
741	c400007	Lot 7, Front/Cathcart Reconstruction	603,962	-
741	c401508	River-Front and Cedar Garages Deck Restoration	350,000	500,000
741	c401509	River-Front Garage Elevator	250,000	-
741	c401311	River-Front Parking Structure Improvements	140,044	-
Total Parking Fund			2,844,006	500,000
Storm Water Overlay Fund				
752	c401314	San Lorenzo River Levee Storm Drain Maintenance	149,000	-
752	c401207	San Lorenzo River Pump Station #2	135,741	-
752	c409512	SLR Flood Control Restoration and Beautification Project	529,190	-
752	c401416	SLR Parkway Levee Improvements	525,741	-
Total Storm Water Overlay Fund			1,339,672	-
Total Public Works Projects			64,457,058	15,412,436

Water



Water Department



DEPARTMENT SUMMARY
DEPARTMENT DESCRIPTION

The mission of the Water Department is to ensure public health and safety by providing a clean, safe, and reliable supply of water. We strive to serve the community in a courteous, efficient, cost effective, and environmentally sustainable manner.

We are passionate about our work, and try to instill our values of integrity, innovation, objectivity, professionalism, teamwork, and transparency in everything we do. We collect water, move it, store it, treat it, distribute it, track how much is used, and bill our customers for their use. We're at the end of the phone when they call with questions and we're smiling faces when they visit the department. We educate our customers about how to use less water and provide them the tools to do so. Our work includes the maintenance and operation of Loch Lomond Recreation area, as well as the protection of the Majors, Liddell, Newell Creek, Zayante, and Laguna watersheds. We take pride in meeting the diverse needs of the broad region we serve.

FY 2015 ACCOMPLISHMENTS

- The record drought that began in the winter of 2013-2104 and continued through the winter of 2014-15 was the big story for FY 15. Beginning in the spring of 2014 and continuing largely unabated through the present time, many Water Department staff have had drought response and drought management as their key focus. Response to the drought has ranged from the tremendous efforts of Customer Service and Water Conservation staff to support customers through implementation of water rationing for the first time in 25 years, to the daily efforts of Water Production staff to maximize water production from existing sources, while still meeting demanding and often changeable bypass flow requirements. A sampling of additional drought management related accomplishments for FY 15 includes:
 - Planned, developed, and implemented a Water School program for those receiving excess use charges on their water bills due to exceeding their water allocation. Customers attending Water School were eligible for a one-time elimination of excess use charges. 674 customers attended the Water School classes resulting in the elimination of more than \$421K in excess use charges. The Santa Cruz Water School program received national and international media attention for its innovation and effectiveness. Media outlets covering the program included National Public Radio, the New York Times, the Guardian, Al Jazeera, and BBC World News.
 - Processed some 2,100 customer requests for exceptions and additional water allocations due to household size, special circumstances, and home businesses, such as day care, where additional water was needed to maintain health and safety standards.
 - Worked with 148 large landscape customers including golf courses and parks to establish and implement water budget allocations under water rationing. In addition to the water school classes focused on residential use, 702 people attended other water school classes focused on large landscape use. An additional \$462K in penalties was removed as a result of the large landscape water school attendance.

CITY COUNCIL *DRAFT* STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

FY 2015 ACCOMPLISHMENTS (continued)

- Worked with 103 large businesses that were required to develop water conservation plans and complete water audits under stage 3 of the Water Shortage Contingency Plan, achieved nearly full compliance with this requirement. Staff also worked with UCSC to reduce water use by 24 million gallons (or 24%) during 2014.
- Planned, developed, and implemented a customer appeal process that used independent hearing officers and processed six cases. The number of cases going to appeal was greatly reduced by the availability of the Water School program.
- Replaced San Lorenzo River Pump #1 with a new variable speed pump which enabled pumping at a broader and lower flow rate. Water pumping from the Felton Diversion to Loch Lomond occurred for more than 50 days during the winter of 2014-2015, helping Loch Lomond recover to nearly 80% of capacity prior to the beginning of the 2015 demand season.
- Lowered the Loch Lomond aerators approximately 50 feet due to the lower water levels in the lake.
- Worked with state and federal fishery management agencies and the State Water Resources Control Board to develop agreements to provide lower flow releases, including approval for an initial and renewed Temporary Urgency Change Petition to reduce flow releases from Newell Creek dam from 1 cfs to 0.1cfs. This change resulted in retaining some 200 million gallons of water in Loch Lomond reservoir, providing an extra cushion during the ongoing drought.
- Updated the Water Shortage Contingency Plan and Municipal Code Section 16.01 to incorporate key changes generated from appeals decisions and key lessons learned from the implementation of Stage 3 water restrictions.
- Documented procedures and systems developed for implementation of Stage 3 water restrictions to inform any future implementation of water rationing.
- While spending considerable organizational focus on drought response, during FY 15 the Santa Cruz Water Department also:
 - Played an active role in leading and supporting the City's Water Supply Advisory Committee process initiated to explore and address the City's future water supply needs, and options for addressing those needs.
 - Completed Bay Street Reservoir Tank 2 and put the second tank into service in the spring of 2015, completing a multi-year project that provides 12 million gallons of critical finished water storage on the west side of the water system.
 - Completed the rehabilitation of a 1 million gallon water storage tank at the DeLaveaga Tank site.
 - Completed the Beltz Well #12 Groundwater Treatment Plant, which will allow groundwater pumping to be shifted further inland so as to maintain protective groundwater levels along the coast.
 - Replaced approximately one mile of distribution water mains.
 - Used a risk-based approach for prioritizing projects to create and implement a CIP for FY 16.

CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

DEPARTMENT SUMMARY
FY 2015 ACCOMPLISHMENTS (continued)

- Completed 300,625 meter readings, produced and delivered 266,168 utility bills, processed more than \$23 million in customer payments, responded to 50,431 customer calls, served 29,983 customers in person, and completed 12,376 service work orders.
- Developed and implemented proposals for revised financial policies and water rates, including completing the necessary Proposition 218 process and beginning implementation of a Council-directed work plan related to revising system development charges and initiating a cost of service analysis and a process to review and develop a revised structure for water rates.
- Used available staff time resulting from the closure of the Loch Lomond recreation area during the summer and fall of 2014 to improve 3 miles of shaded fuel breaks; refurbish 2 bathrooms, 28 gates, and the Ranger residence; remove several acres of invasive exotic plants; and implement a new public tour program.
- In response to Habitat Conservation Plan impacts, rehabilitated the Coast Pump Station with in-house staff. Disassembled two old constant speed pumps and replaced them with three variable speed pumps allowing pumping to occur over a wide range of flow rates and lower flow rates.
- Installation of Reclaim water aerator system at Graham Hill Water Treatment Plant (GHWTP) based on our 2012 Pilot study showing 90% removal of Trihalomethanes (THM's) in Reclaimed water which should result in a 10% reduction in THM's overall in GHWTP finished water effluent (joint study with Water Quality Laboratory and Water Production).
- Ongoing Lake Nutrient study (nitrate and phosphate) to predict favorable conditions for Blue-Green Algae blooms in Loch Lomond. Weekly Loch Lomond monitoring increased from one day a week to two days per week, with the addition of cove and tributary monitoring sites.
- Startup of Specific Ultraviolet Absorbance monitoring of the San Lorenzo River in order to better characterize Natural Organic Matter (NOM) loading at the Graham Hill Water Treatment Plant as a tool to improve San Lorenzo River "turn out and turn in" procedures during rain events, to maximize production and minimize the use of extra treatment chemicals and preserve water quality.
- Working with production staff to identify alternative carbon products that are more effective at removing Total Organic Carbon prior to chlorination as a measure to control finished water Disinfection Byproducts.
- Evaluation of online Trihalomethane analyzer on the finished water at Graham Hill Water Treatment Plant.
- Performed cleaning of Beltz Well #10 and replaced the well pump on Beltz Well #9.
- Implemented new Arc Flash Safety mitigations which reduced employees to arc flash hazards.
- Painted the Coast Pump Station and Beltz Wells Groundwater Treatment Plant.

CITY COUNCIL *DRAFT* STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
	7. Engaged and Informed Community

FY 2016 GOALS

The short list of goals for FY 2016 presented below does not do justice to the work of our dedicated staff of 100 working in 9 different sections. Along with delivering safe, high-quality water to our thousands of customers every day, key goals for FY 2016 include:

- Continue implementing water demand reductions needed to respond to the ongoing drought and plan for restrictions in the event of continued drought in water year 2016.
- Continue to support and participate in the work of the City's Water Supply Advisory Committee, scheduled to conclude in October 2015; facilitate Council review and action on the WSAC recommendations.
- Initiate an organizational development and strategic planning process to engage employees in planning for the future of the Water Department.
- Finalize and implement a revised water rate structure.
- Work collaboratively with other regional stakeholders on the creation of one or more Groundwater Sustainability Agencies, as required by the new Groundwater Sustainability Act.
- Work collaboratively with other local and regional stakeholders on issues related to improving the health and functioning of the San Lorenzo River watershed, especially related to the aquatic and riparian ecosystem attributes so critically important to the recovery of endangered Coho salmon and threatened Steelhead trout.
- Evaluate and make a strategic and analytically-based decision about the type of advanced metering technology to pursue, including identifying and integrating any related billing system and customer information portal issues that would need to be addressed in the analysis to maximize both utility and customer benefits of new metering technology and infrastructure investments.

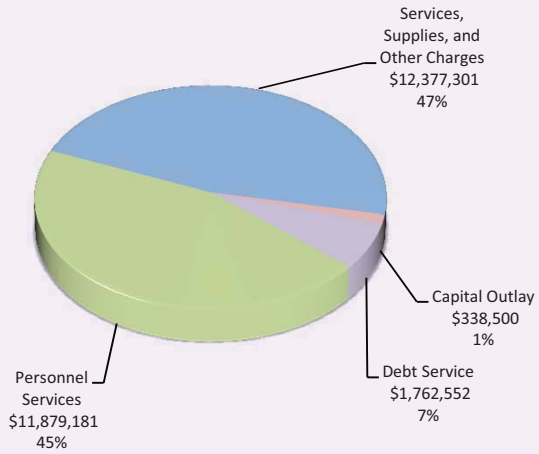
CITY COUNCIL DRAFT STRATEGIC PLAN THREE-YEAR GOALS:

1. Environmental Sustainability and Well-Managed Resource	4. Financial Stability
2. Community Safety and Well-Being	5. Organizational Health
3. Economic Vitality	6. Reliable and Forward-Looking Infrastructure and Facilities
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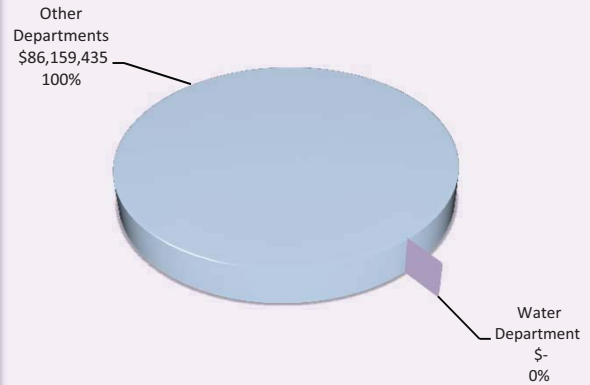
Water Department Spotlight

FY 2016 BUDGET

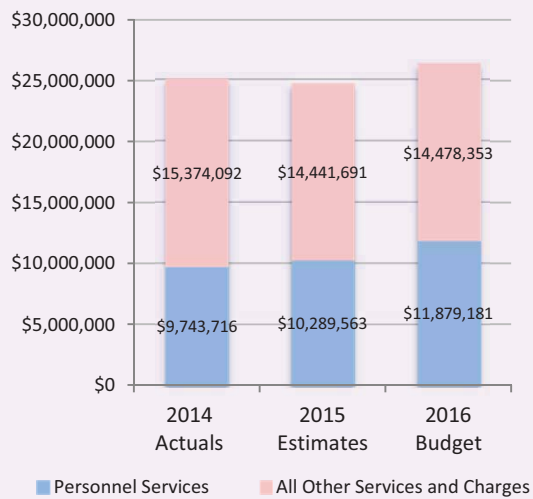
\$26,357,534



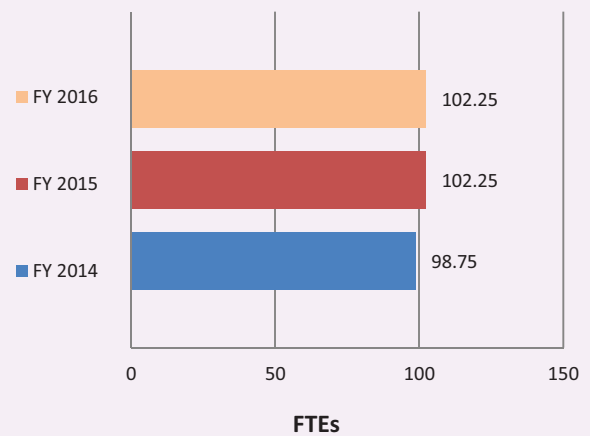
PERCENTAGE OF PRIMARY GENERAL FUND BUDGET



HISTORICAL EXPENDITURES



PERSONNEL FUNDED



DEPARTMENT SUMMARY

		Fiscal Year*	Fiscal Year 2015			Fiscal Year
		2014	Adopted	Amended*	Estimated	2016
		Actuals	Budget	Budget	Actual	Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		9,743,716	11,157,013	11,229,313	10,289,563	11,879,181
Services, Supplies, and Other Charges		13,371,481	13,227,610	14,616,629	13,264,338	12,377,301
Capital Outlay		1,151,124	540,860	608,134	486,274	338,500
Debt Service		851,488	850,546	850,546	691,079	1,762,552
Total Expenditures		25,117,808	25,776,029	27,304,622	24,731,254	26,357,534
EXPENDITURES BY ACTIVITY:						
Water Administration	7101	3,835,697	4,234,919	4,458,369	4,621,687	4,720,650
Water Engineering	7102	4,147,378	2,354,372	2,692,302	2,145,001	2,376,051
Water Customer Services	7103	1,156,201	1,341,660	1,341,660	1,191,487	1,330,926
Water Conservation	7104	697,041	932,355	1,237,310	979,537	941,326
Water Resources	7105	1,158,906	1,454,705	1,816,012	1,536,633	1,369,219
Water Production	7106	5,505,854	6,053,873	6,210,952	6,203,114	6,278,405
Water Quality	7107	879,300	920,627	921,025	888,222	996,194
Water Distribution	7108	4,886,432	4,790,342	4,945,242	3,946,441	4,418,767
Water Recreation	7109	750,497	1,161,467	1,105,567	991,780	964,580
Meter Shop	7118	739,258	1,347,808	1,248,808	1,175,654	985,611
Water Debt Service	7140	851,488	850,546	850,546	691,079	1,762,552
Drought Response 2014	7199	509,756	333,355	476,828	360,619	213,253
Subtotal Other Funds		25,117,808	25,776,029	27,304,622	24,731,254	26,357,534
Total Expenditures		25,117,808	25,776,029	27,304,622	24,731,254	26,357,534
RESOURCES BY FUND						
Water	711	24,603,616	42,729,935	45,129,935	26,060,089	57,221,775
Water System Development Fees Fund	715	687,753	600,000	600,000	1,060,000	850,000
Total Resources		25,291,369	43,329,935	45,729,935	27,120,089	58,071,775
		FY 2014			FY 2015	FY 2016
TOTAL AUTHORIZED PERSONNEL:		98.75			102.25	102.25

Water Administration

Activity Number: 7101

ACTIVITY SUMMARY

Fund(s): Water & Water System Development Fees (711 & 715)

Department: Water

Activity Description:

The Water Administration section coordinates and manages department business by focusing on the following operational areas: human resources, finances, public relations, safety, and regulatory compliance. Administration is responsible for maintaining a rate structure that reflects cost of service, funds the department's capital improvement program, and provides adequate reserves. This section also facilitates the communication and interaction with the Water Commission, City Council, City Manager's Office and regulatory agencies.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	846,227	1,078,641	1,078,641	1,170,812	1,255,255
Services, Supplies, and Other Charges	2,989,469	3,156,278	3,379,728	3,450,875	3,465,395
Total Expenditures	3,835,697	4,234,919	4,458,369	4,621,687	4,720,650

Activity Number: 7102

Fund(s): Water (711)

Department: Water

ACTIVITY SUMMARY

Activity Description:

The Water Engineering section provides engineering, planning, project design and construction management necessary for water facilities, as well as evaluation and installation of water saving technologies. The section keeps current with new technologies and water quality issues, remaining sensitive to mitigation of environmental impacts; reviews all requests for water services; maintains records of facilities, installations and maps; and oversees the Backflow Prevention Program.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	1,452,916	1,625,959	1,625,959	1,335,702	1,750,138
Services, Supplies, and Other Charges	2,694,462	728,413	1,022,673	765,629	590,913
Capital Outlay	-	-	43,670	43,670	35,000
Total Expenditures	4,147,378	2,354,372	2,692,302	2,145,001	2,376,051
ACTIVITY RESOURCES:					
Grants	-	-	-	19,097	20,000
Total Resources	-	-	-	19,097	20,000

Water Customer Services

Activity Number: 7103

Fund(s): Water (711)

Department: Water

ACTIVITY SUMMARY

Activity Description:

The Customer Services section (Santa Cruz Municipal Utilities -SCMU) provides customer service for water, sewer, refuse, and recycling services to the residents and businesses of the City of Santa Cruz, and only water services to the unincorporated surrounding areas. This section manages utility accounts and billing, processes opening and closing of accounts; and provides service in response to requests from the customers.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	817,655	927,842	927,842	824,490	941,897
Services, Supplies, and Other Charges	338,546	403,818	403,818	366,997	359,029
Capital Outlay	-	10,000	10,000	-	30,000
Total Expenditures	1,156,201	1,341,660	1,341,660	1,191,487	1,330,926
ACTIVITY RESOURCES:					
Charges for Services	643,959	641,935	641,935	641,935	691,062
Total Resources	643,959	641,935	641,935	641,935	691,062

Water Conservation

Activity Number: 7104

Fund(s): Water & Water System Development Fees (711 & 715)

Department: Water

ACTIVITY SUMMARY

Activity Description:

The Water Conservation section is responsible for promoting efficient water use and for implementing management practices that reduce customer demand for water, including public information and education activities, water budgets for large landscape customers, plumbing fixture replacement and appliance rebate programs, technical assistance, administration of landscape, and water waste regulations.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	257,372	369,767	369,767	227,228	390,285
Services, Supplies, and Other Charges	439,670	562,588	867,543	752,309	551,041
Total Expenditures	697,041	932,355	1,237,310	979,537	941,326
ACTIVITY RESOURCES:					
Rents, & Misc Revenues	415	-	-	-	-
Total Resources	415	-	-	-	-

Activity Number: 7105

Fund(s): Water (711)

Department: Water

ACTIVITY SUMMARY

Activity Description:

The Water Resources Management section is responsible for the drinking water source protection, environmental regulatory compliance, and general natural resource management. The section coordinates environmental projects related to water rights, water supply, habitat conservation, and environmental resource protection.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	463,441	508,438	508,438	518,409	556,260
Services, Supplies, and Other Charges	695,465	946,267	1,307,574	1,018,224	812,959
Total Expenditures	1,158,906	1,454,705	1,816,012	1,536,633	1,369,219

Water Production

Activity Number: 7106

Fund(s): Water (711)

Department: Water

ACTIVITY SUMMARY

Activity Description:

The Water Production section is responsible for production, operation, and maintenance of water storage, diversion, collection, pumping, and treatment facilities from all sources throughout the system.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	2,139,433	2,320,054	2,320,054	2,315,781	2,463,381
Services, Supplies, and Other Charges	3,192,523	3,554,319	3,711,398	3,708,333	3,668,524
Capital Outlay	173,898	179,500	179,500	179,000	146,500
Total Expenditures	5,505,854	6,053,873	6,210,952	6,203,114	6,278,405

Activity Number: 7107

Fund(s): Water (711)

Department: Water

ACTIVITY SUMMARY

Activity Description:

The Water Quality Control section performs all water quality testing, and oversees matters pertaining to water quality control to maintain compliance with State and Federal standards and for planning for future treatment needs.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	623,493	640,661	640,661	648,131	692,490
Services, Supplies, and Other Charges	234,355	261,966	262,364	235,091	263,704
Capital Outlay	21,452	18,000	18,000	5,000	40,000
Total Expenditures	879,300	920,627	921,025	888,222	996,194

Water Distribution

Activity Number: 7108

Fund(s): Water (711)

Department: Water

ACTIVITY SUMMARY

Activity Description:

The Water Distribution section is responsible for the maintenance and operation of all transmission mains, distribution mains, service lines, and hydrants in the service area.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	2,178,960	2,385,021	2,385,021	2,067,406	2,497,826
Services, Supplies, and Other Charges	1,999,932	2,120,321	2,275,221	1,644,035	1,870,941
Capital Outlay	707,540	285,000	285,000	235,000	50,000
Total Expenditures	4,886,432	4,790,342	4,945,242	3,946,441	4,418,767

Water Recreation

Activity Number: 7109

Fund(s): Water (711)

Department: Water

ACTIVITY SUMMARY

Activity Description:

The Water Recreation Facility section operates and maintains Loch Lomond Recreation Area. The section is also responsible for patrolling watershed property and protecting source water quality.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	525,334	682,288	682,288	586,109	696,288
Services, Supplies, and Other Charges	178,111	479,179	423,279	405,671	231,292
Capital Outlay	47,052	-	-	-	37,000
Total Expenditures	750,497	1,161,467	1,105,567	991,780	964,580
ACTIVITY RESOURCES:					
Licenses and Permits	(1,065)	600	600	-	600
Grants	-	-	-	4,931	-
Rents, & Misc Revenues	79,246	85,000	85,000	-	85,000
Total Resources	78,181	85,600	85,600	4,931	85,600

Activity Number: 7118

Fund(s): Water (711)

Department: Water

ACTIVITY SUMMARY

Activity Description:

The Meter Shop section is responsible for reading, inspecting, installing, maintaining, and replacing water meters in the service area that covers the City of Santa Cruz and the unincorporated surrounding areas.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	316,563	440,127	440,127	404,699	476,361
Services, Supplies, and Other Charges	349,230	859,321	760,321	770,955	509,250
Capital Outlay	73,465	48,360	48,360	-	-
Total Expenditures	739,258	1,347,808	1,248,808	1,175,654	985,611

Water Debt Service

Activity Number: 7140

ACTIVITY SUMMARY

Fund(s): Water & Water System Development Fees (711 & 715)

Department: Water

Activity Description:

Funds principal and interest payments on issued debt.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Debt Service	851,488	850,546	850,546	691,079	1,762,552
Total Expenditures	851,488	850,546	850,546	691,079	1,762,552

Drought Response 2014

Activity Number: 7199

Fund(s): Water (711)

Department: Water

ACTIVITY SUMMARY

Activity Description:

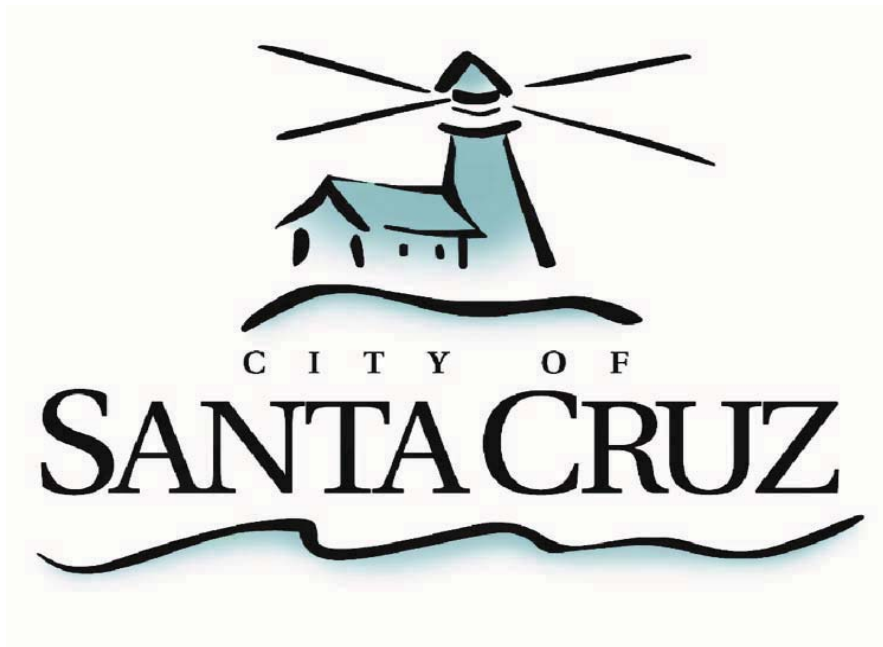
This activity accounts for expenses and revenues beyond the department's base operating budget related to Stage 3 (or higher) Water Shortage Emergency incurred in calendar year 2014. Tracking of such expenses and revenues will begin with the Stage 3 Water Shortage Emergency declared by City Council on February 25, 2014 and continuing until such emergency is reduced to Stage 2 or lower.

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended Budget	Estimated Actual	
EXPENDITURES BY ACTIVITY:					
Personnel Services	122,321	178,215	250,515	190,796	159,000
Services, Supplies, and Other Charges	259,718	155,140	202,709	146,219	54,253
Capital Outlay	127,717	-	23,604	23,604	-
Total Expenditures	509,756	333,355	476,828	360,619	213,253
ACTIVITY RESOURCES:					
Fines and Forfeitures	341,275	-	-	600,000	-
Total Resources	341,275	-	-	600,000	-

Capital Projects

Fund	Project Number	Project Title	Fiscal Year 2015 Estimated	Fiscal Year 2016 Adopted Budget
Water Fund				
711	c701603	Advanced Metering Infrastructure (AMI)	-	50,000
711	c700313	Bay Street Reservoir Reconstruction	5,468,836	-
711	c701101	Beltz Treatment Plant Reclaim Tank Replacement	4,702	-
711	c701003	Beltz Well #4 Replacement with #12	1,755,427	-
711	c701508	Bunker Roof Project	200,000	150,000
711	c701602	Felton Diversion Replacement and Pump Station Rehabilitation	-	300,000
711	c701504	Gravity Trunk Main Valve Replacement	150,000	200,000
711	c701301	Loch Lomond Facilities Improvements	180,324	100,000
711	c701606	Newell Creek Dam Inlet/Outlet Pipeline	-	125,000
711	c709835	North Coast System Rehabilitation	1,267,876	4,235,000
711	c701607	Photovoltaic Systems Evaluation/Construction	-	40,000
711	c701505	Recoat University Reservoir No. 4	95,000	100,000
711	c701506	Recoat University Reservoir No. 5	110,000	75,000
711	c709872	San Lorenzo River Diversion and Tait Wells	253,434	300,000
711	c701507	Water Main Replacements - Distribution	300,000	325,000
711	c700002	Water Main Replacements -City Engineering	742,481	1,000,000
711	c700003	Water Main Replacements -Outside Agency	374,620	200,000
711	c701702	Water Resources Building	-	100,000
711	c700305	Water Supply Project	173,815	-
711	c701402	Water Supply Reliability	1,385,448	350,000
711	c709833	Water Transmission System Improvements	513,510	400,000
711	c700025	Water Treatment Upgrades	26,561	200,000
711	c701501	WTP Concrete Tank Assessment and Rehabilitation	258,320	250,000
711	c701303	WTP Filter Rehabilitation and Upgrades	4,788,994	-
711	c701502	WTP Flocculator Mixers	-	60,000
711	c701401	WTP Hypochlorite Generation	75,000	-
711	c701605	WTP Solids Handling	-	250,000
711	c701503	WTP UV System - Pasatiempo	40,000	-
Total Water Fund			18,164,348	8,810,000
Water System Development Fund				
715	c700027	Bay Street Reservoir Reconstruction	1,313,725	-
715	c700004	Water Main Replacements -Customer Initiated	50,000	50,000
715	c700016	Water Supply Project	583,920	-
715	c701403	Water Supply Reliability	593,763	150,000
715	c700017	Water Transmission System Improvements	100,000	100,000
Total Water System Development Fund			2,641,408	300,000
Total Water Projects			20,805,756	9,110,000

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Capital Outlay

for

FY 2016

Adopted Budget

Capital Outlay - Fiscal Year 2016

Account/ Item Description

Adopted Budget

Department: Finance

Activity: 1241 Finance

Account Number: 101-14-11-1241-57401 Office furniture/equipment

Misc. office furniture and equipment 10,000

Account Total: 10,000

Account Number: 101-14-11-1241-57901 Software

Misc software~ 43,000

Reduced by \$7,000 by Council action 6-09-15

Account Total: 43,000

Activity Total: 53,000

Finance Department Total: 53,000

Department: Police

Activity: 2103 Police Patrol

Account Number: 101-20-22-2103-57402 Vehicle equipment

Replacement Police Patrol Vehicles with All 300,000

Necessary Equipment & Installation Costs, Per

Fleet, Recommendation; 5 Ford SUV AWD ~

Vehicles in FY16; #131, #146, #148 (K9), #156,

#165~

Reduced by \$100,000 by Council action 6-09-15

Reduced by \$100,000 by Council action 6-09-15 (100,000)

Account Total: 200,000

Activity Total: 200,000

Activity: 2106 Police Traffic

Account Number: 101-20-22-2106-57402 Vehicle equipment

Replacement Police Patrol Motorcycles with All 60,000

Necessary Equipment & Installation Costs, Per

Fleet Recommendation; 2 Honda Motorcycles in

FY16; #305, #311 (Increased Cost This Year)

Reduced by \$10,000 by Council action 6-09-15

(10,000)

Account Total: 50,000

Activity Total: 50,000

Police Department Total: 250,000

Department: Fire

Activity: 2201 Fire Administration

Account Number: 101-21-30-2201-57401 Office furniture/equipment

Misc. office equipment. 12,000

Account Total: 12,000

Account Number: 101-21-30-2201-57402 Vehicle equipment

Fire Inquiring to repl FY-16 with Trlr Van - 13,000

weight appropriate for needs; awaiting decision.

Replacement for #325.

Account Total: 13,000

Activity Total: 25,000

Activity: 2202 Fire/EMS Operations

Account Number: 101-21-31-2202-57901 Software

Misc. software. 12,000

Capital Outlay - Fiscal Year 2016

Account/ Item Description

Adopted Budget

Activity: 2202 Fire/EMS Operations

Account Total: 12,000

Activity Total: 12,000

Activity: 2204 Marine Rescue Program

Account Number: 104-21-31-2204-57402 Vehicle equipment

Excessive Rust accumulation through 39,500

undercarriage; Rotate Captain truck to beach Repl

Captains truck for break-in period then rotate to

beach for the remainder of its useful life.

Replacement will be w/Tacoma Crew Cab, SR5

Package, used ~

Replacement for #450

Account Total: 39,500

Activity Total: 39,500

Activity: 2205 Office of Emergency Services (OES)

Account Number: 101-21-30-2205-57401 Office furniture/equipment

Misc. office furniture and equipment needed for 1,000

EOC

Account Total: 1,000

Activity Total: 1,000

Fire Department Total: 77,500

Department: Parks and Recreation

Activity: 3110 Parks Maintenance West

Account Number: 101-30-41-3110-57402 Vehicle equipment

Replacing with Tacoma or Colorado~ 26,000

Replacement for #405

Ford F250, Reduce to F150, ext Cab, Reg Bed ~ 35,000

Replacement for #464

Account Total: 61,000

Activity Total: 61,000

Activity: 3111 Parks Maintenance Central

Account Number: 101-30-41-3111-57402 Vehicle equipment

Request Tacoma 4x4 or Colorado 4x4 ~ 31,000

Replacement for #437

Account Total: 31,000

Account Number: 101-30-41-3111-57490 Other machinery and equipment

Purchase of electric work vehicle for the Central 10,000

zone.

Account Total: 10,000

Activity Total: 41,000

Activity: 3112 Parks Maintenance East

Account Number: 101-30-41-3112-57402 Vehicle equipment

Ford F-250, Reduce to F-150 8' bed lift gate~ 35,000

Replacement for #426

Account Total: 35,000

Account Number: 101-30-41-3112-57490 Other machinery and equipment

For purchase of replacement grass seeding machine. 5,200

Capital Outlay - Fiscal Year 2016

<u>Account/ Item Description</u>		Adopted Budget
Activity: 3112	Parks Maintenance East	
		Account Total: 5,200
		Activity Total: 40,200
Activity: 3114	Arana Gulch Habitat Management	
Account Number: 101-30-41-3114-57402	Vehicle equipment	
	One electric work vehicle for use in the maintenance of Arana Gulch.	10,000
		Account Total: 10,000
		Activity Total: 10,000
Activity: 3120	Parks Ranger Program	
Account Number: 101-30-41-3120-57402	Vehicle equipment	
	New asset, to accommodate new program/employees;	33,000
	Ford F150 if positions do not get approved we will not purchase new truck	
		Account Total: 33,000
		Activity Total: 33,000
Parks and Recreation Department Total:		185,200
Department: Library (JPA)		
Activity: 3510	Library System Services	
Account Number: 951-36-50-3510-57401	Office furniture/equipment	
	Furniture and Equipment for Branches	13,000
	Office Chairs	3,000
		Account Total: 16,000
		Activity Total: 16,000
Activity: 3515	Library Facilities Management	
Account Number: 951-36-53-3515-57402	Vehicle equipment	
	531 Bookmobile Replacement p360024-100-2020-351	200,000
		Account Total: 200,000
		Activity Total: 200,000
Activity: 3550	Library Information Technology	
Account Number: 951-36-54-3550-57409	Computer equipment	
	Technology Replacement L361204. iPad Replacement (---268)	100,000
	Technology Innovation and Upgrade	25,000
		Account Total: 125,000
		Activity Total: 125,000
Library (JPA) Department Total:		341,000
Department: Public Works		
Activity: 4110	Facilities Services	
Account Number: 101-40-66-4110-57402	Vehicle equipment	
	E250 Van; reducing Size to Ford Transit (Vehicle damaged - Totaled.)~	28,000
	Replacement for #493	
		Account Total: 28,000
		Activity Total: 28,000
Activity: 4210	Street Maintenance and Sidewalk Repair	
Account Number: 101-40-61-4210-57402	Vehicle equipment	

Capital Outlay - Fiscal Year 2016

<u>Account/ Item Description</u>		Adopted Budget
Activity: 4210	Street Maintenance and Sidewalk Repair	
Account Number: 101-40-61-4210-57402	Vehicle equipment	
Trading in Two for One; Pavement Roller ~		49,000
Replacement for #931		
replace with larger deck to reduce ~		40,000
Repalcement for #320		
	Account Total:	89,000
	Activity Total:	89,000
Activity: 4221	Parking Services	
Account Number: 101-40-64-4221-57402	Vehicle equipment	
replace with electric GO-4 Scooters~		42,000
Replacement for #104		
request p/u with utility shell; (Tacoma or Colorado) ~		30,000
Replacement for #440		
replace with mx600 electric scooter~		10,000
Replacement for #350		
replace with electric GO-4 Scooters~		42,000
Repalcement for #385		
	Account Total:	124,000
	Activity Total:	124,000
Activity: 4223	Traffic Maintenance	
Account Number: 101-40-61-4223-57402	Vehicle equipment	
replace with F-150 with flatbed~		38,000
Replacement for #422		
F350 Flatbed; reduce size to F150, Reg Cab, Toolbox. ~		33,000
Replacement for #469		
	Account Total:	71,000
	Activity Total:	71,000
Activity: 4226	Wharf Gate Operations	
Account Number: 104-40-64-4226-57990	Other capital outlay	
Spare Ticket Spitter Mech		7,100
Spare Validator		7,100
	Account Total:	14,200
	Activity Total:	14,200
Activity: 4235	Clean River, Beaches & Ocean	
Account Number: 235-40-60-4235-57402	Vehicle equipment	
New vacuum trailer~		70,000
Wwmains *New Request for enhanced program to conduct extra strom drain box cleaning. Trying to find rental equipment.		
	Account Total:	70,000
	Activity Total:	70,000
Activity: 7201	Wastewater Customer Service	
Account Number: 721-40-65-7201-57401	Office furniture/equipment	
Share of cost for extraction desk for payment		5,417

Capital Outlay - Fiscal Year 2016

Account/ Item Description

Adopted Budget

Activity: 7201 Wastewater Customer Service

Account Number: 721-40-65-7201-57401 Office furniture/equipment
processing

Account Total: 5,417

Activity Total: 5,417

Activity: 7202 Wastewater Mains/Flood Control

Account Number: 721-40-61-7202-57402 Vehicle equipment

Surplus and Auctioning three for the price of 40,000
one; thus reducing assets by two; and meeting
CARB Tier Level Requirements.. Price includes
GenSet and Trlr.~

Replacement #221
seeking used 2010 Emission level 5 yard dump~ 110,000
Replacement for #609

Account Total: 150,000

Activity Total: 150,000

Activity: 7203 WastewaterTreatment Facility

Account Number: 721-40-65-7203-57402 Vehicle equipment

F150 P/u with reg Cab.~ 32,000
Replacement for #441

Rotation of 07' Tug to spare, and obtaining Used 85,000
2010 emission standard Tug for replacement~

Replacement for #831~
Replacement for #831

Account Total: 117,000

Account Number: 721-40-65-7203-57407 Equipment components

Replace Two (2) Failing Air Condensers - 26,000

Administration & 3W Building MCC Rooms

Replace Unsupported Loop Processors with PLC 70,000

Control Secondary Panel 400

Replace AFM Controller Cogen #1 with Newer Design 11,900

Account Total: 107,900

Account Number: 721-40-65-7203-57409 Computer equipment

Redundant Hosts for New SCADA VM Environment Dell 20,000

630 Servers

Storage Array for SCADA VM Environment 44,000

Two (2) Switches to Support Virtual Environment 7,000

Account Total: 71,000

Account Number: 721-40-65-7203-57990 Other capital outlay

Enhance Cogeneration System Monitoring with SCADA 65,000

Replace Aging Odor Control Exhaust Fan 20,000

Replace Aging Primary Tank #4 Scum Skimmer 23,000

Replace SDB Foul Air Ducting Using FRP Ducting FRP 80,000

Fabricate Cover for Secondary Clarifier Scum Well 8,000

Repair/Rebuild Aging Hoffman Secondary Process 38,000

Air Blower at Factory

Replace Aging Electric Work Cart 9,800

Capital Outlay - Fiscal Year 2016

Adopted Budget

Account/ Item Description

Activity: 7203 WastewaterTreatment Facility

Account Number: 721-40-65-7203-57990 Other capital outlay

Replace Five (5) Bulk Chemical Tanks - SHC &
Ferric Bulk Chemical Tanks at End of User Life
Cycle 170,000

Account Total: 413,800

Activity Total: 709,700

Activity: 7206 Wastewater Pump House

Account Number: 721-40-65-7206-57990 Other capital outlay

Replace Aging Influent Pump #4 Back Plate and
Impeller 35,000

Account Total: 35,000

Activity Total: 35,000

Activity: 7208 Wastewater Lab

Account Number: 721-40-65-7208-57990 Other capital outlay

Purchase, installation and training of a
replacement TOC/TN analyzer. Current instrument
has been breaking down more frequently after 10
years of intense use. 42,000

Automated microscopy for microbiological support
of plant process microbiology studies; 35,000

Pretreatment program support for elucidating the
impacts of major dischargers on plant processes;
and Title 22 work on reclaimed water
certification and maintenance.

Fixed angle rotor assembly for use in high speed
centrifuge 5,000

Account Total: 82,000

Activity Total: 82,000

Activity: 7301 Refuse Customer Accounting

Account Number: 731-40-63-7301-57401 Office furniture/equipment

Share of cost for extraction desk for payment
processing 5,417

Account Total: 5,417

Activity Total: 5,417

Activity: 7302 Resource Recovery Collection - Container

Account Number: 731-40-63-7302-57402 Vehicle equipment

Front Load truck replacement for #732, a 2007
Autocar chasis with a Heil front load body. 350,000

Mileage @ 65,000
Rear Load truck replacement for #714, a 2003 330,000

Autocar chasis with a Heil rear loader body.
Mileage @ 75,000

Roll-off truck replacement for #727, a 2008 182,000
Autocar chasis. Mileage @ 80,000

Account Total: 862,000

Activity Total: 862,000

Capital Outlay - Fiscal Year 2016

<u>Account/ Item Description</u>		Adopted Budget
Activity: 7303 Refuse Disposal		
Account Number: 731-40-63-7303-57405 Heavy equipment		
Replacemnt Wheel Loader for Equipment #912		175,000
	Account Total:	175,000
	Activity Total:	175,000
Activity: 7305 Resource Recovery Collection - Cart		
Account Number: 731-40-63-7305-57402 Vehicle equipment		
Pick up truck to replace #436 a 2005 Ford F-150 with 90,000 miles		32,000
	Account Total:	32,000
	Activity Total:	32,000
Activity: 7307 Street Cleaning		
Account Number: 731-40-63-7307-57402 Vehicle equipment		
Replacement of vehicle #953 small sweeper for levee and bike paths. Small area sweeper.		120,000
	Account Total:	120,000
	Activity Total:	120,000
Activity: 7401 Off-Street Parking		
Account Number: 741-40-64-7401-57402 Vehicle equipment		
request p/u (Tacoma or Colorado) ~ Replacement for #480		28,000
	Account Total:	28,000
	Activity Total:	28,000
Activity: 7832 Communications		
Account Number: 811-40-61-7832-57990 Other capital outlay		
Funding for balance of communications building and equipment relocation including demolition of old building per engineer. May need asbestos abatement.		20,000
	Account Total:	20,000
	Activity Total:	20,000
	Public Works Department Total:	2,620,734
Department: Planning and Community D:		
Activity: 1301 Planning Administration		
Account Number: 101-50-70-1301-57401 Office furniture/equipment		
Space planning for new positions and ergonomic updates		30,000
	Account Total:	30,000
	Activity Total:	30,000
	Planning and Community Development Department	30,000
Department: Water		
Activity: 7102 Water Engineering		
Account Number: 711-70-91-7102-57402 Vehicle equipment		
Deapartment requesting Tacoma, 4x4, SR5 Pkg; Camper Shell for tools. This truck will be placed in the fleet pool and used as needed.~ Replacement for #472		35,000

Capital Outlay - Fiscal Year 2016

Account/ Item Description

Adopted Budget

Activity: 7102	Water Engineering		
Account Number: 711-70-91-7102-57402		Vehicle equipment	
This truck will be placed in the fleet pool and used as needed.			
		Account Total:	35,000
		Activity Total:	35,000
Activity: 7103	Water Customer Services		
Account Number: 711-70-92-7103-57401		Office furniture/equipment	
extraction desk			30,000
		Account Total:	30,000
		Activity Total:	30,000
Activity: 7106	Water Production		
Account Number: 711-70-95-7106-57402		Vehicle equipment	
Tier 1 diesel engine; recommending replacement of two of three this year to met tier requirement~ Replacement for #242			100,000
		Account Total:	100,000
Account Number: 711-70-95-7106-57405		Heavy equipment	
New Backup NAOCL feed system (probably tri color tab feeder system)			20,000
		Account Total:	20,000
Account Number: 711-70-95-7106-57406		Tools	
Transit time portable flow meter \$10,000			10,000
		Account Total:	10,000
Account Number: 711-70-95-7106-57409		Computer equipment	
Cisco Meraki, remote connection devices \$7,000 ~ SCADA Security Logging \$0 Postponed~ Cisco Catalyst, Backup switch \$9,500 ~ ~ \$16,500			16,500
		Account Total:	16,500
		Activity Total:	146,500
Activity: 7107	Water Quality		
Account Number: 711-70-96-7107-57402		Vehicle equipment	
dept requesting SUV 4x4 Ford Explorer.~ Replacement for #175			40,000
		Account Total:	40,000
		Activity Total:	40,000
Activity: 7108	Water Distribution		
Account Number: 711-70-97-7108-57405		Heavy equipment	
Maintenance on backhoe			30,000
		Account Total:	30,000
Account Number: 711-70-97-7108-57901		Software	
For CMMS implementation			20,000
		Account Total:	20,000
		Activity Total:	50,000
Activity: 7109	Water Recreation		

Capital Outlay - Fiscal Year 2016

Account/ Item Description

Adopted Budget

Activity: 7109 Water Recreation

Account Number: 711-70-98-7109-57402 Vehicle equipment

New asset, Ford F150 4x4; 6 Ft Bed; Hitch; Light
bar REPLACES 807 LOANER

37,000

Account Total: 37,000

Activity Total: 37,000

Water Department Total: 338,500



Adopted
Capital Improvement Program Budget
Fiscal Years 2016 - 2018

Guide to the Adopted Capital Improvement Program Budget FY 2016 – FY 2018

CAPITAL IMPROVEMENT PROGRAM

The City faces an ongoing challenge to meet its capital needs with limited resources. The preparation and adoption of the Capital Improvement Program (CIP) is an important part of the City's planning process to identify and meet those needs. It is a multi-year schedule of projects with their associated costs and proposed funding sources. The CIP represents the best efforts to allocate available resources toward projects that provide the most benefit for the people of Santa Cruz. It also highlights areas where funding is deficient.

Generally, projects in the CIP are relatively large-dollar amount, nonrecurring outlays and are for the purpose of constructing, purchasing, improving, replacing or restoring assets with multi-year useful life. In addition, certain special projects and activities are included.

The CIP includes proposed projects for the next three fiscal years. It also describes projects that will be carried over from the current fiscal year. The first year of the CIP is, by and large, incorporated into and adopted with the annual budget.

FINANCING

The two basic methods to fund the CIP projects are (1) pay-as-you-go, which requires use of current revenues or cash on hand; and (2) pay-as-you-use, which uses debt financing to spread acquisition costs over the period of time the City plans to use a capital asset. Funds dedicated to pay-as-you-go include a share of transient occupancy taxes, grants, parks facilities taxes and fees, traffic impact and other development fees, and user fees in the enterprise funds. Both of these funding methods are useful, depending on the nature of the projects.

USING THE CIP

The Capital Improvement Program is divided into three sections:

- Listing of Projects by Category
- Projects that Support the City's Climate Action Plan
- New Projects
- Existing Projects
- Completed Projects

PROJECTS

This section provides information on proposed capital improvements over the next 3 years. It is organized by primary fund or funding source and function. Within each subsection projects are arranged alphabetically.

