Police Department Community Room 155 Center Street Santa Cruz, California 95060



APPROVED MINUTES OF COMMUNITY ADVISORY COMMITTEE ON HOMELESSNESS (CACH) MEETING Regular Meeting

Sept. 17, 2019

6:00 P.M. REGULAR MEETING - SANTA CRUZ POLICE DEPARTMENT, COMMUNITY ROOM

Statements of Disqualification: Section 607 of the City Charter states that "...All members present at any meeting must vote unless disqualified, in which case the disqualification shall be publicly declared and a record thereof made."

General Business: Any document related to an agenda item for the General Business of this meeting distributed to the CACH less than 72 hours before this meeting is available for inspection at the City Manager's Office, 809 Center Street, Santa Cruz, California. These documents will also be available for review at the CACH meeting with the display copy at the rear of the meeting room.

The City of Santa Cruz does not discriminate against persons with disabilities. Out of consideration for people with chemical sensitivities we ask that you attend fragrance free. Upon request, the agenda can be provided in a format to accommodate special needs. Additionally, if you wish to attend this public meeting and will require assistance such as an interpreter for American Sign Language, Spanish, or other special equipment, please call the City Clerk's Department at 420-5030 in advance so that we can arrange for such special assistance, or email CityClerk@cityofsantacruz.com. The Cal-Relay system number: 1-800-735-2922.

Community Advisory Committee on Homelessness (CACH) Agenda

Sept. 17, 2019 6:00 pm

I. Call to Order Roll Call (6:02 pm) - Committee Members present: Ami Chen Mills-Naim, Ingrid Trejo, Candice Elliott, Serg Kagno, Don Lane, Taj Leahy, Brooke Newman, Aran Nichol*, Frank Sanchez, Rafael Sonnenfeld, Dwaine Tait, Stina Roach, and Katie Woolsey

Ms. Nichol arrived at 6:08

No absences

- II. Public Comment (6:02 pm)
- III. Minutes from Aug. 3rd and Aug. 10th CACH Meetings (6:03 pm) Mr. Lane moved to approve minutes, seconded by Mr. Leahy

Mr. Kagno proposed changes to the Sept. 3rd minutes, Mr. Lane accepted.

Minutes with changes approved by consensus

IV. CACH Phase 1 Sub-Committee Recommendations for CACH Phase 1 Work Plan (6:05 pm)

Sub-Committee presented report (6:05 pm)

Mr. Keeley presented on what a CACH deliverable could look like (6:17 pm)

Break (6:40 - 6:48 pm)

Wise Democracy of Santa Cruz conduced a Dynamic Facilitation (see attached table) (6:48 pm)

Upon completion of the Dynamic Facilitation, the CACH decided to establish the following subcommittees:

| Public Health and Storage | Sanctioned Encampments and | Metta: Community |
|-------------------------------|--------------------------------|-------------------------------|
| | Safe Sleeping | Engagement |
| Aran | Frank | Ami |
| Serg | Stina (2 nd choice) | Candice |
| Stina | Don | Ingrid |
| Dwait | Rafa | Taj |
| Rafa (2 nd choice) | Serg (2 nd choice) | Rafa (3 rd Choice) |
| Katie | Brooke | |

The following preliminary guidelines were established for the sub-committees:

- CACH Co-Chairs and staff will draft sub-committee bylaws and protocols.
- The sub-committees will research their assigned topics with an eye for: Funding options, Siting options, Public Engagement, and Program Management (best practices).
- Sub-committees will provide a progress report to the whole body at each CACH meeting.
- Sub-committees will use Mr. Keeley's presented rubric as a guide.
- Sub-committees will set a meeting schedule that works for all members, if a member cannot attend the scheduled meeting, the sub-committee will meet anyway.

Mr. Sonnenfeld moved to approve the below motions, seconded by Ms. Roach Approved by consensus:

 Staff will present a fiscal report on Homelessness expenses and funding sources

- Staff will report on existing siting research/considerations
- Staff will report on former successful public engagement options
- Staff will request that the City Attorney present on the drafted new camping ordinance
- Staff, in consultation with the Co-Chairs, will submit sub-committee bylaws and protocols
- V. Oral communications (for items not listed on the agenda) (8:52 pm)
- VI. Adjournment (9:01 pm)

Ms. Woolsey moved to adjourn, seconded by Ms. Newman Approved by consensus

Dynamic Facilitation Notes

| Data | Solutions | Concerns | Problem Statements |
|--|--|--|---|
| 1. perception is a big deal | 1. Solution needs to address needs of housed and unhoused | 1. Rains have started/are coming | 1. How do we determine the highest priority/actionable solutions? |
| 2. Housed people talk about the homeless as causing the health and safety issues, while homeless people are living with health and safety issues | 2. Establishing values: dignity, wellbeing (mental/physical), respect | 2. Siting is biggest issue – how much stakeholder buy is "enough" (informed consent) | 2. How do we define "feasibility?" |
| 3. Need to set realistic timeframes for achieving community/stakeholder buy in | 3. Engage broad number of stakeholders | 3. Not all voices will get heard | 3. How do we engage and create community buy in? |
| 4. National Alliance to End Homelessness = good resource | 4. understand different levels of roles and responsibilities | 4. other voices/messages will dominate | 4. How do we determine cost/budget of solutions? |
| 5. Someone for NAEH will come to SC to inform | 5. Understand continuum of care in city and county | 5. How are we going to make decision in the CACH | 5. What is the purpose of the CACH (policy or implementation) |
| 6. Certain things naturally move farther than others | 6. Identify gaps in service | 6. Not enough time in meetings | 6. How do we determine criteria? |
| 7. Focus Strategies can help | 7. Look at evidence based best practices | 7. Scope creep | 7. What is the role of subcommittees? |
| 8. 1 thing will help establish process | 8. Create sub-committees to move the process along | 8. Don't have experience "pushing policy" | 8. What is the role of staff? |
| 9. These are long-term problems that are getting short term solutions | 9. Break work into "chunks" (sub-committee) | 9. Are we taking heat off City Council? | 9. How do we find Evidence Based Practices? |
| 10. RSC will be closed for infrastructure development | 10. Pick one thing (policy) to recommend and make it happen, develop understanding, lay foundation for future work, do one thing really well | 10. We need to get more educated | 10. How can we simplify decision making process within CACH? |
| 11. RSC was funded by HAP. For SA but site is only available until mid- | 11. Hybrid of 1-focus path (above) = divide CACH into 2-4 subcommittees and | 11. RSC is going to close | 11. How distributed do we want to be? |

| March | move forward with whoever is ready can present | | |
|---|---|---|--|
| 12. Needle questions arise but the issue is multi-faceted | 12. Each subcommittee follows same protocols | 12. Looking at 1 thematic issue is too simplistic | 12. Where will people without homes sleep in Dec.? |
| 13. If we don't do all 5 things | 13. Specific in depth 2-way community discussion to create buy-in, understanding | 13. We aren't getting anything done | 13. How do we incentivize people to use the shelter beds/services available? |
| 14. 800 Homeless | 14. Subcommittees can meet more often | 14. Days when shelters are full, where do we tell people to go? | 14. How do we direct people to safe sleep? |
| 15. 450 have shelter | 15. Find long-term funding for long-term problem | 15. Process is over complicated | 15. How much community buy in does the council need? |
| 16. 4 sites on the table- but insufficient community buy-in | 16. Pick one of the thematic areas to tackle with a few sub topics | 16. Tendency to "perfect enemy" gets in the way of actual acting | 16. How do we better understand stakeholder needs? |
| 17. More can be accomplished with subcommittees | 17. Get info from CACH members. Subcommittees could focus on: what funds are available, what are potential sites/best practices (temp or permanent) | 17. Don't want to waste time on new safe sleep ordinance when it already has been worked on | 17. How do we establish subcommittee process? |
| 18. We have different expectation of what a subcommittee is | 18. Partner with people doing the work | 18. Half-baked proposal will blow up in our face | |
| 19. Taj has fixed that superstructure | 19. Start the first thing, then leverage into next | 19. We need criteria for each subcommittee to abide by | |
| 20. We need staff involved for experience/knowledge | 20. Housing, weather protection | 20. We might over think committee criteria | |
| 21. Community doesn't necessarily understand nuances of different styles of camp management | 21. Storage facility | | |
| 22. All solutions revolve around siting | 22. Access to bathrooms | | |
| 23. All solutions revolve around management | 23. We need co-chairs to make assignments and get busy | | |
| 24. All solutions revolve | 24. Determine site | | |

| around funding | locations | |
|---------------------------|--|--|
| 25. It's okay to ask city | 25. Navigation center with | |
| for things | services | |
| 26. Low hanging fruit is | 26. Police having "a place" | |
| what can get done in 1 | to tell people to go (legal | |
| month | place to be) | |
| 27. Some things don't | 27. Hygiene | |
| need committees | services/facilities | |
| 28. community | 28. Focus on "ordinance, | |
| engagement and siting | procedural" shift | |
| are each committee | procedurar sinit | |
| are each committee | 29. Look at shelter | |
| | program modeling | |
| | 30. Need community buy- | |
| | in committee focused on | |
| | community engagement, | |
| | funding, siting, etc. | |
| | 31. Push through siting | |
| | | |
| | itself by: superstructure for | |
| | tents | |
| | 32. Let's start volunteering for committees/issues | |
| | | |
| | 33. Focus on informed | |
| | consent | |
| | 34. CACH members | |
| | should move toward issues | |
| | they are drawn to | |
| | 35. Focus on heath aspect | |
| | as high priority, it's not | |
| | political, affects everyone, | |
| | easier consensus | |
| | 36. Finding places for safe | |
| | sleeping | |
| | 37. Design need to include | |
| | all needs (housed, | |
| | unhoused) | |
| | 38. Educate community | |
| | about the "reality" of risks | |
| | 39. Ask City attorney for | |
| | draft of "safe sleeping" | |
| | ordinance | |
| | 40. Invite City Attorney to | |
| | give presentation to CACH | |
| | regarding camping | |
| | ordinance | |
| | 41. Change church safe | |

| sleep places from 3 to 5 | |
|-----------------------------|--|
| spaces | |
| 42. Add "best practices" to | |
| Fred's list | |
| 43. Get some success under | |
| our belts, pilot | |
| 44. Things that don't | |
| require committee work | |
| can be done now | |
| 45. Proposed structure of | |
| sub committees: | |
| Metta: | |
| 1) Community engagement | |
| 2) Overall Funding Options | |
| Project Specific: | |
| 1) Siting | |
| 2) Secure Hygiene | |
| Resources | |
| 46. Each project | |
| subcommittee comes back | |
| with info re: siting, | |
| funding, management | |
| ("best practices"), public | |
| engagement, Fred's criteria | |