Each project is identified by a project name and number (if previously assigned), and a project description/justification. It also includes a total project cost estimate. If applicable, the project cost estimate is reduced by additional outside funding sources, to arrive at a "net expenditure". This is the net amount that must be funded by the primary funding source of the fund. This information is provided for each of the periods displayed:

- **"Prior Years"** Shows the total amount that has been spent on the project in prior years up to the end of the last fiscal year.
- **"2015 Budget"** Shows the total amount appropriated for the current fiscal year.
- **"2015 Estimated"** Shows the total amount of the FY 2015 funding that will be spent on the project, including what has been spent or encumbered and what will be carried forward into FY 2016.
- **"2016 Adopted", "FY 2017 Estimated", and "FY 2018 Estimated"** Each individual column shows the adopted (year 2016 only) and the future estimated funding required for the project for each identified fiscal year.
- **"Total 2016 - 2018"** Shows the total adopted funding required for the projects in FY 2016, and the total estimated funding required for FY 2017, and FY 2018.

**Guide to the Adopted
Capital Improvement Program Budget
FY 2016 – FY 2018**

At the end of each section is a summary of total project costs, funding sources, and net project costs for capital projects, maintenance and other projects, and a combined total for the fund(s).

UNFUNDED PROJECTS

The Unfunded Projects section includes those projects that will be proposed once funding can be identified, and staff resources are available.

FUND BALANCE PROJECTIONS

This section includes a three-year projection of sources, uses and fund balances for each fund or funding source included in the CIP. An overview of the impact of projected revenue and expenditures on fund balances over time can be seen in these tables. Fund balance projections for the following funds are included in the “Fund Balance Projection” section of the CIP. The following table identifies funding sources for each fund:

Fund	Primary Funding Source	Major Project Types
Governmental:		
Capital Improvement Fund-General	Grants, share of transient occupancy tax, General Fund subsidy	Storm drains, transportation, government, buildings, parks, playgrounds, wharf, sidewalks, utility undergrounding, and lighting
Capital Improvement Fund - Arterial Streets and Roads Fund	Grants, City Public Trust Fund	Transportation
Clean Rivers, Beaches, and Ocean Tax Fund	Tax assessments	Environmental, education
Community Development Block Grant (CDBG) Fund	Grants	Housing and Community Development
Gas Tax Fund	State gasoline tax	Transportation
Parks and Recreation Fee Fund	Subdivision developer impact fees	Parks, playgrounds, community centers, and other Parks and Recreation facilities
Parks and Recreation Facility Tax Fund	Residential construction excise tax	Parks, playgrounds, community centers, and other Parks and Recreation facilities
RDA/SA-Redevelopment Obligation Retirement Fund	Property Tax	Successor Agency Funds
RDA/SA - Low/Mod Income Housing Funds	Property Tax	Affordable Housing Construction
RDA/SA-Capital Projects Fund	Property Tax	Street improvements, property rehabilitation, economic development, and other capital improvements
RDA/SA-Capital Projects-Admin	Property Tax	Administrative Costs of Successor Agency.
RDA/SA-Capital Projects-Del Mar Theater	Property Tax	Property management, maintenance and capital improvements to the Del Mar
SA City Low/Mod Income Housing Funds	Property Tax	Housing and Community Development
Enterprise:		
Water Fund	User Fees	Water system infrastructure
Water Fund - SDC	User Fees	Water system Development
Wastewater Fund	User Fees	Wastewater system infrastructure
Refuse Fund	User Fees	Sanitation, recycling and landfill infrastructure
Parking Fund	User Fees	Downtown parking district facilities, including parking lots and structures
Storm Water Fund	Storm water fees	Flood control facilities
Storm Water Overlay Fund	Storm water fees	Flood control facilities
Golf Course Fund	User fees	Golf course infrastructure

City of Santa Cruz
Adopted Capital Improvement Program Budget
Fiscal Years 2016 - 2018

Projects that Support the City's Climate Action Plan

Project Title	Project No.	FY 2015 Estimated Project Cost	FY 2016 Estimated Project Cost
Arana Gulch Multi Use Trail - Broadway/Brommer	c401319	2,003,744	-
Branciforte Creek Bike/Pedestrian Bridge	c401001	2,809,618	-
Broadway/Riverside Intersection Pedestrian Improvements	c401302	75,000	-
Citywide Streetlight LED Retrofit-Phase 4	c401013	724,706	-
Civic Auditorium General Lighting Improvements	c301603	-	75,000
Civic Auditorium Theatre Lighting Improvements	c301604	-	67,000
CNG Fueling Station and Fleet Maintenance Shop Safety Improvements	c401613	-	90,000
Corp Yard and Water Facility Solar Upgrade Study	c601501	36,000	-
Food Waste Collection and Conversion	c401204	77,654	-
HVAC System for Police Department	c601202	476,508	-
Laurel Park Lighting	c301525	10,000	-
MB Sanctuary Scenic Trail (Rail Trail) Segment 7	c401413	800,000	-
Murray Street Bridge Seismic Retrofit and Barrier Rail	c409321	9,220,286	-
Pedestrian Crosswalk Safety Projects	c401609	-	100,000
Photovoltaic Systems Evaluations/Construction	c701607	-	40,000
San Lorenzo River Trestle Bridge Connections Project	c400058	544,769	-
UCSC Smart Bike Lockers	c401212	74,861	-
Wastewater Treatment Facility - Reclaim Water	c401604	-	250,000
Westlake School Pedestrian Safety	c401211	445,672	-
Wharf Master Plan Implementation	c301501	1,000,000	-
Projects that support the Climate Action Plan Totals:		18,298,818	622,000

City of Santa Cruz
Capital Improvement Program
Fiscal Years 2016 - 2018
Unfunded Projects

	ESTIMATED TOTAL
<u>Fire Department</u>	
Fire Department Training Center	\$ 2,000,000
Total Fire Department Unfunded Projects:	2,000,000
 <u>Parks and Recreation:</u>	
Cowell Beach Emergency Access	60,000
Pacific Ave & Side St. Tree Grate Replace (<i>possible art component</i>)	150,000
Pogonip Clubhouse Renovation	5,000,000
Recreation Facilities - Solar Panels Installation	400,000
Wharf Lifeguard Hdqtrs Deck Stabilization (Fire Dept/Lifeguards)	100,000
Wharf Marcella Fishing Boat Historical Preservation	30,000
Ball Park Lighting Upgrades	800,000
Civic Auditorium Renovations - (\$2 to \$22 million)	2,000,000
Wharf Master Plan Implementation - (\$1 to \$20 million)	1,000,000
Total Parks and Recreation Unfunded Projects:	9,540,000
 <u>Delaveaga Golf Course:</u>	
Driving Range Building Improvements	200,000
Maintenance Facility Improvements	50,000
Replace Existing Clubhouse	4,000,000
Total Delaveaga Golf Course Unfunded Projects:	4,250,000
Total Parks and Recreation Department Unfunded Projects:	13,790,000
 <u>Public Works:</u>	
<u>Citywide Storm Drains:</u>	
Branciforte Creek Scour Repair and Maintenance	1,500,000
Grant Street Storm Drain Installation	400,000
Ladera Drive Storm Drain	200,000
Storm Drain Master Plan Projects	5,000,000
Soquel-Pine Street Improvements and Storm Drain	1,000,000
San Lorenzo River Gravity Outlet System Rehabilitation	400,000

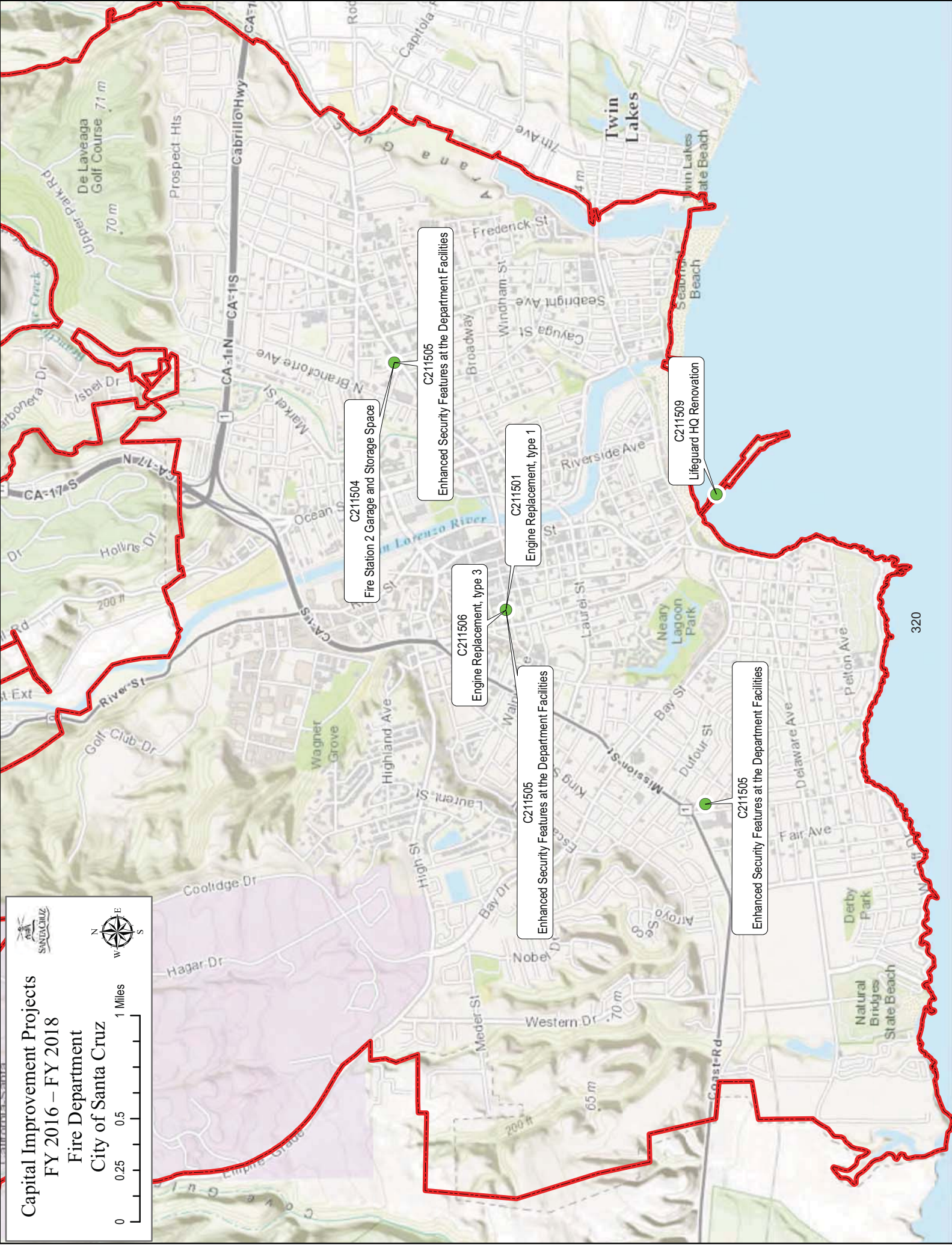
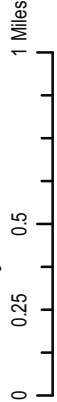
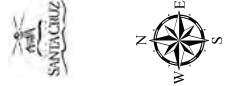
San Lorenzo River Pump Station Rehab and Upgrades	2,000,000
Mission Street Extension Storm Drain	100,000
Total Citywide Storm Drains Unfunded Projects:	10,600,000
<u>Transportation Improvements:</u>	
Beach Street Streetscape	2,000,000
Cooper Street Streetscape	200,000
Downtown Side Street Streetscape	2,500,000
East Cliff Drive Walkway Widening	1,000,000
King Street Bikeway	1,000,000
Laurel Street Improvements - Front to Chestnut	3,000,000
MB Sanctuary Scenic Trail (Rail Trail) Segment 9	11,900,000
Miscellaneous Bikeway Projects	10,000,000
Miscellaneous Traffic Signals and Projects	2,000,000
Neighborhood Traffic Calming Improvements	2,500,000
Ocean Street Improvements - Soquel to East Cliff	4,000,000
Pacific Avenue Streetscape - Laurel to Beach	2,000,000
Santa Cruz City Schools Complete Streets Master Plan	18,000,000
Sidewalks and Access Ramps	10,000,000
State Route 1/Bay & Chestnut-King Improvements	3,000,000
State Rte 1 Bridge Replacement	16,000,000
Street Overlay and Reconstruction	30,000,000
Third Street Walkway /Front Street Slope Stabilization and Repair	500,000
Unimproved Streets	9,000,000
Total Transportation Improvements Unfunded Projects:	128,600,000
<u>Citywide Improvements</u>	
Facilities Master Plan	30,500,000
Total Citywide Improvements Unfunded Projects:	30,500,000
Total Public Works Department Unfunded Projects:	169,700,000
Total Unfunded Projects Citywide:	\$ 185,490,000

Fire Department

Capital Improvement Projects



Capital Improvement Projects
FY 2016 – FY 2018
Fire Department
City of Santa Cruz



City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Fire (EXISTING)

**311- General Capital
Improvement Fund**

Engine Replacement - Type 1

Project Description:

The Fire Department will purchase a new Type 1 engine. The new engine will replace Paramedic Engine #3112, an aging Type 1 engine that is scheduled to be placed on reserve status in July.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c211501							Account # 311-21-00-9620-57402
Project Cost Estimate:	-	576,357	576,357	-	-	-	-
Net Project Cost Estimates:	-	576,357	576,357	-	-	-	-

Engine Replacement - Type 3

Project Description:

The Fire Department will purchase a Type 3 engine, a class of engine specifically designed to fight wild fires. The Fire Department's Type 3 engine, recently acquired as a part of the department's merger with UCSC's fire service, fails to meet the Fire Department's needs due to its age and lack of four-wheel drive. By acquiring a new Type 3 engine with four-wheel drive, the Fire Department will be able to provide better protection services to UCSC, the City's wild land interface, Pogonip, and other wild land areas. This acquisition was originally approved for FY 17 as a part of the FY15-17 CIP budget (account #311 21 00 9620 57402), but it is being advanced a year because of the possibility that the Fire Department will be awarded a federal grant to help purchase a Type 3 engine. Depending on the award of the grant, the City will be expected to cover between ten and twenty percent of the purchase price in matching funds, or up to \$70,000. However, if the grant is not forthcoming, the Fire Department will need to acquire the Type 3 engine in the next fiscal year as originally planned.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c211506							Account # 311-21-00-9620-57402
Project Cost Estimate:	-	-	-	350,000	-	-	350,000
Project Funding Estimates:							
Federal capital grants	-	-	-	280,000	-	-	280,000
Net Project Cost Estimates:	-	-	-	70,000	-	-	70,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Fire (EXISTING)

**311- General Capital
Improvement Fund**

Enhanced Security Features at Fire Department Facilities

Project Description:

This project will add security gates to Fire Stations 1, 2 and 3 and install security cameras and lighting at the Department's Administration building. These security measures have become necessary to address the increased incidence of vandalism to cars belonging to Fire Department personnel and to prevent non-Fire Department vehicles from parking in the Fire Station driveways.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c211505							Account # 311-21-00-9610-57390
Project Cost Estimate:	-	50,000	50,000	-	-	-	-
Net Project Cost Estimates:	-	50,000	50,000	-	-	-	-

Garage and Storage Space

Project Description:

This project provides for the construction of an additional garage behind Fire Station #2. The Fire Department currently lacks a covered, secure location to house a reserve apparatus. With the reserve apparatus left uncovered and unsecured, it is at risk of vandalism and theft of its on board supplies, along with deterioration due to exposure to the elements. This will greatly compromise its operational availability. The City Council approved this project in the late 1990s, but it was never implemented.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c211504							Account # 311-21-00-9610-57390
Project Cost Estimate:	-	50,000	50,000	-	-	500,000	500,000
Net Project Cost Estimates:	-	50,000	50,000	-	-	500,000	500,000

Lifeguard Headquarters Renovations

Project Description:

This project is a renovation and expansion of the Lifeguard Headquarters on the Santa Cruz Municipal Wharf. The expansion is necessary because the current facilities are inadequate for the current number of Beach Lifeguard Service and Marine Safety Unit employees. The renovations will be to the shower, locker room, restroom, and office. \$140,000 has already been appropriated for FY 2016, but an additional \$494,000 will be necessary to complete the project.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c211509							Account # 311-21-00-9610-57390
Project Cost Estimate:	-	-	-	28,000	606,000	-	634,000
Net Project Cost Estimates:	-	-	-	28,000	606,000	-	634,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	676,357	676,357	378,000	606,000	500,000	1,484,000
Total Project Funding Estimate:	-	-	-	280,000	-	-	280,000
Total Net Project Cost Estimate:	-	676,357	676,357	98,000	606,000	500,000	1,204,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Fire (FY 2015 COMPLETED PROJECTS)

311- General Capital
Improvement Fund

2001 Pierce Engine - Woodland

Project Description:

Purchase of 2001 Pierce Engine - "Woodland" per agreement of 6/30/2014. The City will be capitalizing and charging back to UCSC over a negotiated amortization period of 3 years.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c211503							Account # 311-21-00-9620-57402
Project Cost Estimate:	-	110,000	119,625	-	-	-	-
Net Project Cost Estimates:	-	110,000	119,625	-	-	-	-

2012 Pierce Engine-Structure

Project Description:

Purchase of 2012 Pierce Engine - "Structure" per agreement of 6/30/2014. The City will be capitalizing and charging back to UCSC over a negotiated amortization period of 8 years.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c211502							Account # 311-21-00-9620-57402
Project Cost Estimate:	-	450,000	489,375	-	-	-	-
Net Project Cost Estimates:	-	450,000	489,375	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Projects Completed in FY 2015 for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	560,000	609,000	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	560,000	609,000	-	-	-	-

Fire Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	1,236,357	1,285,357	378,000	606,000	500,000	1,484,000
Total Project Funding Estimate:	-	-	-	280,000	-	-	280,000
Total Net Project Cost Estimate:	-	1,236,357	1,285,357	98,000	606,000	500,000	1,204,000

Fire Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	1,236,357	1,285,357	378,000	606,000	500,000	1,484,000
Total Project Funding Estimate:	-	-	-	280,000	-	-	280,000
Total Net Project Cost Estimate:	-	1,236,357	1,285,357	98,000	606,000	500,000	1,204,000

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Parks and Recreation Department Capital Improvement Projects



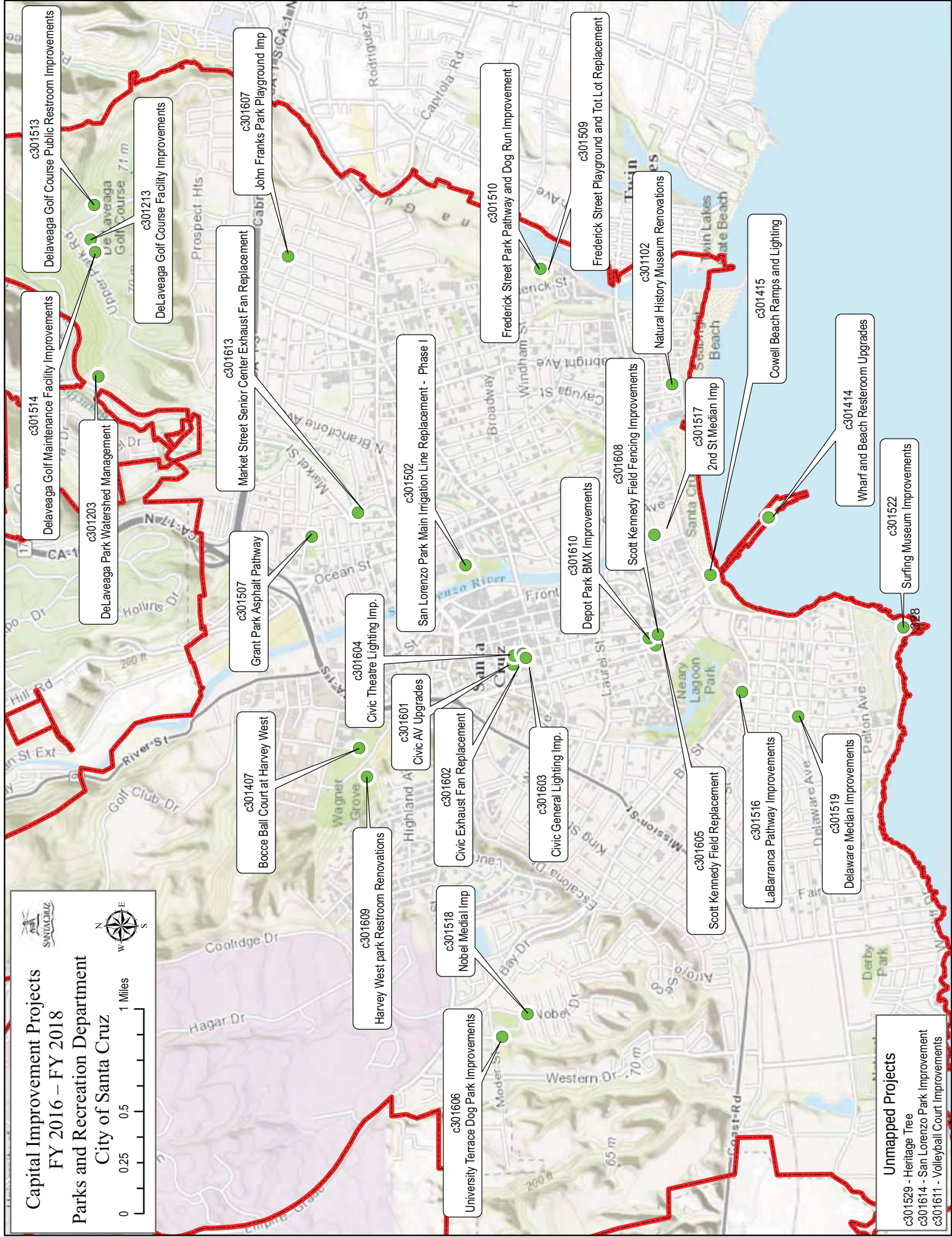
Depot Park

Capital Improvement Projects
FY 2016 – FY 2018

Parks and Recreation Department
City of Santa Cruz

0 0.25 0.5 1 Miles

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City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (NEW)

311- General Capital
Improvement Fund

Civic Auditorium AV Upgrades

Project Description:

Upgrades to the audio and visual components of the civic auditorium.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301601							Account # 311-30-41-9120-57290
Project Cost Estimate:	-	-	-	20,000	-	-	20,000
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	-	-	20,000	-	-	20,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Civic Auditorium Exhaust Fan Replacement

Project Description:

Replacement of Civic Auditorium exhaust fan.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301602							Account # 311-30-41-9120-57290
Project Cost Estimate:	-	-	-	9,000	-	-	9,000
Project Funding Estimates:							
Quimby SW Quadrant	-	-	-	9,000	-	-	9,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Civic Auditorium General Lighting Improvements

Project Description:

Improvements to general lighting in the Civic Auditorium

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301603							Account # 311-30-41-9120-57290
Project Cost Estimate:	-	-	-	75,000	-	-	75,000
Project Funding Estimates:							
Quimby SW Quadrant	-	-	-	75,000	-	-	75,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (NEW)

311- General Capital
Improvement Fund

Civic Auditorium Theatre Lighting Improvements

Project Description:

Improvements to theatre lighting in the Civic Auditorium

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301604 Account # 311-30-41-9120-57290							
Project Cost Estimate:	-	-	-	67,000	-	-	67,000
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	-	-	67,000	-	-	67,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Depot Park BMX Improvements

Project Description:

Convert wooden BMX ramps to metal in a phased approach.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301610 Account # 311-30-41-9110-57312							
Project Cost Estimate:	-	-	-	32,000	-	-	32,000
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	-	-	32,000	-	-	32,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

General Capital Improvement Project Fund

Project Description:

Establish funding for unexpected and unforeseen projects throughout City parks.

		Fiscal Year 2015						
		Prior Year		Estimated	FY 2016	FY 2017	FY 2018	Total
		Totals	Budget	Actuals	Adopted	Estimate	Estimate	2016 - 2018
Project # c301612		Account # 311-30-41-9110-57312						
Project Cost Estimate:	-	-	-	50,000	-	-	50,000	
Project Funding Estimates:								
Parks and Rec Facilities Tax Fund	-	-	-	50,000	-	-	50,000	
Net Project Cost Estimates:	-	-	-	-	-	-	-	

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (NEW)

**311- General Capital
Improvement Fund**

Harvey West Park Restroom Renovations

Project Description:

Multi-phased project to evaluate, design, and implement improvements to the restrooms while addressing ADA compliance.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301609							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	70,000	-	-	70,000
Project Funding Estimates: Quimby NW Quadrant	-	-	-	70,000	-	-	70,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

John Franks Park Playground Improvements

Project Description:

Renovation and replacement of park playground equipment.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301607							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	25,000	-	-	25,000
Project Funding Estimates: Quimby NE Quadrant	-	-	-	25,000	-	-	25,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Market Street Senior Center Exhaust Fan Replacement

Project Description:

Replacement of exhaust fan in the Senior Center located on Market Street.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301613							Account # 311-30-41-9120-57290
Project Cost Estimate:	-	-	-	8,000	-	-	8,000
Project Funding Estimates: Quimby NE Quadrant	-	-	-	8,000	-	-	8,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (NEW)

**311- General Capital
Improvement Fund**

San Lorenzo Park Improvements

Project Description:

Funding to make improvements as determined by the Parks and Recreation Master Plan.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301614							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	100,000	-	-	100,000
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	-	-	100,000	-	-	100,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Scott Kennedy Field Fencing Improvements

Project Description:

Replace damaged fencing and extend fencing footprint to enclose equipment such as additional goal posts.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301608							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	29,000	-	-	29,000
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	-	-	29,000	-	-	29,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Scott Kennedy Field Replacement

Project Description:

Establish annual funding for future replacement of existing artificial turf field surface.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301605							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	50,000	50,000	50,000	150,000
Project Funding Estimates:							
Quimby NW Quadrant	-	-	-	50,000	50,000	50,000	150,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (NEW)

311- General Capital
Improvement Fund

University Terrace Dog Park Improvements

Project Description:

Fully enclose the off-leash dog area of the park.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301606 Account # 311-30-41-9110-57312							
Project Cost Estimate:	-	-	-	20,000	-	-	20,000
Project Funding Estimates:							
Quimby NW Quadrant	-	-	-	20,000	-	-	20,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Volleyball Court Improvements

Project Description:

Replace and update volleyball court features such as nets and poles at various City courts.

	Fiscal Year 2015						
	Prior Year Totals			FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301611 Account # 311-30-41-9110-57312							
Project Cost Estimate:	-	-	-	27,000	-	-	27,000
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	-	-	27,000	-	-	27,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

New Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	582,000	50,000	50,000	682,000
Total Project Funding Estimate:	-	-	-	582,000	50,000	50,000	682,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

**311- General Capital
Improvement Fund**

Bocce Ball Court at Harvey West

Project Description:

The project would construct a bocce ball court at Harvey West Park at the Friendship Garden area. In addition, the project will construct environmental and facility improvements aimed at bringing a more positive use to the area.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301407							Account # 311-30-41-9110-57312
Project Cost Estimate:	4,120	30,880	30,880	20,000	-	-	20,000
Project Funding Estimates:							
Quimby NW Quadrant	4,120	30,880	30,880	20,000	-	-	20,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Civic Aud Health & Safety Improvements

Project Description:

Health and safety improvements (including heating and ventilation). Funding for this project may be available through the award of Packard grant.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301202							Account # 311-30-41-9120-57203
Project Cost Estimate:	76,127	123,873	123,873	-	-	-	-
Project Funding Estimates:							
Quimby SW Quadrant	76,127	123,873	123,873	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Concrete Bandstand Area at Harvey West Park

Project Description:

Renovate and upgrade the concrete bandstand area at Harvey West Park. And improve accessibility.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301503							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	20,000	20,000	-	-	-	-
Project Funding Estimates:							
Quimby NW Quadrant	-	20,000	20,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

**311- General Capital
Improvement Fund**

Cowell Beach Access Ramp & Beachfront Lighting Improvements

Project Description:

Widen and reslope Cowell Beach vehicle access ramp to improve driver visibility and maneuverability in a highly congested pedestrian use area, and install new landscape and pedestrian lighting features to increase ambient light and improve public safety.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301415							Account # 311-30-41-9110-57390
Project Cost Estimate:	-	55,000	55,000	55,000	-	-	55,000
Project Funding Estimates:							
Liability Insurance Fund	-	-	-	55,000	-	-	55,000
Net Project Cost Estimates:	-	55,000	55,000	-	-	-	-

Delaveaga Golf Course Maintenance Facility Improvements

Project Description:

Improvements to asphalt surfaces, employee parking, and waste and equipment washing stations.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301514							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	-	25,000	10,000	35,000
Net Project Cost Estimates:	-	-	-	-	25,000	10,000	35,000

Delaveaga Golf Course Public Restroom Improvements

Project Description:

Improvements to the public restrooms at Delaveaga Golf Course Lodge.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301513							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	30,000	30,000	30,000	-	-	30,000
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	30,000	30,000	30,000	-	-	30,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

DeLaveaga Park Parking Lot Rehabilitation

Project Description:

Remove old asphalt, fix drainage, apply asphalt and slurry seal, and re-stripe.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c300901							Account # 311-30-41-9110-57309
Project Cost Estimate:	110,589	89,411	89,411	-	-	-	-
Project Funding Estimates:							
Quimby NE Quadrant	110,589	89,411	89,411	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

DeLaveaga Park Watershed Management

Project Description:

Provides for watershed management for DeLaveaga Park.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301203							Account # 311-30-41-9110-57312
Project Cost Estimate:	18,056	31,944	31,944	25,000	25,000	25,000	75,000
Project Funding Estimates:							
Quimby NE Quadrant	18,056	31,944	31,944	25,000	25,000	25,000	75,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Delaware Median Improvements

Project Description:

This project provides for the restoration of the Delaware Median and will include demolition along with the addition of new irrigation rocks and landscaping.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301519							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	60,000	-	60,000
Net Project Cost Estimates:	-	-	-	-	60,000	-	60,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Frederick Street Park Pathway and Dog Run Improvements

Project Description:

Project includes pathway improvements throughout park in addition to development of a dog off-leash area.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301510							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	35,000	-	35,000
Net Project Cost Estimates:	-	-	-	-	35,000	-	35,000

Frederick Street Playground and Tot Lot Replacement

Project Description:

Project includes a phased approach to replacing the Tot Lot and children's playground as well as the installation of exercise equipment.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301509							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	35,000	35,000	35,000	15,000	-	50,000
Project Funding Estimates: Quimby SE Quadrant	-	35,000	35,000	35,000	15,000	-	50,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Freight Building Renovation

Project Description:

This project provides for the replacement of deteriorated windows and the exterior painting of the Freight Building located at Depot Park.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301524							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	21,000	21,000	-	-	-	-
Project Funding Estimates: Quimby SW Quadrant	-	21,000	21,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

**311- General Capital
Improvement Fund**

Garfield Park Restroom Renovation

Project Description:

Renovate and upgrade restroom by installing new plumbing and fixtures, wall and floor resurfacing, repair floors, lighting, doors and repaint facility.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301303							Account # 311-30-41-9110-57312
Project Cost Estimate:	6,588	25,000	25,000	-	-	-	-
Project Funding Estimates:							
Quimby SW Quadrant	-	25,000	25,000	-	-	-	-
Net Project Cost Estimates:	6,588	-	-	-	-	-	-

Grant Park Asphalt Pathway Installation

Project Description:

Project includes installation of an asphalt pathway through park and around restroom.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301507							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	35,000	-	35,000
Net Project Cost Estimates:	-	-	-	-	35,000	-	35,000

Grant Park Restroom Renovation

Project Description:

Project includes installation of new fixtures, refinishing walls and floors with graffiti resistant material, new partitions and ventilation.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301506							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	30,000	30,000	-	-	-	-
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	30,000	30,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Greenbelt Master Planning and Implementation

Project Description:

Continuation of development and implementation of Master Plans for Pogonip, DeLaveaga, and Moore Creek Preserve areas.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # o309242							Account # 311-30-41-9140-57312
Project Cost Estimate:	394,887	151,068	151,068	-	-	-	-
Project Funding Estimates:							
Quimby SW Quadrant	173,660	126,340	126,340	-	-	-	-
Federal capital grants	5,000	-	-	-	-	-	-
Net Project Cost Estimates:	216,227	24,728	24,728	-	-	-	-

Harvey West Park Ball Field Lighting

Project Description:

Replacement of nine sports lighting poles at Harvey West Park on Field #4. The wooden poles will be replaced with concrete pedestals and metal poles which provide significantly better lighting and more efficient.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301530							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	301,000	301,000	-	-	-	-
Project Funding Estimates:							
From General Fund	-	301,000	301,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Homeless Garden Environmental Study

Project Description:

This project will provide an environmental analysis and possible Master Plan amendment for the construction of the Homeless Garden in Pogonip.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301314							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	25,000	25,000	-	-	-	-
Project Funding Estimates:							
Quimby NW Quadrant	-	25,000	25,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

**311- General Capital
Improvement Fund**

La BARRANCA Pathway Improvements

Project Description:

Renovate Decomposed Granite surfaces and pathway borders throughout park located on Bay Street.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301516							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	31,000	-	31,000
Net Project Cost Estimates:	-	-	-	-	31,000	-	31,000

Laurel Park Lighting

Project Description:

Park light upgrades to more energy efficient LED lighting.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301525							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	10,000	10,000	-	-	-	-
Project Funding Estimates:							
Quimby SW Quadrant	-	10,000	10,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Louden Nelson Community Center Facility Improvements

Project Description:

This project will provide improvements to the Teen Center kitchen and the facility's theater.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301523							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	30,000	30,000	-	-	-	-
Project Funding Estimates:							
Quimby SW Quadrant	-	30,000	30,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Louden Nelson Upgrades

Project Description:

Replace grease trap, lighting and other facility upgrades.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301403							Account # 311-30-41-9120-57290
Project Cost Estimate:	47,000	23,000	23,000	-	-	-	-
Project Funding Estimates:							
Quimby NW Quadrant	47,000	23,000	23,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Market Street Facility Exterior Painting

Project Description:

Provide for exterior painting of the Senior Center.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301521							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	13,000	13,000	-	-	-	-
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	13,000	13,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Median Improvements for Second Street and other medians

Project Description:

Restoration of the Second Street hill median. The project will include the demolition of old material and the installation of rocks, irrigation, and plantings.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301517							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	30,000	-	-	30,000
Net Project Cost Estimates:	-	-	-	30,000	-	-	30,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Morrissey Median Renovation

Project Description:

Renovate the Morrissey Medians between Water Street and Fairmont by installing new irrigation and drought tolerant plant material.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301412							Account # 311-30-41-9110-57390
Project Cost Estimate:	4,183	70,817	70,817	-	-	-	-
Project Funding Estimates:							
Quimby NE Quadrant	4,183	70,817	70,817	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Natural History Museum Renovations

Project Description:

This project will abate lead paint and replace windows. In addition, improvements will be made to lighting, and other public amenities as well as improvements to Surfing Museum Exhibits.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301102							Account # 311-30-41-9120-57203
Project Cost Estimate:	38,221	91,779	91,779	10,000	-	-	10,000
Project Funding Estimates:							
Quimby NW Quadrant	1,175	-	-	-	-	-	-
Quimby SE Quadrant	37,046	30,000	30,000	10,000	-	-	10,000
Net Project Cost Estimates:	-	61,779	61,779	-	-	-	-

Nobel Median Improvements

Project Description:

Restoration of the Nobel Median. This project will include demolition, turf elimination, conversion to drip irrigation, and the use of herbicide as needed.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301518							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	50,000	-	-	50,000
Net Project Cost Estimates:	-	-	-	50,000	-	-	50,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

**311- General Capital
Improvement Fund**

Parks and Recreation Master Plan

Project Description:

Develop a Parks and Recreation Master Plan that helps guide the Department into the future.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301528							Account # 311-30-41-9120-57290
Project Cost Estimate:	-	200,000	200,000	-	-	-	-
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	100,000	100,000	-	-	-	-
Quimby NW Quadrant	-	50,000	50,000	-	-	-	-
Quimby SW Quadrant	-	50,000	50,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

San Lorenzo Duck Pond Re-Design

Project Description:

This project provides for the use of a consultant to redesign the San Lorenzo Park Duck Pond.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301420							Account # 311-30-41-9110-57203
Project Cost Estimate:	-	25,000	25,000	-	-	-	-
Project Funding Estimates:							
Quimby SE Quadrant	-	25,000	25,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

San Lorenzo Park Main Irrigation Line Replacement - Phase I

Project Description:

The main irrigation line at San Lorenzo Park has been experiencing an increased number of failures. This project is the first of four projects, and will replace approximately 25% of the main irrigation line at the park.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301502							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	50,000	50,000	-	50,000	-	50,000
Project Funding Estimates:							
Quimby NE Quadrant	-	50,000	50,000	-	50,000	-	50,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

**311- General Capital
Improvement Fund**

San Lorenzo Park Restroom Renovation

Project Description:

Renovate and upgrade restroom by installing new plumbing and fixtures, wall and floor resurfacing, repair floors, lighting, doors and repaint facility.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301308							Account # 311-30-41-9110-57203
Project Cost Estimate:	18,607	1,393	1,393	-	-	-	-
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	18,607	1,393	1,393	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

San Lorenzo Pathway Improvements

Project Description:

Project includes installation of asphalt pathway and roundabout.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301511							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	40,000	40,000	-	-	-	-
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	40,000	40,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Surfing Museum Improvements

Project Description:

This project will replace all the exterior railing at the Surf Museum which is located at the Lighthouse at Lighthouse Field. The project will include much needed improvement to the 29 year old exhibits on display.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301522							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	34,000	34,000	14,000	-	-	14,000
Project Funding Estimates:							
Quimby SW Quadrant	-	34,000	34,000	14,000	-	-	14,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

University Terrace Park Basketball Court Overlay

Project Description:

Basketball court asphalt will be repaired and entire surface will be overlaid with asphalt, resurfaced and painted.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301307							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	30,000	30,000	-	-	-	-
Project Funding Estimates: Quimby NW Quadrant	-	30,000	30,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

University Terrace Park Tennis Court Resurfacing

Project Description:

This project provides for the repair of minor crack and the court's resurfacing. Nets and windscreens will also be replaced.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301306							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	18,500	18,500	-	-	-	-
Project Funding Estimates: Quimby NW Quadrant	-	18,500	18,500	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Wharf and Beachfront Restroom Upgrades

Project Description:

This is a general facility upgrade to address ADA compliance, tile work in Wharf restroom #1 as well as some fixture and stall partition replacements in 4 of 5 Wharf and Beachfront restrooms.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301414							Account # 311-30-41-9120-57290
Project Cost Estimate:	-	75,000	75,000	50,000	-	-	50,000
Net Project Cost Estimates:	-	75,000	75,000	50,000	-	-	50,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Wharf Master Plan 2012 EDA Grant

Project Description:

In September 2012, U.S. Dept of Commerce awarded grant in the amount of \$850,000 with local match of \$170,000 from Parks and Rec FacilitiesTax Fund - Total \$1,020,000

Federal match = 84% or \$850,000 whichever is less (see update below)

Local match = 16%

After the first two billings were prepared, we received clarification that the federal reimbursement percentage is actually 83.333%. For all future billings (with the exception of the final grant draw), we will use 83% for federal and 17% for local.

Complete Wharf Master Plan which will identify specific maintenance operations for all aspects of wharf, identify all recreational and educational services, identify and accommodate for all commercial uses and guidelines, short and long term improvements to the wharf pedestrian and vehicular surfaces as well as facilities.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c301315	Account # 311-30-43-9220-57303						
Project Cost Estimate:	832,452	187,548	187,548	-	-	-	-
Project Funding Estimates:							
Fed grants - other	690,935	159,065	159,065	-	-	-	-
Parks and Rec Facilities Tax Fund	141,517	28,483	28,483	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Wharf Master Plan Implementation

Project Description:

Wharf rehabilitation projects as identified in the Wharf Master Plan, Phase 2. Implementation will begin in FY 2015 and continue through FY 2016 pending RDA Successor Agency Bond funding.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c301501	Account # 311-30-43-9220-57303						
Project Cost Estimate:	-	1,000,000	1,000,000	-	500,000	-	500,000
Project Funding Estimates:							
RDA Successor Agency	-	1,000,000	1,000,000	-	500,000	-	500,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

311- General Capital
Improvement Fund

Wharf Roof Replacement (25 Municipal Wharf)

Project Description:

Remove and replace existing roofing over Fire fish, siding and windows as well as make general repairs to structural aspects of the facility.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301416							
							Account # 311-30-41-9120-57290
Project Cost Estimate:	2,100	246,900	246,900	-	-	-	-
Net Project Cost Estimates:	2,100	246,900	246,900	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,552,930	3,116,113	3,116,113	319,000	776,000	35,000	1,130,000
Total Project Funding Estimate:	1,328,015	2,652,706	2,652,706	189,000	590,000	25,000	804,000
Total Net Project Cost Estimate:	224,915	463,407	463,407	130,000	186,000	10,000	326,000

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Parks and Recreation Department

Capital Improvement Projects

FY 2015 Completed Projects



DeLaveaga Golf Course Hole #18 Slide Repair Top



Depot Park



RGP Gate



DeLaveaga Golf Course Hole #18 Slide Repair Bottom

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (FY 2015 COMPLETED PROJECTS)

311- General Capital
Improvement Fund

Bocce Ball Court at Grant Park

Project Description:

Construct two bocce ball courts at Grant Park adjacent to the off leash dog area.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301410							Account # 311-30-41-9110-57312
Project Cost Estimate:	2,841	27,159	27,159	-	-	-	-
Project Funding Estimates:							
Quimby NE Quadrant	2,841	27,159	27,159	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City Hall Maintenance Shed Replacement

Project Description:

Facility upgrade to include similar structure and same footprint.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301504							Account # 311-30-44-9410-57290
Project Cost Estimate:	-	5,500	5,500	-	-	-	-
Project Funding Estimates:							
Quimby SW Quadrant	-	5,500	5,500	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Civic Auditorium Grease Trap

Project Description:

Replace a failing grease trap at the Civic Auditorium.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301404							Account # 311-30-41-9120-57290
Project Cost Estimate:	1,055	23,945	23,945	-	-	-	-
Project Funding Estimates:							
Quimby NW Quadrant	1,055	23,945	23,945	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (FY 2015 COMPLETED PROJECTS)

311- General Capital
Improvement Fund

DeLaveaga Park Watershed Management, Erosion Control

Project Description:

This project provides for washout repair for trails and trees within the park.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301411							Account # 311-30-41-9110-57312
Project Cost Estimate:	23,425	1,575	1,575	-	-	-	-
Project Funding Estimates:							
Quimby NE Quadrant	23,425	1,575	1,575	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Depot Park Reconstruction

Project Description:

Reconstruction and repair of Depot Field turf. This project includes the removal of the old turf and the relocation and reinstallation of that turf to the DeLaveaga Golf Course Driving Range.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301421							Account # 311-30-41-9110-57312
Project Cost Estimate:	12,891	1,387,109	1,387,109	-	-	-	-
Net Project Cost Estimates:	-	1,387,109	1,387,109	-	-	-	-

Derby Park Tennis Court Renovation

Project Description:

Tennis courts asphalt lifting will be repaired and entire surface will be overlaid with asphalt, surfacing and paint. Tennis net hardware, windscreens and fixtures will also be updated.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301305							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	32,000	32,000	-	-	-	-
Project Funding Estimates:							
Quimby SW Quadrant	-	32,000	32,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (FY 2015 COMPLETED PROJECTS)

311- General Capital
Improvement Fund

Dog Parks

Project Description:

Create off leash dog areas in existing city parks.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c300903							Account # 311-30-41-9110-57312
Project Cost Estimate:	72,815	4,985	4,985	-	-	-	-
Net Project Cost Estimates:	43,546	4,985	4,985	-	-	-	-

Garfield Park Basketball Court Resurfacing

Project Description:

Minor repairs and resurface basketball court.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301304							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	12,000	12,000	-	-	-	-
Project Funding Estimates: Quimby SW Quadrant	-	12,000	12,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Grant Park Basketball Court Resurfacing

Project Description:

This project will provide for the resurfacing of basketball court and Pickleball striping.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301508							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	15,000	15,000	-	-	-	-
Project Funding Estimates: Parks and Rec Facilities Tax Fund	-	15,000	15,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (FY 2015 COMPLETED PROJECTS)

311- General Capital
Improvement Fund

Harvey West Ballfields 5&6 Renovation

Project Description:

Scrape and level ball fields 5 & 6 to correct drainage; replace with red ball field fines.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301527							Account # 311-30-41-9110-57312
Project Cost Estimate:	-	21,000	21,000	-	-	-	-
Project Funding Estimates:							
Quimby NW Quadrant	-	21,000	21,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Harvey West Clubhouse Improvements

Project Description:

Project entails exterior painting, new gutters, roof repairs, and stove replacement. FY 2015 request of \$18,000 is to increase square footage of kitchen area.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301405							Account # 311-30-41-9120-57290
Project Cost Estimate:	12,143	25,857	25,857	-	-	-	-
Project Funding Estimates:							
Quimby NW Quadrant	12,143	25,857	25,857	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Lower Ocean Neighborhood Park

Project Description:

Purchased land in the lower Ocean neighborhood and developed a neighborhood park.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301103							Account # 311-30-41-9110-57312
Project Cost Estimate:	1,724,997	67,003	67,003	-	-	-	-
Project Funding Estimates:							
State capital grants	1,431,967	360,033	360,033	-	-	-	-
Net Project Cost Estimates:	293,030	(293,030)	(293,030)	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (FY 2015 COMPLETED PROJECTS)

311- General Capital
Improvement Fund

Neary Lagoon Chestnut St Park Improvements

Project Description:

This project provides for much need improvements to the facility and includes fencing repairs, play structure installation, and improvements to the signage and lighting upgrade area near basketball half court.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301301							Account # 311-30-41-9110-57312
Project Cost Estimate:	6,588	33,412	33,412	-	-	-	-
Project Funding Estimates:							
Quimby SW Quadrant	6,588	33,412	33,412	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Ocean Street Median Renovation

Project Description:

Project would renovate the Ocean Street Medians from Plymouth Street to Soquel Avenue. Improvements would include installation of irrigation and water meter to enhance one of the entry points into Santa Cruz.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301417							Account # 311-30-41-9110-57390
Project Cost Estimate:	27,853	2,147	2,147	-	-	-	-
Net Project Cost Estimates:	27,853	2,147	2,147	-	-	-	-

Stage Coach Building Renovation

Project Description:

This project will replace the facility where the historic stage coach is being housed which is in extreme need of repair.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301526							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	17,000	17,000	-	-	-	-
Project Funding Estimates:							
Quimby NW Quadrant	-	17,000	17,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (FY 2015 COMPLETED PROJECTS)

311- General Capital
Improvement Fund

Town Clock Plaza Repair

Project Description:

Replace and repair concrete and brick walking surfaces around the Town Clock Tower.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301408							Account # 311-30-41-9120-57290
Project Cost Estimate:	59,090	910	910	-	-	-	-
Project Funding Estimates:							
Quimby NW Quadrant	59,090	910	910	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Town Clock Renovation

Project Description:

This project removed the mechanical components of the town clock and replaced them with electronic components. The clock components and repair expertise are becoming obsolete.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301312							Account # 311-30-41-9110-57390
Project Cost Estimate:	6,000	6,000	6,000	-	-	-	-
Project Funding Estimates:							
Quimby NW Quadrant	6,000	6,000	6,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Wagner Cottage Renovation

Project Description:

Renovate flooring, roof and cabinets, and repaint Wagner Cottage facility at Harvey West Park.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301309							Account # 311-30-41-9110-57203
Project Cost Estimate:	11,609	391	391	-	-	-	-
Project Funding Estimates:							
Quimby NW Quadrant	11,609	391	391	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (FY 2015 COMPLETED PROJECTS)

311- General Capital
Improvement Fund

Wharf Fire Alarm Upgrade

Project Description:

Project to connect all City owned buildings to the fire alarm and monitoring system.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301419							Account # 311-30-41-9110-57390
Project Cost Estimate:	6,188	8,812	8,812	-	-	-	-
Net Project Cost Estimates:	6,188	8,812	8,812	-	-	-	-

Wharf Restroom #3 Roof Replacement

Project Description:

This project provides for the removal of existing roofing and replacing it with Correlated Galvalume roofing material.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301512							Account # 311-30-41-9120-57203
Project Cost Estimate:	-	35,000	35,000	-	-	-	-
Project Funding Estimates: Quimby SW Quadrant	-	35,000	35,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (EXISTING)

761- Golf Course Enterprise Fund

DeLaveaga Golf Course Facility Improvements

Project Description:

Repairs and improvements to golf course facilities such as roof repair, plumbing, and painting.

		Fiscal Year 2015					
		Prior Year		Estimated	FY 2016	FY 2017	FY 2018
		Totals	Budget	Actuals	Adopted	Estimate	Estimate
							Total
							2016 - 2018
Project # c301213		Account # 761-30-45-7653-57106					
Project Cost Estimate:	61,706	63,294	63,294	50,000	25,000	-	75,000
Project Funding Estimates:							
Parks and Rec Facilities Tax Fund	-	50,000	50,000	50,000	25,000	-	75,000
Net Project Cost Estimates:	61,706	13,294	13,294	-	-	-	-

DeLaveaga Golf Course Fuel Transfer Station Upgrade

Project Description:

Upgrades to existing fuel pumps and tanks at golf course maintenance facility.

Project #	c301401	Fiscal Year 2015						
		Prior Year Totals			FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
			Budget	Estimated Actuals				
Account # 761-30-45-7653-57106								
Project Cost Estimate:	-	15,000	15,000	-	-	-	-	
Net Project Cost Estimates:	-	15,000	15,000	-	-	-	-	

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Projects Completed in FY 2015 for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,967,495	1,726,805	1,726,805	-	-	-	-
Total Project Funding Estimate:	1,596,878	616,782	616,782	-	-	-	-
Total Net Project Cost Estimate:	370,617	1,110,023	1,110,023	-	-	-	-

Parks and Recreation Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	3,520,425	4,842,918	4,842,918	901,000	826,000	85,000	1,812,000
Total Project Funding Estimate:	2,924,893	3,269,488	3,269,488	771,000	640,000	75,000	1,486,000
Total Net Project Cost Estimate:	595,532	1,573,430	1,573,430	130,000	186,000	10,000	326,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Existing Capital Projects for Golf Course Enterprise Fund (761) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	61,706	78,294	78,294	50,000	25,000	-	75,000
Total Project Funding Estimate:	-	50,000	50,000	50,000	25,000	-	75,000
Total Net Project Cost Estimate:	61,706	28,294	28,294	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Parks and Recreation (FY 2015 COMPLETED PROJECTS)

761- Golf Course Enterprise Fund

DeLaveaga Property Infrastructure Costs

Project Description:

Funding for required infrastructure projects to complete real property transaction with State.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301105							Account # 761-30-45-7653-57106
Project Cost Estimate:	219,914	10,086	10,086	-	-	-	-
Net Project Cost Estimates:	6,255	10,086	10,086	-	-	-	-

Golf Course Hole 18 Slide Repair

Project Description:

Repair to Hole 18 on Golf Course

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c301422							Account # 761-30-45-7653-57106
Project Cost Estimate:	-	156,100	156,100	-	-	-	-
Project Funding Estimates:							
Liability Insurance Fund	-	177,000	177,000	-	-	-	-
Net Project Cost Estimates:	-	(20,900)	(20,900)	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Projects Completed in FY 2015 for Golf Course Enterprise Fund (761) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	219,914	166,186	166,186	-	-	-	-
Total Project Funding Estimate:	213,659	177,000	177,000	-	-	-	-
Total Net Project Cost Estimate:	6,255	(10,814)	(10,814)	-	-	-	-

Parks and Recreation Totals for Golf Course Enterprise Fund (761)

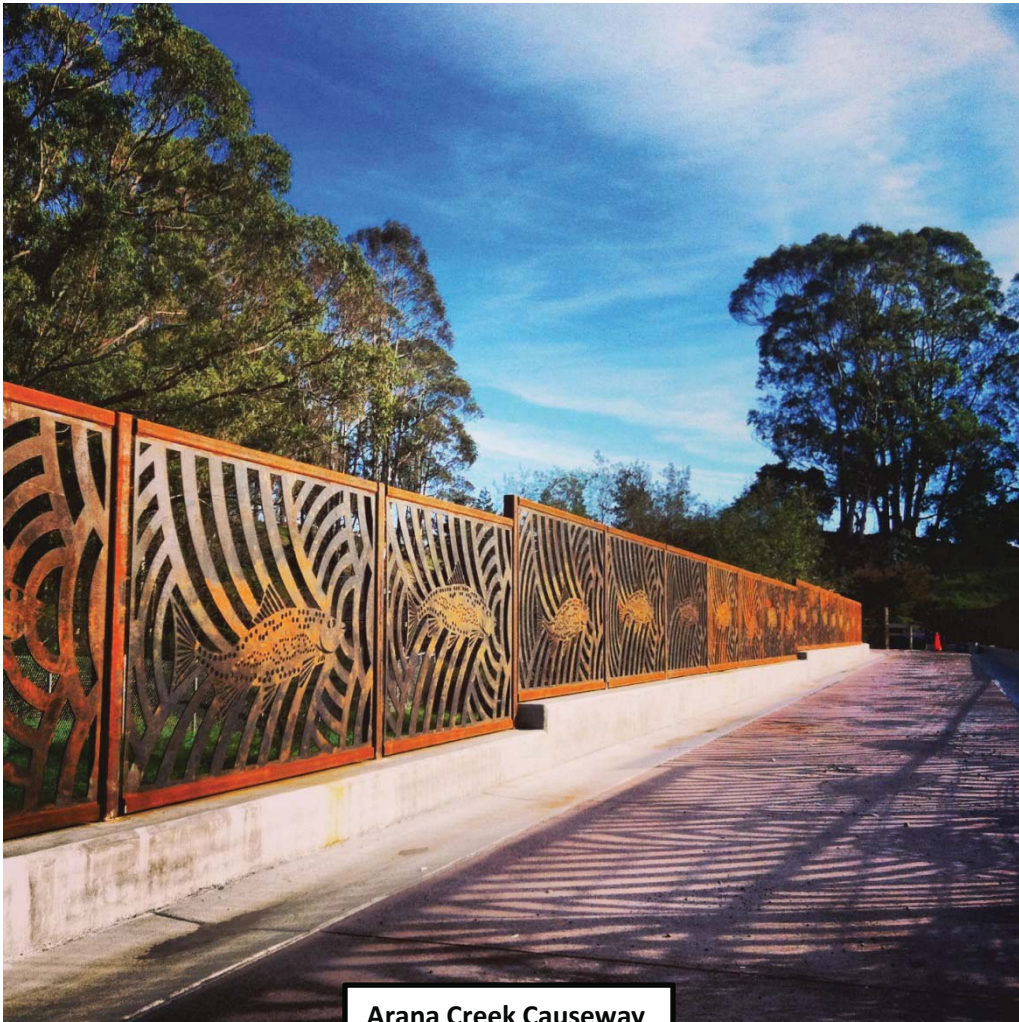
	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	281,620	244,480	244,480	50,000	25,000	-	75,000
Total Project Funding Estimate:	213,659	227,000	227,000	50,000	25,000	-	75,000
Total Net Project Cost Estimate:	67,961	17,480	17,480	-	-	-	-

Parks and Recreation Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	3,802,045	5,087,398	5,087,398	951,000	851,000	85,000	1,887,000
Total Project Funding Estimate:	3,138,552	3,496,488	3,496,488	821,000	665,000	75,000	1,561,000
Total Net Project Cost Estimate:	663,493	1,590,910	1,590,910	130,000	186,000	10,000	326,000

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Public Works Department Capital Improvement Projects



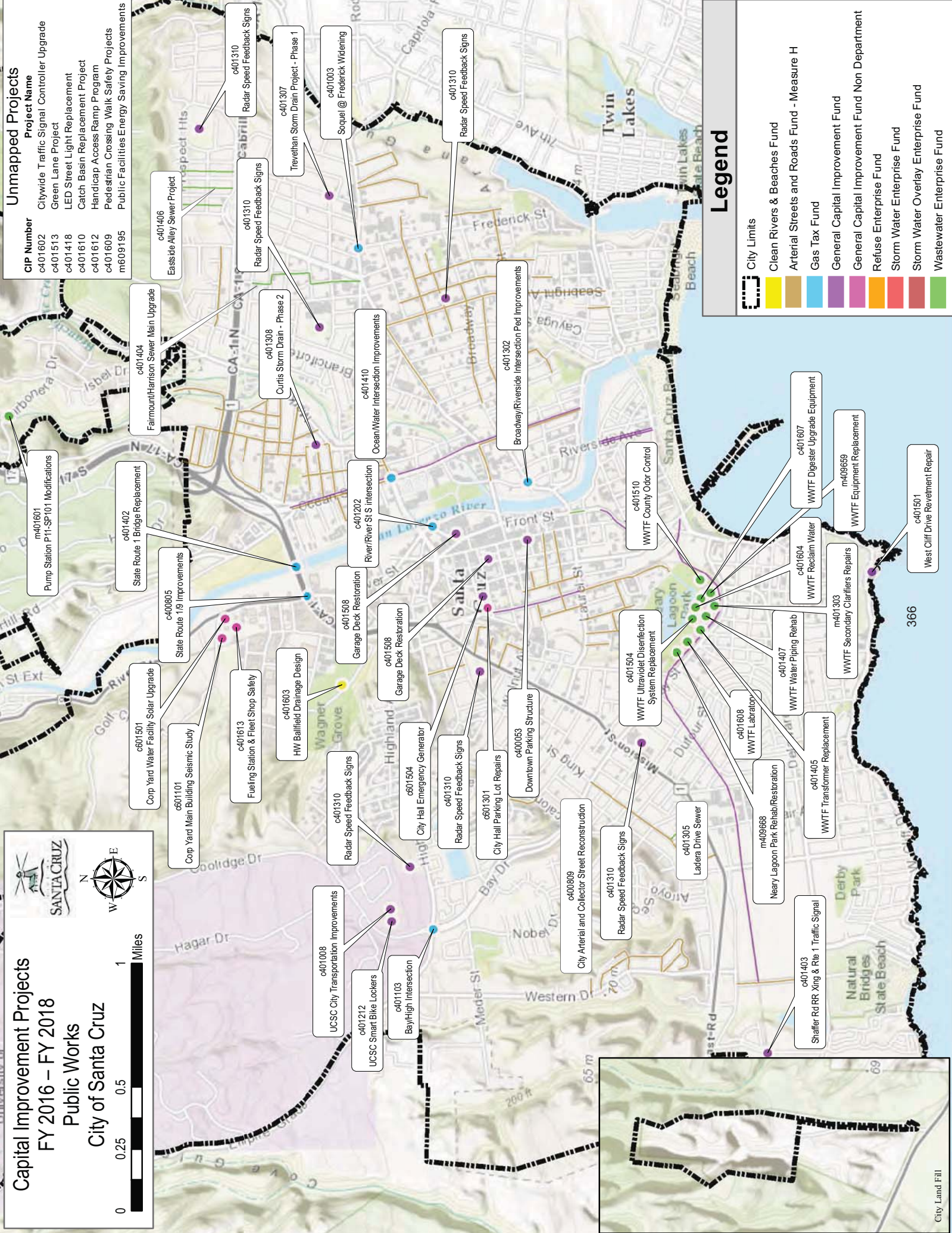
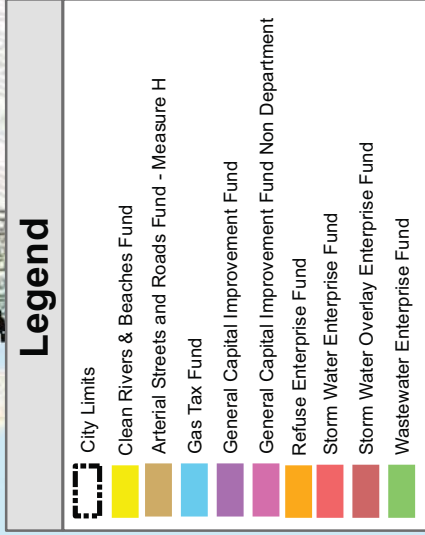
Arana Creek Causeway

Capital Improvement Projects
FY 2016 – FY 2018
Public Works



Unmapped Projects

CIP Number	Project Name
c401602	Citywide Traffic Signal Controller Upgrade
c401513	Green Lane Project
c401418	LED Street Light Replacement
c401610	Catch Basin Replacement Project
c401612	Handicap Access Ramp Program
c401609	Pedestrian Crossing Walk Safety Projects
m609195	Public Facilities Energy Saving Improvements



Public Works Department

Capital Improvement Projects

FY 2015 Completed Projects



Green Lane



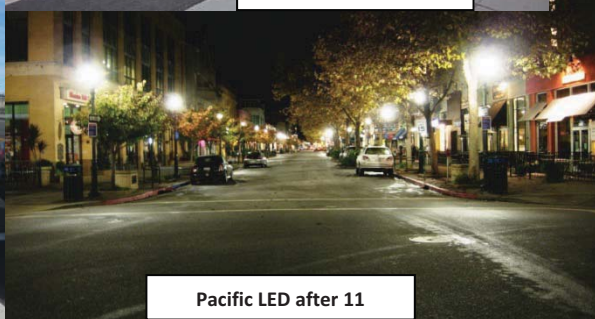
Arterial Street Rehab



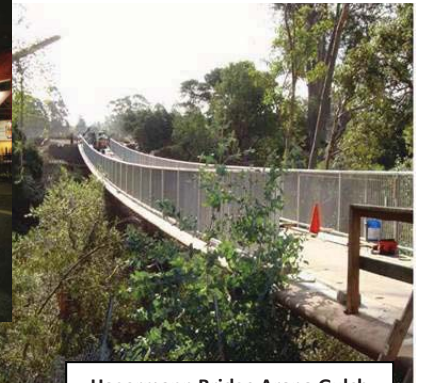
WWTF Centrifuge



Laurel Street Green Markings



Pacific LED after 11



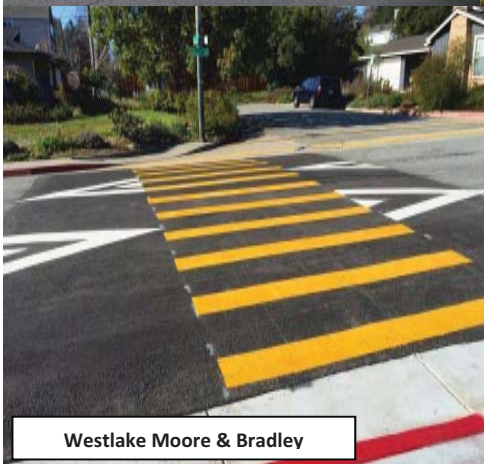
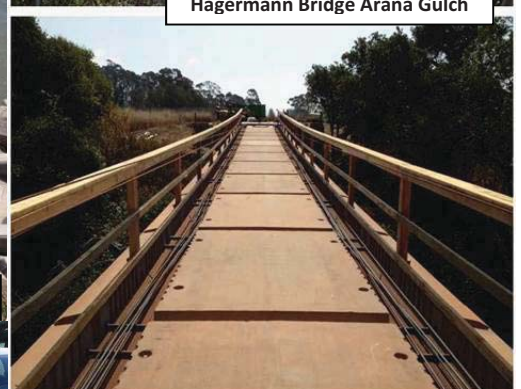
Hagermann Bridge Arana Gulch



Chestnut Slip Out



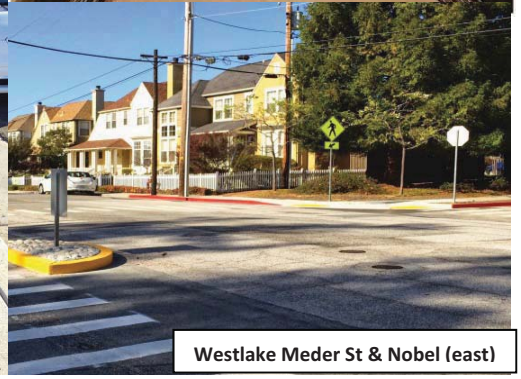
Indicators Stair Repair



Westlake Moore & Bradley



Westlake Spring St. Sidewalk



Westlake Meder St & Nobel (east)

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Public Works (NEW)

221- Gas Tax Fund

Citywide Traffic Signal Controller Upgrade

Project Description:

This project will upgrade existing traffic signal control systems at 33 intersections Citywide. The current controllers are 1980's technology and should be upgraded to current technology that will improve performance and communications, and in some locations be capable of using the interconnected adaptive technology, such as the project that is being implemented on Ocean Street in 2015.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401602							Account # 221-40-64-9330-57307
Project Cost Estimate:	-	-	-	165,000	165,000	-	330,000
Net Project Cost Estimates:	-	-	-	165,000	165,000	-	330,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

New Capital Projects for Gas Tax Fund (221) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	165,000	165,000	-	330,000
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	165,000	165,000	-	330,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

221- Gas Tax Fund

Bay/High Intersection Improvements

Project Description:

With General Plan build out, this intersection will operate at LOS F (severely congested with significant delay) and currently has collisions associated with unprotected left-turns. The proposed improvements are based on recommendations of a RECENT study. Improvements may include the installation of protected left-turns on High Street or a roundabout. Concept approval, environmental review and design in FY 2016, with construction anticipated in FY 2017 if approved. The cost estimate is preliminary and will be refined during current phase. Project is contingent on City, University and grant approval. Air District grant for concept development was approved. Grant application for additional funding has not yet been filed.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401103							Account # 221-40-64-9320-57306
Project Cost Estimate:	61,890	648,110	648,110	-	1,500,000	-	1,500,000
Project Funding Estimates:							
Traffic Impact - Citywide	31,890	248,110	248,110	-	300,000	-	300,000
Local grant - MBUAPCD	30,000	-	-	-	-	-	-
Fed grants - STIP	-	400,000	400,000	-	1,200,000	-	1,200,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Beach/Cliff Traffic Signal

Project Description:

Project is in the approved Beach/SOLA plan and will reduce congestion, and improve pedestrian and bike safety. The traffic signal design and construction is proposed following FY2015. Project is contingent on collecting traffic impact fees and grant award. Grant application for funding has not yet been filed. Project should be completed after Pacific/Beach Roundabout is operational.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401303							Account # 221-40-64-9320-57306
Project Cost Estimate:	-	230,000	230,000	-	-	-	-
Project Funding Estimates:							
Traffic Impact - Citywide	-	70,000	70,000	-	-	-	-
Federal capital grants	-	160,000	160,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

221- Gas Tax Fund

Branciforte Creek Bike/Pedestrian Bridge

Project Description:

Project is included in the approved Bike and San Lorenzo River Plans. The project provides an important bike and pedestrian connection between the San Lorenzo Park and the levee path south of the Soquel Bridge, and includes a bike/pedestrian bridge crossing over Branciforte Creek. The concept design and environmental review has been completed and approved by City Council. Design has been initiated in FY 2014 and a \$300,000 STP grant has been awarded for this. Construction may be possible in FY 2016 contingent on grant funding, and permitting. Staff has applied for an Active Transportation Program grant for construction funding.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401001							Account # 221-40-64-9370-57310
Project Cost Estimate:	165,381	2,809,618	2,809,618	-	-	-	-
Project Funding Estimates:							
Fed grants - STIP	-	1,600,000	1,600,000	-	-	-	-
State capital grants	75,000	-	-	-	-	-	-
Traffic Impact - Citywide	11,580	188,420	188,420	-	-	-	-
RDA Successor Agency	48,208	-	-	-	-	-	-
State grants-RXTPX Funds	30,193	269,807	269,807	-	-	-	-
Net Project Cost Estimates:	400	751,391	751,391	-	-	-	-

Bridge Maintenance

Project Description:

Repair of identified maintenance deficiencies such as damaged deck joints, concrete spilling and rust on several local bridges. Repairs have been identified through regular inspections by Caltrans Structures staff. Contingent on availability of state or federal grant funding.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # m401302							Account # 221-40-64-9370-57310
Project Cost Estimate:	-	200,000	200,000	-	-	-	-
Project Funding Estimates:							
Federal capital grants	-	160,000	160,000	-	-	-	-
Net Project Cost Estimates:	-	40,000	40,000	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

221 - Gas Tax Fund

Murray Street Bridge Seismic Retrofit and Barrier Rail

Project Description:

Seismic retrofit of existing bridge over the Harbor. The project concept has been approved by Council in the past and includes new railings, wider bike lanes and sidewalk, and decorative street lighting. The relocation of harbor facilities and boat docks is required during construction, as well as one-way traffic control on the bridge. Environmental review was completed in FY 2012, allowing the design and right-of-way process to proceed and is currently underway. Federal grant funds have been approved and the project is eligible for State Proposition 1B funds in lieu of a large local match. Construction is anticipated starting in the latter part of FY 2016 or early 2017 (approximately 2 years of construction) contingent on right-of-way approval and utility relocation.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c409321							Account # 221-40-62-9370-57310
Project Cost Estimate:	2,909,495	9,220,286	9,220,286	-	-	-	-
Project Funding Estimates:							
Federal capital grants	2,182,975	9,045,522	9,045,522	-	-	-	-
Net Project Cost Estimates:	513,756	174,764	174,764	-	-	-	-

Ocean/Broadway Intersection Study

Project Description:

A project to improve safety and reduce congestion was approved in the Beach/SOLA plan and is also included in the Cumulative Development Traffic Study. The first phase is to evaluate site conditions, and forecast traffic to determine short and long term solutions, such as restricting left-turns or widening the intersection to provide left-turns, bike lanes and pedestrian improvements. Cost estimates will be developed in this first phase for future programming.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401104							Account # 221-40-62-9390-57304
Project Cost Estimate:	-	75,000	75,000	-	-	-	-
Project Funding Estimates:							
Traffic Impact - Citywide	-	75,000	75,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

221- Gas Tax Fund

Ocean/Water Intersection Improvements

Project Description:

This project is in the Citywide Cumulative Development Traffic Study and General Plan to address build out conditions. It is consistent with the Ocean Street Plan. This project includes a second left-turn lane on Water southbound to Water, and a right-turn lane on Water eastbound. The project will include the new Ocean Street design concepts. Signal modifications and widening are also required. The project design has been initiated in FY 2014 and construction will be initiated in FY 2015, and include developer contributions.

		Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
	Prior Year Totals	Budget	Estimated Actuals				
Project # c401410		Account # 221-40-64-9320-57304					
Project Cost Estimate:	-	600,000	600,000	150,000	-	-	150,000
Project Funding Estimates:							
Capital contributions-developers	-	-	-	150,000	-	-	150,000
Net Project Cost Estimates:	-	600,000	600,000	-	-	-	-

River/River Street South Intersection Study

Project Description:

This intersection is currently impacted, backing traffic into the Water/River Street intersection and affecting Water Street traffic, bike lanes, and the pedestrian crossing. A study has been initiated that will evaluate intersection congestion and safety to determine short and long term solutions, such as revising the multi-way stop, or installing a traffic signal or roundabout. Cost estimates will be developed in this first phase for future programming, with some preliminary design and construction funding identified for FY 2015 and FY 2017.

		Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018	
	Prior Year Totals	Budget	Estimated Actuals					
Project # c401202		Account # 221-40-62-9390-57304						
Project Cost Estimate:		-	175,000	175,000	-	500,000	-	500,000
Project Funding Estimates:								
Federal capital grants		-	-	-	-	400,000	-	400,000
Net Project Cost Estimates:		-	175,000	175,000	-	100,000	-	100,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

221- Gas Tax Fund

Riverside/Second Intersection Improvements

Project Description:

This intersection improvement project has been changed to eliminate the need for Beach/SOLA plan recommended traffic signal or roundabout. The Council approved concept includes pedestrian activated flashers, streetscape, changing Leibrandt one-way inbound and removing the stop controls. This project schedule is contingent on the Riverside Ave Utility undergrounding project funding.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401105							Account # 221-40-64-9320-57306
Project Cost Estimate:	75,296	174,705	174,705	-	-	-	-
Project Funding Estimates:							
Traffic Impact - Citywide	50,000	-	-	-	-	-	-
Net Project Cost Estimates:	25,296	174,705	174,705	-	-	-	-

Soquel at Frederick Minor Widening

Project Description:

Minor widening of Soquel at Frederick to improve east-bound lane transition, and on Frederick to improve the bike lane and vehicle lane assignments. Includes right-turn overlap phase to improve intersection operational efficiency and highlighting pedestrian crossings. RSTP grant approved for construction.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401003							Account # 221-40-64-9311-57304
Project Cost Estimate:	15,934	322,066	322,066	-	-	-	-
Project Funding Estimates:							
Federal capital grants	-	188,000	188,000	-	-	-	-
Net Project Cost Estimates:	14,064	134,066	134,066	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

221- Gas Tax Fund

State Route 1 Bridge Replacement

Project Description:

The Project Study Report (PDS) has identified the need to replace and widen the critical Highway 1 bridge over the San Lorenzo River. The City has completed the PDS and will start environmental review and design in FY 2016 as staff resources become available. The PDS was approved by Caltrans. The projects goals are to improve traffic capacity, safety, flood flows and fish passage, and provide seismic stability. With the current deteriorated condition of the bridge, replacement is highly recommended. The PDS estimates the construction cost range from \$9 to \$15 million. A grant application has not yet been filed.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401402	Account # 221-40-64-9370-57310						
Project Cost Estimate:	-	1,500,000	1,350,000	-	-	15,000,000	15,000,000
Project Funding Estimates:							
Federal capital grants	-	500,000	500,000	-	-	14,000,000	14,000,000
Net Project Cost Estimates:	-	1,000,000	850,000	-	-	1,000,000	1,000,000

State Route 1/9 Intersection Improvements

Project Description:

The project had been recommended in the Harvey West Traffic Studies, Citywide Cumulative Development Traffic Study and General Plan reduced congestion and improved safety. The Project Study Report and environmental review are completed and awaiting Caltrans final approval. Project design had been initiated in FY 2015 and right-of-way acquisition proposed in FY 2016. Construction of the intersection improvements is anticipated in FY2017. The State Proposition 1B grant funds are no longer available due to project delays and therefore is anticipated that traffic impact fees and/or more grant funds will be needed. STIP grants of \$1,329,000 were awarded for construction.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c400805	Account # 221-40-64-9330-57304						
Project Cost Estimate:	10,799	5,431,303	5,431,303	-	-	-	-
Project Funding Estimates:							
Traffic Impact - Citywide	3,737	1,564,263	1,564,263	-	1,340,000	-	1,340,000
Econ Develop Trust Fund	-	-	-	-	500,000	-	500,000
State grants - Prop 1B	-	2,000,000	2,000,000	-	-	-	-
Federal capital grants	-	-	-	-	1,000,000	-	1,000,000
Net Project Cost Estimates:	1,954	1,867,040	1,867,040	-	(2,840,000)	-	(2,840,000)

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

221- Gas Tax Fund

West Cliff Drive Multi-use Path Pavement Rehabilitation

Project Description:

This project will address some of the deferred maintenance of the path surface with patching, edge repair and slurry paving of the multi-use path. The first phase from Bay to approximately Lighthouse Field was completed in FY 2012. The second phase will be from approximately Lighthouse to Woodrow and is proposed in FY2015. Future phases will be developed as funds and staff resources allow, and to minimize disruption for path users. Additional funding proposed from the General Capital Improvement Fund.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # m400819	Account # 221-40-64-9330-57304						
Project Cost Estimate:	147,281	549,263	549,263	-	-	-	-
Project Funding Estimates:							
State grants - TDA	146,544	150,000	150,000	-	-	-	-
General CIP Fund	737	399,263	399,263	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Westlake School Pedestrian Safety

Project Description:

This project includes the design and construction of missing sidewalks, traffic calming features, curb ramps, marked crosswalks, crosswalk refuge islands and a raised crosswalk along walking routes to Westlake Elementary School on Meder Street, Bay Drive and High Street. Included in this grant is a non-infrastructure component for educational purposes (walking school bus, safety classes and provide incentives for alternative transportation) and targeted traffic enforcement. The grant was awarded and pays 100% of the project and program costs. Construction is scheduled for the summer of 2014.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401211	Account # 221-40-64-9330-57307						
Project Cost Estimate:	57,428	445,672	445,672	-	-	-	-
Project Funding Estimates:							
Fed grants - Safe Routes to School	53,029	450,071	450,071	-	-	-	-
Net Project Cost Estimates:	4,399	(4,399)	(4,399)	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Existing Capital Projects for Gas Tax Fund (221) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	3,443,504	22,381,023	22,231,023	150,000	2,000,000	15,000,000	17,150,000
Total Project Funding Estimate:	2,883,635	17,468,456	17,468,456	150,000	4,740,000	14,000,000	18,890,000
Total Net Project Cost Estimate:	559,869	4,912,567	4,762,567	-	(2,740,000)	1,000,000	(1,740,000)

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (FY 2015 COMPLETED PROJECTS)

221- Gas Tax Fund

Beach/Pacific (Wharf) Intersection Roundabout

Project Description:

Project was in the approved Beach/SOLA plan and reduced driver confusion, congestion and improved safety (including train conflicts). The concept design had been approved by Council. The Wharf intersection is funded with traffic impact fee funding and included railroad gates as required by the CPUC. Also included paving at intersection. The project has been delayed due to the railroad ownership and operations changes.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c400035	Account # 221-40-64-9320-57306						
Project Cost Estimate:	432,887	2,324,113	2,324,113	-	-	-	-
Project Funding Estimates:							
Traffic Impact - Citywide	313,923	1,762,512	1,762,512	-	-	-	-
Arterial Street and Roads Fund	-	600,000	600,000	-	-	-	-
Net Project Cost Estimates:	38,399	(38,399)	(38,399)	-	-	-	-

Broadway/Riverside Intersection Pedestrian Improvements

Project Description:

This project provided pedestrian activated warning flashers at the intersection for high use crossing. It was approved by Council at the hearing for the Hyatt Place hotel on Broadway. The funding source was also approved at that time and it will be operational prior to the hotel opening.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401302	Account # 221-40-64-9320-57307						
Project Cost Estimate:	-	75,000	75,000	-	-	-	-
Project Funding Estimates:							
Traffic Impact - Citywide	-	75,000	75,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (FY 2015 COMPLETED PROJECTS)

221 - Gas Tax Fund

Chestnut St Slip Out - Phase 2

Project Description:

The current damage assessment form estimate the cost at \$283,400. The Federal Highway Administration will reimburse the City at 88.53% and the City must pay the difference. The March 2011 storms eroded the hillside on the upper west and east side of Chestnut Street Extension. The project includes design and construction of retaining structures to repair both locations. Construction is anticipated in the summer of 2014. This is a federally declared emergency on a federal aid route, therefore it is eligible for federal transportation funding.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401210							Account # 221-40-62-9341-57304
Project Cost Estimate:	71,098	240,640	240,640	-	-	-	-
Project Funding Estimates:							
Fed grants - FHWA	47,557	203,252	203,252	-	-	-	-
Net Project Cost Estimates:	23,541	37,388	37,388	-	-	-	-

Citywide Streetlight LED Retrofit-Phase 4

Project Description:

Retrofit remaining City owned High Pressure Sodium (HPS) streetlights with energy efficient Light-Emitting Diode (LED) lights reduced maintenance costs and energy use. Three phases have been completed to date with ARRA Stimulus, Community Development Block grant and off-bill financing funds for a total of 1146 streetlights being converted to LED. An additional 614 remain to be converted. A CEC loan is being considered to fund the program and to match the project cost with the cost of energy savings.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401013							Account # 221-40-64-9320-57306
Project Cost Estimate:	403,170	724,706	724,706	-	-	-	-
Project Funding Estimates:							
Fed grants - ARRA	153,454	-	-	-	-	-	-
Loan proceeds	-	-	-	-	-	-	-
Local capital grants	249,526	-	-	-	-	-	-
Net Project Cost Estimates:	190	724,706	724,706	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (FY 2015 COMPLETED PROJECTS)

221- Gas Tax Fund

Gault School Sidewalk Infill

Project Description:

This was an approved Safe Routes 2 School project that was completed in coordination with Gault Elementary and Ecology Action, and is the second one that was approved for this area. It included sidewalk gap closures, access ramps, protected pedestrian crossing, upgrades to bicycle parking, and an educational component for the Gault School Area (Seabright). The design was initiated in FY 2011 and construction started in FY 2013 and the project was completed in 2014.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401113							Account # 221-40-64-9330-57307
Project Cost Estimate:	647,410	15,193	15,193	-	-	-	-
Project Funding Estimates:							
Sidewalk In-lieu Fund	55,080	-	-	-	-	-	-
State grants - Safe Routes to School	404,970	-	40,000	-	-	-	-
From General Fund	-	-	-	-	-	-	-
Net Project Cost Estimates:	187,360	15,193	(24,807)	-	-	-	-

San Lorenzo River Trestle Bridge Connections Project

Project Description:

Project was in the Bike Plan, River way Plan and the Monterey Sanctuary Scenic Trail Plan. Construction of a replacement ramp from the west end of the San Lorenzo River railroad trestle, across Seaside Company property, to the levee path. This provided a safer and more accessible access alternative than the informal track crossing. Environmental review, right-of-way acquisition and design and construction completed at the end of FY2015. A coastal permit had been issued. Project CDBG funding and Seaside participation had been included.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c400058							Account # 221-40-64-9370-57310
Project Cost Estimate:	55,231	544,769	544,769	-	-	-	-
Project Funding Estimates:							
State grants - TDA	10,368	35,633	35,633	-	-	-	-
Traffic Impact - Citywide	34,496	40,503	40,503	-	-	-	-
Settlement proceeds	125,000	-	-	-	-	-	-
CDBG Fund	-	550,000	550,000	-	-	-	-
Net Project Cost Estimates:	(114,633)	(81,367)	(81,367)	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Public Works (FY 2015 COMPLETED PROJECTS)

221- Gas Tax Fund

Soquel/Park Way Traffic Signal Improvements

Project Description:

The project concept, design and easement acquisition have been approved by Council and completed. Project includes installation of protected left-turn lanes on Soquel Avenue at Park Way to improve traffic, bike and pedestrian safety and to reduce congestion. Construction is underway. STIP and HSIP grants have been awarded.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c400804							Account # 221-40-64-9320-57306
Project Cost Estimate:	1,346,324	67,295	67,295	-	-	-	-
Project Funding Estimates:							
Federal capital grants	215,000	40,000	40,000	-	-	-	-
Fed grants - STIP	450,000	450,000	450,000	-	-	-	-
Net Project Cost Estimates:	457,463	(422,705)	(422,705)	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Projects Completed in FY 2015 for Gas Tax Fund (221) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	2,956,120	3,991,716	3,991,716	-	-	-	-
Total Project Funding Estimate:	2,363,800	3,756,900	3,796,900	-	-	-	-
Total Net Project Cost Estimate:	592,320	234,816	194,816	-	-	-	-

Public Works Totals for Gas Tax Fund (221)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	6,399,624	26,372,739	26,222,739	315,000	2,165,000	15,000,000	17,480,000
Total Project Funding Estimate:	5,247,435	21,225,356	21,265,356	150,000	4,740,000	14,000,000	18,890,000
Total Net Project Cost Estimate:	1,152,189	5,147,383	4,957,383	165,000	(2,575,000)	1,000,000	(1,410,000)

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Public Works (NEW)

**235- Clean Rivers & Beaches
Fund**

Harvey West Ball Field Drainage Design

Project Description:

The existing Harvey West storm drains that pass around and under the Harvey West ball field and empties into the adjacent ditch has significantly eroded the slopes of the ditch. A design study will evaluate storm water quality improvements to reduce the erosion and filter the storm water as well as installation of drain pipe in the area adjacent to the backstop to improve public access and safety. The project construction may be eligible for future storm water quality grants.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401603							Account # 235-40-60-9235-57311
Project Cost Estimate:	-	-	-	30,000	-	-	30,000
Net Project Cost Estimates:	-	-	-	30,000	-	-	30,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

New Capital Projects for Clean Rivers & Beaches Fund (235) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	30,000	-	-	30,000
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	30,000	-	-	30,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**235- Clean Rivers & Beaches
Fund**

Clean Beach Initiative - Cowell Beach

Project Description:

Grant funded project to improve water quality at Cowell Beach by modifying the Neary Lagoon storm water infrastructure to facilitate annual cleaning. Project includes installing two shutoff gates between Neary Lagoon and Neary Lagoon pump station, small storm water evacuation pump station over the 66-inch diameter storm drain pipe, replacing the maintenance hatch above Cowell's Beach Storm Drain vault and various other small water quality projects.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401414	Account # 235-40-60-9235-57311						
Project Cost Estimate:	96,346	953,654	953,654	-	-	-	-
Project Funding Estimates:							
Local capital grants	-	787,500	787,500	-	-	-	-
Net Project Cost Estimates:	96,346	166,154	166,154	-	-	-	-

Downtown Parking Lot #9 LID Retrofit

Project Description:

This Prop 84 grant funded project will provide low-impact development (LID) storm water quality improvements to the existing parking lot at Cedar and Elm (behind the Catalyst). The project will sequester and infiltrate storm water to improve water quality of the drainage to the San Lorenzo River.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401415	Account # 235-40-60-9235-57311						
Project Cost Estimate:	223	198,907	198,907	-	-	-	-
Project Funding Estimates:							
Local capital grants	-	159,090	159,090	-	-	-	-
Net Project Cost Estimates:	223	39,817	39,817	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Existing Capital Projects for Clean Rivers & Beaches Fund (235) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	96,569	1,152,561	1,152,561	-	-	-	-
Total Project Funding Estimate:	-	946,590	946,590	-	-	-	-
Total Net Project Cost Estimate:	96,569	205,971	205,971	-	-	-	-

Public Works Totals for Clean Rivers & Beaches Fund (235)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	96,569	1,152,561	1,152,561	30,000	-	-	30,000
Total Project Funding Estimate:	-	946,590	946,590	-	-	-	-
Total Net Project Cost Estimate:	96,569	205,971	205,971	30,000	-	-	30,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (NEW)

**311- General Capital
Improvement Fund**

Catch Basin Replacement Program

Project Description:

Upgrade 15 non-standard catch basins with standard Type B catch basins at various locations throughout the city to reduce clogging during rainfall, minimizing maintenance and localized flooding.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401610							Account # 311-40-64-9330-57307
Project Cost Estimate:	-	-	-	70,000	-	-	70,000
Net Project Cost Estimates:	-	-	-	70,000	-	-	70,000

Front-Pacific Historic Wall Repair

Project Description:

The historic rock wall between Front Street on Beach Hill and Pacific Ave below is in need of repair. Rocks have come loose from vegetation roots, age and collision with the existing guard rail which is also fractured and does not have sufficient pedestrian protection. Staff proposes to remorter rocks, pour a concrete cap and replace the guard rail with one similar to the historic West Cliff that meets collision and pedestrian requirements.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401611							Account # 311-40-64-9330-57307
Project Cost Estimate:	-	-	-	250,000	-	-	250,000
Project Funding Estimates: Liability Insurance Fund	-	-	-	250,000	-	-	250,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Pedestrian Crosswalk Safety Projects

Project Description:

Develop and implement crossing improvement projects at crosswalks citywide. This project corresponds to a priority list of projects to be approved by City Council prior to the first expenditure. Staff intends to construct one project per year as staff resources are available.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401609							Account # 311-40-64-9330-57307
Project Cost Estimate:	-	-	-	100,000	100,000	100,000	300,000
Project Funding Estimates: Gas Tax Fund	-	-	-	100,000	-	-	100,000
Net Project Cost Estimates:	-	-	-	-	100,000	100,000	200,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (NEW)

**311- General Capital
Improvement Fund**

Sidewalk and Access Ramp Program

Project Description:

Install new handicap access ramps and sidewalks or upgrade existing ramps to meet current state standards as needed when high priority locations are identified. Funding could be included with larger projects to supplement the ability to address access needs. FY16 includes CDBG funding as approved by council.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401612							Account # 311-40-64-9330-57307
Project Cost Estimate:	-	-	-	182,436	50,000	50,000	282,436
Project Funding Estimates:							
CDBG Fund	-	-	-	182,436	-	-	182,436
Net Project Cost Estimates:	-	-	-	-	50,000	50,000	100,000

Streetlights-555 Pacific to Roundabout

Project Description:

Installation of approximately 7 decorative street lights on Pacific Avenue, between Pacific Avenue and the Depot roundabout. This completes a missing segment of the Pacific Avenue style decorative street lights between 555 Pacific Avenue and the roundabout. The project would be implemented concurrently with the development of the 555 Pacific Avenue streetscape improvements.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401601							Account # 311-40-61-9320-57305
Project Cost Estimate:	-	-	-	-	45,000	-	45,000
Net Project Cost Estimates:	-	-	-	-	45,000	-	45,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

New Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	602,436	195,000	150,000	947,436
Total Project Funding Estimate:	-	-	-	532,436	-	-	532,436
Total Net Project Cost Estimate:	-	-	-	70,000	195,000	150,000	415,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**311- General Capital
Improvement Fund**

Bay Drive Storm Damage Repair

Project Description:

The slope between the median trail and the creek, on the west side and between Escalona and Nobel was eroded in a past storm. Ongoing erosion will impact the road and the trail and staff has determined a repair is needed soon. This project will be completed with the assistance of Parks and Recreation. Storm damage funding is not available.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401507							Account # 311-40-62-9320-57306
Project Cost Estimate:	-	175,000	175,000	-	-	-	-
Net Project Cost Estimates:	-	175,000	175,000	-	-	-	-

Chestnut Street Storm Drain Replacement

Project Description:

The Chestnut Street Storm drain, north of Laurel Street to Church Street, is in very poor condition and should be replaced. The design process will determine the extent of the deterioration and which sections can be rehabilitated and which will be replaced. There is approximately 2000 lineal feet of storm drain pipe that will be evaluated.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401505							Account # 311-40-64-9340-57311
Project Cost Estimate:	-	50,000	50,000	-	200,000	-	200,000
Net Project Cost Estimates:	-	50,000	50,000	-	200,000	-	200,000

Curtis Storm Drain - Phase 1

Project Description:

This area has experienced annual flooding episodes and sand bags are typically deployed in the winter to keep water out of private structures. Currently the street drains to Branciforte Creek via a 24 inch diameter undersized storm drain. The project proposes to install 270 lineal feet of 42 inch diameter pipe and new catch basins on Curtis from Glenwood to Market and 270 lineal feet of 36 inch diameter storm drain across Market to an outfall at Branciforte Creek. The project is separated into 2 phases in order to evaluate the first phase prior to proceeding to the second phase with the possibility it may not be necessary. Due to this area experiencing storm water infiltration overtaxing the sanitary sewer, wastewater funds identified in the Wastewater CIP will fund a portion of the project.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401308							Account # 311-40-64-9340-57311
Project Cost Estimate:	-	10,000	10,000	150,000	-	150,000	300,000
Net Project Cost Estimates:	-	10,000	10,000	150,000	-	150,000	300,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**311- General Capital
Improvement Fund**

East Cliff Emergency Repair at Alhambra Ave

Project Description:

The slope above Seabright Beach continues to erode following the March 2011 storm and two old cement bag infill walls have failed and fallen onto the beach. The sidewalk and railing are at risk of failing. The project proposes to relocate the sidewalk and railing towards the street and remove parallel parking. The project requires a coastal development permit. State storm damage reimbursement is not available.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401309	Account # 311-40-62-9390-57106						
Project Cost Estimate:	500	149,500	149,500	-	-	-	-
Project Funding Estimates:							
Liability Insurance Fund	500	149,500	149,500	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Green Lane Project

Project Description:

This project is for the creation of green lanes in high conflict (collision) zones to highlight bike paths, showing drivers of vehicles where to expect the presence of bike riders. FY2015 funding was used to fund a portion (1/2) of the Laurel Street green lane application following the repaving project.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401513	Account # 311-40-64-9330-57307						
Project Cost Estimate:	-	30,000	30,000	50,000	50,000	50,000	150,000
Project Funding Estimates:							
Gas Tax Fund	-	-	-	50,000	-	-	50,000
From General Fund	-	30,000	30,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	50,000	50,000	100,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**311- General Capital
Improvement Fund**

LED light replacement (City-wide)

Project Description:

Retrofit of remaining city streetlights that are high pressure sodium (HPS) or metal halide (MH) to energy efficient light emitting diode (LED) lights to reduce maintenance costs and energy use. Several projects, approximately 1200 street lights have been completed with ARRA Stimulus, CDBG and off-bill financing funds. An additional 600 lights remain to be funded and staff anticipates completing them with CEC financing.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401418	Account # 311-40-61-9320-57305						
Project Cost Estimate:	86,259	63,741	63,741	150,000	150,000	-	300,000
Project Funding Estimates:							
Gas Tax Fund	-	-	-	150,000	150,000	-	300,000
From General Fund	86,259	-	-	-	-	-	-
Net Project Cost Estimates:	-	63,741	63,741	-	-	-	-

Market Street at Goss Minor Widening

Project Description:

Project was approved in FY 2011 with the approval of the 5 Isbel Drive residential development. Market Street to be widened at the southeast corner to provide a bike lane and sidewalk. Requires a retaining wall, utility relocation and modification to the existing drainage swale. Project is contingent on receiving grant funding.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401301	Account # 311-40-64-9330-57307						
Project Cost Estimate:	-	250,000	200,000	-	50,000	-	50,000
Project Funding Estimates:							
Federal capital grants	-	200,000	200,000	-	-	-	-
Contributions - businesses	20,000	-	-	-	-	-	-
Net Project Cost Estimates:	(20,000)	50,000	-	-	50,000	-	50,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**311- General Capital
Improvement Fund**

MB Sanctuary Scenic Trail (Rail Trail) Segment 7

Project Description:

Project includes the portion of the MBSC Trail (rail trail) Segment 7 that is within the city limits, from Natural Bridges to the Sanctuary Center at Pacific and Beach. This segment is explained in further detail in the Master Plan. Working in conjunction with SCCRTC, Railroad and City staff, a consultant will develop design details for the trail, environmental review documents, permits and construction documents. Construction is contingent on many factors, including a SCCRTC/City agreement, permitting etc. The grant as reflected below has been awarded by SCCRTC.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401413	Account # 311-40-64-9330-57307						
Project Cost Estimate:	-	800,000	800,000	-	4,500,000	-	4,500,000
Project Funding Estimates:							
Contributions - businesses	-	42,135	42,135	-	-	-	-
Other State Grants	-	640,000	640,000	-	3,420,000	-	3,420,000
Net Project Cost Estimates:	-	117,865	117,865	-	1,080,000	-	1,080,000

Mission Street Hill Utility Undergrounding

Project Description:

The undergrounding of overhead utilities on the City's portion of Mission Street, from Chestnut to Mission Plaza and within the Mission Hill Plaza area, has been approved by Council as the next Rule 20A district. A Rule 20A project is funded by PG&E from rate payer allocations, which are not sufficient to build this project. The City is considering borrowing additional funding from future allocations to fully fund the project. The local funding has been used to design the project in anticipation of partial reimbursement from Rule 20A funds. The reimbursement and FY 2015 funds will be used to address easements and install decorative streetlights when the utility poles with streetlights are removed.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401004	Account # 311-40-64-9360-57390						
Project Cost Estimate:	32,716	322,623	322,623	-	1,000,000	-	1,000,000
Project Funding Estimates:							
Contributions - Other Agencies	-	100,000	100,000	-	1,000,000	-	1,000,000
Net Project Cost Estimates:	32,716	222,623	222,623	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

311- General Capital
Improvement Fund

Neary Flood Control Pump Station-Steel Pipe Replacement

Project Description:

Replace deteriorated above grade 54-inch diameter discharge piping at pump station.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401503							Account # 311-40-64-9340-57311
Project Cost Estimate:	-	50,000	50,000	-	-	-	-
Net Project Cost Estimates:	-	50,000	50,000	-	-	-	-

Ocean Street Adaptive Signal Control Project

Project Description:

The Ocean Street Adaptive Signal Control project includes new traffic signal controllers, new vehicle detection, a new server, software and fiber optic communications equipment. The project will collect and process real-time traffic data and adjust signalization to maximize efficiency. This improves operation of the corridor and crossing arterials, reduces delays, idle time and greenhouse emissions.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401417							Account # 311-40-64-9320-57306
Project Cost Estimate:	-	414,000	414,000	-	-	-	-
Project Funding Estimates:							
Traffic Impact - Citywide	-	150,000	150,000	-	-	-	-
Local grant - MBUAPCD	-	200,000	200,000	-	-	-	-
From General Fund	-	64,000	64,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**311- General Capital
Improvement Fund**

Ocean Street Beautification

Project Description:

Project includes design development for Ocean Street improvements based on the approved Ocean Street Plan. The design development will evaluate what short term improvements can be implemented along the corridor. A consultant will assist with developing the design details for landscaping, sidewalk, and streetlights. A place holder for construction is included. Pavement rehabilitation would be funded from Measure H or grants.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401411	Account # 311-40-64-9330-57307						
Project Cost Estimate:	18,079	1,481,921	1,481,921	-	-	-	-
Project Funding Estimates:							
RDA Successor Agency	-	1,500,000	1,500,000	-	-	-	-
Net Project Cost Estimates:	18,079	(18,079)	(18,079)	-	-	-	-

Pogonip Creek Sedimentation Removal

Project Description:

The Pogonip Flood Control project was constructed in 1993 to improve drainage conditions in the Harvey West Area by channelizing a portion of the creek, installing some new storm drains, and improving the storm drain lines under Highway 9 to the San Lorenzo River. Sedimentation from steep upstream slopes has redirected the creek closer to the embankment, impacting private property in Harvey West. This project proposes to remove sediment and overgrown vegetation, and repair a flood wall. Work will be subject to a Fish and Game streambed alteration and RWQCB permits.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401306	Account # 311-40-64-9340-57311						
Project Cost Estimate:	7,000	93,000	-	-	93,000	100,000	193,000
Net Project Cost Estimates:	7,000	93,000	-	-	93,000	100,000	193,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**311- General Capital
Improvement Fund**

Radar Speed Feedback Signs

Project Description:

This project proposes to purchase and install up to 8 solar powered radar speed feed-back signs to inform drivers of appropriate speed in and around elementary school zones, and provide time of day speed data as a tool for directed enforcement. A grant is required to fully fund the project. If no grant is received, local funds will be used to install as many as possible.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401310	Account # 311-40-62-9320-57306						
Project Cost Estimate:	-	63,000	63,000	-	-	-	-
Project Funding Estimates:							
State capital grants	-	63,000	63,000	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Riverside Ave Utility Underground Phase II

Project Description:

The project includes undergrounding the overhead utilities on Riverside Avenue, from Third Street to Beach Street, and constructing streetscape improvements (decorative streetlights, sidewalks and street trees). The design concept was approved by Council in FY 2012. This is a Rule 20B project which is funded entirely by the City and private property owners. Final design and determining easements is on hold until funding is confirmed. Additional funds in the amount of \$2.2 million may be needed to fully fund the project.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401208	Account # 311-40-64-9360-57390						
Project Cost Estimate:	35,379	3,814,621	3,814,621	1,650,000	700,000	-	2,350,000
Project Funding Estimates:							
RDA Successor Agency	21,870	307,086	307,086	-	-	-	-
Other agency contributions	-	-	-	1,650,000	-	-	1,650,000
From ED Trust Fund	-	692,914	692,914	-	-	-	-
Net Project Cost Estimates:	13,509	2,814,621	2,814,621	-	700,000	-	700,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**311- General Capital
Improvement Fund**

Shaffer Road Railroad Crossing and Route 1 Traffic Signal Improvements

Project Description:

Development of an assessment district for the design and funding cost share of a new railroad crossing (with gates and surface improvements) and the installation of a traffic signal at the Shaffer/Route 1 intersection. Development of adjacent properties require crossing installation to reduce impact to Delaware and residential uses. Requires CPUC and Caltrans approval. Costs of assessment district development to be reimbursed if district approved.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401403							Account # 311-40-62-9320-57306
Project Cost Estimate:	-	-	-	-	250,000	-	250,000
Project Funding Estimates:							
Assessment District Fund	-	-	-	-	250,000	-	250,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Sinkhole Repair - W Cliff & Woodrow

Project Description:

Sinkhole repair at the corner of West Cliff and Woodrow.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401420							Account # 311-40-62-9341-54314
Project Cost Estimate:	220,703	29,297	29,297	-	-	-	-
Project Funding Estimates:							
From General Fund	220,703	29,297	29,297	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

Trevethan Storm Drain Project - Phase 1

Project Description:

This area has experienced annual flooding episodes and sand bags are typically deployed in the winter to keep water out of private structures. Currently the street surface drains south to catch basins at Trevethan and Soquel. The project proposes to install 450 lineal feet of 24 inch diameter storm drain and 3 catch basins on Trevethan, from East gate to Soquel Ave. Due to this area experiencing storm water infiltration into the sanitary sewer, wastewater funds identified in the Wastewater CIP will fund a portion of the project.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401307							Account # 311-40-64-9340-57311
Project Cost Estimate:	-	10,000	10,000	-	150,000	-	150,000
Net Project Cost Estimates:	-	10,000	10,000	-	150,000	-	150,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**311- General Capital
Improvement Fund**

UCSC Smart Bike Lockers

Project Description:

The University will purchase and install 36 new "smart card" on-demand bike lockers, similar to those installed by the City. The lockers can be shared by multiple users, serving hundreds of users and potentially reducing motor vehicle trips in Santa Cruz. This State Bicycle Transportation Account pass-through grant was sponsored by the City and has been approved. This project was formerly set up as g401201 in an operating account. Per an email request from Mary Arman, a new project was created so that project would be in the CIP.

Expense string - 311-40-64-9330-57307

Revenue string- 311-40-64-9330-43232

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401212							Account # 311-40-64-9330-57307
Project Cost Estimate:	98,839	74,861	74,861	-	-	-	-
Project Funding Estimates:							
State operating grants - Caltrans	98,839	74,861	74,861	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-

UCSC-City Transportation Improvements & Studies

Project Description:

Implementation of Section 4.13 of the UCSC-City Comprehensive Settlement Agreement to identify for implementation transportation improvements and studies to explore alternative transportation solutions such as traffic signal timing on Mission and Bay, transit traffic signal pre-emption, express bus service, GIS analysis, park and ride lots, long-term vehicular storage, and Zip Car expansion.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401008							Account # 311-40-64-9390-57304
Project Cost Estimate:	-	300,000	250,000	-	400,000	-	400,000
Project Funding Estimates:							
Other local revenues	-	150,000	150,000	-	175,000	-	175,000
Net Project Cost Estimates:	-	150,000	100,000	-	225,000	-	225,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**311- General Capital
Improvement Fund**

UCSC-City-Clue Public Transportation System Planning

Project Description:

Implementation of Section 4.14 of the UCSC-City Comprehensive Settlement Agreement to jointly plan with CLUE, a public transportation system capable of reducing the use of City streets and traffic congestion on city streets.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401009	Account # 311-40-64-9390-57304						
Project Cost Estimate:	960	99,040	99,040	-	-	-	-
Project Funding Estimates:							
Other local revenues	-	50,000	50,000	-	-	-	-
Net Project Cost Estimates:	960	49,040	49,040	-	-	-	-

West Cliff Drive Revetment Repair

Project Description:

This project proposes to place additional engineered rock protection at the base of an existing retaining wall on West Cliff Drive, east of Woodrow, and at a location approximately 400 north of the Lighthouse. At the Woodrow location the rock shelf and rock protection have eroded, exposing the base of the wall to erosive forces. At the Lighthouse the path was recently relocated further into the street and further erosion will impact the path and potentially the street. Other rock revetment exist at the sites.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401501	Account # 311-40-62-9330-57307						
Project Cost Estimate:	-	-	-	75,000	425,000	-	500,000
Project Funding Estimates:							
Liability Insurance Fund	-	-	-	75,000	-	-	75,000
Net Project Cost Estimates:	-	-	-	-	425,000	-	425,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	500,435	8,280,604	8,087,604	2,075,000	7,968,000	300,000	10,343,000
Total Project Funding Estimate:	448,171	4,442,793	4,442,793	1,925,000	4,995,000	-	6,920,000
Total Net Project Cost Estimate:	52,264	3,837,811	3,644,811	150,000	2,973,000	300,000	3,423,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (FY 2015 COMPLETED PROJECTS)

**311- General Capital
Improvement Fund**

Arana Gulch Connection-Agnes Street

Project Description:

Project is in approved Bike Plan and Arana Gulch Master Plan. It includes completing the multi-use trail from Agnes Street to the main east-west Arana Gulch multi-use trail. Interpretive and management plan elements are included. The project is funded from an approved state Bicycle Transportation Account grant and therefore must be bid separately from the main trail project.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401401							Account # 311-40-64-9330-57307
Project Cost Estimate:	87,065	405,295	405,295	-	-	-	-
Project Funding Estimates:							
State capital grants	-	344,652	344,652	-	-	-	-
Net Project Cost Estimates:	87,065	60,643	60,643	-	-	-	-

Arana Gulch Multi Use Trail - Broadway/Brommer

Project Description:

Project is in approved Bike Plan and Arana Gulch Master Plan. It included a very important bike and pedestrian multi-purpose trail from Broadway, through Arana Gulch, to Brommer Street, and from Agnes Street to the east-west trail per the Arana Gulch Master Plan. Interpretive and management plan elements are included. A Coastal permit was approved in Dec 2011. Grant funding (federal and county) of approximately \$4.0 million had been committed to the project. Sale of property (formerly road rights-of-way), adjacent to Frederick Street, paid for the local match funds and ongoing management expenses. Based on the most recent cost estimate, the project costs had increased significantly. This project was originally in the Gas Tax Fund (Broadway/Brommer Bike/Pedestrian Multi-Purpose Trail) and was transferred to the General Capital Improvement Fund in FY 2013. Design was initiated in FY 2012 and construction is started in FY 2014. and anticipated to be completed in FY 2015. An additional \$150,000 in construction grant funds was awarded by SCCRTC. New project - transferred FY 2013 budgets and actuals c409344 Broadway Brommer to new project.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401319							Account # 311-40-64-9330-57307
Project Cost Estimate:	4,438,889	2,003,744	2,003,744	-	-	-	-
Project Funding Estimates:							
State grants-RXTPX Funds	212,000	390,000	390,000	-	-	-	-
Local capital grants	1,378,000	2,000	2,000	-	-	-	-
Federal capital grants	1,357,201	1,222,799	1,222,799	-	-	-	-
Real property sales - land	-	440,000	440,000	-	-	-	-
Traffic Impact - Citywide	1,000,000	-	-	-	-	-	-
Net Project Cost Estimates:	491,688	(51,056)	(51,055)	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (FY 2015 COMPLETED PROJECTS)

311- General Capital
Improvement Fund

LED light replacement (Laurel, Soquel)

Project Description:

LED light replacements (Laurel, Soquel, Water, Bridges)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401419							Account # 311-40-61-9320-57305
Project Cost Estimate:	65,853	50,547	50,547	-	-	-	-
Net Project Cost Estimates:	-	50,547	50,547	-	-	-	-

Pacific Ave Streetlight Replacement

Project Description:

The older Pacific Avenue steel streetlight bases are failing due to corrosion at the base of the pole. Staff is conducting an evaluation of all the steel poles and preparing a replacement or repair plan. The most corroded will be replaced/repared in FY 2014 with proposed funding in FY 2015 to address the remaining poles.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401506							Account # 311-40-64-9320-57305
Project Cost Estimate:	-	145,000	145,000	-	-	-	-
Net Project Cost Estimates:	-	145,000	145,000	-	-	-	-

West Cliff Stair Repair at Indicators

Project Description:

The Indicator stairs have deteriorated from adverse marine conditions and need to be repaired. Engineering options have been evaluated and the design completed. Construction is contingent on favorable tides and weather conditions.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # m401402							Account # 311-40-62-9320-57306
Project Cost Estimate:	8,500	141,500	141,500	-	-	-	-
Net Project Cost Estimates:	8,500	141,500	141,500	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Projects Completed in FY 2015 for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	5,240,417	2,746,086	2,746,086	-	-	-	-
Total Project Funding Estimate:	4,653,164	2,399,451	2,399,451	-	-	-	-
Total Net Project Cost Estimate:	587,253	346,634	346,635	-	-	-	-

Public Works Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	5,740,852	11,026,690	10,833,690	2,677,436	8,163,000	450,000	11,290,436
Total Project Funding Estimate:	5,101,335	6,842,244	6,842,244	2,457,436	4,995,000	-	7,452,436
Total Net Project Cost Estimate:	639,517	4,184,445	3,991,446	220,000	3,168,000	450,000	3,838,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**317- Arterial Streets and
Roads Fund**

City Arterial and Collector Street Reconstruction and Overlay

Project Description:

Project includes pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city arterial and collector streets for maintenance and reconditioning. Projects are selected based on the City's pavement management computerized system and in coordination with other utilities and transportation projects. Gas tax available for paving is \$500,000 per year, and on average Measure H is \$1.4 million and grants average about \$500,000 per year. The grants are estimated federal transportation funds that are applied for when available. Approximately \$4.0 million is needed annually to maintain City streets satisfactorily, which is a \$1.6 million annual shortfall. The City is bonding for \$12 million over 3 years which will require a \$1.3 million annual Measure H payment (over 10 years), and is reflected in the project cost estimate.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c400809	Account # 317-40-64-9311-57304						
Project Cost Estimate:	4,077,567	11,218,057	11,218,057	5,000,000	1,500,000	1,500,000	8,000,000
Project Funding Estimates:							
Wastewater Fund	95,710	-	-	-	-	-	-
Gas Tax Fund	1,192,507	1,494,117	1,494,117	500,000	500,000	500,000	1,500,000
Other local revenues	23,814	-	-	-	-	-	-
State capital grants	925,701	500,000	500,000	500,000	500,000	500,000	1,500,000
Traffic Congestion Relief Fund	402,257	-	-	-	-	-	-
From General Fund	114,498	985,503	985,503	-	-	-	-
Loan proceeds	-	6,500,000	6,500,000	4,000,000	-	-	4,000,000
State capital grants	-	-	-	-	-	-	-
Net Project Cost Estimates:	127,455	1,738,437	1,738,437	-	500,000	500,000	1,000,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Public Works (EXISTING)

317- Arterial Streets and Roads Fund

City Residential and Collector Street Reconstruction and Overlay

Project Description:

Pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city residential and collector streets for maintenance and reconditioning. Projects are selected based on the City's pavement management computerized system and in coordination with other utilities and transportation projects. Approximately \$1.2 million is needed annually to provide a 10 year rotation on residential streets. Generally \$500,000 from Measure H is available, which is a \$700,000 per year shortfall. The City is anticipating bonding for \$3 million over 3 years which will require a \$500,000 million annual Measure H payment (over 10 years). There is also an estimated Measure H annual increase in revenue which is reflected in the project costs estimate above the annual bonding payment amount. Grants are not typically available for residential and collector streets.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c400810	Account # 317-40-64-9311-57304						
Project Cost Estimate:	6,745,310	2,679,230	2,679,230	2,300,000	200,000	200,000	2,700,000
Project Funding Estimates:							
City Public Trust Fund	414,451	-	-	-	-	-	-
Traffic Congestion Relief Fund	587,025	-	-	-	-	-	-
Loan proceeds	-	2,500,000	2,500,000	2,300,000	-	-	2,300,000
Net Project Cost Estimates:	5,225,856	179,230	179,230	-	200,000	200,000	400,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Existing Capital Projects for Arterial Streets and Roads Fund (317) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	10,822,877	13,897,287	13,897,287	7,300,000	1,700,000	1,700,000	10,700,000
Total Project Funding Estimate:	5,469,566	11,979,620	11,979,620	7,300,000	1,000,000	1,000,000	9,300,000
Total Net Project Cost Estimate:	5,353,311	1,917,667	1,917,667	-	700,000	700,000	1,400,000

Public Works Totals for Arterial Streets and Roads Fund (317)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	10,822,877	13,897,287	13,897,287	7,300,000	1,700,000	1,700,000	10,700,000
Total Project Funding Estimate:	5,469,566	11,979,620	11,979,620	7,300,000	1,000,000	1,000,000	9,300,000
Total Net Project Cost Estimate:	5,353,311	1,917,667	1,917,667	-	700,000	700,000	1,400,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (NEW)

721- Wastewater Enterprise Fund

Wastewater Treatment Facility - Bioassay Laboratory

Project Description:

Replace current effluent sampling station with a more functional Bioassay Laboratory with ethernet connection, communications equipment, composite sampler. This laboratory will assist the City in meeting the newest NPES permitting requirements. County pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401605							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	-	-	300,000	-	-	300,000
Project Funding Estimates:							
Local capital grants	-	-	-	141,176	-	-	141,176
Net Project Cost Estimates:	-	-	-	158,824	-	-	158,824

Wastewater Treatment Facility - Reclaim Water

Project Description:

Enhance current reuse water effluent filtration system to produce Title 22 reclaim water and distribution system for offsite use. County pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401604							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	-	-	250,000	-	-	250,000
Project Funding Estimates:							
Local capital grants	-	-	-	117,647	-	-	117,647
Net Project Cost Estimates:	-	-	-	132,353	-	-	132,353

Wastewater Treatment Facility - Sewer Main Rehabilitation

Project Description:

This project is to rehabilitate the 54 inch diameter sewer main that connects to the WWTF. The sewer main, constructed in 1965, requires preventative maintenance and will be lined from Front Street, Spruce and Pacific Avenue to the WWTF. Entry points for the liner will o be excavated at approximately 3 manhole locations in the above noted streets.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401606							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	-	-	-	1,100,000	-	1,100,000
Net Project Cost Estimates:	-	-	-	-	1,100,000	-	1,100,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (NEW)

721- Wastewater Enterprise Fund

Wastewater Treatment Facility - Upgrade Digester Equipment

Project Description:

Digester equipment including gas compressors, motors, pumps, valves and piping is in operation every day, 24 hours a day. Digesters 4 equipment will be rehabilitated in FY2016. Digester 5 will be cleaned and upgraded in FY2017. The County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to the County.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401607							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	-	-	100,000	600,000	-	700,000
Project Funding Estimates:							
Local capital grants	-	-	-	47,059	282,353	-	329,412
Net Project Cost Estimates:	-	-	-	52,941	317,647	-	370,588

Wastewater Treatment Facility- Laboratory Modernization

Project Description:

The project includes redesigning the existing laboratory consistent with its mission by improving microbiological, chemical and toxicological methods in support of permitting and environmental requirements for NPDES, plant processes and community dischargers. The design is anticipated in FY16 and construction in FY18 County pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401608							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	-	-	250,000	-	1,500,000	1,750,000
Project Funding Estimates:							
Local capital grants	-	-	-	117,647	-	705,882	823,529
Net Project Cost Estimates:	-	-	-	132,353	-	794,118	926,471

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

New Capital Projects for Wastewater Enterprise Fund (721) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	900,000	1,700,000	1,500,000	4,100,000
Total Project Funding Estimate:	-	-	-	423,529	282,353	705,882	1,411,764
Total Net Project Cost Estimate:	-	-	-	476,471	1,417,647	794,118	2,688,236

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Eastside Alley Sewer Project

Project Description:

Sewer mains in the area north of Soquel Avenue, between Morrissey and Park Way, are often located in the public alleys. This project proposes to replace and/or rehabilitate these deteriorated sewer lines including some sewer laterals. The alley sewer lines are a source of significant storm water infiltration and inflow. The video inspection reflects the poor condition of the lines. Inflow reduction and improved wastewater flows will be achieved by removing private storm drain connections to the sanitary sewer. Design is in progress and construction is proposed in FY 2016.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401406							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	50,000	50,000	950,000	-	-	950,000
Net Project Cost Estimates:	-	50,000	50,000	950,000	-	-	950,000

Fairmount/Harrison Sewer Main Upgrade

Project Description:

Upgrade approximately 3000 lineal feet of 10 inch diameter sewer main to 12 inch diameter, in this neighborhood, south of Hwy 1. This trunk sewer has been identified as undersized in the sanitary sewer hydraulic model. Further investigation will be needed prior to finalizing the project scope, priority and cost.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401404							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	-	-	-	-	500,000	500,000
Net Project Cost Estimates:	-	-	-	-	-	500,000	500,000

Hagemann Aerial Sewer Rehabilitation

Project Description:

Rehabilitate Hagemann Court sewer line and strengthen the trestle that supports the aerial sewer. The sewer pipeline on the Hagemann trestle is 30 feet above ground and was constructed in 1980; inspected in 2012. The inspection report recommended structural repairs.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # m401403							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	175,000	175,000	-	-	-	-
Net Project Cost Estimates:	-	175,000	175,000	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Jesse Street Marsh

Project Description:

Funding to implement components of the approved management plan for Jesse Street marsh and park area as needed, including drainage modifications and maintenance to tidal interchange. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County and environmental mitigation requirements of the secondary treatment facility.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c409669							Account # 721-40-62-7259-57312
Project Cost Estimate:	111,360	133,881	133,881	-	-	-	-
Project Funding Estimates:							
Local capital grants	56,694	58,713	58,713	-	-	-	-
Net Project Cost Estimates:	54,666	75,168	75,168	-	-	-	-

Ladera Drive Sewer

Project Description:

Replace a deteriorated and difficult to maintain sewer line in a backyard easement with new 10 and 12 inch diameter, 1,000 lineal feet of sewer line in Ladera Drive, from MH M5-SM506 to MH L4-SM204 to improve capacity and flow.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401305							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	-	-	400,000	-	-	400,000
Net Project Cost Estimates:	-	-	-	400,000	-	-	400,000

Neary Lagoon Park Rehab-Improvements

Project Description:

Rehabilitation and improvements to boardwalks, pathways, restrooms, parks building and natural areas. Removal of tules and sediment as required to maintain open waterways. Improvements are based on the approved Neary Lagoon Management Plan and various studies. County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to County and environmental mitigation requirements of the secondary treatment facility.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # m409668							Account # 721-40-62-7259-57312
Project Cost Estimate:	1,251,707	601,953	601,953	250,000	250,000	250,000	750,000
Project Funding Estimates:							
Local capital grants	515,008	165,187	165,187	117,647	117,647	117,647	352,941
Net Project Cost Estimates:	736,699	436,766	436,766	132,353	132,353	132,353	397,059

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Pump Station P11-SP101 Modifications

Project Description:

This 33 year old sanitary sewer pump station in the Carbonera area is in need of modifications to bring the controls, wet well and pump system up to the current city standards. This will increase capacity and reliability, and reduce maintenance and energy requirements.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # m401601							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	-	-	200,000	-	-	200,000
Net Project Cost Estimates:	-	-	-	200,000	-	-	200,000

San Lorenzo River Sanitary Sewer Siphon

Project Description:

There are 3 sanitary sewer lines (42, 24 and 14 diameter inch) that are below the San Lorenzo River bottom and convey all the wastewater flows from the eastside to the WWTP. The lines were partially cleaned in recent years, but a thorough inspection was not possible at that time. A new pipe cleaning method was used in 2012 and 2013 that allowed a complete inspection of the lines, determining that a repair and lining were needed. A portion of the project was completed in FY 2014. Additional work is anticipated in FY 2015.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401315							Account # 721-40-62-7259-57301
Project Cost Estimate:	698,454	326,546	326,546	-	-	-	-
Net Project Cost Estimates:	698,454	326,546	326,546	-	-	-	-

Sewer System Improvements

Project Description:

Ongoing program to identify and target sewer lines and pump stations with limited capacity and that may be impacted by high storm water infiltration and inflow (I&I), obstructions and other deficiencies. The intent of the program and individual projects is to improve wastewater flow capacity, maintain an excellent environmental compliance record, and reduce treatment costs from I&I. The projects will include pipe bursting, replacement, re-routing, lining and other methods as needed. Project will address street reconstruction needs related to the sanitary system construction. Program includes the development of a public education component. Program will partially fund new storm drain improvements if it is found that drainage deficiencies are overtaxing the sanitary sewer system such as on Curtis Street and Trevethan Avenue.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401511							Account # 721-40-62-7251-57304
Project Cost Estimate:	-	600,000	600,000	600,000	600,000	600,000	1,800,000
Net Project Cost Estimates:	-	600,000	600,000	600,000	600,000	600,000	1,800,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Wastewater Treatment Facility Centrifuge Rebuild

Project Description:

This project proposes to rebuild or replace three worn centrifuges that provide critical sludge dewatering for the facility. The project was designed in FY 2012 and is being constructed in FY 2014. The FY 2016 allocation is to replace the control system to increase throughput of the centrifuges and improve efficiency. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

		Fiscal Year 2015						
		Prior Year	Estimated		FY 2016	FY 2017	FY 2018	Total
		Totals	Budget	Actuals	Adopted	Estimate	Estimate	2016 - 2018
Project # m401201		Account # 721-40-65-7252-57301						
Project Cost Estimate:	1,050,897	949,103	949,103	400,000	-	-	400,000	
Project Funding Estimates:								
Local capital grants	490,775	450,425	450,425	188,235	-	-	188,235	
Net Project Cost Estimates:	560,122	498,678	498,678	211,765	-	-	211,765	

Wastewater Treatment Facility Secondary Clarifier Repairs

Project Description:

The evaluation and structural repairs the three secondary clarifier is complete. To prevent metal fatigue, structural steel in clarifier #3 will be coated in FY 15, clarifier #2 will be coated in FY16 and clarifier #1 in FY17. County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to County.

		Fiscal Year 2015						
		Prior Year		Estimated	FY 2016	FY 2017	FY 2018	Total
		Totals	Budget	Actuals	Adopted	Estimate	Estimate	2016 - 2018
Project # m401303		Account # 721-40-65-7252-57301						
Project Cost Estimate:		103,835	391,165	391,165	200,000	200,000	-	400,000
Project Funding Estimates:								
Local capital grants		48,864	40,510	40,510	94,118	94,118	-	188,236
Net Project Cost Estimates:		54,971	350,655	350,655	105,882	105,882	-	211,764

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Wastewater Treatment Facility Transformer Replacement

Project Description:

The electrical transformer operates at or above design loads and the facility experiences power fluctuations that impact system reliability and performance. The project proposes the replacement of the facility's main transformer to provide more reliable and consistent electrical power. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401405	Account # 721-40-65-7252-57301						
Project Cost Estimate:	-	-	-	-	1,000,000	-	1,000,000
Project Funding Estimates:							
Local capital grants	-	-	-	-	470,588	-	470,588
Net Project Cost Estimates:	-	-	-	-	529,412	-	529,412

Wastewater Treatment Facility Ultraviolet Disinfection System Replacement

Project Description:

Replace the existing and aging ultraviolet light disinfection system, including controls and lamps, with current technology. There are energy savings expected with the new system. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401504	Account # 721-40-62-7259-57301						
Project Cost Estimate:	-	-	-	-	-	2,500,000	2,500,000
Project Funding Estimates:							
Local capital grants	-	-	-	-	-	1,176,471	1,176,471
Net Project Cost Estimates:	-	-	-	-	-	1,323,529	1,323,529

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Wastewater Treatment Facility Water Piping Rehabilitation

Project Description:

A wastewater treatment facility on site reclaimed water supply piping evaluation has shown the system is suffering from corrosion and water pressure reduction and in need of a system replacement. Sporadic repairs/replacement have been done by City staff over the years, however the system is at the point of requiring a comprehensive system overhaul. Design contract services in FY 2016 and construction in FY 2017. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401407							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	100,000	100,000	-	900,000	-	900,000
Project Funding Estimates:							
Local capital grants	-	47,059	47,059	-	423,529	-	423,529
Net Project Cost Estimates:	-	52,941	52,941	-	476,471	-	476,471

Wastewater Treatment Facility-County Odor Control System

Project Description:

Install new odor control system in the Santa Cruz County Sanitation District's (SCCSD) influent channel located at the WWTF. Project addresses ongoing odor complaints associated with the SCCSD wastewater transmission system. SCCSD will pay 100% of the cost for design and installation of the system.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401510							Account # 721-40-62-7259-57301
Project Cost Estimate:	-	-	-	120,000	-	-	120,000
Project Funding Estimates:							
Local capital grants	-	-	-	120,000	-	-	120,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Wastewater Treatment Plant Equipment Replacement

Project Description:

The projects proposed in this general category are a variety of projects that replace worn and obsolete equipment, improve automation, reduce energy, maintain environmental compliance and reduce odors at the Wastewater Treatment Plant. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # m409659							Account # 721-40-62-7252-57301
Project Cost Estimate:	4,182,517	1,333,385	1,333,385	480,000	1,500,000	300,000	2,280,000
Project Funding Estimates:							
Local capital grants	1,663,198	625,368	625,368	225,882	705,882	141,176	1,072,940
Net Project Cost Estimates:	2,519,319	708,017	708,017	254,118	794,118	158,824	1,207,060

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Existing Capital Projects for Wastewater Enterprise Fund (721) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	7,449,665	4,661,033	4,661,033	3,600,000	4,450,000	4,150,000	12,200,000
Total Project Funding Estimate:	2,774,539	1,387,262	1,387,262	745,882	1,811,764	1,435,294	3,992,940
Total Net Project Cost Estimate:	4,675,126	3,273,771	3,273,771	2,854,118	2,638,236	2,714,706	8,207,060

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Public Works (FY 2015 COMPLETED PROJECTS)

721- Wastewater Enterprise Fund

Fair Ave Sewer Lining

Project Description:

Rehabilitate 2,000 linear feet of the 21 inch diameter Fair Avenue sanitary sewer line with a cured-in-place liner system to improve performance and capacity. The project is from Ingalls Street (MH M4-SM505) to Oxford Way (MH M3-SM501). Construction is anticipated in the summer of 2014

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # m401404							
							Account # 721-40-62-7259-57301
Project Cost Estimate:	4,500	595,500	595,500	-	-	-	-
Net Project Cost Estimates:	4,500	595,500	595,500	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Projects Completed in FY 2015 for Wastewater Enterprise Fund (721) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,077,846	595,500	595,500	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	1,077,846	595,500	595,500	-	-	-	-

Public Works Totals for Wastewater Enterprise Fund (721)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	8,527,511	5,256,533	5,256,533	4,500,000	6,150,000	5,650,000	16,300,000
Total Project Funding Estimate:	2,774,539	1,387,262	1,387,262	1,169,411	2,094,117	2,141,176	5,404,704
Total Net Project Cost Estimate:	5,752,972	3,869,271	3,869,271	3,330,589	4,055,883	3,508,824	10,895,296

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Public Works (NEW)

731- Refuse Enterprise Fund

CNG Fueling Station and Fleet Maintenance Shop Safety Improvements

Project Description:

The Resource Recovery collection division is in the process of purchasing new CNG (compressed natural gas) trucks to replace the aging fleet of trucks. The project consists of developing a CNG fueling facility at the City Corporation Yard and it includes funds for professional services to prepare a feasibility study, preliminary design, environmental review and construction documents. Construction would follow and is included in the proposed 3-year period. In addition there will be safety improvements to the fleet maintenance facility so that servicing of the new equipment can be done, meeting code requirements.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401613							Account # 731-40-61-7359-57203
Project Cost Estimate:	-	-	-	90,000	450,000	475,000	1,015,000
Net Project Cost Estimates:	-	-	-	90,000	450,000	475,000	1,015,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

New Capital Projects for Refuse Enterprise Fund (731) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	90,000	450,000	475,000	1,015,000
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	90,000	450,000	475,000	1,015,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

731- Refuse Enterprise Fund

Dimeo Lane Paving and Storm Drain

Project Description:

Dimeo Lane is the only access to the City's Landfill and Recycling Center, and with the truck traffic, the road base and surface are in need of repair. This project shall install a new drainage box and pipe to the existing storm water line, or slip line 333' of existing 18" pipe, restore a valve box to grade, and patch the affected pavement. Includes additional pavement repairs for upper Dimeo.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401312							Account # 731-40-62-7352-57308
Project Cost Estimate:	84,706	65,294	65,294	-	-	-	-
Net Project Cost Estimates:	84,706	65,294	65,294	-	-	-	-

Food Waste Collection and Conversion

Project Description:

Provide consulting services, permitting, capital and/or rental cost of equipment to evaluate and develop a program to collect food waste and alternatives to landfilling.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401204							Account # 731-40-62-7352-57308
Project Cost Estimate:	43,896	77,654	77,654	-	-	-	-
Net Project Cost Estimates:	43,896	77,654	77,654	-	-	-	-

Landfill Design/Construction

Project Description:

Design completion and permitting in current fiscal year and construction in FY 2015 or FY2016 of the third of five planned lined refuse disposal cells to extend the life of the landfill to approximately 2050.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c400046							Account # 731-40-62-7352-57308
Project Cost Estimate:	111,945	2,598,055	2,598,055	-	-	-	-
Project Funding Estimates:							
Loan proceeds	-	150,000	150,000	-	-	-	-
Net Project Cost Estimates:	111,945	2,448,055	2,448,055	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

731- Refuse Enterprise Fund

Recycling Center Dust Control

Project Description:

Design and installation of a system to reduce the dust generated by the single-stream recycling facility.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401205							Account # 731-40-62-7352-57308
Project Cost Estimate:	-	19,567	19,567	-	-	-	-
Net Project Cost Estimates:	-	19,567	19,567	-	-	-	-

Sanitation Building Shower/Locker Room Expansion

Project Description:

The project will expand the existing shower and locker facilities by converting a storage area within the existing Sanitation building at the Corporation Yard to address crowding in existing facility.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401512							Account # 731-40-61-7359-57203
Project Cost Estimate:	-	150,000	150,000	-	-	-	-
Net Project Cost Estimates:	-	150,000	150,000	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Existing Capital Projects for Refuse Enterprise Fund (731) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	240,547	2,910,570	2,910,570	-	-	-	-
Total Project Funding Estimate:	-	150,000	150,000	-	-	-	-
Total Net Project Cost Estimate:	240,547	2,760,570	2,760,570	-	-	-	-

Public Works Totals for Refuse Enterprise Fund (731)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	240,547	2,910,570	2,910,570	90,000	450,000	475,000	1,015,000
Total Project Funding Estimate:	-	150,000	150,000	-	-	-	-
Total Net Project Cost Estimate:	240,547	2,760,570	2,760,570	90,000	450,000	475,000	1,015,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

741- Parking Enterprise Fund

Downtown Parking Structure

Project Description:

Design, environmental review and construction reflected in FY 2015 budget for a parking structure in the downtown parking district. Debt proceeds based on bond issuance.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c400053							Account # 741-40-64-7452-57309
Project Cost Estimate:	33,634	1,500,000	1,500,000	-	21,500,000	-	21,500,000
Project Funding Estimates:							
Other long-term debt issued	-	1,500,000	1,500,000	-	21,500,000	-	21,500,000
Net Project Cost Estimates:	33,634	-	-	-	-	-	-

Lot 7, Front/Cathcart Reconstruction

Project Description:

Reconstruction of surface lot at Cathcart/Front due to poor drainage, pavement conditions, and lighting. Includes conversion of lot to a paid parking facility

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c400007							Account # 741-40-64-7452-57309
Project Cost Estimate:	26,038	603,962	603,962	-	-	-	-
Net Project Cost Estimates:	25,869	603,962	603,962	-	-	-	-

River-Front and Cedar Garages Deck Restoration

Project Description:

This project improves the structural integrity of the roof parking decks on both garages by repair and seal pretension double tee connectors, concrete spilling and eliminating water intrusions at expansion joints. This project will increase the longevity of both garages. The Cedar-Church Garage would be scheduled for FY16, and the River-Front Garage for FY18.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401508							Account # 741-40-64-7452-57309
Project Cost Estimate:	-	350,000	350,000	500,000	1,500,000	-	2,000,000
Net Project Cost Estimates:	-	350,000	350,000	500,000	1,500,000	-	2,000,000

City of Santa Cruz Adopted Capital Improvement Program Budget (by department) Fiscal Years 2016 - 2018

Public Works (EXISTING)	741- Parking Enterprise Fund

River-Front Garage Elevator

Project Description:
 This project provides for the design and construction of a modular elevator to provide ADA compliance and improved access to all levels of the garage.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401509							Account # 741-40-64-7452-57309
Project Cost Estimate:	-	250,000	250,000	-	-	-	-
Net Project Cost Estimates:	-	250,000	250,000	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Existing Capital Projects for Parking Enterprise Fund (741) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	964,242	2,703,962	2,703,962	500,000	23,000,000	-	23,500,000
Total Project Funding Estimate:	343,536	1,500,000	1,500,000	-	21,500,000	-	21,500,000
Total Net Project Cost Estimate:	620,706	1,203,962	1,203,962	500,000	1,500,000	-	2,000,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Public Works (FY 2015 COMPLETED PROJECTS)

741 - Parking Enterprise Fund

River-Front Parking Structure Improvements

Project Description:

This project provided the design and construction of 3 distinct improvements for the structure: Architectural elements that increased security by limiting ingress/egress on the first floor; Painting of the interior of the garage for maintenance and improved light reflectivity, and; Lighting efficiency upgrades for the top parking deck.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401311							
					Account # 741-40-64-7452-57309		
Project Cost Estimate:	262,273	140,044	140,044	-	-	-	-
Net Project Cost Estimates:	262,273	140,044	140,044	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Projects Completed in FY 2015 for Parking Enterprise Fund (741) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	262,273	140,044	140,044	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	262,273	140,044	140,044	-	-	-	-

Public Works Totals for Parking Enterprise Fund (741)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,226,515	2,844,006	2,844,006	500,000	23,000,000	-	23,500,000
Total Project Funding Estimate:	343,536	1,500,000	1,500,000	-	21,500,000	-	21,500,000
Total Net Project Cost Estimate:	882,979	1,344,006	1,344,006	500,000	1,500,000	-	2,000,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Public Works (EXISTING)

**752- Storm Water Overlay
Enterprise Fund**

San Lorenzo River Flood Control Restoration and Beautification Project

Project Description:

Provides for the anticipated costs of the City's share of additional flood control measures for Phase IV of the project which includes sediment removal or levee modifications. The scope of the project is being negotiated with The US Army Corps of Engineers and the schedule for construction is unknown.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c409512							Account # 752-40-61-7552-57311
Project Cost Estimate:	2,532,660	529,190	529,190	-	-	-	-
Net Project Cost Estimates:	2,418,356	529,190	529,190	-	-	-	-

San Lorenzo River Levee Storm Drain Maintenance

Project Description:

The storm drain system for the levee system was primarily constructed in the 1950's with the levees. It is evident from some preliminary inspection and experience with the Clean Beaches Program projects that the system requires additional and significant repair and maintenance. This project proposes an initial project to more fully define the projects and amount of funding to address these deficiencies.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401314							Account # 752-40-61-7552-57311
Project Cost Estimate:	1,000	149,000	149,000	-	-	-	-
Net Project Cost Estimates:	1,000	149,000	149,000	-	-	-	-

San Lorenzo River Parkway Levee Improvements

Project Description:

This project includes the installation of approximately 40 lights on the west levee from Laurel Street Extension to Water Street, revegetation, interpretative signs, development of an exercise/recreation area near the Warrior Stadium Area, and installation of a rest area. The project includes engineering and design costs and is funded from a Proposition 84 grant. Prop 84 project for SLR levee improvements. \$500,000 grant from the state and \$30,000 local match from 752

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c401416							Account # 752-40-61-7552-57311
Project Cost Estimate:	4,259	525,741	525,741	-	-	-	-
Project Funding Estimates:							
State capital grants	-	500,000	500,000	-	-	-	-
Net Project Cost Estimates:	4,259	25,741	25,741	-	-	-	-

City of Santa Cruz Adopted Capital Improvement Program Budget (by department) Fiscal Years 2016 - 2018

Public Works (EXISTING)	752- Storm Water Overlay Enterprise Fund

San Lorenzo River Pump Station #2

Project Description:
 This project proposes to increase the capacity of this pump station that serves the Beach Area by replacing the existing pumps and electronic controls to increase pumping capacity for a 100 year return period storm.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c401207	Account # 752-40-61-7552-57311						
Project Cost Estimate:	158,259	135,741	135,741	-	-	-	-
Net Project Cost Estimates:	158,259	135,741	135,741	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Existing Capital Projects for Storm Water Overlay Enterprise Fund (752) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	2,696,178	1,339,672	1,339,672	-	-	-	-
Total Project Funding Estimate:	114,304	500,000	500,000	-	-	-	-
Total Net Project Cost Estimate:	2,581,874	839,672	839,672	-	-	-	-

Public Works Totals for Storm Water Overlay Enterprise Fund (752)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	2,696,178	1,339,672	1,339,672	-	-	-	-
Total Project Funding Estimate:	114,304	500,000	500,000	-	-	-	-
Total Net Project Cost Estimate:	2,581,874	839,672	839,672	-	-	-	-

Public Works Totals

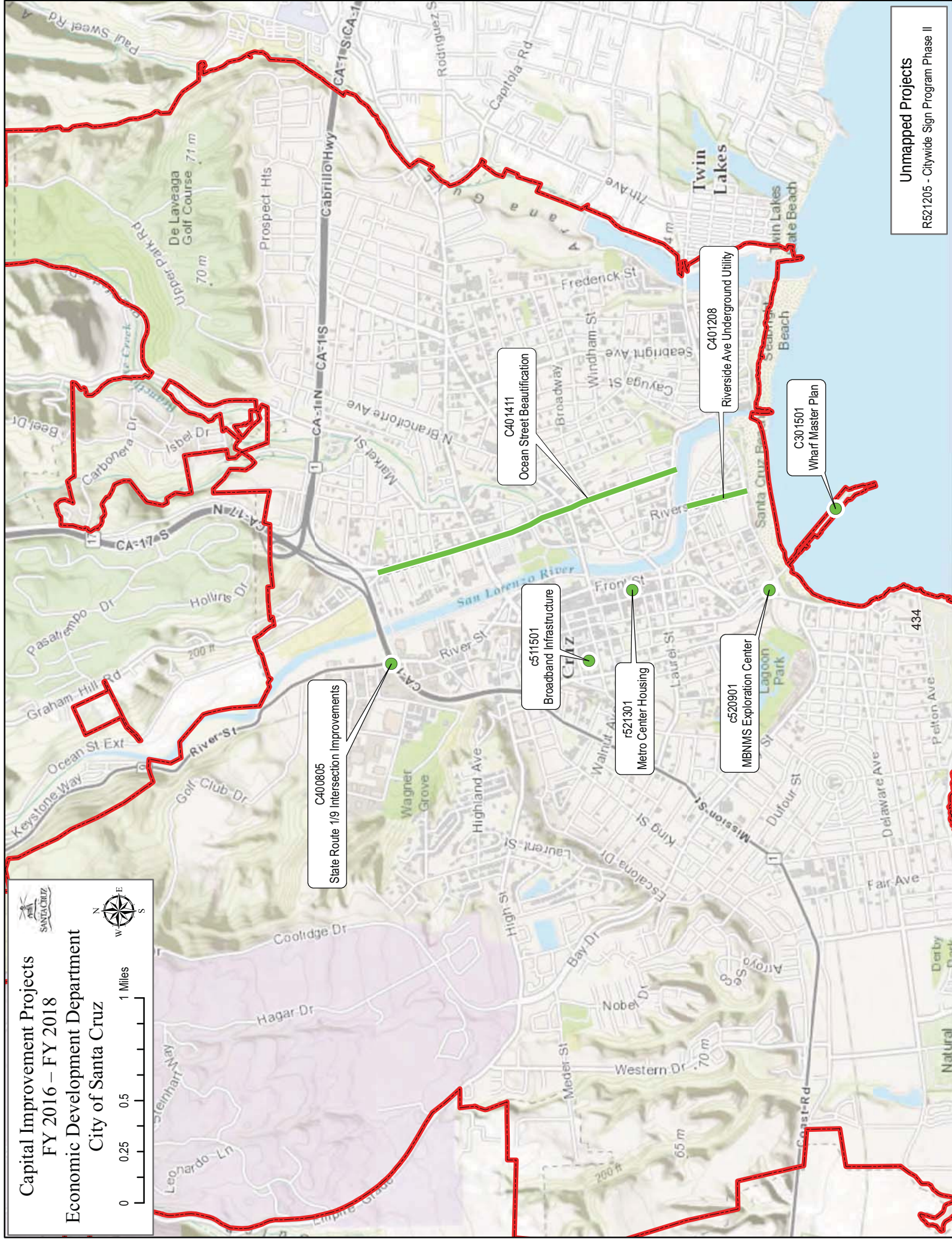
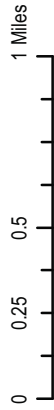
	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	35,750,673	64,800,058	64,457,058	15,412,436	41,628,000	23,275,000	80,315,436
Total Project Funding Estimate:	19,050,715	44,531,073	44,571,072	11,076,847	34,329,117	17,141,176	62,547,140
Total Net Project Cost Estimate:	16,699,958	20,268,985	19,885,986	4,335,589	7,298,883	6,133,824	17,768,296

Economic Development Department

Capital Improvement Projects



Capital Improvement Projects
 FY 2016 – FY 2018
 Economic Development Department
 City of Santa Cruz



City of Santa Cruz Adopted Capital Improvement Program Budget (by department) Fiscal Years 2016 - 2018

Economic Development (EXISTING)	311- General Capital Improvement Fund

Broadband Infrastructure

Project Description:
 Early phase development of telecommunications infrastructure connecting City Hall campus to Wide Area Network (WAN).

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c511501							Account # 311-51-80-9990-57390
Project Cost Estimate:	-	150,000	150,000	1,150,000	150,000	-	1,300,000
Project Funding Estimates:							
From ED Trust Fund	-	150,000	150,000	1,150,000	150,000	-	1,300,000
Net Project Cost Estimates:	-	-	-	-	-	-	-

Citywide Sign Program Phase II

Project Description:
 Signage program to update the city's parking and vehicular directional signage, gateway signage, banners, kiosks, and interactive maps.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # r521205							Account # 311-52-80-9330-57390
Project Cost Estimate:	-	1,500,000	1,500,000	-	-	-	-
Project Funding Estimates:							
Net Project Cost Estimates:	-	1,500,000	1,500,000	-	-	-	-

MBNMS Exploration Center Construction

Project Description:
 NOAA grant for construction of the Monterey Bay National Marine Sanctuary Exploration Center.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c520901							Account # 311-51-80-9990-57201
Project Cost Estimate:	8,282,198	682,802	682,802	-	-	-	-
Project Funding Estimates:							
Fed grants - other	8,282,198	661,799	661,799	-	-	-	-
Net Project Cost Estimates:	-	21,003	21,003	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	8,282,198	2,332,802	2,332,802	1,150,000	150,000	-	1,300,000
Total Project Funding Estimate:	8,282,198	2,311,799	2,311,799	1,150,000	150,000	-	1,300,000
Total Net Project Cost Estimate:	-	21,003	21,003	-	-	-	-

Economic Development Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	8,282,198	2,332,802	2,332,802	1,150,000	150,000	-	1,300,000
Total Project Funding Estimate:	8,282,198	2,311,799	2,311,799	1,150,000	150,000	-	1,300,000
Total Net Project Cost Estimate:	-	21,003	21,003	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Economic Development (EXISTING)

942- RDA/SA Low and
 Moderate Housing

Metro Center Project & Housing

Project Description:

Development of affordable housing units for low and moderate income housing as a component of the Metro Transit Center project

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # r521301							Account # 942-52-80-5650-56960
Project Cost Estimate:	-	3,860,000	3,860,000	2,140,000	-	-	2,140,000
Net Project Cost Estimates:	-	3,860,000	3,860,000	2,140,000	-	-	2,140,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Existing Capital Projects for RDA/SA Low and Moderate Housing Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	3,860,000	3,860,000	2,140,000	-	-	2,140,000
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	3,860,000	3,860,000	2,140,000	-	-	2,140,000

Economic Development Totals for RDA/SA Low and Moderate Housing

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	3,860,000	3,860,000	2,140,000	-	-	2,140,000
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	3,860,000	3,860,000	2,140,000	-	-	2,140,000

Economic Development Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	8,282,198	6,192,802	6,192,802	3,290,000	150,000	-	3,440,000
Total Project Funding Estimate:	8,282,198	2,311,799	2,311,799	1,150,000	150,000	-	1,300,000
Total Net Project Cost Estimate:	-	3,881,003	3,881,003	2,140,000	-	-	2,140,000

Water Department Capital Improvement Projects

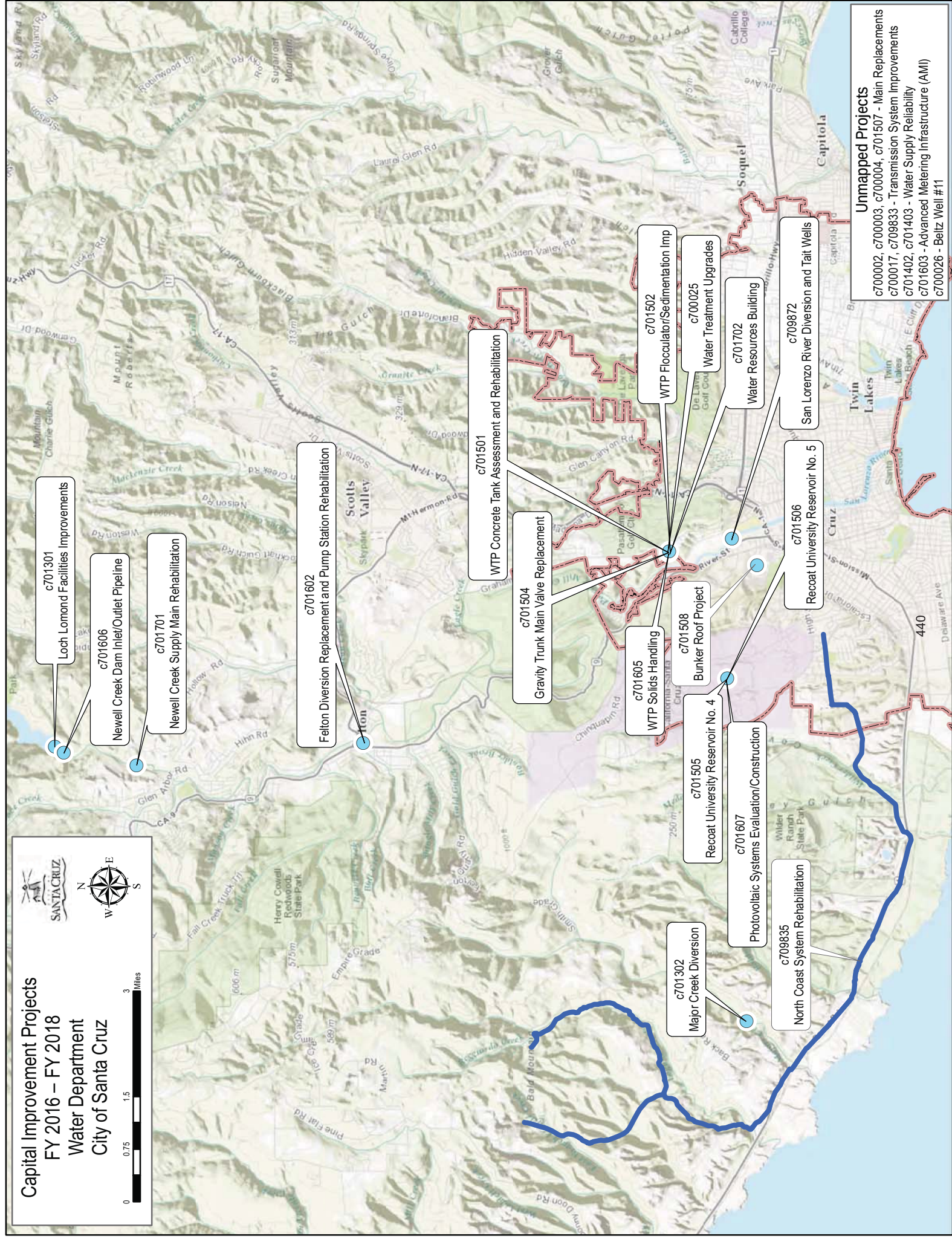
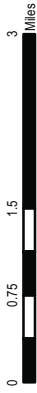


Bay Street Reservoir



Beltz Well 12

Capital Improvement Projects FY 2016 – FY 2018 Water Department City of Santa Cruz



Unmapped Projects

- c700002, c700003, c700004, c701507 - Main Replacements
- c700017, c709833 - Transmission System Improvements
- c701402, c701403 - Water Supply Reliability
- c701603 - Advanced Metering Infrastructure (AMI)
- c700026 - Beltz Well #11

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Water (NEW)

**711- Water & Water System
Development Enterprise Fund**

Advanced Metering infrastructure (AMI)

Project Description:

Evaluate the use of AMI as replacement to the current AMR metering (Automatic Meter Reading). AMI would allow two-way communication; benefits include early leak detection, customer conservation affect, and workflow management. Evaluation and vendor recommendation in FY2016.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701603							Account # 711-70-91-7153-57302
Project Cost Estimate:	-	-	-	50,000	4,000,000	4,000,000	8,050,000
Net Project Cost Estimates:	-	-	-	50,000	4,000,000	4,000,000	8,050,000

Beltz Well #11

Project Description:

This project would convert an existing monitoring well located at the site of Beltz 7 monitoring well and Beltz 10 production well. Beltz 11 would pump from the Santa Margarita. Project includes feasibility study, pump test, CEQA and construction efforts.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c700026							Account # 711-70-91-7153-57302
Project Cost Estimate:	-	-	-	-	70,000	300,000	370,000
Net Project Cost Estimates:	-	-	-	-	70,000	300,000	370,000

Felton Diversion Replacement and Pump Station Rehabilitation

Project Description:

This project consists of evaluation of the existing dam and pump station with recommendations to rehabilitate or replace existing facilities. Alternate diversions may be considered, such as horizontal collector wells or other subsurface intake(s). Additional funding for construction in FY2019.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701602							Account # 711-70-91-7153-57302
Project Cost Estimate:	-	-	-	300,000	-	-	300,000
Net Project Cost Estimates:	-	-	-	300,000	-	-	300,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Water (NEW)

**711- Water & Water System
Development Enterprise Fund**

Majors Creek Diversion

Project Description:

Majors Creek Diversion is nearly 100 years old. This project will evaluate the condition of the structure, make recommendations to replace or repair, and complete the construction. Evaluation of facility to occur in FY2017 with scheduling of rehabilitation TBD.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701302							Account # 711-70-91-7153-57302
Project Cost Estimate:	-	-	-	-	-	300,000	300,000
Net Project Cost Estimates:	-	-	-	-	-	300,000	300,000

Newell Creek Dam Inlet/Outlet Pipeline

Project Description:

The Newell Creek Dam was installed in the 1960's. A pipeline runs through the base of the dam to deliver water to the reservoir from Felton Diversion and from the reservoir to the Graham Hill Water Treatment Plant. The pipeline rehabilitation includes inspection and valve replacement.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701606							Account # 711-70-91-7153-57302
Project Cost Estimate:	-	-	-	125,000	1,500,000	-	1,625,000
Net Project Cost Estimates:	-	-	-	125,000	1,500,000	-	1,625,000

Photovoltaic Systems Evaluations/Construction

Project Description:

Ongoing project to evaluate, design and construct PV systems on water department facilities. Current project is at the Bay Street Tank Site.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701607							Account # 711-70-91-7153-57302
Project Cost Estimate:	-	-	-	40,000	500,000	-	540,000
Net Project Cost Estimates:	-	-	-	40,000	500,000	-	540,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Water (NEW)

**711- Water & Water System
 Development Enterprise Fund**

Water Treatment Plant Solids Handling

Project Description:

Solids produced at the Graham Hill Water Treatment Plant currently are disposed of in the City's sewer system. Treatment and disposal of these solids needs to be evaluated prior to any modifications. Project evaluation will occur with the existing Water Treatment Plant Concrete Tank Assessment and Rehabilitation project (c701501).

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701605							Account # 711-70-91-7153-57302
Project Cost Estimate:	-	-	-	250,000	500,000	-	750,000
Net Project Cost Estimates:	-	-	-	250,000	500,000	-	750,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

New Capital Projects for Water & Water System Development Enterprise Fund (711 & 715) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	-	-	-	765,000	6,570,000	4,600,000	11,935,000
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	765,000	6,570,000	4,600,000	11,935,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Water (EXISTING)

**711- Water & Water System
Development Enterprise Fund**

Bay Street Reservoir Reconstruction

Project Description:

The Bay Street Reservoir has reached the end of its useful life and will be replaced with two 6 MG tanks. Construction of Tank 1 was completed in FY 2014. Demolition of the temporary tanks and Tank 2 construction commenced in FY 2014. A portion of the project is funded by System Development Charges (20% SDC-Fund 715).

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c700313	Account # 711-70-91-7153-57302						
Project Cost Estimate:	15,611,839	5,468,836	5,468,836	-	-	-	-
Net Project Cost Estimates:	15,611,839	5,468,836	5,468,836	-	-	-	-
Project # c700027	Account # 715-70-91-7153-57302						
Project Cost Estimate:	3,979,771	1,313,725	1,313,725	-	-	-	-
Net Project Cost Estimates:	3,979,771	1,313,725	1,313,725	-	-	-	-

Beltz Well #4 Replacement with #12

Project Description:

Replace Beltz Well #4 with a new inland well to redistribute pumping away from the coast. Land was acquired in 2012, drilling of the well took place in FY 2013, engineering and construction of the wellhead in FY 2014. Installation of the treatment system began in FY 2014 and will be complete in early FY 2015.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c701003	Account # 711-70-91-7153-57302						
Project Cost Estimate:	3,368,134	1,755,427	1,755,427	-	-	-	-
Net Project Cost Estimates:	3,368,134	1,755,427	1,755,427	-	-	-	-

Bunker Roof Project

Project Description:

The bunker was designed for more suitable storage for materials (sand, base rock, cold mix and spoils) at the City's Corporation yard that are used in repairing and maintaining the water distribution system. The roof will keep these materials dry in the winter months as well as keeping storm water runoff from entering the drainage system. Solar panels may be incorporated into the roof structure.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c701508	Account # 711-70-97-7151-57302						
Project Cost Estimate:	-	200,000	200,000	150,000	-	-	150,000
Net Project Cost Estimates:	-	200,000	200,000	150,000	-	-	150,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Water (EXISTING)

**711- Water & Water System
Development Enterprise Fund**

Gravity Trunk Main Valve Replacement

Project Description:

Replace failed isolation valves on and surrounding the 36 inch trunk transmission main leaving the Graham Hill Water Treatment Plant and make improvements needed to inspect the condition of the pipeline. Project also includes potential inspection of the transmission main.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701504							Account # 711-70-91-7151-57302
Project Cost Estimate:	-	150,000	150,000	200,000	-	-	200,000
Net Project Cost Estimates:	-	150,000	150,000	200,000	-	-	200,000

Loch Lomond Facilities Improvements

Project Description:

Complete facilities assessment and improvement program at Loch Lomond. A Use study was completed in FY 2013. Further analysis was scheduled for FY 2015 but put on hold due to the drought and closure of the lake during the 2014 season.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701301							Account # 711-70-91-7153-57302
Project Cost Estimate:	4,676	180,324	180,324	100,000	-	-	100,000
Net Project Cost Estimates:	4,676	180,324	180,324	100,000	-	-	100,000

Newell Creek Pipeline Rehabilitation

Project Description:

Conduct a condition assessment and program level environmental review followed by full or partial replacement of the pipeline between the base of Loch Lomond Reservoir and the Graham Hill Water Treatment Plant. (Project title modified from Newell Creek Supply Main Rehabilitation.)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701701							Account # 711-70-91-7153-57302
Project Cost Estimate:	-	-	-	-	700,000	-	700,000
Net Project Cost Estimates:	-	-	-	-	700,000	-	700,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Water (EXISTING)

**711- Water & Water System
Development Enterprise Fund**

North Coast System Rehabilitation

Project Description:

Springs and streams along the coast north of the City limits supply approximately 25% of the City's raw water. Some of the facilities related to these water supplies were constructed as early as 1889 and are in need of rehabilitation. The program consists of multiple projects over the next 15 to 20 years. Engineering, environmental review, and permitting for the coast segment (Phase 3) began in FY 2013 and continues through FY 2015. Construction scheduled to begin in FY 2016.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c709835							Account # 711-70-91-7153-57302
Project Cost Estimate:	4,841,883	1,267,876	1,267,876	4,235,000	4,000,000	-	8,235,000
Net Project Cost Estimates:	4,841,883	1,267,876	1,267,876	4,235,000	4,000,000	-	8,235,000

Recoat University Reservoir No. 4

Project Description:

Perform engineering analysis and condition assessment of the aging University 4 tank. Establish scope of work for recoating/rehabilitation project. Acquire construction easements from UCSC and perform environmental analysis to install temporary tank for use during construction. Create plans and specifications for recoating/rehabilitation project.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701505							Account # 711-70-91-7153-57302
Project Cost Estimate:	-	95,000	95,000	100,000	75,000	1,300,000	1,475,000
Net Project Cost Estimates:	-	95,000	95,000	100,000	75,000	1,300,000	1,475,000

Recoat University Reservoir No. 5

Project Description:

Perform engineering analysis and condition assessment of the aging University 5 tank. Establish scope of work for recoating/rehabilitation project. Create plans and specifications for recoating/rehabilitation project. Install temporary tank and variable speed pumps for use during construction. Construct recoating/rehabilitation project.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701506							Account # 711-70-91-7153-57302
Project Cost Estimate:	-	110,000	110,000	75,000	1,750,000	-	1,825,000
Net Project Cost Estimates:	-	110,000	110,000	75,000	1,750,000	-	1,825,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Water (EXISTING)

**711- Water & Water System
Development Enterprise Fund**

San Lorenzo River Diversion and Tait Wells

Project Description:

Conduct a condition assessment of the existing diversion and wells including consideration of sanding issues, potential dam replacement, potential use of infiltration gallery, and relocation of existing wells. Condition assessment followed by recommended intake modifications and/or new wells. (Project title modified from San Lorenzo Tait Intake.)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c709872							Account # 711-70-91-7153-57302
Project Cost Estimate:	171,581	253,434	253,434	300,000	1,600,000	-	1,900,000
Net Project Cost Estimates:	171,581	253,434	253,434	300,000	1,600,000	-	1,900,000

Water Main Replacements - Distribution

Project Description:

Recurring program of deteriorated mains, as identified and prioritized by the Water Department's Distribution Section, which performs the work. Projects are typically based on leak history, but also address water quality and fire flow issues.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701507							Account # 711-70-97-7151-57302
Project Cost Estimate:	-	300,000	300,000	325,000	325,000	325,000	975,000
Net Project Cost Estimates:	-	300,000	300,000	325,000	325,000	325,000	975,000

Water Main Replacements -City Engineering

Project Description:

Recurring program of deteriorated or undersized mains as identified and prioritized by the Water Department's Engineering Division. Priorities are based on the need to maintain water system reliability, deliver adequate fire flows, improve circulation and water quality, and reduce maintenance costs. This project focuses on pipes less than 10" in diameter.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c700002							Account # 711-70-91-7151-57302
Project Cost Estimate:	2,295,647	742,481	742,481	1,000,000	1,000,000	1,000,000	3,000,000
Net Project Cost Estimates:	2,295,647	742,481	742,481	1,000,000	1,000,000	1,000,000	3,000,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Water (EXISTING)

**715- Water & Water System
Development Enterprise Fund**

Water Main Replacements -Customer Initiated

Project Description:

Recurring program similar to the City-Initiated Main Replacement Project; however, these projects are initiated on an as-needed basis to accommodate customer-requested service connections to undersized or inadequate mains. Funds, to the extent of the appropriation, are disbursed to customers on a first-come, first-served basis. This project is funded by System Development Charges (100% SDC – Fund 715).

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c700004							Account # 715-70-91-7151-57302
Project Cost Estimate:	301,259	50,000	50,000	50,000	50,000	50,000	150,000
Net Project Cost Estimates:	301,259	50,000	50,000	50,000	50,000	50,000	150,000

Water Main Replacements -Outside Agency

Project Description:

Water main, service line, valve, or water meter relocation necessitated by County or other Agency road improvement and/or storm drain improvement projects. Available project balance will be used for any projects in FY 2015, rolled over to FY 2016, plus new appropriations for FY 2016 due to several known projects.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c700003							Account # 711-70-91-7151-57302
Project Cost Estimate:	757,173	374,620	374,620	200,000	200,000	200,000	600,000
Net Project Cost Estimates:	757,173	374,620	374,620	200,000	200,000	200,000	600,000

Water Resources Building

Project Description:

The Watershed Resources Division is currently housed in temporary trailers. The needs assessment portion of the project has been completed; FY 2016 will focus on site selection and design; FY 2017 will be construction.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701702							Account # 711-70-91-7153-57302
Project Cost Estimate:	-	-	-	100,000	1,000,000	-	1,100,000
Net Project Cost Estimates:	-	-	-	100,000	1,000,000	-	1,100,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Water (EXISTING)

**711- Water & Water System
Development Enterprise Fund**

Water Supply Project

Project Description:

CEQA process continued in FY 2014. A portion of the project is funded by System Development Charges (30% SDC-Fund 715). Remaining project balance will be transferred as needed to the Water Supply Reliability project (c701402, c701403)

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c700305	Account # 711-70-91-7153-57302						
Project Cost Estimate:	9,969,168	173,815	173,815	-	700,000	1,400,000	2,100,000
Project Funding Estimates:							
Other agency contributions	4,915,092	881,077	-	-	-	-	-
Net Project Cost Estimates:	5,054,076	(707,262)	173,815	-	700,000	1,400,000	2,100,000
Project # c700016	Account # 715-70-91-7153-57302						
Project Cost Estimate:	3,548,866	583,920	583,920	-	300,000	600,000	900,000
Project Funding Estimates:							
Other agency contributions	2,106,467	527,165	-	-	-	-	-
Net Project Cost Estimates:	1,442,399	56,755	583,920	-	300,000	600,000	900,000

Water Supply Reliability

Project Description:

Support the Water Supply Advisory Committee to explore the City of Santa Cruz's water situation and potential supply options. Will include exploration of elements that impact supply such as the Habitat Conservation Plan process, elements affecting demand such as the conservation master plan, and potential water supply alternatives such as water exchange and beneficial uses of recycled water, and funding of Water Supply Advisory Committee facilitation. Potential for funding contributions from other agencies for exploration of regional solutions and/or grant funding. Remaining project balance from the Water Supply Project (c700305, c700016) will be transferred as needed to these projects.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c701402	Account # 711-70-91-7153-57302						
Project Cost Estimate:	85,252	1,385,448	1,385,448	350,000	-	-	350,000
Net Project Cost Estimates:	85,252	1,385,448	1,385,448	350,000	-	-	350,000
Project # c701403	Account # 715-70-91-7153-57302						
Project Cost Estimate:	36,537	593,763	593,763	150,000	-	-	150,000
Net Project Cost Estimates:	36,537	593,763	593,763	150,000	-	-	150,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Water (EXISTING)

**711- Water & Water System
Development Enterprise Fund**

Water Transmission System Improvements

Project Description:

Recurring program of water main replacement for pipes 10" and larger (the transmission grid) to extend its useful life and improve performance. Portion of the project funded by System Development Charges (20% SDC - Fund 715)

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c709833	Account # 711-70-91-7151-57302						
Project Cost Estimate:	1,771,927	513,510	513,510	400,000	400,000	400,000	1,200,000
Net Project Cost Estimates:	1,771,927	513,510	513,510	400,000	400,000	400,000	1,200,000
Project # c700017	Account # 715-70-91-7151-57302						
Project Cost Estimate:	393,530	100,000	100,000	100,000	100,000	100,000	300,000
Net Project Cost Estimates:	393,530	100,000	100,000	100,000	100,000	100,000	300,000

Water Treatment Plant Concrete Tank Assessment and Rehabilitation

Project Description:

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will evaluate the condition of four concrete tanks located at the site (as well as an of-site concrete tank), make improvement recommendation, and construction. Project title modified from WTP Filter Water Tank. Includes \$145,000 endowment for MHJB HCP mitigation.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c701501	Account # 711-70-91-7152-57302						
Project Cost Estimate:	-	258,320	258,320	250,000	2,000,000	2,000,000	4,250,000
Net Project Cost Estimates:	-	258,320	258,320	250,000	2,000,000	2,000,000	4,250,000

Water Treatment Plant Filter Rehabilitation and Upgrades

Project Description:

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will rehabilitate and improve the filters.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c701303	Account # 711-70-91-7152-57302						
Project Cost Estimate:	629,006	4,788,994	4,788,994	-	-	-	-
Net Project Cost Estimates:	629,006	4,788,994	4,788,994	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Water (EXISTING)

**711- Water & Water System
Development Enterprise Fund**

Water Treatment Plant Flocculator/Sedimentation Improvements

Project Description:

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will replace aging paddle wheel flocculators and improve sedimentation processes. Project includes seismic evaluation as well as consideration for covering all basins (project c701601).

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701502							Account # 711-70-91-7152-57302
Project Cost Estimate:	-	-	-	60,000	600,000	6,000,000	6,660,000
Net Project Cost Estimates:	-	-	-	60,000	600,000	6,000,000	6,660,000

Water Treatment Plant Hypochlorite Generation

Project Description:

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will consider the replacement of the existing chlorine gas system with a new hypochlorite generation system.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701401							Account # 711-70-91-7152-57302
Project Cost Estimate:	-	75,000	75,000	-	-	-	-
Net Project Cost Estimates:	-	75,000	75,000	-	-	-	-

Water Treatment Plant UV System - Pasatiempo

Project Description:

As part of an overall plan to ensure compliance with changing water quality regulations, improvements are needed at the Graham Hill Water Treatment Plant. This project will consider upgrading the Pasatiempo Pump system with ultra violet disinfection. This project would need to be constructed in conjunction with improvements to the filtered water tank as part of the WTP Concrete Tank Project.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701503							Account # 711-70-91-7152-57302
Project Cost Estimate:	-	40,000	40,000	-	-	-	-
Net Project Cost Estimates:	-	40,000	40,000	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Water (EXISTING)

**711- Water & Water System
 Development Enterprise Fund**

Water Treatment Upgrades

Project Description:

Upgrades to the Graham Hill Water Treatment Plant are necessary to meet new and planned regulatory requirements, and increase overall system reliability. FY 2016 will focus on evaluation of chemical feed and bulk storage area and study new oxidant.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c700025							Account # 711-70-91-7152-57302
Project Cost Estimate:	313,986	26,561	26,561	200,000	-	-	200,000
Net Project Cost Estimates:	313,986	26,561	26,561	200,000	-	-	200,000

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Existing Capital Projects for Water & Water System Development Enterprise Fund (711 & 715) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	48,080,235	20,801,054	20,801,054	8,345,000	14,800,000	13,375,000	36,520,000
Total Project Funding Estimate:	7,021,559	1,408,242	-	-	-	-	-
Total Net Project Cost Estimate:	41,058,676	19,392,812	20,801,054	8,345,000	14,800,000	13,375,000	36,520,000

Water Department

Capital Improvement Projects

FY 2015 Completed Projects



Bay Street Reservoir



Beltz Well 12

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Water (FY 2015 COMPLETED PROJECTS)

711- Water & Water System
 Development Enterprise Fund

Beltz Treatment Plant Reclaim Tank Replacement

Project Description:

Constructed a reclaim water tank at the Beltz Water Treatment Plant to replace a 40+ year old undersized red wood tank.
 (complete 14/15)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c701101							Account # 711-70-91-7153-57302
Project Cost Estimate:	206,789	4,702	4,702	-	-	-	-
Net Project Cost Estimates:	206,789	4,702	4,702	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Projects Completed in FY 2015 for Water & Water System Development Enterprise Fund (711 & 715) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	324,381	4,702	4,702	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	324,381	4,702	4,702	-	-	-	-

Water Totals for Water & Water System Development Enterprise Fund (711 & 715)

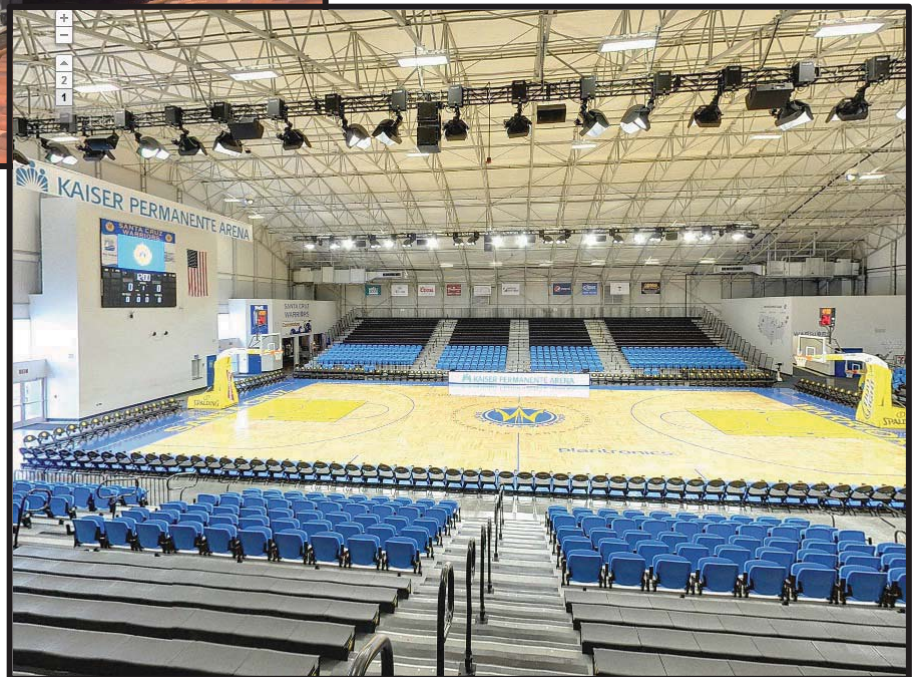
	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	48,404,616	20,805,756	20,805,756	9,110,000	21,370,000	17,975,000	48,455,000
Total Project Funding Estimate:	7,021,559	1,408,242	-	-	-	-	-
Total Net Project Cost Estimate:	41,383,057	19,397,514	20,805,756	9,110,000	21,370,000	17,975,000	48,455,000

Water Totals

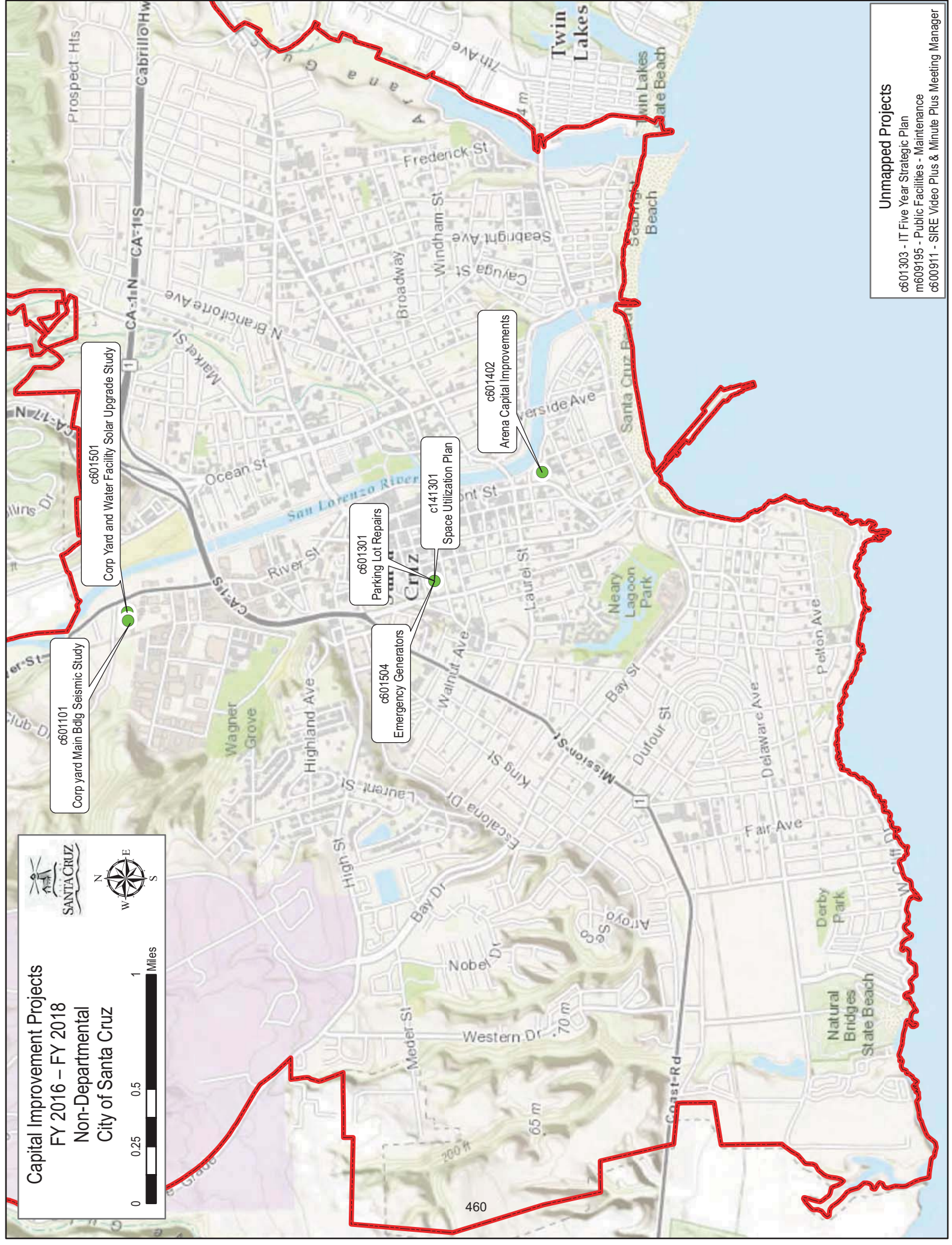
	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	48,404,616	20,805,756	20,805,756	9,110,000	21,370,000	17,975,000	48,455,000
Total Project Funding Estimate:	7,021,559	1,408,242	-	-	-	-	-
Total Net Project Cost Estimate:	41,383,057	19,397,514	20,805,756	9,110,000	21,370,000	17,975,000	48,455,000

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Citywide Capital Improvement Projects



**Capital Improvement Projects
FY 2016 – FY 2018
Non-Departmental
City of Santa Cruz**



Unmapped Projects

- c601303 - IT Five Year Strategic Plan
- m609195 - Public Facilities - Maintenance
- c600911 - SIRE Video Plus & Minute Plus Meeting Manager

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Citywide Projects (EXISTING)

**311- General Capital
Improvement Fund**

Arena Capital Improvements

Project Description:

Originally built as a temporary structure to be used by D league basketball Santa Cruz Warriors. Additional improvements needed to be used as facility for other local sports events.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c601402							Account # 311-60-00-9990-57290
Project Cost Estimate:	-	125,000	125,000	50,000	50,000	-	100,000
Net Project Cost Estimates:	-	125,000	125,000	50,000	50,000	-	100,000

City Hall Campus Emergency Generators

Project Description:

The project will replace the 1980's era emergency standby generator at city hall to improve reliability, reduce noise and increase the electrical output. Project includes the electrical design and connection so that all the buildings have power during a service interruption. The project also includes providing an emergency standby generator for the current Parks and Recreation building. Staff will explore emergency infrastructure grant opportunities for this critical function.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c601504							Account # 311-60-00-9410-57490
Project Cost Estimate:	-	50,000	50,000	-	200,000	-	200,000
Net Project Cost Estimates:	-	50,000	50,000	-	200,000	-	200,000

City Hall Parking Lot Repairs

Project Description:

The parking lots in the City Hall complex (Annex, Parks, Civic, Locust) have received very limited maintenance in the last 30 years and are in need of drainage improvements and pavement or concrete rehabilitation. The 3-year program is a phased approach to addressing this deferred maintenance. Storm water quality improvements will be incorporated where feasible. The Annex parking lot was completed in FY 13 concurrently with the solar carport project and included storm water quality improvements funded by Measure E. The Locust lot will be sealed in FY15. The Parks lot will be repaired in FY16. The Civic lot will be repaired in FY17.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c601301							Account # 311-60-00-9410-57290
Project Cost Estimate:	120,123	44,878	44,878	-	250,000	-	250,000
Net Project Cost Estimates:	120,123	44,878	44,878	-	250,000	-	250,000

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Citywide Projects (EXISTING)

**311- General Capital
Improvement Fund**

Corp Yard and Water Facility Solar Upgrade Study

Project Description:

The Corporation Yard Main Building and Water Treatment Plant have solar photovoltaic systems which can potentially be increased. A study will evaluate the systems and the Water Department pumping station facilities. The study includes feasibility analysis, engineering, cost/ payback and funding options. The study will identify subsequent phases which will be included in future capital improvement program. The improvements expect to recoup some of their cost by reducing electrical use by 50% and water pumping by 25%. FY17 includes funding for the implementation of the Corporation Yard component and CEC funding reimbursement.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c601501	Account # 311-60-00-9410-57290						
Project Cost Estimate:	-	36,000	36,000	-	280,000	-	280,000
Project Funding Estimates:							
State grants - other	-	-	-	-	280,000	-	280,000
Water Fund	-	18,000	18,000	-	-	-	-
Net Project Cost Estimates:	-	18,000	18,000	-	-	-	-

Corporation Yard Main Bdlg Seismic Study

Project Description:

The Corporation Yard Main Building was constructed in 1966 and has been modified over the years. It currently houses Fleet, Water Operations, Public Works Operations, Building Maintenance, Street Maintenance, Traffic Maintenance and Parking Maintenance, and is an important emergency operations deployment center. The need to upgrade the buildings life-safety performance during a seismic event was identified in the Corporation Yard Master Plan. The seismic stability and retrofit strategies study for the building was done in FY12; the design initiated in FY 14 and construction is anticipated to start in FY15. Costs have increased due to additional structural and ADA requirements.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c601101	Account # 311-60-00-9410-57290						
Project Cost Estimate:	26,300	833,700	833,700	300,000	-	-	300,000
Project Funding Estimates:							
Parking Fund	4,779	59,721	59,721	22,500	-	-	22,500
Water Fund	12,744	159,256	159,256	60,000	-	-	60,000
Equipment Fund	8,777	32,473	32,473	12,000	-	-	12,000
Workers Comp Fund	-	-	-	154,125	-	-	154,125
Net Project Cost Estimates:	-	582,250	582,250	51,375	-	-	51,375

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Citywide Projects (EXISTING)

**311- General Capital
Improvement Fund**

IT Five Year Strategic Plan

Project Description:

Information Technology Five Year Strategic Plan - Transfers from Enterprise Funds in the same % as their shares of IT costs in the cost allocation plan, with remainder from the General Fund.

Requested dollars include the following scope: Eden Enhancements; Kronos Upgrade; Learning and Performance Management; Mobile Device, Application and Content Management; SQL Upgrade Licensing; Permits, Business Licensing and Land Management Upgrades and Enhancements; Earth mine Mapping Upgrade; Waste Works Upgrade; Police Data Center Server Replacements; Exchanged 2010; City Hall and Other Facility Camera and Building Security; Network Improvements.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c601303	Account # 311-60-00-9910-57990						
Project Cost Estimate:	109,187	490,813	490,813	465,500	-	-	465,500
Project Funding Estimates:							
From General Fund	57,681	349,198	349,198	315,860	-	-	315,860
Water Fund	19,603	59,130	59,130	62,481	-	-	62,481
Wastewater Fund	11,660	33,885	33,885	35,805	-	-	35,805
Refuse Fund	9,310	27,225	27,225	28,768	-	-	28,768
Parking Fund	5,114	16,110	16,110	17,023	-	-	17,023
Storm Water Fund	3,059	5,265	5,265	5,563	-	-	5,563
Net Project Cost Estimates:	-	-	-	-	-	-	-

Neighborhood Grant Program - Pilot

Project Description:

Pilot Program - Opportunities for communities to volunteer and to initiate local projects which support safe and well-maintained neighborhoods and public spaces.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c601401	Account # 311-60-00-9810-57390						
Project Cost Estimate:	-	25,000	25,000	17,300	-	-	17,300
Net Project Cost Estimates:	-	25,000	25,000	17,300	-	-	17,300

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Citywide Projects (EXISTING)

**311- General Capital
Improvement Fund**

Parking Citations Application

Project Description:

Implementation of a parking citation system which will replace the legacy application on the HP3000.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c600801							Account # 311-60-00-9910-57901
Project Cost Estimate:	288,521	32,479	32,479	-	-	-	-
Net Project Cost Estimates:	288,521	32,479	32,479	-	-	-	-

Permitting Application

Project Description:

Implementation of a city-wide permitting system which will replace the legacy application on the HP3000.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c600802							Account # 311-60-00-9910-57901
Project Cost Estimate:	541,117	73,883	73,883	-	-	-	-
Net Project Cost Estimates:	541,117	73,883	73,883	-	-	-	-

Public Facilities - Energy Saving and Improvements

Project Description:

Provides funding for remodeling and/or repairs to various public buildings and will be prioritized based on a facilities conditions assessment (c601302) that has been completed and approved by City Council. The City has applied for a CEC loan application which is currently being reviewed for approval.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # m609195							Account # 311-60-00-9410-57290
Project Cost Estimate:	340,046	850,000	850,000	-	500,000	450,000	950,000
Project Funding Estimates:							
State grants - other	-	-	-	-	500,000	450,000	950,000
Net Project Cost Estimates:	340,046	850,000	850,000	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Citywide Projects (EXISTING)

**311- General Capital
Improvement Fund**

San Lorenzo River Lagoon Management Program

Project Description:

Three to five year management program to address public and private infrastructure flooding that results from high waters on the San Lorenzo River during the summer months, while mitigating impacts to wildlife habitat.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c601403	Account # 311-60-00-9145-57106						
Project Cost Estimate:	9,750	165,250	165,250	150,000	600,000	120,000	870,000
Project Funding Estimates:							
Other State Grants	-	-	19,775	75,000	-	-	75,000
From General Fund	9,750	35,250	35,250	-	-	-	-
Net Project Cost Estimates:	-	130,000	110,225	75,000	600,000	120,000	795,000

SIRE Video Plus & Minute Plus Meeting Manager

Project Description:

SIRE Video Plus will enable the City to stream live video across the internet with all supporting meeting documents accessible . Minutes Plus would allow staff (in particular the City Clerk) to electronically take roll call, minutes, motions, and votes associated directly with the corresponding agenda item.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c600911	Account # 311-60-00-9910-57410						
Project Cost Estimate:	46,333	3,762	3,762	-	-	-	-
Net Project Cost Estimates:	46,333	3,762	3,762	-	-	-	-

Space Utilization Plan for City Hall

Project Description:

Space Utilization Design for City Hall.

Fiscal Year 2015							
	Prior Year Totals	Budget	Estimated Actuals	FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
Project # c141301	Account # 311-14-11-9410-57203						
Project Cost Estimate:	85,969	479,031	479,031	-	-	-	-
Net Project Cost Estimates:	85,969	479,031	479,031	-	-	-	-

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,567,346	3,209,796	3,209,796	982,800	1,880,000	570,000	3,432,800
Total Project Funding Estimate:	145,237	795,513	815,288	789,125	780,000	450,000	2,019,125
Total Net Project Cost Estimate:	1,422,109	2,414,283	2,394,508	193,675	1,100,000	120,000	1,413,675

City of Santa Cruz
 Adopted Capital Improvement Program Budget (by department)
 Fiscal Years 2016 - 2018

Citywide Projects (FY 2015 COMPLETED PROJECTS)

311- General Capital
Improvement Fund

HVAC System for Police Department

Project Description:

Replacement of HVAC System for Police Department building.

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Project # c601202							
Account # 311-60-00-9610-57408							
Project Cost Estimate:	53,492	476,508	476,508	-	-	-	-
Net Project Cost Estimates:	-	476,508	476,508	-	-	-	-

City of Santa Cruz
Adopted Capital Improvement Program Budget (by department)
Fiscal Years 2016 - 2018

Projects Completed in FY 2015 for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	195,609	476,508	476,508	-	-	-	-
Total Project Funding Estimate:	78,292	-	-	-	-	-	-
Total Net Project Cost Estimate:	117,317	476,508	476,508	-	-	-	-

Citywide Projects Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,762,955	3,686,304	3,686,304	982,800	1,880,000	570,000	3,432,800
Total Project Funding Estimate:	223,529	795,513	815,288	789,125	780,000	450,000	2,019,125
Total Net Project Cost Estimate:	1,539,426	2,890,791	2,871,016	193,675	1,100,000	120,000	1,413,675

Citywide Projects Totals

	Prior Year Totals	Fiscal Year 2015		FY 2016 Adopted	FY 2017 Estimate	FY 2018 Estimate	Total 2016 - 2018
		Budget	Estimated Actuals				
Total Project Cost Estimate:	1,762,955	3,686,304	3,686,304	982,800	1,880,000	570,000	3,432,800
Total Project Funding Estimate:	223,529	795,513	815,288	789,125	780,000	450,000	2,019,125
Total Net Project Cost Estimate:	1,539,426	2,890,791	2,871,016	193,675	1,100,000	120,000	1,413,675

OVERVIEW

This section summarizes the budget document with the following:

- Summary of Projected Revenues and Other Financing Sources
- Summary of Projected Expenditures and Other Financing Uses
- Summary of Transfers
- Revenues and Other Financing Sources – Primary General Fund
- Operating Expenditures by Department – Primary General Fund
- Recap of Funds

Generally, the tables present information for the last completed fiscal year (FY 2014), amended budget and estimated actual information for the current fiscal year (FY 2015) and the adopted budget for FY 2016.

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
General Funds					
Primary General Fund					
Taxes	56,042,816	61,701,000	61,701,000	61,948,708	66,708,745
Licenses and Permits	846,682	939,300	939,300	948,300	1,031,300
Grants	1,106,314	269,500	903,560	578,820	412,500
Charges for Services	11,177,635	11,573,869	11,574,719	11,599,147	11,809,467
Fines and Forfeitures	1,977,875	1,726,800	1,726,800	1,633,400	1,666,400
Rents & Miscellaneous Revenues	4,903,361	3,432,258	3,484,454	3,946,139	3,583,811
Other Financing Sources	488,709	49,800	2,064,800	2,077,141	33,041
Total Primary General Fund	76,543,391	79,692,527	82,394,633	82,731,655	85,245,264
General Fund - Assigned & Committed for Special Programs					
Taxes	154,054	216,000	216,000	212,887	216,000
Charges for Services	1,036,905	2,364,933	2,371,119	2,400,101	2,555,994
Fines and Forfeitures	7,823	50,000	50,000	50,472	50,000
Rents & Miscellaneous Revenues	120,961	1,219,003	1,230,763	2,917,773	2,983,469
Other Financing Sources	14,587,331	1,642,268	1,642,268	1,529,625	1,666,678
Total General Fund - Assigned & Committed for Special Programs	15,907,074	5,492,204	5,510,150	7,110,858	7,472,141
City Public Trust					
Rents & Miscellaneous Revenues	127,207	13,887	13,887	22,083	23,087
Other Financing Sources	601,031	438,674	438,674	438,670	438,670
Total City Public Trust	728,238	452,561	452,561	460,753	461,757
Total General Funds	93,178,704	85,637,292	88,357,344	90,303,266	93,179,162
Special Revenue Funds					
Police Special Revenue Funds					
Grants	101,770	110,000	110,000	110,000	110,000
Charges for Services	25,334	20,000	20,000	16,500	16,500
Fines and Forfeitures	33,536	1,000	1,000	-	-
Rents & Miscellaneous Revenues	1,967	2,684	2,684	3,629	3,680
Total Police Special Revenue Funds	162,607	133,684	133,684	130,129	130,180
State Highway Funds					
Grants	3,813,279	3,341,951	17,231,357	17,066,655	1,374,370
Rents & Miscellaneous Revenues	47,086	10,601	10,601	23,010	21,486
Other Financing Sources	81,494	790,000	6,173,072	5,573,071	150,000
Total State Highway Funds	3,941,859	4,142,552	23,415,031	22,662,736	1,545,856

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Traffic Impact Funds					
Rents & Miscellaneous Revenues	196,945	443,501	443,501	1,338,497	543,924
Total Traffic Impact Funds	196,945	443,501	443,501	1,338,497	543,924
Clean River, Beaches & Ocean Tax Fund					
Taxes	625,544	625,945	625,945	628,444	628,444
Grants	-	-	946,590	946,590	-
Rents & Miscellaneous Revenues	7,641	8,407	8,407	7,689	9,754
Total Clean River, Beaches & Ocean Tax Fund	633,185	634,352	1,580,942	1,582,723	638,198
Parks & Recreation Funds					
Taxes	285,743	285,000	285,000	285,000	743,499
Charges for Services	151,095	85,308	85,308	-	-
Rents & Miscellaneous Revenues	2,067	1,735	1,735	3,688	3,618
Total Parks & Recreation Funds	438,905	372,043	372,043	288,688	747,117
Housing & Community Development Funds					
Grants	1,099,460	955,000	2,431,450	1,301,944	742,755
Charges for Services	16,873	4,000	4,000	7,929	5,000
Rents & Miscellaneous Revenues	430,478	33,817	33,817	224,622	44,149
Other Financing Sources	1,108,411	10,860	10,860	43,871	11,000
Total Housing & Community Development Funds	2,655,223	1,003,677	2,480,127	1,578,366	802,904
City Low & Mod Income Housing Funds					
Charges for Services	22,500	22,500	22,500	22,500	22,500
Rents & Miscellaneous Revenues	49,971	121,913	121,913	81,091	73,218
Other Financing Sources	273,153	-	-	-	-
Total City Low & Mod Income Housing Funds	345,623	144,413	144,413	103,591	95,718
Transportation Development Funds					
Grants	686,510	701,164	701,164	701,164	701,164
Rents & Miscellaneous Revenues	-	(60)	(60)	-	-
Total Transportation Development Funds	686,510	701,104	701,104	701,164	701,164
Total Special Revenue Funds	9,060,858	7,575,326	29,270,845	28,385,894	5,205,061

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Capital Improvement Funds					
General & Other Capital Improvement Funds					
Grants	3,904,726	5,879,454	9,325,295	9,345,070	855,000
Rents & Miscellaneous Revenues	50,370	153,823	195,958	193,664	27,245
Other Financing Sources	9,187,349	6,637,899	15,876,881	15,771,119	11,928,847
Total General & Other Capital Improvement Funds	13,142,445	12,671,176	25,398,134	25,309,853	12,811,092
Total Capital Improvement Funds	13,142,445	12,671,176	25,398,134	25,309,853	12,811,092
Debt Service Funds					
Government Obligation & Lease Revenue Bond Funds					
Taxes	442,873	-	-	468,577	474,652
Rents & Miscellaneous Revenues	438,520	435,651	435,651	439,380	441,318
Total Government Obligation & Lease Revenue Bond Funds	881,392	435,651	435,651	907,957	915,970
Total Debt Service Funds	881,392	435,651	435,651	907,957	915,970
Enterprise Funds					
Water Enterprise Funds					
Licenses and Permits	885	5,600	5,600	200	3,600
Grants	-	-	-	24,028	20,000
Charges for Services	24,800,457	23,205,735	23,205,735	26,468,951	27,929,075
Fines and Forfeitures	341,275	-	-	600,000	-
Rents & Miscellaneous Revenues	404,210	372,116	372,116	231,318	325,575
Other Financing Sources	449,980	20,066,569	23,874,811	66,569	30,034,240
Total Water Enterprise Funds	25,996,806	43,650,020	47,458,262	27,391,066	58,312,490
Wastewater Enterprise Funds					
Grants	1,068,318	985,176	1,954,085	1,387,262	2,338,822
Charges for Services	17,672,062	18,541,860	18,541,860	18,363,000	19,212,000
Rents & Miscellaneous Revenues	328,732	270,681	270,681	241,079	208,850
Other Financing Sources	32,416	1,412,848	1,412,848	1,460,219	1,498,481
Total Wastewater Enterprise Funds	19,101,528	21,210,565	22,179,474	21,451,560	23,258,153
Refuse Enterprise Funds					
Grants	54,782	16,352	30,500	176,557	16,000
Charges for Services	15,668,280	15,200,000	15,200,000	15,600,000	16,475,000
Rents & Miscellaneous Revenues	314,047	324,786	324,786	303,867	319,794
Other Financing Sources	257,231	2,067,308	2,502,308	2,502,308	160,825
Total Refuse Enterprise Funds	16,294,340	17,608,446	18,057,594	18,582,732	16,971,619

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Parking Enterprise Funds					
Taxes	105,316	131,125	131,125	131,167	91,400
Grants	11,305	-	-	36,211	-
Charges for Services	3,806,450	3,217,000	3,217,000	3,677,000	3,933,688
Rents & Miscellaneous Revenues	205,310	224,329	224,329	205,118	213,158
Other Financing Sources	-	1,504,571	1,504,571	1,504,571	3,402
Total Parking Enterprise Funds	4,128,382	5,077,025	5,077,025	5,554,067	4,241,648
Storm Water Enterprise Funds					
Grants	83,746	-	500,000	500,000	-
Charges for Services	856,099	886,768	886,768	897,379	897,379
Fines and Forfeitures	1,500	-	-	-	-
Rents & Miscellaneous Revenues	18,389	20,407	20,407	20,129	23,053
Other Financing Sources	-	2,330	2,330	2,330	379
Total Storm Water Enterprise Funds	959,734	909,505	1,409,505	1,419,838	920,811
Golf Course Enterprise Funds					
Charges for Services	1,415,661	1,430,000	1,430,000	1,220,000	1,300,000
Rents & Miscellaneous Revenues	145,856	150,727	150,727	134,729	140,731
Other Financing Sources	444,652	662,000	839,000	839,000	550,000
Total Golf Course Enterprise Funds	2,006,169	2,242,727	2,419,727	2,193,729	1,990,731
Total Enterprise Funds	68,486,959	90,698,288	96,601,587	76,592,992	105,695,452
Internal Service Funds					
Equipment Operations Internal Service Fund					
Charges for Services	3,234,687	3,530,059	3,530,059	3,169,659	3,400,900
Rents & Miscellaneous Revenues	16,000	23,171	23,171	-	-
Other Financing Sources	2,530	6,000	6,000	-	250,000
Total Equipment Operations Internal Service Fund	3,253,217	3,559,230	3,559,230	3,169,659	3,650,900
Workers' Compensation Insurance Fund					
Charges for Services	3,227,184	3,250,000	3,250,000	3,380,355	3,592,653
Rents & Miscellaneous Revenues	94,888	78,335	78,335	104,925	116,676
Total Workers' Compensation Insurance Fund	3,322,072	3,328,335	3,328,335	3,485,280	3,709,329

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Group Health Insurance Internal Service Fund					
Charges for Services	1,860,470	2,046,727	2,046,727	2,046,727	2,046,727
Rents & Miscellaneous Revenues	1,330	1,649	1,649	3,039	3,039
Total Group Health Insurance Internal Service Fund	1,861,800	2,048,376	2,048,376	2,049,766	2,049,766
Liability Insurance Internal Service Fund					
Charges for Services	2,903,435	2,863,066	2,863,066	2,863,066	2,863,066
Rents & Miscellaneous Revenues	23,371	1,152	1,152	230,821	5,224
Total Liability Insurance Internal Service Fund	2,926,806	2,864,218	2,864,218	3,093,887	2,868,290
Internal Investment & Loan Fund Internal Service Fund					
Rents & Miscellaneous Revenues	967,516	1,189,020	1,189,020	-	-
Total Internal Investment & Loan Fund Internal Service Fund	967,516	1,189,020	1,189,020	-	-
Total Internal Service Funds	12,331,410	12,989,179	12,989,179	11,798,592	12,278,285
Total Revenues:	197,081,769	210,006,912	253,052,740	233,298,554	230,085,022

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
General Funds					
Primary General Fund					
Personnel Services	50,181,659	55,348,505	55,281,554	52,601,898	58,775,023
Services, Supplies, & Other Charges	20,352,834	23,636,898	25,428,835	23,940,851	23,987,651
Capital Outlay	1,043,090	912,000	3,319,609	3,101,903	868,200
Debt Service	2,605,740	2,694,115	2,694,115	2,693,775	4,331,023
Other Financing Uses	22,361,205	(574,347)	881,515	1,318,872	(1,802,462)
Total Primary General Fund	96,544,527	82,017,171	87,605,628	83,657,299	86,159,435
General Fund - Assigned & Committed for Special Programs					
Personnel Services	627,815	3,169,395	3,175,581	2,789,169	3,531,825
Services, Supplies, & Other Charges	466,747	2,165,293	2,458,883	4,469,767	2,119,451
Capital Outlay	-	80,200	84,715	64,200	53,700
Other Financing Uses	-	842,914	842,914	842,914	1,150,000
Total General Fund - Assigned & Committed for Special Programs	1,094,561	6,257,802	6,562,093	8,166,050	6,854,976
City Public Trust					
Services, Supplies, & Other Charges	-	14,100	14,100	-	-
Other Financing Uses	-	-	2,015,000	2,015,000	-
Total City Public Trust	-	14,100	2,029,100	2,015,000	-
Total General Funds	97,639,089	88,289,073	96,196,820	93,838,349	93,014,411
Special Revenue Funds					
Police Special Revenue Funds					
Services, Supplies, & Other Charges	229,590	110,000	110,000	112,185	110,000
Total Police Special Revenue Funds	229,590	110,000	110,000	112,185	110,000
State Highway Funds					
Personnel Services	152,725	168,650	168,650	153,291	160,124
Services, Supplies, & Other Charges	1,458,782	766,902	774,377	725,747	752,143
Capital Outlay	1,256,693	3,550,000	26,274,856	26,222,738	315,000
Debt Service	18,714	25,000	25,000	25,000	25,000
Other Financing Uses	-	500,000	1,494,117	1,494,117	800,000
Total State Highway Funds	2,886,915	5,010,552	28,737,000	28,620,893	2,052,267
Traffic Impact Funds					
Personnel Services	37,380	47,713	47,713	45,739	52,182
Services, Supplies, & Other Charges	5	-	-	-	-
Other Financing Uses	1,080,757	640,000	4,773,810	4,173,808	-
Total Traffic Impact Funds	1,118,142	687,713	4,821,523	4,219,547	52,182

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Clean River, Beaches & Ocean Tax Fund					
Personnel Services	156,800	233,291	233,291	249,287	288,835
Services, Supplies, & Other Charges	465,937	702,269	741,052	743,940	530,962
Capital Outlay	28,234	-	1,253,266	1,253,266	100,000
Total Clean River, Beaches & Ocean Tax Fund	650,970	935,560	2,227,609	2,246,493	919,797
Parks and Recreation Funds					
Other Financing Uses	538,675	764,500	1,562,552	1,499,391	766,000
Total Parks and Recreation Funds	538,675	764,500	1,562,552	1,499,391	766,000
Housing & Community Development Funds					
Services, Supplies, & Other Charges	1,195,259	1,421,572	2,582,649	852,683	1,090,718
Capital Outlay	-	-	258,258	258,258	-
Other Financing Uses	285,000	255,000	655,000	655,000	217,436
Total Housing & Community Development Funds	1,480,259	1,676,572	3,495,907	1,765,941	1,308,154
City Low & Mod Income Housing Funds					
Services, Supplies, & Other Charges	853,417	39,200	39,200	23,192	89,200
Capital Outlay	-	75,000	75,000	-	75,000
Other Financing Uses	251,336	147,036	147,036	147,036	-
Total City Low & Mod Income Housing Funds	1,104,753	261,236	261,236	170,228	164,200
Transportation Development Funds					
Services, Supplies, & Other Charges	686,509	701,164	701,164	701,164	701,164
Total Transportation Development Funds	686,509	701,164	701,164	701,164	701,164
Total Special Revenue Funds	8,695,812	10,147,297	41,916,991	39,335,842	6,073,764
Capital Improvement Funds					
General and Other Capital Improvement Funds					
Personnel Services	11,683	19,027	19,027	-	23,189
Services, Supplies, & Other Charges	3,829,887	-	29,297	29,297	-
Capital Outlay	4,428,226	15,772,400	37,099,097	36,849,061	13,389,236
Debt Service	588,921	678,203	678,203	677,863	663,703
Other Financing Uses	47,006	37,399	1,036,662	1,036,662	23,040
Total General and Other Capital Improvement Funds	8,905,723	16,507,029	38,862,285	38,592,883	14,099,168

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Debt Service Funds					
Government Obligation and Lease Revenue Bond Funds					
Debt Service	885,561	894,140	894,140	896,200	906,115
Total Government Obligation and Lease Revenue Bond Funds	885,561	894,140	894,140	896,200	906,115
Enterprise Funds					
Water Enterprise Funds					
Personnel Services	9,743,716	11,157,013	11,229,313	10,289,563	11,879,181
Services, Supplies, & Other Charges	14,144,325	13,227,610	14,919,097	13,264,338	12,377,301
Capital Outlay	9,148,923	10,868,860	21,513,190	21,292,030	9,448,500
Debt Service	851,488	850,546	850,546	998,738	1,762,552
Other Financing Uses	33,906	190,641	2,749,897	323,597	167,781
Total Water Enterprise Funds	33,922,358	36,294,670	51,262,043	46,168,266	35,635,315
Wastewater Enterprise Funds					
Personnel Services	6,002,960	6,734,287	6,734,287	6,323,511	7,240,926
Services, Supplies, & Other Charges	7,734,379	7,655,000	7,939,847	7,847,428	7,890,557
Capital Outlay	1,859,802	3,542,400	6,255,797	6,210,748	5,482,117
Debt Service	3,574,646	3,691,655	3,691,655	3,774,247	3,691,518
Other Financing Uses	28,587	94,637	94,637	73,337	73,471
Total Wastewater Enterprise Funds	19,200,375	21,717,979	24,716,223	24,229,271	24,378,589
Refuse Enterprise Funds					
Personnel Services	7,766,859	8,065,094	8,065,094	7,816,217	8,502,154
Services, Supplies, & Other Charges	5,947,662	6,958,459	7,062,652	6,467,552	7,057,931
Capital Outlay	244,831	4,038,394	6,909,663	6,340,072	1,284,417
Debt Service	1,820,435	2,078,555	2,078,555	2,066,712	1,880,064
Other Financing Uses	251,211	189,167	189,167	189,267	190,599
Total Refuse Enterprise Funds	16,030,998	21,329,669	24,305,131	22,879,820	18,915,165
Parking Enterprise Funds					
Personnel Services	2,218,981	2,176,687	2,176,687	2,266,298	2,326,027
Services, Supplies, & Other Charges	1,179,718	1,368,442	1,374,390	1,281,275	1,408,222
Capital Outlay	205,693	2,188,300	2,933,277	2,914,506	528,000
Debt Service	501,702	460,779	460,779	460,779	423,167
Other Financing Uses	2,904	21,824	81,545	81,545	43,775
Total Parking Enterprise Funds	4,108,998	6,216,032	7,026,679	7,004,403	4,729,191

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Storm Water Enterprise Funds					
Personnel Services	96,724	114,254	114,254	111,679	116,487
Services, Supplies, & Other Charges	438,850	582,708	623,774	213,390	688,343
Capital Outlay	-	-	1,392,332	1,392,332	-
Debt Service	397,166	403,798	403,798	211,411	378,288
Other Financing Uses	-	8,178	8,178	8,178	6,039
Total Storm Water Enterprise Funds	932,740	1,108,938	2,542,336	1,936,990	1,189,157
Golf Course Enterprise Funds					
Personnel Services	897,234	913,553	913,553	962,913	971,544
Services, Supplies, & Other Charges	875,904	860,589	871,417	873,229	908,997
Capital Outlay	37,179	162,000	356,480	356,480	50,000
Debt Service	278,946	290,155	290,155	290,155	290,156
Total Golf Course Enterprise Funds	2,089,263	2,226,297	2,431,605	2,482,777	2,220,697
Total Enterprise Funds	76,284,731	88,893,585	112,284,017	104,701,527	87,068,114
Internal Service Funds					
Equipment Operations Internal Service Fund					
Personnel Services	969,494	1,060,818	1,060,818	1,001,826	1,119,262
Services, Supplies, & Other Charges	2,376,058	2,563,364	2,556,864	2,273,760	2,380,374
Capital Outlay	-	25,000	31,500	25,000	20,000
Other Financing Uses	1,452	-	32,473	32,473	12,000
Total Equipment Operations Internal Service Fund	3,347,004	3,649,182	3,681,655	3,333,059	3,531,636
Workers' Compensation Insurance					
Personnel Services	146,840	228,124	228,124	182,874	210,469
Services, Supplies, & Other Charges	2,307,379	2,718,750	2,745,001	2,737,908	2,788,250
Other Financing Uses	-	-	-	-	154,125
Total Workers' Compensation Insurance	2,454,219	2,946,874	2,973,125	2,920,782	3,152,844
Group Health Insurance Internal Service Fund					
Personnel Services	329,274	577,299	577,299	422,303	489,368
Services, Supplies, & Other Charges	1,350,510	1,115,362	1,116,167	1,429,291	1,457,115
Other Financing Uses	157,438	-	-	-	-
Total Group Health Insurance Internal Service Fund	1,837,222	1,692,661	1,693,466	1,851,594	1,946,483

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Liability Insurance Internal Service Fund					
Personnel Services	273,385	345,305	345,305	375,429	386,193
Services, Supplies, & Other Charges	2,641,479	2,518,913	2,569,250	1,960,708	2,687,093
Other Financing Uses	166,501	-	326,500	326,500	380,000
Total Liability Insurance Internal Service Fund	3,081,365	2,864,218	3,241,055	2,662,637	3,453,286
Internal Investment & Loan Fund Internal Service Fund					
Services, Supplies, & Other Charges	-	2,003,394	2,003,394	-	-
Total Internal Investment & Loan Fund Internal Service Fund	-	2,003,394	2,003,394	-	-
Total Internal Service Funds	10,719,810	13,156,329	13,592,694	10,768,072	12,084,249
Grand Total:	203,130,726	217,887,453	303,746,947	288,132,873	213,245,821

Summary of Transfers

	2014 Actuals	2015 Amended Budget	2015 Estimated Actual	2016 Adopted Budget
TO GENERAL FUNDS FROM:				
Primary General Fund	\$ 14,552,331	\$ 1,537,268	\$ 1,424,625	\$ 1,631,678
<i>To establish General Stabilization fund in FY 2014 and to transfer obligations to the Economic Development Trust Fund and</i>				
City Public Trust Fund	-	2,015,000	2,015,000	-
<i>For Land Purchase</i>				
CDBG Fund	35,000	105,000	105,000	35,000
<i>For Teen Center and Barson Street</i>				
Sidewalk In-Lieu Fund	-	20,000	20,000	-
<i>For sidewalk maintenance projects</i>				
CIP - Union Locust Fund	300	-	-	-
<i>To close out CIP - Union Locust Fund</i>				
Group Health Insurance Fund	157,438	-	-	-
Refuse Fund	891	800	900	800
Wastewater Fund	28,587	20,000	20,000	20,000
Water Fund	3,762	9,000	4,000	2,500
<i>Subtotal for After Hours Call Duty Program</i>				
Total General Fund	14,778,309	3,707,068	3,589,525	1,689,978
TO GAS TAX FUND FROM:				
CIP - General Capital Improvement Fund	737	399,263	399,263	-
Community Development Block Grant (CDBG)	-	550,000	550,000	-
Traffic Impact Fee-Citywide	80,757	4,623,810	4,023,808	-
Arterial Streets and Road CIP Fund	-	600,000	600,000	-
Total Gas Tax Fund	81,494	6,173,073	5,573,071	-
<i>To fund various capital improvement projects</i>				
TO HOUSING FUNDS FROM:				
Red Cross Housing Reconstruction Fund	250,000	-	-	-
Housing Success Agency (City) Fund	251,336	-	-	-
Total Clean River, Ocean and Beaches Fund	501,336	-	-	-
<i>For Housing</i>				
TO CAPITAL IMPROVEMENT PROJECTS FUNDS FROM:				
General Fund	7,475,446	1,794,247	1,794,247	315,860
Capital Improvement Funds	45,969	17,399	17,399	23,040
CDBG Fund	-	-	-	182,436
Economic Development Trust Fund	-	842,914	842,914	1,150,000
Equipment Operations Fund	1,452	32,473	32,473	12,000
Enterprise Funds - To Public Art Fund (313)	-	22,486	22,486	13,246
Gas Tax Fund	-	1,494,117	1,494,117	800,000
Liability Insurance Fund	55,358	149,500	149,500	380,000
Worker's Compensation Fund	-	-	-	154,125
Parking Fund	2,904	75,831	75,831	39,523
Parks and Recreation - Facilities Tax Fund	158,639	257,877	257,877	355,000

Summary of Transfers

	2014 Actuals	2015 Amended Budget	2015 Estimated Actual	2016 Adopted Budget
				(continued)
TO CAPITAL IMPROVEMENT PROJECTS FUNDS FROM: (continued)				
Parks and Recreation - Fee Funds	380,036	1,211,497	1,191,514	361,000
Traffic Impact Fees	1,000,000	150,000	150,000	-
Refuse Fund	37,400	27,225	27,225	28,768
Storm Water Fund	-	5,265	5,265	5,563
Wastewater Fund	-	55,185	33,885	35,805
Water Fund	30,144	257,686	236,386	122,481
Total Capital Improvement Project Funds	9,187,348	6,393,702	6,331,119	3,978,847
<i>To fund various capital improvement projects and reduce fund deficits</i>				
TO ENTERPRISE PUBLIC ART FUNDS FROM:				
Enterprise Operating Funds	-	89,946	89,946	52,979
Total Public Art Funds	-	89,946	89,946	52,979
<i>To support Public Art</i>				
TO EQUIPMENT FUND FROM:				
General Fund	-	-	-	250,000
Total Equipment Fund	-	-	-	250,000
<i>For vehicle replacement</i>				
TO REFUSE FUNDS FROM:				
Refuse Fund	212,919	160,000	160,000	160,000
Total Refuse Fund	212,919	160,000	160,000	160,000
<i>For Closure and Post Closure funds</i>				
TO GOLF COURSE FUNDS FROM:				
General Fund	333,427	500,000	500,000	500,000
<i>To subsidize operations</i>				
Liability Fund	111,142	177,000	177,000	-
<i>To subsidize operations</i>				
Parks & Rec Facilities Tax Fund	-	50,000	50,000	50,000
<i>Capital Improvement</i>				
Total Golf Course Funds	444,569	727,000	727,000	550,000
Total All City Funds	\$ 25,205,975	\$ 17,250,789	\$ 16,470,661	\$ 6,681,804

Revenues and Other Financing Sources - Primary General Fund

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Taxes					
Property Tax	15,933,154	16,972,000	16,972,000	17,572,600	18,782,230
Sales and Use Tax	15,679,768	17,555,000	17,555,000	17,350,000	18,887,500
Utility Users Tax	10,465,335	11,364,000	11,364,000	10,974,100	11,455,605
Transient Occupancy Tax	7,096,947	8,429,000	8,429,000	8,600,000	9,760,000
Franchise Tax	2,875,933	3,081,000	3,081,000	3,022,000	3,173,100
Admission Tax	2,274,117	2,323,000	2,323,000	2,400,000	2,520,000
Business License Tax	885,892	995,000	995,000	885,295	929,560
Parking Lot Tax	489,792	465,000	465,000	540,000	567,000
Other Taxes	341,877	517,000	517,000	604,713	633,750
Total Taxes	56,042,816	61,701,000	61,701,000	61,948,708	66,708,745
Licenses and Permits					
Construction Permits	741,001	848,000	848,000	854,500	929,500
Other Permits	105,680	91,300	91,300	93,800	101,800
Total Licenses and Permits	846,682	939,300	939,300	948,300	1,031,300
Grants and Intergovernmental					
Federal	164,714	30,000	281,293	79,000	79,000
State	825,054	204,500	495,011	251,216	283,500
Local	116,545	35,000	127,256	248,604	50,000
Total Grants and Intergovernmental	1,106,314	269,500	903,560	578,820	412,500
Charges for Services					
General Government	767,069	972,900	972,900	758,800	972,600
Public Safety	1,522,686	3,246,910	3,247,510	3,523,883	3,491,333
Culture and Recreation	2,807,510	1,623,010	1,623,260	1,553,790	1,573,160
Public Works	1,487,600	1,205,300	1,205,300	1,239,000	1,248,700
Library	631,305	570,000	570,000	570,000	570,000
Interfund and Interagency charges	3,956,748	3,953,249	3,953,249	3,953,249	3,953,249
Miscellaneous Charges for Services	4,717	2,500	2,500	425	425
Total Charges for Services	11,177,635	11,573,869	11,574,719	11,599,147	11,809,467
Fines and Forfeitures					
Fines and Forfeits	1,977,875	1,726,800	1,726,800	1,633,400	1,666,400
Total Fines and Forfeitures	1,977,875	1,726,800	1,726,800	1,633,400	1,666,400

Revenues and Other Financing Sources - Primary General Fund

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Rents & Misc Revenues					
Investment Earnings	221,419	226,643	226,643	30,065	30,036
Rents and Royalties	4,447,402	3,085,114	3,085,114	3,557,914	3,413,705
Contr & Donations-Private Sources	5,091	5,001	52,001	48,850	10,700
Miscellaneous Operating Revenues	229,449	115,500	120,696	309,310	129,370
Total Rents & Misc Revenues	4,903,361	3,432,258	3,484,454	3,946,139	3,583,811
Other Financing Sources					
Loan Principal Receipts	262,011	-	-	7,741	7,741
Interfund Transfers In	190,979	49,800	2,064,800	2,059,900	23,300
Other Miscellaneous Revenues	35,720	-	-	9,500	2,000
Total Other Financing Sources	488,709	49,800	2,064,800	2,077,141	33,041
Total Revenues	76,543,391	79,692,527	82,394,633	82,731,655	85,245,264

Operating Expenditures by Department - Primary General Fund

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
City Attorney					
Personnel Services	46,585	44,304	44,304	48,638	48,683
Services, Supplies, & Other Charges	719,505	935,843	935,843	865,643	945,843
Total City Attorney	766,090	980,147	980,147	914,281	994,526
City Council					
Personnel Services	269,832	290,939	290,939	292,148	266,186
Services, Supplies, & Other Charges	143,777	177,217	177,240	163,692	181,394
Total City Council	413,609	468,156	468,179	455,840	447,580
City Manager					
Personnel Services	1,402,785	1,545,443	1,597,443	1,724,631	1,760,891
Services, Supplies, & Other Charges	378,412	631,534	664,763	660,777	654,782
Capital Outlay	190,678	-	-	-	-
Total City Manager	1,971,875	2,176,977	2,262,206	2,385,408	2,415,673
City - Non-Departmental					
Personnel Services	33,235	27,000	27,000	23,428	27,450
Services, Supplies, & Other Charges	2,100,964	2,282,049	2,299,363	2,175,042	2,226,730
Debt Service	2,605,740	2,694,115	2,694,115	2,693,775	4,331,023
Other Financing Uses	22,361,205	(574,347)	881,515	1,318,872	(1,802,462)
Total City - Non-Departmental	27,101,144	4,428,817	5,901,993	6,211,117	4,782,741
Economic Development					
Personnel Services	785,246	1,073,617	1,073,617	925,086	1,163,518
Services, Supplies, & Other Charges	801,962	1,471,763	1,909,298	1,418,590	1,802,406
Capital Outlay	29,546	10,000	2,043,752	2,024,500	-
Total Economic Development	1,616,753	2,555,380	5,026,667	4,368,176	2,965,924
Finance					
Personnel Services	2,476,870	2,696,735	2,652,899	2,501,223	2,907,569
Services, Supplies, & Other Charges	307,267	358,579	430,163	348,499	354,301
Capital Outlay	-	60,000	60,000	20,711	53,000
Total Finance	2,784,137	3,115,314	3,143,062	2,870,433	3,314,870
Fire					
Personnel Services	11,338,991	13,039,791	13,040,391	12,449,000	13,885,339
Services, Supplies, & Other Charges	1,350,538	1,646,063	1,936,541	2,016,607	1,661,933
Capital Outlay	61,412	112,000	112,000	110,400	38,000
Total Fire	12,750,941	14,797,854	15,088,932	14,576,007	15,585,272

Operating Expenditures by Department - Primary General Fund

	Fiscal Year 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted Budget
		Adopted Budget	Amended Budget	Estimated Actual	
Human Resources (formerly Administrative Services)					
Personnel Services	2,436,409	924,895	924,895	946,717	963,260
Services, Supplies, & Other Charges	2,210,082	619,928	780,012	745,541	598,522
Capital Outlay	150,264	-	-	-	-
Total Human Resources (formerly Administrative Services)	4,796,755	1,544,823	1,704,907	1,692,258	1,561,782
Information Technology					
Personnel Services	-	2,216,156	2,209,102	1,883,228	2,442,134
Services, Supplies, & Other Charges	-	1,561,174	1,716,781	1,719,674	1,682,832
Capital Outlay	-	-	14,591	-	-
Total Information Technology	-	3,777,330	3,940,473	3,602,902	4,124,966
Library (City)					
Services, Supplies, & Other Charges	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751
Total Library (City)	1,394,751	1,394,751	1,394,751	1,394,751	1,394,751
Parks and Recreation					
Personnel Services	6,806,227	6,258,052	6,259,302	5,984,463	6,855,742
Services, Supplies, & Other Charges	3,729,826	3,479,973	3,651,706	3,426,455	3,606,837
Capital Outlay	229,868	179,500	256,215	144,537	185,200
Total Parks and Recreation	10,765,921	9,917,525	10,167,223	9,555,455	10,647,779
Planning and Community Development					
Personnel Services	2,762,284	3,617,543	3,617,543	3,290,146	3,999,315
Services, Supplies, & Other Charges	768,610	845,828	1,000,196	990,841	1,055,928
Capital Outlay	-	30,000	36,500	2,615	30,000
Total Planning and Community Development	3,530,894	4,493,371	4,654,239	4,283,602	5,085,243
Police					
Personnel Services	17,542,674	19,315,426	19,315,426	18,387,399	19,805,972
Services, Supplies, & Other Charges	4,225,431	5,050,045	5,050,045	4,940,767	4,751,881
Capital Outlay	315,615	298,000	549,293	552,208	250,000
Total Police	22,083,719	24,663,471	24,914,764	23,880,374	24,807,853
Public Works					
Personnel Services	4,280,520	4,298,604	4,228,693	4,145,791	4,648,964
Services, Supplies, & Other Charges	2,221,710	3,182,151	3,482,134	3,073,972	3,069,511
Capital Outlay	65,708	222,500	247,258	246,932	312,000
Total Public Works	6,567,938	7,703,255	7,958,085	7,466,695	8,030,475
Total Expenditures	96,544,527	82,017,171	87,605,628	83,657,299	86,159,435

Recap of Funds 2016												
			Estimated Beginning Fund Balance	Projected Revenues & Other Sources	Transfers In	Operating Expenditures	Capital Outlay	Capital Projects	Debt Service	Transfers Out	Intra-Entity Transfers In/Out	Estimated Ending Fund Balance
Governmental Fund Types												
General Fund (101-199,231-232)												
Primary Operating Funds:												
101	General Fund		345,956	85,221,964	23,300	(78,262,674)	(868,200)	-	(4,331,023)	(2,697,538)	-	(568,215)
	Subtotal		345,956	85,221,964	23,300	(78,262,674)	(868,200)	-	(4,331,023)	(2,697,538)	-	(568,215)
Reserved and Designated for Special Programs:												
103	Code Enforcement/Civil Penalties		130,412	40,000	-	(106,583)	-	-	-	-	-	63,829
104	Municipal Wharf		30,000	2,361,500	788,778	(3,175,104)	(53,700)	-	-	-	-	(48,526)
107	General Plan Update Fee Fund		833,975	675,000	-	(1,530,292)	-	-	-	-	-	(21,317)
108	Green Building Education Resource		244,243	292,800	-	(301,597)	-	-	-	-	-	235,446
121	Civic Equip Maintenance/Replacement		21,599	7,327	-	(17,000)	-	-	-	-	-	11,926
122	Co-op Retail Management Fund		(991)	216,302	-	(216,000)	-	-	-	-	-	(689)
123	Kiosk Maintenance fund		43,490	31,021	-	(32,700)	-	-	-	-	-	41,811
125	Street Tree Fund		58,310	16,207	-	(12,000)	-	-	-	-	-	62,517
132	City Emergency Reserve Fund		14,209,750	1,684,994	-	-	-	-	-	-	-	15,894,744
136	Economic Development Trust		(62,414)	-	842,900	(20,000)	-	-	-	(1,150,000)	-	(389,514)
140	Unemployment Insurance Fund		854,583	457,794	-	(205,000)	-	-	-	-	-	1,107,377
150	Housing In-lieu Program		82,883	45	-	-	-	-	-	-	-	82,928
151	DeAnza Hardship Fund		271,760	2,551	-	-	-	-	-	-	-	274,311
161	Contributions and Donations		87,329	3,811	-	-	-	-	-	-	-	91,140
162	Contributions and Donations-Parks & Rec		337,994	16,111	35,000	(35,000)	-	-	-	-	-	354,105
	Total Reserved and Designated		17,142,924	5,805,463	1,666,678	(5,651,276)	(53,700)	-	-	(1,150,000)	-	17,760,089
General Fund without Public Trust												
			17,488,879	91,027,427	1,689,978	(83,913,950)	(921,900)	-	(4,331,023)	(3,847,538)	-	17,191,873
130	City Public Trust Fund		782,543	461,757	-	-	-	-	-	-	-	1,244,300
Total General Fund												
			18,271,423	91,489,184	1,689,978	(83,913,950)	(921,900)	-	(4,331,023)	(3,847,538)	-	18,436,174
Special Revenue Funds												
Police Special Revenue (210-219):												
211	SLESF		(51,464)	110,000	-	(110,000)	-	-	-	-	-	(51,464)
212	Traffic Offender Fund		176,775	18,039	-	-	-	-	-	-	-	194,814
214	Police Asset Seizure Fund		153,707	2,141	-	-	-	-	-	-	-	155,848
216	Asset Seizure/Youth Crime Prevention Fund		3,097	-	-	-	-	-	-	-	-	3,097
	Total Special Police Revenue		282,115	130,180	-	(110,000)	-	-	-	-	-	302,295
State Highway (220-222):												
221	Gasoline Tax Fund		(3,485,201)	1,544,604	-	(912,267)	-	(315,000)	(25,000)	(800,000)	-	(3,992,864)
222	Traffic Congestion Relief Fund		132,219	1,252	-	-	-	-	-	-	-	133,471
	Total State Highway		(3,352,983)	1,545,856	-	(912,267)	-	(315,000)	(25,000)	(800,000)	-	(3,859,394)
Traffic Impact Fee Funds (225-226)												
225	Traffic Impact Fee-Beach/SOLA Fund		105,756	979	-	-	-	-	-	-	-	106,735
226	Traffic Impact Fee-Citywide Fund		1,461,661	542,945	-	(52,182)	-	-	-	-	-	1,952,424
	Total Traffic Impact Fee Funds		1,567,417	543,924	-	(52,182)	-	-	-	-	-	2,059,159
Clean River, Beaches Fund (235)												
235	Clean River, Beaches		424,351	638,198	-	(819,797)	(70,000)	(30,000)	-	-	-	142,752
	Total Clean River, Beaches		424,351	638,198	-	(819,797)	(70,000)	(30,000)	-	-	-	142,752
Parks and Recreation (240-249):												
241	NW Quadrant - Parks & Rec Fee Fund		210,616	-	-	-	-	-	-	(170,000)	-	40,616
242	SW Quadrant - Parks & Rec Fee Fund		(285,955)	-	-	-	-	-	-	(98,000)	-	(383,955)
243	NE Quadrant - Parks & Rec Fee Fund		71,218	-	-	-	-	-	-	(58,000)	-	13,218
244	SE Quadrant - Parks & Rec Fee Fund		12,232	-	-	-	-	-	-	(35,000)	-	(22,768)
249	Parks & Rec Tax Combined		288,443	747,117	-	-	-	-	-	(405,000)	-	630,560
	Total Parks and Recreation		296,554	747,117	-	-	-	-	-	(766,000)	-	277,671

Recap of Funds 2016											
		Estimated Beginning Fund Balance	Projected Revenues & Other Sources	Transfers In	Operating Expenditures	Capital Outlay	Capital Projects	Debt Service	Transfers Out	Intra-Entity Transfers In/Out	Estimated Ending Fund Balance
	Housing & Community Development (250-269):										
	HOME										
	251	HOME Investment Partnership Fund	342,643	8,698	-	-	-	-	-	-	351,341
	252	HOME Investment Partnership Fund	178,339	1,689	-	-	-	-	-	-	180,028
	253	HOME Investment Partnership Fund	240,705	241,735	-	(255,537)	-	-	-	-	226,903
		Subtotal HOME	761,687	252,122	-	(255,537)	-	-	-	-	758,272
	CDBG										
	261	Community Development Block Grant Fund	296,354	509,920	-	(357,532)	-	-	(217,436)	-	231,306
		Subtotal CDBG	296,354	509,920	-	(357,532)	-	-	(217,436)	-	231,306
	Other Housing Funds (271-279):										
	272	Red Cross Housing Reconstr Loan Repayment	320,238	4,052	-	(47,000)	-	-	-	-	277,290
	273	CalHOME-FTHB Revolving Loan Fund	110,733	1,048	-	-	-	-	-	-	111,781
	275	HOME-American Dream FTH	63,004	596	-	-	-	-	-	-	63,600
	279	Affordable Housing Trust Fund	1,635,472	35,166	-	(430,649)	-	-	-	-	1,239,989
		Subtotal Other Housing	2,129,446	40,862	-	(477,649)	-	-	-	-	1,692,659
		Total Housing & Community Development	3,187,487	802,904	-	(1,090,718)	-	-	(217,436)	-	2,682,237
	Other Special Revenue Funds (225,291):										
	291	Transportation Development Act Fund	1	701,164	-	(701,164)	-	-	-	-	1
		Total Other Special Revenue Funds	1	701,164	-	(701,164)	-	-	-	-	1
		Total Special Revenue Funds	2,404,943	5,109,343	-	(3,686,128)	(70,000)	(345,000)	(1,783,436)	-	1,604,722
	Capital Projects Funds										
	Capital Improvement Projects (310-319)										
	311	General Capital Improvement Projects	(8,317,907)	2,005,040	3,442,561	-	(6,089,236)	(663,703)	-	(23,040)	(9,646,285)
	313	CIP Fund - 2% For Public Art - CIP Fund	28,349	224	13,246	23,189	(23,189)	-	-	23,040	41,670
	315	CIP Fund - Sidewalk Constr. In-Lieu Fund	94,282	1,082	-	-	-	-	-	-	95,364
	317	CIP Fund - Street maintenance & Rehabilitation	252,094	6,824,914	500,000	-	(7,300,000)	-	-	-	277,008
	319	Wharf Tenant Capital Improvement Contrib	86,943	910	-	-	-	-	-	-	87,853
	331	SC Street Improvements - Harvey West	8,011	75	-	-	-	-	-	-	8,086
		Total Capital Improvement Projects	(7,848,229)	8,832,245	3,955,807	(23,189)	(13,412,425)	(663,703)	-	-	(9,136,305)
	Debt Service Funds										
	411	General Obligation Bonds Debt Service	1,328,334	485,386	-	-	-	(474,652)	-	-	1,339,068
	413	Lease Revenue Bonds	472,277	430,584	-	-	-	(431,463)	-	-	471,398
	411	General Obligation Bonds Debt Service	1,800,610	915,970	-	-	-	(906,115)	-	-	1,810,465
		Total Governmental Fund Types	14,628,747	106,346,742	5,645,785	(87,623,267)	(968,711)	(5,925,841)	(5,630,974)	-	12,715,056
	Proprietary Fund Types										
	Enterprise Funds										
	Water Enterprise (710-719)										
	711	Water Fund	(3,147,226)	57,367,270	-	(23,882,376)	(338,500)	(1,623,943)	(124,981)	(34,172)	19,406,072
	713	Water Rate Stabilization Fund	2,444,178	23,150	-	-	-	-	-	-	2,467,328
	714	Water 2% for Public Art Fund	302,982	2,830	-	(8,560)	-	-	-	34,240	331,492
	715	Water Sys Dev Fees Fund	1,723,370	885,000	-	(374,106)	-	(300,000)	(138,609)	(68)	1,795,587
		Total Water Enterprise	1,323,303	58,278,250	-	(24,265,042)	(338,500)	(1,762,552)	(124,981)	-	24,000,478
	Wastewater Enterprise (720-729)										
	721	Wastewater	11,289,709	23,243,565	-	(15,131,483)	(982,117)	(4,500,000)	(55,805)	(14,133)	10,158,218
	724	Wastewater - 2% for Public Art	48,080	455	-	(3,533)	-	-	-	14,133	59,135
		Total Wastewater Enterprise	11,337,790	23,244,020	-	(15,135,016)	(982,117)	(4,500,000)	(55,805)	-	10,217,354
	Refuse Enterprise (730-739)										
	731	Refuse	7,704,052	16,750,646	-	(15,560,085)	(1,194,417)	(90,000)	(29,568)	(160,825)	5,539,739
	732	Landfill Closure	1,584,068	14,577	-	-	-	-	-	45,000	1,643,645
	733	Landfill Post Closure Maintenance	4,892,043	45,246	-	-	-	-	-	115,000	5,052,289
	734	Refuse - 2% for Public Art	34,350	325	-	(206)	-	-	-	825	35,294
		Total Refuse Enterprise	14,214,513	16,810,794	-	(15,560,291)	(1,194,417)	(90,000)	(29,568)	-	12,270,967

	Recap of Funds 2016	Estimated Beginning Fund Balance	Projected Revenues & Other Sources	Transfers In	Operating Expenditures	Capital Outlay	Capital Projects	Debt Service	Transfers Out	Intra-Entity Transfers In/Out	Estimated Ending Fund Balance
	Parking Enterprise (740-749)										
	741 Parking	1,330,229	4,238,193	-	(3,734,249)	(28,000)	(500,000)	(423,167)	(39,523)	(3,402)	840,081
	742 Parking - 2% for Public Art	5,646	53	-	(850)	-	-	-	-	3,402	8,251
	Total Parking Enterprise	1,335,875	4,238,246	-	(3,735,099)	(28,000)	(500,000)	(423,167)	(39,523)	-	848,332
	Storm Water Enterprise (750-759)										
	751 Storm Water	936,319	579,038	-	(519,141)	-	-	(197,387)	(5,563)	-	793,266
	752 Storm Water Overlay	1,232,164	341,250	-	(285,689)	-	-	(180,901)	-	(379)	1,106,445
	753 Storm Water - 2% for Public Art	15,305	144	-	(97)	-	-	-	-	379	15,731
	Total Storm Water Enterprise	2,183,788	920,432	-	(804,927)	-	-	(378,288)	(5,563)	-	1,915,442
	Golf Course Enterprise (760-769)										
	761 Golf Course	(385,671)	1,440,700	550,000	(1,880,541)	-	(50,000)	(290,156)	-	-	(615,668)
	762 Golf Course - 2% for Public Art	3,349	31	-	-	-	-	-	-	-	3,380
	Total Golf Course Enterprise	(382,322)	1,440,731	550,000	(1,880,541)	-	(50,000)	(290,156)	-	-	(612,288)
	Total Enterprise Funds	30,012,947	104,932,473	550,000	(61,380,916)	(2,543,034)	(14,250,000)	(8,425,745)	(255,440)	-	48,640,285
	Internal Service Funds										
	811 Equipment Operations	(280,953)	3,400,900	250,000	(3,499,636)	(20,000)	-	-	(12,000)	-	(161,689)
	831 Telecommunications Services	-	-	-	-	-	-	-	-	-	-
	Self-Insurance										
	841 Workers' Compensation	9,228,715	3,709,329	-	(2,998,719)	-	-	-	(154,125)	-	9,785,200
	842 Liability Insurance	3,043,336	2,868,290	-	(3,073,286)	-	-	-	(380,000)	-	2,458,340
	843 Group Health Insurance	222,749	2,049,766	-	(1,946,483)	-	-	-	-	-	326,032
	Subtotal Self-Insurance	12,494,801	8,627,385	-	(8,018,488)	-	-	-	(534,125)	-	12,569,573
	851 Internal Investment and Loan Fund	-	-	-	-	-	-	-	-	-	-
	Total Internal Service Funds	12,213,848	12,028,285	250,000	(11,518,124)	(20,000)	-	-	(546,125)	-	12,407,884
	Total Proprietary Fund Types	42,226,795	116,960,758	800,000	(72,899,040)	(2,563,034)	(14,250,000)	(8,425,745)	(801,565)	-	61,048,169
	Total City Funds	56,855,542	223,307,500	6,445,785	(160,522,307)	(3,531,745)	(28,007,425)	(14,351,586)	(6,432,539)	-	73,763,225

Recap of Funds 2015											
		Beginning Fund Balance*	Projected Revenues & Other Sources	Transfers In	Operating Expenditures	Capital Outlay	Capital Projects	Debt Service	Transfers Out	Intra-Entity Transfers In/Out	Estimated Ending Fund Balance
Parks and Recreation (240-249):											
	241	NW Quadrant - Parks & Rec Fee Fund	503,099	-	-	-	-	-	(292,483)	-	210,616
	242	SW Quadrant - Parks & Rec Fee Fund	252,170	-	-	-	-	-	(538,125)	-	(285,955)
	243	NE Quadrant - Parks & Rec Fee Fund	342,124	-	-	-	-	-	(270,906)	-	71,218
	244	SE Quadrant - Parks & Rec Fee Fund	102,232	-	-	-	-	-	(90,000)	-	12,232
	249	Parks & Rec Tax Combined	307,632	288,688	-	-	-	-	(307,877)	-	288,443
	Total Parks and Recreation		1,507,257	288,688	-	-	-	-	(1,499,391)	-	296,554
Housing & Community Development (250-279):											
HOME (251-253)											
	251	HOME Rehabilitation Projects	335,885	6,758	-	-	-	-	-	-	342,643
	252	HOME Acquisition Projects	176,793	1,546	-	-	-	-	-	-	178,339
	253	HOME Investment Partnership Fund	228,305	215,000	-	(202,600)	-	-	-	-	240,705
	Subtotal HOME		740,983	223,304	-	(202,600)	-	-	-	-	761,687
CDBG (261-266)											
	261	Community Development Block Grant Fund	296,354	1,146,083	-	(491,083)	-	-	(655,000)	-	296,354
	Subtotal CDBG		296,354	1,146,083	-	(491,083)	-	-	(655,000)	-	296,354
Other Housing Funds (271-279):											
	272	Red Cross Housing Reconstr Loan Repayment	433,045	5,193	-	(118,000)	-	-	-	-	320,238
	273	CalHOME-FTHB Revolving Loan Fund	109,773	960	-	-	-	-	-	-	110,733
	275	HOME-American Dream FTH	62,458	546	-	-	-	-	-	-	63,004
	279	Affordable Housing Trust Fund	1,732,450	202,280	-	(41,000)	(258,258)	-	-	-	1,635,472
	Subtotal Other Housing		2,337,725	208,979	-	(159,000)	(258,258)	-	-	-	2,129,446
	Total Housing & Community Development		3,375,062	1,578,366	-	(852,683)	(258,258)	-	(655,000)	-	3,187,487
Other Special Revenue Funds (291):											
	291	Transportation Development Act Fund	1	701,164	-	(701,164)	-	-	-	-	1
	Total Other Special Revenue Funds		1	701,164	-	(701,164)	-	-	-	-	1
	Total Special Revenue Funds		13,288,254	22,709,232	5,573,071	(3,584,036)	(358,963)	(25,000)	(7,822,316)	-	2,404,943
Capital Projects Funds											
Capital Improvement Projects (310-319)											
	311	General Capital Improvement Projects	2,498,831	9,447,243	3,811,615	(29,297)	29,297	(22,981,071)	(677,863)	(399,263)	(8,317,907)
	313	CIP Fund - 2% For Public Art - CIP Fund	(11,824)	288	22,486	-	-	-	-	17,399	28,349
	315	CIP Fund - Sidewalk Constr. In-Lieu Fund	113,302	980	-	-	-	-	(20,000)	-	94,282
	317	CIP Fund - Street maintenance & Rehabilitation	2,740,566	9,529,196	2,479,619	-	-	(13,897,287)	(600,000)	-	252,094
	319	Wharf Tenant Capital Improvement Contrib	85,985	958	-	-	-	-	-	-	86,943
	331	SC Street Improvements - Harvey West	7,942	69	-	-	-	-	-	-	8,011
	Total Capital Improvement Projects		5,434,801	18,978,734	6,313,720	(29,297)	29,297	(36,878,358)	(677,863)	(1,019,263)	(7,848,229)
Debt Service Funds											
	411	General Obligation Bonds Debt Service	1,319,782	477,129	-	-	-	(468,577)	-	-	1,328,334
	413	Lease Revenue Bonds	469,072	430,828	-	-	-	(427,623)	-	-	472,277
	411 General Obligation Bonds Debt Service		1,788,853	907,957	-	-	-	(896,200)	-	-	1,800,610
	Total Governmental Fund Types		42,318,414	129,309,664	15,476,316	(85,015,018)	(3,495,769)	(64,253,657)	(4,292,838)	(15,418,365)	14,628,747
Proprietary Fund Types											
Enterprise Funds											
Water Enterprise (710-719)											
	711	Water Fund	13,533,848	26,205,612	-	(23,131,645)	(486,274)	(798,990)	(240,386)	(65,043)	(3,147,226)
	713	Water Rate Stabilization Fund	2,422,985	21,193	-	-	-	-	-	-	2,444,178
	714	Water 2% for Public Art Fund	250,370	2,685	-	(16,642)	-	-	-	66,569	302,982

Recap of Funds 2015											
		Beginning Fund Balance*	Projected Revenues & Other Sources	Transfers In	Operating Expenditures	Capital Outlay	Capital Projects	Debt Service	Transfers Out	Intra-Entity Transfers In/Out	Estimated Ending Fund Balance
	715 Water Sys Dev Fees Fund	3,893,301	1,095,007	-	(422,256)	-	(2,641,408)	(199,748)	-	(1,526)	1,723,370
	Total Water Enterprise	20,100,503	27,324,497	-	(23,570,543)	(486,274)	(20,805,756)	(998,738)	(240,386)	-	1,323,303
	Wastewater Enterprise (720-729)										
	721 Wastewater	14,079,537	21,435,553	-	(14,170,939)	(954,215)	(5,256,533)	(3,774,247)	(53,885)	(15,562)	11,289,709
	724 Wastewater - 2% for Public Art	35,963	445	-	(3,890)	-	-	-	-	15,562	48,080
	Total Wastewater Enterprise	14,115,501	21,435,998	-	(14,174,829)	(954,215)	(5,256,533)	(3,774,247)	(53,885)	-	11,337,790
	Refuse Enterprise (730-739)										
	731 Refuse	12,217,404	18,366,240	-	(14,283,769)	(3,429,502)	(2,910,570)	(2,066,712)	(28,125)	(160,914)	7,704,052
	732 Landfill Closure	1,525,598	13,470	-	-	-	-	-	-	45,000	1,584,068
	733 Landfill Post Closure Maintenance	4,735,234	41,809	-	-	-	-	-	-	115,000	4,892,043
	734 Refuse - 2% for Public Art	33,365	299	-	(228)	-	-	-	-	914	34,350
	Total Refuse Enterprise	18,511,601	18,421,818	-	(14,283,997)	(3,429,502)	(2,910,570)	(2,066,712)	(28,125)	-	14,214,513
	Parking Enterprise (740-749)										
	741 Parking	2,784,050	5,549,439	-	(3,547,573)	(70,500)	(2,844,006)	(460,779)	(75,831)	(4,571)	1,330,229
	742 Parking - 2% for Public Art	2,161	57	-	(1,143)	-	-	-	-	4,571	5,646
	Total Parking Enterprise	2,786,211	5,549,496	-	(3,548,716)	(70,500)	(2,844,006)	(460,779)	(75,831)	-	1,335,875
	Storm Water Enterprise (750-759)										
	751 Storm Water	638,443	578,599	-	(163,983)	-	-	(110,312)	(5,265)	(1,163)	936,319
	752 Storm Water Overlay	2,049,076	838,772	-	(161,086)	-	(1,392,332)	(101,099)	-	(1,167)	1,232,164
	753 Storm Water - 2% for Public Art	13,421	137	-	(583)	-	-	-	-	2,330	15,305
	Total Storm Water Enterprise	2,700,940	1,417,508	-	(325,652)	-	(1,392,332)	(211,411)	(5,265)	-	2,183,788
	Golf Course Enterprise (760-769)										
	761 Golf Course	(96,594)	1,466,700	727,000	(1,836,142)	(112,000)	(244,480)	(290,155)	-	-	(385,671)
	762 Golf Course - 2% for Public Art	3,320	29	-	-	-	-	-	-	-	3,349
	Total Golf Course Enterprise	(93,274)	1,466,729	727,000	(1,836,142)	(112,000)	(244,480)	(290,155)	-	-	(382,322)
	Total Enterprise Funds	58,121,482	75,616,046	727,000	(57,739,879)	(5,052,491)	(33,453,677)	(7,802,042)	(403,492)	-	30,012,947
	Internal Service Funds										
	811 Equipment Operations	(117,553)	3,169,659	-	(3,275,586)	(25,000)	-	-	(32,473)	-	(280,953)
	Self-Insurance										
	841 Workers' Compensation	8,664,217	3,485,280	-	(2,920,782)	-	-	-	-	-	9,228,715
	842 Liability Insurance	2,612,086	3,093,887	-	(2,336,137)	-	-	-	(326,500)	-	3,043,336
	843 Group Health Insurance	24,577	2,049,766	-	(1,851,594)	-	-	-	-	-	222,749
	Subtotal Self-Insurance	11,300,881	8,628,933	-	(7,108,513)	-	-	-	(326,500)	-	12,494,801
	Internal Investment and Loan Fund	-	-	-	-	-	-	-	-	-	-
	Total Internal Service Funds	11,183,328	11,798,592	-	(10,384,099)	(25,000)	-	-	(358,973)	-	12,213,848
	Total Proprietary Fund Types	69,304,810	87,414,638	727,000	(68,123,978)	(5,077,491)	(33,453,677)	(7,802,042)	(762,465)	-	42,226,795
	Total City Funds	111,623,224	216,724,302	16,203,316	(153,138,996)	(8,573,260)	(97,707,334)	(12,094,880)	(16,180,830)	-	56,855,542

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Primary General Fund
Estimated Fund Balance Projections
Fund # 101

Fund Description:

This fund functions as the City's discretionary operating fund and accounts for taxes and other general revenues and expenditures not restricted for specific purposes.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	52,735,219	55,348,505	55,281,554	52,601,898	58,775,023
Services, Supplies, and Other Charges	20,352,834	23,636,898	25,428,835	23,940,851	23,987,651
Capital Outlay	1,043,090	912,000	3,319,609	3,101,903	868,200
Debt Service	52,180	2,694,115	2,694,115	2,693,775	4,331,023
Transfers Out & Other Financing Uses	22,361,205	(574,347)	881,515	1,318,872	(1,802,462)
Expenditures Totals:	96,544,527	82,017,171	87,605,628	83,657,299	86,159,435
Revenues					
Taxes	56,042,816	61,701,000	61,701,000	61,948,708	66,708,745
Licenses and Permits	846,682	939,300	939,300	948,300	1,031,300
Grants	1,106,314	269,500	903,560	578,820	412,500
Charges for Services	11,177,635	11,573,869	11,574,719	11,599,147	11,809,467
Fines and Forfeitures	1,977,875	1,726,800	1,726,800	1,633,400	1,666,400
Rents, & Misc Revenues	4,903,361	3,432,258	3,484,454	3,946,139	3,583,811
Transfers In & Other Financing Source:	488,709	49,800	2,064,800	2,077,141	33,041
Revenues Totals:	76,543,391	79,692,527	82,394,633	82,731,655	85,245,264
Surplus/(Deficit):	(20,001,136)	(2,324,644)	(5,210,994)	(925,644)	(914,171)
Beginning Fund Balance:		1,191,865	1,191,865	1,191,865	266,221
Ending Fund Balance:		(1,132,779)	(4,019,129)	266,221	(647,950)

*Sums may have discrepancies due to rounding

Code Enforcement/Civil Penalties

Estimated Fund Balance Projections

Fund # 103

Fund Description:

This fund accounts for penalties assessed for nuisance abatement liens and legal judgments that are used as a revolving fund to finance further code enforcement actions.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	-	72,070	72,070	62,292	78,583
Services, Supplies, and Other Charges	6,139	28,000	24,750	28,000	28,000
Expenditures Totals:	6,139	100,070	96,820	90,292	106,583
Revenues					
Fines and Forfeitures	992	40,000	40,000	40,000	40,000
Revenues Totals:	992	40,000	40,000	40,000	40,000
Surplus/(Deficit):	(5,147)	(60,070)	(56,820)	(50,292)	(66,583)
Beginning Fund Balance:		180,704	180,704	180,704	130,412
Ending Fund Balance:		120,634	123,884	130,412	63,829

*Sums may have discrepancies due to rounding

Municipal Wharf
Estimated Fund Balance Projections
Fund # 104

Fund Description:

This fund accounts for the revenues and expenditures for the Fire Department's Marine Rescue Program, the Parks and Recreation Department's Wharf Operations, and the Public Works Department's Wharf Gate Operations. In FY 2009, it was combined with the Primary General Fund (#101) due to its annual deficits. The City is required to submit an income and loss statement for the Wharf to the California State Lands Commission each year, and although the City maintains detailed records of the Wharf's revenues and expenditures, the California State Lands Commission has determined it is necessary under Public Resources Code 6306 to keep all transactions in a separate fund. For this reason, this fund has been re-established. It will continue to be subsidized by the Primary General Fund on an annual basis.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	-	2,025,606	2,031,792	2,019,158	2,297,184
Services, Supplies, and Other Charges	-	884,462	934,527	812,267	877,920
Capital Outlay	-	80,200	84,715	64,200	53,700
Expenditures Totals:	-	2,990,268	3,051,034	2,895,625	3,228,804
Revenues					
Charges for Services	-	1,078,500	1,084,686	1,076,500	1,106,500
Fines and Forfeitures	-	5,000	5,000	5,000	5,000
Rents, & Misc Revenues	-	1,150,000	1,161,760	1,200,000	1,250,000
Transfers In & Other Financing Source:	-	756,768	756,768	644,125	788,778
Revenues Totals:	-	2,990,268	3,008,214	2,925,625	3,150,278
Surplus/(Deficit):	-	-	(42,820)	30,000	(78,526)
Beginning Fund Balance:		-	-	-	30,000
Ending Fund Balance:		-	(42,820)	30,000	(48,526)

*Sums may have discrepancies due to rounding

General Plan Update Reserve Fund

Estimated Fund Balance Projections

Fund # 107

Fund Description:

This fund includes revenue collected pursuant to State law for updating and maintenance of the General Plan.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	477,087	846,183	846,183	499,315	905,436
Services, Supplies, and Other Charges	43,720	615,356	772,131	966,631	624,856
Expenditures Totals:	520,807	1,461,539	1,618,314	1,465,946	1,530,292
Revenues					
Charges for Services	499,518	650,000	650,000	650,000	675,000
Revenues Totals:	499,518	650,000	650,000	650,000	675,000
Surplus/(Deficit):	(21,289)	(811,539)	(968,314)	(815,946)	(855,292)
Beginning Fund Balance:		1,597,094	1,597,094	1,597,094	781,148
Ending Fund Balance:		785,555	628,780	781,148	(74,144)

*Sums may have discrepancies due to rounding

Green Bldg Educational Resource Fund

Estimated Fund Balance Projections

Fund # 108

Fund Description:

The green building fund was established as a revolving fund for the purpose of supporting program management and public education for the mandatory compliance of “green building” design and construction processes. Revenues are derived from fees assessed on building permits issued by the City, with the exception of sub-trade permits and permits issued in conjunction with a master permit.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	150,728	225,536	225,536	208,404	250,622
Services, Supplies, and Other Charges	19,855	52,275	52,275	38,275	50,975
Expenditures Totals:	170,582	277,811	277,811	246,679	301,597
Revenues					
Charges for Services	144,350	230,000	230,000	230,000	290,000
Rents, & Misc Revenues	1,954	2,290	2,290	2,670	2,800
Revenues Totals:	146,304	232,290	232,290	232,670	292,800
Surplus/(Deficit):	(24,278)	(45,521)	(45,521)	(14,009)	(8,797)
Beginning Fund Balance:		258,252	258,252	258,252	244,243
Ending Fund Balance:		212,731	212,731	244,243	235,446

*Sums may have discrepancies due to rounding

Civic Equip Maintenance/Replacement

Estimated Fund Balance Projections

Fund # 121

Fund Description:

This fund accounts for a portion of equipment rental charges levied on events held at the Civic Auditorium to be used for repair and replacement of sound and lighting equipment.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	10,286	42,000	42,000	25,000	17,000
Expenditures Totals:	10,286	42,000	42,000	25,000	17,000
Revenues					
Rents, & Misc Revenues	6,633	8,271	8,271	7,271	7,327
Revenues Totals:	6,633	8,271	8,271	7,271	7,327
Surplus/(Deficit):	(3,653)	(33,729)	(33,729)	(17,729)	(9,673)
Beginning Fund Balance:		39,328	39,328	39,328	21,599
Ending Fund Balance:		5,599	5,599	21,599	11,926

*Sums may have discrepancies due to rounding

Co-op Retail Management

Estimated Fund Balance Projections

Fund # 122

Fund Description:

This fund accounts for all assessments collected from property owners in the CRM district and is administered by the Downtown Management Corporation (DMC). The assessment revenue is utilized by the DMC in contracting for the downtown host program. The downtown host program provides downtown guides whose responsibility it is to provide information to shoppers and pedestrians and to ensure the smooth operation of the downtown business district.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	154,947	216,000	216,000	216,000	216,000
Expenditures Totals:	154,947	216,000	216,000	216,000	216,000
Revenues					
Taxes	154,054	216,000	216,000	212,887	216,000
Rents, & Misc Revenues	149	203	203	130	302
Revenues Totals:	154,203	216,203	216,203	213,017	216,302
Surplus/(Deficit):	(744)	203	203	(2,983)	302
Beginning Fund Balance:		1,785	1,785	1,785	(1,198)
Ending Fund Balance:		1,988	1,988	(1,198)	(896)

*Sums may have discrepancies due to rounding

Kiosk Maintenance

Estimated Fund Balance Projections

Fund # 123

Fund Description:

This fund accounts for the rental income from the kiosks and café extensions on Pacific Avenue. The rental income is used to pay for periodic maintenance and utilities.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	26,285	32,700	122,700	122,700	32,700
Expenditures Totals:	26,285	32,700	122,700	122,700	32,700
Revenues					
Charges for Services	16,934	16,700	16,700	18,477	16,700
Fines and Forfeitures	831	-	-	472	-
Rents, & Misc Revenues	17,735	14,079	14,079	14,327	14,321
Revenues Totals:	35,499	30,779	30,779	33,276	31,021
Surplus/(Deficit):	9,214	(1,921)	(91,921)	(89,424)	(1,679)
Beginning Fund Balance:		132,914	132,914	132,914	43,490
Ending Fund Balance:		130,993	40,993	43,490	41,811

*Sums may have discrepancies due to rounding

Street Tree Fund

Estimated Fund Balance Projections

Fund # 125

Fund Description:

This fund accounts for civil penalties assessed pursuant to the Heritage Tree Ordinance, donations, contributions, and other fund raising activities and is used for the acquisition and planting of trees.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	5,895	20,000	20,000	12,000	12,000
Expenditures Totals:	<u>5,895</u>	<u>20,000</u>	<u>20,000</u>	<u>12,000</u>	<u>12,000</u>
Revenues					
Charges for Services	19,380	10,000	10,000	8,000	10,000
Fines and Forfeitures	6,000	5,000	5,000	5,000	5,000
Rents, & Misc Revenues	830	918	918	1,047	1,207
Revenues Totals:	<u>26,210</u>	<u>15,918</u>	<u>15,918</u>	<u>14,047</u>	<u>16,207</u>
Surplus/(Deficit):	20,315	(4,082)	(4,082)	2,047	4,207
Beginning Fund Balance:		56,263	56,263	56,263	58,310
Ending Fund Balance:		<u><u>52,181</u></u>	<u><u>52,181</u></u>	<u><u>58,310</u></u>	<u><u>62,517</u></u>

*Sums may have discrepancies due to rounding

City Public Trust Fund
Estimated Fund Balance Projections
Fund # 130

Fund Description:

This fund accounts for the proceeds from the sale of city owned land. This fund was established by City Council policy where the principal is to be preserved and maintained as part of a program to meet the extensive capital improvement needs of the City. Principal can be used to leverage a substantial contribution of funds from a source other than the General Fund to complete an unfunded capital project of high priority. Interest earnings from the Trust Fund may be used on an annual basis, may be accumulated from year to year to fund objectives that require such accumulations, may be utilized to retire indebtedness to accomplish larger objectives, or may be used in combinations of those alternatives.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	14,100	14,100	-	-
Transfers Out & Other Financing Uses	-	-	2,015,000	2,015,000	-
Expenditures Totals:	-	14,100	2,029,100	2,015,000	-
Revenues					
Rents, & Misc Revenues	127,207	13,887	13,887	22,083	23,087
Transfers In & Other Financing Source:	601,031	438,674	438,674	438,670	438,670
Revenues Totals:	728,238	452,561	452,561	460,753	461,757
Surplus/(Deficit):	728,238	438,461	(1,576,539)	(1,554,247)	461,757
Beginning Fund Balance:		2,336,790	2,336,790	2,336,790	782,543
Ending Fund Balance:		2,775,251	760,251	782,543	1,244,300

*Sums may have discrepancies due to rounding

City Stabilization Reserve
Estimated Fund Balance Projections
Fund # 132

Fund Description:

This fund accounts for the City's General Fund stabilization arrangements as established by the City Council on June 11, 2013. The portion attributed to the two-month operating balance could be used to temporarily offset significant revenue declines, to temporary offset cash flow needs or for urgent facility costs to preserve safety or operations. The portion for the unfunded obligation reserve could be used to pay down internal loans, pension obligation bonds or offset post-employment health care obligations.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	-	-	2,003,394	-
Expenditures Totals:	-	-	-	2,003,394	-
Revenues					
Rents, & Misc Revenues	-	-	-	1,660,813	1,684,994
Transfers In & Other Financing Source:	14,552,331	-	-	-	-
Revenues Totals:	14,552,331	-	-	1,660,813	1,684,994
Surplus/(Deficit):	14,552,331	-	-	(342,581)	1,684,994
Beginning Fund Balance:		14,552,331	14,552,331	14,552,331	14,209,750
Ending Fund Balance:		14,552,331	14,552,331	14,209,750	15,894,744

*Sums may have discrepancies due to rounding

Economic Development Trust Fund

Estimated Fund Balance Projections

Fund # 136

Fund Description:

The purpose of this fund is to formally establish and designate a dedicated, transparent and stable funding source to carry out economic development programs, projects and initiatives of the City. The fund would accumulate two types of revenue: residual deposits of property tax distributions accumulated from the former Redevelopment Project areas previously received by the Redevelopment Agency, and deposits of net revenue from the 2013 Transient Occupancy Tax increase of 1% approved for economic development purposes. The fund would be restricted to economic development purposes including major projects and economic development initiatives approved by the City Council.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	-	-	-	20,000
Transfers Out & Other Financing Uses	-	842,914	842,914	842,914	1,150,000
Expenditures Totals:	-	842,914	842,914	842,914	1,170,000
Revenues					
Transfers In & Other Financing Source:	-	780,500	780,500	780,500	842,900
Revenues Totals:	-	780,500	780,500	780,500	842,900
Surplus/(Deficit):	-	(62,414)	(62,414)	(62,414)	(327,100)
Beginning Fund Balance:		-	-	-	(62,414)
Ending Fund Balance:		(62,414)	(62,414)	(62,414)	(389,514)

*Sums may have discrepancies due to rounding

Unemployment Insurance

Estimated Fund Balance Projections

Fund # 140

Fund Description:

This fund accounts for self-funded direct reimbursements to the state unemployment program for benefits paid to eligible displaced workers.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	106,575	205,000	205,000	205,000	205,000
Expenditures Totals:	106,575	205,000	205,000	205,000	205,000
Revenues					
Charges for Services	356,723	379,733	379,733	417,124	457,794
Revenues Totals:	356,723	379,733	379,733	417,124	457,794
Surplus/(Deficit):	250,148	174,733	174,733	212,124	252,794
Beginning Fund Balance:		642,459	642,459	642,459	854,583
Ending Fund Balance:		817,192	817,192	854,583	1,107,377

*Sums may have discrepancies due to rounding

Housing In-lieu Program

Estimated Fund Balance Projections

Fund # 150

Fund Description:

This fund was established to account for revenues collected by developers that qualify and have opted to pay a fee “in-lieu” of constructing inclusionary housing units as required by the City’s affordable housing provisions. The monies collected and all earnings from investment of the monies are used within a reasonable amount of time to assist in the construction of new lower income units with long-term affordability restrictions, including required administrative support.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	47	38	38	7,729	45
Revenues Totals:	47	38	38	7,729	45
Surplus/(Deficit):	47	38	38	7,729	45
Beginning Fund Balance:		75,154	75,154	75,154	82,883
Ending Fund Balance:		75,192	75,192	82,883	82,928

*Sums may have discrepancies due to rounding

DeAnza Hardship Fund
Estimated Fund Balance Projections
Fund # 151

Fund Description:

This fund was established pursuant to a settlement agreement involving Manufactured Home Communities, Incorporated (MHC, Inc.) and DeAnza Santa Cruz Mobile Estates homeowners. Revenues include one-time contributions from Manufactured Home Communities, Inc. and the City Public Trust, which can be used to defray any qualifying hardship of homeowners subject to certain restrictions.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	1,068	-	-	2,301	2,551
Revenues Totals:	1,068	-	-	2,301	2,551
Surplus/(Deficit):	1,068	-	-	2,301	2,551
Beginning Fund Balance:		269,459	269,459	269,459	271,760
Ending Fund Balance:		269,459	269,459	271,760	274,311

*Sums may have discrepancies due to rounding

Contributions and Donations - General

Estimated Fund Balance Projections

Fund # 161

Fund Description:

The General Contributions and Donations fund accounts for donations and contributions to General Fund activities other than those in the Parks and Recreation Department.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	25,462	465	465	5,618	3,811
Revenues Totals:	25,462	465	465	5,618	3,811
Surplus/(Deficit):	25,462	465	465	5,618	3,811
Beginning Fund Balance:		81,711	81,711	81,711	87,329
Ending Fund Balance:		82,176	82,176	87,329	91,140

*Sums may have discrepancies due to rounding

Contributions and Donations - Parks & Recreation

Estimated Fund Balance Projections

Fund # 162

Fund Description:

This fund accounts for donations and contributions to parks and recreation activities.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	93,044	69,500	69,500	40,500	35,000
Expenditures Totals:	93,044	69,500	69,500	40,500	35,000
Revenues					
Rents, & Misc Revenues	67,082	42,739	42,739	15,867	16,111
Transfers In & Other Financing Source:	35,000	105,000	105,000	105,000	35,000
Revenues Totals:	102,082	147,739	147,739	120,867	51,111
Surplus/(Deficit):	9,038	78,239	78,239	80,367	16,111
Beginning Fund Balance:		257,627	257,627	257,627	337,994
Ending Fund Balance:		335,866	335,866	337,994	354,105

*Sums may have discrepancies due to rounding

Supplemental Law Enforcement Services

Estimated Fund Balance Projections

Fund # 211

Fund Description:

This fund was established to account for grant funding pursuant to the Supplemental Law Enforcement Grant Program established by the State of California. This program distributes grant funding to counties who in turn distribute funds to a variety of local entities based upon a formula specified in the enacting legislation. All local government entities receiving money from this grant are required to use these funds for “front line law enforcement” activities and are required to annually report revenue and expenditure detail to the county’s Supplemental Law Enforcement Oversight Committee (SLEOC).

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Expenditures					
Services, Supplies, and Other Charges	229,590	110,000	110,000	112,185	110,000
Expenditures Totals:	229,590	110,000	110,000	112,185	110,000
Revenues					
Grants	101,770	110,000	110,000	110,000	110,000
Rents, & Misc Revenues	(175)	100	100	-	-
Revenues Totals:	101,596	110,100	110,100	110,000	110,000
Surplus/(Deficit):	(127,995)	100	100	(2,185)	-
Beginning Fund Balance:		(57,509)	(57,509)	(57,509)	(59,694)
Ending Fund Balance:		(57,409)	(57,409)	(59,694)	(59,694)

*Sums may have discrepancies due to rounding

Traffic Offender

Estimated Fund Balance Projections

Fund # 212

Fund Description:

This fund accounts for receipt of private property vehicle towing fees and traffic offender fees, which are used to fund a police sergeant position that oversees traffic enforcement and other activities to improve traffic safety.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Charges for Services	25,334	20,000	20,000	16,500	16,500
Rents, & Misc Revenues	1,036	1,121	1,121	1,477	1,539
Revenues Totals:	<u>26,370</u>	<u>21,121</u>	<u>21,121</u>	<u>17,977</u>	<u>18,039</u>
Surplus/(Deficit):	26,370	21,121	21,121	17,977	18,039
Beginning Fund Balance:		<u>158,798</u>	<u>158,798</u>	<u>158,798</u>	<u>176,775</u>
Ending Fund Balance:		<u>179,919</u>	<u>179,919</u>	<u>176,775</u>	<u>194,814</u>

*Sums may have discrepancies due to rounding

Police Asset Seizure
Estimated Fund Balance Projections
Fund # 214

Fund Description:

This fund accounts for assets confiscated by police officers as a result of arrests in violation of narcotics laws. After adjudication, cash and property, which were seized, are returned to the arresting law enforcement agency. State legislation mandates that these funds not be used to supplement normal operating expenses but should be used for special purchases and projects associated with law enforcement.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Fines and Forfeitures	33,536	1,000	1,000	-	-
Rents, & Misc Revenues	1,106	1,463	1,463	2,152	2,141
Revenues Totals:	34,641	2,463	2,463	2,152	2,141
Surplus/(Deficit):	34,641	2,463	2,463	2,152	2,141
Beginning Fund Balance:		95,514	95,514	95,514	97,666
Ending Fund Balance:		97,977	97,977	97,666	99,807

*Sums may have discrepancies due to rounding

Fund Description:

This fund accounts for the City's apportionment of the State excise tax on gasoline and other related grants or receipts that are combined with the gasoline tax subvention and are restricted for the planning, construction and maintenance of streets and roads.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	152,725	168,650	168,650	153,291	160,124
Services, Supplies, and Other Charges	1,458,782	766,902	774,377	725,747	752,143
Capital Outlay	1,256,693	3,550,000	26,274,856	26,222,738	315,000
Debt Service	18,714	25,000	25,000	25,000	25,000
Transfers Out & Other Financing Uses	-	500,000	1,494,117	1,494,117	800,000
Expenditures Totals:	<u>2,886,915</u>	<u>5,010,552</u>	<u>28,737,000</u>	<u>28,620,893</u>	<u>2,052,267</u>
Revenues					
Grants	3,813,279	3,341,951	17,231,357	17,066,655	1,374,370
Rents, & Misc Revenues	46,164	9,542	9,542	21,864	20,234
Transfers In & Other Financing Source:	81,494	790,000	6,173,072	5,573,071	150,000
Revenues Totals:	<u>3,940,937</u>	<u>4,141,493</u>	<u>23,413,972</u>	<u>22,661,590</u>	<u>1,544,604</u>
Surplus/(Deficit):	<u>1,054,022</u>	<u>(869,059)</u>	<u>(5,323,028)</u>	<u>(5,959,303)</u>	<u>(507,663)</u>
Beginning Fund Balance:		<u>1,886,996</u>	<u>1,886,996</u>	<u>1,886,996</u>	<u>(4,072,307)</u>
Ending Fund Balance:		<u>1,017,937</u>	<u>(3,436,032)</u>	<u>(4,072,307)</u>	<u>(4,579,970)</u>

*Sums may have discrepancies due to rounding

Traffic Congestion Relief

Estimated Fund Balance Projections

Fund # 222

Fund Description:

This fund accounts for a subvention of the State sales tax on gasoline restricted for street and highway maintenance, rehabilitation, and reconstruction of necessary associated facilities such as drainage and traffic control devices.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	923	1,059	1,059	1,146	1,252
Revenues Totals:	923	1,059	1,059	1,146	1,252
Surplus/(Deficit):	923	1,059	1,059	1,146	1,252
Beginning Fund Balance:		131,073	131,073	131,073	132,219
Ending Fund Balance:		132,132	132,132	132,219	133,471

*Sums may have discrepancies due to rounding

Traffic Impact Fee-Beach/South of Laurel

Estimated Fund Balance Projections

Fund # 225

Fund Description:

This fund was established to fund a specific list of transportation improvement projects that address cumulative traffic impacts from private development. The project area matches the Beach and South of Laurel Area Plan and is in addition to the Traffic Impact Fee – Citywide. Funds are dedicated to the planning, design, administration, right-of-way acquisition, and construction of the identified improvement projects. Fifteen percent (15%) of the traffic impact fee collected is dedicated to alternative transportation projects.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	719	825	825	897	979
Revenues Totals:	719	825	825	897	979
Surplus/(Deficit):	719	825	825	897	979
Beginning Fund Balance:		104,859	104,859	104,859	105,756
Ending Fund Balance:		105,684	105,684	105,756	106,735

*Sums may have discrepancies due to rounding

Traffic Impact Fee-Citywide Fund

Estimated Fund Balance Projections

Fund # 226

Fund Description:

This fund was established to fund a specific list of transportation improvement projects that address cumulative traffic impacts from private development citywide. The project area matches the city limits inclusive of the Beach and South of Laurel Area Plan. Funds are dedicated to the planning, design, administration, right-of-way acquisition, and construction of the identified improvement projects. Fifteen percent (15%) of the traffic impact fee collected is dedicated to alternative transportation projects.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	37,380	47,713	47,713	45,739	52,182
Services, Supplies, and Other Charges	5	-	-	-	-
Transfers Out & Other Financing Uses	1,080,757	640,000	4,773,810	4,173,808	-
Expenditures Totals:	<u>1,118,142</u>	<u>687,713</u>	<u>4,821,523</u>	<u>4,219,547</u>	<u>52,182</u>
Revenues					
Rents, & Misc Revenues	196,226	442,676	442,676	1,337,600	542,945
Revenues Totals:	<u>196,226</u>	<u>442,676</u>	<u>442,676</u>	<u>1,337,600</u>	<u>542,945</u>
Surplus/(Deficit):	(921,916)	(245,037)	(4,378,847)	(2,881,947)	490,763
Beginning Fund Balance:		4,343,608	4,343,608	4,343,608	1,461,661
Ending Fund Balance:		<u>4,098,571</u>	<u>(35,239)</u>	<u>1,461,661</u>	<u>1,952,424</u>

*Sums may have discrepancies due to rounding

Clean River, Beaches & Ocean Tax Fund

Estimated Fund Balance Projections

Fund # 235

Fund Description:

This fund receives revenues from a city-wide special tax used exclusively to prevent and reduce water pollution, and for the protection of watersheds and water quality. Funding provides for capital improvements, environmental restoration and upgrades to storm water collection, conveyance, management and treatment of systems, and implementation of storm water best management practices. It also provides for public education and outreach activities to prevent and reduce water pollution.

		Fiscal Year 2015			
	Fiscal Year* 2014 Actuals	Adopted Budget	Amended* Budget	Estimated Actual	Fiscal Year 2016 Adopted
Expenditures					
Personnel Services	156,800	233,291	233,291	249,287	288,835
Services, Supplies, and Other Charges	465,937	702,269	741,052	743,940	530,962
Capital Outlay	28,234	-	1,253,266	1,253,266	100,000
Expenditures Totals:	650,970	935,560	2,227,609	2,246,493	919,797
Revenues					
Taxes	625,544	625,945	625,945	628,444	628,444
Grants	-	-	946,590	946,590	-
Rents, & Misc Revenues	7,641	8,407	8,407	7,689	9,754
Revenues Totals:	633,185	634,352	1,580,942	1,582,723	638,198
Surplus/(Deficit):	(17,786)	(301,208)	(646,667)	(663,770)	(281,599)
Beginning Fund Balance:		1,088,121	1,088,121	1,088,121	424,351
Ending Fund Balance:		786,913	441,454	424,351	142,752

*Sums may have discrepancies due to rounding

Northwest Quadrant - Parks & Rec Fee

Estimated Fund Balance Projections

Fund # 241

Fund Description:

These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	189,512	126,000	355,645	292,483	170,000
Expenditures Totals:	<u>189,512</u>	<u>126,000</u>	<u>355,645</u>	<u>292,483</u>	<u>170,000</u>
Revenues					
Charges for Services	32,376	-	-	-	-
Revenues Totals:	<u>32,376</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Surplus/(Deficit):	<u>(157,136)</u>	<u>(126,000)</u>	<u>(355,645)</u>	<u>(292,483)</u>	<u>(170,000)</u>
Beginning Fund Balance:		<u>503,099</u>	<u>503,099</u>	<u>503,099</u>	<u>210,616</u>
Ending Fund Balance:		<u>377,099</u>	<u>147,454</u>	<u>210,616</u>	<u>40,616</u>

*Sums may have discrepancies due to rounding

Southwest Quadrant - Parks & Rec Fee

Estimated Fund Balance Projections

Fund # 242

Fund Description:

These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	148,264	245,500	538,125	538,125	98,000
Expenditures Totals:	<u>148,264</u>	<u>245,500</u>	<u>538,125</u>	<u>538,125</u>	<u>98,000</u>
Revenues					
Charges for Services	41,616	66,000	66,000	-	-
Revenues Totals:	<u>41,616</u>	<u>66,000</u>	<u>66,000</u>	<u>-</u>	<u>-</u>
Surplus/(Deficit):	(106,648)	(179,500)	(472,125)	(538,125)	(98,000)
Beginning Fund Balance:		252,170	252,170	252,170	(285,955)
Ending Fund Balance:		<u><u>72,670</u></u>	<u><u>(219,955)</u></u>	<u><u>(285,955)</u></u>	<u><u>(383,955)</u></u>

*Sums may have discrepancies due to rounding

Northeast Quadrant - Parks & Rec Fee

Estimated Fund Balance Projections

Fund # 243

Fund Description:

These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	42,260	50,000	270,905	270,906	58,000
Expenditures Totals:	<u>42,260</u>	<u>50,000</u>	<u>270,905</u>	<u>270,906</u>	<u>58,000</u>
Revenues					
Charges for Services	70,791	-	-	-	-
Revenues Totals:	<u>70,791</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Surplus/(Deficit):	<u>28,531</u>	<u>(50,000)</u>	<u>(270,905)</u>	<u>(270,906)</u>	<u>(58,000)</u>
Beginning Fund Balance:		<u>342,124</u>	<u>342,124</u>	<u>342,124</u>	<u>71,218</u>
Ending Fund Balance:		<u><u>292,124</u></u>	<u><u>71,219</u></u>	<u><u>71,218</u></u>	<u><u>13,218</u></u>

*Sums may have discrepancies due to rounding

Southeast Quadrant - Parks & Rec Fee

Estimated Fund Balance Projections

Fund # 244

Fund Description:

These funds were established pursuant to the Quimby Act which authorized the City Council to require developers of new subdivisions to dedicate land for park development or pay fees in-lieu of park dedication which are restricted to park or recreational purposes. Fees can only be expended in the same quadrant of the City in which it was collected.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	-	65,000	90,000	90,000	35,000
Expenditures Totals:	-	65,000	90,000	90,000	35,000
Revenues					
Charges for Services	6,312	19,308	19,308	-	-
Revenues Totals:	6,312	19,308	19,308	-	-
Surplus/(Deficit):	6,312	(45,692)	(70,692)	(90,000)	(35,000)
Beginning Fund Balance:		102,232	102,232	102,232	12,232
Ending Fund Balance:		56,540	31,540	12,232	(22,768)

*Sums may have discrepancies due to rounding

Parks & Recreation Tax Combined Fund

Estimated Fund Balance Projections

Fund # 249

Fund Description:

This fund was established to account for special taxes collected on the construction of new or remodeled residential dwellings, which are designated 50% for greenbelt purposes and 50% for parks and recreation facilities.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	158,639	278,000	307,877	307,877	405,000
Expenditures Totals:	158,639	278,000	307,877	307,877	405,000
Revenues					
Taxes	285,743	285,000	285,000	285,000	743,499
Rents, & Misc Revenues	2,067	1,735	1,735	3,688	3,618
Revenues Totals:	287,810	286,735	286,735	288,688	747,117
Surplus/(Deficit):	129,171	8,735	(21,142)	(19,189)	342,117
Beginning Fund Balance:		307,632	307,632	307,632	288,443
Ending Fund Balance:		316,367	286,490	288,443	630,560

*Sums may have discrepancies due to rounding

HOME Rehabilitation Projects

Estimated Fund Balance Projections

Fund # 251

Fund Description:

This fund accounts for loans made to homeowners for HOME rehabilitation projects using State HUD grant revenues.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	25,744	3,336	3,336	3,596	3,698
Transfers In & Other Financing Source:	24,799	5,000	5,000	3,162	5,000
Revenues Totals:	50,542	8,336	8,336	6,758	8,698
Surplus/(Deficit):	50,542	8,336	8,336	6,758	8,698
Beginning Fund Balance:		335,885	335,885	335,885	342,643
Ending Fund Balance:		344,221	344,221	342,643	351,341

*Sums may have discrepancies due to rounding

HOME Acquisition Projects

Estimated Fund Balance Projections

Fund # 252

Fund Description:

This fund accounts for loans made to homeowners for HOME acquisition projects using State HUD grant revenues.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Revenues					
Rents, & Misc Revenues	32,696	1,275	1,275	1,546	1,689
Transfers In & Other Financing Source:	25,000	-	-	-	-
Revenues Totals:	57,696	1,275	1,275	1,546	1,689
Surplus/(Deficit):	57,696	1,275	1,275	1,546	1,689
Beginning Fund Balance:		176,793	176,793	176,793	178,339
Ending Fund Balance:		178,068	178,068	178,339	180,028

*Sums may have discrepancies due to rounding

HOME Investment Partnership

Estimated Fund Balance Projections

Fund # 253

Fund Description:

This fund accounts for federal monies received under the Home Investment Partnership Program grant which are restricted for affordable housing production and include activities such as new construction or rehabilitation of affordable housing, tenant based rental assistance, first-time homebuyer assistance, and relocation assistance.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	782,575	428,650	1,325,227	202,600	255,537
Expenditures Totals:	<u>782,575</u>	<u>428,650</u>	<u>1,325,227</u>	<u>202,600</u>	<u>255,537</u>
Revenues					
Grants	734,266	425,000	1,238,650	215,000	241,735
Rents, & Misc Revenues	(304)	-	-	-	-
Revenues Totals:	<u>733,962</u>	<u>425,000</u>	<u>1,238,650</u>	<u>215,000</u>	<u>241,735</u>
Surplus/(Deficit):	<u>(48,614)</u>	<u>(3,650)</u>	<u>(86,577)</u>	<u>12,400</u>	<u>(13,802)</u>
Beginning Fund Balance:		<u>(14,105)</u>	<u>(14,105)</u>	<u>(14,105)</u>	<u>(1,705)</u>
Ending Fund Balance:		<u>(17,755)</u>	<u>(100,682)</u>	<u>(1,705)</u>	<u>(15,507)</u>

*Sums may have discrepancies due to rounding

Community Development Block Grant

Estimated Fund Balance Projections

Fund # 261

Fund Description:

This fund accounts for federal monies received under the Community Development Block Grant (CDBG) program, which provides grants to promote development of a viable community, including decent housing, a suitable living environment for all citizens, and economic development.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	340,940	432,300	696,800	491,083	357,532
Transfers Out & Other Financing Uses	35,000	255,000	655,000	655,000	217,436
Expenditures Totals:	<u>375,940</u>	<u>687,300</u>	<u>1,351,800</u>	<u>1,146,083</u>	<u>574,968</u>
Revenues					
Grants	365,195	530,000	1,192,800	1,086,944	501,020
Rents, & Misc Revenues	3,038	3,140	3,140	18,430	2,900
Transfers In & Other Financing Source:	5,794	5,860	5,860	40,709	6,000
Revenues Totals:	<u>374,026</u>	<u>539,000</u>	<u>1,201,800</u>	<u>1,146,083</u>	<u>509,920</u>
Surplus/(Deficit):	(1,913)	(148,300)	(150,000)	-	(65,048)
Beginning Fund Balance:		92,713	92,713	92,713	92,713
Ending Fund Balance:		<u>(55,587)</u>	<u>(57,287)</u>	<u>92,713</u>	<u>27,665</u>

*Sums may have discrepancies due to rounding

Red Cross Housing Reconstruction Loan Repayment

Estimated Fund Balance Projections

Fund # 272

Fund Description:

This fund accounts for the principal and interest loan repayments from a grant from the Red Cross made to assist in reconstruction of affordable housing destroyed by the 1989 Loma Prieta earthquake. These funds are used to provide assistance to disaster victims and low income households in the Beach Flats and Lower Ocean areas of the City.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	46,182	118,000	118,000	118,000	47,000
Transfers Out & Other Financing Uses	250,000	-	-	-	-
Expenditures Totals:	296,182	118,000	118,000	118,000	47,000
Revenues					
Rents, & Misc Revenues	5,918	5,838	5,838	5,193	4,052
Revenues Totals:	5,918	5,838	5,838	5,193	4,052
Surplus/(Deficit):	(290,264)	(112,162)	(112,162)	(112,807)	(42,948)
Beginning Fund Balance:		433,045	433,045	433,045	320,238
Ending Fund Balance:		320,883	320,883	320,238	277,290

*Sums may have discrepancies due to rounding

CalHome - FTHB Revolving Fund

Estimated Fund Balance Projections

Fund # 273

Fund Description:

This fund accounts for State monies received to provide funding for the provision of second mortgages to low-income first-time homebuyers purchasing homes in all redevelopment areas and two identified census tracts (1007 and 1010) located within the City of Santa Cruz.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	11,396	496	496	960	1,048
Transfers In & Other Financing Source:	47,000	-	-	-	-
Revenues Totals:	58,396	496	496	960	1,048
Surplus/(Deficit):	58,396	496	496	960	1,048
Beginning Fund Balance:		109,773	109,773	109,773	110,733
Ending Fund Balance:		110,269	110,269	110,733	111,781

*Sums may have discrepancies due to rounding

HOME American Dream FTH Revolving Fund

Estimated Fund Balance Projections

Fund # 275

Fund Description:

This fund accounts for federal funds used for providing second mortgages to very-low to low-income first time homebuyers.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	439	504	504	546	596
Revenues Totals:	439	504	504	546	596
Surplus/(Deficit):	439	504	504	546	596
Beginning Fund Balance:		62,458	62,458	62,458	63,004
Ending Fund Balance:		62,962	62,962	63,004	63,600

*Sums may have discrepancies due to rounding

Affordable Housing Trust Fund

Estimated Fund Balance Projections

Fund # 279

Fund Description:

This fund was established to assist in the creation and preservation of affordable housing in the City of Santa Cruz for the benefit of low and moderate-income households. Funding includes loans, gifts, grants, and housing-in-lieu fees. Funded programs and activities include the Accessory Dwelling Unit Loan Program, the Inclusionary Housing Affordability Preservation Program, and the Riverfront Reimbursement Program, which provides reimbursements for multi-family structural improvements.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	25,562	442,622	442,622	41,000	430,649
Capital Outlay	-	-	258,258	258,258	-
Expenditures Totals:	25,562	442,622	700,880	299,258	430,649
Revenues					
Charges for Services	16,873	4,000	4,000	7,929	5,000
Rents, & Misc Revenues	351,553	19,228	19,228	194,351	30,166
Transfers In & Other Financing Source:	1,005,819	-	-	-	-
Revenues Totals:	1,374,244	23,228	23,228	202,280	35,166
Surplus/(Deficit):	1,348,683	(419,394)	(677,652)	(96,978)	(395,483)
Beginning Fund Balance:		1,732,450	1,732,450	1,732,450	1,635,472
Ending Fund Balance:		1,313,056	1,054,798	1,635,472	1,239,989

*Sums may have discrepancies due to rounding

Fund Description:

This fund accounts for housing assets transferred from the former Redevelopment Agency to the City as housing successor.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	853,417	39,200	39,200	23,192	89,200
Capital Outlay	-	75,000	75,000	-	75,000
Transfers Out & Other Financing Uses	-	147,036	147,036	147,036	-
Expenditures Totals:	853,417	261,236	261,236	170,228	164,200
Revenues					
Charges for Services	22,500	22,500	22,500	22,500	22,500
Rents, & Misc Revenues	49,354	120,559	120,559	81,091	73,218
Transfers In & Other Financing Source:	273,153	-	-	-	-
Revenues Totals:	345,007	143,059	143,059	103,591	95,718
Surplus/(Deficit):	(508,409)	(118,177)	(118,177)	(66,637)	(68,482)
Beginning Fund Balance:		(265,419)	(265,419)	(265,419)	(332,056)
Ending Fund Balance:		(383,596)	(383,596)	(332,056)	(400,538)

*Sums may have discrepancies due to rounding

Fund Description:

This fund accounts for housing assets transferred from the former Redevelopment Agency to the City as housing successor.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	251,336	-	-	-	-
Expenditures Totals:	251,336	-	-	-	-
Revenues					
Rents, & Misc Revenues	616	1,354	1,354	-	-
Revenues Totals:	616	1,354	1,354	-	-
Surplus/(Deficit):	(250,720)	1,354	1,354	-	-
Beginning Fund Balance:		-	-	-	-
Ending Fund Balance:		1,354	1,354	-	-

*Sums may have discrepancies due to rounding

Transportation Development Act

Estimated Fund Balance Projections

Fund # 291

Fund Description:

This fund accounts for a one-quarter cent State sales tax, which is allocated to the Regional Transportation Commission based on taxable sales in Santa Cruz County. The City receives a portion of those funds based on population, which is used for bicycle and pedestrian projects. In addition, acting as the public agency sponsor, the City will contract with and pass through a portion of TDA funds to non-profit agencies that utilize the funding to meet specialized or unmet transportation needs.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	686,509	701,164	701,164	701,164	701,164
Expenditures Totals:	686,509	701,164	701,164	701,164	701,164
Revenues					
Grants	686,510	701,164	701,164	701,164	701,164
Rents, & Misc Revenues	-	(60)	(60)	-	-
Revenues Totals:	686,510	701,104	701,104	701,164	701,164
Surplus/(Deficit):	1	(60)	(60)	-	-
Beginning Fund Balance:		-	-	-	-
Ending Fund Balance:		(60)	(60)	-	-

*Sums may have discrepancies due to rounding

General Capital Improvement Projects

Estimated Fund Balance Projections

Fund # 311

Fund Description:

This fund is used to account for capital improvements for which special projects funds have not been established. A portion of the City's transient occupancy tax receipts, combined with other funding sources, such as grants, provides funding for capital projects of general benefit, such as storm drain improvements or improvements to public buildings.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	2,485,400	-	29,297	29,297	-
Capital Outlay	4,428,226	10,272,400	23,201,809	22,951,774	6,089,236
Debt Service	320,058	678,203	678,203	677,863	663,703
Transfers Out & Other Financing Uses	10,388	17,399	416,662	416,662	23,040
Expenditures Totals:	7,244,073	10,968,002	24,325,971	24,075,596	6,775,979
Revenues					
Grants	3,462,178	5,379,454	8,825,295	8,845,070	355,000
Rents, & Misc Revenues	2,480	127,000	169,135	162,173	40
Transfers In & Other Financing Source:	6,005,487	2,098,014	4,357,376	4,251,615	5,092,561
Revenues Totals:	9,470,144	7,604,468	13,351,807	13,258,858	5,447,601
Surplus/(Deficit):	2,226,072	(3,363,534)	(10,974,164)	(10,816,738)	(1,328,378)
Beginning Fund Balance:		1,713,112	1,713,112	1,713,112	(9,103,626)
Ending Fund Balance:		(1,650,422)	(9,261,052)	(9,103,626)	(10,432,004)

*Sums may have discrepancies due to rounding

2% for Public Art - CIP
Estimated Fund Balance Projections
Fund # 313

Fund Description:

This fund is used to account for 2% from eligible capital projects that are designated for public art.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	11,683	19,027	19,027	-	23,189
Expenditures Totals:	<u>11,683</u>	<u>19,027</u>	<u>19,027</u>	<u>-</u>	<u>23,189</u>
Revenues					
Rents, & Misc Revenues	(150)	-	-	288	224
Transfers In & Other Financing Source:	10,284	39,885	39,885	39,885	36,286
Revenues Totals:	<u>10,134</u>	<u>39,885</u>	<u>39,885</u>	<u>40,173</u>	<u>36,510</u>
Surplus/(Deficit):	<u>(1,549)</u>	<u>20,858</u>	<u>20,858</u>	<u>40,173</u>	<u>13,321</u>
Beginning Fund Balance:		<u>(11,824)</u>	<u>(11,824)</u>	<u>(11,824)</u>	<u>28,349</u>
Ending Fund Balance:		<u><u>9,034</u></u>	<u><u>9,034</u></u>	<u><u>28,349</u></u>	<u><u>41,670</u></u>

*Sums may have discrepancies due to rounding

CIP - Sidewalk Construction In-Lieu Fund

Estimated Fund Balance Projections

Fund # 315

Fund Description:

This fund accounts for fees paid by property owners in lieu of constructing curbs, gutters, sidewalks, or disabled access ramps required under a development permit.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	36,318	20,000	20,000	20,000	-
Expenditures Totals:	<u>36,318</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>-</u>
Revenues					
Rents, & Misc Revenues	4,553	1,172	1,172	980	1,082
Revenues Totals:	<u>4,553</u>	<u>1,172</u>	<u>1,172</u>	<u>980</u>	<u>1,082</u>
Surplus/(Deficit):	<u>(31,765)</u>	<u>(18,828)</u>	<u>(18,828)</u>	<u>(19,020)</u>	<u>1,082</u>
Beginning Fund Balance:		113,302	113,302	113,302	94,282
Ending Fund Balance:		<u><u>94,474</u></u>	<u><u>94,474</u></u>	<u><u>94,282</u></u>	<u><u>95,364</u></u>

*Sums may have discrepancies due to rounding

CIP-Street Maintenance & Rehabilitation

Estimated Fund Balance Projections

Fund # 317

Fund Description:

This fund accounts for costs associated with street maintenance and rehabilitation.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	1,344,487	-	-	-	-
Capital Outlay	-	5,500,000	13,897,287	13,897,287	7,300,000
Transfers Out & Other Financing Uses	-	-	600,000	600,000	-
Expenditures Totals:	1,344,487	5,500,000	14,497,287	14,497,287	7,300,000
Revenues					
Grants	442,548	500,000	500,000	500,000	500,000
Rents, & Misc Revenues	(2,327)	166	166	29,196	24,914
Transfers In & Other Financing Source:	3,171,578	4,500,000	11,479,620	11,479,619	6,800,000
Revenues Totals:	3,611,800	5,000,166	11,979,786	12,008,815	7,324,914
Surplus/(Deficit):	2,267,313	(499,834)	(2,517,502)	(2,488,472)	24,914
Beginning Fund Balance:		2,508,115	2,508,115	2,508,115	19,643
Ending Fund Balance:		2,008,281	(9,387)	19,643	44,557

*Sums may have discrepancies due to rounding

CIP - Union Locust
Estimated Fund Balance Projections
Fund # 318

Fund Description:

This fund accounts for the rehabilitation costs for the Union-Locust building, which houses the Water Department and Library administration.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	300	-	-	-	-
Expenditures Totals:	<u>300</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

*Sums may have discrepancies due to rounding

Wharf Tenant Capital Improvement Contrib

Estimated Fund Balance Projections

Fund # 319

Fund Description:

This fund was established in FY 2011 to account for contributions from Wharf tenants toward Wharf capital improvements.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	45,758	25,421	25,421	958	910
Revenues Totals:	45,758	25,421	25,421	958	910
Surplus/(Deficit):	45,758	25,421	25,421	958	910
Beginning Fund Balance:		85,985	85,985	85,985	86,943
Ending Fund Balance:		111,406	111,406	86,943	87,853

*Sums may have discrepancies due to rounding

SC Street Improvements-Harvey West

Estimated Fund Balance Projections

Fund # 331

Fund Description:

This fund accounts for funds set aside for improvements in the Harvey West area.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	56	64	64	69	75
Revenues Totals:	56	64	64	69	75
Surplus/(Deficit):	56	64	64	69	75
Beginning Fund Balance:		7,942	7,942	7,942	8,011
Ending Fund Balance:		8,006	8,006	8,011	8,086

*Sums may have discrepancies due to rounding

General Obligation Bonds Debt Service

Estimated Fund Balance Projections

Fund # 411

Fund Description:

This fund accounts for the debt service for a \$7 million General Obligation bond issue approved by voters in November 1998. Principal and interest debt payments are generated by a voter approved property tax override assessment of \$9.00 per \$100,000 of assessed value. Revenues generated by the property tax override are used to make semi-annual principal and interest payments to bond holders.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Debt Service	-	466,477	466,477	468,577	474,652
Expenditures Totals:	-	466,477	466,477	468,577	474,652
Revenues					
Taxes	442,873	-	-	468,577	474,652
Rents, & Misc Revenues	8,488	8,826	8,826	8,552	10,734
Revenues Totals:	451,360	8,826	8,826	477,129	485,386
Surplus/(Deficit):	451,360	(457,651)	(457,651)	8,552	10,734
Beginning Fund Balance:		1,319,781	1,319,781	1,319,781	1,328,333
Ending Fund Balance:		862,130	862,130	1,328,333	1,339,067

*Sums may have discrepancies due to rounding

Lease Revenue Bonds
Estimated Fund Balance Projections
Fund # 413

Fund Description:

This fund accounts for the debt service associated with the Union/Locust building purchase and remodel. The building provides offices for the City's Water Department and the Santa Cruz Library JPA. It also provides facilities for library book processing, recirculation and storage. Lease payments are collected from the Water Department and the Library JPA for the payment of debt service.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Debt Service	-	427,663	427,663	427,623	431,463
Expenditures Totals:	-	427,663	427,663	427,623	431,463
Revenues					
Rents, & Misc Revenues	430,032	426,825	426,825	430,828	430,584
Revenues Totals:	430,032	426,825	426,825	430,828	430,584
Surplus/(Deficit):	430,032	(838)	(838)	3,205	(879)
Beginning Fund Balance:		469,072	469,072	469,072	472,277
Ending Fund Balance:		468,234	468,234	472,277	471,398

*Sums may have discrepancies due to rounding

Water
Estimated Fund Balance Projections
Fund # 711

Fund Description:

This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the water utility operation. Various balances are restricted to maintenance, operation, depreciation, capital outlay and debt service based on City Charter Sec. 1424 and various bond indentures.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	9,743,716	11,157,013	11,229,313	10,289,563	11,879,181
Services, Supplies, and Other Charges	13,847,097	13,045,354	14,107,808	12,842,082	12,003,195
Capital Outlay	8,208,040	9,898,860	18,871,782	18,650,622	9,148,500
Debt Service	-	699,110	699,110	798,990	1,623,943
Transfers Out & Other Financing Uses	33,906	172,473	331,729	305,429	159,153
Expenditures Totals:	31,832,758	34,972,810	45,239,742	42,886,686	34,813,972
Revenues					
Licenses and Permits	885	5,600	5,600	200	3,600
Grants	-	-	-	24,028	20,000
Charges for Services	24,112,704	22,605,735	22,605,735	25,408,951	27,079,075
Fines and Forfeitures	341,275	-	-	600,000	-
Rents, & Misc Revenues	340,345	315,067	315,067	172,433	264,595
Transfers In & Other Financing Source:	326,233	20,000,000	23,281,077	-	30,000,000
Revenues Totals:	25,121,441	42,926,402	46,207,479	26,205,612	57,367,270
Surplus/(Deficit):	(6,711,317)	7,953,592	967,737	(16,681,074)	22,553,298
Beginning Fund Balance:		13,533,848	13,533,848	13,533,848	(3,147,226)
Ending Fund Balance:		21,487,440	14,501,585	(3,147,226)	19,406,072

*Sums may have discrepancies due to rounding

Water Rate Stabilization Fund

Estimated Fund Balance Projections

Fund # 713

Fund Description:

The Water Rate Stabilization Reserve Fund is designed to protect the Water Department against the financial impacts extraordinary circumstances due to unanticipated Capital Improvement Program or capital outlay expenditures, fluctuations in water sales creating revenue shortfalls, and/or catastrophic financial losses as a result of a natural disaster.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Transfers Out & Other Financing Uses	-	-	2,400,000	-	-
Expenditures Totals:	-	-	2,400,000	-	-
Revenues					
Rents, & Misc Revenues	17,048	19,569	19,569	21,193	23,150
Revenues Totals:	17,048	19,569	19,569	21,193	23,150
Surplus/(Deficit):	17,048	19,569	(2,380,431)	21,193	23,150
Beginning Fund Balance:		2,422,985	2,422,985	2,422,985	2,444,178
Ending Fund Balance:		2,442,554	42,554	2,444,178	2,467,328

*Sums may have discrepancies due to rounding

Water - 2% for Public Art
Estimated Fund Balance Projections
Fund # 714

Fund Description:

This fund is used to account for 2% from eligible capital projects that are designated for public art.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	-	302,468	-	-
Transfers Out & Other Financing Uses	-	16,642	16,642	16,642	8,560
Expenditures Totals:	-	16,642	319,110	16,642	8,560
Revenues					
Rents, & Misc Revenues	1,762	2,022	2,022	2,685	2,830
Transfers In & Other Financing Source:	-	66,569	66,569	66,569	34,240
Revenues Totals:	1,762	68,591	68,591	69,254	37,070
Surplus/(Deficit):	1,762	51,949	(250,519)	52,612	28,510
Beginning Fund Balance:		250,370	250,370	250,370	302,982
Ending Fund Balance:		302,319	(149)	302,982	331,492

*Sums may have discrepancies due to rounding

Water System Development Fees Fund

Estimated Fund Balance Projections

Fund # 715

Fund Description:

This fund is used to account for water system development charges revenues. The charges are used to pay for system expansion costs and water conservation programs.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	297,228	182,256	508,821	422,256	374,106
Capital Outlay	940,883	970,000	2,641,408	2,641,408	300,000
Debt Service	-	151,436	151,436	199,748	138,609
Transfers Out & Other Financing Uses	-	1,526	1,526	1,526	68
Expenditures Totals:	1,238,111	1,305,218	3,303,191	3,264,938	812,783
Revenues					
Charges for Services	687,753	600,000	600,000	1,060,000	850,000
Rents, & Misc Revenues	45,055	35,458	35,458	35,007	35,000
Transfers In & Other Financing Source:	123,747	-	527,165	-	-
Revenues Totals:	856,556	635,458	1,162,623	1,095,007	885,000
Surplus/(Deficit):	(381,556)	(669,760)	(2,140,568)	(2,169,931)	72,217
Beginning Fund Balance:		3,893,301	3,893,301	3,893,301	1,723,370
Ending Fund Balance:		3,223,541	1,752,733	1,723,370	1,795,587

*Sums may have discrepancies due to rounding

Water - Emergency Reserve Fund

Estimated Fund Balance Projections

Fund # 717

Fund Description:

This fund is to be used in situations such as natural disasters or other infrastructure-related emergencies that require financial resources above those that would normally be available to respond to such a situation. Current revenues are derived from penalties for water over use during the drought.

	Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
		Adopted Budget	Amended* Budget	Estimated Actual	
Revenues					
Rents, & Misc Revenues	-	-	-	600,000	-
Revenues Totals:	-	-	-	600,000	-
Surplus/(Deficit):	-	-	-	600,000	-
Beginning Fund Balance:		-	-	-	600,000
Ending Fund Balance:		-	-	600,000	600,000

*Sums may have discrepancies due to rounding

Wastewater

Estimated Fund Balance Projections

Fund # 721

Fund Description:

This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the wastewater utility operation. Various balances are restricted to operation, capital outlay, depreciation, bond fund expenditures and debt service based on Charter Sec. 1424 and various bond indentures.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	6,002,960	6,734,287	6,734,287	6,323,511	7,240,926
Services, Supplies, and Other Charges	7,734,379	7,655,000	7,889,333	7,847,428	7,890,557
Capital Outlay	1,859,802	3,542,400	6,255,797	6,210,748	5,482,117
Debt Service	165,371	3,691,655	3,691,655	3,774,247	3,691,518
Transfers Out & Other Financing Uses	28,587	90,747	90,747	69,447	69,938
Expenditures Totals:	15,791,100	21,714,089	24,661,819	24,225,381	24,375,056
Revenues					
Grants	1,068,318	985,176	1,954,085	1,387,262	2,338,822
Charges for Services	17,672,062	18,541,860	18,541,860	18,363,000	19,212,000
Rents, & Misc Revenues	328,478	270,391	270,391	240,634	208,395
Transfers In & Other Financing Source:	32,416	1,397,286	1,397,286	1,444,657	1,484,348
Revenues Totals:	19,101,275	21,194,713	22,163,622	21,435,553	23,243,565
Surplus/(Deficit):	3,310,175	(519,376)	(2,498,197)	(2,789,828)	(1,131,491)
Beginning Fund Balance:		14,079,537	14,079,537	14,079,537	11,289,709
Ending Fund Balance:		13,560,161	11,581,340	11,289,709	10,158,218

*Sums may have discrepancies due to rounding

Wastewater - 2% for Public Art

Estimated Fund Balance Projections

Fund # 724

Fund Description:

This fund is used to account for 2% from eligible capital projects that are designated for public art.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	-	50,514	-	-
Transfers Out & Other Financing Uses	-	3,890	3,890	3,890	3,533
Expenditures Totals:	-	3,890	54,404	3,890	3,533
Revenues					
Rents, & Misc Revenues	253	290	290	445	455
Transfers In & Other Financing Source:	-	15,562	15,562	15,562	14,133
Revenues Totals:	253	15,852	15,852	16,007	14,588
Surplus/(Deficit):	253	11,962	(38,552)	12,117	11,055
Beginning Fund Balance:		35,963	35,963	35,963	48,080
Ending Fund Balance:		47,925	(2,589)	48,080	59,135

*Sums may have discrepancies due to rounding

Estimated Fund Balance Projections

Fund # 731

Fund Description:

This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the refuse utility operation.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	7,766,859	8,065,094	8,065,094	7,816,217	8,502,154
Services, Supplies, and Other Charges	5,700,842	6,958,459	7,025,952	6,467,552	7,057,931
Capital Outlay	244,831	4,038,394	6,909,663	6,340,072	1,284,417
Debt Service	1,407,273	2,078,555	2,078,555	2,066,712	1,880,064
Transfers Out & Other Financing Uses	251,211	188,939	188,939	189,039	190,393
Expenditures Totals:	15,371,015	21,329,441	24,268,203	22,879,592	18,914,959
Revenues					
Grants	54,782	16,352	30,500	176,557	16,000
Charges for Services	15,668,280	15,200,000	15,200,000	15,600,000	16,475,000
Rents, & Misc Revenues	269,660	275,672	275,672	248,289	259,646
Transfers In & Other Financing Source:	44,312	1,906,394	2,341,394	2,341,394	-
Revenues Totals:	16,037,034	17,398,418	17,847,566	18,366,240	16,750,646
Surplus/(Deficit):	666,019	(3,931,023)	(6,420,637)	(4,513,352)	(2,164,313)
Beginning Fund Balance:		12,201,202	12,201,202	12,201,202	7,687,850
Ending Fund Balance:		8,270,179	5,780,565	7,687,850	5,523,537

*Sums may have discrepancies due to rounding

Landfill Closure
Estimated Fund Balance Projections
Fund # 732

Fund Description:

This is a reserve fund that provides for the future cost of closing the landfill when it reaches maximum capacity. Funds are transferred each year from the Refuse enterprise fund (731) to ensure that resources will be available to complete the closure.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	60,144	-	-	-	-
Expenditures Totals:	60,144	-	-	-	-
Revenues					
Rents, & Misc Revenues	10,576	11,901	11,901	13,470	14,577
Transfers In & Other Financing Source:	52,065	45,000	45,000	45,000	45,000
Revenues Totals:	62,641	56,901	56,901	58,470	59,577
Surplus/(Deficit):	2,498	56,901	56,901	58,470	59,577
Beginning Fund Balance:		1,525,598	1,525,598	1,525,598	1,584,068
Ending Fund Balance:		1,582,499	1,582,499	1,584,068	1,643,645

*Sums may have discrepancies due to rounding

Landfill Post Closure Maintenance

Estimated Fund Balance Projections

Fund # 733

Fund Description:

This is a reserve fund that provides for the future cost of maintenance after the closing the landfill. Funds are transferred each year from the Refuse enterprise fund (731) to ensure that sufficient resources will be available for associated maintenance costs after the landfill is closed.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	186,677	-	-	-	-
Expenditures Totals:	186,677	-	-	-	-
Revenues					
Rents, & Misc Revenues	33,576	36,944	36,944	41,809	45,246
Transfers In & Other Financing Source:	160,854	115,000	115,000	115,000	115,000
Revenues Totals:	194,430	151,944	151,944	156,809	160,246
Surplus/(Deficit):	7,753	151,944	151,944	156,809	160,246
Beginning Fund Balance:		4,735,234	4,735,234	4,735,234	4,892,043
Ending Fund Balance:		4,887,178	4,887,178	4,892,043	5,052,289

*Sums may have discrepancies due to rounding

Refuse - 2% for Public Art
Estimated Fund Balance Projections
Fund # 734

Fund Description:

This fund is used to account for 2% from eligible capital projects that are designated for public art.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	-	36,700	-	-
Transfers Out & Other Financing Uses	-	228	228	228	206
Expenditures Totals:	-	228	36,928	228	206
Revenues					
Rents, & Misc Revenues	235	269	269	299	325
Transfers In & Other Financing Source:	-	914	914	914	825
Revenues Totals:	235	1,183	1,183	1,213	1,150
Surplus/(Deficit):	235	955	(35,745)	985	944
Beginning Fund Balance:		33,365	33,365	33,365	34,350
Ending Fund Balance:		34,320	(2,380)	34,350	35,294

*Sums may have discrepancies due to rounding

Parking
Estimated Fund Balance Projections
Fund # 741

Fund Description:

This fund is a self-supporting Enterprise fund and accounts for all revenues and expenses related to the parking utility operation.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	2,218,981	2,176,687	2,176,687	2,266,298	2,326,027
Services, Supplies, and Other Charges	1,179,718	1,368,442	1,368,629	1,281,275	1,408,222
Capital Outlay	205,693	2,188,300	2,933,277	2,914,506	528,000
Debt Service	76,173	460,779	460,779	460,779	423,167
Transfers Out & Other Financing Uses	2,904	20,681	80,402	80,402	42,925
Expenditures Totals:	3,683,469	6,214,889	7,019,775	7,003,260	4,728,341
Revenues					
Taxes	105,316	131,125	131,125	131,167	91,400
Grants	11,305	-	-	36,211	-
Charges for Services	3,806,450	3,217,000	3,217,000	3,677,000	3,933,688
Rents, & Misc Revenues	205,295	224,312	224,312	205,061	213,105
Transfers In & Other Financing Source:	-	1,500,000	1,500,000	1,500,000	-
Revenues Totals:	4,128,367	5,072,437	5,072,437	5,549,439	4,238,193
Surplus/(Deficit):	444,897	(1,142,452)	(1,947,338)	(1,453,821)	(490,148)
Beginning Fund Balance:		2,784,050	2,784,050	2,784,050	1,330,229
Ending Fund Balance:		1,641,598	836,712	1,330,229	840,081

*Sums may have discrepancies due to rounding

Parking - 2% for Public Art

Estimated Fund Balance Projections

Fund # 742

Fund Description:

This fund is used to account for 2% from eligible capital projects, which are designated for public art.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	-	5,761	-	-
Transfers Out & Other Financing Uses	-	1,143	1,143	1,143	850
Expenditures Totals:	-	1,143	6,904	1,143	850
Revenues					
Rents, & Misc Revenues	15	17	17	57	53
Transfers In & Other Financing Source:	-	4,571	4,571	4,571	3,402
Revenues Totals:	15	4,588	4,588	4,628	3,455
Surplus/(Deficit):	15	3,445	(2,316)	3,485	2,605
Beginning Fund Balance:		2,161	2,161	2,161	5,646
Ending Fund Balance:		5,606	(155)	5,646	8,251

*Sums may have discrepancies due to rounding

Storm Water
Estimated Fund Balance Projections
Fund # 751

Fund Description:

This fund is a self-supporting Enterprise fund. Revenues are generated by storm water utility fees on properties within the city limits. These fees provide funding for storm water pollution prevention programs and measures to comply with the U.S. Environmental Protection Agency Non-Point Pollution Discharge Emissions Standards Program (NPDES).

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	50,742	53,650	53,650	50,226	50,384
Services, Supplies, and Other Charges	212,923	333,197	333,197	113,757	468,757
Debt Service	-	210,697	210,697	110,312	197,387
Transfers Out & Other Financing Uses	-	6,428	6,428	6,428	5,563
Expenditures Totals:	<u>263,665</u>	<u>603,972</u>	<u>603,972</u>	<u>280,723</u>	<u>722,091</u>
Revenues					
Grants	29,311	-	-	-	-
Charges for Services	554,464	571,261	571,261	573,890	573,890
Fines and Forfeitures	1,500	-	-	-	-
Rents, & Misc Revenues	3,704	3,414	3,414	4,709	5,148
Revenues Totals:	<u>588,979</u>	<u>574,675</u>	<u>574,675</u>	<u>578,599</u>	<u>579,038</u>
Surplus/(Deficit):	<u>325,314</u>	<u>(29,297)</u>	<u>(29,297)</u>	<u>297,876</u>	<u>(143,053)</u>
Beginning Fund Balance:		<u>633,760</u>	<u>633,760</u>	<u>633,760</u>	<u>931,636</u>
Ending Fund Balance:		<u>604,463</u>	<u>604,463</u>	<u>931,636</u>	<u>788,583</u>

*Sums may have discrepancies due to rounding

Storm Water Overlay
Estimated Fund Balance Projections
Fund # 752

Fund Description:

This fund accounts for revenues generated by a surcharge to the City-wide storm water utility fee paid by residents of the FEMA designated San Lorenzo River Flood Plain. This fund has paid the local share of the Corps of Engineers San Lorenzo River Flood Control and Environmental Restoration Project.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	45,982	60,604	60,604	61,453	66,103
Services, Supplies, and Other Charges	225,927	249,511	274,351	99,633	219,586
Capital Outlay	-	-	1,392,332	1,392,332	-
Debt Service	-	193,101	193,101	101,099	180,901
Transfers Out & Other Financing Uses	-	1,167	1,167	1,167	379
Expenditures Totals:	271,909	504,383	1,921,555	1,655,684	466,969
Revenues					
Grants	54,435	-	500,000	500,000	-
Charges for Services	301,636	315,507	315,507	323,489	323,489
Rents, & Misc Revenues	14,590	16,885	16,885	15,283	17,761
Revenues Totals:	370,661	332,392	832,392	838,772	341,250
Surplus/(Deficit):	98,751	(171,991)	(1,089,163)	(816,912)	(125,719)
Beginning Fund Balance:		2,049,076	2,049,076	2,049,076	1,232,164
Ending Fund Balance:		1,877,085	959,913	1,232,164	1,106,445

*Sums may have discrepancies due to rounding

Storm Water - 2% for Public Art

Estimated Fund Balance Projections

Fund # 753

Fund Description:

This fund is used to account for 2% from eligible capital projects that are designated for public art.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	-	16,226	-	-
Transfers Out & Other Financing Uses	-	583	583	583	97
Expenditures Totals:	-	583	16,809	583	97
Revenues					
Rents, & Misc Revenues	95	108	108	137	144
Transfers In & Other Financing Source:	-	2,330	2,330	2,330	379
Revenues Totals:	95	2,438	2,438	2,467	523
Surplus/(Deficit):	95	1,855	(14,371)	1,884	426
Beginning Fund Balance:		13,421	13,421	13,421	15,305
Ending Fund Balance:		15,276	(950)	15,305	15,731

*Sums may have discrepancies due to rounding

Golf Course
Estimated Fund Balance Projections
Fund # 761

Fund Description:

This fund is a self-supporting enterprise fund and accounts for all revenues and expenses of the DeLaveaga Golf Course operation.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	897,234	913,553	913,553	962,913	971,544
Services, Supplies, and Other Charges	875,904	860,589	867,834	873,229	908,997
Capital Outlay	37,179	162,000	356,480	356,480	50,000
Debt Service	278,946	290,155	290,155	290,155	290,156
Expenditures Totals:	2,089,263	2,226,297	2,428,022	2,482,777	2,220,697
Revenues					
Charges for Services	1,415,661	1,430,000	1,430,000	1,220,000	1,300,000
Rents, & Misc Revenues	145,833	150,700	150,700	134,700	140,700
Transfers In & Other Financing Source:	444,652	662,000	839,000	839,000	550,000
Revenues Totals:	2,006,146	2,242,700	2,419,700	2,193,700	1,990,700
Surplus/(Deficit):	(83,117)	16,403	(8,322)	(289,077)	(229,997)
Beginning Fund Balance:		(96,594)	(96,594)	(96,594)	(385,671)
Ending Fund Balance:		(80,191)	(104,916)	(385,671)	(615,668)

*Sums may have discrepancies due to rounding

Golf Course - 2% for Public Art

Estimated Fund Balance Projections

Fund # 762

Fund Description:

This fund is used to account for 2% from eligible Golf Course-related capital projects that are designated for public art.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	-	3,583	-	-
Expenditures Totals:	-	-	3,583	-	-
Revenues					
Rents, & Misc Revenues	23	27	27	29	31
Revenues Totals:	23	27	27	29	31
Surplus/(Deficit):	23	27	(3,556)	29	31
Beginning Fund Balance:		3,320	3,320	3,320	3,349
Ending Fund Balance:		3,347	(236)	3,349	3,380

*Sums may have discrepancies due to rounding

Golf Course - 2004 Improvements COP Fund

Estimated Fund Balance Projections

Fund # 763

Fund Description:

This is a reserve fund as required by the issuance of the 2004 Improvement Certificates of Participation.

Fiscal Year* 2014 Actuals	Fiscal Year 2015			Fiscal Year 2016 Adopted
	Adopted Budget	Amended* Budget	Estimated Actual	

*Sums may have discrepancies due to rounding

Equipment Operations

Estimated Fund Balance Projections

Fund # 811

Fund Description:

This fund is a self-supporting Internal Service Fund and accounts for the expenses related to city-wide fleet operations and maintenance activities including vehicles, communication equipment, and other pooled equipment. Internal contributions to support this fund are based on cost recovery through charges to user departments and funds.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	969,494	1,060,818	1,060,818	1,001,826	1,119,262
Services, Supplies, and Other Charges	2,376,058	2,563,364	2,556,864	2,273,760	2,380,374
Capital Outlay	-	25,000	31,500	25,000	20,000
Transfers Out & Other Financing Uses	1,452	-	32,473	32,473	12,000
Expenditures Totals:	3,347,004	3,649,182	3,681,655	3,333,059	3,531,636
Revenues					
Charges for Services	3,234,687	3,530,059	3,530,059	3,169,659	3,400,900
Rents, & Misc Revenues	16,000	23,171	23,171	-	-
Transfers In & Other Financing Source:	2,530	6,000	6,000	-	250,000
Revenues Totals:	3,253,217	3,559,230	3,559,230	3,169,659	3,650,900
Surplus/(Deficit):	(93,787)	(89,952)	(122,425)	(163,400)	119,264
Beginning Fund Balance:		(117,553)	(117,553)	(117,553)	(280,953)
Ending Fund Balance:		(207,505)	(239,978)	(280,953)	(161,689)

*Sums may have discrepancies due to rounding

Workers' Compensation Insurance

Estimated Fund Balance Projections

Fund # 841

Fund Description:

This fund is a self-supporting Internal Service Fund and accounts for the expenses related to the workers compensation self-insurance program and accounts for expenses related to claims, administration, legal, and excess insurance premiums. Internal contributions to support this fund are based on cost recovery through charges to departments and funds.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	146,840	228,124	228,124	182,874	210,469
Services, Supplies, and Other Charges	2,307,379	2,718,750	2,745,001	2,737,908	2,788,250
Transfers Out & Other Financing Uses	-	-	-	-	154,125
Expenditures Totals:	2,454,219	2,946,874	2,973,125	2,920,782	3,152,844
Revenues					
Charges for Services	3,227,184	3,250,000	3,250,000	3,380,355	3,592,653
Rents, & Misc Revenues	94,888	78,335	78,335	104,925	116,676
Revenues Totals:	3,322,072	3,328,335	3,328,335	3,485,280	3,709,329
Surplus/(Deficit):	867,853	381,461	355,211	564,498	556,485
Beginning Fund Balance:		8,664,217	8,664,217	8,664,217	9,228,715
Ending Fund Balance:		9,045,678	9,019,428	9,228,715	9,785,200

*Sums may have discrepancies due to rounding

Liability Insurance
Estimated Fund Balance Projections
Fund # 842

Fund Description:

This fund is a self-supporting Internal Service Fund and accounts for the expenses related to claims, administration, legal defense costs, excess insurance pool premiums, and property insurance premiums. Internal contributions to support this fund are based on cost recovery through charges apportioned to departments and funds based on claims experience, number of employees and amount of property insured.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	273,385	345,305	345,305	375,429	386,193
Services, Supplies, and Other Charges	2,641,479	2,518,913	2,569,250	1,960,708	2,687,093
Transfers Out & Other Financing Uses	166,501	-	326,500	326,500	380,000
Expenditures Totals:	3,081,365	2,864,218	3,241,055	2,662,637	3,453,286
Revenues					
Charges for Services	2,903,435	2,863,066	2,863,066	2,863,066	2,863,066
Rents, & Misc Revenues	23,371	1,152	1,152	230,821	5,224
Revenues Totals:	2,926,806	2,864,218	2,864,218	3,093,887	2,868,290
Surplus/(Deficit):	(154,559)	-	(376,837)	431,250	(584,996)
Beginning Fund Balance:		2,612,086	2,612,086	2,612,086	3,043,336
Ending Fund Balance:		2,612,086	2,235,249	3,043,336	2,458,340

*Sums may have discrepancies due to rounding

Group Health Insurance
Estimated Fund Balance Projections
Fund # 843

Fund Description:

This fund is a self-supporting Internal Service Fund that accounts for the expenses related to dental and vision employee claims and accounts for expenses related to claims, administration, and negotiated retiree health insurance payments for eligible retired workers. Internal contributions to support this fund are based on cost recovery through charges to departments and funds.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Personnel Services	329,274	577,299	577,299	422,303	489,368
Services, Supplies, and Other Charges	1,350,510	1,115,362	1,116,167	1,429,291	1,457,115
Transfers Out & Other Financing Uses	157,438	-	-	-	-
Expenditures Totals:	1,837,222	1,692,661	1,693,466	1,851,594	1,946,483
Revenues					
Charges for Services	1,860,470	2,046,727	2,046,727	2,046,727	2,046,727
Rents, & Misc Revenues	1,330	1,649	1,649	3,039	3,039
Revenues Totals:	1,861,800	2,048,376	2,048,376	2,049,766	2,049,766
Surplus/(Deficit):	24,577	355,715	354,910	198,172	103,283
Beginning Fund Balance:		24,577	24,577	24,577	222,749
Ending Fund Balance:		380,292	379,487	222,749	326,032

*Sums may have discrepancies due to rounding

Internal Investment & Loan Fund

Estimated Fund Balance Projections

Fund # 851

Fund Description:

This fund accounts for inter-fund loans between various City funds. Its purpose is to provide internal City financing for the purchase of capital assets and eliminate the cost of external financing. All funds that are eligible to participate in the program, share in and benefit from interest proceeds as the loans are repaid.

	Fiscal Year*	Fiscal Year 2015			Fiscal Year
	2014	Adopted	Amended*	Estimated	2016
	Actuals	Budget	Budget	Actual	Adopted
Expenditures					
Services, Supplies, and Other Charges	-	2,003,394	2,003,394	-	-
Expenditures Totals:	-	2,003,394	2,003,394	-	-
Revenues					
Rents, & Misc Revenues	967,516	1,189,020	1,189,020	-	-
Revenues Totals:	967,516	1,189,020	1,189,020	-	-
Surplus/(Deficit):	967,516	(814,374)	(814,374)	-	-
Beginning Fund Balance:		-	-	-	-
Ending Fund Balance:		(814,374)	(814,374)	-	-

*Sums may have discrepancies due to rounding

ACRONYMS

BFCC	Beach Flats Community Center
CAFR	Comprehensive Annual Financial Report
CalPERS	California Public Employees' Retirement System
CDBG	Community Development Block Grant
CIP	Capital Improvement Program
COP	Certificates of Participation
CPVAW	Commission for the Prevention of Violence Against Women
CRM	Cooperative Retail Management
CSO	Community Service Officer
DMC	Downtown Management Corporation
DOF	State of California Department of Finance
ED	Economic Development
EOC	Emergency Operation Center
FTE	Full Time Equivalents
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GO	General Obligation
HOME	Housing Investment Partnerships Program
IHAPP	Inclusionary Housing Affordability Preservation Program

ISF	Internal Services Fund
IT	Information Technology
JPA	Joint Powers Authority
LAIF	Local Agency Investment Fund
LMIHF	Low and Moderate Income Housing Fund
MBNMS	Monterey Bay National Marine Sanctuary
MOU	Memorandum of Understanding
OES	Office of Emergency Services
OPEB	Other Post Employment Benefits
PEPRA	Public Employees' Pension Reform Act
PERS	Public Employees' Retirement System
POB	Pension Obligation Bond
RDA	Redevelopment Agency
ROPS	Recognized Obligation Payment Schedule
SA	City of Santa Cruz, as Successor Agency to the former Santa Cruz Redevelopment Agency
SCC	Santa Cruz County
SCMU	Santa Cruz Municipal Utilities
SCO	California State Controller's Office
TOT	Transient Occupancy Tax
UCSC	University of California, Santa Cruz
UUT	Utility Users Tax
VLF	Vehicle in lieu fees
WSAC	Water Supply Advisory Committee

BUDGET GLOSSARY

Accrual Basis - Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Activities - Specific services performed in accomplishing Department objectives and goals.

Appropriation - An authorization made by Council that permits the City to incur obligations and to make expenditures of resources.

Assessed Valuation - A value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 100% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base of assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal. Property taxes for general purposes cannot exceed 1% of assessed value.

Audit - Prepared by an independent certified public accountant (CPA), the primary objective of an audit is to determine if the City's financial statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with performing an audit, independent auditors customarily issue an Independent Auditors' Report stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

Bonds - A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as buildings, streets and utility infrastructure.

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals and objectives.

Budget Amendment - Under the City Charter, the Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by majority vote. The City Manager has the authority to approve administrative adjustments to the budget as long as those changes will not have a significant policy impact nor affect budgeted year-end fund balances.

Budget and Fiscal Policies - General and specific guidelines adopted by the Council that govern financial plan preparation and administration.

Budget in Brief - Included in the opening section of the budget, the Budget in Brief is a message from the Finance Director that provides the Council and the public with a summary of key financial indicators of the City's Proposed Fiscal Year budget.

Budget Message - Included in the opening section of the budget, the Budget Message provides the Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals and objectives.

Capital Assets - Expenditures of long-term nature such as land, buildings, machinery, furniture and other equipment. The City has defined such assets as those with an expected life in excess of one year and an acquisition cost in excess of \$5,000.

Capital Improvement Program (CIP) - A multi-year program (plan) for maintaining or replacing existing public facilities and assets, and for building or acquiring new ones.

Capital Outlay - Expenditures to acquire, rehabilitate, or construct general capital assets and major improvements.

Carryover - Unspent funds, either encumbered, reserved, or unobligated, brought forward from prior fiscal years.

Climate Action Plan - In order to improve the energy efficiency of municipally owned and/or operated facilities, the City has developed a Climate Action Plan. Projects that support the Climate Action Plan have been identified in the CIP section of the budget.

Debt Financing - Borrowing funds for capital improvements needed today and pledging future revenues to repay principal and interest expenditures (See Debt Service)

Debt Instrument - Method of borrowing funds, including general obligation bonds, revenue bonds, lease/purchase agreements, lease-revenue bonds, tax allocation bonds, certificates of participation, and assessment district bonds.

Debt Service - Payments of principal and interest on bonds and other debt instruments according to a pre-determined schedule.

Debt Service Fund - This fund type is used to account for the payment and accumulation of resources related to general long-term debt principal and interest; debt service payments related to enterprise operations are directly accounted for in those funds.

Department - A major organizational unit of the City that has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

Encumbrance - Financial commitments, such as purchase orders or contracts, which are chargeable to an appropriation and for which a portion of the appropriation is reserved.

Enterprise Funds - This fund type is used to account for operations that are financed and operated in a manner similar to private sector enterprises and it is the City's intent that the costs (including depreciation) of providing goods or services to the general public be financed or recovered primarily through user charges; The City has established six enterprise funds: water, waste water, storm water, refuse, parking and golf course.

Expenditure - The outflow of funds paid or to be paid for an asset, goods or services regardless of when the invoice is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended.

Financial Position - The term financial position is used generically to describe either fund balance or working capital. Because governmental and enterprise funds use different bases of accounting, fund balance and working capital are different measures of results under generally accepted accounting principles. However, they represent similar concepts: resources available at the beginning of the year to fund operations, debt service, and capital improvements in the following year.

Fiscal Year - The beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

Fund Balance - Also known as financial position, fund balance for the governmental fund types is the excess of fund assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Fund balance is a similar (although not exact) concept as working capital in the enterprise funds (See Working Capital).

Fund - An accounting entity that records all financial transactions for specific activities or government functions. The six generic fund types used by the City are: General Fund, Special Revenue, Debt Service, Capital Project, Enterprise, and Internal Service Funds.

General Fund - The primary operating fund of the City, all revenues that are not allocated by law or contractual agreement to a specific fund are accounted for in the General fund. Except for subvention or grant revenues restricted for specific uses, General fund resources can be utilized for any legitimate governmental purpose. (See Fund)

Goal - A statement of broad direction, purpose or intent.

Governmental Funds - Funds generally used to account for tax-supported activities. The City utilizes four different types of governmental funds: the general fund, special revenue funds, debt service funds and capital projects funds.

Investment Revenue - Interest income from the investment of funds not immediately required to meet cash disbursement obligations.

Major City Goals - Provides policy guidance and direction for the highest priority objectives to be accomplished during the year.

Modified Accrual - An accounting method that recognizes revenues when they become available and measurable and recognizes expenditures when liabilities are incurred.

Objective - A statement of specific direction, purpose, or intent based on the needs of the community and the goals established for a specific program.

Operating Budget - The portion of the budget that pertains to daily operations and delivery of basic governmental services.

Operations - A grouping of related programs within a functional area.

Overhead - Administrative costs associated with city-wide operations, which cannot be attributed to any specific department. These costs are subject to a city-wide overhead cost allocation plan to distribute costs on an equitable basis to departments and funds that are beneficiaries of such expenses.

Reserve - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue Bonds - Bonds sold to construct a project that will produce revenues pledged for the payment of related principal and interest.

Special Revenue Funds - This fund type is used to account for the proceeds from specific revenue sources (other than trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

Subventions - Revenues collected by the State (or other level of government) that are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in-lieu and gasoline taxes.

Working Capital - Also known as financial position in private sector accounting and in enterprise fund accounting in the public sector, working capital is the excess of current assets over current liabilities. For the enterprise funds, this term is a similar (although not exact) concept as fund balance in the governmental fund types.